



PARK CITY

FISCAL YEAR 2012 BUDGET

City Council
Adopted Budget

Adjusted Budget Fiscal Year 2011
Annual Budget Fiscal Year 2012
Annual Plan Fiscal Year 2013

Volume II: Technical Data

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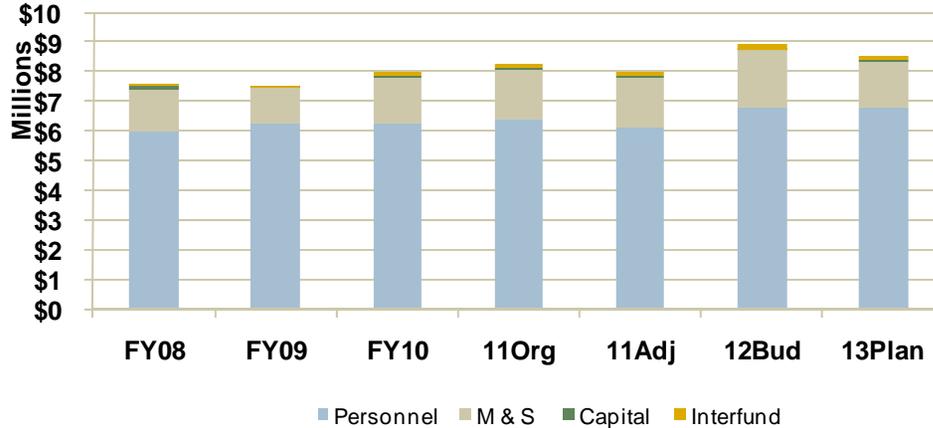
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Executive

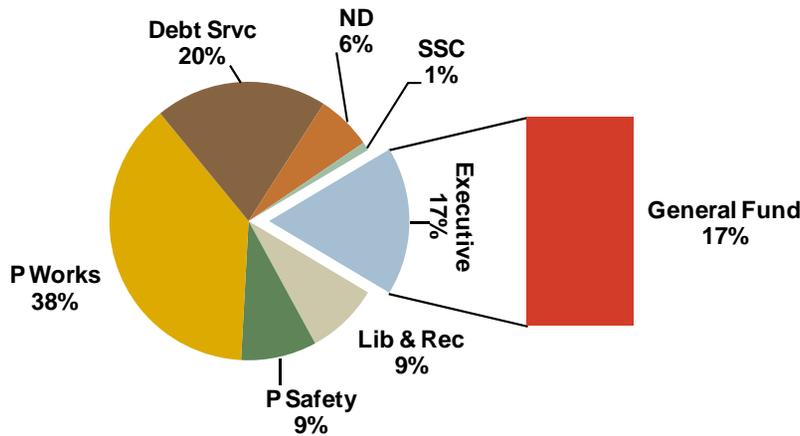
Average Rate of Growth 3.9%



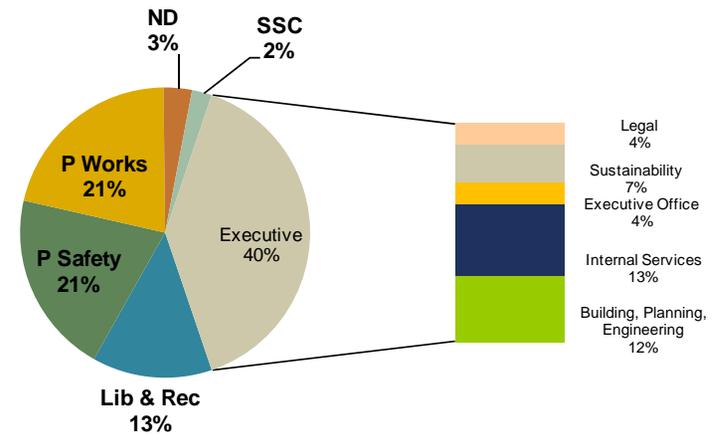
FTE Counts by Department

| Department | FY 2011 Original | FY 2011 Adjusted | FY 2012 Budget | FY 2013 Plan |
|---------------------------------|------------------|------------------|----------------|--------------|
| Budget, Debt, and Grants | 2.00 | 2.00 | 2.00 | 2.00 |
| Building | 14.80 | 14.80 | 13.00 | 13.00 |
| City Manager | 4.50 | 4.50 | 5.14 | 5.14 |
| Community & Environment | 2.75 | 2.75 | 4.65 | 4.65 |
| Economy | 3.25 | 3.25 | 4.25 | 4.25 |
| Engineering | 3.00 | 3.00 | 2.75 | 2.75 |
| Environmental Regulation | 0.00 | 0.00 | 0.80 | 0.80 |
| Finance | 6.75 | 6.75 | 6.75 | 6.75 |
| Human Resources | 6.86 | 6.86 | 6.86 | 6.86 |
| Leadership | 0.00 | 0.00 | 0.10 | 0.10 |
| Legal | 7.75 | 7.75 | 7.75 | 7.75 |
| Planning | 6.00 | 6.00 | 7.00 | 7.00 |
| Self Insurance | 0.50 | 0.50 | 0.00 | 0.00 |
| Technical and Customer Services | 9.80 | 9.80 | 9.80 | 9.80 |
| Totals | 67.96 | 67.96 | 70.85 | 70.85 |

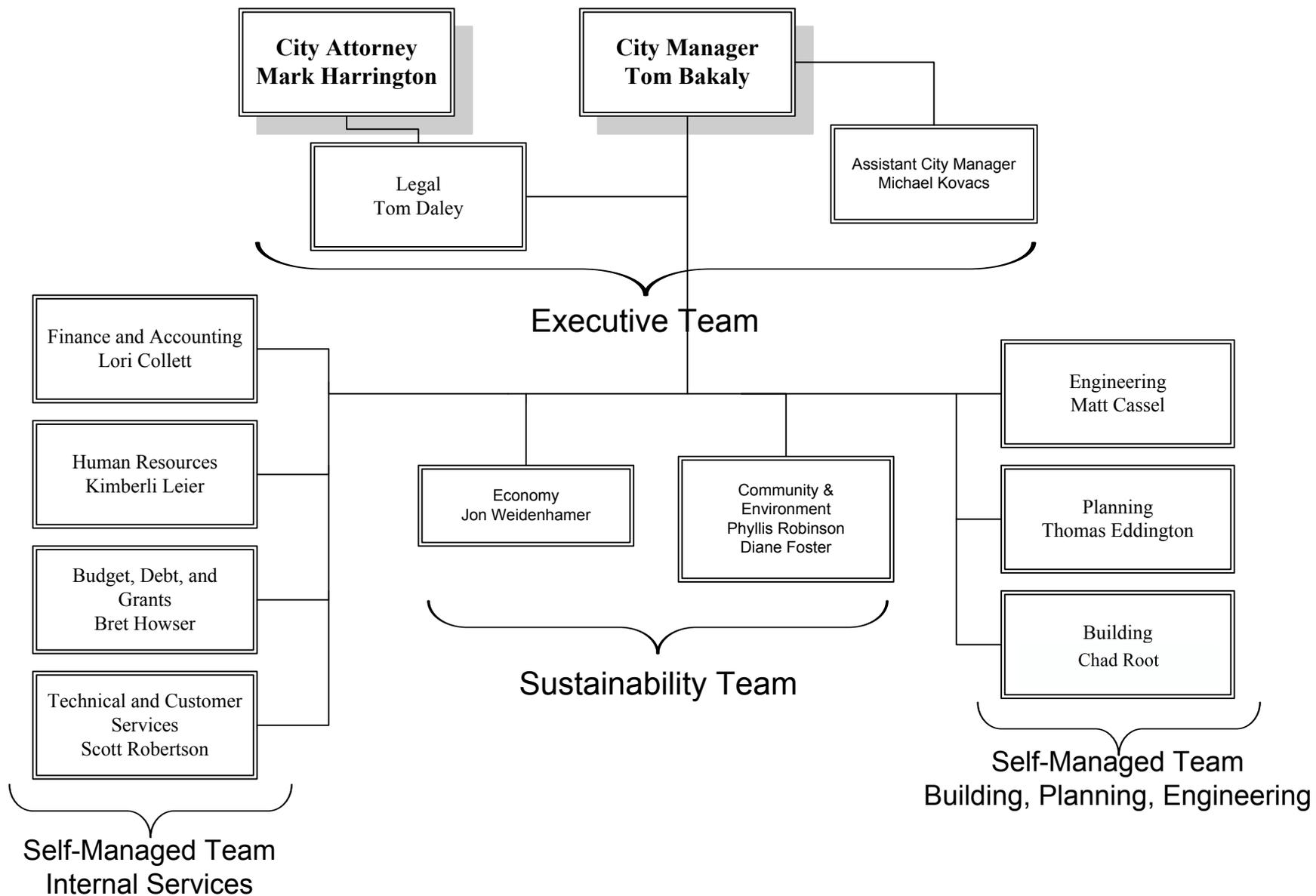
17% of Total Operational Budget



40% of General Fund

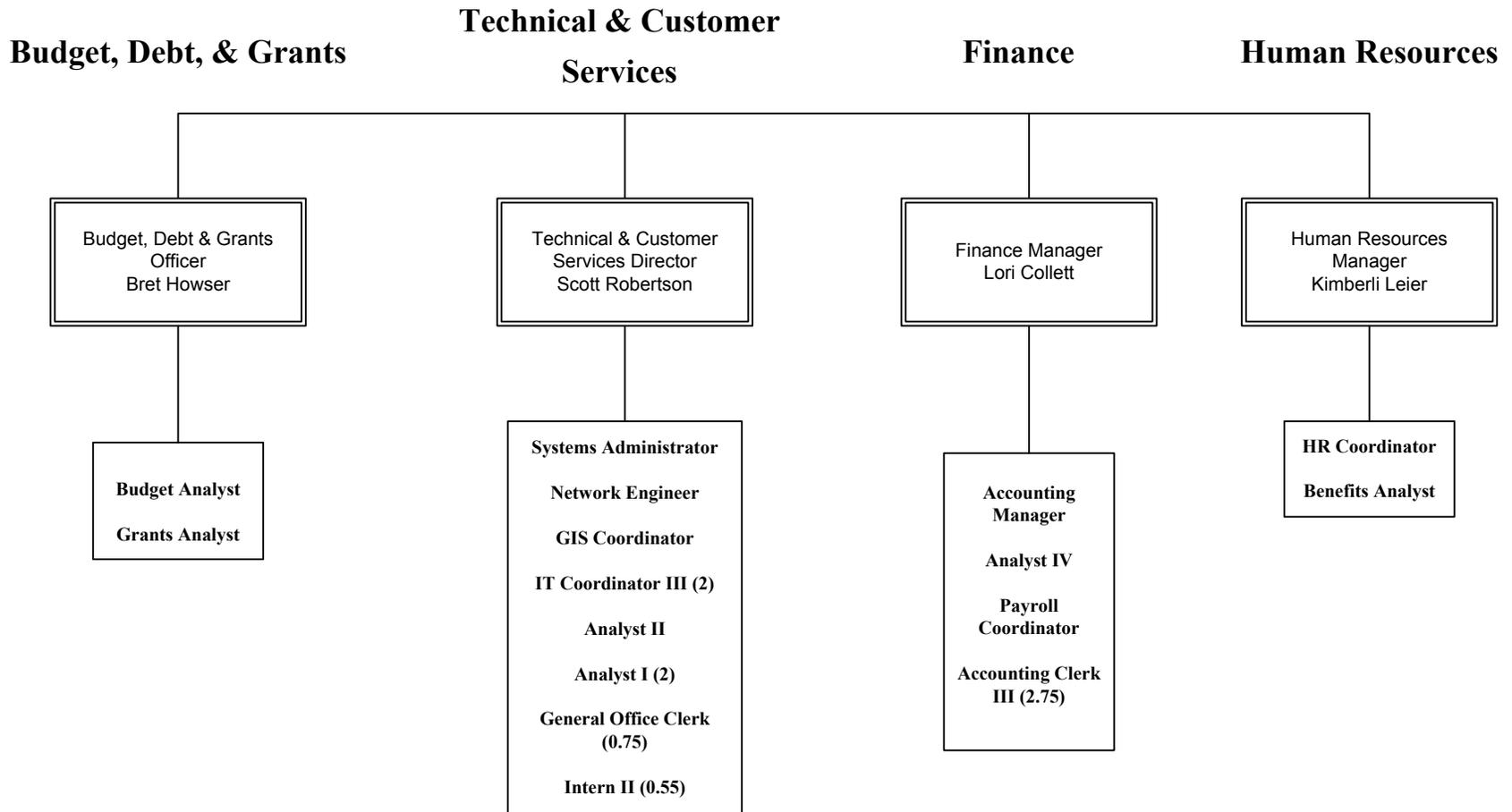


Executive Function



Executive Function

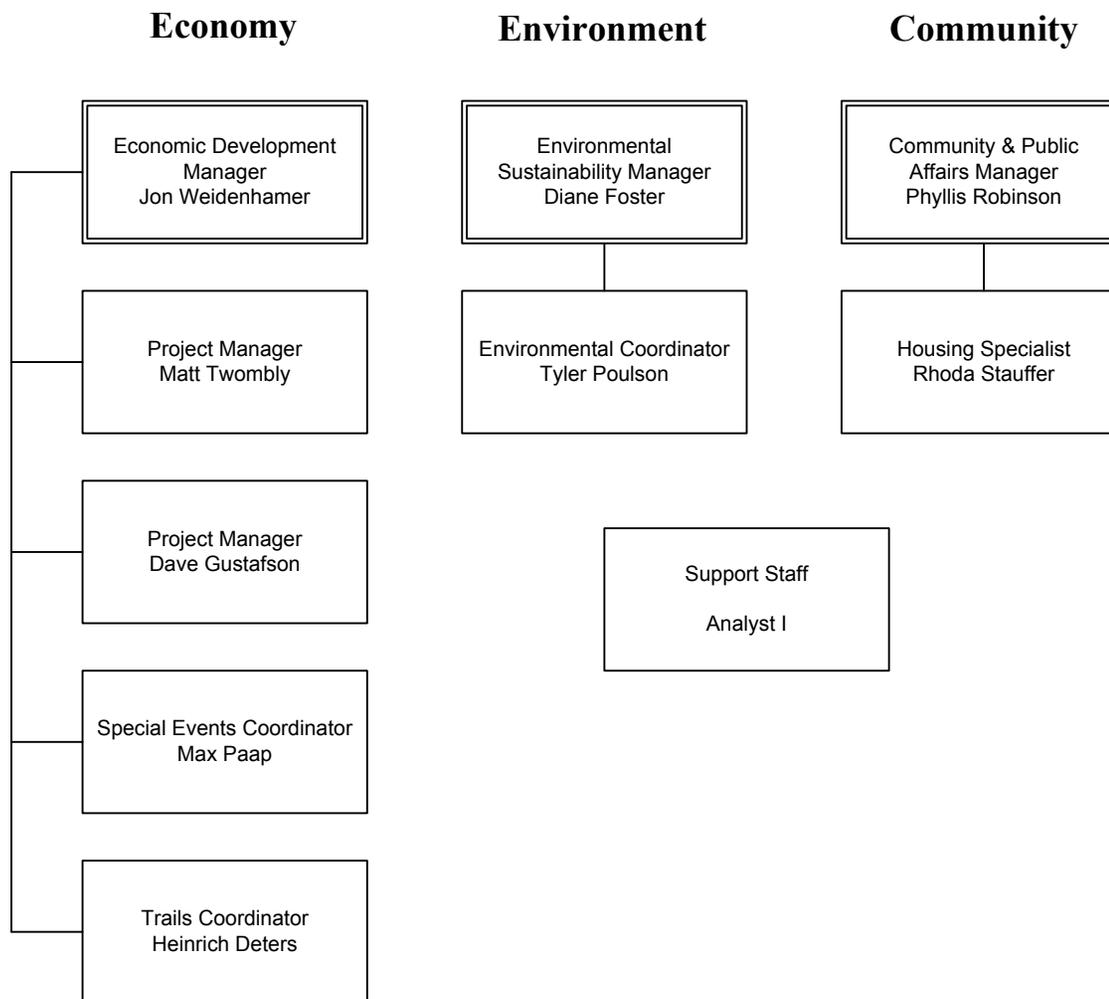
Self-managed Team



Executive Function

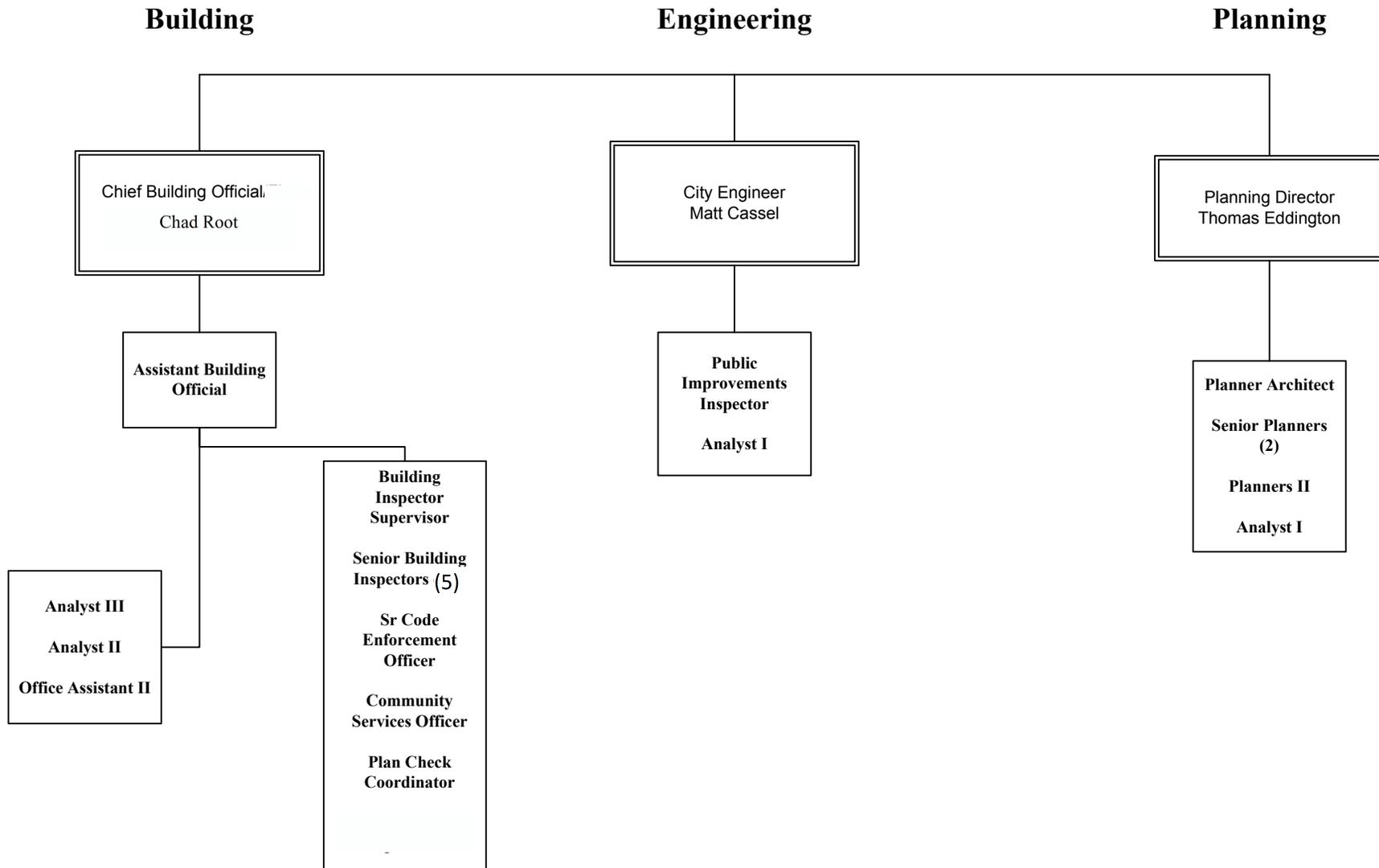
Self-managed Team

Sustainability



Executive Function

Self-managed Team

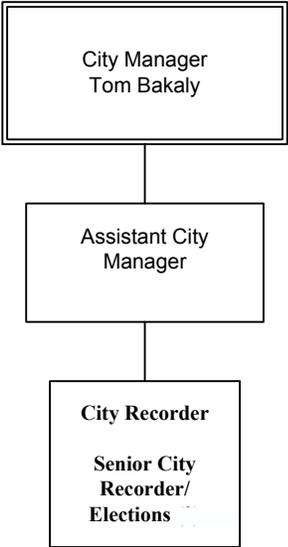
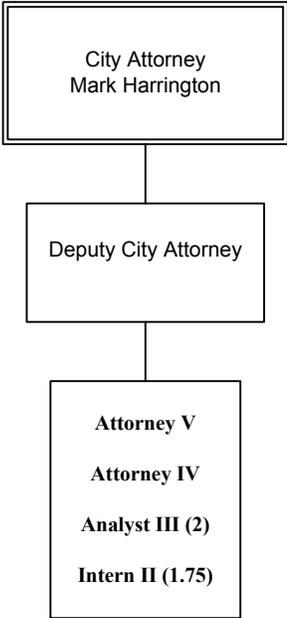


Executive Function

Self-managed Team

Legal Department

City Manager Dept



2011 Park City Council Goals & Targets for Action (January - March 2011)

Goal 1 Preservation of Park City Character

| Target for Action / Actions / Staff Coordinator | Initial Target Date | Revised Target Date | Status | Comments |
|---|---------------------|---------------------|-------------|--|
| 1. Old Town Improvements - Jonathan Weidenhamer and Dave Gustafson | | | | |
| Downtown Projects | | | | |
| HPCA Infrastructure Committee Study (includes streetscape and attractions) | Mar-11 | Jun-11 | In Progress | Staff working with HPCA & consultant to identify HPCA project priorities |
| •CIP presentations during budget | Jun-11 | | Pending | Staff will make recommendations as part of FY12 budget process |
| 1. Pocket Park/Historical Wall Renovation | Jun-11 | | Pending | Project scope pending policy input - Historic Park City Alliance & Council |
| •Temporary Landscaping | Jun-11 | | Pending | Work out maintenance and costs with HOA - annual meeting in April. |
| 2. Town Plaza/Swede Alley | Oct-12 | | Pending | |
| 3. Last Phase of Downtown Improvements (streetscape, sidewalks, pedestrian connections, etc.) | Ongoing | | Ongoing | Swede Alley reconstruction and sidewalk planned for 2013 |
| 2. Affordable Housing - Phyllis Robinson | | | | |
| 1. Affordable Housing Demand Study and Resolution Update | Apr-11 | Jun-11 | In Progress | Draft revisions to resolution in progress. Awaiting more detailed Census data in order to complete Housing Needs Study. |
| 2. Monitor Developer Obligations & Compliance | Oct-11 | | Pending | Compliance review due Fall of each year |
| 3. Historic Preservation - Thomas Eddington | | | | |
| 1. Planning Department to work with HPB to clarify their role and Joint Meeting with Council | Feb-11 | Aug-11 | In Progress | At request of City Council, Planning held joint CC/HPB meeting. HPB and Planning working to implement recommendations. Follow-up meeting scheduled mid 2011 . |
| 2. Create a plan for 1450/1460 Park Avenue | Feb-11 | Aug-11 | In Progress | Project scope and contract approved and begun in September. Physical assessment |
| 3. LMC Amendments for Sustainability | Apr-11 | Aug-11 | In Progress | Planning is working through LMC amendments relative to architecture. Will try to partner with Sustainability in early 2011 TDRs complete; additional work to follow |
| 4. Clean up miscellaneous Historic Preservation Issues | Jun-11 | | In Progress | In progress; Preservation Solutions assisting |
| 5. Assessment of National Historic District - Main Street Designation | Jun-11 | Aug-11 | In Progress | Project scope/contract approved - research and analysis underway. Preservation Solutions to complete. |
| 4. Senior Issues - Rhoda Stauffer | | | | |
| 1. InterAgency Working Group & Strategies | Apr-11 | May-11 | In Progress | Draft plan under review. Scheduled for Council Work Session May 12, 2011 |
| 5. Park City Heights Joint Venture - Phyllis Robinson | | | | |
| 1. Master Planned Development (MPD) for site | Mar-11 | May-11 | In Progress | Item is scheduled for action at April 27 Planning Commission meeting. |
| 6. Lower Park Avenue Property Redevelopment - Jonathan Weidenhamer, Michael Kovacs | | | | |
| 1. Adopt plan for City-owned Land in Lower Park Avenue RDA | Feb-11 | | Complete | Adopt implementation plan for City-owned property in Lower Park Avenue RDA. Reaffirm broader plan for entire RDA District. |
| 2. Market Analysis and Carrying Capacity Study | | | | |
| •Completion | Apr-11 | Jun-11 | In Progress | |
| 3. Identify potential components and tax increment | Apr-11 | Jun-11 | In Progress | Projects identified. Identifying tax increment. |
| 4. Extend Revelopment Agency | Feb-11 | Aug-11 | Pending | Return to Council for direction |
| 5. Implementation | | | | |
| a. Elliott Workgroup co-housing first phase | Apr-11 | Aug-11 | Pending | Return to Council for direction |
| b. City Property | Ongoing | | | Community Center, Housing, Transportation Goals |
| c. PCMR | Ongoing | | | Identify transit and transportation needs at resort base |
| d. Other private property within RDA | Ongoing | | | |

| Target for Action / Actions / Staff Coordinator | Initial Target Date | Revised Target Date | Status | Comments |
|--|---------------------|---------------------|-------------|---|
| 7. General Plan Update - Thomas Eddington | | | | |
| 1. Work with Sustainability on PC Heights MPD | Mar-11 | Jun-11 | In Progress | Pre-MPD completed. June 2010 date was for initiating MPD process with Planning Commission. Revised date is anticipated approval date. In final Planning Commission review. |
| 2. Data collection, analysis, meetings with Planning Commission, recommendations and complete plan preparation | Mar-12 | | In Progress | |
| 8. Bonanza Park Plan - Michael Kovacs, Jonathan Weidenhamer, Thomas Eddington | | | | |
| 1. Identify transportation corridors as part of General Plan Transportation Element | May-11 | Aug-11 | In Progress | Transportation Master Plan completion by June. Transportation Element of General Plan to be created using information in master plan. Grid layout anticipated. |
| 2. Examine ability for new anchor tenant | Jul-11 | | In Progress | Exploring options. |
| 3. Examine ability to do event venue, convention area, and permanent Sundance area | Dec-11 | | In Progress | City and Chamber to pursue feasibility analysis, using stakeholder to identify needs, goals and components. |
| 4. Concept planning and Bonanza park functional priorities - talk to power company | Dec-11 | | In Progress | Talks with Rocky Mountain Power, City staff, and property owners continue in order to reach a solution. Power Company wants to upsize. Owners and City want to move or buffer. |
| 5. General Plan Future Land Use Element - Area Plan for Bonanza Park | | | | |
| •Planning Commission | Dec-11 | Apr-12 | Pending | Section to be adopted with General Plan |
| •City Council | Jan-12 | Jul-12 | Pending | Section to be adopted with General Plan. Presentation to City Council upon recommendation from Planning Commission |
| 9. Neighborhoods - Thomas Eddington | | | | |
| 1. Tie Lower Park Avenue / Bonanza Park Redevelopment concepts into General Plan | Jun-11 | | In Progress | |
| 2. Planning Department to work with the Planning Commission to better define Old Town Neighborhoods | Dec-11 | | In Progress | To be included in General Plan |

2011 Park City Council Goals & Targets for Action (January - March 2011)

Goal 2 World Class, Multi-Seasonal/Resort Community

| Target for Action / Actions / Staff Coordinator | Initial Target Date | Revised Target Date | Status | Status |
|---|----------------------------|----------------------------|---------------|--|
| 1. Economic Development - Jonathan Weidenhamer | | | | |
| 1. HPCA Issues | | | | |
| •Street Dining | Feb-11 | Jun-11 | In Progress | Yer-end debrief complete. Fine tuning 2011 implementation. |
| • Infrastructure Committee recommendations (see Goal #1) Prioritization | Jun-11 | | In Progress | Continue to work with HPCA through City budget process |
| 2. City-wide market analysis & carrying capacity study | Mar-11 | Jun-11 | In Progress | |
| 3. Implementation of 2011 Economic Development Plan | Dec-11 | | Ongoing | |
| 2. Public Art - Sharon Bauman | | | | |
| 1. Art in Public Places Implementation | Ongoing | | Ongoing | Working on Strategic Plan goals and priorities |
| 2. Marsac Building Public Art - Exterior | | | | |
| • Installation 2011 | Sep-11 | | In Progress | |
| 3. Recreation Center Public Art | Oct-11 | | In Progress | Working with Ken Fisher to identify location(s) of public art |
| 3. Community Amenities and Events: Evaluation, Future Direction - Jonathan Weidenhamer | | | | |
| 1. Event Overhaul Discussion | | | | |
| •Event Fees, revenues and costs | Feb-11 | Jul-11 | In Progress | Finalizing Trail Fees. |
| •Criteria to Close Main Street | Feb-11 | Jul-11 | In Progress | |
| •Update Municipal Code | Feb-11 | Jul-11 | In Progress | |
| •Update of administrative processes (applications, etc.) | Feb-11 | Jul-11 | Complete | Finalizing implementation with regional stakeholders. |
| 2. Event Overhaul Implementation | Mar-11 | Jul-11 | Pending | |
| 3. Regional Event Calendar Cooperation | Jun-11 | Jul-11 | Ongoing | Current shared Google calendar with Snyderville Basin Recreation for 2011 Summer Season |

2011 Park City Council Goals & Targets for Action (January - March 2011)

Goal 3 Effective Transportation System

| Target for Action / Actions / Staff Coordinator | Initial Target Date | Revised Target Date | Status | Comments |
|---|---------------------------|---------------------------|-------------|---|
| 1. Neighborhood Traffic Management - Kent Cashel | | | | |
| See Attached Neighborhood Traffic Management Summary Report | | | | |
| 2. Regional Transportation - Kent Cashel | | | | |
| 1. Enhance Transit Marketing | Annual | | Ongoing | |
| 2. Implement employee vanpool incentive program | Annual | | Ongoing | Program implemented. One van operational |
| 3. Regional/Rural Transportation Issues - COG | Ongoing | | Ongoing | |
| 4. Iron Horse Expansion | | | | |
| •Construction Complete | Dec-11 | | In Progress | |
| 3. Transportation Strategic Plan - Kent Cashel | | | | |
| 1. Annual Progress Report to City Council | Annual | | Annual | Transportation Annual Report scheduled for delivery to Mayor and Council January 2012. |
| 2. Implement Transportation Plan Strategies | Ongoing | | Ongoing | |
| 3. General Plan - Transportation Element | Mar-12 | Aug-12 | In Progress | Pending General Plan Transportation Element Update |
| 4. Update Strategic Plan to include pedestrian-bicycle and transit modes - Pending General Plan Update | Jun-12 | Aug-12 | Pending | Pending General Plan Transportation Element Update |
| 4. Public Parking - Kent Cashel | | | | |
| 1. Conduct Main Street Circulation Study | Ongoing | | Ongoing | Circulation data during Winter 2010/11, awaiting expression of interest/input from HPCA |
| 2. Taxi Drop-off/Pick-up | Oct-11 | | Pending | Awaiting completion of circulations study (see above) |
| 5. Community Transportation Plan -Matt Cassel, Kent Cashel, Jonathan Weidenhamer, Thomas Eddington | | | | |
| 1. Entry Corridor | Ongoing | | Ongoing | |
| 2. Citywide Transportation Plan and Modeling | Mar-11 | Jun-11 | In Progress | Final draft of plan nearing completion and Council review and adoption |
| 3. Park and Ride | Jun-11 | | In Progress | |
| | | | | Park and Ride operations plan is element of Short Range Transit Development Plan. Transportation Model projects currently underway. |
| 4. Tie to General Plan | Mar-12 | Aug-12 | In Progress | Pending General Plan Transportation Element Update |
| 6. Highway 248 - Kent Cashel | | | | |
| 1. Complete Environmental Study for Richardson Flat Road Intersection | Jan-11 | | In Progress | Working with UDOT to define Scope of Study |
| 2. Engineering design of Richardson Flat Road Intersection | Mar-11 | Jun-11 | In Progress | 90% design work completed |
| 3. Complete Environmental Work for Corridor | Aug-11 | | In Progress | Working with UDOT to define scope & requirements. Seeking to secure study funding. Funding delayed by lack of congressional appropriations for 2009 and 2010. |
| 4. Engineerig Design of Strategic Plan Improvements | Feb-12 | | Pending | Delayed due to lack of federal environmental study funding. Revised target date dependent on congressional funding action. |
| 5. Secure Funding for Strategic Plan Improvements | Mar-12 | | Pending | Delayed due to lack of federal environmental study funding. Revised target date dependent on congressional funding action. |
| 6. Construct Improvements | Oct-12 | | Pending | Delayed due to lack of federal environmental study funding. Revised target date dependent on congressional funding action. |
| 7. Traffic Study - Kent Cashel | | | | |
| (tie with economic carrying capacity) | | | | |
| 1. Complete Highway 224 Strategic Plan | Mar-11 | | In Progress | Draft scope of work completed. Steering committee formed and meeting regularly. Detailed progress schedule target completion May 2011. |

2011 Park City Council Goals & Targets for Action (January - March 2011)

Goal 4 Water and Natural Environment

| Target for Action / Actions / Staff Coordinator | Initial Target Date | Revised Target Date | Status | Comments |
|---|----------------------------|----------------------------|---------------|---|
| 1. Pipeline Preferred Project Agreements - Kathy Lundborg | | | | |
| Determine a preferred project with Weber Basin and Bureau of Reclamation | | | | |
| 1. Pipeline Construction - Incremental - All Sections in progress | Jul-11 | | In Progress | Pipelines complete. Quinn's Segment - complete Lower Silver Creek Segment -complete Promontory segment - complete Rail Trail Water Lines - Cathodic protection will be complete by July 2011 |
| 2. Quinn's Treatment Plant - Under Construction | Dec-11 | | In Progress | Scheduled completion in late 2011/early 2012 |
| 2. Judge Water Line - Kathy Lundborg | | | | |
| 1. NPDES Permit | Aug-11 | | Pending | Staff recommended a schedule to UDEQ with a draft UPDES application submission of Dec 2011. UDEQ requested date be moved to August 2011. The schedule is not yet final. |
| 2. Judge delivery system to Quinn's Water Treatment Plant construction | Mar-12 | | Pending | See EA comments below. |
| 3. Determine Scope and Timing for water line Design and Construction (Evaluating alternatives due to antimony level increases) | Aug-12 | Dec-12 | Pending | Draft EA w/EPA since 2010. EPA has given City a punchlist of items remaining to address to complete the EA. Major items are to determine the impacts of taking Judge water out of the Silver Maple Claims Wetlands. Confirm SBWRD's local limits on their discharge permit and the ability to receive the waste stream from Quinn's WTP, and clarify the Utah State History Division recommended mitigation plan. Final design and construction cannot begin under after FONSI. Original plan was to bid in 2011 and start construction of pipeline in 2011. Schedule depends on EPA's issuance of FONSI. STAG grant extended to Dec. 2012 |
| 3. Other Water Solutions - Supply Options/Conservation - Kathy Lundborg | | | | |
| 1. Summit County, Snyderville Basin Water Reclamation District Cooperation Discussions/Stream Flow Enhancements | Annual | | Ongoing | |
| 2. JSSD Water Discussions | Annual | | Ongoing | |
| 3. Supply/Demand Update to City Council | Jul-11 | | Pending | Awaiting on-going discussions with Summit County, SWDC and SBWRD |
| 4. Water Funding Strategy - Kathy Lundborg | | | | |
| 1. Pursue future appropriations and authorizations | Annual | | Ongoing | |
| 5. Trash and Recycling - Diane Foster/Michael Kovacs/Tyler Poulson | | | | |
| 1. Work with County Solid Waste Team to represent the City's interest in discussion of future recycling & solid waste solutions | Jul-12 | | In Progress | Foster participating in bi-weekly meetings with County Solid Waste Team (Jasper, Lewis, Blonquist, Koehler) & Recycle Utah's Executive Director |
| 2. Support HPCA Recycling Program Efforts (recycling contract completed) | Ongoing | | In Progress | Poulson representing City on HPCA's Solid Waste & Recycling Task Force |
| 3. Discussion on recycling facility relocation | Dec-12 | | In Progress | Kovacs, Foster and Eddington working on this in conjunction with Weidenhamer. Discussions just began in Dec 2010. |

| Target for Action / Actions / Staff Coordinator | Initial Target Date | Revised Target Date | Status | Comments |
|--|---------------------|---------------------|-------------|--|
| 6. Environmental Initiatives - Diane Foster | | | | |
| 1. Environmental Heroes Awards | Ongoing | | Ongoing | Awarded periodically. Website has form for public submissions/nominations. |
| 2. Update to Environmental Strategic Plan | Ongoing | | Bi-Annual | Completed August 2010; next update August 2011 |
| 3. Launch internal revolving loan fund and finance CO ₂ emissions reduction projects at the City | Ongoing | | In Progress | Council approved fund on July 29, 2010 |
| 4. Develop and Implement community CO ₂ emission and water consumption reduction program in conjunction with partners - community outreach or rebate program for residential and Green Businesses program for commercial properties | Mar-11 | Mar-12 | In Progress | Low Carbon Diet Program community carbon reduction program launching in April 2011. Website development required for Green Biz program, anticipate launch in summer 2011. |
| 5. WAVE Project/Electric Trolley in partnership with USU | Dec-11 | | In Progress | Technical issues being addressed |
| 7. Thaynes - Clint McAfee | | | | |
| 1. Sampling Plan | Mar-11 | May-11 | In Progress | All sources are currently being monitored on a weekly basis. By first part of April enough data will have been collected to begin modeling distribution system water quality as various sources are blended together. This plan also includes sampling solids at Spiro Water Treatment Plant and material samples in the distribution system. |
| 2. Data Analysis and Report | Jul-11 | | Pending | The report will include results from water quality monitoring, including recommendations on operational limitations in terms of mixing sources, potential treatment additions or modifications required, additional water quality monitoring and recommendatons for Phase 2 of the study. |
| 8. EPA - Joan Card, Jason Christensen and Diane Foster | | | | |
| 1. Define a long-term, economical solution for munipal and community mine waste disposal | Sep-11 | | In Progress | Working with EPA & UPCM/Talisker to define terms of a multi-party agreement to build a second repository. |
| 2. Soil Ordinance Administration | Ongoing | | Ongoing | New one-page "how to" sheet added to the Park City.org website April 2011. |
| 3. Permits for Judge, Spiro and Prospector Drain | Jan-12 | | In Progress | Application for permits expected to be submitted August 2011. |
| 4. Further develop relationships with state and federal regulators | Ongoing | | Ongoing | |

2011 Park City Council Goals & Targets for Action (January - March 2011)

Goal 5 Recreation, Open Space and Trails

| Target for Action / Actions / Staff Coordinator | Initial Target Date | Revised Target Date | Status | Comments |
|---|---------------------|---------------------|-------------|--|
| 1. Ongoing Open Space Acquisition - Diane Foster, Matt Twombly | | | | |
| 1. Flagstaff - Distribution of open space contribution | Ongoing | | Ongoing | |
| 2. Red Maple/Air Force | Ongoing | | In progress | |
| 3. Other Properties | Ongoing | | Ongoing | |
| 2. Open Space Management - Diane Foster, Matt Twombly | | | | |
| 1. Additional easement monitoring on new acquisitions | Ongoing | | In Progress | |
| 2. Kimball and new Round Valley Conservation Easement | Jul-11 | | In Progress | |
| 3. Gambel Oak & White Acre Conservation Easement | Jul-11 | | Pending | |
| 3. Trails - Matt Twombly/Heinrich Deters | | | | |
| 1. Trailhead Parking Phase III - as sites are available | Ongoing | | Ongoing | |
| 2. Coordinate new connections by development/TMP CIP | Ongoing | | Ongoing | |
| 3. Flagstaff Trails reconstruction | Ongoing | | Ongoing | Preliminary review/coordination with Talisker underway |
| 4. Implement back-country trails maintenance plan and budget | Ongoing | | Ongoing | |
| 5. Trails Webpage | Ongoing | | Ongoing | |
| 6. Citywide Pedestrian/Street Lighting guidelines consistent with General Plan, Trails Master Plan and WALC | Apr-11 | Jun-11 | Pending | Coordinating with Transportation Mater Plan Update |
| 7. Bike Route Plan | Apr-11 | Jun-11 | In Progress | Coordinating with Transportation Mater Plan Update |
| 8. Armstrong OS trail connection | Jul-11 | | In Progress | Under Construction |
| 9. April Mountain Trails & Recreation Plan | Nov-11 | | In Progress | Access road has been improved |
| 10. Evaluate and Improve backcountry trail signage | Ongoing | | Ongoing | Staff is working with Mountain Trails, Resorts and Basin Recreation on community-wide signage and waypoint system |
| 4. Neighborhood Parks - Ken Fisher/Matt Twombly | | | | |
| 1. Begin Master Plan for north and south ends of City Park | In Progress | | Complete | Developed master plan and presented to Council Fall 2010 |
| 2. Recommendation on amended Summit County Leash Law Ordinance | Jan-11 | Sep-11 | In Progress | County combined with "bigger picture" of kennels |
| 3. Off-leash Dog Park at Library Field - Install signage at field | May-11 | | In Progress | Signs completed by April and installed when weather permits |
| 5. High Altitude Training -Jason Glidden | | | | |
| 1. High Altitude Training/Master Planning City property at Quinn's | | | | |
| •Goal Setting with USSA and UOP | Jul-11 | | Pending | Setting up meetings with USSA and UOP in January to begin planning process. |
| •Develop Model | Dec-11 | | Pending | |
| 6. Walkability Implementation Phase I - Matt Twombly, Heinrich Deters | | | | |
| 1. Bonanza Tunnel | | | | |
| •Tunnel Infrastructure | May-11 | | In Progress | Under Construction |
| •Tunnel Streetscape & Final Landscaping | Jul-11 | | In Progress | To be completed in Spring |
| 2. SR-248 Tunnel | | | | |
| •School Campus ped/Connectivity Improvements Construction (SR248)Construction | Aug-11 | | Pending | Conceptual design and study has begun. |
| 3. Sidewinder Drive Sidewalk | Oct-11 | | In Progress | Construction mobilization set for June 2011 |
| 4. Comstock Sidewalk | Oct-11 | | In Progress | Construction mobilization set for June 2011 |
| 5. Traffic Calming Improvements | | | | |
| •Monitor Drive - Island | Oct-11 | | Pending | Initial measures of striping and installation of driver feedback sign have resulted in significant calming of traffic. Staff will continue to monitor through opening of racquet club and revisit them if deemed necessary. |
| •Wyatt Earp - Entry Feature / Island | Oct-11 | Oct-12 | Pending | Coordinating with waterline project scheduled for 2012 |
| 6. Walkability Implementation Phase II (Dans to Jans) - Jonathan Weidenhamer, Kent Cashel | | | | |
| 1. SR 224 Corridor Study | Jul-12 | | | |
| 2. Identify PCMR transit and transportation needs | Jul-12 | | | |
| 3. Implementation Plan for WALC projects | Jul-13 | | | |

2011 Park City Council Goals & Targets for Action (January - March 2011)

Goal 6 Regional Collaboration and Partnerships

| Target for Action / Actions / Staff Coordinator | Initial Target Date | Revised Target Date | Status |
|---|---------------------------|---------------------------|-------------|
| 1. Transportation - Kent Cashel | | | |
| 2. Flagstaff-Wasatch County - Tom Bakaly | | | |
| 1. Work with Wasatch County re SR-224 and public versus private access | Ongoing | | Ongoing |
| 3. Recreation - Ken Fisher | | | |
| See Goal 5 | | | |
| 4. Health - Pace Erickson | | | |
| 1. Noxious weed coordination and enforcement on private property | Ongoing | | Ongoing |
| 5. Water - Kathy Lundborg | | | |
| See Goal 1 | Ongoing | | Ongoing |
| 6. Solid Waste - Pace Erickson | | | |
| 1. Implementation of Solid Waste Alternatives | Ongoing | | Pending |
| 7. Mosquito Abatement - Pace Erickson | | | |
| 1. Continued coordination with Summit County | Ongoing | | Ongoing |
| 8. Library - Linda Tillson | | | |
| 1. Library Reciprocal Borrowing for Summit County Students | Ongoing | | Ongoing |
| 9. Inter-Agency Task Force | | | |
| 1. Continued Participation | Ongoing | | Ongoing |
| 10. Open Space Acquisition | | | |
| See Goal 5 | Ongoing | | Ongoing |
| 11. SOS Community Carbon & Water Action Plan - Diane Foster | | | |
| 1. Engage community, in partnership with Summit County and other groups (non-profit, HMBA, Chamber, School District) in reducing water consumption and carbon emissions | Ongoing | | Ongoing |
| 12. MIDA - Tom Bakaly, Mark Harrington, Diane Foster | | | |
| 1. Maintain relationship with MIDA and monitor progress on project | Jun-11 | | In Progress |
| 13. Public Safety - Special Events | | | |
| 1. Information Sharing | Ongoing | | Ongoing |
| 2. Special Event Staffing to Reduce Overtime Costs | Ongoing | | Ongoing |
| 3. Police/Sheriff's Spillman records Management Data Merge | Ongoing | | Ongoing |
| 14. Council of Governments - Kent Cashel | | | |
| 1. Continued Participation | Ongoing | | Ongoing |
| 15. Utah League of Cities and Towns - Michael Kovacs | | | |
| 1. Continued Participation | Ongoing | | Ongoing |

2011 Park City Council Goals & Targets for Action (January - March 2011)

Goal 7 Open and Responsive Government to the Community

| Target for Action / Actions / Staff Coordinator | Initial Target Date | Revised Target Date | Status | Status |
|--|---------------------------|---------------------------|--------------------|---|
| 1. Community Vision - Phyllis Robinson | | | | |
| 1. Update Material for Vision Presentations annually following Council Visioning sessions | Annual | | Annual | |
| 2. Community Visioning Plan | Jul-11 | | Annual | |
| 3. Utilize Vision Plan and four levers for inclusion in General Plan (with Michael Kovacs and Thomas Eddington) | Dec-11 | | In Progress | |
| 2. Budget Review & Benchmark - Bret Howser | | | | |
| 1. Budgeting for Outcomes | Feb-11 | | Complete | |
| 2. ICMA Resort Consortium (Michel Kovacs) | Fall 2011 | | Pending | Have buy-in from several resort communities through CAST. Working with ICMA to develop a strategy/workplan. |
| 3. Customer Service: Evaluation and Action Plan - Craig Sanchez, Phyllis Robinson | | | | |
| 1. Accountability/responsibility training for Staff | Quarterly | | Ongoing | |
| 2. Employee Survey & Training - communication of results | Annual | | Annual | |
| 3. Customer Service Survey (P Robinson) | Aug-10 | | Complete | |
| 4. Citizen Satisfaction Surveys (P Robinson) | May-11 | | Pending | |
| 5. City "Fam" Program | Annual | | Ongoing | Next program in November 2011 |
| 4. Public Safety - Wade Carpenter | | | | |
| 1. Community Oriented program - Citizens Academy | Ongoing | | Ongoing | Class Two graduated July 14, 2010. Class Three scheduled for Spring 2011. |
| 2. Lexipol Service Evaluation (Comprehensive Police Policy Manual Program based on model policies developed by a national board) | Ongoing | | Ongoing | Living document. Updated every six months - next update mid-2011 |
| 3. Emergency Response Plan Update •NIMS Training for new employees | Ongoing | | Ongoing | Test Sessions scheduled for new employees. |
| 4. Create problem-solving committees, physical fitness criteria, and take-home vehicle committees | Jul-11 | | Pending | Ideas submitted for review during budget process. |
| 5. Communications - Phyllis Robinson, Scott Robertson, Myles Rademan | | | | |
| 1. Leadership 101 | Annual | | Ongoing | Held Feb 2011 |
| 2. Media Seminars | Annual | | Ongoing | |
| 3. Sustainability Promotion | Ongoing | | Ongoing | |
| 4. Park City University - (rebrand) | Ongoing | | Ongoing | |
| 5. Annual Communications Plan & Implementation | Annual | | In Progress | 2011 Communications Plan presented at Council Visioning. Implementation |
| 6. Community Emergency Preparedness | Ongoing | | Ongoing | Next campaign is Reverse 911 mobile registration in May/June. |

Departmental Budget Report

City Council

Executive

Fund: 011 - General Fund Department: 40011 - City Council

Department Description

Under the Utah Code Annotated (1953 amended), Park City is designated as a third-class city. By ordinance, the City is organized into a mayor-council-manager form of government. The Mayor and the Council are the legislative and governing body, which exercises the powers provided by the constitutional general laws of the state together with implied powers necessary to implement the granted powers.

The elected officers of the City are the Mayor and five Council members, elected at large. Each Council member shares equal voting power; the Mayor votes only in the case of a tie, and the Mayor-Pro Tempore retains the right to vote in the absence of the Mayor. The Mayor and Council members serve staggered four-year terms to provide three vacancies each general election held the first Tuesday in November of odd-numbered years.

The Mayor and City Council appoint the City Manager and City Attorney and members of the Planning Commission, Board of Adjustment, Library Board, Recreation Advisory Board, and other recommending boards and commissions, deemed appropriate, who serve at the discretion of Council.

The City Council budget remains largely unchanged year to year. Included in the budget is compensation for the Mayor and City Council. All secretarial costs are accounted for in the City Manager's budget. The budget also reflects membership dues to various organizations and office, travel and meeting expenses.

Departmental Budget Report

City Council

40011 - City Council Budget

| | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|--------------------------------|-------------|-------------|-------------|--------------------------|-------------------------|-------------------------|-------------|-----------|
| Personnel | \$170,457 | \$170,226 | \$179,334 | \$171,471 | \$181,536 | \$181,536 | \$200,843 | \$200,843 |
| Materials, Supplies & Services | \$38,845 | \$18,790 | \$41,309 | \$37,087 | \$59,165 | \$59,165 | \$39,858 | \$39,858 |
| City Council Total: | \$209,302 | \$189,016 | \$220,642 | \$208,559 | \$240,701 | \$240,701 | \$240,701 | \$240,701 |

Changes to the City Council Budget

* CM = Proposed during City Manager meetings
 TEC = Technical Adjustment
 COM = Committee Recommended

| Approval | Priority* | Option Description | BFO Program/Council Goal | 2011 Request | 2012 Request | 2013 Request |
|--|-----------|---|--------------------------|--------------|--------------|--------------|
| Y | CM | Council Comp. Travel (CMCCTR) Council Comp. Travel - Deferred Council Raises | BFO: N/A CG: N/A | 0.00 | \$-19,307 | \$-19,307 |
| Y | TEC | Heath Care Premium (TEC2) Heath Care premium - medical cost | BFO: N/A CG: N/A | 0.00 | \$14,641 | \$14,641 |
| Y | TEC | City Council and Mayor Compensation (TEC3) This is an adjustment that sets the Mayor and City Council compensation at market level. | BFO: N/A CG: N/A | 0.00 | \$4,667 | \$4,667 |
| Total Approved Options for City Council | | | | 0.00 | \$0 | \$0 |

Departmental Budget Report

City Manager

Executive

Fund: 011 - General Fund Department: 40021 - City Manager

Department Description

The mayor-council-manager form of government has been in place in Park City since 1972. The City Manager is the chief administrative officer appointed by the Mayor and the City Council, to direct the delivery of municipal services, appoint and supervise staff, provide the City Council with information, and implement City policies. The City Manager's Office provides all City departments with basic administrative support, including coordination and guidance of City operations, programs, and projects. The City Manager's Office is the focal point for the day-to-day management of City government.

Performance Measures

Community Support

As the chief administrative officer of the City, the City Manager is charged by the Mayor and City Council with policy development, management of daily operations, support of governance process, communications, working relationships with Council and Mayor, financial management, organizational leadership, policy, vision and goal implementation, working with the community and innovation and creativity in the discharge of his responsibilities.

Meets the following Council Goals:

World Class, Multi-Seasonal/Resort Community; Open and Responsive Government to the Community

| Measures: | <u>2008 Actual</u> | <u>2009 Actual</u> | <u>2010 Actual</u> | <u>2011 Actual</u> | <u>2012 Target</u> |
|--|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Number of Community Events that the City Manager attends. | 40 | 40 | 40 | 45 | 45 |
| Number of electronic newsletters published - Changed to quarterly publication schedule in 2010. Changed to monthly in 2011 | 1 | 11 | 6 | 12 | 12 |
| Number of months that Interagency Task meeting is held each year | 11 | 11 | 11 | 11 | 11 |
| Number of press releases issued to inform the public of Council Actions or City's achievements | 28 | 34 | 25 | 23 | N/A |
| Percent of weeks that City Manager, or his designee, is interviewed on KPCW regarding City Council meetings | 90% | 100% | 100% | 100% | 100% |

Departmental Budget Report

City Manager

Council Support

As the chief administrative officer of the City, the City Manager is charged by the Mayor and City Council with policy development, management of daily operations, support of governance process, communications, working relationships with Council and Mayor, financial management, organizational leadership, policy, vision and goal implementation, working with the community and innovation and creativity in the discharge of his responsibilities.

Meets the following Council Goals:

World Class, Multi-Seasonal/Resort Community

| Measures: | <u>2008 Actual</u> | <u>2009 Actual</u> | <u>2010 Actual</u> | <u>2011 Actual</u> | <u>2012 Target</u> |
|---|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Percent of biweekly one on one meetings with Council Members and Mayor | 100% | 100% | 100% | 100% | 100% |
| Percentage of weekly updates provided to Council and Mayor | 90% | 95% | 95% | 95% | 95% |
| Percentage of weeks that City Manager includes a Managers Report providing miscellaneous updates with Council packets | 90% | 90% | 90% | 90% | 90% |
| Weekly Council Meeting: E-packets and Website - Posted by Tuesday Morning | 100% | 100% | 100% | 100% | 100% |
| Weekly Council Meeting: Packets - Distributed by Monday Afternoon | 100% | 100% | 100% | 100% | 100% |
| Weekly Council Meetings: Minutes - Two week turnaround | 98% | 98% | 98% | 98% | 100% |

Policy Implementation

As the chief administrative officer of the City, the City Manager is charged by the Mayor and City Council with policy development, management of daily operations, support of governance process, communications, working relationships with Council and Mayor, financial management, organizational leadership, policy, vision and goal implementation, working with the community and innovation and creativity in the discharge of his responsibilities.

Meets the following Council Goals:

Preservation of Park City Character; World Class, Multi-Seasonal/Resort Community; Open and Responsive Government to the Community

| Measures: | <u>2008 Actual</u> | <u>2009 Actual</u> | <u>2010 Actual</u> | <u>2011 Actual</u> | <u>2012 Target</u> |
|---|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
| City-wide goal-oriented performance measures updated and presented for Council's review semi-annually. | 90% | 90% | 90% | 90% | 90% |
| Status reports updated by staff and presented to Mayor and Council for review and comment on a quarterly basis. | 100 | 100% | 100% | 100% | 100% |

Departmental Budget Report

City Manager

Staff Support/Administration

As the chief administrative officer of the City, the City Manager is charged by the Mayor and City Council with policy development, management of daily operations, support of governance process, communications, working relationships with Council and Mayor, financial management, organizational leadership, policy, vision and goal implementation, working with the community and innovation and creativity in the discharge of his responsibilities.

Meets the following Council Goals:

World Class, Multi-Seasonal/Resort Community; Open and Responsive Government to the Community

Measures:

| | <u>2008 Actual</u> | <u>2009 Actual</u> | <u>2010 Actual</u> | <u>2011 Actual</u> | <u>2012 Target</u> |
|---|--------------------|--------------------|--------------------|--------------------|--------------------|
| Percent of direct-report staff performance reviews completed within 7 days of due date. | 100% | 100% | 100% | 100% | 100% |
| Percent of weeks City Manager visits with two city departments outside Marsac | 100 | 100% | 100% | 100% | 100% |
| Percent of weeks that departmental budgets are monitored each year. | 100 | 100% | 100% | 100% | 100% |

Departmental Budget Report

City Manager

40021 - City Manager Budget

| | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|--------------------------------|-------------|-------------|-------------|--------------------------|-------------------------|-------------------------|-------------|-----------|
| Personnel | \$375,193 | \$364,246 | \$449,270 | \$454,917 | \$520,015 | \$525,291 | \$565,434 | \$565,434 |
| Materials, Supplies & Services | \$98,261 | \$48,569 | \$85,350 | \$66,108 | \$67,591 | \$67,591 | \$67,591 | \$67,591 |
| Capital Outlay | \$2,509 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| City Manager Total: | \$475,963 | \$412,815 | \$534,620 | \$521,025 | \$587,606 | \$592,882 | \$633,025 | \$633,025 |

Departmental Budget Report

City Manager

Changes to the City Manager Budget

* CM = Proposed during City Manager meetings
 TEC = Technical Adjustment
 COM = Committee Recommended

| Approval | Priority* | Option Description | BFO Program/Council Goal | 2011 Request | 2012 Request | 2013 Request |
|--|-----------|---|---|-----------------|-----------------|-----------------|
| Y | TEC | Base Level Adjustment (BADJ) Zero-sum changes to budget lines within a department. | BFO: N/A CG: N/A | 0.00 | \$0 | \$0 |
| Y | CM | Office Assistant, Legal Intern, Engineering Consulting (CME) Remove Senior Recorder position and replace with part-time personnel and contract services. | BFO: Short-Term Citywide Personnel CG: Open & Responsive Government to the Community | 0.00 | \$18,884 | \$18,884 |
| Y | CM | Remove Senior Recorder (CMEDSRO*) Remove Senior Recorder position and replace with part-time personnel and contract services. | BFO: Risk Management CG: Open & Responsive Government to the Community | 0.00 | \$-37,225 | \$-37,225 |
| Y | TEC | Golf Manager Fund Change (GPGOGM) Moves Golf Manager position from 70% Golf 30% Rec to 50% Golf 50% Executive. | BFO: N/A CG: N/A | 0.00 | \$52,955 | \$52,955 |
| Y | TEC | Housing Allowance Adjustment (HAADJ) This option increases or decreases the housing allowance for each department based on current numbers. | BFO: N/A CG: N/A | 0.00 | \$-1,313 | \$-1,313 |
| Y | TEC | General Fund Lump Merit Pool (LM) This option creates a lump-merit pool in the General Fund, which will be used as a single source for all General Fund department lump-merit pay. Departments previously funded lump-merit pay out of their operating budget. Budgets in each department were re | BFO: N/A CG: N/A | 5,276.20 | \$0 | \$0 |
| Y | COM | Pay Plan Adjustments (PPLN) Adjustments recommended by Pay Plan Committee to bring City positions to market. | BFO: N/A CG: N/A | 0.00 | \$6,382 | \$6,382 |
| Y | TEC | Technical adjustment to show FY2012 URS cost (TEC1) URS adjustment | BFO: N/A CG: N/A | 0.00 | \$1,419 | \$1,419 |
| Y | TEC | Heath Care Premium (TEC2) Heath Care premium - medical cost | BFO: N/A CG: N/A | 0.00 | \$4,316 | \$4,316 |
| Total Approved Options for City Manager | | | | 5,276.20 | \$45,419 | \$45,419 |

Departmental Budget Report

Elections

Executive
Fund: 011 - General Fund Department: 40023 - Elections

Department Description

The City is responsible for conducting the City's municipal general and required primary elections, which occur every two years in odd-numbered years. This function is administered by the Deputy City Recorder within the Legal Department, with responsibilities including candidate filing and assistance, legal notifications, campaign disclosure and ethics, voter registration, absentee ballots, election judges, polls, and canvass, in accordance with the Utah Election Code and Park City Municipal Code. Funding is maintained in even-numbered years for bond or special elections.

Departmental Budget Report

Elections

40023 - Elections Budget

| | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|--------------------------------|-----------------|----------------|-----------------|--------------------------|-------------------------|-------------------------|-----------------|----------------|
| Personnel | \$362 | \$0 | \$1,498 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Materials, Supplies & Services | \$12,355 | \$1,325 | \$12,837 | \$936 | \$0 | \$1,500 | \$13,500 | \$1,500 |
| Elections Total: | \$12,717 | \$1,325 | \$14,335 | \$936 | \$0 | \$1,500 | \$13,500 | \$1,500 |

Changes to the Elections Budget

* CM = Proposed during City Manager meetings
 TEC = Technical Adjustment
 COM = Committee Recommended

| Approval | Priority* | Option Description | BFO Program/Council Goal | 2011 Request | 2012 Request | 2013 Request |
|---|-----------|--|---|-----------------|-----------------|----------------|
| Y | 3 | ELECTIONS (ELEDGS) Contract Services - Budget adjustments to cover elections expenses. FY11 is an off-election year and expenses are minimal. City elections are scheduled in FY12. FY13 is an off-year with minimal expenses anticipated. | BFO: Community Outreach and Citizen Engagement CG: Open & Responsive Government to the Community | 1,500.00 | \$13,500 | \$1,500 |
| Total Approved Options for Elections | | | | 1,500.00 | \$13,500 | \$1,500 |

Departmental Budget Report

Legal

Executive

Fund: 011 - General Fund Department: 40031 - Legal

Department Description

The Legal Department provides legal counsel, advice to and advocate on behalf of the Mayor, City Council and City officers, to support municipal operations, programs and community policies. The City Attorney is responsible for and conducts all the law business of the City and its agencies. By representing and counseling the City on the legal issues it faces, the Legal Department performs public service in the best traditions of the legal profession, strives to create a dynamic working environment of cooperation, competence, initiative, respect, integrity, and teamwork, and will ensure that the department continues as a respected and esteemed public law office. Responsibilities and functions of the Legal Department include:

- representation of the City in civil litigation;
- prosecution of misdemeanor crimes and code violations;
- collection of monies owed to the City;
- plat approvals;
- legal components pertaining to annexations, development agreements, water issues, property acquisitions and sales, funding options, bonds;
- liability assessment, risk management, insurance;
- ethics and disclosure;
- drafting of ordinances, codes, legal documents, appeals;
- municipal elections;
- codification of ordinances into Municipal
- Code and Land Management Code
- GRAMA requests; and
- general legal support and advice to the City Council, City Manager and Staff.

The Legal Department currently consists of three full-time attorneys (City Attorney, Deputy City Attorney, and an Attorney IV), a legal assistant, legal secretary, and one temporary law clerk. In limited circumstances, the Legal Department contracts independently for bond counsel and special counsel services. The Legal Department also contracts for Public Defender representation of indigent defendants.

Performance Measures

Environmental/EPA

Departmental Budget Report

Legal

Work with state and federal agencies on issues including negotiating UPDES permits on water discharges within municipal boundaries; negotiating multi-party agreements related to contaminated soil in and around Park City; researching records as part of identifying potentially responsible parties; filing FOIA request with federal agencies; maintaining compliance with state Division of Drinking Water regulations; obtaining closure of existing physical mine hazards; negotiating the location, design, operation and maintenance of a hazardous waste repository; and holding developers accountable for the environmental requirements in development agreements and local land use codes.

Meets the following Council Goals:

Quality & Quantity of Water

Measures:

Attendance of weekly environmental meetings by attorneys.

Meet and confer with all applicable City Staff and contracted service providers on EPA issues and received correspondence.

Research ongoing environmental concerns and acquire facts and data for evaluation by Mayor/City Council/City Manager.

| | <u>2008 Actual</u> | <u>2009 Actual</u> | <u>2010 Actual</u> | <u>2011 Actual</u> | <u>2012 Target</u> |
|--|--------------------|--------------------|--------------------|--------------------|--------------------|
| | | | | 100% | 100% |
| | | | | 95% | 95% |
| | | | | 95 | 100% |

Departmental Budget Report

Legal

Federal Grant and Contract Oversight

Draft contracts for the procurement of goods and services; for the settlement of disputes; for modifications to land use approvals; and for interlocal endeavors. Draft development agreements. Present training to all applicable Park City Staff on said documents and procurement requirements. Provide legal advice regarding contract administration and disputes.

Meets the following Council Goals:

Quality & Quantity of Water; Effective Transportation and Parking System; World Class, Multi-Seasonal/Resort Community; Regional Collaboration and Partnerships; Open and Responsive Government to the Community

Measures:

Annually conduct manager training on RFP/BID and contract administration.

| <u>2008 Actual</u> | <u>2009 Actual</u> | <u>2010 Actual</u> | <u>2011 Actual</u> | <u>2012 Target</u> |
|--------------------|--------------------|--------------------|--------------------|--------------------|
| | 100% | 100% | 100% | 100% |

Average number of contracts and agreements processed and reviewed in detail on an annual basis, approximately 150.

| | | | | |
|-----|-----|----|-----|-------|
| 100 | 165 | 97 | 224 | 50-60 |
|-----|-----|----|-----|-------|

Average turn around time for contract review and processing two to seven days.

| | | | | |
|---|---|--------|--------|--------|
| 3 | 3 | 1 to 3 | 1 to 3 | 2 to 7 |
|---|---|--------|--------|--------|

Review all contracts, agreements, legal forms, plats, staff reports, and insurance requirements and annually review and modify standard forms and documents.

| | | | | |
|------|------|------|------|------|
| 100% | 100% | 100% | 100% | 100% |
|------|------|------|------|------|

Litigation

Act as legal counsel to the Park City Council and Park City staff on all civil litigation. Represent Park City in mediations, arbitrations, administrative hearings, and trials. Prepare pleadings, motions, and legal memoranda on matters including employment lawsuits, personal injury lawsuits, property damage, water rights applications and claims of interference with water rights, crop loss claims, police liability claims, civil rights violations, and land use appeals. Conduct depositions and defend staff deponents in all of the foregoing matters.

Meets the following Council Goals:

World Class, Multi-Seasonal/Resort Community

Measures:

Average time dedicated to resolve city claims, approximately 20%; including consulting with outside counsel.

| <u>2008 Actual</u> | <u>2009 Actual</u> | <u>2010 Actual</u> | <u>2011 Actual</u> | <u>2012 Target</u> |
|--------------------|--------------------|--------------------|--------------------|--------------------|
| 100% | 100% | 100% | 100% | 95% |

Departmental Budget Report

Legal

Mayor, City Council, Boards & Commissions

Advise all city boards, commissions, mayor and city council of federal and state laws and regulations. Attend meetings and provide legal annual training to members of the same.

Measures:

95% of requests for legal opinion completed within three days; some requests may be considered complex and immediate attention is required.

Approximately 95% of meetings attended and/or covered by attorney(s).

Average turnaround time on staff reports review one to three days.

Conduct annual training with all Boards, Commissions and Council in accordance with Master Training Calendar.

Meets the following Council Goals:

Preservation of Park City Character; World Class, Multi-Seasonal/Resort Community; Recreation, Open Space, and Trails

| <u>2008 Actual</u> | <u>2009 Actual</u> | <u>2010 Actual</u> | <u>2011 Actual</u> | <u>2012 Target</u> |
|--------------------|--------------------|--------------------|--------------------|--------------------|
| 95% | 95% | 95% | 95% | 95% |
| 99% | 99% | 99% | 95% | 95% |
| 1 to 4 | 1 to 3 | 1 to 3 | 1 to 3 | 1 to 3 |
| 100% | 100% | 100% | 95% | 100% |

Mayor/City Manager Support

Act as general counsel to the Park City management and functional teams. Conduct ongoing training for all staff. Attend meetings, review reports and code issues for staff, Park City Council and all boards and commissions. Advise Park City staff on the full gamut of municipal issues, ethics, and public matters. Prepare legal memoranda on significant changes in laws affecting Park City.

Measures:

Average length of time to review and approve GRAMA Requests to other City Departments for satisfying.

Average numbers of days to provide department assistance from Attorneys on City documents; some approvals may be considered complex and immediate attention is required.

Meets the following Council Goals:

World Class, Multi-Seasonal/Resort Community; Open and Responsive Government to the Community

| <u>2008 Actual</u> | <u>2009 Actual</u> | <u>2010 Actual</u> | <u>2011 Actual</u> | <u>2012 Target</u> |
|--------------------|--------------------|--------------------|--------------------|--------------------|
| 2 | 2 | 2 | 2 | 1 to 2 |
| 2 | 3 | 2 | 2 | 2 to 5 |

Departmental Budget Report

Legal

Personnel

Provide legal review of all personnel policies and procedures; special employment agreements; disciplinary actions; complaints; terminations; and administrative appeals. Act as lead counsel on employment litigation. Counsel managers on emerging employment case law.

Meets the following Council Goals:
World Class, Multi-Seasonal/Resort Community

Measures:

Average response time to answer legal questions from Human Resources and other departments one to three days, unless extenuating circumstances

| <u>2008 Actual</u> | <u>2009 Actual</u> | <u>2010 Actual</u> | <u>2011 Actual</u> | <u>2012 Target</u> |
|--------------------|--------------------|--------------------|--------------------|--------------------|
| 1 to 3 |

Average turn-around of employee contracts one to three days.

| | | | | |
|--------|--------|--------|--------|--------|
| 1 to 3 |
|--------|--------|--------|--------|--------|

Prosecutor

Work with the Park City Police Department and other agencies to prosecute misdemeanor offenses which occur within Park City's municipal boundaries. Park City Prosecutor screens approximately 550 cases annually, Advise the Police Department in the field on issues ranging from search warrants to first amendment rights to free speech. Conduct quarterly trainings with the Police Department on a broad array of legal issues. Conduct bench and jury trials and work with the Summit County Attorney's Office on county cases involving Park City personnel. Work with the Summit County Victims' Advocate on Park City cases in which they are involved. Research grant opportunities for establishing Park City's own victims' advocate.

Meets the following Council Goals:
Preservation of Park City Character

Measures:

30%-40% Assistant City Attorney (Gaines) 5% Deputy City Attorney (Daley) time spent as prosecutor.

| <u>2008 Actual</u> | <u>2009 Actual</u> | <u>2010 Actual</u> | <u>2011 Actual</u> | <u>2012 Target</u> |
|--------------------|--------------------|--------------------|--------------------|--------------------|
| 35% | 35% | 35% | 35% | 30-40% |

50-75% clerical time assigned to prosecutor (two paralegals).

| | | | | |
|-----|-----|-----|-----|--------|
| 50% | 60% | 50% | 45% | 50-60% |
|-----|-----|-----|-----|--------|

Attend police department quarterly meetings, conduct trainings and present law related information to police staff.

| | | | | |
|--|--|------|------|------|
| | | 100% | 100% | 100% |
|--|--|------|------|------|

Minimum 80-95% conviction rate of criminal misdemeanor charges.

| | | | | |
|-----|-----|-----|-----|-----------|
| 80% | 90% | 85% | 87% | 80 to 95% |
|-----|-----|-----|-----|-----------|

Requests for information/charges screening completed within 3 to 7 days.

| | | | | |
|--------|--------|--------|--------|--------|
| 3 to 7 | 3 to 7 | 5 to 7 | 5 to 7 | 3 to 7 |
|--------|--------|--------|--------|--------|

Departmental Budget Report

Legal

Water Rights/City Water Projects

Manage all of Park City's water rights; prosecute change applications related to Park City's water rights; protest change applications which are adverse to Park City's interest; appeal actions of the state engineer to the district court; act as legal counsel on municipal water projects, including negotiating multi-agency agreements, reviewing bid documents and construction and professional service agreements, and negotiating change orders and contract disputes; negotiate the interference with other water users; and work with state agencies in developing an annual Water Use Plan and Water Budget which meets all legal requirements.

Meets the following Council Goals:

Quality & Quantity of Water; Open and Responsive Government to the Community

Measures:

40% of Deputy City Attorney's time spent on water issues and projects.

95% water meetings attended by attorney.

Fully executed agreements, approved change applications, environmental requirements satisfied, water quality concerns addressed, projects built, water flowing to customers.

| | <u>2008 Actual</u> | <u>2009 Actual</u> | <u>2010 Actual</u> | <u>2011 Actual</u> | <u>2012 Target</u> |
|--|--------------------|--------------------|--------------------|--------------------|--------------------|
| 40% of Deputy City Attorney's time spent on water issues and projects. | 40% | 40% | 50% | 42% | 40% |
| 95% water meetings attended by attorney. | 95% | 95% | 95% | 95% | 95% |
| Fully executed agreements, approved change applications, environmental requirements satisfied, water quality concerns addressed, projects built, water flowing to customers. | Same | 100% | 100% | 100% | 100% |

Departmental Budget Report

Legal

40031 - Legal Budget

| | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|--------------------------------|-------------|-------------|-------------|--------------------------|-------------------------|-------------------------|-------------|-----------|
| Personnel | \$658,969 | \$738,468 | \$748,669 | \$671,349 | \$778,903 | \$760,915 | \$791,520 | \$791,520 |
| Materials, Supplies & Services | \$98,586 | \$41,127 | \$228,312 | \$37,458 | \$47,183 | \$47,183 | \$77,183 | \$77,183 |
| Capital Outlay | \$0 | \$392 | \$0 | \$0 | \$2,000 | \$2,000 | \$2,000 | \$2,000 |
| Legal Total: | \$757,556 | \$779,986 | \$976,981 | \$708,807 | \$828,086 | \$810,098 | \$870,703 | \$870,703 |

Departmental Budget Report

Legal

Changes to the Legal Budget

* CM = Proposed during City Manager meetings
 TEC = Technical Adjustment
 COM = Committee Recommended

| Approval | Priority* | Option Description | BFO Program/Council Goal | 2011 Request | 2012 Request | 2013 Request |
|---|-----------|---|---|-------------------|-----------------|-----------------|
| Y | CM | Office Assistant, Legal Intern, Engineering Consulting (CME) Remove Senior Recorder position and replace with part-time personnel and contract services. | BFO: Short-Term Citywide Personnel CG: Open & Responsive Government to the Community | 0.00 | \$30,000 | \$30,000 |
| Y | TEC | Legal Duplicative Outside Legal Service (LDEDLD5) Mistake corrected from FY09 Budget Process. Part of 5% budget cuts. | BFO: N/A CG: N/A | 0.00 | \$0 | \$0 |
| Y | TEC | General Fund Lump Merit Pool (LM) This option creates a lump-merit pool in the General Fund, which will be used as a single source for all General Fund department lump-merit pay. Departments previously funded lump-merit pay out of their operating budget. Budgets in each department were re | BFO: N/A CG: N/A | 8,712.46 | \$0 | \$0 |
| Y | COM | Pay Plan Adjustments (PPLN) Adjustments recommended by Pay Plan Committee to bring City positions to market. | BFO: N/A CG: N/A | 0.00 | \$4,807 | \$4,807 |
| Y | TEC | Technical adjustment to show FY2012 URS cost (TEC1) URS adjustment | BFO: N/A CG: N/A | 0.00 | \$2,055 | \$2,055 |
| Y | TEC | Heath Care Premium (TEC2) Heath Care premium - medical cost | BFO: N/A CG: N/A | 0.00 | \$5,754 | \$5,754 |
| Y | TEC | Vacancy Factor Redistribution (VACA) Vacancy must be redistributed at the end of each fiscal year in the adjusted budget from the non-departmental pool to each department according to observed personnel vacancy. This option makes the appropriate adjustment, which is zero-sum fund-wide. | BFO: N/A CG: N/A | -26,700.00 | \$0 | \$0 |
| Total Approved Options for Legal | | | | -17,987.54 | \$42,617 | \$42,617 |
| N | 4 | Meetings, Conference, Travel (LGEDMC) Same level service - currently charged against Water Fund and increased demand from Council-directed EPA/Environmental. | BFO: Environmental Regulation/EPA CG: Preservation of Park City Character | 3,000.00 | \$3,000 | \$3,000 |
| Total Not Approved Options for Legal | | | | 3,000.00 | \$3,000 | \$3,000 |

Departmental Budget Report

Executive

Fund: 011 - General Fund Department: 40034 - Budget, Debt & Grants

Department Description

As a part of the City-wide reorganization, the Budget, Debt, and Grants Department was created as an arm of the Executive function under the City Manager. The Department was formerly a part of the Office of Capital Management and Budget.

The Budget, Debt, and Grants Department is responsible for the following: general City management; preparation of the Municipal Budget; the technical and financial preparation of the CIP; all federal and state grants; fund and program analysis; Performance Measurement Program; insuring compliance with all state and federal procurement requirements; weekly, monthly, and quarterly budget monitoring; and managing and updating the Park City Disadvantaged Business Enterprise program. Department staff will also provide enterprise fund analysis and perform debt management and issuance. The Budget, Debt, and Grants Department is committed to provide the highest level of service to the Community and the City Council under the direction of the City Manager.

Performance Measures

Analysis Resource

Provide direct staff and analytical resources to City Council, the City Manager, and other City departments for various projects and needs.

Meets the following Council Goals:

World Class, Multi-Seasonal/Resort Community; Open and Responsive Government to the Community

| Measures: | <u>2008 Actual</u> | <u>2009 Actual</u> | <u>2010 Actual</u> | <u>2011 Actual</u> | <u>2012 Target</u> |
|--|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Percent of City Departments satisfied with analysis (based on Internal Service Survey). | 89% | 91% | 93.5% | 94% | 95% |
| Percent of City departments satisfied with turnaround time (based on internal service survey). | 0 | 0 | 0 | 0 | 92% |
| Quality of department as an information resource (ISS - percent of 'Satisfactory' and 'Above Expectations'). | | 97% | 90.2% | 90% | 95% |
| Quality of policy analysis (ISS - percent of 'Satisfactory' and 'Above Expectations'). | | 96% | 89.1% | 89% | 95% |

Departmental Budget Report

Budget, Debt & Grants

Budget Preparation, Coordination, and Monitoring

Assist the City Manager with all aspects of the budget process (ie: budget document preparation, budget adjustments, Citizen's Budget, weekly/monthly budget monitoring, etc.) for the benefit of the City Council, City departments, and the general public.

Meets the following Council Goals:

World Class, Multi-Seasonal/Resort Community

| Measures: | <u>2008 Actual</u> | <u>2009 Actual</u> | <u>2010 Actual</u> | <u>2011 Actual</u> | <u>2012 Target</u> |
|---|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Budget Document completed/distributed before end of 1st quarter (# of days before end of quarter) | 30 | 25 | 27 | 60 | 45 |
| Budget, Debt, and Grants Departmental Budget within allotted expenditures (yes/no). | Yes | Yes | Yes | Yes | Yes |
| City is within budget | | Yes | Yes | Yes | Yes |
| Departments over budget | | 6 | 7 | 2 | 3 |
| GFOA Distinguished Budget Presentation Award received (yes/no) | Yes | N/A | Yes | N/A | Yes |
| Overall percentage of weekly monitoring reports distributed per week. | | 90% | 95% | 98% | 100% |
| Percent of satisfaction for budget monitoring (ISS). | | 92% | 86.8% | 87% | 90% |
| Percent of satisfaction for budget preparation (ISS). | | 65-12 | 88.7% | 89% | 90% |

Departmental Budget Report

Budget, Debt & Grants

Capital Budgeting

Assist the City Manager with all aspects of the capital budget process (e.g., monthly monitoring reports, capital budget process, prioritization committee, ISS, etc.) for the benefit of the City Council, City departments, and the general public.

Meets the following Council Goals:

Quality & Quantity of Water; Preservation of Park City Character; Effective Transportation and Parking System; World Class, Multi-Seasonal/Resort Community; Recreation, Open Space, and Trails; Regional Collaboration and Partnerships

Measures:

Percent of months in which CIP budget monitoring was completed

| <u>2008 Actual</u> | <u>2009 Actual</u> | <u>2010 Actual</u> | <u>2011 Actual</u> | <u>2012 Target</u> |
|--------------------|--------------------|--------------------|--------------------|--------------------|
| | 100% | 100% | 100% | 100% |

Percentage of those who rated Capital Project Monitoring as 'Useful' and 'Very Useful' (ISS).

| | | | | |
|--|-----|-------|-----|-----|
| | 92% | 86.7% | 87% | 90% |
|--|-----|-------|-----|-----|

Percentage of those who rated Capital Project Monitoring quality of service as 'satisfactory' and 'above expectations' (ISS).

| | | | | |
|--|-----|-------|-----|-----|
| | 95% | 86.7% | 87% | 90% |
|--|-----|-------|-----|-----|

Debt Issuance

Administer existing debt and issue additional debt as directed by City Council.

Meets the following Council Goals:

World Class, Multi-Seasonal/Resort Community

Measures:

At least \$5 million kept in reserve to keep bond rating.

| <u>2008 Actual</u> | <u>2009 Actual</u> | <u>2010 Actual</u> | <u>2011 Actual</u> | <u>2012 Target</u> |
|--------------------|--------------------|--------------------|--------------------|--------------------|
| | Yes | Yes | Yes | Yes |

Bond issuances completed in time for project.

| | | | | |
|--|-----|-----|-----|-----|
| | Yes | Yes | Yes | Yes |
|--|-----|-----|-----|-----|

Debt Service as percent of net operating expenditures

| | | | | |
|-----|-----|-----|-----|-----|
| 20% | 30% | 35% | 27% | 30% |
|-----|-----|-----|-----|-----|

GO Bond Rating (Fitch)

| | | | | |
|-----|----|-----|-----|-----|
| AA- | AA | AA+ | AA+ | AA+ |
|-----|----|-----|-----|-----|

GO Bond Rating (Moody's)

| | | | | |
|-----|-----|-----|-----|-----|
| Aa2 | Aa2 | Aa1 | Aa1 | Aa1 |
|-----|-----|-----|-----|-----|

GO Bond Rating (S & P)

| | | | | |
|-----|----|----|----|-----|
| AA- | AA | AA | AA | AA+ |
|-----|----|----|----|-----|

Departmental Budget Report

Budget, Debt & Grants

Grants Administration

Serve as a resource for City Departments in researching, procuring, and monitoring grants. Also, administer the City's Special Service Contract program.

Measures:

Intergovernmental Revenue as a percent of Gross Operating Revenue

Percent of grants coordination rated as 'Satisfactory' and 'Above Expectations' (ISS)

Percent of quarterly reporting completed on time

Special Service Contract turnaround time (days between receiving performance measures and POs processed)

Meets the following Council Goals:

Quality & Quantity of Water; Preservation of Park City Character; Effective Transportation and Parking System; World Class, Multi-Seasonal/Resort Community; Recreation, Open Space, and Trails; Regional Collaboration and Partnerships; Open and Responsive Government to the Community

| | <u>2008 Actual</u> | <u>2009 Actual</u> | <u>2010 Actual</u> | <u>2011 Actual</u> | <u>2012 Target</u> |
|--|--------------------|--------------------|--------------------|--------------------|--------------------|
| Intergovernmental Revenue as a percent of Gross Operating Revenue | 2.4% | 5.5% | 9.8% | 9% | 10% |
| Percent of grants coordination rated as 'Satisfactory' and 'Above Expectations' (ISS) | | 87% | 89.5% | 89.6% | 90% |
| Percent of quarterly reporting completed on time | 100% | 100% | 100% | 100% | 100% |
| Special Service Contract turnaround time (days between receiving performance measures and POs processed) | 10 | 9 | 7 | 7 | 14 |

Performance Measures and Benchmarking

Maintain a system of performance measures for internal use self-improvement. Maintain a set of measures to compare against other similar cities for citywide improvement.

Measures:

Number of Communities participating in benchmarking group (CAST/ICMA).

Percent of internal service survey respondents who rate the Performance Measurement program as useful.

Percentage quality of service for performance measurement database rated 'satisfactory' and 'above expectations.'

Semi-annual database update by Jan 31 and Jul 31 (days +/-)

Meets the following Council Goals:

World Class, Multi-Seasonal/Resort Community; Open and Responsive Government to the Community

| | <u>2008 Actual</u> | <u>2009 Actual</u> | <u>2010 Actual</u> | <u>2011 Actual</u> | <u>2012 Target</u> |
|---|--------------------|--------------------|--------------------|--------------------|--------------------|
| Number of Communities participating in benchmarking group (CAST/ICMA). | 7 | 0 | 0 | 50 | 50 |
| Percent of internal service survey respondents who rate the Performance Measurement program as useful. | 74% | 88% | 81.6% | 82% | 85% |
| Percentage quality of service for performance measurement database rated 'satisfactory' and 'above expectations.' | | 92% | 84.3% | 84% | 90% |
| Semi-annual database update by Jan 31 and Jul 31 (days +/-) | +15 | +60 | +55 | +35 | +5 |

Departmental Budget Report

Budget, Debt & Grants

Revenue/Resource Management

Assist the City Manager with all aspects of the capital budget process (e.g., monthly sales tax report, property tax rate calculation, forecasting sales tax, etc.) for the benefit of the City Council, City departments, and the general public.

Meets the following Council Goals:

Open and Responsive Government to the Community

Measures:

Days after receiving property tax information from counties that property tax rate calculation sheets are filled out and returned.

| <u>2008 Actual</u> | <u>2009 Actual</u> | <u>2010 Actual</u> | <u>2011 Actual</u> | <u>2012 Target</u> |
|--------------------|--------------------|--------------------|--------------------|--------------------|
|--------------------|--------------------|--------------------|--------------------|--------------------|

| | | | | |
|--|---|----|---|---|
| | 2 | 10 | 9 | 7 |
|--|---|----|---|---|

Is City coming in under 18% of revenue surplus in General Fund?

| | | | | |
|--|-----|-----|-----|-----|
| | Yes | Yes | Yes | Yes |
|--|-----|-----|-----|-----|

Percent of those who rated the quality of service of Financial/Fee Analysis as 'satisfactory' and 'above expectations' (ISS).

| | | | | |
|--|-----|-------|-----|-----|
| | 95% | 93.5% | 94% | Yes |
|--|-----|-------|-----|-----|

Percent of those who rated the quality of service of Revenue Forecasting and Analysis as 'satisfactory' and 'above expectations' (ISS).

| | | | | |
|--|-----|-------|-----|-----|
| | 98% | 90.2% | 90% | 91% |
|--|-----|-------|-----|-----|

Percentage of time sales tax reports distributed to City Manager, Council, and Budget Officer within a week of receiving sales tax info from State

| | | | | |
|--|------|------|------|------|
| | 100% | 100% | 100% | 100% |
|--|------|------|------|------|

Departmental Budget Report

Budget, Debt & Grants

40034 - Budget, Debt & Grants Budget

| | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|---|------------------|------------------|------------------|--------------------------|-------------------------|-------------------------|------------------|------------------|
| Personnel | \$277,982 | \$228,692 | \$199,202 | \$192,849 | \$219,503 | \$222,657 | \$222,032 | \$222,032 |
| Materials, Supplies & Services | \$46,017 | \$70,656 | \$37,949 | \$43,625 | \$60,641 | \$60,641 | \$60,641 | \$60,641 |
| Capital Outlay | \$1,857 | \$2,114 | \$189 | \$32 | \$2,000 | \$2,000 | \$2,000 | \$2,000 |
| Budget, Debt & Grants Total: | \$325,856 | \$301,463 | \$237,340 | \$236,506 | \$282,144 | \$285,298 | \$284,673 | \$284,673 |

Changes to the Budget, Debt & Grants Budget

* CM = Proposed during City Manager meetings
 TEC = Technical Adjustment
 COM = Committee Recommended

| Approval | Priority* | Option Description | BFO Program/Council Goal | 2011 Request | 2012 Request | 2013 Request |
|---|-----------|---|-----------------------------------|-----------------|----------------|----------------|
| Y | TEC | General Fund Lump Merit Pool (LM) This option creates a lump-merit pool in the General Fund, which will be used as a single source for all General Fund department lump-merit pay. Departments previously funded lump-merit pay out of their operating budget. Budgets in each department were re | BFO: N/A CG: N/A | 3,154.13 | \$0 | \$0 |
| Y | TEC | Technical adjustment to show FY2012 URS cost (TEC1) URS adjustment | BFO: N/A CG: N/A | 0.00 | \$611 | \$611 |
| Y | TEC | Heath Care Premium (TEC2) Heath Care premium - medical cost | BFO: N/A CG: N/A | 0.00 | \$1,918 | \$1,918 |
| Total Approved Options for Budget, Debt & Grants | | | | 3,154.13 | \$2,529 | \$2,529 |
| N | TEC | Contract Employee Fringe (TEC4) This option will ensure that there is sufficient budget for contract employees for fringe benefits. | BFO: N/A CG: N/A | 0.00 | \$-1 | \$-1 |
| Total Not Approved Options for Budget, Debt & Grants | | | | 0.00 | \$-1 | \$-1 |

Departmental Budget Report

Human Resources

Executive

Fund: 011 - General Fund Department: 40062 - Human Resources

Department Description

Human Resources functions as internal support to other City departments. Human Resources is responsible for the coordination of the City's personnel resources, employee related programs, policies and procedures and mandated reporting and compliance. Human Resources activities include recruitment and selection, manpower planning and staffing strategies, employee relations, benefit and retirement administration, organization design, training, records management, personnel policies and procedures, and administration of mandated state and federal reporting requirements.

Performance Measures

Pay and Benefits

Attract and retain qualified personnel

Meets the following Council Goals:

World Class, Multi-Seasonal/Resort Community

| Measures: | <u>2008 Actual</u> | <u>2009 Actual</u> | <u>2010 Actual</u> | <u>2011 Actual</u> | <u>2012 Target</u> |
|---|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
| # New hire orientations annually | 25 | 35 | 22 | 19 | 20 |
| # Of pay and benefits manuals or articles distributed annually | 26 | 32 | 25 | 37 | 25 |
| % of City employees who would "most likely" or "definitely" re-hire us in a private sector situation. | 86% | 85% | n/a | 76% | 75% |
| % of employees judging quality of products as "satisfactory" or "above expectations" | 89% | 92% | n/a | 87% | 85% |
| % of employees who think HR's customer service is "satisfactory" or "above expectations" | 89% | 89% | n/a | 84% | 82% |
| Percentage of turnover citywide | 6.4% | 3.3% | 7.3% | 7.0% | 5% |

Departmental Budget Report

Human Resources

Personnel Policies

Provide policy and procedure information & in house consultation for employees and management. Insure Federal, State, IRS, etc. compliance.

Meets the following Council Goals:

World Class, Multi-Seasonal/Resort Community

| Measures: | <u>2008 Actual</u> | <u>2009 Actual</u> | <u>2010 Actual</u> | <u>2011 Actual</u> | <u>2012 Target</u> |
|--|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
| # of information & compliance training opportunities annually | 6 | 4 | 5 | 3 | 5 |
| # of management training sessions annually | 2 | 2 | 2 | 3 | 2 |
| # of personnel actions processed (by calendar year) | 1503 | 1676 | 1681 | 1421 | N/A |
| # of policy changes annually | 1 | 1 | 1 | 1 | 0 |
| # of violation inquiries received annually (IRS, INS, OSHA, Labor Commission, DOL, WC) | 0 | 0 | 0 | 0 | 0 |
| # of work related injuries | 7 | 11 | 24 | 25 | 0 |

Recruitment

Attract qualified applicant pools for City recruitments

Meets the following Council Goals:

World Class, Multi-Seasonal/Resort Community

| Measures: | <u>2008 Actual</u> | <u>2009 Actual</u> | <u>2010 Actual</u> | <u>2011 Actual</u> | <u>2012 Target</u> |
|--|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Percentage of acknowledge letters sent to applicants within 5 working days of receipt of application | 100% | 100% | 100% | 100% | 90% |
| Percentage of citywide recruitments interviewing more than 30 days after ad opening | 0 | 43% | 0% | 31% | 25% |
| Percentage of citywide recruitments interviewing within 30 days after ad opening | 75% | 57% | 100% | 69% | 75% |
| Percentage of external job ads listed no later than 7 days after ad approval by department | 100% | 100% | 100% | 100% | 100% |
| Percentage of internal job announcements posted within 2 working days of ad approval by department unless otherwise negotiated | 100% | 98% | 100% | 91.66% | 100% |

Departmental Budget Report

Human Resources

40062 - Human Resources Budget

| | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|--------------------------------|-------------|-------------|-------------|--------------------------|-------------------------|-------------------------|-------------|-----------|
| Personnel | \$379,700 | \$349,577 | \$372,118 | \$328,979 | \$450,023 | \$376,654 | \$453,745 | \$453,745 |
| Materials, Supplies & Services | \$176,339 | \$130,691 | \$160,293 | \$91,496 | \$195,034 | \$203,034 | \$173,477 | \$173,477 |
| Capital Outlay | \$357 | \$32 | \$767 | \$398 | \$1,500 | \$1,500 | \$1,500 | \$1,500 |
| Human Resources Total: | \$556,396 | \$480,301 | \$533,178 | \$420,872 | \$646,557 | \$581,188 | \$628,722 | \$628,722 |

Departmental Budget Report

Human Resources

Changes to the Human Resources Budget

* CM = Proposed during City Manager meetings
 TEC = Technical Adjustment
 COM = Committee Recommended

| Approval | Priority* | Option Description | BFO Program/Council Goal | 2011 Request | 2012 Request | 2013 Request |
|----------|-----------|---|---|--------------|--------------|--------------|
| Y | TEC | Reduce HR Contract Services (GPGOGMO*) Reduction to misc. contract services reduces HR's ability to interdepartmentally fund temporary, intern, and/or emergency staffing. Level of service impact should be somewhat minimal. | BFO: Short-Term Citywide Personnel CG: Open & Responsive Government to the Community | 0.00 | \$-21,557 | \$-21,557 |
| Y | TEC | Historic Preservation Grant 111116 (HRISHP1) Budget increase for grant money actually received during the fiscal year | BFO: N/A CG: N/A | 3,000.00 | \$0 | \$0 |
| Y | TEC | Historic Preservation Grant 111117 (HRISHP2) Budget increase for grant money actually received during the fiscal year | BFO: N/A CG: N/A | 5,000.00 | \$0 | \$0 |
| Y | 1 | Service Awards Same Level of Service Adjustment (HRISSA) One-time bump in service award funding in 2012 due to unusually high volume of service awards coming up. | BFO: Valuing Employees CG: Open & Responsive Government to the Community | 0.00 | \$6,600 | \$0 |
| Y | 1 | Contract Service Reduction (HRISSAO*) \$6,600 offset in Misc. Contract Service reduces HR's ability to interdepartmentally fund temporary, intern, and/or emergency staffing in fiscal year 2012. | BFO: Recruitment CG: Open & Responsive Government to the Community | 0.00 | \$-6,600 | \$0 |
| Y | TEC | General Fund Lump Merit Pool (LM) This option creates a lump-merit pool in the General Fund, which will be used as a single source for all General Fund department lump-merit pay. Departments previously funded lump-merit pay out of their operating budget. Budgets in each department were re | BFO: N/A CG: N/A | 4,931.43 | \$0 | \$0 |
| Y | TEC | Technical adjustment to show FY2012 URS cost (TEC1) URS adjustment | BFO: N/A CG: N/A | 0.00 | \$845 | \$845 |
| Y | TEC | Heath Care Premium (TEC2) Heath Care premium - medical cost | BFO: N/A CG: N/A | 0.00 | \$2,877 | \$2,877 |
| Y | TEC | Vacancy Factor Redistribution (VACA) Vacancy must be redistributed at the end of each fiscal year in the adjusted budget from the non-departmental pool to each department according to observed personnel vacancy. This option makes the appropriate adjustment, which is zero-sum fund-wide. | BFO: N/A CG: N/A | -78,300.00 | \$0 | \$0 |

Departmental Budget Report

Finance

Executive
 Fund: 011 - General Fund Department: 40072 - Finance

Department Description

The Mission of the Finance and Accounting Department is to assure that all financial transactions of Park City Municipal Corporation are properly administered and reported so as to address applicable laws, management information needs, and constituent requests. The department provides payroll, accounts payable and accounts receivable services and administers the business licensing process. The Finance Manager oversees the City’s \$50 million investment portfolio to ensure safety, liquidity and optimum yield. The department accumulates data to account for the City’s capital assets including infrastructure as required by accounting principles generally accepted in the United States of America. Additionally, the department coordinates the City’s annual audit and prepares the Comprehensive Annual Financial Report. The Finance and Accounting Department works with the Budget, Debt and Grants Department in the balancing of the budget and the preparation by entering, calculating and analyzing budget options for interfund transfers and internal service fund and debt service fund budgets.

Performance Measures

Accounting/Audit

To maintain a governmental accounting system that presents accurately the financial operations of the City’s funds in conformity with Generally Accepted Accounting Principles; and to respond professionally and promptly to customers’ accounting inquiries in order to give outstanding customer service.

Meets the following Council Goals:

| Measures: | <u>2008 Actual</u> | <u>2009 Actual</u> | <u>2010 Actual</u> | <u>2011 Actual</u> | <u>2012 Target</u> |
|---|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Effectiveness: Number of general ledger adjustments required by outside auditors during the year-end audit. | 0 | 0 | 0 | 0 | 0 |
| Outputs: Number of journal entries prepared and posted for City departments; number of journal entries prepared and posted for Finance; and number of bank statement transactions reconciled. | 155, 960, 3203, 13786 | 2128, 4111, 13263 | 2005, 3346, 14257 | 2320, 3609, 13299 | 2320, 3609, 13299 |

Departmental Budget Report

Finance

Accounting/Audit (fixed assets)

To maintain a governmental accounting system that presents accurately the financial operations of the City's funds in conformity with Generally Accepted Accounting Principles; and to respond professionally and promptly to customers' accounting inquiries in order to give outstanding customer service.

Meets the following Council Goals:

| Measures: | <u>2008 Actual</u> | <u>2009 Actual</u> | <u>2010 Actual</u> | <u>2011 Actual</u> | <u>2012 Target</u> |
|--|--------------------|--------------------|--------------------|--------------------|--------------------|
| Effectiveness: Percentage of capital asset expenditures and disposals accurately entered in the Fixed Asset System each quarter. | 100% | 100% | 100% | 100% | 100% |
| Efficiency: Cost per fixed asset item entered in the Fixed Asset System. | 29.06 | 25.75 | 32.25 | 33.73 | 33.73 |
| Output: Number of fixed asset additions and disposals entered in the Fixed Asset System. | 251 | 460 | 503 | 66 | 66 |
| Quality: Number of fixed asset corrections to total fixed asset entries. | .8% | 0% | 0 | 0% | 0% |

Business License

To process all business license applications promptly, issuing licenses to business owners after all City approvals are obtained; and to handle all business license inquiries professionally.

Meets the following Council Goals:

| Measures: | <u>2008 Actual</u> | <u>2009 Actual</u> | <u>2010 Actual</u> | <u>2011 Actual</u> | <u>2012 Target</u> |
|--|--------------------|--------------------|--------------------|--------------------|--------------------|
| Effectiveness: Percentage of business licenses processed within one day of receipt of all fees and approvals. | 93.9 | 95.29% | 93.22% | 93.74% | 93.74% |
| Efficiency: Cost to process each business license. | 3.46 | 3.86 | 3.97 | 4.02 | 4.02 |
| Output: Number of business licenses processed. | 426 | 1853 | 4291 | 4362 | 4362 |
| Quality: Average response time for giving a business their license after receipt of all fees and approvals (days). | 3.07 | 3.13 | 3.29 | 3.41 | 3.41 |

Departmental Budget Report

Financial Services: Accounts Payable

To produce accurate vendor payments each week in order to qualify for all vendor discounts; and to respond to vendor inquiries promptly and professionally.

Meets the following Council Goals:

| Measures: | <u>2008 Actual</u> | <u>2009 Actual</u> | <u>2010 Actual</u> | <u>2011 Actual</u> | <u>2012 Target</u> |
|---|--------------------|--------------------|--------------------|--------------------|--------------------|
| Efficiency: Total cost per check prepared and mailed. | 5.88 | 3.08 | 3.14 | 5.87 | 5.87 |
| Output: Number of checks processed. | 7322 | 5642 | 5557 | 4772 | 4772 |
| Quality: Number of check corrections to total checks processed. | .53% | .83% | .22 | .25% | .25% |

Financial Services: Accounts Receivable

To record all customer payments accurately each day and deposit payments within one day of receipt; to follow up on all delinquent payments owed the City; and to treat each customer making payment with friendliness and courtesy.

Meets the following Council Goals:

| Measures: | <u>2008 Actual</u> | <u>2009 Actual</u> | <u>2010 Actual</u> | <u>2011 Actual</u> | <u>2012 Target</u> |
|--|--------------------|--------------------|--------------------|--------------------|--------------------|
| Effectiveness: Percentage of customer payments recorded and deposited in the bank within one (1) day of receipt. | 100% | 100% | 100 | 89.06% | 100% |
| Efficiency: Average cost to record and deposit a customer payment. | .47 | .46 | .42 | .89 | .89 |
| Output: Number of payments recorded and deposited in the bank. | 58,011 | 58689 | 47,288 | 46,644 | |
| Quality: Average time to deposit a payment after receipt. Number of recorded payments needing account coding corrections (days). | 0, 127 | 0, 221 | 0, 0 | 0, 0 | 0, 0 |

Departmental Budget Report

Finance

Financial Services: Payroll

To produce accurate employee payroll checks from department time sheets in order to meet City payroll deadlines and federal and state payroll regulations.

Meets the following Council Goals:

| Measures: | <u>2008 Actual</u> | <u>2009 Actual</u> | <u>2010 Actual</u> | <u>2011 Actual</u> | <u>2012 Target</u> |
|---|--------------------|--------------------|--------------------|--------------------|--------------------|
| Effectiveness: Number of check errors and percent of error-free checks paid timely. | 17, 99.84% | 8, 99.92% | 8, 99.93% | 10, 99.91% | 10, 99.91% |
| Efficiency: Cost per payroll check/direct deposit issued. | 2.80 | 2.71 | 2.66 | 2.43 | 2.43 |
| Output: Number of paychecks/bonus checks and direct deposits processed. | 10737 | 10567 | 12200 | 10532 | 10532 |

Treasury

Services of the Treasury include cash position management and banking service management, including review of the monthly account analyses provided by the depository bank, to assure contract compliance on behalf of the depository bank. The program also manages the investment of available funds in accordance with State law and the City's Investment Policy, utilizing the priorities of safety, liquidity and yield, in that order.

Meets the following Council Goals:

Open and Responsive Government to the Community

| Measures: | <u>2008 Actual</u> | <u>2009 Actual</u> | <u>2010 Actual</u> | <u>2011 Actual</u> | <u>2012 Target</u> |
|---|--------------------|--------------------|--------------------|--------------------|--------------------|
| Efficiency: Investment management cost divided into portfolio size as a percentage. | .01% | .01% | .01% | .01% | |
| Outcome: Percent of semi-annual deposit and investment monitoring reports in compliance with the Utah Money Management Act. | 100% | 100% | 100% | 100% | 100% |
| Output: Percent of quarterly monitoring reports submitted to City Council. | 100% | 100% | 100% | 100% | 100% |
| Output: Portfolio average monthly balance. | \$88,497,551 | \$84,415,027 | \$76,453,643 | \$71,015,772 | \$71,015,722 |

Departmental Budget Report

Finance

40072 - Finance Budget

| | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|--------------------------------|-------------|-------------|-------------|--------------------------|-------------------------|-------------------------|-------------|-----------|
| Personnel | \$511,026 | \$546,815 | \$542,303 | \$494,667 | \$577,696 | \$558,475 | \$584,913 | \$584,913 |
| Materials, Supplies & Services | \$106,023 | \$88,197 | \$97,174 | \$69,666 | \$103,125 | \$103,125 | \$103,125 | \$103,125 |
| Capital Outlay | \$591 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Interfund Transfer | \$20,700 | \$25,700 | \$111,100 | \$101,849 | \$111,100 | \$111,100 | \$151,830 | \$151,830 |
| Finance Total: | \$638,339 | \$660,712 | \$750,576 | \$666,182 | \$791,921 | \$772,700 | \$839,868 | \$839,868 |

Changes to the Finance Budget

* CM = Proposed during City Manager meetings
 TEC = Technical Adjustment
 COM = Committee Recommended

| Approval | Priority* | Option Description | BFO Program/Council Goal | 2011 Request | 2012 Request | 2013 Request |
|---|-----------|---|--------------------------|--------------|--------------|--------------|
| Y | TEC | Fleet Fund Adjustments (FLET) Technical adjustments to Fund 62 to bring the internal service fund in-line with actuals. | BFO: N/A CG: N/A | 0.00 | \$12,930 | \$12,930 |
| Y | TEC | Interfund Transfer Adjustments (IFT) Budget adjustments to reflect scheduled interfund transfers. | BFO: N/A CG: N/A | 0.00 | \$27,800 | \$27,800 |
| Y | TEC | General Fund Lump Merit Pool (LM) This option creates a lump-merit pool in the General Fund, which will be used as a single source for all General Fund department lump-merit pay. Departments previously funded lump-merit pay out of their operating budget. Budgets in each department were re | BFO: N/A CG: N/A | 5,979.46 | \$0 | \$0 |
| Y | TEC | Technical adjustment to show FY2012 URS cost (TEC1) URS adjustment | BFO: N/A CG: N/A | 0.00 | \$1,463 | \$1,463 |
| Y | TEC | Heath Care Premium (TEC2) Heath Care premium - medical cost | BFO: N/A CG: N/A | 0.00 | \$5,754 | \$5,754 |
| Y | TEC | Vacancy Factor Redistribution (VACA) Vacancy must be redistributed at the end of each fiscal year in the adjusted budget from the non-departmental pool to each department according to observed personnel vacancy. This option makes the appropriate adjustment, which is zero-sum fund-wide. | BFO: N/A CG: N/A | -25,200.00 | \$0 | \$0 |
| Total Approved Options for Finance | | | | -19,220.54 | \$47,947 | \$47,947 |

Departmental Budget Report

Info Tech & Cust Serv

Executive

Fund: 011 - General Fund Department: 40082 - Info Tech & Cust Serv

Department Description

Information Technology (IT) is responsible for the City's voice, data and computer network infrastructure. This includes support and maintenance of systems across nine locations. Our expansion of wireless technologies encompasses the growing demands for public safety. Our diverse responsibilities also include: digitizing and managing records; Geographical Information Systems (GIS) for growth evaluation and statistical analysis

Performance Measures

Computer

To provide, maintain and support a data network; complete with all hardware and software to all city employees.

Meets the following Council Goals:

| Measures: | <u>2008 Actual</u> | <u>2009 Actual</u> | <u>2010 Actual</u> | <u>2011 Actual</u> | <u>2012 Target</u> |
|--|--------------------|--------------------|--------------------|--------------------|--------------------|
| Average time in hours to resolve trouble tickets tracked in Mouse Tracks | 5.93 | 5.2 | 5.82 | 18.54 | 16 |
| Percent of departments able to make their own update | 100% | 100% | 100% | 100% | 100% |
| Percent of infrastructure uptime | 99.98% | 99.91 | 99.99 | 99.988 | 98% |
| Percent of server/systems uptime | 99.74% | 99.91% | 99.84% | 99.958 | 98% |

Front Desk and Customer Services

To provide front desk services at Marsac.

Meets the following Council Goals:

| Measures: | <u>2008 Actual</u> | <u>2009 Actual</u> | <u>2010 Actual</u> | <u>2011 Actual</u> | <u>2012 Target</u> |
|---|--------------------|--------------------|--------------------|--------------------|--------------------|
| Number of negative customer comment cards | 0 | 0 | 0 | 0 | =<1 |
| Percent of phone coverage Monday - Friday (8 a.m. to 5 p.m.) | 100% | 100% | 99% | 100% | 99% |
| Percent of physical coverage Monday - Friday (8 a.m. to 5 p.m.) | 99.9% | 99.9% | 98% | 99% | 98% |

Departmental Budget Report

Info Tech & Cust Serv

Phone Systems

To provide, maintain and support a PBX based phones and cellular phones to city employees

Meets the following Council Goals:
Preservation of Park City Character

| Measures: | <u>2008 Actual</u> | <u>2009 Actual</u> | <u>2010 Actual</u> | <u>2011 Actual</u> | <u>2012 Target</u> |
|--------------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| Base Plan Price per cell phone | 36.89 | 36.89 | 31.53 | 30.76 | =<42.50 |
| Percent of phone system uptime | 99.96% | 99.86% | 99.9% | 99.998% | |

Records Management

To provide digitization and storage of city records to all city departments.

Meets the following Council Goals:

| Measures: | <u>2008 Actual</u> | <u>2009 Actual</u> | <u>2010 Actual</u> | <u>2011 Actual</u> | <u>2012 Target</u> |
|---|--------------------|--------------------|--------------------|--------------------|--------------------|
| Average time in hours to fulfill records request | 1 | 2 | | 13.39 | 24 |
| Number of E-size scanner pages scanned per month (average) | 3583 | 198 | 67.2 | 8690 | 1500 |
| Number of letter-size scanner pages scanned per month (average) | 3768 | 12314 | 5098 | 818 | 4000 |

Departmental Budget Report

Info Tech & Cust Serv

40082 - Info Tech & Cust Serv Budget

| | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|--------------------------------|-------------|-------------|-------------|--------------------------|-------------------------|-------------------------|-------------|-------------|
| Personnel | \$668,226 | \$713,857 | \$775,426 | \$695,415 | \$806,652 | \$787,997 | \$815,567 | \$815,567 |
| Materials, Supplies & Services | \$344,395 | \$330,990 | \$255,501 | \$272,299 | \$312,753 | \$312,753 | \$334,753 | \$334,753 |
| Capital Outlay | \$36,087 | \$5,618 | \$14,845 | \$3,284 | \$14,000 | \$14,000 | \$14,000 | \$14,000 |
| Interfund Transfer | \$6,400 | \$6,400 | \$6,400 | \$5,874 | \$6,400 | \$6,400 | \$6,400 | \$6,400 |
| Info Tech & Cust Serv Total: | \$1,055,108 | \$1,056,865 | \$1,052,172 | \$976,872 | \$1,139,805 | \$1,121,150 | \$1,170,720 | \$1,170,720 |

Departmental Budget Report

Info Tech & Cust Serv

Changes to the Info Tech & Cust Serv Budget

* CM = Proposed during City Manager meetings
 TEC = Technical Adjustment
 COM = Committee Recommended

| Approval | Priority* | Option Description | BFO Program/Council Goal | 2011 Request | 2012 Request | 2013 Request |
|---|-----------|---|---|--------------|--------------|--------------|
| Y | TEC | Housing Allowance Adjustment (HAADJ) This option increases or decreases the housing allowance for each department based on current numbers. | BFO: N/A CG: N/A | 0.00 | \$-1,313 | \$-1,313 |
| Y | 2 | Software Maintenance Costs (ITISSM) The IT Department proposes a budget offset that increases the IT operating budget, but reduces contribution towards the Computer Replacement Fund (CP0075). | BFO: Software Maintenance/Upgrades CG: Open & Responsive Government to the Community | 0.00 | \$22,000 | \$22,000 |
| Y | TEC | General Fund Lump Merit Pool (LM) This option creates a lump-merit pool in the General Fund, which will be used as a single source for all General Fund department lump-merit pay. Departments previously funded lump-merit pay out of their operating budget. Budgets in each department were re | BFO: N/A CG: N/A | 10,445.12 | \$0 | \$0 |
| Y | TEC | Technical adjustment to show FY2012 URS cost (TEC1) URS adjustment | BFO: N/A CG: N/A | 0.00 | \$2,077 | \$2,077 |
| Y | TEC | Heath Care Premium (TEC2) Heath Care premium - medical cost | BFO: N/A CG: N/A | 0.00 | \$8,152 | \$8,152 |
| Y | TEC | Vacancy Factor Redistribution (VACA) Vacancy must be redistributed at the end of each fiscal year in the adjusted budget from the non-departmental pool to each department according to observed personnel vacancy. This option makes the appropriate adjustment, which is zero-sum fund-wide. | BFO: N/A CG: N/A | -29,100.00 | \$0 | \$0 |
| Total Approved Options for Info Tech & Cust Serv | | | | -18,654.88 | \$30,915 | \$30,915 |
| N | TEC | Contract Employee Fringe (TEC4) This option will ensure that there is sufficient budget for contract employees for fringe benefits. | BFO: N/A CG: N/A | 0.00 | \$0 | \$0 |
| Total Not Approved Options for Info Tech & Cust Serv | | | | 0.00 | \$0 | \$0 |

Departmental Budget Report

Community & Environment

Executive

Fund: 011 - General Fund Department: 40100 - Community & Environment

Department Description

Last fall several city departments were realigned to be more consistent with Council's goals concerning community sustainability. This resulted in the creation of two new teams: Sustainability Visioning and Implementation. These two teams will direct the Sustainability function of the City. Former departments like Public Affairs, Special Events, Capital Projects and Economic Development, and portions of the City Manager and Planning budgets are being included in the new departments. These teams will be responsible for the development and encouragement of Park City's continued environmental, economic, and community vitality.

These new teams are in the process of formulating objectives, strategies, and performance measures to be in line with the work plan for sustainable communities.

Performance Measures

Affordable Housing

Programs and initiatives that expand affordable housing opportunities

Meets the following Council Goals:

Preservation of Park City Character

Measures:

of Affordable Housing units added to City-wide housing stock annually

| <u>2008 Actual</u> | <u>2009 Actual</u> | <u>2010 Actual</u> | <u>2011 Actual</u> | <u>2012 Target</u> |
|--------------------|--------------------|--------------------|--------------------|--------------------|
| 25 | 9 | 15 | 13 | 10 |

% of deed restricted affordable housing units compared to total residential units.

| | | | | |
|-----|-----|-----|-----|-----|
| 5.9 | 6.1 | 6.3 | 6.5 | 6.5 |
|-----|-----|-----|-----|-----|

Civic Engagement & Public Affairs

Programs and initiatives that create meaningful opportunities for community dialog, education and public participation

Meets the following Council Goals:

Preservation of Park City Character; World Class, Multi-Seasonal/Resort Community

Measures:

of community meetings, presentations & training sessions

| <u>2008 Actual</u> | <u>2009 Actual</u> | <u>2010 Actual</u> | <u>2011 Actual</u> | <u>2012 Target</u> |
|--------------------|--------------------|--------------------|--------------------|--------------------|
| 6 | 5 | 8 | 10 | |

of PSAs and Press Releases

| | | | | |
|----|----|----|----|--|
| 50 | 78 | 68 | 75 | |
|----|----|----|----|--|

Number of persons receiving City electronic newsletter

| | | | | |
|--|--|-----|------|--|
| | | 912 | 1700 | |
|--|--|-----|------|--|

Number of regional/national media interviews conducted

| | | | | |
|--|--|---|---|--|
| | | 2 | 4 | |
|--|--|---|---|--|

Percentage of press releases picked up for publication

| | | | | |
|--|--|------|------|--|
| | | 100% | 100% | |
|--|--|------|------|--|

Departmental Budget Report

Community & Environment

Environmental Sustainability

Initiatives that provide long-term environmental health for the region through efficient use of resources, protection of the quality and diversity of the local environment upon which the community depends.

Meets the following Council Goals:

Quality & Quantity of Water; Recreation, Open Space, and Trails; Open and Responsive Government to the Community

Measures:

Acres of protected open space

| <u>2008 Actual</u> | <u>2009 Actual</u> | <u>2010 Actual</u> | <u>2011 Actual</u> | <u>2012 Target</u> |
|--------------------|--------------------|--------------------|--------------------|--------------------|
| 183 | 680 | 479 | 0 | |

Percent Reduction in Municipal Electricity Use - 'Actual'
Column Reflects kWh Consumed - Values Are Based on Calendar Year

| | | | | |
|------------|-----------|-----------|---|-----------|
| 10,033,466 | 9,166,462 | 9,007,590 | 0 | 9,437,319 |
|------------|-----------|-----------|---|-----------|

Percent Reduction of Municipal Natural Gas Use - 'Actual'
Column Reflects Therms Consumed (Ice Arena Propane Equivalent added in '07-'09; Arena converted to all natural gas starting in early '09) - Values Are Based on Calendar Year

| | | | | |
|---------|---------|---------|---|---------|
| 315,583 | 298,331 | 260,605 | 0 | 277,343 |
|---------|---------|---------|---|---------|

Percent Reduction of Municipal CO2 Emissions - 'Actual'
Column Reflects the Short Tons of CO2-equivalent Emitted by Park City Municipal - Values Are Based on Calendar Year

| | | | | |
|--------|--------|--------|---|--------|
| 16,018 | 15,037 | 14,834 | 0 | 17,239 |
|--------|--------|--------|---|--------|

Departmental Budget Report

Community & Environment

Changes to the Community & Environment Budget

* CM = Proposed during City Manager meetings
 TEC = Technical Adjustment
 COM = Committee Recommended

| Approval | Priority* | Option Description | BFO Program/Council Goal | 2011 Request | 2012 Request | 2013 Request |
|----------|-----------|---|--|--------------|--------------|--------------|
| Y | TEC | Base Level Adjustment (BADJ) Zero-sum changes to budget lines within a department. | BFO: N/A CG: N/A | 0.00 | \$0 | \$0 |
| Y | 2b | Aff. Housing Project Mgr (CESUAH) This creates an Affordable Housing Project Manager position. Current work is performed by a contract employee. | BFO: Affordable Housing CG: Preservation of Park City Character | 0.00 | \$95,553 | \$95,553 |
| Y | TEC | EECBG Projects (CESUDE) Department of Energy (DOE) funds for an intern. | BFO: Environmental Regulation/EPA CG: Recreation, Open Space & Trails | 0.00 | \$5,300 | \$0 |
| Y | 2a | Env'l Sust. Project Mgr (CESUES) This creates an Environmental Sustainability Project Manager position. Current work is performed by a contract employee. | BFO: Carbon Reduction CG: Preservation of Park City Character | 0.00 | \$85,418 | \$85,418 |
| Y | 2a | Prof. Consulting Reduction (CESUESO*) Cost is offset partially by a reduction in prof/consulting (Carbon Reduction) budget. There is not capacity within the team to absorb the volume and quantity of work provided by this position that focuses on carbon reduction strategies for the city, inclu | BFO: Carbon Reduction CG: Preservation of Park City Character | 0.00 | -\$66,400 | -\$66,400 |
| Y | 1 | Professional Development (CESUPD) Move Analyst I to Analyst II. This completes the Professional Development Plan for this position. | BFO: Leadership CG: Open & Responsive Government to the Community | 0.00 | -\$1,909 | -\$1,909 |
| Y | 10 | Low Carbon Diet (ECSUCD) Based on Council direction received in November 2010, staff launched a new program to address the community carbon footprint. The program, titled the "Low Carbon Diet", will utilize a fund surplus from the Johnson Controls project to engage households an | BFO: Carbon Reduction CG: Recreation, Open Space & Trails | 8,000.00 | \$19,000 | \$0 |
| Y | TEC | General Fund Lump Merit Pool (LM) This option creates a lump-merit pool in the General Fund, which will be used as a single source for all General Fund department lump-merit pay. Departments previously funded lump-merit pay out of their operating budget. Budgets in each department were re | BFO: N/A CG: N/A | 5,349.73 | \$0 | \$0 |
| Y | TEC | Technical adjustment to show FY2012 URS cost (TEC1) URS adjustment | BFO: N/A CG: N/A | 0.00 | \$896 | \$896 |

Departmental Budget Report

Community & Environment

| | | | | | | |
|---|-----|---|---------------------|-----------|-----------|-----------|
| Y | TEC | Heath Care Premium (TEC2) Heath Care premium - medical cost | BFO: N/A CG: N/A | 0.00 | \$2,637 | \$2,637 |
| Total Approved Options for Community & Environment | | | | 13,349.73 | \$140,495 | \$116,195 |

Departmental Budget Report

Executive
 Fund: 011 - General Fund Department: 40101 - Economy

Department Description

Last fall several city departments were realigned to be more consistent with Council’s goals concerning community sustainability. This resulted in the creation of two new teams: Sustainability Visioning and Implementation. These two teams will direct the Sustainability function of the City. Former departments like Public Affairs, Special Events, Capital Projects and Economic Development, and portions of the City Manager and Planning budgets are being included in the new departments. These teams will be responsible for the development and encouragement of Park City’s continued environmental, economic, and community vitality.

These new teams are in the process of formulating objectives, strategies, and performance measures to be in line with the work plan for sustainable communities.

Performance Measures

CIP

TBD

Meets the following Council Goals:

Preservation of Park City Character; Effective Transportation and Parking System; World Class, Multi-Seasonal/Resort Community; Recreation, Open Space, and Trails

Measures:

- Impacts of construction are mitigated
- Number of complaints are kept to a minimum

| <u>2008 Actual</u> | <u>2009 Actual</u> | <u>2010 Actual</u> | <u>2011 Actual</u> | <u>2012 Target</u> |
|--------------------|--------------------|--------------------|--------------------|--------------------|
| 0 | | | | |

Economic Development

TBD

Meets the following Council Goals:

World Class, Multi-Seasonal/Resort Community

Measures:

- # Strategies/action steps/ projects of the Economic Development Plan that were developed and advanced.
- New economic or redevelopment policies/programs initiated

| <u>2008 Actual</u> | <u>2009 Actual</u> | <u>2010 Actual</u> | <u>2011 Actual</u> | <u>2012 Target</u> |
|--------------------|--------------------|--------------------|--------------------|--------------------|
| | | | 0 | 2 |

Departmental Budget Report

Economy

Parks, Trails, and Misc.

TBD

Meets the following Council Goals:

Recreation, Open Space, and Trails

Measures:

% of users satisfied with quality of trail experience

| <u>2008 Actual</u> | <u>2009 Actual</u> | <u>2010 Actual</u> | <u>2011 Actual</u> | <u>2012 Target</u> |
|--------------------|--------------------|--------------------|--------------------|--------------------|
| | | | 0 | 0 |
| | | | 0 | 90 |

% of users satisfied with trail maintenance

Special Events

TBD

Meets the following Council Goals:

Effective Transportation and Parking System

Measures:

% events - event organizer satisfied

| <u>2008 Actual</u> | <u>2009 Actual</u> | <u>2010 Actual</u> | <u>2011 Actual</u> | <u>2012 Target</u> |
|--------------------|--------------------|--------------------|--------------------|--------------------|
| | | | 0 | |
| | | | 0 | |
| | | 0 | | |

% of events with no complaints

Sundance- Impacts of event are mitigated and minimized

0

Number of complaints

Departmental Budget Report

Economy

40101 - Economy Budget

| | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|--------------------------------|-------------|-------------|-------------|--------------------------|-------------------------|-------------------------|-------------|-----------|
| Personnel | \$329,614 | \$339,693 | \$330,732 | \$295,481 | \$314,295 | \$319,379 | \$405,221 | \$405,221 |
| Materials, Supplies & Services | \$79,658 | \$40,040 | \$127,453 | \$109,113 | \$130,643 | \$130,643 | \$130,625 | \$130,625 |
| Capital Outlay | \$9,666 | \$4,200 | \$3,062 | \$0 | \$4,700 | \$4,700 | \$4,700 | \$4,700 |
| Economy Total: | \$418,938 | \$383,933 | \$461,247 | \$404,594 | \$449,638 | \$454,722 | \$540,546 | \$540,546 |

Departmental Budget Report

Economy

Changes to the Economy Budget

* CM = Proposed during City Manager meetings
 TEC = Technical Adjustment
 COM = Committee Recommended

| Approval | Priority* | Option Description | BFO Program/Council Goal | 2011 Request | 2012 Request | 2013 Request |
|---|-----------|---|--|--------------|--------------|--------------|
| Y | 2a | Prof. Consulting Reduction (CESUESO*) Cost is offset partially by a reduction in prof/consulting (Carbon Reduction) budget. There is not capacity within the team to absorb the volume and quantity of work provided by this position that focuses on carbon reduction strategies for the city, inclu | BFO: Carbon Reduction CG: Preservation of Park City Character | 0.00 | \$-4,018 | \$-4,018 |
| Y | 1 | Professional Development (CESUPD) Move Analyst I to Analyst II. This completes the Professional Development Plan for this position. | BFO: Leadership CG: Open & Responsive Government to the Community | 0.00 | \$1,542 | \$1,542 |
| Y | 8 | Back Country Trails O&M (ECSUBC) Annual maintenance of trail system in Round Valley including grading and compaction and magnesium chloride treatments to ensure bonding. | BFO: Trails (Backcountry) CG: Recreation, Open Space & Trails | 0.00 | \$4,000 | \$4,000 |
| Y | 2c | Trails & Open Space Project Manager (ECSUTM) This creates a Trails Project Manager position. Current work is performed by a contract employee. | BFO: Trails (Backcountry) CG: Recreation, Open Space & Trails | 0.00 | \$85,418 | \$85,418 |
| Y | TEC | General Fund Lump Merit Pool (LM) This option creates a lump-merit pool in the General Fund, which will be used as a single source for all General Fund department lump-merit pay. Departments previously funded lump-merit pay out of their operating budget. Budgets in each department were re | BFO: N/A CG: N/A | 5,084.07 | \$0 | \$0 |
| Y | TEC | Technical adjustment to show FY2012 URS cost (TEC1) URS adjustment | BFO: N/A CG: N/A | 0.00 | \$850 | \$850 |
| Y | TEC | Heath Care Premium (TEC2) Heath Care premium - medical cost | BFO: N/A CG: N/A | 0.00 | \$3,117 | \$3,117 |
| Total Approved Options for Economy | | | | 5,084.07 | \$90,908 | \$90,908 |
| N | TEC | Contract Employee Fringe (TEC4) This option will ensure that there is sufficient budget for contract employees for fringe benefits. | BFO: N/A CG: N/A | 0.00 | \$-1 | \$-1 |
| Total Not Approved Options for Economy | | | | 0.00 | \$-1 | \$-1 |

Departmental Budget Report

Environmental Regulatory

Executive

Fund: 011 - General Fund Department: 40102 - Environmental Regulatory

Department Description

The Environmental Regulatory Affairs team is a new financial department within the City and is under the umbrella of the Sustainability Team. This Department provides services and support to many departments within the City, implements environmental compliance requirements and responds to and interacts with governmental regulatory agencies, such as the Environmental Protection Agency and the Utah State Department of Environmental Quality. This Department also manages the implementation of the Park City Landscaping and Maintenance of Soil Cover Ordinance.

Departmental Budget Report

Environmental Regulatory

40102 - Environmental Regulatory Budget

| | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|--------------------------------|-------------|-------------|-------------|--------------------------|-------------------------|-------------------------|-------------|-----------|
| Personnel | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$84,703 | \$84,703 |
| Materials, Supplies & Services | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$308,714 | \$81,000 |
| Environmental Regulatory | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$393,417 | \$165,703 |
| Total: | | | | | | | | |

Changes to the Environmental Regulatory Budget

* CM = Proposed during City Manager meetings
 TEC = Technical Adjustment
 COM = Committee Recommended

| Approval | Priority* | Option Description | BFO Program/Council Goal | 2011 Request | 2012 Request | 2013 Request |
|--|-----------|---|--|--------------|--------------|--------------|
| Y | CM | Environmental Regulatory (ERSUER) The Environmental Regulatory budget is designed to track costs associated with Park City's environmental regulatory activities as they relate to water and soils. In the past, these funds were pull from Risk Management, Water and other available funds as | BFO: Environmental Regulation/EPA CG: Preservation of Park City Character | 0.00 | \$393,417 | \$165,703 |
| Total Approved Options for Environmental Regulatory | | | | 0.00 | \$393,417 | \$165,703 |
| N | TEC | Contract Employee Fringe (TEC4) This option will ensure that there is sufficient budget for contract employees for fringe benefits. | BFO: N/A CG: N/A | 0.00 | \$0 | \$0 |
| Total Not Approved Options for Environmental Regulatory | | | | 0.00 | \$0 | \$0 |

Departmental Budget Report

Engineering

Executive

Fund: 011 - General Fund Department: 40313 - Engineering

Department Description

The Engineering Division has a responsibility to coordinate, review and approve various utility and roadway aspects of all privately-funded public improvements initiated by the development community, beginning with design through the actual construction and eventual final acceptance. In addition, the City Engineer has project review and management of some of the City's Capital Improvement Projects. The City Engineer also provides information and clearinghouse functions on numerous UDOT projects and projects involving other county, state, and Federal agencies. In many cases we augment the service that City residents receive from these agencies, thus helping achieve the Council's goals of responsive government and customer service.

Performance Measures

Budgeting, Supervision, and Administration

Perform evaluations, supervision, and purchasing. Prepare annual operating budgets. Help prepare Capital Improvements Budget and prioritization of City capital projects. Evaluate private and public projects during ordinance-mandated processes. Review and/or prepare staff reports.

Meets the following Council Goals:

Measures:

Monitor budget expenses and revenues monthly.

| <u>2008 Actual</u> | <u>2009 Actual</u> | <u>2010 Actual</u> | <u>2011 Actual</u> | <u>2012 Target</u> |
|--------------------|--------------------|--------------------|--------------------|--------------------|
| 0 | 100% | 100% | 100% | 100% |

Submit departmental budget information for inclusion in budget document on time.

| | | | | |
|---|------|------|------|------|
| 0 | 100% | 100% | 100% | 100% |
|---|------|------|------|------|

Ongoing Review and Coordination

Perform numerous growth-management and construction-management functions for Park City and its citizens without the need for specific direction from the Community Development Director or elected officials. projects, including the Redevelopment Agency and the MBA. Examples include the Flagstaff development and Old Town streets construction such as King Road and Woodside Avenue.

Meets the following Council Goals:

Preservation of Park City Character; Effective Transportation and Parking System; World Class, Multi-Seasonal/Resort Community; Regional Collaboration and Partnerships

Measures:

of Private Development Reviews per year within 2 weeks of submittal

| <u>2008 Actual</u> | <u>2009 Actual</u> | <u>2010 Actual</u> | <u>2011 Actual</u> | <u>2012 Target</u> |
|--------------------|--------------------|--------------------|--------------------|--------------------|
| 0 | 90% | 90% | 90% | 90% |

Act on Permits Plus-routed applications within three weeks.
Record number of signed-off permits per year.

| | | | | |
|---|-----|-----|-----|-----|
| 0 | 85% | 90% | 85% | 90% |
|---|-----|-----|-----|-----|

Departmental Budget Report

Engineering

| | | | | | |
|---|---|-----|------|------|-----|
| Review staff reports on completed CUP applications involving public improvements within 2 weeks. Timeframe does not reflect ongoing major projects. | 0 | 95% | 100% | 100% | 90% |
|---|---|-----|------|------|-----|

Projects

The City Engineer provides technical expertise as the City's representative for the review of plans for private-sector-built public improvements and inspection of the private-sector construction projects. The City Engineer also provides design expertise and project management for City capital improvement projects, including the Redevelopment Agency and the MBA. Examples include the Empire Pass development and Old Town streets construction such as Park Avenue and Woodside Avenue.

Meets the following Council Goals:

Effective Transportation and Parking System; World Class, Multi-Seasonal/Resort Community; Regional Collaboration and Partnerships

Measures:

| | <u>2008 Actual</u> | <u>2009 Actual</u> | <u>2010 Actual</u> | <u>2011 Actual</u> | <u>2012 Target</u> |
|--|--------------------|--------------------|--------------------|--------------------|--------------------|
| Attend City Council and Planning Commission meetings where traffic calming is discussed | 0 | 100% | 100% | 100% | 100% |
| Coordinate the engineering approvals on all large private-sector projects within 30 days of submittal of each approvable construction phase. | 0 | 100% | 100% | 100% | 100% |

Departmental Budget Report

Engineering

40313 - Engineering Budget

| | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|--------------------------------|-------------|-------------|-------------|--------------------------|-------------------------|-------------------------|-------------|-----------|
| Personnel | \$255,387 | \$246,625 | \$277,063 | \$212,309 | \$293,480 | \$241,905 | \$276,431 | \$276,431 |
| Materials, Supplies & Services | \$146,166 | \$65,048 | \$30,857 | \$21,719 | \$60,605 | \$60,605 | \$75,605 | \$75,605 |
| Capital Outlay | \$1,695 | \$621 | \$1,736 | \$276 | \$3,300 | \$3,300 | \$3,300 | \$3,300 |
| Interfund Transfer | \$3,230 | \$3,230 | \$3,230 | \$2,959 | \$3,230 | \$3,230 | \$0 | \$0 |
| Engineering Total: | \$406,478 | \$315,524 | \$312,885 | \$237,263 | \$360,615 | \$309,040 | \$355,336 | \$355,336 |

Departmental Budget Report

Engineering

Changes to the Engineering Budget

* CM = Proposed during City Manager meetings
 TEC = Technical Adjustment
 COM = Committee Recommended

| Approval | Priority* | Option Description | BFO Program/Council Goal | 2011 Request | 2012 Request | 2013 Request |
|---|-----------|---|---|-------------------|-----------------|-----------------|
| Y | CM | Office Assistant, Legal Intern, Engineering Consulting (CME) Remove Senior Recorder position and replace with part-time personnel and contract services. | BFO: Short-Term Citywide Personnel CG: Open & Responsive Government to the Community | 0.00 | \$15,000 | \$15,000 |
| Y | 1 | Public Works Inspector Position (ENCDPD) This option modifies the funding for the current FTE Public Works Inspector position located in Engineering. Because the position will be shared 75% by Engineering and 25% Transit, this option funds the position 75% from Engineering funds and 25% from Tr | BFO: Inspections CG: Public Safety | 0.00 | \$-20,710 | \$-20,710 |
| Y | TEC | Fleet Fund Adjustments (FLET) Technical adjustments to Fund 62 to bring the internal service fund in-line with actuals. | BFO: N/A CG: N/A | 0.00 | \$-430 | \$-430 |
| Y | TEC | Interfund Transfer Adjustments (IFT) Budget adjustments to reflect scheduled interfund transfers. | BFO: N/A CG: N/A | 0.00 | \$-2,800 | \$-2,800 |
| Y | TEC | General Fund Lump Merit Pool (LM) This option creates a lump-merit pool in the General Fund, which will be used as a single source for all General Fund department lump-merit pay. Departments previously funded lump-merit pay out of their operating budget. Budgets in each department were re | BFO: N/A CG: N/A | 2,324.54 | \$0 | \$0 |
| Y | TEC | Technical adjustment to show FY2012 URS cost (TEC1) URS adjustment | BFO: N/A CG: N/A | 0.00 | \$784 | \$784 |
| Y | TEC | Heath Care Premium (TEC2) Heath Care premium - medical cost | BFO: N/A CG: N/A | 0.00 | \$2,877 | \$2,877 |
| Y | TEC | Vacancy Factor Redistribution (VACA) Vacancy must be redistributed at the end of each fiscal year in the adjusted budget from the non-departmental pool to each department according to observed personnel vacancy. This option makes the appropriate adjustment, which is zero-sum fund-wide. | BFO: N/A CG: N/A | -53,900.00 | \$0 | \$0 |
| Total Approved Options for Engineering | | | | -51,575.46 | \$-5,279 | \$-5,279 |

Departmental Budget Report

Engineering

| | | | | | | |
|---|----------|--|---|-------------|-----------------|-----------------|
| N | 3 | PC Heights Inspection (One-time) (ENCDIN) Provide Public Works Inspection during the construction of utilities and roads for the Park City Heights development. Revenue offsets will be generated with the collection of inspection fees from the developer. | BFO: Inspections CG: Public Safety | 0.00 | \$57,600 | \$57,600 |
| Total Not Approved Options for Engineering | | | | 0.00 | \$57,600 | \$57,600 |

Departmental Budget Report

Planning Dept.

Executive

Fund: 011 - General Fund Department: 40342 - Planning Dept.

Department Description

The Planning Department is responsible for all current development review, as well as all long-range and annexation planning for Park City. The major work elements are the updating and implementation of the General Plan, the anticipated ordinance development and amendments that will result from the General Plan updates, Land Management Code revision, Historic District Design Guidelines update, and development of a City-wide survey of Historic Structures. In addition, the Planning Department will be directly involved in the review of several anticipated annexations.

Performance Measures

Planning Department development and permit review

Planning Department review of all development and building permit review for residential and commercial construction (including within the Historic District), as well as administrative and Planning Commission conditional use permits, Master Planned Development Permits, subdivision and plat amendment applications, Historic District Design Review applications, Determinations of Historic Significance and Demolition applications, telecommunication applications, Outdoor Event applications, limits-of-disturbance plans, and landscape plans for compliance with all necessary General Plan, Land Management Code, Design Guidelines, Subdivision Code, Sensitive Lands Ordinance, Construction Mitigation Ordinance, Lighting Code, and Sign Code in timely manner with accuracy. Planning Department reviews include pre-application meetings with applicants, post-application compliance discussions with applicants, meetings with affected neighborhood residents., and coordination with other affected/stake-holder departments.

Meets the following Council Goals:

Preservation of Park City Character; Effective Transportation and Parking System; World Class, Multi-Seasonal/Resort Community; Recreation, Open Space, and Trails; Regional Collaboration and Partnerships

| Measures: | <u>2008 Actual</u> | <u>2009 Actual</u> | <u>2010 Actual</u> | <u>2011 Actual</u> | <u>2012 Target</u> |
|--|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Number and Planning Applications received. | 0 | 310 | 288 | 270 | 250 |
| Number of Building Permits received for review by Planning. | 0 | 560 | 579 | 600 | 550 |
| Percentage (%) of Action Letters issued with 5 working days of final Action | 0 | 0 | 0 | 95% | 90% |
| Percentage (%) of Complete Application forms send out to applicants within 72 hours of project assignment. | NA | 0 | 0 | 78% | |

Departmental Budget Report

Planning Dept.

| | | | | | |
|---|---|---|---|-----|-----|
| Percentage (%) project comment letters within 5 working days of staff review/Commission meetings. | 0 | 0 | 0 | 93% | 90% |
|---|---|---|---|-----|-----|

Staff Support to City Council & Commissions

The Planning Department provides research, analysis, design review, design alternatives, and weekly staff report preparation for the City Council, Planning Commission, Historic District Commission, Board of Adjustments, and Council-sponsored task forces. Staff reports involve research and analysis for compliance with the General Plan, Land Management Code, Subdivision Code, Design Guidelines, and Municipal Code. All staff reports are presented to the Council, commissions, and task forces by the Planning Department Staff. The Planning Department is also responsible for noticing all required public hearings via legal notices and mailed courtesy notices. The Planning Department formally notifies all applicants of final actions in writing, as well as processes all appeals per the required Land Management Code and Municipal Code procedures.

Meets the following Council Goals:
 Preservation of Park City Character; Effective Transportation and Parking System; World Class, Multi-Seasonal/Resort Community; Recreation, Open Space, and Trails; Regional Collaboration and Partnerships

Measures:

Number of Staff presentations before Council, commissions, boards, and task forces.

| <u>2008 Actual</u> | <u>2009 Actual</u> | <u>2010 Actual</u> | <u>2011 Actual</u> | <u>2012 Target</u> |
|--------------------|--------------------|--------------------|--------------------|--------------------|
| 0 | 0 | 0 | | |

Number of staff reports written.

Percentage (%) of staff reports completed by Thursdays at 5 PM.

Percentage (%) of staff reports provided to applicants by 5 PM Friday prior to meeting.

Departmental Budget Report

Planning Dept.

40342 - Planning Dept. Budget

| | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|--------------------------------|-------------|-------------|-------------|--------------------------|-------------------------|-------------------------|-------------|-----------|
| Personnel | \$523,055 | \$673,059 | \$728,950 | \$545,402 | \$621,244 | \$601,914 | \$701,543 | \$701,543 |
| Materials, Supplies & Services | \$95,992 | \$170,967 | \$134,996 | \$106,611 | \$186,290 | \$186,290 | \$320,134 | \$194,446 |
| Capital Outlay | \$3,704 | \$341 | \$6,321 | \$287 | \$6,000 | \$6,000 | \$6,000 | \$6,000 |
| Planning Dept. Total: | \$622,750 | \$844,367 | \$870,267 | \$652,299 | \$813,534 | \$794,204 | \$1,027,677 | \$901,989 |

Departmental Budget Report

Planning Dept.

Changes to the Planning Dept. Budget

* CM = Proposed during City Manager meetings
 TEC = Technical Adjustment
 COM = Committee Recommended

| Approval | Priority* | Option Description | BFO Program/Council Goal | 2011 Request | 2012 Request | 2013 Request |
|--|-----------|---|--|--------------|--------------|--------------|
| Y | TEC | General Fund Lump Merit Pool (LM) This option creates a lump-merit pool in the General Fund, which will be used as a single source for all General Fund department lump-merit pay. Departments previously funded lump-merit pay out of their operating budget. Budgets in each department were re | BFO: N/A CG: N/A | 5,970.41 | \$0 | \$0 |
| Y | 4 | Contract Employee Funds (PLCDCE) Currently, the department has a contract employee; funds to pay for this position come from the Planning Department's Consulting Funds line item. This does not allow the department to truly use the funds for consulting. As the Department responds to Com | BFO: Long Range Planning CG: Preservation of Park City Character | 0.00 | \$140,688 | \$15,000 |
| Y | 6 | Professional Development (PLCDPD) Moves Analyst I to Analyst II. This completes the Professional Development Plan for this position. | BFO: Customer Service - Planning Dept CG: Preservation of Park City Character | 0.00 | \$6,844 | \$6,844 |
| Y | 6 | Reduction in Contract Services (PLCDPDO*) Reduction in contract services will not decrease LOS. | BFO: Long Range Planning CG: Preservation of Park City Character | 0.00 | \$-6,844 | \$-6,844 |
| Y | CM | Planning Technician (PLCDPT) Moves Building Analyst II to Planning Technician. | BFO: Code Amendments CG: Public Safety | 0.00 | \$66,023 | \$66,023 |
| Y | TEC | Technical adjustment to show FY2012 URS cost (TEC1) URS adjustment | BFO: N/A CG: N/A | 0.00 | \$1,678 | \$1,678 |
| Y | TEC | Heath Care Premium (TEC2) Heath Care premium - medical cost | BFO: N/A CG: N/A | 0.00 | \$5,754 | \$5,754 |
| Y | TEC | Vacancy Factor Redistribution (VACA) Vacancy must be redistributed at the end of each fiscal year in the adjusted budget from the non-departmental pool to each department according to observed personnel vacancy. This option makes the appropriate adjustment, which is zero-sum fund-wide. | BFO: N/A CG: N/A | -25,300.00 | \$0 | \$0 |
| Total Approved Options for Planning Dept. | | | | -19,329.59 | \$214,143 | \$88,455 |

Departmental Budget Report

Planning Dept.

| | | | | | | |
|--|----------|----------------------------|---|-------------------|-----------------------|-----------------------|
| N | 2 | Planner II (PLCDLR) | BFO: Historic District/Long Range Planning CG: Preservation of Park City Character | 0.00 | \$95,553 | \$95,553 |
| This option will allow the Planning Department to improve both long-range planning operations as well as address daily planning needs including HDDR, CUP, MPD, and other applications. Based upon the BFO submittal, this will address many staff resource is | | | | | | |
| Total Not Approved Options for Planning Dept. | | | | <hr/> 0.00 | <hr/> \$95,553 | <hr/> \$95,553 |

Departmental Budget Report

Building Dept.

Executive
 Fund: 011 - General Fund Department: 40352 - Building Dept.

Department Description

Under the direction of the City Manager, the Building Department administers and enforces the Uniform Building Code, Fire Codes, State and Federal laws including EPA, ADA, and others, and City Ordinances regulating construction activities. The Department issues permits, collects fees including water development and water connection fees, enforces building and fire regulations, and provides information about the development review process and construction regulations. The department also investigates fires and complaints relating to violations of the Municipal Codes, City Housing and Construction Codes.

Performance Measures

Business License Review

To assure compliance of new and existing businesses with applicable City ordinances, and to regulate nightly rentals of dwelling units.

Measures:

Track the number of license inspections

Meets the following Council Goals:
 World Class, Multi-Seasonal/Resort Community

| <u>2008 Actual</u> | <u>2009 Actual</u> | <u>2010 Actual</u> | <u>2011 Actual</u> | <u>2012 Target</u> |
|--------------------|--------------------|--------------------|--------------------|--------------------|
| 827 | 812 | 1,149 | 731 | 425 |

Code Development

Assure that building codes (including mechanical, plumbing, etc) are appropriate for protection of and use by Park City residents by being involved in the development of statewide and national codes which apply in Park City.

Measures:

Track the code changes that succeed and assess their value to the City

Meets the following Council Goals:
 World Class, Multi-Seasonal/Resort Community

| <u>2008 Actual</u> | <u>2009 Actual</u> | <u>2010 Actual</u> | <u>2011 Actual</u> | <u>2012 Target</u> |
|--------------------|--------------------|--------------------|--------------------|--------------------|
| 11 | 10 | 7 | 19 | 15 |

Departmental Budget Report

Building Dept.

Education and Training

To meet all state requirements for certification, licensing, and continuing education for building department employees; and to qualify for the highest possible ISO ratings for the building department, thereby assuring reasonable insurance rates for City residents and businesses.

Measures:

Track the number and percent of employees receiving training each year.

Track the number of training events, both state and national, in which city employees participate.

Meets the following Council Goals:

World Class, Multi-Seasonal/Resort Community

| <u>2008 Actual</u> | <u>2009 Actual</u> | <u>2010 Actual</u> | <u>2011 Actual</u> | <u>2012 Target</u> |
|--------------------|--------------------|--------------------|--------------------|--------------------|
| 15 | 14 | 16 | 13 | 13 |
| 60 | 58 | 55 | 35 | 40 |

Environmental

To assure that the City's environmental quality is maintained or improved through implementation and enforcement of ordinances for all construction activity, and to minimize public liability by assuring compliance with the Resource Conservation and Recovery Act (RCRA), Comprehensive Environmental Response, Compensation and Liability Act, and the Clean Water Act NPDES Program Phase II Rule.

Measures:

Track the number of violations reported and the average time to respond to each.

Meets the following Council Goals:

World Class, Multi-Seasonal/Resort Community

| <u>2008 Actual</u> | <u>2009 Actual</u> | <u>2010 Actual</u> | <u>2011 Actual</u> | <u>2012 Target</u> |
|--------------------|--------------------|--------------------|--------------------|--------------------|
| 118 | 120 | 142 | n/a | n/a |

Field Inspections – New Construction

To assure that life, property, health, and public welfare are protected and preserved by the effective inspection of all new construction.

Measures:

Follow-up quality control inspections are conducted on a regular basis to identify the number of violations missed by inspectors.

Meets the following Council Goals:

World Class, Multi-Seasonal/Resort Community

| <u>2008 Actual</u> | <u>2009 Actual</u> | <u>2010 Actual</u> | <u>2011 Actual</u> | <u>2012 Target</u> |
|--------------------|--------------------|--------------------|--------------------|--------------------|
| 61,040 | 62,035 | 65,758 | 40,047 | 37,000 |

Departmental Budget Report

Building Dept.

Fire Marshal Functions

Protect life and property by assuring that businesses, both permanent and temporary, comply with applicable fire codes, and that fire causes are identified so that corrections in processes or codes can be identified.

Meets the following Council Goals:
World Class, Multi-Seasonal/Resort Community

| Measures: | <u>2008 Actual</u> | <u>2009 Actual</u> | <u>2010 Actual</u> | <u>2011 Actual</u> | <u>2012 Target</u> |
|---|--------------------|--------------------|--------------------|--------------------|--------------------|
| Number of business inspections are tracked monthly. | n/a | n/a | n/a | n/a | n/a |
| Review and inspect for each major event | 8 | 8 | 9 | 19 | 19 |
| The time to complete a fire/arson investigation is monitored. | n/a | n/a | n/a | n/a | n/a |

Housing and Dangerous Building Code Inspection and

a) respond to citizen complaints regarding housing and dangerous building issues, and b) proceed with enforcement of confirmed violations until compliance is obtained.

Meets the following Council Goals:
World Class, Multi-Seasonal/Resort Community

| Measures: | <u>2008 Actual</u> | <u>2009 Actual</u> | <u>2010 Actual</u> | <u>2011 Actual</u> | <u>2012 Target</u> |
|---|--------------------|--------------------|--------------------|--------------------|--------------------|
| Determine the time required to conduct the initial inspection, and to respond to complainant. | 1 day |
| Track the percentage of complaints which result in identified code violations. | 91% | 90% | 85% | 87% | 85% |

Land Management Code Enforcement

Assist the Land Management team with field observations to determine compliance with the Land Management Code, and provide support as necessary to obtain compliance with observed violations of signs, building heights, land use, and outside lighting.

Meets the following Council Goals:
World Class, Multi-Seasonal/Resort Community

| Measures: | <u>2008 Actual</u> | <u>2009 Actual</u> | <u>2010 Actual</u> | <u>2011 Actual</u> | <u>2012 Target</u> |
|---|--------------------|--------------------|--------------------|--------------------|--------------------|
| Track the number of violations investigated by each code enforcement officer. | 292 | 288 | 187 | 104 | 150 |
| Track the percent change in reported violations. | 112% | 115% | 65% | -44% | 5% |

Departmental Budget Report

Building Dept.

Ordinance Enforcement

To assure that unsightly and dangerous conditions do not exist on City streets or private property as a result of construction work, or as a result of weed growth or surface erosion.

Measures:

Track the response time for each complaint or observed violation

Track the time to achieve correction on each notice of violation.

Meets the following Council Goals:

World Class, Multi-Seasonal/Resort Community

| <u>2008 Actual</u> | <u>2009 Actual</u> | <u>2010 Actual</u> | <u>2011 Actual</u> | <u>2012 Target</u> |
|--------------------|--------------------|--------------------|--------------------|--------------------|
| 24 hrs |
| 14 days |

Plan review and permit issuance

To assure that all plans submitted for review a) comply with applicable building codes and City ordinances; b) have fees accurately calculated to avoid over-charge, while assuring that fees are assessed as required by ordinance; c) are completed in a timely manner, minimizing delays to applicants; and d) comply with interagency agreements and Home Owner Association requirements.

Measures:

Every plan is checked for flood plain proximity.

Over the counter plan reviews & permit issuance

Plan check turnaround time is checked daily. 90% of initial plan reviews are completed within 2 weeks.

Quarterly spot checks of fee calculations are made by another reviewer. All fees are 100% accurately calculated and collected.

Weekly staff meetings are held to allow field inspectors to identify weaknesses in the process.

Meets the following Council Goals:

World Class, Multi-Seasonal/Resort Community

| <u>2008 Actual</u> | <u>2009 Actual</u> | <u>2010 Actual</u> | <u>2011 Actual</u> | <u>2012 Target</u> |
|--------------------|--------------------|--------------------|--------------------|--------------------|
| 104 | 105 | 101 | 140 | 90 |
| 292 | 289 | 631 | 761 | 700 |
| 95 | 93 | 90 | 91 | 85 |
| 7 | 6 | 5 | 4 | 4 |
| 47 | 45 | 44 | 43 | 42 |

Departmental Budget Report

Building Dept.

40352 - Building Dept. Budget

| | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|--------------------------------|-------------|-------------|-------------|--------------------------|-------------------------|-------------------------|-------------|-------------|
| Personnel | \$1,427,369 | \$1,510,506 | \$1,354,023 | \$1,093,413 | \$1,312,064 | \$1,219,105 | \$1,173,659 | \$1,173,659 |
| Materials, Supplies & Services | \$114,783 | \$87,355 | \$196,327 | \$143,224 | \$294,688 | \$306,688 | \$129,827 | \$129,827 |
| Capital Outlay | \$64,426 | \$6,727 | \$5,129 | \$3,947 | \$15,000 | \$15,000 | \$15,000 | \$15,000 |
| Interfund Transfer | \$31,500 | \$31,500 | \$37,500 | \$34,375 | \$37,500 | \$37,500 | \$0 | \$0 |
| Building Dept. Total: | \$1,638,079 | \$1,636,087 | \$1,592,979 | \$1,274,959 | \$1,659,252 | \$1,578,293 | \$1,318,486 | \$1,318,486 |

Departmental Budget Report

Building Dept.

Changes to the Building Dept. Budget

* CM = Proposed during City Manager meetings
 TEC = Technical Adjustment
 COM = Committee Recommended

| Approval | Priority* | Option Description | BFO Program/Council Goal | 2011 Request | 2012 Request | 2013 Request |
|----------|-----------|---|--|--------------|--------------|--------------|
| Y | TEC | Mileage Reimbursement (BLCDMR) Budget up mileage reimbursement line-item due for inspector miles. Correlating reduction in Fleet Fund. | BFO: Inspections CG: Public Safety | 12,000.00 | \$12,000 | \$12,000 |
| Y | TEC | Personnel Technical Adjustment (BLCDDTC) Correct FTE mistake. | BFO: N/A CG: N/A | 0.00 | \$242 | \$242 |
| Y | CM | Building Personnel/Env Reduction (ERSUERO*) No level of service reduction. The new Environmental Engineer will have responsibility for the activities of the former Environmental Coordinator, plus additional responsibilities. | BFO: Environmental Regulation/EPA CG: Preservation of Park City Character | 0.00 | \$-123,842 | \$-123,842 |
| Y | TEC | Fleet Fund Adjustments (FLET) Technical adjustments to Fund 62 to bring the internal service fund in-line with actuals. | BFO: N/A CG: N/A | 0.00 | \$-12,500 | \$-12,500 |
| Y | TEC | Housing Allowance Adjustment (HAADJ) This option increases or decreases the housing allowance for each department based on current numbers. | BFO: N/A CG: N/A | 0.00 | \$-2,626 | \$-2,626 |
| Y | TEC | Interfund Transfer Adjustments (IFT) Budget adjustments to reflect scheduled interfund transfers. | BFO: N/A CG: N/A | 0.00 | \$-25,000 | \$-25,000 |
| Y | TEC | General Fund Lump Merit Pool (LM) This option creates a lump-merit pool in the General Fund, which will be used as a single source for all General Fund department lump-merit pay. Departments previously funded lump-merit pay out of their operating budget. Budgets in each department were re | BFO: N/A CG: N/A | 11,840.82 | \$0 | \$0 |
| Y | 4 | Reduce Building Inspections (PLCDCEO*) With the retirement of a Plans Examiner position in September 2010, one contract employee (Building Inspector) was moved to that position and the other contract position (Building Inspector) employment contract expired at the end of December 2010. The ne | BFO: Inspections CG: Public Safety | 0.00 | \$-140,688 | \$-140,688 |
| Y | CM | Cut Building Analyst II Position (PLCDPTO*) Moves Building Analyst II to Planning Technician. | BFO: Planning Application Review CG: Preservation of Park City Character | 0.00 | \$-66,023 | \$-66,023 |

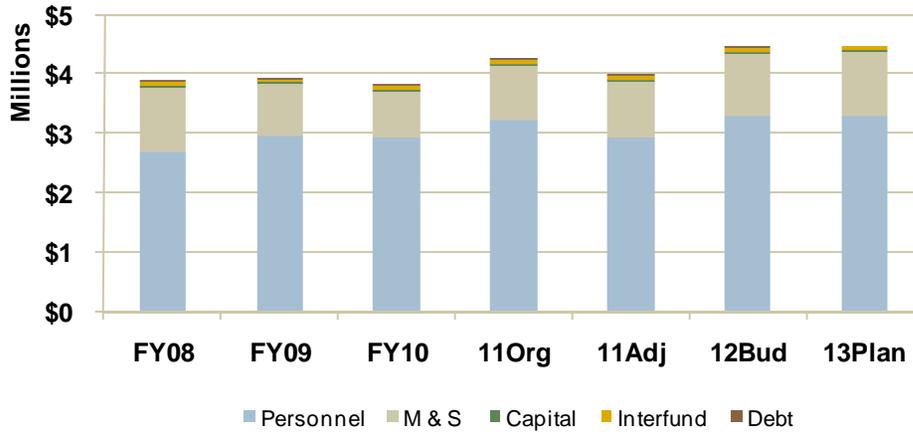
Departmental Budget Report

Building Dept.

| | | | | | | |
|--|------------|--|-----------------------------------|-------------|------------|------------|
| Y | TEC | Technical adjustment to show FY2012 URS cost (TEC1) URS adjustment | BFO: N/A CG: N/A | 0.00 | \$3,478 | \$3,478 |
| Y | TEC | Heath Care Premium (TEC2) Heath Care premium - medical cost | BFO: N/A CG: N/A | 0.00 | \$14,193 | \$14,193 |
| Y | TEC | Vacancy Factor Redistribution (VACA) Vacancy must be redistributed at the end of each fiscal year in the adjusted budget from the non-departmental pool to each department according to observed personnel vacancy. This option makes the appropriate adjustment, which is zero-sum fund-wide. | BFO: N/A CG: N/A | -104,800.00 | \$0 | \$0 |
| Total Approved Options for Building Dept. | | | | -80,959.18 | \$-340,766 | \$-340,766 |

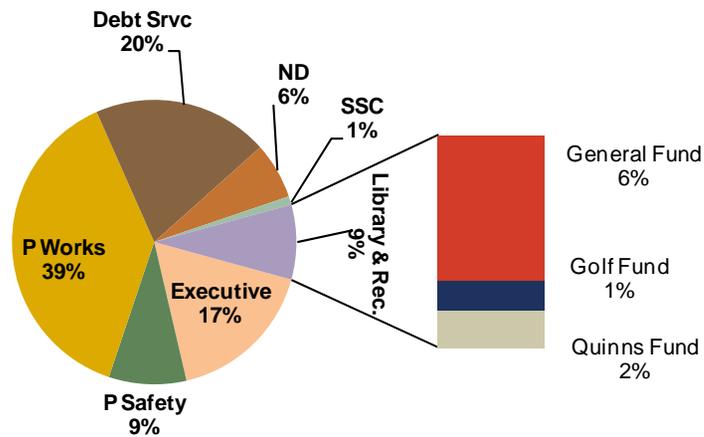
Library/Recreation

Average Rate of Growth 3.1%

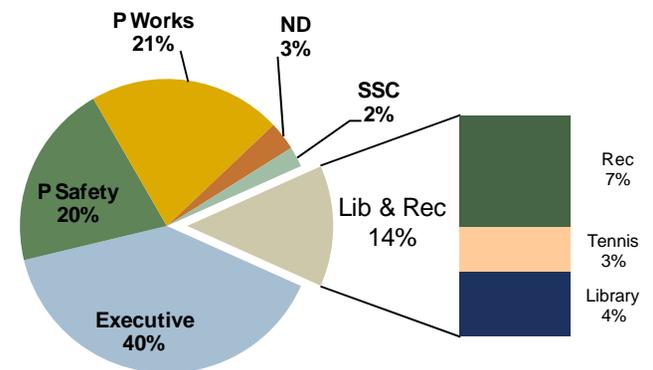


| Department | FY 2011 Original | FY 2011 Adjusted | FY 2012 Budget | FY 2013 Plan |
|-----------------|------------------|------------------|----------------|--------------|
| City Recreation | 27.44 | 27.44 | 27.28 | 27.50 |
| Ice Facility | 9.04 | 9.04 | 9.04 | 9.04 |
| Golf | 5.50 | 5.70 | 5.49 | 5.49 |
| Library | 11.23 | 11.23 | 11.37 | 11.37 |
| Tennis | 6.89 | 6.89 | 7.39 | 7.63 |
| Totals | 60.10 | 60.30 | 60.57 | 61.03 |

9% of Total Operational Budget

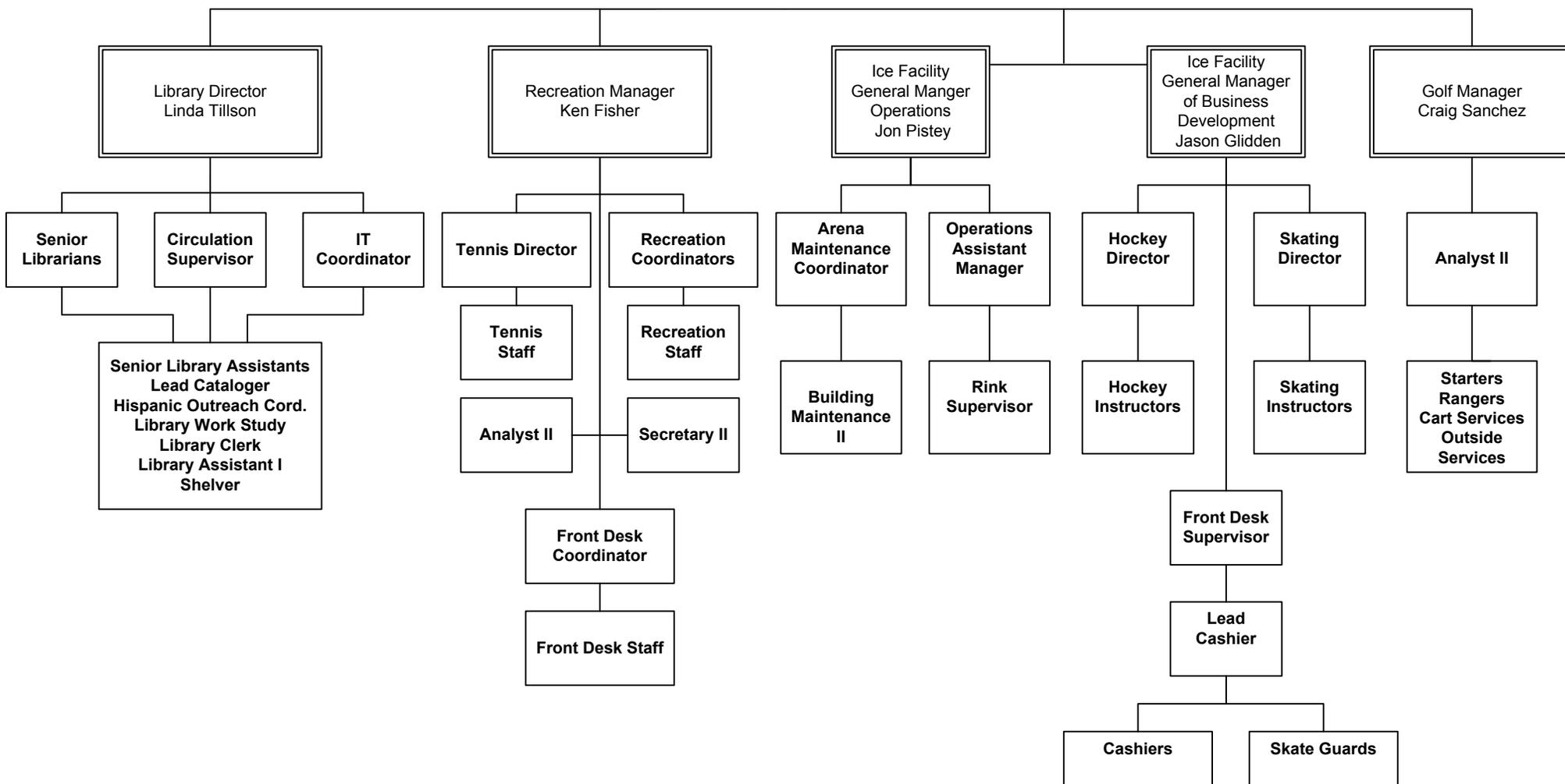


14% of General Fund



Library & Recreation

Self-managed Team



Departmental Budget Report

Library & Recreation
 Fund: 011 - General Fund Department: 40092 - City Recreation

Department Description

The Recreation Department is composed of two separate program areas: the Racquet Club and Recreation.

The Racquet Club is open 16 hours per day, seven days per week, providing quality recreation opportunities to the residents and visitors of Park City. The facility provides four indoor and seven outdoor tennis courts, a fitness center, a cardio loft, two outdoor swimming pools, a hot tub, locker rooms with saunas, a gymnasium, child care, an aerobics/dance and spin studio as well as a pro shop to augment revenues and provide patron amenities, space is also leased to a restaurant.

The Recreation Department provides classes, camps and programs for both youth and adults. These range from our adult softball, soccer, flag football and basketball leagues to youth summer day camp, swim lessons, skateboard and sports camps. The Recreation Department also runs softball & volleyball tournaments along skateboard competitions.

The department also administers the Park City Cemetery and park reservations for city owned parks. In addition to the above the department also works with the Recreation Advisory Board to work on Council directed goals related to park and facility development such as skate park expansion and neighborhood parks.

Performance Measures

Adult Recreation Programs

The city operates a wide variety of recreation programs to the community

Meets the following Council Goals:

| Measures: | <u>2008 Actual</u> | <u>2009 Actual</u> | <u>2010 Actual</u> | <u>2011 Actual</u> | <u>2012 Target</u> |
|---|--------------------|--------------------|--------------------|--------------------|--------------------|
| Increase the revenue in each adult program from one year to the next. | 13.93% | 7% | -3.8% | -10.4% | 8% |
| Measure the percentage of survey respondents who rate the program/tournament as “good” or better. | 91.45% | 90.4% | 86.23% | 85.6% | 90% |

Departmental Budget Report

City Recreation

Children and Youth Recreation programs

The City operates a wide variety of youth rec programs for the community.

Measures:

Measure the percentage of survey respondents who rate the program/tournament as "good" or better.

Track percentage of registration that occur on line.

Meets the following Council Goals:

World Class, Multi-Seasonal/Resort Community

| <u>2008 Actual</u> | <u>2009 Actual</u> | <u>2010 Actual</u> | <u>2011 Actual</u> | <u>2012 Target</u> |
|--------------------|--------------------|--------------------|--------------------|--------------------|
| 88.24% | 91% | 88.15% | 89% | 90% |
| 44.66% | 39% | 38% | 24.4% | 40% |

Racquet Club

The city owns and operates a multi use recreation facility consisting of 11 tennis courts, 2 pools, group fitness, cardio, weights, and a gymnasium.

Measures:

Increase number of Racquet Club visits as tracked through the "people counter".

Track pass sales on a monthly basis through the registration system.

Meets the following Council Goals:

World Class, Multi-Seasonal/Resort Community

| <u>2008 Actual</u> | <u>2009 Actual</u> | <u>2010 Actual</u> | <u>2011 Actual</u> | <u>2012 Target</u> |
|--------------------|--------------------|--------------------|--------------------|--------------------|
| 21% | 11% | 8% | -61% | 10% |
| 7% Increase | 12% | 2% | -40% | 7% |

Recreation Facility

The City owns and operates Park City Racquet Club.

Measures:

Log each problem with date and time. Measure the time required to resolve each problem. Quarterly report showing percentage of time that problems were solved: Goal is 1 day for minor repairs and 5 days for major repairs.

Meets the following Council Goals:

Quality & Quantity of Water; Preservation of Park City Character; World Class, Multi-Seasonal/Resort Community; Regional Collaboration and Partnerships

| <u>2008 Actual</u> | <u>2009 Actual</u> | <u>2010 Actual</u> | <u>2011 Actual</u> | <u>2012 Target</u> |
|--------------------|--------------------|--------------------|--------------------|--------------------|
|--------------------|--------------------|--------------------|--------------------|--------------------|

Departmental Budget Report

City Recreation

40092 - City Recreation Budget

| | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|--------------------------------|-------------|-------------|-------------|--------------------------|-------------------------|-------------------------|-------------|-------------|
| Personnel | \$1,059,477 | \$1,086,609 | \$1,134,726 | \$938,015 | \$1,260,990 | \$1,077,142 | \$1,254,034 | \$1,260,988 |
| Materials, Supplies & Services | \$235,929 | \$206,885 | \$184,305 | \$123,852 | \$211,560 | \$211,560 | \$232,740 | \$251,740 |
| Capital Outlay | \$11,802 | \$5,574 | \$7,071 | \$1,794 | \$21,700 | \$21,700 | \$21,700 | \$21,700 |
| Interfund Transfer | \$11,200 | \$2,200 | \$11,200 | \$10,263 | \$11,200 | \$11,200 | \$11,200 | \$11,200 |
| City Recreation Total: | \$1,318,409 | \$1,301,267 | \$1,337,302 | \$1,073,924 | \$1,505,450 | \$1,321,602 | \$1,519,674 | \$1,545,628 |

Departmental Budget Report

City Recreation

Changes to the City Recreation Budget

* CM = Proposed during City Manager meetings
 TEC = Technical Adjustment
 COM = Committee Recommended

| Approval | Priority* | Option Description | BFO Program/Council Goal | 2011 Request | 2012 Request | 2013 Request |
|----------|-----------|---|---|--------------|--------------|--------------|
| Y | 7 | <p>Birthday Parties (CRLRBP)</p> <p>The Recreation Department will be offering full service birthday party packages in the new PCRC, thus needing to increase staffing to clean/set up the facility on weekends and evenings. It is estimated that City Recreation will have \$108,135 in revenue f</p> | <p>BFO: Rec Center Operations CG: Recreation, Open Space & Trails</p> | 0.00 | \$32,753 | \$57,655 |
| Y | 21 | <p>Reduce Front Desk Staffing (CRLRDJO*)</p> <p>This reduces staffing at the front desk of the recreation center by approximately 142 hours a year, resulting in a lower level of customer service to patrons.</p> | <p>BFO: Rec Center Operations CG: Recreation, Open Space & Trails</p> | 0.00 | \$-1,362 | \$-1,362 |
| Y | 12 | <p>Group Fitness (CRLRGR)</p> <p>The new PCRC will have an additional group fitness studio which will increase classes from 53/wk to 65/wk. Fitness classes had the highest unmet need when the recreation survey was done in 2006. There is a revenue offset with the increased pass sale volu</p> | <p>BFO: Adult Programs - City Recreation CG: Recreation, Open Space & Trails</p> | 0.00 | \$1,579 | \$2,631 |
| Y | 1 | <p>Professional Development (CRLRPD)</p> <p>Removing an Analyst II and replacing it with an Analyst III. This completes the Professional Development Plan for this position.</p> | <p>BFO: Rec Center Operations CG: Recreation, Open Space & Trails</p> | 0.00 | \$9,104 | \$9,104 |
| Y | 1 | <p>Part-time Staff Reduction (CRLRPDO*)</p> <p>The increase is off set with a reduction in Part-Time staff. The employee that is moving from Analyst II to III has been paid for the last several years in the Analyst III range and thus covered within the department budget. The actual increased cost to</p> | <p>BFO: Rec Center Operations CG: Recreation, Open Space & Trails</p> | 0.00 | \$-9,018 | \$-9,018 |
| Y | 20 | <p>Summer Day Camp (CRLRSD)</p> <p>Due to new legislation, the day camp must become a state licensed daycare requiring NAC certification for the director, enhanced background checks, and licensing costs. Director licensing is a 40 hour class.</p> | <p>BFO: Youth Programs - City Recreation CG: Recreation, Open Space & Trails</p> | 0.00 | \$2,080 | \$2,080 |
| Y | 22 | <p>Youth Soccer (CRLRYS)</p> <p>Price increase in soccer uniforms and RSL Juniors program. This is a same level request as uniforms and the RSL Junior program have a price increase. Instead of cutting services in other areas, the Recreation Manager recommends not offering RSL Juniors a</p> | <p>BFO: Youth Programs - City Recreation CG: Recreation, Open Space & Trails</p> | 0.00 | \$1,100 | \$1,100 |

Departmental Budget Report

City Recreation

| | | | | | | |
|---|-----|---|--|-------------|-----------|-----------|
| Y | TEC | Golf Manager Fund Change (GPGOGM) Moves Golf Manager position from 70% Golf 30% Rec to 50% Golf 50% Executive. | BFO: N/A CG: N/A | 0.00 | \$-31,773 | \$-31,773 |
| Y | TEC | Housing Allowance Adjustment (HAADJ) This option increases or decreases the housing allowance for each department based on current numbers. | BFO: N/A CG: N/A | 0.00 | \$-2,495 | \$-2,495 |
| Y | TEC | General Fund Lump Merit Pool (LM) This option creates a lump-merit pool in the General Fund, which will be used as a single source for all General Fund department lump-merit pay. Departments previously funded lump-merit pay out of their operating budget. Budgets in each department were re | BFO: N/A CG: N/A | 10,979.70 | \$0 | \$0 |
| Y | TEC | Technical adjustment to show FY2012 URS cost (TEC1) URS adjustment | BFO: N/A CG: N/A | 0.00 | \$1,957 | \$1,957 |
| Y | TEC | Heath Care Premium (TEC2) Heath Care premium - medical cost | BFO: N/A CG: N/A | 0.00 | \$10,300 | \$10,300 |
| Y | TEC | Vacancy Factor Redistribution (VACA) Vacancy must be redistributed at the end of each fiscal year in the adjusted budget from the non-departmental pool to each department according to observed personnel vacancy. This option makes the appropriate adjustment, which is zero-sum fund-wide. | BFO: N/A CG: N/A | -194,828.00 | \$0 | \$0 |
| Total Approved Options for City Recreation | | | | -183,848.30 | \$14,224 | \$40,178 |
| N | 23 | Background Checks for Volunteer Coaches (CRLRBC) The Legal Department seeks to background checks on all volunteer coaches. The cost is \$18 per check. | BFO: Youth Programs - City Recreation CG: Recreation, Open Space & Trails | 0.00 | \$650 | \$650 |
| N | 23 | Reduction to Expenses Related to Youth Soccer (CRLRBCO) Reduction to expenses related to youth soccer may include reduced staffing, reduced uniforms quality, and reduced officials. | BFO: Youth Programs - City Recreation CG: Recreation, Open Space & Trails | 0.00 | \$-650 | \$-650 |
| N | 19 | Uniforms for Staff (CRLRUS) In the new PCRC the Recreation Department wants all staff to be identified with logo wear. This is also true for all offsite staff. This will add professionalism and ownership in the department as team members will be easily identified by the public. In | BFO: Rec Center Operations CG: Recreation, Open Space & Trails | 0.00 | \$3,500 | \$3,500 |

Departmental Budget Report

City Recreation

| | | | | | | |
|---|-----------|--|---|-------------|------------------|------------------|
| N | 16 | <p>Reduce Staffing for Aquatics (ICLRCP0*) This reduces staffing for aquatics resulting in a shorter season by three weeks. This also eliminates spring swim lessons and the leisure pool will remain closed until school is out for the summer.</p> | <p>BFO: Adult Programs - City Recreation CG: Recreation, Open Space & Trails</p> | 0.00 | \$-21,700 | \$-21,700 |
| N | 4 | <p>Licensing fees for Class Software (ICLRLF) The Ice Arena and Recreation Department will have increases to the licensing fees due to the addition to the League Module that helps in scheduling and maintaining league information.</p> | <p>BFO: Adult Programs - Ice Facility CG: Recreation, Open Space & Trails</p> | 0.00 | \$1,000 | \$1,000 |
| Total Not Approved Options for City Recreation | | | | 0.00 | \$-17,200 | \$-17,200 |

Departmental Budget Report

Library & Recreation
 Fund: 011 - General Fund Department: 40093 - Tennis

Department Description

The Tennis Department is responsible for all the tennis related programming and activities at the Racquet Club. The year-round tennis program contributes to Park City’s “multi-seasonal resort” character.

The Racquet Club is open 16 hours per day, seven days per week, providing quality tennis programming to the residents and visitors of Park City. The Racquet Club consists of four indoor and seven outdoor tennis courts. Three of the outdoor courts are covered with an air-supported bubble in the winter. The tennis department also runs a pro shop to augment revenues and provide patron amenities.

The tennis department caters to kids from 3 to 93 years old. In addition to private instruction, all NTRP adult clinic levels are offered, from USA 1-2-3 for new players to Men's 5.0 workouts. The Junior Development program ranges from Li'l Tykes for 3-5 year olds to our Invitational Tournament Squad for ranked junior players. All tennis pros are USTA certified professionals.

Performance Measures

Tennis

Provide tennis programming and facility for the community and visitors. Offer a wide range of programming from instructional clinics to tournaments.

Meets the following Council Goals:
 World Class, Multi-Seasonal/Resort Community

| Measures: | <u>2008 Actual</u> | <u>2009 Actual</u> | <u>2010 Actual</u> | <u>2011 Actual</u> | <u>2012 Target</u> |
|--|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Percentage of court hours booked during hours of operation | 48 | 47 | 48 | 78 | 70% |

Departmental Budget Report

Tennis

40093 - Tennis Budget

| | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|--------------------------------|-------------|-------------|-------------|--------------------------|-------------------------|-------------------------|-------------|-----------|
| Personnel | \$405,268 | \$468,721 | \$421,656 | \$371,026 | \$463,257 | \$407,257 | \$478,010 | \$485,092 |
| Materials, Supplies & Services | \$110,718 | \$93,337 | \$101,051 | \$48,210 | \$43,611 | \$61,611 | \$133,661 | \$133,661 |
| Capital Outlay | \$764 | \$1,528 | \$1,845 | \$0 | \$3,000 | \$3,000 | \$3,000 | \$3,000 |
| Tennis Total: | \$516,750 | \$563,586 | \$524,553 | \$419,235 | \$509,868 | \$471,868 | \$614,671 | \$621,753 |

Changes to the Tennis Budget

* CM = Proposed during City Manager meetings
 TEC = Technical Adjustment
 COM = Committee Recommended

| Approval | Priority* | Option Description | BFO Program/Council Goal | 2011 Request | 2012 Request | 2013 Request |
|--|-----------|--|---|--------------|--------------|--------------|
| Y | TEC | M & S Technical Adjustment (CRLRTC) Mistake corrected from FY09 Budget Process. Part of 5% budget cuts. | BFO: N/A CG: N/A | 0.00 | \$0 | \$0 |
| Y | 10 | Pro Shop (TNLRPS) In the new PCRC the department will have an expanded Pro Shop requiring staffing and purchase of inventory. The old pro shop was liquidated and the funding removed from the budget last year. | BFO: Tennis Pro Shop CG: Recreation, Open Space & Trails | 0.00 | \$94,753 | \$101,835 |
| Y | 24 | Pro Shop (TNLRPS2) While under renovation, Tennis has been purchasing and selling inventory (racquets, stringing, balls etc.) out of the trailer. Current budget is (\$8,000) and needs to be increased \$18,000 to \$10,000. Revenue offset of \$25,000. | BFO: Tennis Pro Shop CG: Recreation, Open Space & Trails | 18,000.00 | \$0 | \$0 |
| Y | 17 | Tennis Bubble (TNLRTB) The cost each year for installing and removing the bubble is \$22,000. This has increased costs as the bubble manufacturer installs and removes each year. Estimated revenue from bubble this year is \$123,817. Same level request. | BFO: Tennis Operations CG: Recreation, Open Space & Trails | 0.00 | \$10,050 | \$10,050 |
| Y | TEC | Vacancy Factor Redistribution (VACA) Vacancy must be redistributed at the end of each fiscal year in the adjusted budget from the non-departmental pool to each department according to observed personnel vacancy. This option makes the appropriate adjustment, which is zero-sum fund-wide. | BFO: N/A CG: N/A | -56,000.00 | \$0 | \$0 |
| Total Approved Options for Tennis | | | | -38,000.00 | \$104,803 | \$111,885 |

Departmental Budget Report

Ice Facility

Library & Recreation

Fund: 012 - Quinns Recreation Complex Department: 40095 - Ice Facility

Department Description

For accounting purposes, the Quinn's Ice and Fields Complex revenues and expenses are grouped as Fund 12. Although a separate fund, this project is part of the General Fund.

Performance Measures

Programs, Events, Ice Usage

Increase usage at arena by providing and advertising quality programs.

Meets the following Council Goals:

World Class, Multi-Seasonal/Resort Community

| Measures: | <u>2008 Actual</u> | <u>2009 Actual</u> | <u>2010 Actual</u> | <u>2011 Actual</u> | <u>2012 Target</u> |
|---|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Participant hours in rink run classes, camps and leagues (# of participants x program hours) | n/a | 6490 | 16000 | 17500 | |
| Cost Receovery of Adult Hockey Leagues | | | | 115% | 120% |
| Number of special events hosted by the Sports Complex | 24 | 26 | 28 | 28 | |
| Pass sales including season passes and punch cards. | \$16908 | 39218 | 43378 | 64500 | |
| Percentage of Adult hockey League participants who are satisfied or very satisfied with the league. | | | | 92 | 90 |
| Percentage of participants satisfied or very satisfied with Learn to Play Hockey Classes. | | | | 98 | 95 |
| Percentage of public program participants (public skate, drop-in hockey, freestyle, drop-in/learn to curl) satisfied or very satisfied with the programs. | | | | 91 | 92 |
| Percentage of usable ice time being used for programmig that is open to the general public, versus time rented for private groups. | | 81% public | 64% public | 76% | |

Departmental Budget Report

Ice Facility

| | | | | | |
|---|-----|-----|-----|-----|-----|
| Percentage of usable ice time that is scheduled for public and private programming (hours used divided by total available hours). | 78% | 81% | 80% | 91% | 90% |
|---|-----|-----|-----|-----|-----|

Increasing hours of operation 2 hrs/day in FY '12.

| | | | | |
|---|-----|------|-----|-----|
| Satisfaction levels combining satisfied and very satisfied on satisfaction surveys for all Skating classes. | 84% | 88.5 | 89% | 98% |
|---|-----|------|-----|-----|

| | | | | | |
|---------------------------------|--|--|--|------|------|
| Total # of Ice Hours Scheduled. | | | | 5351 | 5700 |
|---------------------------------|--|--|--|------|------|

| | | | | | |
|--|--|--|--|----|----|
| Total number of teams in Adult Hockey Leagues. | | | | 41 | 50 |
|--|--|--|--|----|----|

Budget/Subsidy

Track the General Fund subsidy and cost recovery rate for the Ice Facility.

Meets the following Council Goals:
World Class, Multi-Seasonal/Resort Community

| Measures: | <u>2008 Actual</u> | <u>2009 Actual</u> | <u>2010 Actual</u> | <u>2011 Actual</u> | <u>2012 Target</u> |
|---|--------------------|--------------------|--------------------|--------------------|--------------------|
| Cost recovery of the Ice Arena. | | | | 79% | 80% |
| Operating subsidy amount per fiscal year. (Does not include capital expenditures) | \$362000 | \$351596 | \$231000 | \$151459 | |

Operations

Monitor the performance of the operations-related functions and services of the Ice Arena.

Meets the following Council Goals:
World Class, Multi-Seasonal/Resort Community

| Measures: | <u>2008 Actual</u> | <u>2009 Actual</u> | <u>2010 Actual</u> | <u>2011 Actual</u> | <u>2012 Target</u> |
|--|--------------------|--------------------|--------------------|--------------------|--------------------|
| Percentage of guests who rate the facility as being clean and safe. | | | | 92 | |
| Percentage of participants across all programs and activities who rate ice quality as good or excellent. | | | | 89% | |

Departmental Budget Report

Ice Facility

40095 - Ice Facility Budget

| | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|--------------------------------|-------------|-------------|-------------|--------------------------|-------------------------|-------------------------|-------------|-----------|
| Personnel | \$383,123 | \$519,090 | \$479,862 | \$472,682 | \$531,611 | \$536,561 | \$539,996 | \$539,996 |
| Materials, Supplies & Services | \$372,658 | \$285,367 | \$204,265 | \$181,269 | \$239,790 | \$239,790 | \$253,440 | \$245,940 |
| Capital Outlay | \$9,504 | \$5,444 | \$5,610 | \$5,896 | \$6,000 | \$6,000 | \$6,000 | \$6,000 |
| Interfund Transfer | \$0 | \$0 | \$0 | \$0 | \$0 | \$1,200 | \$1,200 | \$1,200 |
| Ice Facility Total: | \$765,285 | \$809,901 | \$689,737 | \$659,847 | \$777,401 | \$783,551 | \$800,636 | \$793,136 |

Departmental Budget Report

Ice Facility

Changes to the Ice Facility Budget

* CM = Proposed during City Manager meetings
 TEC = Technical Adjustment
 COM = Committee Recommended

| Approval | Priority* | Option Description | BFO Program/Council Goal | 2011 Request | 2012 Request | 2013 Request |
|----------|-----------|---|--|--------------|--------------|--------------|
| Y | TEC | Base Level Adjustment (BADJ) Zero-sum changes to budget lines within a department. | BFO: N/A CG: N/A | 0.00 | \$0 | \$0 |
| Y | TEC | Housing Allowance Adjustment (HAADJ) This option increases or decreases the housing allowance for each department based on current numbers. | BFO: N/A CG: N/A | 0.00 | \$2,626 | \$2,626 |
| Y | 9 | Electricity at Ice Arena (ICLREC) Increases to this budget line allows the Ice Department to cover increased demand by users as well as inflationary increases in the price of electricity. | BFO: Ice Opeartions CG: Recreation, Open Space & Trails | 0.00 | \$4,000 | \$4,000 |
| Y | 9 | Natural Gas Reduction (ICLRECO*) Ice Management projects a small surplus in natural gas expenditures, and will use \$1,000 from that budget line and an increase of \$3,000 in Ice rental revenue to offset the remaining \$3,000 of the budget request. | BFO: Ice Opeartions CG: Recreation, Open Space & Trails | 0.00 | \$-1,000 | \$-1,000 |
| Y | 6 | Purchasing for Retail (ICLRPR) The Ice Arena has seen an increase in demand for retail items with the addition of skate sales. The requested amount is for the purchase and sale of additional figure skates. This service was added as part of last year's budget cycle and has been very p | BFO: Ice Retail CG: Recreation, Open Space & Trails | 0.00 | \$4,000 | \$4,000 |
| Y | 25 | Scissor Lift (ICLRSC) Scissor lift needed for ice rink. Asked for in CIP, but moved to operating for a one-time expense. | BFO: Ice Operations CG: Recreation, Open Space & Trails | 0.00 | \$6,650 | \$-850 |
| Y | TEC | Interfund Transfer Adjustments (IFT) Budget adjustments to reflect scheduled interfund transfers. | BFO: N/A CG: N/A | 1,200.00 | \$1,200 | \$1,200 |
| Y | TEC | General Fund Lump Merit Pool (LM) This option creates a lump-merit pool in the General Fund, which will be used as a single source for all General Fund department lump-merit pay. Departments previously funded lump-merit pay out of their operating budget. Budgets in each department were re | BFO: N/A CG: N/A | 4,949.78 | \$0 | \$0 |
| Y | TEC | Technical adjustment to show FY2012 URS cost (TEC1) URS adjustment | BFO: N/A CG: N/A | 0.00 | \$963 | \$963 |

Departmental Budget Report

Ice Facility

| | | | | | | |
|--|-----|--|---|----------|----------|----------|
| Y | TEC | Heath Care Premium (TEC2) Heath Care premium - medical cost | BFO: N/A CG: N/A | 0.00 | \$4,795 | \$4,795 |
| Total Approved Options for Ice Facility | | | | 6,149.78 | \$23,235 | \$15,735 |
| N | 4 | Licensing fees for Class Software (ICLRLF) The Ice Arena and Recreation Department will have increases to the licensing fees due to the addition to the League Module that helps in scheduling and maintaining league information. | BFO: Adult Programs - Ice Facility CG: Recreation, Open Space & Trails | 0.00 | \$1,000 | \$1,000 |
| N | 3 | Main St. Rink Staffing (ICLRSL) If funds are approved as part of the CIP process for the Ice Arena to operate an ice sheet in the vicinity of Main St, the Ice Arena will need the requested amount to install, maintain, and provide staffing for the ice rink. | BFO: Ice Operations CG: Recreation, Open Space & Trails | 0.00 | \$25,564 | \$25,564 |
| Total Not Approved Options for Ice Facility | | | | 0.00 | \$26,564 | \$26,564 |

Departmental Budget Report

Library

Library & Recreation

Fund: 011 - General Fund Department: 40551 - Library

Department Description

The Park City Library’s mission is to provide information in a variety of formats that educates, inspires and entertains, and a welcoming environment for lifelong learning. Major program components of library service are collection development, circulation services, reference and readers advisory, programs for adults, children and young adults, technical services, and community information. The Library participates in state and federal networks to provide interlibrary loan, electronic library services and Internet research for Park City residents and visitors.

Performance Measures

Adult Services

Provide a collection of reading materials, reference service, and programming tailored to the adult library community.

Meets the following Council Goals:

World Class, Multi-Seasonal/Resort Community; Regional Collaboration and Partnerships

Measures:

Collection Size-Items (books, tapes, CD's, etc.) per capita

| <u>2008 Actual</u> | <u>2009 Actual</u> | <u>2010 Actual</u> | <u>2011 Actual</u> | <u>2012 Target</u> |
|--------------------|--------------------|--------------------|--------------------|--------------------|
| 7.56 | 8.08 | 8.3 | 8.76 | 8.8 |

Percentage of program attendees who report being satisfied to highly satisfied.

| | | | | |
|------|-----|------|------|-----|
| 100% | NA* | 100% | 100% | 90% |
|------|-----|------|------|-----|

Circulation Services

Promote library use by increasing the number of patron cards issued and circulation (checkouts).

Meets the following Council Goals:

World Class, Multi-Seasonal/Resort Community

Measures:

Circulation per capita

*annual measure only

| <u>2008 Actual</u> | <u>2009 Actual</u> | <u>2010 Actual</u> | <u>2011 Actual</u> | <u>2012 Target</u> |
|--------------------|--------------------|--------------------|--------------------|--------------------|
| 10.08 | 10.46 | 10.53 | 10.96 | |

Departmental Budget Report

Youth and Hispanic Services

To provide a selection of reading materials, programming and reference/readers= advisory services to juveniles, young adults, and the Hispanic community. To collaborate with the Park City School District and the Summit County Library on projects.

Meets the following Council Goals:

World Class, Multi-Seasonal/Resort Community; Regional Collaboration and Partnerships; Open and Responsive Government to the Community

Measures:

Checkout Rate of Children's Collection-Circulation per item

| <u>2008 Actual</u> | <u>2009 Actual</u> | <u>2010 Actual</u> | <u>2011 Actual</u> | <u>2012 Target</u> |
|--------------------|--------------------|--------------------|--------------------|--------------------|
| 1.8 | 1.81 | 1.7 | | |
| | | | | |
| | | | | |

Percentage of program attendees who report being satisfied to highly satisfied

| | | | | |
|------|------|------|--|--|
| 100% | 100% | 100% | | |
|------|------|------|--|--|

Departmental Budget Report

Library

40551 - Library Budget

| | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|--------------------------------|-------------|-------------|-------------|--------------------------|-------------------------|-------------------------|-------------|-----------|
| Personnel | \$562,845 | \$591,498 | \$615,407 | \$555,690 | \$689,853 | \$626,067 | \$703,011 | \$703,011 |
| Materials, Supplies & Services | \$161,620 | \$118,911 | \$130,114 | \$120,370 | \$162,765 | \$162,765 | \$165,765 | \$165,265 |
| Capital Outlay | \$6,197 | \$6,378 | \$637 | \$741 | \$4,972 | \$4,972 | \$4,972 | \$4,972 |
| Library Total: | \$730,662 | \$716,787 | \$746,157 | \$676,801 | \$857,590 | \$793,804 | \$873,748 | \$873,248 |

Departmental Budget Report

Library

Changes to the Library Budget

* CM = Proposed during City Manager meetings
TEC = Technical Adjustment
COM = Committee Recommended

| Approval | Priority* | Option Description | BFO Program/Council Goal | 2011 Request | 2012 Request | 2013 Request |
|---|-----------|---|--|-------------------|-----------------|-----------------|
| Y | 2 | Library On-line Catalog Software Upgrade (LBLRCS) Search capability of current on-line card catalog needs improvement. Upgrade is similar to a Google search where items can still be located when user's spelling or search terms are incorrect. This will ensure that library user's can successfully locate | BFO: Library Technical Services CG: Preservation of Park City Character | 0.00 | \$3,000 | \$2,500 |
| Y | 5 | Children's Storytime & Teen Programs (LBLRST) Current storytimes offered could be increased to include a regular evening and weekend program for parents who work. A quarterly program for teens could also be added. This would be achieved by increasing part-time staff hours (6 additional per week) to | BFO: Library Youth & Spanish Services CG: Preservation of Park City Character | 0.00 | \$4,976 | \$4,976 |
| Y | TEC | General Fund Lump Merit Pool (LM) This option creates a lump-merit pool in the General Fund, which will be used as a single source for all General Fund department lump-merit pay. Departments previously funded lump-merit pay out of their operating budget. Budgets in each department were re | BFO: N/A CG: N/A | 5,513.66 | \$0 | \$0 |
| Y | TEC | Technical adjustment to show FY2012 URS cost (TEC1) URS adjustment | BFO: N/A CG: N/A | 0.00 | \$1,468 | \$1,468 |
| Y | TEC | Heath Care Premium (TEC2) Heath Care premium - medical cost | BFO: N/A CG: N/A | 0.00 | \$6,713 | \$6,713 |
| Y | TEC | Vacancy Factor Redistribution (VACA) Vacancy must be redistributed at the end of each fiscal year in the adjusted budget from the non-departmental pool to each department according to observed personnel vacancy. This option makes the appropriate adjustment, which is zero-sum fund-wide. | BFO: N/A CG: N/A | -69,300.00 | \$0 | \$0 |
| Total Approved Options for Library | | | | -63,786.34 | \$16,158 | \$15,658 |
| N | 11 | Audio Books and DVDs (books on CD, MP3, Flash Drives) (According to Bowker Annual's 2010 statistics audio book prices rose 7% and DVD prices rose 3%. To retain current purchasing power the library will need corresponding increases to each of these budgets. \$1141 | BFO: Library Adult Services CG: Preservation of Park City Character | 0.00 | \$1,141 | \$1,141 |

Departmental Budget Report

Library

| | | | | | | |
|---|-----------|--|--|-------------|-----------------|-----------------|
| N | 13 | <p>Books for Children and Adults (LBLRBC) Average price increase for books according to the 2010 Bowker Annual Book Industry Statistics was 2.4%. In order to keep pace with this increase the library is requesting a 2.4% increase to the book budget, which is \$1,027.</p> | <p>BFO: Library Adult/Youth Services CG: Preservation of Park City Character</p> | 0.00 | \$1,027 | \$1,027 |
| N | 2 | <p>Library Service Hours Reduction (LBLRCSO*) Closing the library one hour earlier (8pm instead of 9pm) on Mon-Thurs would save approximately \$5,376. The resulting savings could be used to offset the on-line library catalog upgrade (option 2) and increased teen and children's programming (option 5).</p> | <p>BFO: Library Adult/Youth Services CG: Preservation of Park City Character</p> | 0.00 | \$-2,999 | \$-2,499 |
| N | 15 | <p>Magazine Subscriptions (LBLRMS) Subscription price for the Library's magazines has risen 5%. This increase is projected to continue and is consistent with rises in periodical prices in the past two years. In order to provide access to the same number of periodicals an increase of \$338</p> | <p>BFO: Library Adult Services CG: Recreation, Open Space & Trails</p> | 0.00 | \$338 | \$354 |
| N | 18 | <p>On-line classes for adult education (LBLROC) Library subscription would provide card holders free access to over 500 personal and professional courses. Many of the topics could benefit local businesses such as customer service, accounting, leadership, project management, etc. Some of the classes c</p> | <p>BFO: Library Adult Services CG: Preservation of Park City Character</p> | 0.00 | \$3,000 | \$3,000 |
| N | 8 | <p>Large Print Books (LBLRPB) Senior Citizens and vision impaired library users have requested a greater selection of large print books. Currently the library purchases 84 titles per year. An increase to this budget line of \$2,000 would allow for the purchase of an additional 60 tit</p> | <p>BFO: Library Adult Services CG: Preservation of Park City Character</p> | 0.00 | \$2,000 | \$2,000 |
| N | 5 | <p>Library Service Hours Reduction (LBLRSTO*) Closing the library one hour earlier (8pm instead of 9pm) on Mon-Thurs would save approximately \$5,376. The resulting savings could be used to offset the on-line library catalog upgrade (option 2) and increased teen and children's programming (option 5).</p> | <p>BFO: Library Adult/Youth Services CG: Preservation of Park City Character</p> | 0.00 | \$-2,375 | \$-2,375 |
| Total Not Approved Options for Library | | | | 0.00 | \$2,132 | \$2,648 |

Departmental Budget Report

Golf Pro Shop

Library & Recreation

Fund: 055 - Golf Course Fund Department: 40571 - Golf Pro Shop

Department Description

The Park City Golf Course Pro Shop provides full facility golf opportunities. These include extensive customer relations with our golf public, teaching of the game of golf, and salesmanship in our full service Golf Shop. Staffing includes one full-time Golf Manager, full time seasonal Analyst II, seasonal and part-time temporary Assistant Golf Professionals, starters, rangers, and cart service personnel.

Performance Measures

General Administration

To participate in task forces and Citywide training facilitation.

Meets the following Council Goals:

Measures:

of programs or task force involvement

| <u>2008 Actual</u> | <u>2009 Actual</u> | <u>2010 Actual</u> | <u>2011 Actual</u> | <u>2012 Target</u> |
|--------------------|--------------------|--------------------|--------------------|--------------------|
| 4 | 3 | 4 | 4 | 4 |

Golf Course operations

Provide resort level service to our guests. Build golf course fund for future capital expenditures to current or future golf facility.

Meets the following Council Goals:

World Class, Multi-Seasonal/Resort Community

Measures:

Average cost per round (End of Season)

Average cost per round (Fiscal Year) includes maintenance costs.

Percentage change in lodging. (seasonal)

Percentage change in net revenues from previous year (Fiscal Year including depreciation)

Percentage change in number of golfers from previous year (Fiscal Year)

Percentage change in number of non-resident golfers. (seasonal)

Percentage change in number of resident golfers. (seasonal)

| <u>2008 Actual</u> | <u>2009 Actual</u> | <u>2010 Actual</u> | <u>2011 Actual</u> | <u>2012 Target</u> |
|--------------------|--------------------|--------------------|--------------------|--------------------|
| \$31.69 | \$32.20 | \$31.39 | 0 | |
| 37.10 | 36.16 | 42.15 | 41.78 | 38 |
| 12% | -47% | 32% | | |
| 4.5% | -2% | -24% | 7% | 8% |
| -2.3% | 5% | -14% | -.05% | 3% |
| -20% | -25% | 32% | 0 | |
| -4% | 12% | -13% | 0 | |

Departmental Budget Report

Golf Pro Shop

| | | | | |
|---|-------|-------|---------|-------|
| Percentage of guests surveyed who rate program good or better. (seasonal) | 94% | 98% | 98% | 0 |
| Revenues per round (end of season) | 44.44 | 33.44 | \$42.42 | 42.42 |

Golf Shop Programs

These programs include management of the Mens, Women's and Junior leagues and clinics. Also includes private and group instruction

Measures:

Quality of lessons to be 75% above average to excellent.

Meets the following Council Goals:

World Class, Multi-Seasonal/Resort Community

| <u>2008 Actual</u> | <u>2009 Actual</u> | <u>2010 Actual</u> | <u>2011 Actual</u> | <u>2012 Target</u> |
|--------------------|--------------------|--------------------|--------------------|--------------------|
| | | | 0 | |

Inventory for Resale

Provide quality retail for our guests, with a return on investment.

Measures:

Achieve a return on investment of 25-40%. (End of Season)

Achieve a return on investment of 25-40%. (Fiscal Year)

Gross retail revenue per customer by rounds played to be within national average for municipal courses (\$3-\$6). (seasonal)

Meets the following Council Goals:

World Class, Multi-Seasonal/Resort Community

| <u>2008 Actual</u> | <u>2009 Actual</u> | <u>2010 Actual</u> | <u>2011 Actual</u> | <u>2012 Target</u> |
|--------------------|--------------------|--------------------|--------------------|--------------------|
| 38% | 33% | 35% | 0 | |
| 48% | 46% | 52% | 67% | 45% |
| \$7.18 | \$5.68 | \$5.22 | 0 | |

Departmental Budget Report

Golf Pro Shop

40571 - Golf Pro Shop Budget

| | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|--------------------------------|-------------|-------------|-------------|--------------------------|-------------------------|-------------------------|-------------|-----------|
| Personnel | \$279,363 | \$295,263 | \$261,707 | \$233,084 | \$280,198 | \$287,307 | \$309,882 | \$309,882 |
| Materials, Supplies & Services | \$196,718 | \$169,038 | \$166,232 | \$177,818 | \$241,838 | \$241,838 | \$251,838 | \$251,838 |
| Capital Outlay | \$1,235 | \$663 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Debt Service | \$6,076 | \$4,773 | \$3,404 | \$0 | \$1,964 | \$1,964 | \$485 | \$0 |
| Interfund Transfer | \$50,543 | \$50,543 | \$50,543 | \$46,332 | \$50,543 | \$50,543 | \$52,000 | \$52,000 |
| Golf Pro Shop Total: | \$533,935 | \$520,281 | \$481,886 | \$457,233 | \$574,543 | \$581,652 | \$614,205 | \$613,720 |

Departmental Budget Report

Golf Pro Shop

Changes to the Golf Pro Shop Budget

* CM = Proposed during City Manager meetings
 TEC = Technical Adjustment
 COM = Committee Recommended

| Approval | Priority* | Option Description | BFO Program/Council Goal | 2011 Request | 2012 Request | 2013 Request |
|----------|-----------|--|--|--------------|--------------|--------------|
| Y | CM | Admin IFT Reallocation (ADMINIFT) Reallocation of funding determined by Admin IFT study. Change in IFTs, utility charges, and business license revenue. | BFO: N/A CG: N/A | 0.00 | \$1,457 | \$1,457 |
| Y | TEC | Debt Service Adjustments (DEBT) Budget adjustments to reflect scheduled debt service. | BFO: N/A CG: N/A | 0.00 | \$-7,919 | \$-31,543 |
| Y | 3 | Golf Cart Repair and Maintenance (GPGOGC) As golf cart fleet ages there will be increased costs of repairs. The fleet is currently paid for and has a revenue stream of \$180,000. | BFO: Golf Management Operations CG: Recreation, Open Space & Trails | 0.00 | \$2,700 | \$2,700 |
| Y | 3 | Reduction in Contract Services (GPGOGCO*) The decrease in this line item will not affect the level of service. HOA fees for Hotel Park City is the main item in contract services, having been a member of the HOA for the last year, Golf Fund payments have become consistent and there is reserve in | BFO: Golf Management Operations CG: Recreation, Open Space & Trails | 0.00 | \$-2,700 | \$-2,700 |
| Y | TEC | Golf Manager Fund Change (GPGOGM) Moves Golf Manager position from 70% Golf 30% Rec to 50% Golf 50% Executive. | BFO: N/A CG: N/A | 0.00 | \$-21,179 | \$-21,179 |
| Y | 1 | Inventory for Retail (GPGOIR) Park City will be hosting 3 statewide golf tournaments this season, including the Men's Senior State Am. The Golf Department will need to increase retail products as all prizes are awarded in shop credits. | BFO: Golf Retail Operations CG: Recreation, Open Space & Trails | 0.00 | \$10,000 | \$10,000 |
| Y | 2 | Professional Development Plan Class A PGA Golf Professio This development plan provides an avenue for an Assistant Golf Professional to pursue his or her Class A PGA certification. Having a Class A PGA Professional allows the golf course to attract larger professional state golf tournaments. This plan will be | BFO: Golf Management Operations CG: Recreation, Open Space & Trails | 7,109.01 | \$77,845 | \$77,845 |
| Y | 2 | Reduction in Part-time Assisant Golf Pro (GPGOPDO*) This plan is financially supported by the reduction in the Part-Time Seasonal line item and future revenue increases. | BFO: Golf Management Operations CG: Recreation, Open Space & Trails | 0.00 | \$-28,791 | \$-28,791 |

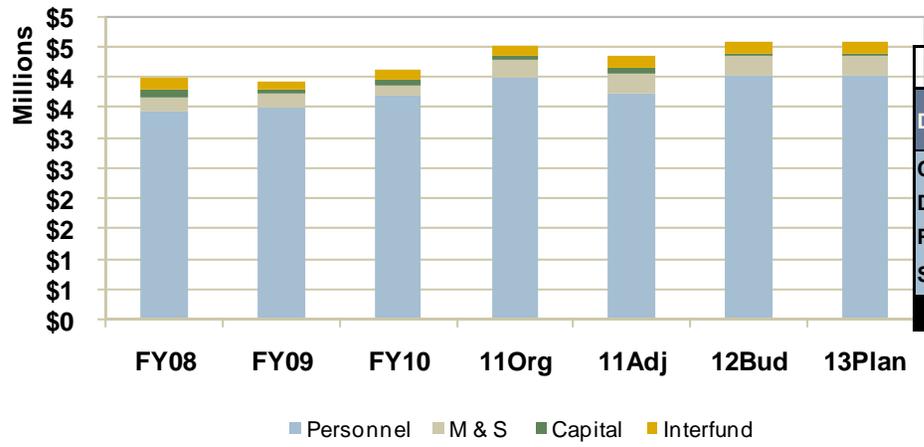
Departmental Budget Report

Golf Pro Shop

| | | | | | | |
|---|-----|---|---------------------|----------|----------|---------|
| Y | TEC | Housing Allowance Adjustment (HAADJ) This option increases or decreases the housing allowance for each department based on current numbers. | BFO: N/A CG: N/A | 0.00 | \$306 | \$306 |
| Y | TEC | Technical adjustment to show FY2012 URS cost (TEC1) URS adjustment | BFO: N/A CG: N/A | 0.00 | \$295 | \$295 |
| Y | TEC | Heath Care Premium (TEC2) Heath Care premium - medical cost | BFO: N/A CG: N/A | 0.00 | \$1,208 | \$1,208 |
| Total Approved Options for Golf Pro Shop | | | | 7,109.01 | \$33,222 | \$9,598 |

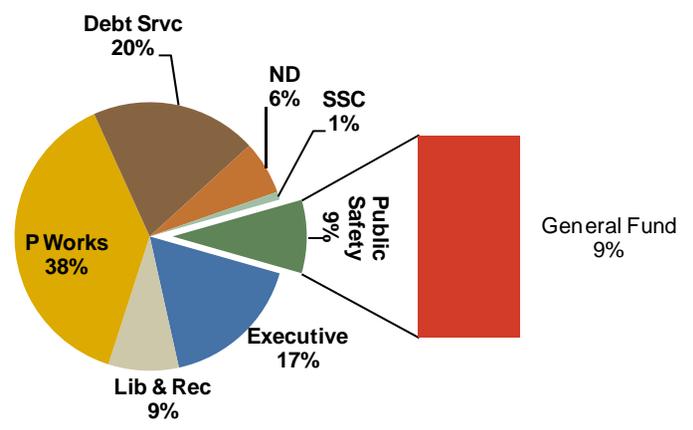
PublicSafety

Average Rate of Growth 3.0%

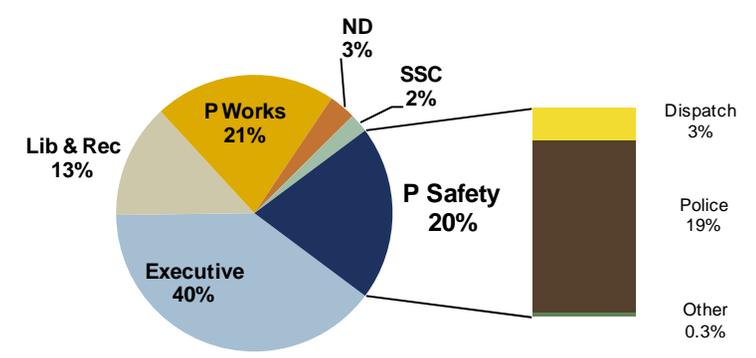


| Department | FY 2011 Original | FY 2011 Adjusted | FY 2012 Budget | FY 2013 Plan |
|---------------------------------|------------------|------------------|----------------|--------------|
| Communication Center (Dispatch) | 10.00 | 10.00 | 10.00 | 10.00 |
| Drug Education | 0.20 | 0.20 | 0.20 | 0.20 |
| Police | 35.21 | 34.93 | 33.95 | 33.95 |
| State Liquor Enforcement | 1.02 | 1.30 | 1.30 | 1.30 |
| Totals | 46.43 | 46.43 | 45.45 | 45.45 |

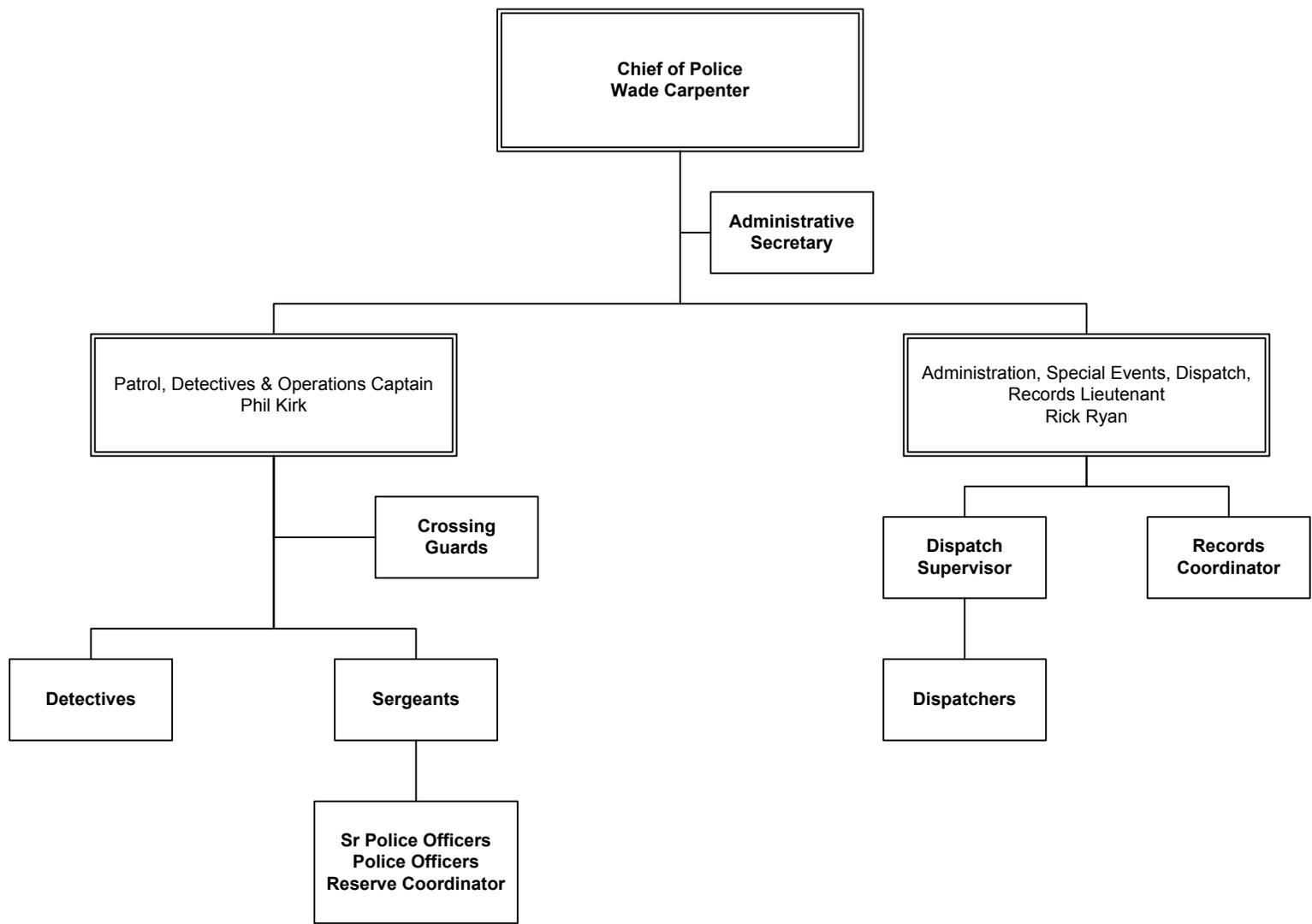
9% of Total Operational Budget



20% of General Fund



Public Safety



Departmental Budget Report

Police

Public Safety

Fund: 011 - General Fund Department: 40221 - Police

Department Description

The Public Safety Department is comprised of two sections, Administrative Section and Operations Section, containing six main functions; administration, investigations, patrol, community support and crime prevention, records and communications. Within the police department there are 36 full time positions, both sworn officers and civilian, and 5 part time positions, both sworn officer and civilian positions.

Police administration includes the Chief of Police, the two Section Lieutenant's and an administrative assistant to the Chief.

Investigation's has two (2) detectives and one (1) drug interdiction officer. Detectives are assigned to follow-up initial crime reports, do major crime investigations, white collar/fraud crimes, crime scene processing, and intelligence gathering. The drug interdiction officer handles drug investigations and undercover operations.

Patrol is the largest and most active division. There are thirteen (16) patrol officers, supervised by three (5) patrol sergeants. Patrol officers are responsible for answering calls for service, walk-in complaints, accident investigation, and basic enforcement of traffic laws. Individual patrol officers are assigned to coordinate or participate in special programs such as our Mountain Bike Patrol, Youth Services Officer Program, and the D.A.R.E. Program. The department's Reserve Officer Program is coordinated and administered through the patrol function as well. The department uses part time certified police officers (reserves) to increase manpower needs for special events or during peak seasons.

Community Support Officer and the Crime Prevention Program concentrates on working with the community to identify, address, and resolve issues ranging from criminal activity to quality of life issues. It coordinates the department's volunteer programs such as the Diversity Outreach Program and the Park Host Program. One (1) officer staffs this division and uses the other members of the department, including reserve officers, to participate in activities in a variety of areas.

Record's receives and processes all reports and paperwork generated by the department. Requests for reports by citizens, victims, attorneys and insurance companies are also processed through this division. Records personnel are responsible for maintaining and administering the Public Safety Departments computer network.

Communication's operates the police and public safety radio system. Dispatching police officers, public works and other on-call city staff to problems reported through the dispatch center. All dispatchers are full certified in all aspects of dispatch. Each dispatcher is tested for proficiency through the Utah State Bureau of Criminal Identification for computer proficiency on the state and federal computer systems. Although the department's communication center is not a primary 911 dispatch, nor do we dispatch fire or medical personnel, all of our dispatchers are 911 operator certified and Emergency Medical Dispatcher certified. This level of certification provides a high quality of work product from our dispatch personnel.

Performance Measures

Administration Section

Departmental Budget Report

Police

Administration Section encompasses the functions of the department related to Investigation, Records, Dispatch, Special Event Planning, Budget and providing support to the Operations Section, striving to operate the department in an efficient and cost effective manner.

Meets the following Council Goals:

Preservation of Park City Character; Effective Transportation and Parking System; World Class, Multi-Seasonal/Resort Community; Open and Responsive Government to the Community

Measures:

| | <u>2008 Actual</u> | <u>2009 Actual</u> | <u>2010 Actual</u> | <u>2011 Actual</u> | <u>2012 Target</u> |
|--|--------------------|--------------------|--------------------|--------------------|--------------------|
| 100% of calls dispatched within five minutes of receipt to officers. | 95% | 100% | 95% | 0 | 0100% |
| 100% of cases given with disposition code. | 100% | 100% | 100% | 0 | 100% |
| 100% of requests met within ten days | 100% | 100% | 100% | 0 | 100% |
| 100% of state required forms submitted within the 10 day time frame required by state statute. | 100% | 100% | 100% | 0 | 100% |
| 100% of victims contacted within ten working days | 95% | 95% | 98% | 0 | 100% |
| Number of calls for service received annually by dispatch | | 25,336 | 26,599 | 0 | 25,00 |
| Total number of cases referred to investigations | 0 | 138 | 96 | 0 | NA |
| Total number of Part I crimes reported | 0 | 533 | 442 | 0 | 400 |

Departmental Budget Report

Police

Operations Section

Operation Section encompasses the majority of the enforcement functions of the police department, such as; patrol, traffic enforcement and community policing efforts. Detection and prevention of crime and preservation and enhancement of the communities quality of life are the major points of our mission statement.

Meets the following Council Goals:

Preservation of Park City Character; Effective Transportation and Parking System; World Class, Multi-Seasonal/Resort Community; Open and Responsive Government to the Community

| Measures: | <u>2008 Actual</u> | <u>2009 Actual</u> | <u>2010 Actual</u> | <u>2011 Actual</u> | <u>2012 Target</u> |
|--|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
| % of calls responded to within 15 minutes | 98.4% | 98.1% | 90% | 0 | 90% |
| % of Operations Staff with viable Problem Oriented Policing projects | 100% | 100% | 100% | 0 | 100% |
| Average number of calls per day | 88 | 88 | 73 | 0 | 75 |
| Average response time (minutes) | 6.55 minutes | 6.32 minutes | 6:11 minutes | 0 | <8 minutes |
| Total DUI arrests | 51 | 53 | 136 | 0 | 100 |
| Total number of citations issued | 1294 | 1509 | 2546 | 0 | 2000 |
| Total number of Community meetings/contacts per year | 70 | 91 | 138 | 0 | 100 |
| Total number of directed foot and bike patrol incidents initiated by officers assigned sectors | 390 | 334 | 676 | 0 | 500 |
| Total number of of directed traffic enforcement incidents initiated | 405 | 409 | 882 | 0 | 800 |
| Total number of school zone enforcement incidents initiated | 75 | 80 | 176 | 0 | 200 |
| Total number of speed trailers deployed | 39 | 40 | 186 | 0 | 200 |
| Total number of students completing DARE Program | 700 | 380 | 375 | 0 | 400 |
| Total number of students processed for truancy | 38 | 56 | 150 | 0 | 130 |
| Total number of traffic stops conducted | 2065 | 2355 | 10,539 | 0 | 7,500 |

Departmental Budget Report

Police

40221 - Police Budget

| | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|--------------------------------|-------------|-------------|-------------|--------------------------|-------------------------|-------------------------|-------------|-------------|
| Personnel | \$2,924,491 | \$2,896,131 | \$3,038,832 | \$2,723,747 | \$3,300,140 | \$3,080,871 | \$3,299,488 | \$3,299,488 |
| Materials, Supplies & Services | \$133,586 | \$170,189 | \$95,020 | \$162,499 | \$199,358 | \$210,457 | \$238,358 | \$238,358 |
| Capital Outlay | \$151,557 | \$53,440 | \$63,343 | \$65,031 | \$45,180 | \$68,257 | \$53,180 | \$53,180 |
| Interfund Transfer | \$179,000 | \$145,000 | \$175,000 | \$160,424 | \$175,000 | \$190,000 | \$190,000 | \$190,000 |
| Police Total: | \$3,388,634 | \$3,264,759 | \$3,372,195 | \$3,111,701 | \$3,719,678 | \$3,549,585 | \$3,781,026 | \$3,781,026 |

Departmental Budget Report

Police

Changes to the Police Budget

* CM = Proposed during City Manager meetings
 TEC = Technical Adjustment
 COM = Committee Recommended

| Approval | Priority* | Option Description | BFO Program/Council Goal | 2011 Request | 2012 Request | 2013 Request |
|----------|-----------|---|---|--------------|--------------|--------------|
| Y | TECe | Part-time Staff Reduction (DEPSDEO*) Moves part-time pool money from Police Dept to State Liquor. | BFO: Patrol Operations CG: Public Safety | -9,813.37 | \$-9,813 | \$-9,813 |
| Y | TEC | Fleet Fund Adjustments (FLET) Technical adjustments to Fund 62 to bring the internal service fund in-line with actuals. | BFO: N/A CG: N/A | 15,000.00 | \$15,000 | \$15,000 |
| Y | TEC | Housing Allowance Adjustment (HAADJ) This option increases or decreases the housing allowance for each department based on current numbers. | BFO: N/A CG: N/A | 0.00 | \$-2,626 | \$-2,626 |
| Y | CM | Victim Advocate (LGEDVA) Same level of service, replacing position eliminated by RIF in County. Offset by grant (pending) | BFO: Community Support CG: Public Safety | 0.00 | \$7,500 | \$7,500 |
| Y | TEC | General Fund Lump Merit Pool (LM) This option creates a lump-merit pool in the General Fund, which will be used as a single source for all General Fund department lump-merit pay. Departments previously funded lump-merit pay out of their operating budget. Budgets in each department were re | BFO: N/A CG: N/A | 41,155.09 | \$0 | \$0 |
| Y | 6 | Air Cards (POPSAC) Same Level Adjustment - Computer Air Cards give the department interconnectivity from Dispatch to Patrol vehicles. Also ties into long-range goal of Spillman merger between Park City PD and Summit County Sheriff's Office. | BFO: Patrol Operations CG: Public Safety | 0.00 | \$16,000 | \$16,000 |
| Y | 6 | Crossing Guard Reduction (POPSACO*) These two positions have been absorbed by the Park City School District. There will be no reduction in service. | BFO: Crossing Guard CG: Public Safety | 0.00 | \$-16,027 | \$-16,027 |
| Y | TEC | Department of Justice Bullet Proof Vest Grant Reimburse Budget increase for grant money actually received during the fiscal year | BFO: N/A CG: N/A | 808.50 | \$0 | \$0 |
| Y | 7 | Cellular- Admin (POPSCL) Unforeseen but Justifiable Need - Cell Phone service was previously identified as a budget cut for FY 2010. IT and EOC agreed to cover the expense. Police Department was unaware that IT / EOC would not be covering the expense beyond one year. | BFO: Patrol Operations CG: Public Safety | 4,990.00 | \$15,500 | \$15,500 |

Departmental Budget Report

Police

| | | | | | | |
|---|-----|--|--|-----------|-----------|-----------|
| Y | 7 | Crossing Guard Reduction (POPSCLO*) These two positions have been absorbed by the Park City School District. There will be no reduction in service. | BFO: Crossing Guard CG: Public Safety | 0.00 | \$-16,027 | \$-16,027 |
| Y | TEC | DUI Overtime Reimbursement (POPSDUI) Budget increase for grant money actually received during the fiscal year | BFO: N/A CG: N/A | 4,581.83 | \$0 | \$0 |
| Y | 4 | Contract Services Emer Mgmt (POPSEM) In FY 2011 the contract hours were increased to 25 hr/wk from 20 hr/wk. No increase was made in the FY11 budget to cover the increase hours, taxes and merit bonus costs. The additional cost was covered by a grant in FY11, but there is no guaranteed gran | BFO: Emergency Management CG: Public Safety | 0.00 | \$2,500 | \$2,500 |
| Y | 4 | Reduction in emergency management supplies. (POPSEMO) May need to take a little from the evergreen replacement fund-hoping to cover the batteries, the one radio, and computer replacement from existing operations or CIP money for FY11, once it is known how the year is looking in a couple of months. | BFO: Emergency Management CG: Public Safety | 0.00 | \$-2,500 | \$-2,500 |
| Y | 8 | Equipment - Admin (POPSEQ) Same Level of Service - Equipment and labor costs for emergency equipment on vehicles have increased approximately \$2,000 / vehicle since FY10 Budget. | BFO: Patrol Operations CG: Public Safety | 0.00 | \$8,000 | \$8,000 |
| Y | TEC | Homeland Security Grant Reimbursement (POPSHS) Budget increase for grant money actually received during the fiscal year | BFO: N/A CG: N/A | 6,109.00 | \$0 | \$0 |
| Y | TEC | 2009 Justice Assistance Grant (JAG) Reimbursement (POP) Budget increase for grant money actually received during the fiscal year | BFO: N/A CG: N/A | 14,772.00 | \$0 | \$0 |
| Y | TEC | 2010 Justice Assistance Grant (JAG) Reimbursement (POP) Budget increase for grant money actually received during the fiscal year | BFO: N/A CG: N/A | 7,496.28 | \$0 | \$0 |
| Y | TEC | 2008 Juvenile Justice Program (POPSJJ) Budget increase for grant money actually received during the fiscal year | BFO: N/A CG: N/A | 107.73 | \$0 | \$0 |
| Y | 1 | Professional Development (POPSPD) Move from Analyst I to Analyst II. Overtime offset. This completes the Professional Development Plan for this position. | BFO: Patrol Operations CG: Public Safety | 0.00 | \$6,167 | \$6,167 |
| Y | 1 | Overtime Reduction (POPSPDO*) Overtime reduction to pay for professional development. | BFO: Patrol Operations CG: Public Safety | 0.00 | \$-6,167 | \$-6,167 |

Departmental Budget Report

Police

| | | | | | | |
|--|-----|--|--|-------------|-----------|-----------|
| Y | TEC | Personnel Technical Adjustment (POPSSG) Correct wage mistake made last fiscal year. | BFO: N/A CG: N/A | 0.00 | \$-10,633 | \$-10,633 |
| Y | CM | Increased Taxi Enforcement (POPSTE) Increase Police hours during Sundance in order to enhance taxi business license enforcement. | BFO: Special Events CG: World Class Multi-Seasonal Resort Community | 0.00 | \$891 | \$891 |
| Y | TEC | Technical adjustment to show FY2012 URS cost (TEC1) URS adjustment | BFO: N/A CG: N/A | 0.00 | \$23,087 | \$23,087 |
| Y | TEC | Heath Care Premium (TEC2) Heath Care premium - medical cost | BFO: N/A CG: N/A | 0.00 | \$30,497 | \$30,497 |
| Y | TEC | Vacancy Factor Redistribution (VACA) Vacancy must be redistributed at the end of each fiscal year in the adjusted budget from the non-departmental pool to each department according to observed personnel vacancy. This option makes the appropriate adjustment, which is zero-sum fund-wide. | BFO: N/A CG: N/A | -255,300.00 | \$0 | \$0 |
| Total Approved Options for Police | | | | -170,092.94 | \$61,348 | \$61,348 |
| N | 9 | Contract Services Emer Mgmt (POPSEM2) There has been no increase in the contract hourly rate for six years. This increases the hourly rate by \$2.50/hr (5.8%). This contract includes only an hourly rate, vacation and bonus eligibility, no other benefits are included in the contract. The EM h | BFO: Emergency Management CG: Public Safety | 0.00 | \$0 | \$5,000 |
| N | 8 | Dry Cleaning Reduction (POPSEQO2*) This category will have a moderate impact. Officers are responsible for their own dry cleaning and have a tendency to be inconsistent. This leads to premature wear. Some officers have machine-washed their uniforms in the past. This causes discoloration an | BFO: Patrol Operations CG: N/A | 0.00 | \$-7,000 | \$-7,000 |
| N | TEC | Contract Employee Fringe (TEC4) This option will ensure that there is sufficient budget for contract employees for fringe benefits. | BFO: N/A CG: N/A | 0.00 | \$0 | \$0 |
| Total Not Approved Options for Police | | | | 0.00 | \$-7,000 | \$-2,000 |

Departmental Budget Report

Drug Education

Public Safety

Fund: 011 - General Fund Department: 40222 - Drug Education

Department Description

See Police Department

Departmental Budget Report

Drug Education

40222 - Drug Education Budget

| | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|--------------------------------|-------------|-------------|-------------|--------------------------|-------------------------|-------------------------|-------------|-----------|
| Personnel | \$5,990 | \$13,780 | \$27,314 | \$21,350 | \$17,694 | \$17,923 | \$18,020 | \$18,020 |
| Materials, Supplies & Services | \$1,958 | \$2,520 | \$1,624 | \$0 | \$6,000 | \$6,000 | \$5,000 | \$5,000 |
| Drug Education Total: | \$7,948 | \$16,299 | \$28,938 | \$21,350 | \$23,694 | \$23,923 | \$23,020 | \$23,020 |

Changes to the Drug Education Budget

* CM = Proposed during City Manager meetings
 TEC = Technical Adjustment
 COM = Committee Recommended

| Approval | Priority* | Option Description | BFO Program/Council Goal | 2011 Request | 2012 Request | 2013 Request |
|--|-----------|---|--|--------------|--------------|--------------|
| Y | TEC | General Fund Lump Merit Pool (LM) This option creates a lump-merit pool in the General Fund, which will be used as a single source for all General Fund department lump-merit pay. Departments previously funded lump-merit pay out of their operating budget. Budgets in each department were re | BFO: N/A CG: N/A | 228.50 | \$0 | \$0 |
| Y | 8 | Drug Education Reduction (POPSEQO*) Commercially printed materials and awards for graduation from the DARE program will be eliminated. | BFO: Drug Education CG: Public Safety | 0.00 | \$-1,000 | \$-1,000 |
| Y | TEC | Technical adjustment to show FY2012 URS cost (TEC1) URS adjustment | BFO: N/A CG: N/A | 0.00 | \$135 | \$135 |
| Y | TEC | Heath Care Premium (TEC2) Heath Care premium - medical cost | BFO: N/A CG: N/A | 0.00 | \$192 | \$192 |
| Total Approved Options for Drug Education | | | | 228.50 | \$-674 | \$-674 |

Departmental Budget Report

State Liquor Enforcement

Public Safety

Fund: 011 - General Fund Department: 40223 - State Liquor Enforcement

Department Description

See Police Department

Departmental Budget Report

State Liquor Enforcement

40223 - State Liquor Enforcement Budget

| | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|--------------------------------|-------------|-------------|-------------|--------------------------|-------------------------|-------------------------|-------------|-----------|
| Personnel | \$23,739 | \$58,004 | \$48,880 | \$30,457 | \$38,639 | \$48,592 | \$48,592 | \$48,592 |
| Materials, Supplies & Services | \$13,570 | \$1,000 | \$0 | \$0 | \$11,474 | \$11,474 | \$11,474 | \$11,474 |
| State Liquor Enforcement | \$37,308 | \$59,004 | \$48,880 | \$30,457 | \$50,113 | \$60,066 | \$60,066 | \$60,066 |
| Total: | | | | | | | | |

Changes to the State Liquor Enforcement Budget

* CM = Proposed during City Manager meetings
 TEC = Technical Adjustment
 COM = Committee Recommended

| Approval | Priority* | Option Description | BFO Program/Council Goal | 2011 Request | 2012 Request | 2013 Request |
|--|-----------|--|--|-----------------|----------------|----------------|
| Y | TECe | Drug Education Officer Fix (DEPSDE) Fixes personnel reduction from previous two fiscal years. Adds in personnel to account for State Liquor revenues. | BFO: State Liquor Enforcement CG: Public Safety | 9,952.61 | \$9,953 | \$9,953 |
| Total Approved Options for State Liquor Enforcement | | | | 9,952.61 | \$9,953 | \$9,953 |

Departmental Budget Report

Communication Center

Public Safety

Fund: 011 - General Fund Department: 40231 - Communication Center

Department Description

See Police Department

Departmental Budget Report

Communication Center

40231 - Communication Center Budget

| | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|--------------------------------|-------------|-------------|-------------|--------------------------|-------------------------|-------------------------|-------------|-----------|
| Personnel | \$478,842 | \$526,637 | \$571,262 | \$503,766 | \$642,652 | \$569,280 | \$649,817 | \$649,817 |
| Materials, Supplies & Services | \$66,318 | \$58,189 | \$76,216 | \$91,236 | \$77,432 | \$105,577 | \$73,073 | \$73,073 |
| Capital Outlay | \$539 | \$3,150 | \$15,087 | \$2,001 | \$1,500 | \$1,500 | \$1,500 | \$1,500 |
| Communication Center Total: | \$545,699 | \$587,977 | \$662,565 | \$597,003 | \$721,584 | \$676,357 | \$724,390 | \$724,390 |

Departmental Budget Report

Communication Center

Changes to the Communication Center Budget

* CM = Proposed during City Manager meetings
 TEC = Technical Adjustment
 COM = Committee Recommended

| Approval | Priority* | Option Description | BFO Program/Council Goal | 2011 Request | 2012 Request | 2013 Request |
|--|-----------|---|------------------------------------|-------------------|----------------|----------------|
| Y | TECa | M & S Technical Adjustment (CCPSTC) Mistake corrected from FY09 Budget Process. Part of 5% budget cuts. | BFO: N/A CG: N/A | 0.00 | \$0 | \$0 |
| Y | 3 | Contract Services Special (DIPSCS) Same Level Adjustment - 3/5/10 Spillman Technologies notified the department of increase in the maintenance fee from \$26,154 to \$31,795 effective 8/1/10. | BFO: Dispatch CG: Public Safety | 0.00 | \$5,641 | \$5,641 |
| Y | 3 | Cost Savings in Contract Services (DIPSCSO*) New contract will yield annual cost savings. | BFO: Dispatch CG: Public Safety | 0.00 | -\$10,000 | -\$10,000 |
| Y | TEC | Housing Allowance Adjustment (HAADJ) This option increases or decreases the housing allowance for each department based on current numbers. | BFO: N/A CG: N/A | 0.00 | -\$3,939 | -\$3,939 |
| Y | TEC | General Fund Lump Merit Pool (LM) This option creates a lump-merit pool in the General Fund, which will be used as a single source for all General Fund department lump-merit pay. Departments previously funded lump-merit pay out of their operating budget. Budgets in each department were re | BFO: N/A CG: N/A | 4,727.62 | \$0 | \$0 |
| Y | TEC | 911 Grant Reimbursement (POPS911) Budget increase for grant money actually received during the fiscal year | BFO: N/A CG: N/A | 28,144.98 | \$0 | \$0 |
| Y | TEC | Technical adjustment to show FY2012 URS cost (TEC1) URS adjustment | BFO: N/A CG: N/A | 0.00 | \$1,514 | \$1,514 |
| Y | TEC | Heath Care Premium (TEC2) Heath Care premium - medical cost | BFO: N/A CG: N/A | 0.00 | \$9,590 | \$9,590 |
| Y | TEC | Vacancy Factor Redistribution (VACA) Vacancy must be redistributed at the end of each fiscal year in the adjusted budget from the non-departmental pool to each department according to observed personnel vacancy. This option makes the appropriate adjustment, which is zero-sum fund-wide. | BFO: N/A CG: N/A | -78,100.00 | \$0 | \$0 |
| Total Approved Options for Communication Center | | | | -45,227.40 | \$2,806 | \$2,806 |

Departmental Budget Report

Communication Center

| | | | | | | |
|--|----------|--|--|-------------|-----------------|-----------------|
| N | 5 | Contract Services Special (DIPSCS2) Park City / Summit Co. Spillman data merger to add T1 data line to provide integration between City and County systems. | BFO: Dispatch CG: Public Safety | 0.00 | \$3,600 | \$3,600 |
| N | 2 | Telephone - Admin (DIPSTE) Same Level Service Adjustment - E-911 Grant Money is no longer available to cover monthly E-911 phone expenses. PSAP funds to be determined by City Manager and County Council. | BFO: Dispatch CG: Public Safety | 0.00 | \$12,000 | \$12,000 |
| Total Not Approved Options for Communication Center | | | | 0.00 | \$15,600 | \$15,600 |

Departmental Budget Report

Police Special Revenue Fund

Public Safety

Fund: 021 - Police Special Revenue Fund Department: 41001 - Police Special Revenue Fund

Department Description

See Police Department

Departmental Budget Report

Police Special Revenue Fund

41001 - Police Special Revenue Fund Budget

| | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|-----------------------------|-------------|-------------|-------------|--------------------------|-------------------------|-------------------------|-------------|-----------|
| Capital Outlay | \$6,524 | \$1,536 | \$5,880 | \$89 | \$0 | \$30,257 | \$0 | \$0 |
| Police Special Revenue Fund | \$6,524 | \$1,536 | \$5,880 | \$89 | \$0 | \$30,257 | \$0 | \$0 |
| Total: | | | | | | | | |

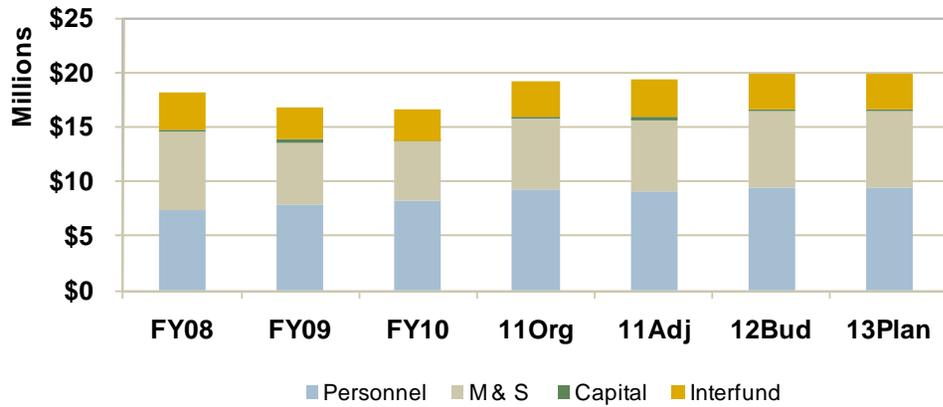
Changes to the Police Special Revenue Fund Budget

* CM = Proposed during City Manager meetings
 TEC = Technical Adjustment
 COM = Committee Recommended

| Approval | Priority* | Option Description | BFO Program/Council Goal | 2011 Request | 2012 Request | 2013 Request |
|---|-----------|--|-----------------------------------|------------------|--------------|--------------|
| Y | TEC | Confiscations (CONF) Technical adjustment to show confiscations funds available for expenditure. | BFO: N/A CG: N/A | 3,775.00 | \$0 | \$0 |
| Y | TEC | Tobacco Compliance (TOBC) Technical adjustment to show tobacco compliance funds available for expenditure. | BFO: N/A CG: N/A | 26,482.00 | \$0 | \$0 |
| Total Approved Options for Police Special Revenue Fund | | | | 30,257.00 | \$0 | \$0 |

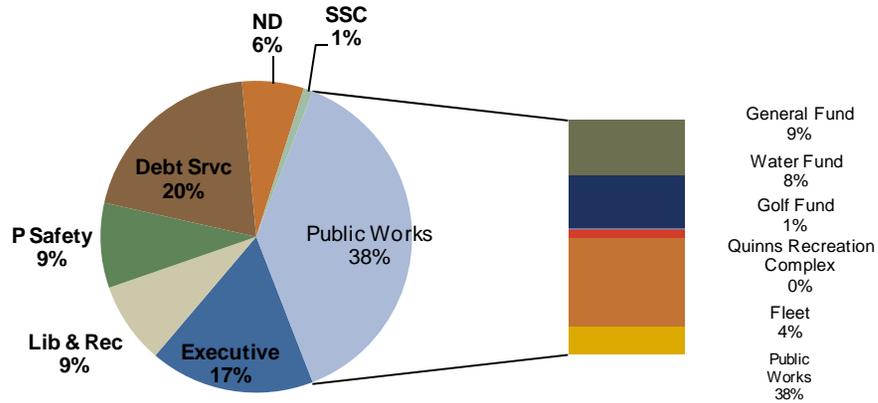
PublicWorks

Average Rate of Growth 2.4

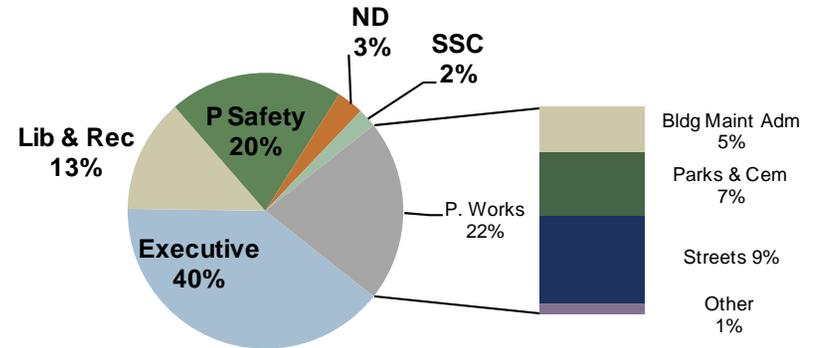


| Department | FY 2011 Original | FY 2011 Adjusted | FY 2012 Budget | FY 2013 Plan |
|--------------------|------------------|------------------|----------------|---------------|
| Building Maint. | 5.00 | 5.00 | 5.00 | 5.00 |
| Fields | 2.00 | 2.00 | 2.00 | 2.00 |
| Fleet Services | 8.00 | 8.00 | 8.00 | 8.00 |
| Golf Maintenance | 9.60 | 9.60 | 9.60 | 9.60 |
| Parks and Cemetery | 17.30 | 17.30 | 18.84 | 18.84 |
| Street Maint. | 17.47 | 17.47 | 17.47 | 17.47 |
| Transportation | 81.79 | 81.79 | 82.54 | 82.54 |
| Water Billing | 1.00 | 1.00 | 1.00 | 1.00 |
| Water Operations | 17.50 | 17.50 | 17.55 | 17.55 |
| Totals | 159.66 | 159.66 | 162.00 | 162.00 |

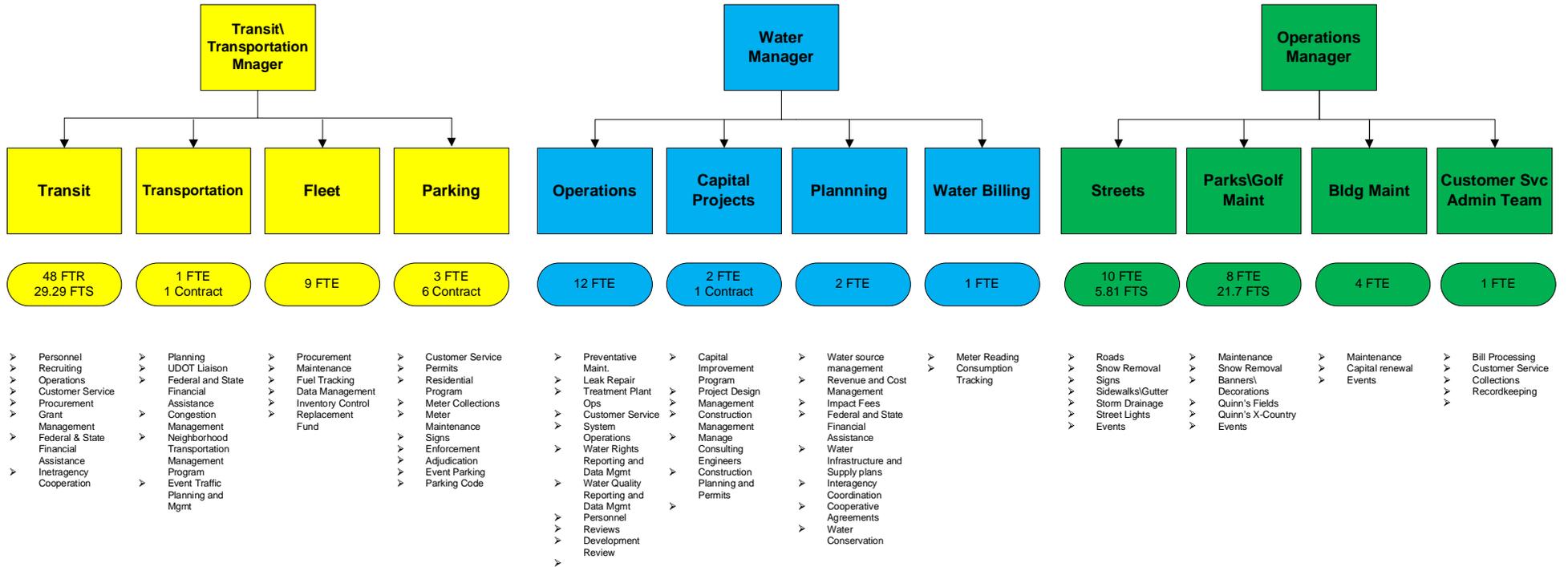
38% of Total Operational Budget



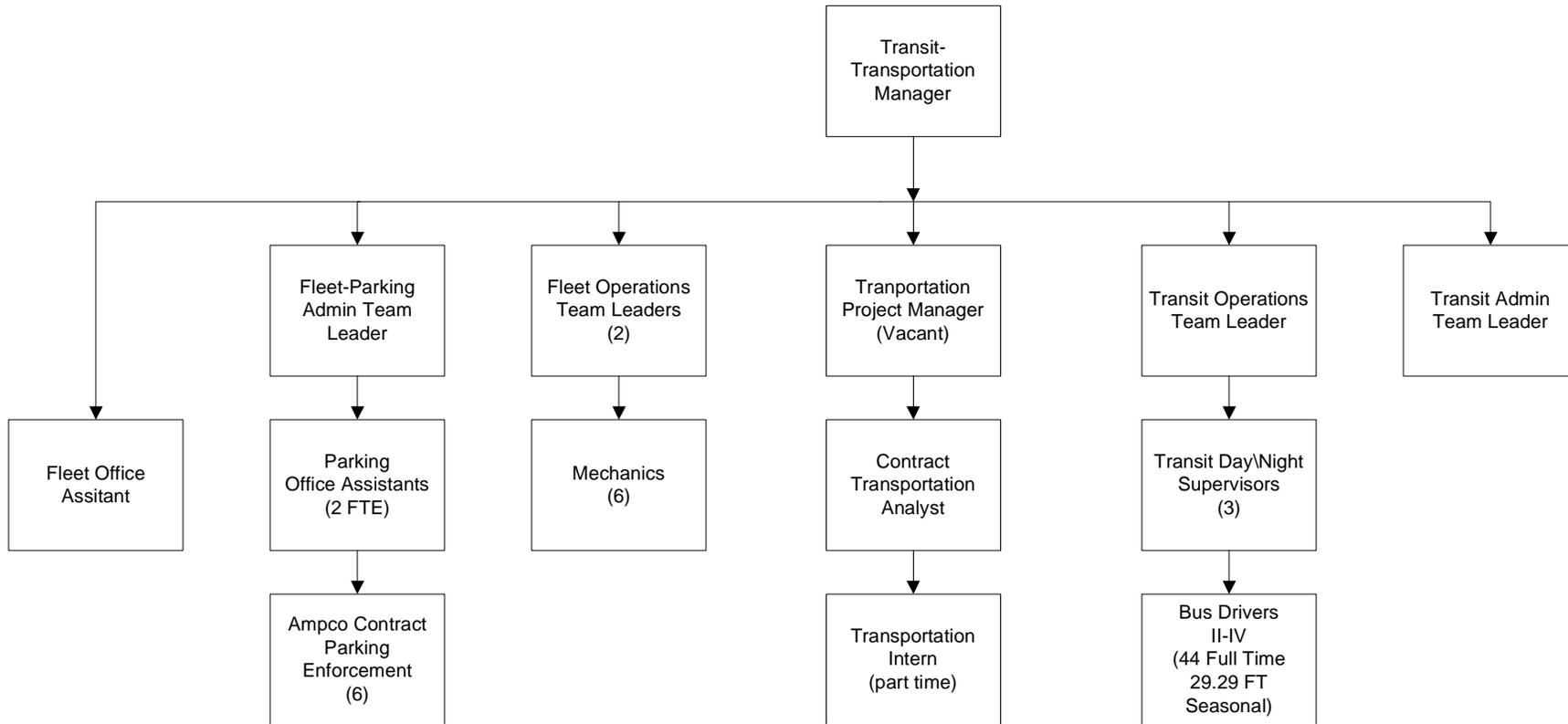
22% of General Fund

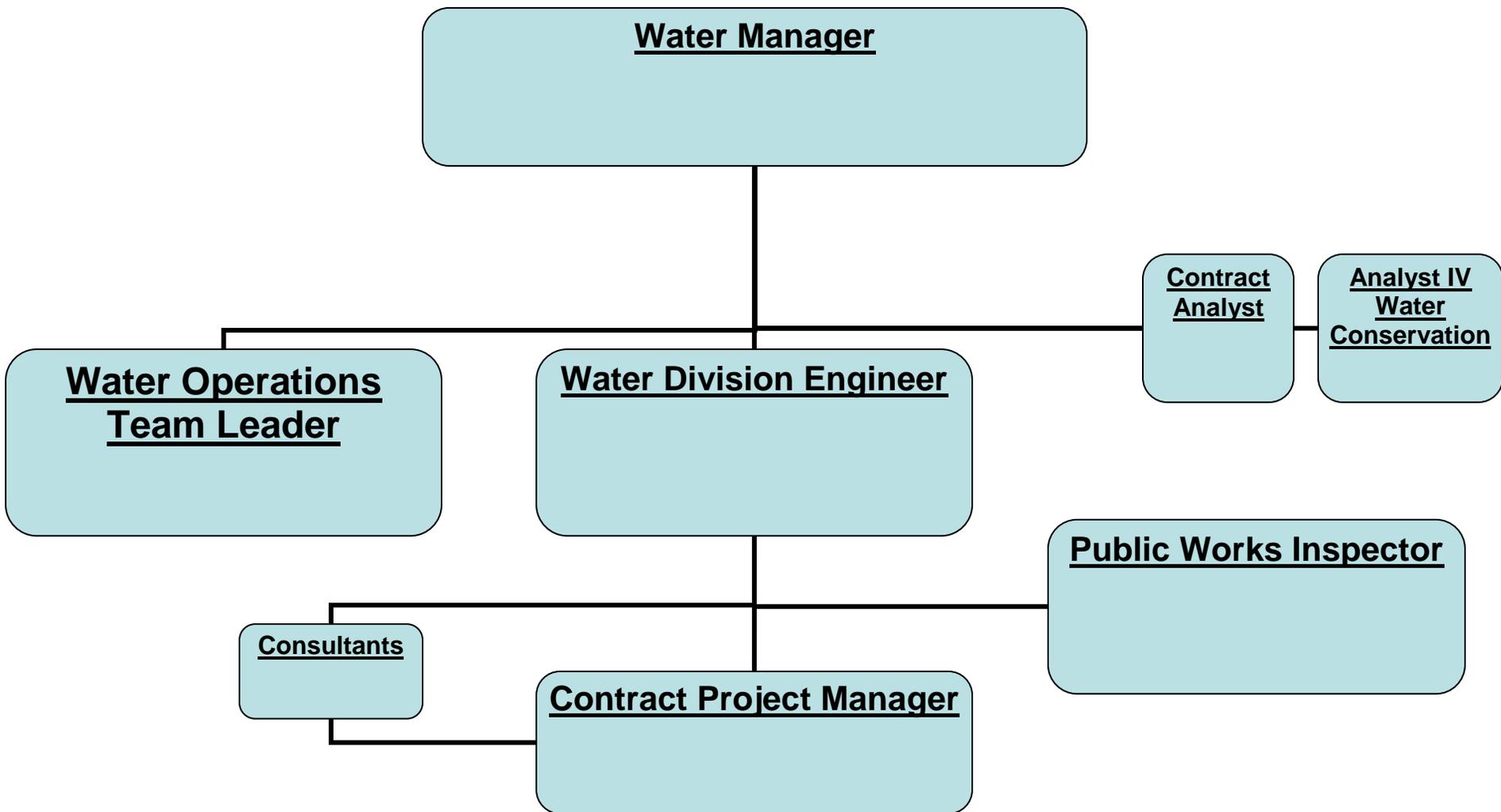


Public Works Interim Reorganization

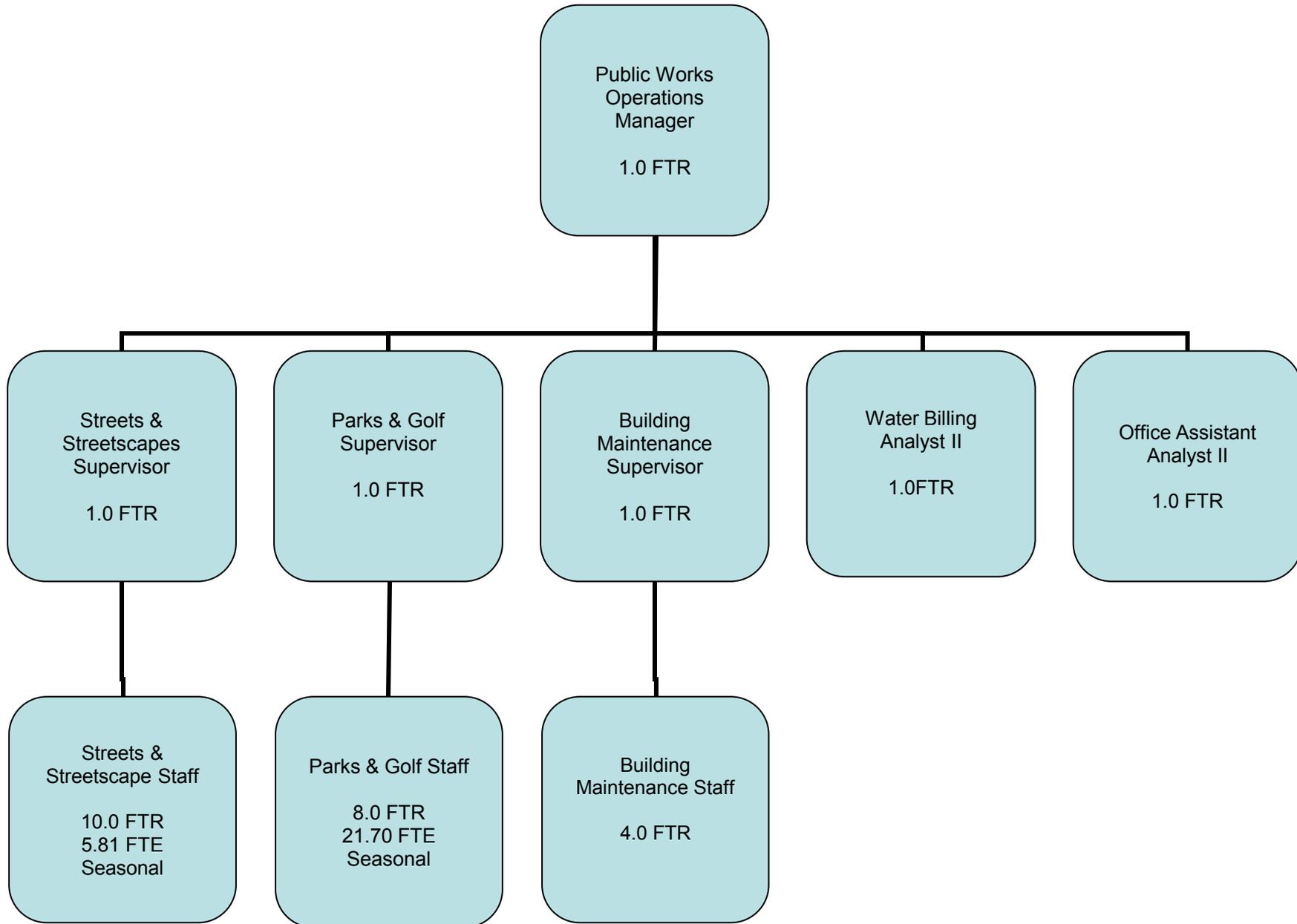


Fleet-Transportation-Transit-Parking





PW Operations



Departmental Budget Report

Bldg Maint Adm

Public Works

Fund: 011 - General Fund Department: 40091 - Bldg Maint Adm

Department Description

This department is responsible for the cleaning and maintenance of all City buildings (Marsac, Old City Hall, Miners Hospital, Recreation building, Racquet Club, Public Works, Library & Education Center, Spiro Water Filtration Plant, Parks and Golf Maintenance Building, McPolin Farm, and the Transit Center. The approximate square footage of all City buildings is 191,000 square feet. This activity includes the day-to-day cleaning, contract cleaning, sweeping, trash removal and miscellaneous repairs. Major repairs are out-sourced.

Performance Measures

Building Repairs and Maintenance

Provide routine, proactive maintenance practices which will reduce capital costs and possible inconvenience to customers. Respond to complaints or requests for service in the most timely, least conflicting and cost effective fashion.

Meets the following Council Goals:

World Class, Multi-Seasonal/Resort Community

| Measures: | <u>2008 Actual</u> | <u>2009 Actual</u> | <u>2010 Actual</u> | <u>2011 Actual</u> | <u>2012 Target</u> |
|--|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Percent of building repairs made within 30 days of receiving a complaint or request for service. | 93% | 93% | 94% | 94% | 93% |
| Percentage of all city buildings inspected weekly. | 90% | 92% | 90% | 90% | 90% |
| Percentage of structural surveys conducted on city buildings annually. | 20% | 20% | 20% | 20% | 20% |

Departmental Budget Report

Bldg Maint Adm

Inspections and contract supervision

Administer bid, RFP and proposal process for building maintenance service providers. Provide contract management of service providers, professional trade contractors and conduct inspections on all city owned Alarm systems and fire protection equipment.

Meets the following Council Goals:
World Class, Multi-Seasonal/Resort Community

| Measures: | <u>2008 Actual</u> | <u>2009 Actual</u> | <u>2010 Actual</u> | <u>2011 Actual</u> | <u>2012 Target</u> |
|---|--------------------|--------------------|--------------------|--------------------|--------------------|
| Percentage of alarm and fire protection systems inspected in City buildings yearly. | 100% | 100% | 100% | 100% | 100% |
| Percentage of customer complaints responded to within 72 hours, 24 hours for minor emergencies and 2 hours for major emergencies after receiving a service request. | 95% | 95% | 95% | 95% | 95% |
| Percentage of elevators certified monthly. | 100% | 100% | 100% | 100% | 0 |

Janitorial services and cleaning supplies

Provide clean City buildings with in the budget provided. Order and store janitorial supplies for all 17 City buildings.

Meets the following Council Goals:
World Class, Multi-Seasonal/Resort Community

| Measures: | <u>2008 Actual</u> | <u>2009 Actual</u> | <u>2010 Actual</u> | <u>2011 Actual</u> | <u>2012 Target</u> |
|--|--------------------|--------------------|--------------------|--------------------|--------------------|
| Percentage of City buildings cleaned based on weekly schedule. | 100% | 100% | 100% | 100% | 100% |

Departmental Budget Report

Bldg Maint Adm

40091 - Bldg Maint Adm Budget

| | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|--------------------------------|-------------|-------------|-------------|--------------------------|-------------------------|-------------------------|-------------|-------------|
| Personnel | \$284,694 | \$314,983 | \$322,325 | \$281,077 | \$325,926 | \$329,384 | \$331,516 | \$331,516 |
| Materials, Supplies & Services | \$797,120 | \$781,038 | \$769,845 | \$597,177 | \$712,722 | \$712,722 | \$657,972 | \$657,972 |
| Capital Outlay | \$9,427 | \$4,022 | \$0 | \$0 | \$3,100 | \$3,100 | \$3,100 | \$3,100 |
| Interfund Transfer | \$13,400 | \$13,400 | \$13,400 | \$12,265 | \$13,400 | \$13,400 | \$13,400 | \$13,400 |
| Bldg Maint Adm Total: | \$1,104,641 | \$1,113,443 | \$1,105,570 | \$890,519 | \$1,055,148 | \$1,058,606 | \$1,005,988 | \$1,005,988 |

Departmental Budget Report

Bldg Maint Adm

Changes to the Bldg Maint Adm Budget

* CM = Proposed during City Manager meetings
 TEC = Technical Adjustment
 COM = Committee Recommended

| Approval | Priority* | Option Description | BFO Program/Council Goal | 2011 Request | 2012 Request | 2013 Request |
|----------|-----------|---|---|--------------|--------------|--------------|
| Y | CM | Admin IFT Reallocation (ADMINIFT) Reallocation of funding determined by Admin IFT study. Change in IFTs, utility charges, and business license revenue. | BFO: N/A CG: N/A | 0.00 | \$-91,050 | \$-91,050 |
| Y | 14 | Rec Center Maintenance (CRLRFM) This provides maintenance on the New expanded Racquet Club. These budget figures are to provide the same level of service to the expanded facility and represent a 30% increase in size of the building with additional restroom and public areas. Utilities | BFO: Janitorial Services CG: Open & Responsive Government to the Community | 0.00 | \$34,000 | \$34,000 |
| Y | 4a | Bonanza Tunnel/Maint (ECSUBT) This option will provide landscaping, lighting, graffiti removal, and utility service to the tunnel. This option is budgeted at Service Level 2. The stairs will require hand shoveling. | BFO: Urban Trails and Walkability CG: Recreation, Open Space & Trails | 0.00 | \$300 | \$300 |
| Y | 4b | Comstock Tunnel Land/Maint (ECSUCT) This option will provide landscaping, lighting, graffiti removal, and utility service to the tunnel. This option is budgeted at Service Level 2. This tunnel has heated stairs. | BFO: Urban Trails and Walkability CG: Recreation, Open Space & Trails | 0.00 | \$2,000 | \$2,000 |
| Y | 7 | Quinn's Restroom (ECSUQR) Provides winter service for the restrooms located at the Quinn's Trailhead. | BFO: Park Amenities & Infrastructure CG: Recreation, Open Space & Trails | 0.00 | \$11,000 | \$11,000 |
| Y | 7 | Reduce Service @ Creekside Park Restroom (ECSUQRO*) Reduce service at Creekside Park restroom. | BFO: Park Amenities & Infrastructure CG: Recreation, Open Space & Trails | 0.00 | \$-11,000 | \$-11,000 |
| Y | TEC | General Fund Lump Merit Pool (LM) This option creates a lump-merit pool in the General Fund, which will be used as a single source for all General Fund department lump-merit pay. Departments previously funded lump-merit pay out of their operating budget. Budgets in each department were re | BFO: N/A CG: N/A | 3,457.98 | \$0 | \$0 |
| Y | TEC | Technical adjustment to show FY2012 URS cost (TEC1) URS adjustment | BFO: N/A CG: N/A | 0.00 | \$795 | \$795 |
| Y | TEC | Heath Care Premium (TEC2) Heath Care premium - medical cost | BFO: N/A CG: N/A | 0.00 | \$4,795 | \$4,795 |

Departmental Budget Report

Fields

Public Works

Fund: 012 - Quinns Recreation Complex Department: 40096 - Fields

Department Description

For accounting purposes, the Quinn's Ice and Fields Complex revenues and expenses are grouped as Fund 12. Although a separate fund, this project is part of the General Fund.

Departmental Budget Report

Fields

40096 - Fields Budget

| | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|--------------------------------|-------------|-------------|-------------|--------------------------|-------------------------|-------------------------|-------------|-----------|
| Personnel | \$151,835 | \$79,206 | \$99,112 | \$94,420 | \$100,722 | \$101,631 | \$101,844 | \$101,844 |
| Materials, Supplies & Services | \$57,698 | \$47,343 | \$74,506 | \$44,581 | \$99,755 | \$101,755 | \$99,755 | \$99,755 |
| Capital Outlay | \$0 | \$0 | \$0 | \$0 | \$4,000 | \$4,000 | \$4,000 | \$4,000 |
| Fields Total: | \$209,534 | \$126,549 | \$173,619 | \$139,000 | \$204,477 | \$207,386 | \$205,599 | \$205,599 |

Changes to the Fields Budget

* CM = Proposed during City Manager meetings
 TEC = Technical Adjustment
 COM = Committee Recommended

| Approval | Priority* | Option Description | BFO Program/Council Goal | 2011 Request | 2012 Request | 2013 Request |
|--|-----------|---|--|--------------|--------------|--------------|
| Y | TEC | General Fund Lump Merit Pool (LM) This option creates a lump-merit pool in the General Fund, which will be used as a single source for all General Fund department lump-merit pay. Departments previously funded lump-merit pay out of their operating budget. Budgets in each department were re | BFO: N/A CG: N/A | 908.98 | \$0 | \$0 |
| Y | TEC | Quinn's Soccer Field Snow Removal (PCPWQA) Increases budget based on revenues received for this FY. | BFO: Parks Snow Removal CG: Open & Responsive Government to the Community | 2,000.00 | \$0 | \$0 |
| Y | TEC | Technical adjustment to show FY2012 URS cost (TEC1) URS adjustment | BFO: N/A CG: N/A | 0.00 | \$163 | \$163 |
| Y | TEC | Heath Care Premium (TEC2) Heath Care premium - medical cost | BFO: N/A CG: N/A | 0.00 | \$959 | \$959 |
| Total Approved Options for Fields | | | | 2,908.98 | \$1,122 | \$1,122 |

Departmental Budget Report

Public Works Admin.

Public Works

Fund: 011 - General Fund Department: 40411 - Public Works Admin.

Department Description

This department provides day to day administrative support and direction for fleet, water, streets, transit, parks and cemetery, building maintenance, golf maintenance and parking. Public Works is able to achieve its objectives for enhanced service quality, reliability and cost-effectiveness through coordination. The coordination is facilitated by interdepartmental meetings and weekly staff meetings.

Performance Measures

Public Works Administration

Provide for the efficient and effective delivery of Public Works services with a high level of Customer Service.

Meets the following Council Goals:

Quality & Quantity of Water; Effective Transportation and Parking System; World Class, Multi-Seasonal/Resort Community

Measures:

Percent of responses to service/information requests within 24 hours

| <u>2008 Actual</u> | <u>2009 Actual</u> | <u>2010 Actual</u> | <u>2011 Target</u> | <u>2011 Mid-Year</u> |
|--------------------|--------------------|--------------------|--------------------|----------------------|
| 97% | 97% | 0 | | |

Departmental Budget Report

Public Works Admin.

40411 - Public Works Admin. Budget

| | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|--------------------------------|-------------|-------------|-------------|--------------------------|-------------------------|-------------------------|-------------|-----------|
| Personnel | \$286,985 | \$243,023 | \$274,270 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Materials, Supplies & Services | \$16,341 | \$27,949 | \$12,977 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Capital Outlay | \$0 | \$3,000 | \$686 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Public Works Admin. Total: | \$303,326 | \$273,972 | \$287,933 | \$0 | \$0 | \$0 | \$0 | \$0 |

Changes to the Budget

* CM = Proposed during City Manager meetings
 TEC = Technical Adjustment
 COM = Committee Recommended

| <u>Approval</u> | <u>Priority*</u> | <u>Option Description</u> | <u>BFO Program/Council Goal</u> | <u>2011 Request</u> | <u>2012 Request</u> | <u>2013 Request</u> |
|------------------|------------------|---------------------------|---------------------------------|---------------------|---------------------|---------------------|
| | () | | BFO: N/A CG: N/A | | | |
| Total for | | | | | | |

Departmental Budget Report

Parks & Cemetery

Public Works

Fund: 011 - General Fund Department: 40412 - Parks & Cemetery

Department Description

Parks includes maintenance of City Park and activity areas, the skate park, Prospector Park, Rotary Park, Cemetery, buffer strips, trash clean-up on Main Street and Park Avenue, sidewalks, entrances to City buildings, Old Town stairs, parking structures, bus stops, Racquet Club, school fields, library grounds, all specific landscape areas of Prospector Park, Helen's Hill, Old City Hall, demonstration garden, Thayne's Creek Ranch buffer, Marsac Building, Carl Winters School, planters on Main Street, the pocket plazas, Main Street entrances, Transit Center landscaping and greenhouses plant care. The budget represents the salaries for all of the maintenance, employees, materials, supplies, and utilities to support the parks care and upkeep.

Performance Measures

Cemetery

PROVIDE CEMETERY SERVICES FOR THE COMMUNITY

Meets the following Council Goals:

Measures:

Average number of staff hours per burial

| <u>2008 Actual</u> | <u>2009 Actual</u> | <u>2010 Actual</u> | <u>2011 Actual</u> | <u>2012 Target</u> |
|--------------------|--------------------|--------------------|--------------------|--------------------|
| 12 | 9 | 10 | 9 | 10 |

Exterior planting; flowers, planters, tree program

BEAUTIFICATION OF PARK CITY THROUGH PLANT MATERIAL

Meets the following Council Goals:

World Class, Multi-Seasonal/Resort Community

Measures:

Number of hanging baskets and planters displayed during season

| <u>2008 Actual</u> | <u>2009 Actual</u> | <u>2010 Actual</u> | <u>2011 Actual</u> | <u>2012 Target</u> |
|--------------------|--------------------|--------------------|--------------------|--------------------|
| 250 | 225 | 150 | 150 | 150 |

Number of trees planted or replaced per season

| | | | | |
|----|----|----|----|----|
| 54 | 44 | 36 | 26 | 20 |
|----|----|----|----|----|

Departmental Budget Report

Parks & Cemetery

Park Amenities and Infrastructure, turf and athletic fi

PARKS AND PLAYGROUND SAFETY INSPECTIONS

Measures:

- Percent of mowing contracted versus in house
- Percentage of acres mowed as per mowing schedule
- Percentage of park amenities checked daily.

Meets the following Council Goals:

World Class, Multi-Seasonal/Resort Community

| <u>2008 Actual</u> | <u>2009 Actual</u> | <u>2010 Actual</u> | <u>2011 Actual</u> | <u>2012 Target</u> |
|--------------------|--------------------|--------------------|--------------------|--------------------|
| 15 | 15 | 15 | 15 | 15 |
| 100 | 100 | 100 | 100 | 100 |
| 90 | 90 | 90 | 90 | 90 |

Public safety

PROVIDE SNOW REMOVAL SERVICES TO DESIGNATED BIKE PATHS, SIDE WALKS, CITY OWNED BUILDINGS AND OLD TOWN STAIRS.

Measures:

- Percentage of Sidewalks and stairs cleared of ice and snow within 10 hours following the end of a storm.

Meets the following Council Goals:

Effective Transportation and Parking System; World Class, Multi-Seasonal/Resort Community

| <u>2008 Actual</u> | <u>2009 Actual</u> | <u>2010 Actual</u> | <u>2011 Actual</u> | <u>2012 Target</u> |
|--------------------|--------------------|--------------------|--------------------|--------------------|
| 85 | 92 | 95 | 90 | 90 |

Trash clean-up / special events & decorations

PROVIDE CLEAN, FESTIVE ENVIRONMENT FOR RESIDENT AND VISITORS OF PARK CITY

Measures:

- Number of staff hours allocated for events.
- Number of times banners were changed throughout the year.
- Percentage of trash containers checked daily.

Meets the following Council Goals:

World Class, Multi-Seasonal/Resort Community

| <u>2008 Actual</u> | <u>2009 Actual</u> | <u>2010 Actual</u> | <u>2011 Actual</u> | <u>2012 Target</u> |
|--------------------|--------------------|--------------------|--------------------|--------------------|
| 3848 | 3760 | 3560 | 3300 | 1500 |
| 15 | 18 | 16 | 16 | 14 |
| 93 | 90 | 90 | 90 | 90 |

Departmental Budget Report

Parks & Cemetery

40412 - Parks & Cemetery Budget

| | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|--------------------------------|-------------|-------------|-------------|--------------------------|-------------------------|-------------------------|-------------|-------------|
| Personnel | \$683,516 | \$838,088 | \$795,827 | \$704,322 | \$793,594 | \$798,891 | \$854,301 | \$854,301 |
| Materials, Supplies & Services | \$556,258 | \$396,496 | \$355,954 | \$274,360 | \$468,591 | \$468,591 | \$483,409 | \$483,539 |
| Capital Outlay | \$21,711 | \$7,339 | \$0 | \$0 | \$15,700 | \$15,700 | \$15,700 | \$15,700 |
| Interfund Transfer | \$85,970 | \$85,970 | \$135,970 | \$138,391 | \$150,970 | \$150,970 | \$150,970 | \$150,970 |
| Parks & Cemetery Total: | \$1,347,455 | \$1,327,893 | \$1,287,751 | \$1,117,073 | \$1,428,855 | \$1,434,152 | \$1,504,380 | \$1,504,510 |

Departmental Budget Report

Parks & Cemetery

Changes to the Parks & Cemetery Budget

* CM = Proposed during City Manager meetings
 TEC = Technical Adjustment
 COM = Committee Recommended

| Approval | Priority* | Option Description | BFO Program/Council Goal | 2011 Request | 2012 Request | 2013 Request |
|----------|-----------|---|---|--------------|--------------|--------------|
| Y | 21 | Dirt Jump Park Maintenance (CRLRDJ) The park has expanded in size requiring increased maintenance. It is currently budgeted for 16 hrs a week and needs to be increased to 20 hrs a week for a cost of \$1,404. Current revenue from camps is \$4,200. | BFO: Park Amenities & Infrastructure CG: Recreation, Open Space & Trails | 0.00 | \$1,422 | \$1,422 |
| Y | 4a | Bonanza Tunnel/Maint (ECSUBT) This option will provide landscaping, lighting, graffiti removal, and utility service to the tunnel. This option is budgeted at Service Level 2. The stairs will require hand shoveling. | BFO: Urban Trails and Walkability CG: Recreation, Open Space & Trails | 0.00 | \$6,400 | \$6,400 |
| Y | 5b | Comstock/Sidewinder Landscape (ECSUCS) This option will provide landscape maintenance. This option is budgeted at Service Level 2 | BFO: Urban Trails and Walkability CG: Recreation, Open Space & Trails | 0.00 | \$2,800 | \$2,800 |
| Y | 4b | Comstock Tunnel Land/Maint (ECSUCT) This option will provide landscaping, lighting, graffiti removal, and utility service to the tunnel. This option is budgeted at Service Level 2. This tunnel has heated stairs. | BFO: Urban Trails and Walkability CG: Recreation, Open Space & Trails | 0.00 | \$1,650 | \$1,650 |
| Y | 5a | Holiday Ranch Landscaping (ECSUHR) This option will provide landscape maintenance. This option is budgeted at Service Level 2. | BFO: Urban Trails and Walkability CG: Recreation, Open Space & Trails | 0.00 | \$4,200 | \$4,200 |
| Y | 6 | 308 McHenry Stairs (ECSUMS) Provides snow removal service 7 days a week during winter months plus monthly stair inspections. Stairs and railings are stained/painted every 3 years. | BFO: Parks Snow Operations CG: Effective Transportation | 0.00 | \$3,955 | \$3,955 |
| Y | 3 | Walk Snow Removal Bundle (ECSUSN) This option will provide plowing service to all walkability sidewalks 7 days per week 10 hours per day. This also includes 2 snow hauls along sidewalks. This would also increase fuel (\$3,750 - 011-40412-09122-000-100) and repair (\$4,000 - 011-40412-09121- | BFO: Urban Trails and Walkability CG: Effective Transportation | 0.00 | \$35,545 | \$35,545 |
| Y | 5 | Public Works Options (ENCDLM) This option will provide landscape maintenance for Sandridge Avenue and Hillside Avenue Landscaping. | BFO: Park Amenities & Infrastructure CG: Recreation, Open Space & Trails | 0.00 | \$2,600 | \$2,730 |

Departmental Budget Report

Parks & Cemetery

| | | | | | | |
|--|-----|---|---|----------|-----------|-----------|
| Y | TEC | Housing Allowance Adjustment (HAADJ) This option increases or decreases the housing allowance for each department based on current numbers. | BFO: N/A CG: N/A | 0.00 | \$328 | \$328 |
| Y | 16 | Creekside Park (ICLRCP) This option provides maintenance at a Service Level 3 with no winter maintenance. The majority of the staff time & money must go towards playground equipment inspections & repairs as we are required to provide safe equipment. This will be a maintenance | BFO: Park Amenities & Infrastructure CG: Recreation, Open Space & Trails | 0.00 | \$10,986 | \$10,986 |
| Y | TEC | General Fund Lump Merit Pool (LM) This option creates a lump-merit pool in the General Fund, which will be used as a single source for all General Fund department lump-merit pay. Departments previously funded lump-merit pay out of their operating budget. Budgets in each department were re | BFO: N/A CG: N/A | 5,296.83 | \$0 | \$0 |
| Y | 1 | Bike Path Maintenance (PCWPBP) Because of the budget reduction in FY-2010, funding for path maintenance was reduced within the Parks Maintenance Budget. This money was used for doggy bags, tree & shrub pruning along paths, sweeping, sign maintenance, and garbage control. This option | BFO: Park Amenities & Infrastructure CG: Effective Transportation | 0.00 | \$17,773 | \$17,773 |
| Y | 1 | Reduction in Special Events (PCWPBPO*) This option will offset the Bike Paths Maintenance option. Minor cuts within Special Events program will cover this budget option. | BFO: Special Events CG: World Class Multi-Seasonal Resort Community | 0.00 | \$-17,773 | \$-17,773 |
| Y | TEC | Technical adjustment to show FY2012 URS cost (TEC1) URS adjustment | BFO: N/A CG: N/A | 0.00 | \$844 | \$844 |
| Y | TEC | Heath Care Premium (TEC2) Heath Care premium - medical cost | BFO: N/A CG: N/A | 0.00 | \$4,795 | \$4,795 |
| Total Approved Options for Parks & Cemetery | | | | 5,296.83 | \$75,525 | \$75,655 |
| N | 9 | Hillside Avenue (ECSUHA) Provides snow removal service 7 days a week during winter months plus monthly stair inspections. Stairs and railings are stained/painted every 3 years. | BFO: Parks Snow Operations CG: Effective Transportation | 0.00 | \$7,109 | \$8,309 |

Departmental Budget Report

Parks & Cemetery

| | | | | | | |
|--|-----------|--|---|-------------|-----------------|-----------------|
| N | 11 | <p>Enhance Recycling (PDSUCR) There are currently seven bins on the sidewalks of Main Street and these bins are emptied four days a week. Staff has received feedback from residents, visitors, and vendors that the number of recycling bins on Main Street should be increased to more clo</p> | <p>BFO: Parks Trash Clean-Up CG: Preservation of Park City Character</p> | 0.00 | \$6,000 | \$6,000 |
| Total Not Approved Options for Parks & Cemetery | | | | 0.00 | \$13,109 | \$14,309 |

Departmental Budget Report

Street Maintenance

Public Works

Fund: 011 - General Fund Department: 40421 - Street Maintenance

Department Description

The Streets department is responsible for 104 lane miles of street maintenance. This includes all aspects of asphalt maintenance and snow removal. These two combined activities represent 70% of the department's annual activities. Other activities include traffic control, signage repair and installation, street cleaning, curb and gutter replacement, flood control, and painting of traffic lanes.

Performance Measures

City Support & Events

Provide event support and assistance.

Meets the following Council Goals:

World Class, Multi-Seasonal/Resort Community

| Measures: | <u>2008 Actual</u> | <u>2009 Actual</u> | <u>2010 Actual</u> | <u>2011 Actual</u> | <u>2012 Target</u> |
|---|--------------------|--------------------|--------------------|--------------------|--------------------|
| Percentage electronic signs are operational per event. | 100% | 100% | 100% | 99% | 100% |
| Percentage of barricades set up completed within 2 hours of event(s). | 100% | 100% | 100% | 100% | 100% |

Clean-up Maintenance

Provide clean streets, efficient storm drainage and flood control.

Meets the following Council Goals:

World Class, Multi-Seasonal/Resort Community

| Measures: | <u>2008 Actual</u> | <u>2009 Actual</u> | <u>2010 Actual</u> | <u>2011 Actual</u> | <u>2012 Target</u> |
|--|--------------------|--------------------|--------------------|--------------------|--------------------|
| Percentage of flood control devices inspected weekly from April 15 to June 15. | 100% | 100% | 100% | 100% | 100% |
| Percentage of residential streets swept every 30 days. | 95% | 96% | 80% | 90% | 100% |
| Percentage of storm drain boxes and storm drain ditches cleaned annually. | 80% | 80% | 80% | 80% | 85% |

Departmental Budget Report

Street Maintenance

Graffiti Removal

Remove graffiti to present a neat and clean appearance.

Meets the following Council Goals:

World Class, Multi-Seasonal/Resort Community

Measures:

Percentage of graffiti removed within one week of receiving a complaint or service request.

| <u>2008 Actual</u> | <u>2009 Actual</u> | <u>2010 Actual</u> | <u>2011 Actual</u> | <u>2012 Target</u> |
|--------------------|--------------------|--------------------|--------------------|--------------------|
| 100% | 100% | 95% | 95% | 100% |

Street Maintenance

Provide safe roads and walkways maintaining a pavement quality index of at least 7.0

Meets the following Council Goals:

World Class, Multi-Seasonal/Resort Community

Measures:

Number of road patches required per year due to utility cuts.

| <u>2008 Actual</u> | <u>2009 Actual</u> | <u>2010 Actual</u> | <u>2011 Actual</u> | <u>2012 Target</u> |
|--------------------|--------------------|--------------------|--------------------|--------------------|
| 35 | 32 | 18 | 31 | |

Number of street overlays and slurry seals applied as determined by the bi-annual survey.

| | | | | |
|----|----|----|----|--|
| 32 | 18 | 23 | 23 | |
|----|----|----|----|--|

Percentage of potholes filled within 72 hours of receiving a complaint or service request.

| | | | | |
|------|------|------|---|--|
| 100% | 100% | 100% | 0 | |
|------|------|------|---|--|

Percentage of sidewalk repairs made within 30 days of receiving a complaint or service request.

| | | | | |
|------|------|------|------|------|
| 100% | 100% | 100% | 100% | 100% |
|------|------|------|------|------|

Winter Snow Operations

Provide safe roads and walkways in all weather conditions.

Meets the following Council Goals:

Effective Transportation and Parking System; World Class, Multi-Seasonal/Resort Community

Measures:

Percentage of roads plowed within 16 hours after a storm.

| <u>2008 Actual</u> | <u>2009 Actual</u> | <u>2010 Actual</u> | <u>2011 Actual</u> | <u>2012 Target</u> |
|--------------------|--------------------|--------------------|--------------------|--------------------|
| 96% | 99% | 99% | 98% | 100% |

Departmental Budget Report

Street Maintenance

40421 - Street Maintenance Budget

| | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|--------------------------------|-------------|-------------|-------------|--------------------------|-------------------------|-------------------------|-------------|-------------|
| Personnel | \$1,007,715 | \$884,803 | \$877,938 | \$910,147 | \$1,102,505 | \$1,019,308 | \$1,118,160 | \$1,118,160 |
| Materials, Supplies & Services | \$1,088,727 | \$430,632 | \$418,960 | \$417,828 | \$513,783 | \$513,783 | \$532,253 | \$532,253 |
| Capital Outlay | \$61,029 | \$14,313 | \$0 | \$0 | \$17,100 | \$17,100 | \$17,100 | \$17,100 |
| Interfund Transfer | \$350,000 | \$218,000 | \$260,000 | \$291,500 | \$318,000 | \$360,000 | \$360,000 | \$360,000 |
| Street Maintenance Total: | \$2,507,471 | \$1,547,748 | \$1,556,898 | \$1,619,475 | \$1,951,388 | \$1,910,191 | \$2,027,513 | \$2,027,513 |

Departmental Budget Report

Street Maintenance

Changes to the Street Maintenance Budget

* CM = Proposed during City Manager meetings
 TEC = Technical Adjustment
 COM = Committee Recommended

| Approval | Priority* | Option Description | BFO Program/Council Goal | 2011 Request | 2012 Request | 2013 Request |
|----------|-----------|---|--|--------------|--------------|--------------|
| Y | 4b | Comstock Tunnel Land/Maint (ECSUCT) This option will provide landscaping, lighting, graffiti removal, and utility service to the tunnel. This option is budgeted at Service Level 2. This tunnel has heated stairs. | BFO: Urban Trails and Walkability CG: Recreation, Open Space & Trails | 0.00 | \$700 | \$700 |
| Y | 3 | Walk Snow Removal Bundle (ECSUSN) This option will provide plowing service to all walkability sidewalks 7 days per week 10 hours per day. This also includes 2 snow hauls along sidewalks. This would also increase fuel (\$3,750 - 011-40412-09122-000-100) and repair (\$4,000 - 011-40412-09121- | BFO: Urban Trails and Walkability CG: Effective Transportation | 0.00 | \$19,545 | \$19,545 |
| Y | TEC | Fleet Fund Adjustments (FLET) Technical adjustments to Fund 62 to bring the internal service fund in-line with actuals. | BFO: N/A CG: N/A | 42,000.00 | \$42,000 | \$42,000 |
| Y | TEC | Housing Allowance Adjustment (HAADJ) This option increases or decreases the housing allowance for each department based on current numbers. | BFO: N/A CG: N/A | 0.00 | \$-328 | \$-328 |
| Y | TEC | General Fund Lump Merit Pool (LM) This option creates a lump-merit pool in the General Fund, which will be used as a single source for all General Fund department lump-merit pay. Departments previously funded lump-merit pay out of their operating budget. Budgets in each department were re | BFO: N/A CG: N/A | 11,303.45 | \$0 | \$0 |
| Y | TEC | Pay Plan Adjustments (PLPWTC) Adjustments recommended by Pay Plan Committee to bring City positions to market. | BFO: N/A CG: N/A | 0.00 | \$6 | \$6 |
| Y | TEC | M & S Technical Adjustment (STPWTC) Correct negative budgets. | BFO: N/A CG: N/A | 0.00 | \$0 | \$0 |
| Y | TEC | Technical adjustment to show FY2012 URS cost (TEC1) URS adjustment | BFO: N/A CG: N/A | 0.00 | \$2,214 | \$2,214 |
| Y | TEC | Heath Care Premium (TEC2) Heath Care premium - medical cost | BFO: N/A CG: N/A | 0.00 | \$11,988 | \$11,988 |

Departmental Budget Report

Street Maintenance

| | | | | | | |
|--|------------|---|--|-------------------|------------------|------------------|
| Y | TEC | Vacancy Factor Redistribution (VACA) Vacancy must be redistributed at the end of each fiscal year in the adjusted budget from the non-departmental pool to each department according to observed personnel vacancy. This option makes the appropriate adjustment, which is zero-sum fund-wide. | BFO: N/A CG: N/A | -94,500.00 | \$0 | \$0 |
| Total Approved Options for Street Maintenance | | | | -41,196.55 | \$76,125 | \$76,125 |
| N | COM | Snow removal service level increase (PCPWSR) This option will increase snow removal service levels reducing snow berms by 85% in residential driveways. (A CIP request will be made in addition to the operating budget for initial equipment purchase of \$184,900 and annual equipment replacement contribu | BFO: Streets Snow Operations CG: Effective Transportation | 0.00 | \$760,834 | \$760,834 |
| Total Not Approved Options for Street Maintenance | | | | 0.00 | \$760,834 | \$760,834 |

Departmental Budget Report

Street Lights Sign

Public Works

Fund: 011 - General Fund Department: 40423 - Street Lights Sign

Department Description

The City owns and repairs 515 streetlights. The City leases 141 lights from Utah Power and Light. The department goal is to consolidate and improve component compatibility of all City street lights.

Performance Measures

Street Light Maint. & Electrical

Maintain street lighting in good working condition to provide safety and security to residents and guests.

Measures:

Percentage of city street lights operating.

Percentage of city street lights repaired within 30 days of receiving a complaint or requests for service.

Meets the following Council Goals:

World Class, Multi-Seasonal/Resort Community

| <u>2008 Actual</u> | <u>2009 Actual</u> | <u>2010 Actual</u> | <u>2011 Actual</u> | <u>2012 Target</u> |
|--------------------|--------------------|--------------------|--------------------|--------------------|
| 97% | 98% | 97% | 95% | 96% |
| 90% | 90% | 85% | 80% | 80% |

Traffic Control & Sign Repair

Provide legible, consistent traffic control devices and signs.

Measures:

Percentage of signs inspected per year.

Percentage of traffic control devices repaired within 30 days.

Meets the following Council Goals:

Effective Transportation and Parking System

| <u>2008 Actual</u> | <u>2009 Actual</u> | <u>2010 Actual</u> | <u>2011 Actual</u> | <u>2012 Target</u> |
|--------------------|--------------------|--------------------|--------------------|--------------------|
| 100% | 100% | 100% | 100% | 100% |
| 100% | 100% | 100% | 0 | |

Departmental Budget Report

Street Lights Sign

40423 - Street Lights Sign Budget

| | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|--------------------------------|-------------|-------------|-------------|--------------------------|-------------------------|-------------------------|-------------|-----------|
| Materials, Supplies & Services | \$78,494 | \$128,129 | \$72,263 | \$63,962 | \$120,300 | \$120,300 | \$120,300 | \$120,300 |
| Capital Outlay | \$27 | \$880 | \$0 | \$0 | \$54,500 | \$54,500 | \$54,500 | \$54,500 |
| Street Lights Sign Total: | \$78,520 | \$129,009 | \$72,263 | \$63,962 | \$174,800 | \$174,800 | \$174,800 | \$174,800 |

Changes to the Budget

* CM = Proposed during City Manager meetings
 TEC = Technical Adjustment
 COM = Committee Recommended

| Approval | Priority* | Option Description | BFO Program/Council Goal | 2011 Request | 2012 Request | 2013 Request |
|------------------|-----------|--------------------|--------------------------|--------------|--------------|--------------|
| | | () | BFO: N/A CG: N/A | | | |
| Total for | | | | | | |

Departmental Budget Report

Swede Alley Parking Struct.

Public Works

Fund: 011 - General Fund Department: 40424 - Swede Alley Parking Struct.

Department Description

The expanded China Bridge parking structure provides 633 parking spaces with a total square footage of 246,000. The Gateway parking structure provides 42 public parking spaces and 46 private spaces with a total square footage of 39,470.

Street Maintenance personnel provide clean up and the Water Department maintains the fire protection sprinkler system.

Performance Measures

China Bridge/Gateway Parking Structures

Maintain structural integrity, fire suppression system and lighting at China Bridge and Gateway parking structures. Gateway is joint owned with Gateway.

Meets the following Council Goals:
Effective Transportation and Parking System

| Measures: | <u>2008 Actual</u> | <u>2009 Actual</u> | <u>2010 Actual</u> | <u>2011 Actual</u> | <u>2012 Target</u> |
|---|--------------------|--------------------|--------------------|--------------------|--------------------|
| Percentage of monthly inspections conducted on lighting systems | 100% | 90% | 100% | 90% | 90% |
| Percentage of structural surveys conducted every 3 years. | 33% | 33% | 33% | 33% | 33% |

Departmental Budget Report

Swede Alley Parking Struct.

40424 - Swede Alley Parking Struct. Budget

| | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|--------------------------------|-------------|-------------|-------------|--------------------------|-------------------------|-------------------------|-------------|-----------|
| Materials, Supplies & Services | \$85,543 | \$72,287 | \$56,494 | \$49,572 | \$71,925 | \$71,925 | \$71,925 | \$71,925 |
| Capital Outlay | \$0 | \$0 | \$0 | \$0 | \$4,500 | \$4,500 | \$4,500 | \$4,500 |
| Swede Alley Parking Struct. | \$85,543 | \$72,287 | \$56,494 | \$49,572 | \$76,425 | \$76,425 | \$76,425 | \$76,425 |
| Total: | | | | | | | | |

Changes to the Budget

* CM = Proposed during City Manager meetings
 TEC = Technical Adjustment
 COM = Committee Recommended

| Approval | Priority* | Option Description | BFO Program/Council Goal | 2011 Request | 2012 Request | 2013 Request |
|------------------|-----------|--------------------|--------------------------|--------------|--------------|--------------|
| | () | | BFO: N/A CG: N/A | | | |
| Total for | | | | | | |

Departmental Budget Report

Water Billing

Public Works
Fund: 051 - Water Fund Department: 40450 - Water Billing

Department Description

See Water Department

Departmental Budget Report

Water Billing

40450 - Water Billing Budget

| | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|--------------------------------|-------------|-------------|-------------|--------------------------|-------------------------|-------------------------|-------------|-----------|
| Personnel | \$68,061 | \$66,087 | \$67,723 | \$61,785 | \$64,225 | \$64,225 | \$65,347 | \$65,347 |
| Materials, Supplies & Services | \$29,806 | \$39,784 | \$40,200 | \$32,671 | \$59,085 | \$59,085 | \$68,485 | \$68,485 |
| Water Billing Total: | \$97,867 | \$105,872 | \$107,924 | \$94,456 | \$123,310 | \$123,310 | \$133,832 | \$133,832 |

Changes to the Water Billing Budget

* CM = Proposed during City Manager meetings
 TEC = Technical Adjustment
 COM = Committee Recommended

| Approval | Priority* | Option Description | BFO Program/Council Goal | 2011 Request | 2012 Request | 2013 Request |
|---|-----------|---|--|--------------|-----------------|-----------------|
| Y | TEC | Base Level Adjustment (BADJ) Zero-sum changes to budget lines within a department. | BFO: N/A CG: N/A | 0.00 | \$0 | \$0 |
| Y | TEC | Technical adjustment to show FY2012 URS cost (TEC1) URS adjustment | BFO: N/A CG: N/A | 0.00 | \$163 | \$163 |
| Y | TEC | Heath Care Premium (TEC2) Heath Care premium - medical cost | BFO: N/A CG: N/A | 0.00 | \$959 | \$959 |
| Y | 2 | Fixed Base Meter Reading (WBWDMR) Monthly lease fees, connection fees, and space fees for the towers are the backbone of the Fixed Base System. | BFO: Conservation CG: Quality & Quantity of Water | 0.00 | \$9,400 | \$9,400 |
| Total Approved Options for Water Billing | | | | 0.00 | \$10,522 | \$10,522 |

Departmental Budget Report

Public Works

Fund: 051 - Water Fund Department: 40451 - Water Operations

Department Description

The Park City water system is one of the most complicated in the State of Utah. There are currently over 100 miles of pipe lines with 2,600+ feet elevation difference and 34 individual pressure zones. This will add to the complexity of the system.

Identification and correction of unaccounted water loss within our system continues to be one of our primary goals. The new meters installed between primary zones, enables the department to check water pumped/received versus water used. Our analysis is concentrated during the irrigation season in Park Meadows/Prospector, Upper Deer Valley, Old Town, and the Aeries.

Tunnel maintenance is an annual expense. An investment in annual maintenance will greatly reduce the risk of down time at either of the Judge or Spiro sources. Annual maintenance is performed by Jordanelle Special Service District mining staff.

Performance Measures

Customer Service / Water Conservation

Service Connection Leak Detection

Meets the following Council Goals:
Quality & Quantity of Water

Measures:

Annual Percentage of leaks detected within 38 days.

| <u>2008 Actual</u> | <u>2009 Actual</u> | <u>2010 Actual</u> | <u>2011 Actual</u> | <u>2012 Target</u> |
|--------------------|--------------------|--------------------|--------------------|--------------------|
| 100% | 100% | 100% | 100% | 100% |

Emergency Service

Reduce response time to emergency main line breaks

Meets the following Council Goals:
Quality & Quantity of Water

Measures:

Annual Average time to begin dig / repair on mainline breaks.
(hours)

| <u>2008 Actual</u> | <u>2009 Actual</u> | <u>2010 Actual</u> | <u>2011 Actual</u> | <u>2012 Target</u> |
|--------------------|--------------------|--------------------|--------------------|--------------------|
| 2 | 4 | 4 | 4 | 4 |

Annual Percentage of emergency main line repairs that are started within 4 hours

| | | | | |
|------|------|------|------|------|
| 100% | 100% | 100% | 100% | 100% |
|------|------|------|------|------|

Departmental Budget Report

Water Operations

Meter Maintenance

Proper operation of water meters

Measures:

Annually - Percentage of faulty meters repaired / replaced within two weeks of identification.

Meets the following Council Goals:

Quality & Quantity of Water

| <u>2008 Actual</u> | <u>2009 Actual</u> | <u>2010 Actual</u> | <u>2011 Actual</u> | <u>2012 Target</u> |
|--------------------|--------------------|--------------------|--------------------|--------------------|
| 92% | 96% | 97% | 90% | 95% |

Meter Reads

Reduce the number of man-days required to read the whole city. (Note: This goal is tied to approval of budget for upgrading meters to radio read. 51-45048)

Measures:

Average man days to complete initial meter reads each month

Meets the following Council Goals:

Quality & Quantity of Water

| <u>2008 Actual</u> | <u>2009 Actual</u> | <u>2010 Actual</u> | <u>2011 Actual</u> | <u>2012 Target</u> |
|--------------------|--------------------|--------------------|--------------------|--------------------|
| 10 | 10 | 8 | 1 | 1 |

Safety

Safe Work Environment

Measures:

Annual lost work time hours directly related to work related accidents.

Number of work related accidents per year.

Meets the following Council Goals:

Quality & Quantity of Water

| <u>2008 Actual</u> | <u>2009 Actual</u> | <u>2010 Actual</u> | <u>2011 Actual</u> | <u>2012 Target</u> |
|--------------------|--------------------|--------------------|--------------------|--------------------|
| 0 | 0 | 0 | 5 | 0 |
| 1 | 0 | 0 | 1 | |

System Maintenance - Preventative

Monthly Pressure Relief Valve (PRV)/regulator checks and adjustments

Measures:

Annual - Percentage of PRV / regulator checks completed in the first week of each month.

Meets the following Council Goals:

Quality & Quantity of Water

| <u>2008 Actual</u> | <u>2009 Actual</u> | <u>2010 Actual</u> | <u>2011 Actual</u> | <u>2012 Target</u> |
|--------------------|--------------------|--------------------|--------------------|--------------------|
| 88% | 96% | 100% | 100% | 100% |

Departmental Budget Report

Water Operations

Training / Certification

Treatment and Distribution System Training

Measures:
Annually - Percentage of water operators certified in distribution and treatment.

Meets the following Council Goals:
Quality & Quantity of Water

| <u>2008 Actual</u> | <u>2009 Actual</u> | <u>2010 Actual</u> | <u>2011 Actual</u> | <u>2012 Target</u> |
|--------------------|--------------------|--------------------|--------------------|--------------------|
| 91% | 91% | 100% | 100% | 100% |

Water Quality

Implementation of Backflow Prevention Program.

Measures:
Compliance with State/EPA water quality requirements

Meets the following Council Goals:
Quality & Quantity of Water

| <u>2008 Actual</u> | <u>2009 Actual</u> | <u>2010 Actual</u> | <u>2011 Actual</u> | <u>2012 Target</u> |
|--------------------|--------------------|--------------------|--------------------|--------------------|
| 100% | 100% | 99% | 99% | 99% |

Departmental Budget Report

Water Operations

40451 - Water Operations Budget

| | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|--------------------------------|-------------|-------------|-------------|--------------------------|-------------------------|-------------------------|-------------|-------------|
| Personnel | \$1,081,502 | \$1,281,935 | \$1,304,284 | \$1,175,380 | \$1,374,156 | \$1,374,156 | \$1,405,752 | \$1,405,752 |
| Materials, Supplies & Services | \$1,895,618 | \$1,564,349 | \$1,493,573 | \$1,741,162 | \$1,911,552 | \$1,911,552 | \$2,120,437 | \$2,008,328 |
| Capital Outlay | \$35,444 | \$107,721 | \$49,055 | \$15,055 | \$43,000 | \$43,000 | \$43,000 | \$43,000 |
| Interfund Transfer | \$698,629 | \$695,629 | \$698,629 | \$640,409 | \$698,629 | \$698,629 | \$623,000 | \$623,000 |
| Water Operations Total: | \$3,711,192 | \$3,649,634 | \$3,545,541 | \$3,572,006 | \$4,027,337 | \$4,027,337 | \$4,192,189 | \$4,080,080 |

Departmental Budget Report

Water Operations

Changes to the Water Operations Budget

* CM = Proposed during City Manager meetings
 TEC = Technical Adjustment
 COM = Committee Recommended

| Approval | Priority* | Option Description | BFO Program/Council Goal | 2011 Request | 2012 Request | 2013 Request |
|----------|-----------|---|--|--------------|--------------|--------------|
| Y | CM | Admin IFT Reallocation (ADMINIFT) Reallocation of funding determined by Admin IFT study. Change in IFTs, utility charges, and business license revenue. | BFO: N/A CG: N/A | 0.00 | \$-66,179 | \$-66,179 |
| Y | TEC | Base Level Adjustment (BADJ) Zero-sum changes to budget lines within a department. | BFO: N/A CG: N/A | 0.00 | \$0 | \$0 |
| Y | CM | Environmental Regulatory (ERSUER) The Environmental Regulatory budget is designed to track costs associated with Park City's environmental regulatory activities as they relate to water and soils. In the past, these funds were pull from Risk Management, Water and other available funds as | BFO: Environmental Regulation/EPA CG: Preservation of Park City Character | 0.00 | \$171,291 | \$60,182 |
| Y | TEC | Housing Allowance Adjustment (HAADJ) This option increases or decreases the housing allowance for each department based on current numbers. | BFO: N/A CG: N/A | 0.00 | \$-3,283 | \$-3,283 |
| Y | TEC | Technical adjustment to show FY2012 URS cost (TEC1) URS adjustment | BFO: N/A CG: N/A | 0.00 | \$3,258 | \$3,258 |
| Y | TEC | Heath Care Premium (TEC2) Heath Care premium - medical cost | BFO: N/A CG: N/A | 0.00 | \$14,865 | \$14,865 |
| Y | 2 | LOS reduced for service orders/dist & maint (WBWDMRO*) Service Orders reduced LOS (20% or 100 less meters will be rebuilt) and Distribution & Maintenance reduced LOS (reduced work on asset mgmt, which is just now getting started). | BFO: Distribution & Maintenance CG: Quality & Quantity of Water | 0.00 | \$-9,400 | \$-9,400 |
| Y | 1 | Quinn's Water Treatment Plant (WOWDQW) O&M was added to budget last year. However, revised O&M estimates due to current conditions of chemical costs and revised quantity estimates are being captured in this option. | BFO: Water Quality/Dist & Maint CG: Quality & Quantity of Water | 0.00 | \$128,800 | \$128,800 |
| Y | CM | Quinn's Water Treatment Plant Utilities (WOWDQW2) Utility costs for new Quinn's Water Treatment Plant | BFO: Water Quality/Dist & Maint CG: Quality & Quantity of Water | 0.00 | \$50,500 | \$49,500 |
| Y | 1 | Reduction in reservation fee. (WOWDQWO*) WBWCD Reservation fee of \$125,000 will no longer be charged. The full takedown of 2,500 ac/ft is now being charged and is budgeted in a CIP with capital expenses. | BFO: Water Quality/Dist & Maint CG: N/A | 0.00 | \$-125,000 | \$-125,000 |

Departmental Budget Report

Water Operations

| | | | | | | |
|--|------------|---|-----------------------------------|-------------|------------------|-----------------|
| Y | TEC | M & S Technical Adjustment (WOWDTC) Mistake corrected from FY09 Budget Process. Part of 5% budget cuts. | BFO: N/A CG: N/A | 0.00 | \$0 | \$0 |
| Total Approved Options for Water Operations | | | | 0.00 | \$164,852 | \$52,743 |
| N | TEC | Contract Employee Fringe (TEC4) This option will ensure that there is sufficient budget for contract employees for fringe benefits. | BFO: N/A CG: N/A | 0.00 | \$0 | \$0 |
| Total Not Approved Options for Water Operations | | | | 0.00 | \$0 | \$0 |

Departmental Budget Report

Fleet Services Dept

Public Works

Fund: 062 - Fleet Services Fund Department: 40471 - Fleet Services Dept

Department Description

Fleet Services provides vehicle maintenance service on 187 major and 112 minor pieces of equipment for all City departments. Services are charged at \$57.00 per hour for the actual amount of time necessary to complete the repair or service. Repair parts, fuel, etc., are billed at actual cost.

A General Fund contribution is used to purchase miscellaneous capital outlay items not directly charged to a City department.

Performance Measures

Fleet Services

Provide for high level customer satisfaction with fleet services provided

Meets the following Council Goals:

World Class, Multi-Seasonal/Resort Community

Measures:

A customer satisfaction survey will be designed and distributed using a ranking system. The individuals surveyed will rank their experience on a scale of 1-5 (5=Great, 1=Terrible)

Effectiveness Measure Vehicle availability (Downtime vs Total time - this will be the measure as an average for each vehicle).

Percentage of Preventive Maintenance services completed on schedule.

| | <u>2008 Actual</u> | <u>2009 Actual</u> | <u>2010 Actual</u> | <u>2011 Actual</u> | <u>2012 Target</u> |
|--|--------------------|--------------------|--------------------|--------------------|--------------------|
| | 4.99 | 4.53 | 4.77 | 4.85 | 4 |
| | 95% | 95% | 95% | 95% | 95% |
| | 90% | 90% | 95% | 95% | 95% |

Departmental Budget Report

Fleet Services Dept

40471 - Fleet Services Dept Budget

| | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|-----------------------------------|--------------------|--------------------|--------------------|--------------------------|-------------------------|-------------------------|--------------------|--------------------|
| Personnel | \$630,385 | \$581,403 | \$601,488 | \$523,672 | \$604,260 | \$604,260 | \$613,432 | \$613,432 |
| Materials, Supplies & Services | \$1,723,282 | \$1,373,361 | \$1,369,854 | \$1,413,891 | \$1,637,935 | \$1,694,340 | \$1,754,340 | \$1,826,065 |
| Capital Outlay | \$4,295 | \$4,590 | \$595 | \$1,430 | \$5,000 | \$5,000 | \$5,000 | \$5,000 |
| Fleet Services Dept Total: | \$2,357,962 | \$1,959,354 | \$1,971,937 | \$1,938,993 | \$2,247,195 | \$2,303,600 | \$2,372,772 | \$2,444,497 |

Changes to the Fleet Services Dept Budget

* CM = Proposed during City Manager meetings
 TEC = Technical Adjustment
 COM = Committee Recommended

| Approval | Priority* | Option Description | BFO Program/Council Goal | 2011 Request | 2012 Request | 2013 Request |
|---|-----------|---|--------------------------|------------------|------------------|------------------|
| Y | TEC | Fleet Fund Adjustments (FLET) Technical adjustments to Fund 62 to bring the internal service fund in-line with actuals. | BFO: N/A CG: N/A | 56,405.00 | \$116,405 | \$188,130 |
| Y | TEC | Technical adjustment to show FY2012 URS cost (TEC1) URS adjustment | BFO: N/A CG: N/A | 0.00 | \$1,500 | \$1,500 |
| Y | TEC | Heath Care Premium (TEC2) Heath Care premium - medical cost | BFO: N/A CG: N/A | 0.00 | \$7,672 | \$7,672 |
| Total Approved Options for Fleet Services Dept | | | | 56,405.00 | \$125,577 | \$197,302 |
| N | 1 | Tire Mount/Balance Machine (FSFSTM) This replaces the 12-year old tire machine Fleet Maintenance utilizes each and every day. The current machine has exceeded its useful life by two years. The new machine will incorporate new safety features that helps ensure efficient and safe mounting/dis | BFO: N/A CG: N/A | 0.00 | \$15,000 | \$0 |
| N | 2 | Wheel Lift System (FSFSWL) This option provides funding necessary to purchase one pair of 30,000lb lift jacks. These units will enable fleet maintenance staff expanded capability to safely and efficiently work on drivelines and suspensions of fleet's heavy equipment. | BFO: N/A CG: N/A | 0.00 | \$18,500 | \$0 |
| Total Not Approved Options for Fleet Services Dept | | | | 0.00 | \$33,500 | \$0 |

Departmental Budget Report

Transportation Oper

Public Works

Fund: 057 - Transportation & Parking Fund Department: 40481 - Transportation Oper

Department Description

The Transportation Division offers four separate levels of service; winter, spring, summer, and fall. Para transit and special events also are an active part of daily operations. Ridership data is maintained on a weekly basis for service analysis to occur in an effort to make sure services occur where delivery is most needed.

Park City Transit operates an average of 56,500 revenue service hours (on road time) per year and carries approximately 1.5 million passengers per year. County transit service has grown significantly during the past few years and now requires 30% of total system revenue service hours. Depending on how quickly the resorts open, winter service delivery makes up anywhere from 60-67% of the total amount of service provided.

Performance Measures

Main Street Parking Program

Effective and efficient Old Town parking program

Meets the following Council Goals:

Effective Transportation and Parking System

| Measures: | <u>2008 Actual</u> | <u>2009 Actual</u> | <u>2010 Actual</u> | <u>2011 Actual</u> | <u>2012 Target</u> |
|-------------------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| 1) Revenue per space | \$1,536 | \$1,253 | \$1,198 | \$1,730 | \$1,500 |
| 2) Average meter downtime (minutes) | N/A | | | N/A | N/A |
| 3) Ticket collection rate | 79% | 80% | 79% | 80% | 88% |
| 4) Complaint mitigation (hours) | meeting | meeting | 30 | meeting | 24 |

Parking Appeals Program

Mitigate unintended impacts of the parking program through a consistent and just appeals program

Meets the following Council Goals:

Effective Transportation and Parking System

| Measures: | <u>2008 Actual</u> | <u>2009 Actual</u> | <u>2010 Actual</u> | <u>2011 Actual</u> | <u>2012 Target</u> |
|-----------------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| 1) Ratio of appeals to tickets | 3.77% | 3.0% | 4.95% | 6.90% | 3.00% |
| 2) Appeals processing time (days) | 29.69 | 34.18 | 36.40 | 32.5 | 14.00 |

Departmental Budget Report

Transportation Oper

Parking Enforcement

Effective management of parking to assure efficient use of existing resources

Meets the following Council Goals:

Effective Transportation and Parking System

Measures:

- 1) Paid Zones: Total paid vehicles to total parked vehicles
- 2) Residential Zones: Total permitted vehicles to total parked vehicles

| <u>2008 Actual</u> | <u>2009 Actual</u> | <u>2010 Actual</u> | <u>2011 Actual</u> | <u>2012 Target</u> |
|--------------------|--------------------|--------------------|--------------------|--------------------|
| 91.0% | 92% | 89% | 89% | 90.0% |
| 81% | 95% | 92% | 91% | 90.0% |

Transit - Elderly/Seniors/Para-transit.

Provide an efficient and responsive public transit system.

Meets the following Council Goals:

Effective Transportation and Parking System

Measures:

- 1) Cost per passenger for Elderly/Seniors/Para-transit.
- 2) Passengers per year for Elderly/Seniors/Para-transit.

| <u>2008 Actual</u> | <u>2009 Actual</u> | <u>2010 Actual</u> | <u>2011 Actual</u> | <u>2012 Target</u> |
|--------------------|--------------------|--------------------|--------------------|--------------------|
| \$20.78 | \$22.13 | 23.76 | 0 | \$23.00 |
| 6350 | 6235 | 9276 | 0 | 8000 |

Transit - Fall Service

Provide an efficient and responsive public transit system.

Meets the following Council Goals:

Effective Transportation and Parking System

Measures:

- 1) Cost per revenue hour
- 2) Passengers per revenue hour.
- 3) Cost per passenger
- 4) Passengers per route mile.
- 5) Passenger trips per employee.
- 6) Accident Free Miles measured by dividing number of revenue miles by number of preventable accidents.

| <u>2008 Actual</u> | <u>2009 Actual</u> | <u>2010 Actual</u> | <u>2011 Actual</u> | <u>2012 Target</u> |
|--------------------|--------------------|--------------------|--------------------|--------------------|
| \$75.96 | \$56.62 | \$61.45 | 65.73 | 63.50 |
| 12.67 | 12.00 | 12.00 | 13.46 | 13.50 |
| \$5.99 | \$4.03 | \$5.12 | \$4.88 | \$4.85 |
| 1.25 | .89 | .78 | .78 | 1.00 |
| 2726 | 3134 | 2111 | 2336 | 2300 |
| 73,867 | 93,352 | 38,719 | 72,711 | 70,000 |

Departmental Budget Report

Transportation Oper

Transit - Special Events

Provide an efficient and responsive public transit system.

Meets the following Council Goals:

Effective Transportation and Parking System

Measures:

1) Cost per passenger

| <u>2008 Actual</u> | <u>2009 Actual</u> | <u>2010 Actual</u> | <u>2011 Actual</u> | <u>2012 Target</u> |
|--------------------|--------------------|--------------------|--------------------|--------------------|
| .36 | .68 | .68 | .68 | .63 |

2) Passengers per year

| | | | | |
|---------|---------|---------|---|---------|
| 194,419 | 173,597 | 175,176 | 0 | 190,000 |
|---------|---------|---------|---|---------|

Transit - Spring Service

Provide an efficient and responsive public transit system.

Meets the following Council Goals:

Effective Transportation and Parking System

Measures:

1) Cost per revenue hour

| <u>2008 Actual</u> | <u>2009 Actual</u> | <u>2010 Actual</u> | <u>2011 Actual</u> | <u>2012 Target</u> |
|--------------------|--------------------|--------------------|--------------------|--------------------|
| \$51.55 | \$52.11 | \$68.59 | 0 | |

2) Passengers per revenue hour.

| | | | | |
|-------|-------|-------|---|--|
| 11.83 | 11.13 | 13.59 | 0 | |
|-------|-------|-------|---|--|

3) Cost per passenger

| | | | | |
|--------|--------|--------|---|--|
| \$4.35 | \$4.68 | \$5.05 | 0 | |
|--------|--------|--------|---|--|

4) Passengers per route mile.

| | | | | |
|------|-----|-----|---|--|
| 1.34 | .72 | .88 | 0 | |
|------|-----|-----|---|--|

5) Passenger trips per employee.

| | | | | |
|------|------|------|---|--|
| 1790 | 2340 | 2451 | 0 | |
|------|------|------|---|--|

6) Accident Free Miles measured by dividing number of revenue miles by number of preventable accidents.

| | | | | |
|--------|---------|--------|---|--|
| 61,556 | 146,150 | 65,481 | 0 | |
|--------|---------|--------|---|--|

Departmental Budget Report

Transportation Oper

Transit - Summer Service

Provide an efficient and responsive public transit system.

Meets the following Council Goals:

Effective Transportation and Parking System

| Measures: | <u>2008 Actual</u> | <u>2009 Actual</u> | <u>2010 Actual</u> | <u>2011 Actual</u> | <u>2012 Target</u> |
|---|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
| 1) Cost per revenue hour | \$57.12 | \$44.93 | \$67.22 | 0 | |
| 2) Passengers per revenue hour. | 23.22 | 19.11 | 19.99 | 0 | |
| 3) Cost per passenger | \$2.46 | \$2.35 | \$3.36 | 0 | |
| 4) Passengers per route mile. | 1.35 | 1.24 | 1.30 | 0 | |
| 5) Passenger trips per employee. | 5380 | 5249 | 4970 | 0 | |
| 6) Accident Free Miles measured by dividing number of revenue miles by number of preventable accidents. | 87,414 | 93,049 | 43,059 | 0 | |

Transit - System Analysis

Provide an efficient and responsive public transit system.

Meets the following Council Goals:

Effective Transportation and Parking System

| Measures: | <u>2008 Actual</u> | <u>2009 Actual</u> | <u>2010 Actual</u> | <u>2011 Actual</u> | <u>2012 Target</u> |
|--|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
| 1) System analysis cost per passenger. | \$.016 | \$.020 | \$.037 | 0 | .040 |

Departmental Budget Report

Transportation Oper

Transit - Winter Service

Provide an efficient and responsive public transit system.

Meets the following Council Goals:

Effective Transportation and Parking System

| Measures: | <u>2008 Actual</u> | <u>2009 Actual</u> | <u>2010 Actual</u> | <u>2011 Actual</u> | <u>2012 Target</u> |
|---|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
| 1) Cost per revenue hour | \$40.81 | \$51.40 | \$61.44 | 0 | |
| 2) Passengers per revenue hour. | 44.72 | 36.86 | 30.65 | 0 | |
| 3) Cost per passenger | 1.10 | 1.39 | 2.00 | | |
| 4) Passengers per route mile. | 2.76 | 2.61 | 2.81 | | |
| 5) Passenger trips per employee. | 21,926 | 16,970 | 14,998 | 0 | |
| 6) Accident Free Miles measured by dividing number of revenue miles by number of preventable accidents. | 36,317 | 61,653 | 91,859 | | |

Departmental Budget Report

Transportation Oper

40481 - Transportation Oper Budget

| | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|--------------------------------|-------------|-------------|-------------|--------------------------|-------------------------|-------------------------|-------------|-------------|
| Personnel | \$3,011,637 | \$3,288,027 | \$3,549,068 | \$3,309,974 | \$4,427,418 | \$4,427,418 | \$4,540,879 | \$4,540,879 |
| Materials, Supplies & Services | \$585,611 | \$636,854 | \$568,836 | \$586,663 | \$661,886 | \$661,886 | \$837,013 | \$837,013 |
| Capital Outlay | \$28,122 | \$84,894 | \$27,398 | \$9,418 | \$148,325 | \$148,325 | \$74,179 | \$74,179 |
| Interfund Transfer | \$2,214,730 | \$1,911,730 | \$1,785,525 | \$1,816,584 | \$1,981,730 | \$2,104,730 | \$2,045,000 | \$2,045,000 |
| Transportation Oper Total: | \$5,840,100 | \$5,921,504 | \$5,930,828 | \$5,722,639 | \$7,219,359 | \$7,342,359 | \$7,497,071 | \$7,497,071 |

Departmental Budget Report

Transportation Oper

Changes to the Transportation Oper Budget

* CM = Proposed during City Manager meetings
 TEC = Technical Adjustment
 COM = Committee Recommended

| Approval | Priority* | Option Description | BFO Program/Council Goal | 2011 Request | 2012 Request | 2013 Request |
|----------|-----------|---|--|--------------|--------------|--------------|
| Y | CM | Admin IFT Reallocation (ADMINIFT) Reallocation of funding determined by Admin IFT study. Change in IFTs, utility charges, and business license revenue. | BFO: N/A CG: N/A | 0.00 | \$25,770 | \$25,770 |
| Y | TEC | Base Level Adjustment (BADJ) Zero-sum changes to budget lines within a department. | BFO: N/A CG: N/A | 0.00 | \$0 | \$0 |
| Y | 5 | Public Works Inspector Career Development (ENTDPD) This option modifies the funding for the current FTE Public Works Inspector position located in Engineering. Because the position will be shared 75% by Engineering and 25% Transit, this option funds the position 75% from Engineering funds and 25% from Tr | BFO: Inspections CG: Public Safety | 0.00 | \$20,723 | \$20,723 |
| Y | 5 | Reduced Contract Services (ENTDPDO*) Reduction in contract services will not decrease LOS. | BFO: Transportation Management CG: Effective Transportation | 0.00 | \$-20,723 | \$-20,723 |
| Y | TEC | Fleet Fund Adjustments (FLET) Technical adjustments to Fund 62 to bring the internal service fund in-line with actuals. | BFO: N/A CG: N/A | 123,000.00 | \$123,000 | \$123,000 |
| Y | TEC | Housing Allowance Adjustment (HAADJ) This option increases or decreases the housing allowance for each department based on current numbers. | BFO: N/A CG: N/A | 0.00 | \$1,313 | \$1,313 |
| Y | 3 | Bus Driver IV Career Development (TDTDBS) This provides the reclassification of a bus driver III position that has successfully completed a professional development plan. Incremental cost is offset with reductions in other budget amounts. | BFO: Winter/Summer Transit Service CG: Effective Transportation | 0.00 | \$6,249 | \$6,249 |
| Y | 3 | Prof. Consulting Reduction (TDTDBSO*) Incremental cost is offset with reductions in other budget amounts. | BFO: Winter/Summer Transit Service CG: Effective Transportation | 0.00 | \$-6,249 | \$-6,249 |
| Y | 2 | Transit Facility Snow Removal (TDTDFS) This provides for increased snow removal at the expanded transit facility due to expanded parking footprint and reduced snow storage areas. | BFO: Winter Transit Service CG: Effective Transportation | 0.00 | \$24,331 | \$24,331 |
| Y | 2 | Reduction in Vehicles Admin (TDTDFSO*) This option can be funded by reallocating the existing budget. | BFO: Winter/Summer Transit Service CG: Effective Transportation | 0.00 | \$-12,746 | \$-12,746 |

Departmental Budget Report

Transportation Oper

| | | | | | | |
|---|-----|--|--|-------------------|------------------|------------------|
| Y | 6 | Shift Supervisor (TDTDSS) This provides the reclassification of a bus driver IV to a Transit Supervisor. Growth in transit employees and scope of services with the County necessitates this additional supervisor. Incremental costs of this option offset with reductions in other bud | BFO: Winter/Summer Transit Service CG: Effective Transportation | 0.00 | \$9,225 | \$9,225 |
| Y | 6 | Prof. Consulting Reduction (TDTDSSO*) Incremental costs of this option offset with reductions in other budget amounts. | BFO: Winter/Summer Transit Service CG: Effective Transportation | 0.00 | \$-9,225 | \$-9,225 |
| Y | 1 | Transit Facility Utilities (TDTDTF) This provides for increases in utilities and cleaning costs for the expanded Ironhorse Transit Storage and Maintenance Facility | BFO: Winter/Summer Transit Service CG: Effective Transportation | 0.00 | \$88,294 | \$88,294 |
| Y | 1 | Reduce Contract Services (TDTDTFO*) Offset by cost sharing payments from Summit County as well as reducing contract services. | BFO: Winter/Summer Transit Service CG: Effective Transportation | 0.00 | \$-68,870 | \$-68,870 |
| Y | 4 | Transit Marketing (TDTDTM) This option programs parking revenues to be collected as a result of 2010 paid parking rate increase. Council dedicated a \$40,000 increase to a Transit Marketing program. | BFO: Winter/Summer Transit Service CG: Effective Transportation | 0.00 | \$40,000 | \$40,000 |
| Y | TEC | Technical adjustment to show FY2012 URS cost (TEC1) URS adjustment | BFO: N/A CG: N/A | 0.00 | \$8,189 | \$8,189 |
| Y | TEC | Heath Care Premium (TEC2) Heath Care premium - medical cost | BFO: N/A CG: N/A | 0.00 | \$48,430 | \$48,430 |
| Total Approved Options for Transportation Oper | | | | 123,000.00 | \$277,712 | \$277,712 |
| N | TEC | Contract Employee Fringe (TEC4) This option will ensure that there is sufficient budget for contract employees for fringe benefits. | BFO: N/A CG: N/A | 0.00 | \$0 | \$0 |
| Total Not Approved Options for Transportation Oper | | | | 0.00 | \$0 | \$0 |

Departmental Budget Report

Capital

Public Works

Fund: 057 - Transportation & Parking Fund Department: 40483 - Capital

Department Description

See Transit Department

Departmental Budget Report

Capital

40483 - Capital Budget

| | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|--------------------------------|-------------|-------------|-------------|--------------------------|-------------------------|-------------------------|-------------|-----------|
| Materials, Supplies & Services | \$0 | \$0 | \$0 | \$0 | \$20,000 | \$20,000 | \$20,000 | \$20,000 |
| Capital Outlay | \$0 | \$0 | \$0 | \$0 | \$10,000 | \$10,000 | \$10,000 | \$10,000 |
| Capital Total: | \$0 | \$0 | \$0 | \$0 | \$30,000 | \$30,000 | \$30,000 | \$30,000 |

Changes to the Budget

* CM = Proposed during City Manager meetings
 TEC = Technical Adjustment
 COM = Committee Recommended

| Approval | Priority* | Option Description | BFO Program/Council Goal | 2011 Request | 2012 Request | 2013 Request |
|------------------|-----------|--------------------|--------------------------|--------------|--------------|--------------|
| | | () | BFO: N/A CG: N/A | | | |
| Total for | | | | | | |

Departmental Budget Report

Public Works
 Fund: 055 - Golf Course Fund Department: 40564 - Golf Maintenance

Department Description

The Golf Course Maintenance Department is responsible for the care and upkeep of the Park City Golf Course. Routine maintenance includes a variety of programs ranging from bunker maintenance to pest abatement. During the past several years, the golf course has enjoyed the reputation of being one of the best public golf courses in the state and as a result is operating at capacity.

Included in the golf course maintenance budget are salaries, materials, supplies, capital outlay, debt service and utilities.

Performance Measures

Bunkers and Fairways

Provide fairways and bunkers that meet or exceed our customers' expectations.

Meets the following Council Goals:
 World Class, Multi-Seasonal/Resort Community

| Measures: | <u>2008 Actual</u> | <u>2009 Actual</u> | <u>2010 Actual</u> | <u>2011 Actual</u> | <u>2012 Target</u> |
|--|--------------------|--------------------|--------------------|--------------------|--------------------|
| Number of days bunkers groomed per week | 2.7 | 2.9 | 2.8 | 2.7 | 2.5 |
| Number of days fairways were groomed each week | 3.0 | 3.0 | 3.0 | 3 | 2.5 |

Equipment Replacement and Maintenance

Maintain a Reliable Fleet of Equipment

Meets the following Council Goals:
 World Class, Multi-Seasonal/Resort Community

| Measures: | <u>2008 Actual</u> | <u>2009 Actual</u> | <u>2010 Actual</u> | <u>2011 Actual</u> | <u>2012 Target</u> |
|--|--------------------|--------------------|--------------------|--------------------|--------------------|
| Number of staff hours spent on routine maintenance and set of equipment per week | 1.1 | 1.2 | 1.1 | 1 | 1 |

Departmental Budget Report

Golf Maintenance

Lakes, Streams and Irrigation System

The Upkeep and Maintenance of Lakes, Streams and Irrigation System

Meets the following Council Goals:

World Class, Multi-Seasonal/Resort Community

| Measures: | <u>2008 Actual</u> | <u>2009 Actual</u> | <u>2010 Actual</u> | <u>2011 Actual</u> | <u>2012 Target</u> |
|--|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Percent of mainline irrigation repairs made within 72 hours | 100 | 100 | 100 | 100 | 100 |
| Percentage of water tests performed to monitor differential in nutrient levels performed quarterly | 100 | 100 | 100 | 100 | 100 |
| Water usage recorded in acre feet per year | 196 | 164 | 196 | 0 | 225 |

Miscellaneous

Improving and maintaining areas other than turf.

Meets the following Council Goals:

World Class, Multi-Seasonal/Resort Community

| Measures: | <u>2008 Actual</u> | <u>2009 Actual</u> | <u>2010 Actual</u> | <u>2011 Actual</u> | <u>2012 Target</u> |
|--|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Number of times restrooms cleaned per week | 3 | 3 | 3 | 3 | 3 |

Tree Care

Properly care for all trees

Meets the following Council Goals:

World Class, Multi-Seasonal/Resort Community

| Measures: | <u>2008 Actual</u> | <u>2009 Actual</u> | <u>2010 Actual</u> | <u>2011 Actual</u> | <u>2012 Target</u> |
|---------------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Percentage of Trees Pruned per Season | 10 | 30 | 30 | 25 | 25 |

Turf Care

Provide tees and greens that meet or exceed our customers' expectations.

Meets the following Council Goals:

World Class, Multi-Seasonal/Resort Community

| Measures: | <u>2008 Actual</u> | <u>2009 Actual</u> | <u>2010 Actual</u> | <u>2011 Actual</u> | <u>2012 Target</u> |
|--|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Number of days greens groomed per week | 5.9 | 6.3 | 6.2 | 6 | 5 |
| Number of days tees groomed per week | 2.8 | 2.9 | 2.8 | 2.9 | 2.5 |

Departmental Budget Report

Golf Maintenance

40564 - Golf Maintenance Budget

| | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|--------------------------------|------------------|------------------|------------------|--------------------------|-------------------------|-------------------------|------------------|------------------|
| Personnel | \$216,564 | \$261,046 | \$287,334 | \$252,896 | \$398,194 | \$398,194 | \$400,485 | \$400,485 |
| Materials, Supplies & Services | \$204,012 | \$266,729 | \$222,234 | \$143,354 | \$200,522 | \$200,522 | \$205,622 | \$205,622 |
| Capital Outlay | \$10,700 | \$0 | \$0 | \$0 | \$1,005 | \$1,005 | \$1,005 | \$1,005 |
| Interfund Transfer | \$80,142 | \$83,542 | \$80,142 | \$73,469 | \$80,142 | \$80,142 | \$81,600 | \$81,600 |
| Golf Maintenance Total: | \$511,417 | \$611,316 | \$589,710 | \$469,719 | \$679,863 | \$679,863 | \$688,712 | \$688,712 |

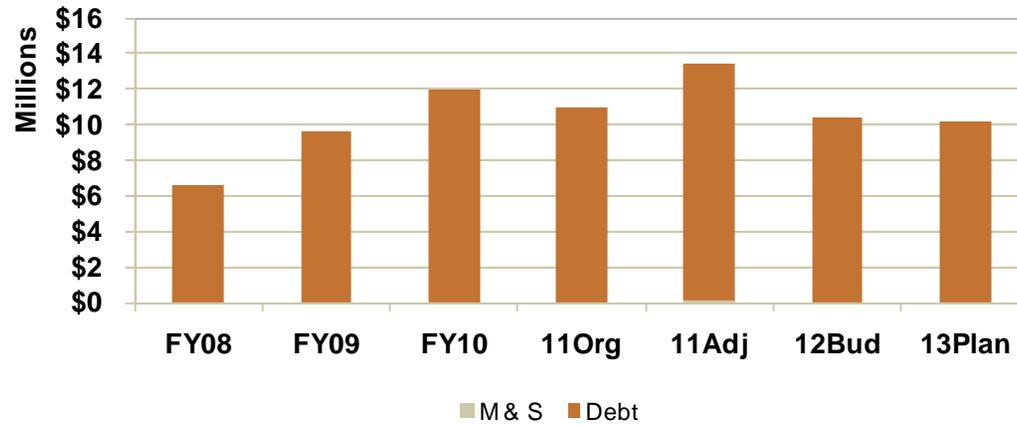
Changes to the Golf Maintenance Budget

* CM = Proposed during City Manager meetings
 TEC = Technical Adjustment
 COM = Committee Recommended

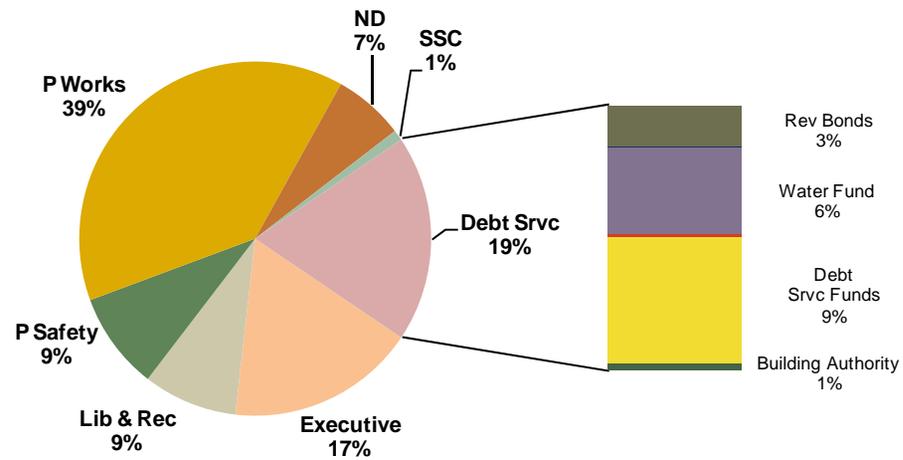
| Approval | Priority* | Option Description | BFO Program/Council Goal | 2011 Request | 2012 Request | 2013 Request |
|--|-----------|--|-----------------------------------|--------------|----------------|----------------|
| Y | CM | Admin IFT Reallocation (ADMINIFT) Reallocation of funding determined by Admin IFT study. Change in IFTs, utility charges, and business license revenue. | BFO: N/A CG: N/A | 0.00 | \$6,558 | \$6,558 |
| Y | TEC | Technical adjustment to show FY2012 URS cost (TEC1) URS adjustment | BFO: N/A CG: N/A | 0.00 | \$373 | \$373 |
| Y | TEC | Heath Care Premium (TEC2) Heath Care premium - medical cost | BFO: N/A CG: N/A | 0.00 | \$1,918 | \$1,918 |
| Total Approved Options for Golf Maintenance | | | | 0.00 | \$8,849 | \$8,849 |

DebtService

Average Rate of Growth 5.0%



19% of Total Operational Budget



Departmental Budget Report

Debt Service

Debt Service

40571 - Golf Pro Shop Budget

| | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|----------------------|-------------|-------------|-------------|--------------------------|-------------------------|-------------------------|-------------|-----------|
| Debt Service | \$25,467 | \$26,769 | \$28,139 | \$0 | \$29,579 | \$29,579 | \$23,139 | \$0 |
| Golf Pro Shop Total: | \$25,467 | \$26,769 | \$28,139 | \$0 | \$29,579 | \$29,579 | \$23,139 | \$0 |

40740 - 2009A WATER BONDS Budget

| | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|--------------------------|-------------|-------------|-------------|--------------------------|-------------------------|-------------------------|-------------|-----------|
| Debt Service | \$0 | \$0 | \$0 | \$127,500 | \$127,500 | \$127,500 | \$127,500 | \$127,500 |
| 2009A WATER BONDS Total: | \$0 | \$0 | \$0 | \$127,500 | \$127,500 | \$127,500 | \$127,500 | \$127,500 |

40741 - 2009B WATER BONDS Budget

| | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|--------------------------|-------------|-------------|-------------|--------------------------|-------------------------|-------------------------|-------------|-------------|
| Debt Service | \$0 | \$0 | \$1,068,478 | \$245,535 | \$1,168,850 | \$1,168,850 | \$1,158,450 | \$1,900,700 |
| 2009B WATER BONDS Total: | \$0 | \$0 | \$1,068,478 | \$245,535 | \$1,168,850 | \$1,168,850 | \$1,158,450 | \$1,900,700 |

40742 - 2009C WATER BONDS Budget

| | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|--------------------------|-------------|-------------|-------------|--------------------------|-------------------------|-------------------------|-------------|-----------|
| Debt Service | \$0 | \$0 | \$382,891 | \$235,137 | \$511,138 | \$511,138 | \$511,138 | \$511,138 |
| 2009C WATER BONDS Total: | \$0 | \$0 | \$382,891 | \$235,137 | \$511,138 | \$511,138 | \$511,138 | \$511,138 |

40743 - 2010 WATER BONDS Budget

| | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|-------------------------|-------------|-------------|-------------|--------------------------|-------------------------|-------------------------|-------------|-------------|
| Debt Service | \$0 | \$0 | \$184,197 | \$844,590 | \$1,094,900 | \$1,094,900 | \$1,092,300 | \$1,087,950 |
| 2010 WATER BONDS Total: | \$0 | \$0 | \$184,197 | \$844,590 | \$1,094,900 | \$1,094,900 | \$1,092,300 | \$1,087,950 |

Departmental Budget Report

Debt Service

40752 - Open Sp 2003 GO Bonds Budget

| | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|-----------------------|-------------|-------------|-------------|--------------------------|-------------------------|-------------------------|-------------|-----------|
| Debt Service | \$434,229 | \$432,125 | \$432,075 | \$55,663 | \$441,000 | \$441,000 | \$439,000 | \$438,000 |
| Open Sp 2003 GO Bonds | \$434,229 | \$432,125 | \$432,075 | \$55,663 | \$441,000 | \$441,000 | \$439,000 | \$438,000 |
| Total: | | | | | | | | |

40756 - GO Bonds 1999 Series Budget

| | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|-----------------------------|-------------|-------------|-------------|--------------------------|-------------------------|-------------------------|-------------|-----------|
| Debt Service | \$388,378 | \$2,096,792 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| GO Bonds 1999 Series Total: | \$388,378 | \$2,096,792 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |

40757 - GO Bonds 2000 Series Budget

| | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|-----------------------------|-------------|-------------|-------------|--------------------------|-------------------------|-------------------------|-------------|-----------|
| Debt Service | \$553,400 | \$554,650 | \$2,611,322 | \$11,258 | \$459,315 | \$459,315 | \$0 | \$0 |
| GO Bonds 2000 Series Total: | \$553,400 | \$554,650 | \$2,611,322 | \$11,258 | \$459,315 | \$459,315 | \$0 | \$0 |

40760 - GO 2004 Open Sp Ice Bonds Budget

| | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|---------------------------|-------------|-------------|-------------|--------------------------|-------------------------|-------------------------|-------------|-----------|
| Debt Service | \$799,803 | \$798,521 | \$798,259 | \$118,754 | \$803,000 | \$803,000 | \$803,000 | \$805,000 |
| GO 2004 Open Sp Ice Bonds | \$799,803 | \$798,521 | \$798,259 | \$118,754 | \$803,000 | \$803,000 | \$803,000 | \$805,000 |
| Total: | | | | | | | | |

40761 - Bond Debt 2002 Budget

| | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|-----------------------|-------------|-------------|-------------|--------------------------|-------------------------|-------------------------|-------------|-----------|
| Debt Service | \$822,131 | \$791,139 | \$53,763 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Bond Debt 2002 Total: | \$822,131 | \$791,139 | \$53,763 | \$0 | \$0 | \$0 | \$0 | \$0 |

Departmental Budget Report

Debt Service

40770 - CIB Bond Budget

| | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|-----------------|-------------|-------------|-------------|--------------------------|-------------------------|-------------------------|-------------|-----------|
| Debt Service | \$309,981 | \$310,285 | \$310,378 | \$182,197 | \$315,135 | \$315,135 | \$316,045 | \$315,710 |
| CIB Bond Total: | \$309,981 | \$310,285 | \$310,378 | \$182,197 | \$315,135 | \$315,135 | \$316,045 | \$315,710 |

40778 - 1998 Lower PK Ave RDA Debt Svc Budget

| | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|--|-------------|-------------|-------------|--------------------------|-------------------------|-------------------------|-------------|-----------|
| Debt Service | \$591,948 | \$595,783 | \$595,939 | \$2,720,554 | \$602,000 | \$2,720,554 | \$0 | \$0 |
| 1998 Lower PK Ave RDA Debt Svc Total: | \$591,948 | \$595,783 | \$595,939 | \$2,720,554 | \$602,000 | \$2,720,554 | \$0 | \$0 |

40779 - GO BONDS-2008 SERIES Budget

| | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|--------------------------------|-------------|-------------|-------------|--------------------------|-------------------------|-------------------------|-------------|-----------|
| Materials, Supplies & Services | \$0 | \$126,023 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Debt Service | \$0 | \$141,853 | \$926,469 | \$189,591 | \$923,000 | \$923,000 | \$920,000 | \$916,000 |
| GO BONDS-2008 SERIES Total: | \$0 | \$267,876 | \$926,469 | \$189,591 | \$923,000 | \$923,000 | \$920,000 | \$916,000 |

40780 - GO BONDS-2009 SERIES Budget

| | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|--------------------------------|-------------|-------------|-------------|--------------------------|-------------------------|-------------------------|-------------|-------------|
| Materials, Supplies & Services | \$0 | \$135,190 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Debt Service | \$0 | \$0 | \$1,295,815 | \$209,505 | \$1,420,000 | \$1,420,000 | \$1,415,000 | \$1,415,000 |
| GO BONDS-2009 SERIES Total: | \$0 | \$135,190 | \$1,295,815 | \$209,505 | \$1,420,000 | \$1,420,000 | \$1,415,000 | \$1,415,000 |

40788 - GO BONDS-2010B SERIES Budget

| | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|---------------------------------|-------------|-------------|-------------|--------------------------|-------------------------|-------------------------|-------------|-----------|
| Materials, Supplies & Services | \$0 | \$0 | \$109,974 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Debt Service | \$0 | \$0 | \$0 | \$116,717 | \$586,579 | \$586,579 | \$582,040 | \$581,893 |
| GO BONDS-2010B SERIES Total: | \$0 | \$0 | \$109,974 | \$116,717 | \$586,579 | \$586,579 | \$582,040 | \$581,893 |

Departmental Budget Report

Debt Service

40789 - GO BONDS-2010A SERIES Budget

| | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|--------------------------------|-------------|-------------|-------------|--------------------------|-------------------------|-------------------------|-------------|-----------|
| Materials, Supplies & Services | \$0 | \$0 | \$27,287 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Debt Service | \$0 | \$0 | \$0 | \$25,574 | \$81,000 | \$81,000 | \$530,000 | \$531,000 |
| GO BONDS-2010A SERIES | \$0 | \$0 | \$27,287 | \$25,574 | \$81,000 | \$81,000 | \$530,000 | \$531,000 |
| Total: | | | | | | | | |

40790 - 2005a Sales Tax Rev Bonds Budget

| | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|---------------------------|-------------|-------------|-------------|--------------------------|-------------------------|-------------------------|-------------|-------------|
| Debt Service | \$1,741,050 | \$1,739,425 | \$1,238,163 | \$213,806 | \$1,242,613 | \$1,237,613 | \$1,239,438 | \$1,240,213 |
| 2005a Sales Tax Rev Bonds | \$1,741,050 | \$1,739,425 | \$1,238,163 | \$213,806 | \$1,242,613 | \$1,237,613 | \$1,239,438 | \$1,240,213 |
| Total: | | | | | | | | |

40791 - 2005b Sales Tax Rev Bonds Budget

| | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|---------------------------|-------------|-------------|-------------|--------------------------|-------------------------|-------------------------|-------------|-----------|
| Debt Service | \$861,113 | \$688,363 | \$690,800 | \$25,450 | \$700,400 | \$695,400 | \$691,400 | \$0 |
| 2005b Sales Tax Rev Bonds | \$861,113 | \$688,363 | \$690,800 | \$25,450 | \$700,400 | \$695,400 | \$691,400 | \$0 |
| Total: | | | | | | | | |

40792 - 2010 SALES TAX REV. & REF. Budget

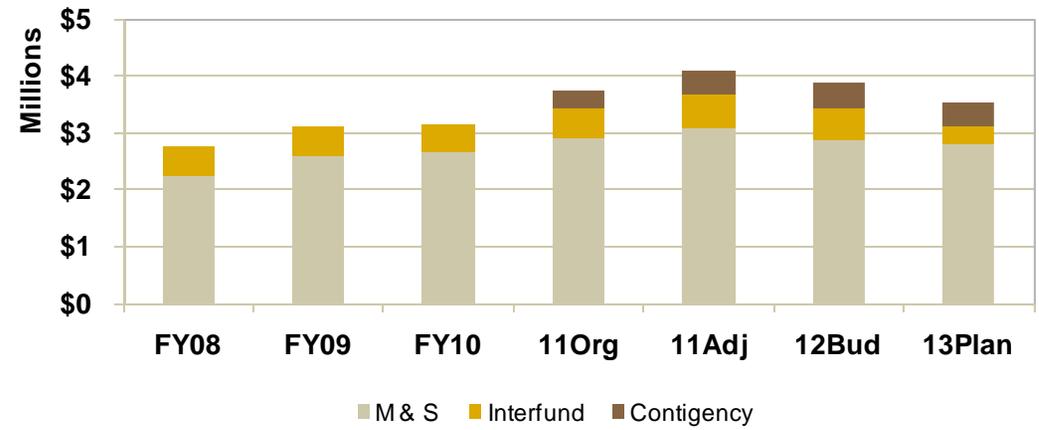
| | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|--------------------------------------|-------------|-------------|-------------|--------------------------|-------------------------|-------------------------|-------------|-----------|
| Materials, Supplies & Services | \$0 | \$0 | \$0 | \$51,663 | \$0 | \$51,663 | \$0 | \$0 |
| Debt Service | \$0 | \$0 | \$0 | \$0 | \$0 | \$23,175 | \$328,000 | \$329,500 |
| 2010 SALES TAX REV. & REF. Total: | \$0 | \$0 | \$0 | \$51,663 | \$0 | \$74,838 | \$328,000 | \$329,500 |

43536 - MBA 2007 SERIES BONDS Budget

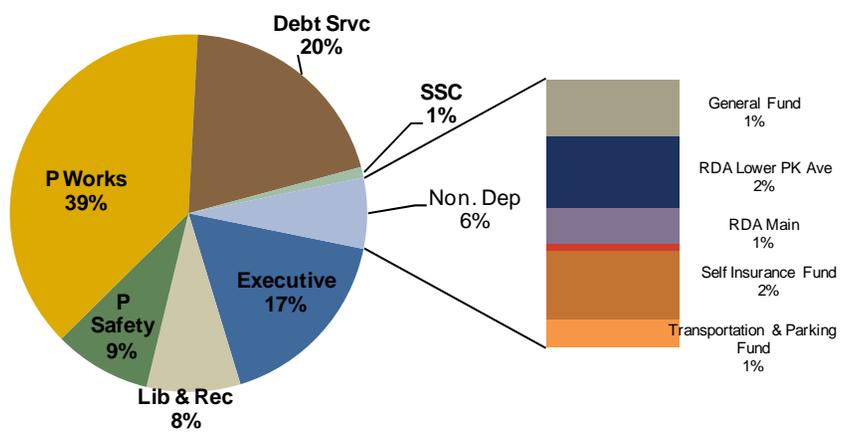
| | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|-----------------------|-------------|-------------|-------------|--------------------------|-------------------------|-------------------------|-------------|-----------|
| Debt Service | \$50,146 | \$1,391,560 | \$1,385,831 | \$611,867 | \$470,000 | \$615,000 | \$247,981 | \$0 |
| MBA 2007 SERIES BONDS | \$50,146 | \$1,391,560 | \$1,385,831 | \$611,867 | \$470,000 | \$615,000 | \$247,981 | \$0 |
| Total: | | | | | | | | |

Non-Departmental

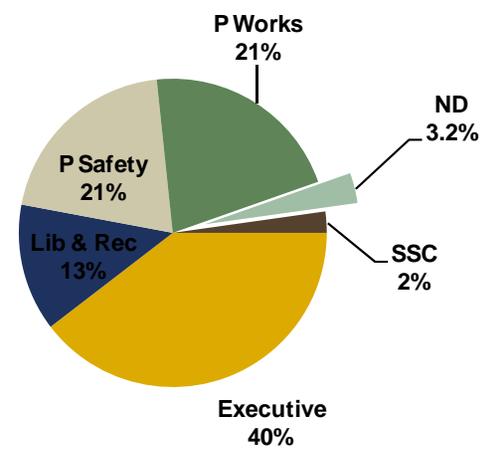
Average Rate of Growth 1%



6% of Total Operational Budget



3.2% of General Fund



Departmental Budget Report

Non-Departmental

Non-Departmental

40115 - Company Store Budget

| | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|--------------------------------|-------------|-------------|-------------|--------------------------|-------------------------|-------------------------|-------------|-----------|
| Materials, Supplies & Services | \$98 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Company Store Total: | \$98 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |

40116 - Venture Fund Budget

| | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|--------------------------------|-------------|-------------|-------------|--------------------------|-------------------------|-------------------------|-------------|-----------|
| Materials, Supplies & Services | \$33,284 | \$37,165 | \$34,522 | \$21,749 | \$25,000 | \$25,000 | \$30,000 | \$30,000 |
| Venture Fund Total: | \$33,284 | \$37,165 | \$34,522 | \$21,749 | \$25,000 | \$25,000 | \$30,000 | \$30,000 |

40117 - Special Meetings Budget

| | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|--------------------------------|-------------|-------------|-------------|--------------------------|-------------------------|-------------------------|-------------|-----------|
| Materials, Supplies & Services | \$15,186 | \$13,537 | \$7,912 | \$6,947 | \$8,000 | \$8,000 | \$3,000 | \$3,000 |
| Special Meetings Total: | \$15,186 | \$13,537 | \$7,912 | \$6,947 | \$8,000 | \$8,000 | \$3,000 | \$3,000 |

40126 - Trans To Sales Tax Bond Dsf Budget

| | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|---------------------------------------|-------------|-------------|-------------|--------------------------|-------------------------|-------------------------|-------------|-----------|
| Interfund Transfer | \$183,685 | \$181,860 | \$180,547 | \$163,393 | \$178,247 | \$178,247 | \$180,072 | \$180,847 |
| Trans To Sales Tax Bond Dsf Total: | \$183,685 | \$181,860 | \$180,547 | \$163,393 | \$178,247 | \$178,247 | \$180,072 | \$180,847 |

Departmental Budget Report

Non-Departmental

40132 - Self Ins & Sec Bond Budget

| | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|--------------------------------|-------------|-------------|-------------|--------------------------|-------------------------|-------------------------|-------------|-----------|
| Personnel | \$0 | \$0 | \$0 | \$11,955 | \$0 | \$0 | \$0 | \$0 |
| Materials, Supplies & Services | \$616,908 | \$745,692 | \$497,815 | \$655,987 | \$612,300 | \$743,300 | \$643,300 | \$655,300 |
| Self Ins & Sec Bond Total: | \$616,908 | \$745,692 | \$497,815 | \$667,942 | \$612,300 | \$743,300 | \$643,300 | \$655,300 |

40136 - Spec. Svc. Cntrt. Ldrshp 2000 Budget

| | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|---|-------------|-------------|-------------|--------------------------|-------------------------|-------------------------|-------------|-----------|
| Personnel | \$0 | \$3,893 | \$7,058 | \$4,678 | \$0 | \$0 | \$341 | \$341 |
| Materials, Supplies & Services | \$50,289 | \$102,092 | \$109,235 | \$91,803 | \$112,000 | \$112,000 | \$105,833 | \$105,833 |
| Spec. Svc. Cntrt. Ldrshp 2000 Total: | \$50,289 | \$105,985 | \$116,292 | \$96,481 | \$112,000 | \$112,000 | \$106,174 | \$106,174 |

40138 - E.P.A. Budget

| | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|--------------------------------|-------------|-------------|-------------|--------------------------|-------------------------|-------------------------|-------------|-----------|
| Materials, Supplies & Services | \$0 | \$0 | \$0 | \$0 | \$5,000 | \$5,000 | \$5,000 | \$5,000 |
| E.P.A. Total: | \$0 | \$0 | \$0 | \$0 | \$5,000 | \$5,000 | \$5,000 | \$5,000 |

40139 - Workers Comp Budget

| | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|--------------------------------|-------------|-------------|-------------|--------------------------|-------------------------|-------------------------|-------------|-----------|
| Personnel | \$839 | \$38,624 | \$39,970 | \$47,094 | \$37,964 | \$37,964 | \$2 | \$2 |
| Materials, Supplies & Services | \$16,504 | \$89,748 | \$251,977 | \$125,122 | \$150,000 | \$190,000 | \$190,000 | \$190,000 |
| Workers Comp Total: | \$17,342 | \$128,372 | \$291,947 | \$172,216 | \$187,964 | \$227,964 | \$190,002 | \$190,002 |

40146 - Vacancy Factor Budget

| | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|-----------------------|-------------|-------------|-------------|--------------------------|-------------------------|-------------------------|---------------|---------------|
| Personnel | \$0 | \$0 | \$0 | \$0 | \$(1,091,328) | \$0 | \$(1,165,343) | \$(1,162,633) |
| Vacancy Factor Total: | \$0 | \$0 | \$0 | \$0 | \$(1,091,328) | \$0 | \$(1,165,343) | \$(1,162,633) |

Departmental Budget Report

Non-Departmental

40148 - Emergency Management Budget

| | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|----------------------|-------------|-------------|-------------|--------------------------|-------------------------|-------------------------|-------------|-----------|
| Capital Outlay | \$0 | \$0 | \$0 | \$0 | \$22,000 | \$22,000 | \$52,000 | \$30,000 |
| Emergency Management | \$0 | \$0 | \$0 | \$0 | \$22,000 | \$22,000 | \$52,000 | \$30,000 |
| Total: | | | | | | | | |

40482 - Bond Debt 1996 Budget

| | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|-----------------------|-------------|-------------|-------------|--------------------------|-------------------------|-------------------------|-------------|-----------|
| Interfund Transfer | \$269,327 | \$269,012 | \$270,977 | \$247,841 | \$270,366 | \$270,366 | \$268,892 | \$0 |
| Bond Debt 1996 Total: | \$269,327 | \$269,012 | \$270,977 | \$247,841 | \$270,366 | \$270,366 | \$268,892 | \$0 |

40621 - RDA C Operations Budget

| | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|--------------------------------|-------------|-------------|-------------|--------------------------|-------------------------|-------------------------|-------------|-----------|
| Materials, Supplies & Services | \$0 | \$9,000 | \$11,000 | \$0 | \$0 | \$0 | \$0 | \$0 |
| RDA C Operations Total: | \$0 | \$9,000 | \$11,000 | \$0 | \$0 | \$0 | \$0 | \$0 |

40622 - General Fund Admin Budget

| | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|---------------------------|-------------|-------------|-------------|--------------------------|-------------------------|-------------------------|-------------|-----------|
| Interfund Transfer | \$30,000 | \$30,000 | \$30,000 | \$27,500 | \$30,000 | \$30,000 | \$30,000 | \$30,000 |
| General Fund Admin Total: | \$30,000 | \$30,000 | \$30,000 | \$27,500 | \$30,000 | \$30,000 | \$30,000 | \$30,000 |

40623 - RDA Mitigation C Mai Budget

| | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|--------------------------------|-------------|-------------|-------------|--------------------------|-------------------------|-------------------------|-------------|-----------|
| Materials, Supplies & Services | \$400,493 | \$402,413 | \$373,870 | \$0 | \$405,000 | \$405,000 | \$405,000 | \$405,000 |
| RDA Mitigation C Mai Total: | \$400,493 | \$402,413 | \$373,870 | \$0 | \$405,000 | \$405,000 | \$405,000 | \$405,000 |

Departmental Budget Report

Non-Departmental

| 40624 - RDA Mitigation Budget | | | | | 2011 YTD Thru | 2011 Original | 2011 Adjusted | 2012 Budget | 2013 Plan |
|--------------------------------|-------------|-------------|-------------|---------|---------------|---------------|---------------|-------------|-----------|
| | 2008 Actual | 2009 Actual | 2010 Actual | 5/27/11 | Budget | Budget | | | |
| Materials, Supplies & Services | \$819,749 | \$891,285 | \$805,225 | \$0 | \$800,000 | \$800,000 | \$800,000 | \$800,000 | |
| RDA Mitigation Total: | \$819,749 | \$891,285 | \$805,225 | \$0 | \$800,000 | \$800,000 | \$800,000 | \$800,000 | |

| 40626 - FG Admin Budget | | | | | 2011 YTD Thru | 2011 Original | 2011 Adjusted | 2012 Budget | 2013 Plan |
|-------------------------|-------------|-------------|-------------|----------|---------------|---------------|---------------|-------------|-----------|
| | 2008 Actual | 2009 Actual | 2010 Actual | 5/27/11 | Budget | Budget | | | |
| Interfund Transfer | \$30,000 | \$30,000 | \$30,000 | \$27,500 | \$30,000 | \$100,000 | \$100,000 | \$100,000 | |
| FG Admin Total: | \$30,000 | \$30,000 | \$30,000 | \$27,500 | \$30,000 | \$100,000 | \$100,000 | \$100,000 | |

| 40627 - Mountainland Housing Budget | | | | | 2011 YTD Thru | 2011 Original | 2011 Adjusted | 2012 Budget | 2013 Plan |
|-------------------------------------|-------------|-------------|-------------|---------|---------------|---------------|---------------|-------------|-----------|
| | 2008 Actual | 2009 Actual | 2010 Actual | 5/27/11 | Budget | Budget | | | |
| Materials, Supplies & Services | \$0 | \$0 | \$0 | \$0 | \$5,000 | \$5,000 | \$5,000 | \$5,000 | |
| Mountainland Housing Total: | \$0 | \$0 | \$0 | \$0 | \$5,000 | \$5,000 | \$5,000 | \$5,000 | |

| 40700 - Lump Merit Budget | | | | | 2011 YTD Thru | 2011 Original | 2011 Adjusted | 2012 Budget | 2013 Plan |
|---------------------------|-------------|-------------|-------------|---------|---------------|---------------|---------------|-------------|-----------|
| | 2008 Actual | 2009 Actual | 2010 Actual | 5/27/11 | Budget | Budget | | | |
| Personnel | \$0 | \$0 | \$0 | \$0 | \$330,000 | \$0 | \$580,000 | \$580,000 | |
| Lump Merit Total: | \$0 | \$0 | \$0 | \$0 | \$330,000 | \$0 | \$580,000 | \$580,000 | |

| 40981 - Contingency General Budget | | | | | 2011 YTD Thru | 2011 Original | 2011 Adjusted | 2012 Budget | 2013 Plan |
|------------------------------------|-------------|-------------|-------------|----------|---------------|---------------|---------------|-------------|-----------|
| | 2008 Actual | 2009 Actual | 2010 Actual | 5/27/11 | Budget | Budget | | | |
| Contingency | \$0 | \$0 | \$0 | \$18,950 | \$130,000 | \$230,000 | \$230,000 | \$230,000 | |
| Contingency General Total: | \$0 | \$0 | \$0 | \$18,950 | \$130,000 | \$230,000 | \$230,000 | \$230,000 | |

Departmental Budget Report

Non-Departmental

40982 - Contingency Salary Budget

| | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|---------------------------|-------------|-------------|-------------|--------------------------|-------------------------|-------------------------|-------------|-----------|
| Contingency | \$0 | \$0 | \$0 | \$0 | \$135,000 | \$135,000 | \$135,000 | \$135,000 |
| Contingency Salary Total: | \$0 | \$0 | \$0 | \$0 | \$135,000 | \$135,000 | \$135,000 | \$135,000 |

40985 - Contingency Snow Removal Budget

| | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|------------------------------------|-------------|-------------|-------------|--------------------------|-------------------------|-------------------------|-------------|-----------|
| Contingency | \$0 | \$0 | \$0 | \$0 | \$50,000 | \$50,000 | \$50,000 | \$50,000 |
| Contingency Snow Removal Total: | \$0 | \$0 | \$0 | \$0 | \$50,000 | \$50,000 | \$50,000 | \$50,000 |

40990 - Emergency Contingency Budget

| | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|------------------------------|-------------|-------------|-------------|--------------------------|-------------------------|-------------------------|-------------|-----------|
| Contingency | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$25,000 | \$25,000 |
| Emergency Contingency Total: | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$25,000 | \$25,000 |

42170 - Destination Tourism Budget

| | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|--------------------------------|-------------|-------------|-------------|--------------------------|-------------------------|-------------------------|-------------|-----------|
| Materials, Supplies & Services | \$70,385 | \$75,000 | \$75,000 | \$75,000 | \$75,000 | \$75,000 | \$75,000 | \$75,000 |
| Destination Tourism Total: | \$70,385 | \$75,000 | \$75,000 | \$75,000 | \$75,000 | \$75,000 | \$75,000 | \$75,000 |

42180 - Sundance Mitigation Budget

| | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|--------------------------------|-------------|-------------|-------------|--------------------------|-------------------------|-------------------------|-------------|-----------|
| Materials, Supplies & Services | \$189,984 | \$180,500 | \$230,433 | \$270,000 | \$270,000 | \$270,000 | \$270,000 | \$270,000 |
| Sundance Mitigation Total: | \$189,984 | \$180,500 | \$230,433 | \$270,000 | \$270,000 | \$270,000 | \$270,000 | \$270,000 |

Departmental Budget Report

Non-Departmental

| 42185 - PSSM LONG TERM AGREE Budget | | | | | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|-------------------------------------|-------------|-------------|-------------|--------------------------|--------------------------|-------------------------|-------------------------|-------------|-----------|
| | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan | |
| Materials, Supplies & Services | \$0 | \$0 | \$70,000 | \$67,700 | \$80,000 | \$40,000 | \$40,000 | \$40,000 | |
| PSSM LONG TERM AGREE | \$0 | \$0 | \$70,000 | \$67,700 | \$80,000 | \$40,000 | \$40,000 | \$40,000 | |
| Total: | | | | | | | | | |

| 42186 - PSSM LONG TERM AGREE Budget | | | | | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|-------------------------------------|-------------|-------------|-------------|--------------------------|--------------------------|-------------------------|-------------------------|-------------|-----------|
| | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan | |
| Materials, Supplies & Services | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$40,000 | \$40,000 | |
| PSSM LONG TERM AGREE | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$40,000 | \$40,000 | |
| Total: | | | | | | | | | |

| 42190 - Shell Space HOA Budget | | | | | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|--------------------------------|-------------|-------------|-------------|--------------------------|--------------------------|-------------------------|-------------------------|-------------|-----------|
| | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan | |
| Materials, Supplies & Services | \$0 | \$0 | \$7,321 | \$10,874 | \$13,000 | \$13,000 | \$13,000 | \$13,000 | |
| Shell Space HOA Total: | \$0 | \$0 | \$7,321 | \$10,874 | \$13,000 | \$13,000 | \$13,000 | \$13,000 | |
| Total: | | | | | | | | | |

| 42200 - LOWER MAIN RDA OPER Budget | | | | | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|------------------------------------|-------------|-------------|-------------|--------------------------|--------------------------|-------------------------|-------------------------|-------------|-----------|
| | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan | |
| Materials, Supplies & Services | \$0 | \$0 | \$8,962 | \$80,700 | \$50,000 | \$50,000 | \$50,000 | \$50,000 | |
| LOWER MAIN RDA OPER | \$0 | \$0 | \$8,962 | \$80,700 | \$50,000 | \$50,000 | \$50,000 | \$50,000 | |
| Total: | | | | | | | | | |

| 42300 - MAIN STREET OPER Budget | | | | | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|---------------------------------|-------------|-------------|-------------|--------------------------|--------------------------|-------------------------|-------------------------|-------------|-----------|
| | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan | |
| Materials, Supplies & Services | \$0 | \$0 | \$0 | \$2,778 | \$10,000 | \$10,000 | \$10,000 | \$10,000 | |
| MAIN STREET OPER Total: | \$0 | \$0 | \$0 | \$2,778 | \$10,000 | \$10,000 | \$10,000 | \$10,000 | |
| Total: | | | | | | | | | |

Departmental Budget Report

Non-Departmental

42400 - RACQUET CLUB RELOCATION Budget

| | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|-----------------------------------|-------------|-------------|-------------|--------------------------|-------------------------|-------------------------|-------------|-----------|
| Materials, Supplies & Services | \$0 | \$0 | \$109,174 | \$91,801 | \$250,000 | \$250,000 | \$75,000 | \$0 |
| RACQUET CLUB RELOCATION Total: | \$0 | \$0 | \$109,174 | \$91,801 | \$250,000 | \$250,000 | \$75,000 | \$0 |

43010 - Business Improvement District Budget

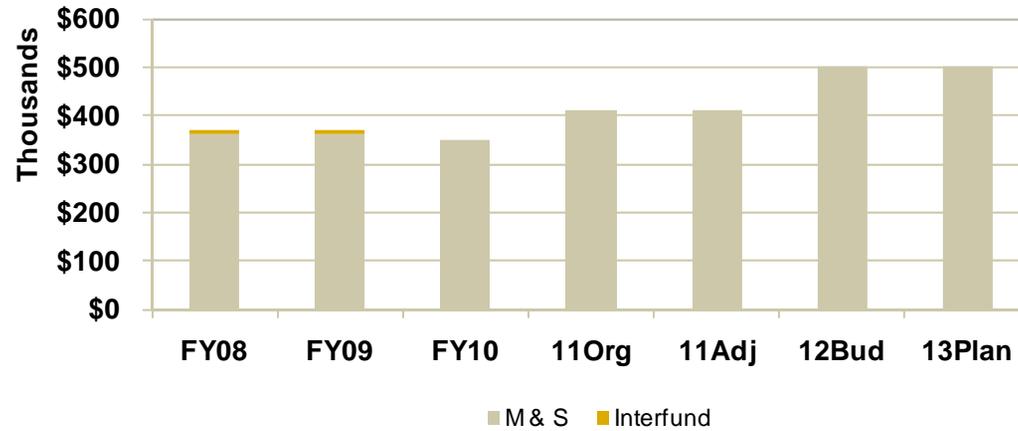
| | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|---|-------------|-------------|-------------|--------------------------|-------------------------|-------------------------|-------------|-----------|
| Materials, Supplies & Services | \$40,208 | \$42,135 | \$58,391 | \$61,138 | \$58,391 | \$61,138 | \$64,419 | \$64,419 |
| Business Improvement District Total: | \$40,208 | \$42,135 | \$58,391 | \$61,138 | \$58,391 | \$61,138 | \$64,419 | \$64,419 |

43011 - HMBA via Chamber Budget

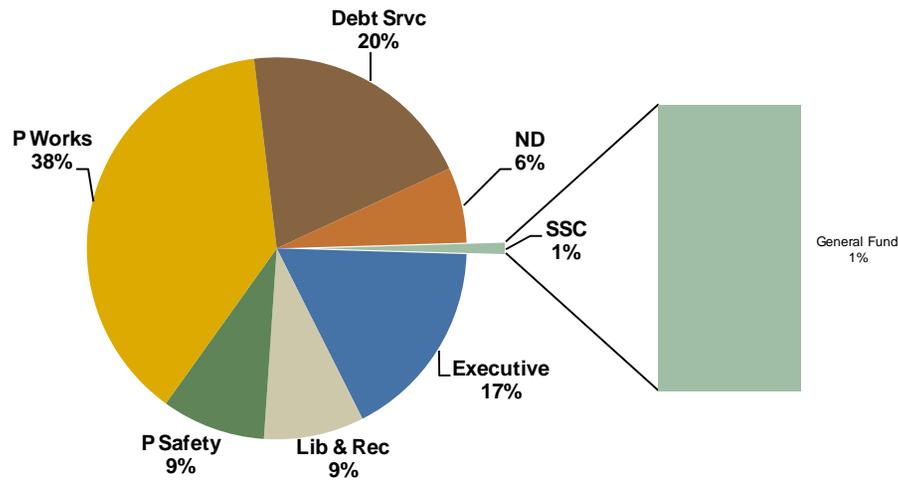
| | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|--------------------------------|-------------|-------------|-------------|--------------------------|-------------------------|-------------------------|-------------|-----------|
| Materials, Supplies & Services | \$0 | \$0 | \$0 | \$0 | \$0 | \$40,000 | \$40,000 | \$40,000 |
| HMBA via Chamber Total: | \$0 | \$0 | \$0 | \$0 | \$0 | \$40,000 | \$40,000 | \$40,000 |

Special Service Contracts

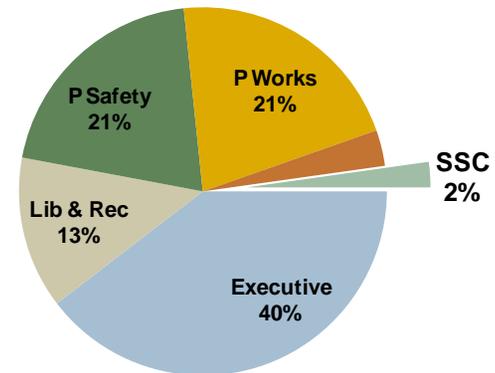
Average Rate of Growth 5.6%



1% of Total Operational Budget



2% of General Fund



Departmental Budget Report

Special Service Contracts

Special Service Contracts

40120 - Spec. Svc. Cntrt. Recycling Budget

| | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|-----------------------------|-------------|-------------|-------------|--------------------------|-------------------------|-------------------------|-------------|-----------|
| Interfund Transfer | \$9,487 | \$9,487 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Spec. Svc. Cntrt. Recycling | \$9,487 | \$9,487 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total: | | | | | | | | |

40123 - Spec. Svc. Cntrt. Kpcw Budget

| | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|--------------------------------|-------------|-------------|-------------|--------------------------|-------------------------|-------------------------|-------------|-----------|
| Materials, Supplies & Services | \$205 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Spec. Svc. Cntrt. Kpcw Total: | \$205 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |

40135 - Spec. Svc. Cntrt. Unspecified Budget

| | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|--------------------------------|-------------|-------------|-------------|--------------------------|-------------------------|-------------------------|-------------|-----------|
| Materials, Supplies & Services | \$361,896 | \$360,896 | \$348,000 | \$338,200 | \$358,973 | \$358,973 | \$450,000 | \$450,000 |
| Spec. Svc. Cntrt. Unspecified | \$361,896 | \$360,896 | \$348,000 | \$338,200 | \$358,973 | \$358,973 | \$450,000 | \$450,000 |
| Total: | | | | | | | | |

42145 - Sundance Budget

| | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|--------------------------------|-------------|-------------|-------------|--------------------------|-------------------------|-------------------------|-------------|-----------|
| Materials, Supplies & Services | \$0 | \$0 | \$0 | \$0 | \$50,000 | \$50,000 | \$50,000 | \$50,000 |
| Sundance Total: | \$0 | \$0 | \$0 | \$0 | \$50,000 | \$50,000 | \$50,000 | \$50,000 |

Special Service Contracts FY 2012 & 2013 (Subcommittee Recommended)

| Grantee | 1st Distribution | 2nd Distribution | One-Year Total | Two-Year Total |
|--|-----------------------------|-----------------------------|-----------------------|-----------------------|
| Park City/Summit County Arts Council | \$20,000 | \$5,000 | \$25,000 | \$50,000 |
| Mountainland Community Housing Trust | \$12,440 | \$3,110 | \$15,550 | \$31,100 |
| P.C. Adult ESL | \$4,400 | \$1,100 | \$5,500 | \$11,000 |
| Park City Chamber/Bureau | \$80,000 | \$20,000 | \$100,000 | \$200,000 |
| P.C. Historical Society and Museum | \$32,000 | \$8,000 | \$40,000 | \$80,000 |
| Recycle Utah - Operating | \$26,400 | \$6,600 | \$33,000 | \$66,000 |
| Recycle Utah - Rent Contribution | \$0 | \$0 | <i>In-kind</i> | <i>In-kind</i> |
| People's Health Clinic | \$28,000 | \$7,000 | \$35,000 | \$70,000 |
| Christian Center | \$8,560 | \$2,140 | \$10,700 | \$21,400 |
| Mountain Mediation Center | \$10,000 | \$2,500 | \$12,500 | \$25,000 |
| Peace House, Inc. | \$20,800 | \$5,200 | \$26,000 | \$52,000 |
| Park City Community Outreach Center | \$8,000 | \$2,000 | \$10,000 | \$20,000 |
| Habitat for Humanity | \$8,000 | \$2,000 | \$10,000 | \$20,000 |
| Mountain Trails | \$6,200 | \$1,550 | \$7,750 | \$15,500 |
| PC Performances - Egyptian Theatre Productions | \$2,000 | \$500 | \$2,500 | \$5,000 |
| Park City Business Resource Center | \$8,000 | \$2,000 | \$10,000 | \$20,000 |
| Subtotal | \$274,800 | \$68,700 | \$343,500 | \$687,000 |
| Youth Organizations | | | | |
| Children's Justice Center | \$4,000 | \$1,000 | \$5,000 | \$10,000 |
| ArtsKids | \$10,000 | \$2,500 | \$12,500 | \$25,000 |
| PC Education Foundation | \$14,400 | \$3,600 | \$18,000 | \$36,000 |
| Holy Cross Ministries | \$6,000 | \$1,500 | \$7,500 | \$15,000 |
| PC Performing Arts Foundation's MGSS | \$3,200 | \$800 | \$4,000 | \$8,000 |
| Youth Winter Sports Alliance | \$7,200 | \$1,800 | \$9,000 | \$18,000 |
| Big Brothers/Big Sisters of Utah | \$6,000 | \$1,500 | \$7,500 | \$15,000 |
| Norwegian Outdoor Exploration Center | \$8,000 | \$2,000 | \$10,000 | \$20,000 |
| Friends of the Utah Avalanche Center | \$1,200 | \$300 | \$1,500 | \$3,000 |
| PC Performances - Egyptian Theatre Youth Programming | \$6,000 | \$1,500 | \$7,500 | \$15,000 |
| Subtotal | \$66,000 | \$16,500 | \$82,500 | \$165,000 |
| Grand Total | \$340,800 | \$85,200 | \$426,000 | \$852,000 |

Special Service Contract Subcommittee Recommendation

| Organization | Funding Request | Previous Award | Recommended Funding | % Change from Previous Award | Justification |
|---|------------------|------------------|---------------------|------------------------------|--|
| People's Health Clinic | \$88,241 | \$64,500 | \$70,000 | 9% | The People's Health Clinic estimates that it costs \$71 per patient for treatment. The Subcommittee based PHC's allocation on the amount required to provide care to Park City's non-benefitted employees: 190 Part-time Non-benefitted City Employees budgeted in FY 2011 x \$71 per visit (PHC's cost/visit) x 2.5 annual visits per Employee x 2 years = approximately \$70,000. The People's Health Clinic has show great improvement in efficiency in recent years. |
| Park City Chamber/Bureau | \$200,000 | \$160,000 | \$200,000 | 25% | Funding allocation for the Chamber includes the 4th of July activities, Film Commission expenses, and approximately 1/2 visitor information cost as reported in the budget (value in-kind not included). |
| Recycle Utah | \$73,000 | \$46,000 | \$66,000 | 43% | The committee recommended funding requests for a portion of the cost for Transportation, Youth Education (25% of Outreach Director salary), Park City Leadership Projects, Sustainability Week, Snow Sports Equipment Handling, and E-waste. |
| Recycle Utah - Rent | \$19,154 | \$19,154 | In-kind | 0% | In-kind rent for old bus barns |
| P.C. Adult ESL | \$11,000 | \$9,000 | \$11,000 | 22% | Funding allocation for the Adult ESL program and after school tutoring for children of adults in ESL program. |
| Christian Center | \$20,000 | \$20,000 | \$21,400 | 7% | Pantry staffing costs covered by funding allocation. |
| P.C. Historical Society and Museum | \$140,000 | \$60,000 | \$80,000 | 33% | This will help keep the research library open 5 days a week and provide a professionally trained Archivist and costs associated with historic preservation. The committee decided to fund the position for 1,200 hours at \$25 which equals \$30,000 a year. The committee would like the museum to use the additional \$20,000 (\$10,000 per year) for exhibits and activates related to youth programming. |
| Peace House, Inc. | \$55,000 | \$50,000 | \$52,000 | 4% | Recommendation includes funding for the Peace House Women's Shelter and Education Services. |
| Mountainlands Community Housing Trust | \$36,000 | \$30,000 | \$31,100 | 4% | Funding allocation to help support the Housing Resource Center and property listing data base. |
| Park City/Summit County Arts Council | \$148,340 | \$48,000 | \$50,000 | 4% | The recommended allocation funds the costs associated with the August Artsravananza, and the roughly half of the Director's salary associated with Cultural Tourism (\$8,250 per year). The amount also includes \$13,000 per year to administer the Public Art Advisory Board (as set forth in the Public Art Policy). |
| Mountain Mediation Center | \$25,238 | \$23,500 | \$25,000 | 6% | The recommendation is to fund the Executive Director position which is responsible for training and coordination of volunteer mediators |
| Park City Community Outreach Center | \$22,000 | \$20,000 | \$20,000 | 0% | Funding allocation to assist in covering operating costs for community outreach programs. This organization is located in the Public Safety Facility |
| Habitat for Humanity | \$20,000 | New | \$20,000 | New | Funding for two single family affordable housing properties on Marsac Ave. Funding would provide approximately 8% of actual construction costs for each home. Properties are deed restricted and will remain in affordable housing pool. |
| Mountain Trails | \$40,000 | New | \$15,500 | New | Funding will provide winter trail grooming in Round Valley. |
| PC Performances Egyptian Theatre Productions | \$10,000 | New | \$5,000 | New | Funding for partial cost associated with non-youth productions. Funding for Youtheatre is located in Youth Organization section below. |
| Park City Business Resource Center | \$40,000 | New | \$20,000 | New | Resource Center will provide One-on-one consulting and mentoring, business plan development, and funding location assistance for business in Park City. Funding will offset a portion of the Director wage. |
| Sub Total: | \$947,973 | \$550,154 | \$687,000 | | |

Special Service Contract Subcommittee Recommendation - Youth Organizations

| Youth Organizations | Funding Request | Previous Award | Recommended Funding | % Change from Previous Award | Justification |
|--|------------------|-----------------|---------------------|------------------------------|--|
| Children's Justice Center | \$10,000 | \$10,000 | \$10,000 | 0% | The recommendation is to fund a portion of the director and office manager salary as well as utilities and communication expenses. |
| Holy Cross Ministries | \$15,000 | \$10,000 | \$15,000 | 50% | The subcommittee recommended that \$15,000 be allocated for costs associated with providing a summer and after school recreational program with emphasis on integration and healthy life habits. |
| PC Education Foundation* | \$40,000 | \$10,000* | \$36,000 | 260% | The subcommittee recommends allocating a \$36,000 stipend to teaching staff in providing a 5 day a week after school education program. This program has seen a large increase in student enrolment. Funding will allow program to admit additional students and expand service from 3 to 5 days a week. (Change from previous award does not include the \$20,000 emergency request granted in FY2010. Including the emergency request in the calculation would result in a 20% change over 2009-2010.) |
| ArtsKids | \$30,000 | \$20,000* | \$25,000 | 25% | The recommendation is to fund program costs consisting of stipends for artists, facilitators, and supplies. |
| Youth WinterSports Alliance | \$20,000 | \$15,000 | \$18,000 | 20% | The recommendation consists of funding \$18,000 of expenses related to the McPolin Get Out and Play Program. |
| PC Performing Arts Foundation Mega Genius Supply Store (MGSS) | \$10,000 | \$5,000 | \$8,000 | 60% | The subcommittee recommends partial funding in the amount of \$4,000 per year. Staff will continue to evaluate growth and use of the MGSS center. |
| Big Brothers/Big Sisters of Utah | \$20,000 | \$15,000 | \$15,000 | 0% | The funds would supply administration cost including recruitment, screening, interviewing, training, and support for 20 mentor relationships in the Park City area (10 per year). The subcommittee recommends continuing at the current level of 10 mentor relationships per year. |
| Norwegian Outdoor Exploration Center* | \$20,000 | New* | \$20,000 | New* | Funding will cover travel and activity expenses related to the outdoor experimental learning programs provided to Park City students. |
| Friends of the Utah Avalanche Center* | \$3,000 | New* | \$3,000 | New* | Will provide funding for the Know Before You Go youth avalanche awareness program. The center will provide 55 presentations in the Park City area over the next two years. |
| PC Performances - Egyptian Theatre Youth Programming | \$30,000 | New | \$15,000 | New | Funding for Youtheatre - Park City Youth Productions |
| Sub Total: | \$198,000 | \$85,000 | \$165,000 | | |

| | | | |
|---------------------|--------------------|------------------|------------------|
| Grand Total: | \$1,145,973 | \$635,154 | \$852,000 |
|---------------------|--------------------|------------------|------------------|

*Listed amount reflect original SSC awards as recommended by the 2010-2011 SSC subcommittee. The following organizations received SSC Extraordinary Request during the 2010 and 2011 fiscal years:

| | |
|--------------------------------------|-----------|
| Norwegian Outdoor Exploration Center | \$ 20,000 |
| ArtsKids | \$ 10,000 |
| PC Education Foundation | \$ 20,000 |
| Friends of the Utah Avalanche Center | \$ 1,200 |

Resources & Requirements - All Funds Combined

| Description | 2008 Actual | 2009 Actual | 2010 Actual | 2011 Original Budget | 2011 Adj Budget | 2012 Budget | Change - 2011 to 2012 | | 2013 Plan | Change - 2012 to 2013 | |
|--|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|------------------------------|--------------------|----------------------------|-----------------------------|--------------------|
| | | | | | | | Increase (reduction) | % | | Increase (reduction) | % |
| RESOURCES | | | | | | | | | | | |
| Sales Tax | 12,755,443 | 11,027,464 | 11,601,845 | 11,048,209 | 11,627,639 | 12,313,000 | 685,361 | 6% | 13,245,000 | 932,000 | 8% |
| Planning Building & Engineering Fees | 5,828,014 | 5,044,383 | 1,287,132 | 2,209,500 | 1,512,472 | 1,962,187 | 449,716 | 30% | 2,268,626 | 306,439 | 16% |
| Charges for Services | 7,463,662 | 9,129,312 | 9,497,866 | 10,601,000 | 10,106,265 | 10,994,471 | 888,206 | 9% | 12,152,033 | 1,157,562 | 11% |
| Intergovernmental Revenue | 1,450,079 | 3,058,819 | 7,324,484 | 7,812,837 | 19,773,541 | 3,341,000 | (16,432,541) | -83% | 2,564,200 | (776,800) | -23% |
| Franchise Tax | 2,748,571 | 2,720,272 | 2,774,320 | 3,051,000 | 3,005,000 | 3,160,000 | 155,000 | 5% | 3,307,000 | 147,000 | 5% |
| Property Taxes | 13,974,590 | 13,213,009 | 15,790,260 | 16,745,315 | 16,969,315 | 16,703,315 | (266,000) | -2% | 16,897,315 | 194,000 | 1% |
| General Government | 403,641 | 457,582 | 459,311 | 573,600 | 548,839 | 573,081 | 24,242 | 4% | 596,354 | 23,272 | 4% |
| Other Revenues | 16,333,881 | 10,850,156 | 16,200,738 | 6,921,113 | 9,824,946 | 11,836,759 | 2,011,812 | 20% | 6,809,137 | (5,027,622) | -42% |
| Total | <u>\$60,957,881</u> | <u>\$55,500,997</u> | <u>\$64,935,955</u> | <u>\$58,962,574</u> | <u>\$73,368,017</u> | <u>\$60,883,813</u> | <u>(\$12,484,204)</u> | <u>-17%</u> | <u>\$57,839,665</u> | <u>(\$3,044,148)</u> | <u>-5%</u> |
| REQUIREMENTS (by function) | | | | | | | | | | | |
| Executive | 7,408,144 | 7,449,017 | 7,801,370 | 8,037,345 | 7,792,613 | 8,695,356 | 902,743 | 12% | 8,305,654 | (389,702) | -4% |
| Police | 3,648,493 | 3,726,449 | 3,859,148 | 4,293,389 | 4,050,173 | 4,343,822 | 293,649 | 7% | 4,343,822 | 0 | 0% |
| Public Works | 14,541,404 | 13,603,552 | 13,635,067 | 15,669,056 | 15,653,928 | 16,403,225 | 749,296 | 5% | 16,362,971 | (40,254) | 0% |
| Library & Recreation | 3,767,718 | 3,834,719 | 3,699,326 | 4,125,473 | 3,851,897 | 4,322,377 | 470,480 | 12% | 4,347,412 | 25,035 | 1% |
| Non-Departmental | 2,253,926 | 2,631,084 | 2,697,864 | 2,205,327 | 3,140,402 | 2,285,745 | (854,657) | -27% | 2,225,456 | (60,289) | -3% |
| Special Service Contracts | 362,101 | 360,896 | 348,000 | 408,973 | 408,973 | 500,000 | 91,027 | 22% | 500,000 | 0 | 0% |
| Contingency | 0 | 0 | 0 | 315,000 | 415,000 | 440,000 | 25,000 | 6% | 440,000 | 0 | 0% |
| Capital Outlay | 493,666 | 327,443 | 214,453 | 463,822 | 517,156 | 427,676 | (89,480) | -17% | 405,676 | (22,000) | -5% |
| Total | <u>32,475,453</u> | <u>31,933,160</u> | <u>32,255,228</u> | <u>35,518,385</u> | <u>35,830,143</u> | <u>37,418,201</u> | <u>1,588,058</u> | <u>4%</u> | <u>36,930,991</u> | <u>(487,210)</u> | <u>-1%</u> |
| REQUIREMENTS (by type) | | | | | | | | | | | |
| Personnel | 19,540,194 | 20,553,234 | 21,098,681 | 22,090,129 | 21,929,657 | 22,934,012 | 1,004,355 | 5% | 22,950,758 | 16,746 | 0% |
| Materials, Supplies & Services | 12,441,592 | 11,052,483 | 10,942,094 | 12,649,434 | 12,968,330 | 13,616,513 | 648,183 | 5% | 13,134,557 | (481,956) | -4% |
| Contingency | 0 | 0 | 0 | 315,000 | 415,000 | 440,000 | 25,000 | 6% | 440,000 | 0 | 0% |
| Capital Outlay | 493,666 | 327,443 | 214,453 | 463,822 | 517,156 | 427,676 | (89,480) | -17% | 405,676 | (22,000) | -5% |
| Total | <u>32,475,453</u> | <u>31,933,160</u> | <u>32,255,228</u> | <u>35,518,385</u> | <u>35,830,143</u> | <u>37,418,201</u> | <u>1,588,058</u> | <u>4%</u> | <u>36,930,991</u> | <u>(487,210)</u> | <u>-1%</u> |
| EXCESS (deficiency) OF RESOURCES OVER REQUIREMENTS | | | | | | | | | | | |
| | \$28,482,429 | \$23,567,837 | \$32,680,728 | \$23,444,189 | \$37,537,874 | \$23,465,612 | (14,072,262) | -37% | \$20,908,674 | (2,556,938) | -11% |
| OTHER FINANCING SOURCES (uses) | | | | | | | | | | | |
| Bond Proceeds | 779,793 | 24,477,505 | 6,092,682 | 0 | 13,873,471 | 11,800,000 | (2,073,471) | -15% | 5,000,000 | (6,800,000) | -58% |
| Debt Service | (6,583,721) | (9,834,751) | (12,176,557) | (10,979,473) | (13,307,865) | (10,426,416) | 2,881,449 | -22% | (10,199,604) | 226,812 | -2% |
| Interfund Transfers In | 15,628,653 | 32,800,255 | 14,840,021 | 7,118,246 | 9,898,612 | 6,957,143 | (2,941,469) | -30% | 6,271,188 | (685,955) | -10% |
| Interfund Transfers Out | (15,628,653) | (32,800,255) | (14,840,021) | (7,118,246) | (9,898,612) | (6,957,143) | 2,941,469 | -30% | (6,271,188) | 685,955 | -10% |
| Capital Improvement Projects | (15,994,618) | (41,241,569) | (64,395,392) | (11,539,881) | (80,224,884) | (26,860,527) | 53,364,357 | -67% | (17,039,738) | 9,820,789 | -37% |
| Total | <u>(21,798,545)</u> | <u>(26,598,814)</u> | <u>(70,479,267)</u> | <u>(22,519,354)</u> | <u>(79,659,278)</u> | <u>(25,486,943)</u> | <u>54,172,335</u> | <u>-68%</u> | <u>(22,239,342)</u> | <u>3,247,601</u> | <u>-13%</u> |
| EXCESS (deficiency) OF RESOURCES OVER REQUIREMENTS AND OTHER SOURCES (uses) | | | | | | | | | | | |
| | \$6,683,883 | (\$3,030,978) | (\$37,798,539) | \$924,835 | (\$42,121,404) | (\$2,021,331) | 40,100,073 | -95% | (\$1,330,668) | 690,663 | -34% |
| Beginning Balance | 89,775,525 | 97,369,362 | 111,667,935 | 22,855,772 | 73,869,394 | 31,747,990 | (42,121,404) | -57% | 29,726,658 | (2,021,332) | -6% |
| Ending Balance | 96,459,405 | 94,338,414 | 73,869,394 | 23,780,604 | 31,747,990 | 29,726,658 | (2,021,332) | -6% | 28,395,989 | (1,330,669) | -4% |

| Resources & Requirements - All Funds Combined | | | | | | | | | | | | |
|---|---------------------|----------------------|----------------------|------------|---------------------|----------------------|----------------------|------------|---------------------|---------------------|----------------------|------------|
| Description | Budget (FY 2011) | | | | Budget (FY 2012) | | | | Plan (FY 2013) | | | |
| | Original | Adjusted | Change from Original | | Original | Adjusted | Change from Original | | Original | Adjusted | Change from Original | |
| | | | Total | % | | | Total | % | | | Total | % |
| RESOURCES | | | | | | | | | | | | |
| Sales Tax | 11,048,209 | 11,627,639 | 579,430 | 5% | 11,048,209 | 12,313,000 | 1,264,791 | 11% | 11,048,209 | 13,245,000 | 2,196,791 | 20% |
| Planning Building & Engineering Fees | 2,209,500 | 1,512,472 | (697,028) | -32% | 2,209,500 | 1,962,187 | (247,313) | -11% | 2,209,500 | 2,268,626 | 59,126 | 3% |
| Charges for Services | 10,601,000 | 10,106,265 | (494,735) | -5% | 10,601,000 | 10,994,471 | 393,471 | 4% | 10,601,000 | 12,152,033 | 1,551,033 | 15% |
| Intergovernmental Revenue | 7,812,837 | 19,773,541 | 11,960,704 | 153% | 7,812,837 | 3,341,000 | (4,471,837) | -57% | 7,812,837 | 2,564,200 | (5,248,637) | -67% |
| Franchise Tax | 3,051,000 | 3,005,000 | (46,000) | -2% | 3,051,000 | 3,160,000 | 109,000 | 4% | 3,051,000 | 3,307,000 | 256,000 | 8% |
| Property Taxes | 16,745,315 | 16,969,315 | 224,000 | 1% | 16,745,315 | 16,703,315 | (42,000) | 0% | 16,745,315 | 16,897,315 | 152,000 | 1% |
| General Government | 573,600 | 548,839 | (24,761) | -4% | 573,600 | 573,081 | (519) | 0% | 573,600 | 596,354 | 22,754 | 4% |
| Bond Proceeds | 0 | 13,873,471 | 13,873,471 | | 0 | 11,800,000 | 11,800,000 | | 0 | 5,000,000 | 5,000,000 | |
| Other Revenues | 6,921,113 | 9,824,946 | 2,903,833 | 42% | 6,921,113 | 11,836,759 | 4,915,646 | 71% | 6,921,113 | 6,809,137 | (111,976) | -2% |
| Sub-Total | \$58,962,574 | \$87,241,488 | \$28,278,914 | 48% | \$58,962,574 | \$72,683,813 | \$13,721,239 | 23% | \$58,962,574 | \$62,839,665 | \$3,877,091 | 7% |
| Interfund Transfers In | 7,118,246 | 9,898,612 | 2,780,366 | 39% | 7,118,246 | 6,957,143 | (161,103) | -2% | 7,118,246 | 6,271,188 | (847,058) | -12% |
| Beginning Balance | 22,855,772 | 73,869,394 | 51,013,622 | 223% | 22,855,772 | 31,747,990 | 8,892,218 | 39% | 22,855,772 | 29,726,658 | 6,870,886 | 30% |
| Total | \$88,936,592 | \$171,009,494 | \$82,072,902 | 92% | \$88,936,592 | \$111,388,946 | \$22,452,354 | 25% | \$88,936,592 | \$98,837,511 | \$9,900,919 | 11% |
| REQUIREMENTS (by function) | | | | | | | | | | | | |
| Executive | 8,037,345 | 7,792,613 | (244,732) | -3% | 8,037,345 | 8,695,356 | 658,011 | 8% | 8,037,345 | 8,305,654 | 268,309 | 3% |
| Police | 4,293,389 | 4,050,173 | (243,216) | -6% | 4,293,389 | 4,343,822 | 50,433 | 1% | 4,293,389 | 4,343,822 | 50,433 | 1% |
| Public Works | 15,669,056 | 15,653,928 | (15,128) | 0% | 15,669,056 | 16,403,225 | 734,169 | 5% | 15,669,056 | 16,362,971 | 693,915 | 4% |
| Library & Recreation | 4,125,473 | 3,851,897 | (273,576) | -7% | 4,125,473 | 4,322,377 | 196,904 | 5% | 4,125,473 | 4,347,412 | 221,939 | 5% |
| Non-Departmental | 2,205,327 | 3,140,402 | 935,075 | 42% | 2,205,327 | 2,285,745 | 80,418 | 4% | 2,205,327 | 2,225,456 | 20,129 | 1% |
| Special Service Contracts | 408,973 | 408,973 | 0 | 0% | 408,973 | 500,000 | 91,027 | 22% | 408,973 | 500,000 | 91,027 | 22% |
| Contingency | 315,000 | 415,000 | 100,000 | 32% | 315,000 | 440,000 | 125,000 | 40% | 315,000 | 440,000 | 125,000 | 40% |
| Capital Outlay | 463,822 | 517,156 | 53,334 | 11% | 463,822 | 427,676 | (36,146) | -8% | 463,822 | 405,676 | (58,146) | -13% |
| Sub-Total | \$35,518,385 | \$35,830,143 | \$311,758 | 1% | \$35,518,385 | \$37,418,201 | \$1,899,816 | 5% | \$35,518,385 | \$36,930,991 | \$1,412,606 | 4% |
| Debt Service | 10,979,473 | 13,307,865 | 2,328,392 | 21% | 10,979,473 | 10,426,416 | (553,057) | -5% | 10,979,473 | 10,199,604 | (779,869) | -7% |
| Capital Improvement Projects | 11,539,881 | 80,224,884 | 68,685,003 | 595% | 11,539,881 | 26,860,527 | 15,320,646 | 133% | 11,539,881 | 17,039,738 | 5,499,857 | 48% |
| Interfund Transfers Out | 7,118,246 | 9,898,612 | 2,780,366 | 39% | 7,118,246 | 6,957,143 | (161,103) | -2% | 7,118,246 | 6,271,188 | (847,058) | -12% |
| Ending Balance | 23,780,604 | 31,747,990 | 7,967,386 | 34% | 23,780,604 | 29,726,658 | 5,946,054 | 25% | 23,780,604 | 28,395,989 | 4,615,385 | 19% |
| Total | \$88,936,589 | \$171,009,493 | \$82,072,905 | 92% | \$88,936,589 | \$111,388,945 | \$22,452,356 | 25% | \$88,936,589 | \$98,837,510 | \$9,900,921 | 11% |
| REQUIREMENTS (by type) | | | | | | | | | | | | |
| Personnel | 22,090,129 | 21,929,657 | (160,472) | -1% | 22,090,129 | 22,934,012 | 843,883 | 4% | 22,090,129 | 22,950,758 | 860,629 | 4% |
| Materials, Supplies & Services | 12,649,434 | 12,968,330 | 318,896 | 3% | 12,649,434 | 13,616,513 | 967,079 | 8% | 12,649,434 | 13,134,557 | 485,123 | 4% |
| Contingency | 315,000 | 415,000 | 100,000 | 32% | 315,000 | 440,000 | 125,000 | 40% | 315,000 | 440,000 | 125,000 | 40% |
| Capital Outlay | 463,822 | 517,156 | 53,334 | 11% | 463,822 | 427,676 | (36,146) | -8% | 463,822 | 405,676 | (58,146) | -13% |
| Sub-Total | \$35,518,385 | \$35,830,143 | \$311,758 | 1% | \$35,518,385 | \$37,418,201 | \$1,899,816 | 5% | \$35,518,385 | \$36,930,991 | \$1,412,606 | 4% |
| Debt Service | 10,979,473 | 13,307,865 | 2,328,392 | 21% | 10,979,473 | 10,426,416 | (553,057) | -5% | 10,979,473 | 10,199,604 | (779,869) | -7% |
| Capital Improvement Projects | 11,539,881 | 80,224,884 | 68,685,003 | 595% | 11,539,881 | 26,860,527 | 15,320,646 | 133% | 11,539,881 | 17,039,738 | 5,499,857 | 48% |
| Interfund Transfers Out | 7,118,246 | 9,898,612 | 2,780,366 | 39% | 7,118,246 | 6,957,143 | (161,103) | -2% | 7,118,246 | 6,271,188 | (847,058) | -12% |
| Ending Balance | 23,780,604 | 31,747,990 | 7,967,386 | 34% | 23,780,604 | 29,726,658 | 5,946,054 | 25% | 23,780,604 | 28,395,989 | 4,615,385 | 19% |
| Total | \$88,936,589 | \$171,009,493 | \$82,072,905 | 92% | \$88,936,589 | \$111,388,945 | \$22,452,356 | 25% | \$88,936,589 | \$98,837,510 | \$9,900,921 | 11% |

| Expenditure Summary by Fund and Unit | | | | | | | | | |
|--|----------------------|----------------------|----------------------|---------------------|----------------------|----------------------|-------------|---------------------|-------------|
| Expenditures | 2008 | 2009 | 2010 | 2011 Budget | | 2012 Budget | | 2013 Budget | |
| | | (actual) | | (original) | (adj) | (budget) | % of Total | (budget) | % of Total |
| Park City Municipal Corporation | | | | | | | | | |
| 011 General Fund | 32,264,937 | 28,242,933 | 28,283,748 | 27,841,690 | 28,343,422 | 29,196,895 | 26% | 30,661,144 | 31% |
| 012 Quinns Recreation Complex | 7,727 | (509,509) | (986,649) | (1,264,322) | (1,283,799) | (1,683,520) | -2% | (2,074,531) | -2% |
| 021 Police Special Revenue Fund | 21,122 | 22,722 | 25,072 | 0 | 26,482 | 0 | 0% | 0 | 0% |
| 022 Criminal Forfeiture Restricted Account | 17,220 | 10,791 | 9,454 | (0) | 3,775 | (0) | 0% | (0) | 0% |
| 031 Capital Improvement Fund | 61,514,186 | 78,907,419 | 61,976,558 | 5,676,445 | 38,455,812 | 16,898,677 | 15% | 5,119,855 | 5% |
| 038 Equipment Replacement Fund | 3,528,896 | 2,497,816 | 1,540,205 | 859,801 | 1,765,756 | 953,625 | 1% | 1,023,625 | 1% |
| 051 Water Fund | 20,122,090 | 23,341,099 | 38,610,649 | 15,190,632 | 29,599,432 | 18,852,546 | 17% | 19,996,418 | 20% |
| 055 Golf Fund | 1,618,675 | 1,753,465 | 2,723,621 | 1,454,752 | 2,606,019 | 2,445,811 | 2% | 2,209,755 | 2% |
| 057 Transportation & Parking Fund | 17,879,179 | 20,296,388 | 26,000,636 | 14,105,886 | 39,027,958 | 19,335,715 | 17% | 20,380,841 | 21% |
| 062 Fleet Services Fund | 2,557,652 | 2,131,322 | 2,150,163 | 2,412,269 | 2,606,826 | 2,731,825 | 2% | 2,787,653 | 3% |
| 064 Self Insurance Fund | 3,412,431 | 3,086,499 | 2,520,754 | 2,023,834 | 2,784,992 | 2,012,728 | 2% | 1,378,426 | 1% |
| 070 Debt Service Fund | 4,345,405 | 4,352,316 | 3,949,794 | 3,777,806 | 5,376,990 | 4,180,753 | 4% | 3,483,503 | 4% |
| 071 Sales Tax Rev Bonds Debt Svc Fund | 2,866,924 | 26,680,966 | 12,922,018 | 5,042,010 | 5,097,474 | 5,032,309 | 5% | 4,990,196 | 5% |
| Park City Municipal Corporation Total | \$150,156,445 | \$190,814,227 | \$179,726,023 | \$77,120,802 | \$154,411,139 | \$99,957,363 | 90% | \$89,956,884 | 91% |
| Park City Redevelopment Agency | | | | | | | | | |
| 033 Redevelopment Agency Lower Park Ave | 7,559,167 | 9,874,209 | 10,885,398 | 6,916,016 | 9,278,668 | 8,266,718 | 7% | 6,339,743 | 6% |
| 034 Redevelopment Agency Main St | 4,071,289 | 2,645,503 | 3,120,765 | 2,422,522 | 3,033,313 | 2,400,800 | 2% | 2,026,300 | 2% |
| 072 RDA Main Street Debt Service | 0 | 0 | 0 | 0 | 0 | 0 | 0% | 0 | 0% |
| 076 RDA Lower Park Ave Debt Service | 2,555,174 | 2,568,492 | 1,480,668 | 1,476,945 | 3,143,791 | (0) | 0% | (0) | 0% |
| Park City Redevelopment Agency Total | \$14,185,630 | \$15,088,205 | \$15,486,830 | \$10,815,483 | \$15,455,772 | \$10,667,518 | 10% | \$8,366,043 | 8% |
| Municipal Building Authority | | | | | | | | | |
| 035 Municipal Building Authority Fund | 2,729,782 | 4,174,252 | 2,252,273 | 1,000,304 | 1,142,583 | 764,064 | 1% | 514,583 | 1% |
| Municipal Building Authority Total | \$2,729,782 | \$4,174,252 | \$2,252,273 | \$1,000,304 | \$1,142,583 | \$764,064 | 1% | \$514,583 | 1% |
| Park City Housing Authority | | | | | | | | | |
| 036 Park City Housing Authority | 69,993 | 71,465 | 71,465 | 0 | 0 | 0 | 0% | 0 | 0% |
| Park City Housing Authority Total | \$69,993 | \$71,465 | \$71,465 | \$0 | \$0 | \$0 | 0% | \$0 | 0% |
| GRAND TOTAL | \$167,141,849 | \$210,148,148 | \$197,536,591 | \$88,936,589 | \$171,009,493 | \$111,388,945 | 100% | \$98,837,510 | 100% |
| <i>(Less)</i> | | | | | | | | | |
| Interfund Transfer | 15,628,653 | 32,800,255 | 14,840,021 | 7,118,246 | 9,898,612 | 6,957,143 | 6% | 6,271,188 | 6% |
| Ending Balance | 96,459,405 | 94,338,414 | 73,869,394 | 23,780,604 | 31,747,990 | 29,726,658 | 27% | 28,395,989 | 29% |
| TOTAL EXPENDITURE BUDGET | \$55,053,791 | \$83,009,480 | \$108,827,176 | \$58,037,739 | \$129,362,892 | \$74,705,144 | 67% | \$64,170,333 | 65% |

| Expenditure Summary by Fund and Major Object (FY 2011 Adjusted Budget) | | | | | | | | | |
|---|---------------------|-----------------------|---------------------|---------------------|------------------|----------------------|--------------------|---------------------|----------------------|
| Description | Operating Budget | | Capital | Debt Service | Contingency | Sub-Total | Interfund Transfer | Ending Balance | Total |
| | Personnel | Mat, Suppls, Services | | | | | | | |
| Park City Municipal Corporation | | | | | | | | | |
| 011 General Fund | 14,097,941 | 5,649,262 | 269,569 | 0 | 315,000 | 20,331,772 | 2,737,047 | 5,274,603 | 28,343,422 |
| 012 Quinns Recreation Complex | 638,192 | 341,545 | 10,000 | 0 | 0 | 989,737 | 1,200 | (2,274,735) | (1,283,799) |
| 021 Police Special Revenue Fund | 0 | 0 | 26,482 | 0 | 0 | 26,482 | 0 | 0 | 26,482 |
| 022 Criminal Forfeiture Restricted Account | 0 | 0 | 3,775 | 0 | 0 | 3,775 | 0 | (0) | 3,775 |
| 031 Capital Improvement Fund | 0 | 0 | 36,418,478 | 0 | 0 | 36,418,478 | 134,366 | 1,902,968 | 38,455,812 |
| 038 Equipment Replacement Fund | 0 | 0 | 1,610,131 | 0 | 0 | 1,610,131 | 0 | 155,625 | 1,765,756 |
| 051 Water Fund | 1,438,381 | 1,970,637 | 18,416,181 | 3,217,523 | 100,000 | 25,142,722 | 1,191,052 | 3,265,658 | 29,599,432 |
| 055 Golf Fund | 685,501 | 442,360 | 190,119 | 31,543 | 0 | 1,349,523 | 130,685 | 1,125,811 | 2,606,019 |
| 057 Transportation & Parking Fund | 4,427,418 | 721,886 | 20,922,842 | 0 | 0 | 26,072,146 | 2,375,096 | 10,580,716 | 39,027,958 |
| 062 Fleet Services Fund | 604,260 | 1,694,340 | 5,000 | 0 | 0 | 2,303,600 | 0 | 303,226 | 2,606,826 |
| 064 Self Insurance Fund | 37,964 | 938,300 | 0 | 0 | 0 | 976,264 | 0 | 1,808,728 | 2,784,992 |
| 070 Debt Service Fund | 0 | 0 | 0 | 2,007,851 | 0 | 2,007,851 | 1,505,929 | 1,863,210 | 5,376,990 |
| 071 Sales Tax Rev Bonds Debt Svc Fund | 0 | 0 | 0 | 4,713,894 | 0 | 4,713,894 | 0 | 383,580 | 5,097,474 |
| Park City Municipal Corporation Total | \$21,929,657 | \$11,758,330 | \$77,872,577 | \$9,970,811 | \$415,000 | \$121,946,375 | \$8,075,375 | \$24,389,389 | \$154,411,139 |
| Park City Redevelopment Agency | | | | | | | | | |
| 033 Redevelopment Agency Lower Park Ave | 0 | 805,000 | 2,281,950 | 0 | 0 | 3,086,950 | 450,000 | 5,741,718 | 9,278,668 |
| 034 Redevelopment Agency Main St | 0 | 405,000 | 577,513 | 0 | 0 | 982,513 | 950,000 | 1,100,800 | 3,033,313 |
| 076 RDA Lower Park Ave Debt Service | 0 | 0 | 0 | 2,720,554 | 0 | 2,720,554 | 423,237 | (0) | 3,143,791 |
| Park City Redevelopment Agency Total | \$0 | \$1,210,000 | \$2,859,463 | \$2,720,554 | \$0 | \$6,790,017 | \$1,823,237 | \$6,842,518 | \$15,455,772 |
| Municipal Building Authority | | | | | | | | | |
| 035 Municipal Building Authority Fund | 0 | 0 | 10,000 | 616,500 | 0 | 626,500 | 0 | 516,083 | 1,142,583 |
| Municipal Building Authority Total | \$0 | \$0 | \$10,000 | \$616,500 | \$0 | \$626,500 | \$0 | \$516,083 | \$1,142,583 |
| GRAND TOTAL | \$21,929,657 | \$12,968,330 | \$80,742,040 | \$13,307,865 | \$415,000 | \$129,362,892 | \$9,898,612 | \$31,747,990 | \$171,009,493 |

Expenditure Summary by Fund and Major Object (FY 2012 Budget)

| Description | Operating Budget | | Capital | Debt Service | Contingency | Sub-Total | Interfund Transfer | Ending Balance | Total |
|--|---------------------|-----------------------|---------------------|---------------------|------------------|---------------------|--------------------|---------------------|----------------------|
| | Personnel | Mat, Suppls, Services | | | | | | | |
| Park City Municipal Corporation | | | | | | | | | |
| 011 General Fund | 14,956,396 | 5,877,283 | 284,492 | 0 | 340,000 | 21,458,171 | 1,886,872 | 5,851,852 | 29,196,895 |
| 012 Quinns Recreation Complex | 641,839 | 353,195 | 10,000 | 0 | 0 | 1,005,034 | 1,200 | (2,689,754) | (1,683,520) |
| 021 Police Special Revenue Fund | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 022 Criminal Forfeiture Restricted Account | 0 | 0 | 0 | 0 | 0 | 0 | 0 | (0) | (0) |
| 031 Capital Improvement Fund | 0 | 0 | 14,895,165 | 0 | 0 | 14,895,165 | 134,366 | 1,869,146 | 16,898,677 |
| 038 Equipment Replacement Fund | 0 | 0 | 798,000 | 0 | 0 | 798,000 | 0 | 155,625 | 953,625 |
| 051 Water Fund | 1,471,098 | 2,188,922 | 7,219,451 | 3,205,433 | 100,000 | 14,184,904 | 1,112,738 | 3,554,903 | 18,852,546 |
| 055 Golf Fund | 710,367 | 457,460 | 231,005 | 23,624 | 0 | 1,422,456 | 133,600 | 889,755 | 2,445,811 |
| 057 Transportation & Parking Fund | 4,540,879 | 937,013 | 303,090 | 0 | 0 | 5,780,982 | 2,313,892 | 11,240,842 | 19,335,715 |
| 062 Fleet Services Fund | 613,432 | 1,754,340 | 5,000 | 0 | 0 | 2,372,772 | 0 | 359,054 | 2,731,825 |
| 064 Self Insurance Fund | 2 | 838,300 | 0 | 0 | 0 | 838,302 | 0 | 1,174,426 | 2,012,728 |
| 070 Debt Service Fund | 0 | 0 | 0 | 2,258,838 | 0 | 2,258,838 | 0 | 1,921,915 | 4,180,753 |
| 071 Sales Tax Rev Bonds Debt Svc Fund | 0 | 0 | 0 | 4,689,040 | 0 | 4,689,040 | 0 | 343,269 | 5,032,309 |
| <u>Park City Municipal Corporation Total</u> | <u>\$22,934,012</u> | <u>\$12,406,513</u> | <u>\$23,746,203</u> | <u>\$10,176,935</u> | <u>\$440,000</u> | <u>\$69,703,663</u> | <u>\$5,582,668</u> | <u>\$24,671,032</u> | <u>\$99,957,363</u> |
| Park City Redevelopment Agency | | | | | | | | | |
| 033 Redevelopment Agency Lower Park Ave | 0 | 805,000 | 3,222,500 | 0 | 0 | 4,027,500 | 424,475 | 3,814,743 | 8,266,718 |
| 034 Redevelopment Agency Main St | 0 | 405,000 | 319,500 | 0 | 0 | 724,500 | 950,000 | 726,300 | 2,400,800 |
| <u>Park City Redevelopment Agency Total</u> | <u>\$0</u> | <u>\$1,210,000</u> | <u>\$3,542,000</u> | <u>\$0</u> | <u>\$0</u> | <u>\$4,752,000</u> | <u>\$1,374,475</u> | <u>\$4,541,043</u> | <u>\$10,667,518</u> |
| Municipal Building Authority | | | | | | | | | |
| 035 Municipal Building Authority Fund | 0 | 0 | 0 | 249,481 | 0 | 249,481 | 0 | 514,583 | 764,064 |
| <u>Municipal Building Authority Total</u> | <u>\$0</u> | <u>\$0</u> | <u>\$0</u> | <u>\$249,481</u> | <u>\$0</u> | <u>\$249,481</u> | <u>\$0</u> | <u>\$514,583</u> | <u>\$764,064</u> |
| GRAND TOTAL | \$22,934,012 | \$13,616,513 | \$27,288,203 | \$10,426,416 | \$440,000 | \$74,705,144 | \$6,957,143 | \$29,726,658 | \$111,388,945 |

Expenditure Summary by Fund and Major Object (FY 2013 Plan)

| Description | Operating Budget | | Capital | Debt Service | Contingency | Sub-Total | Interfund Transfer | Ending Balance | Total |
|--|---------------------|-----------------------|---------------------|---------------------|------------------|---------------------|--------------------|---------------------|---------------------|
| | Personnel | Mat, Suppls, Services | | | | | | | |
| Park City Municipal Corporation | | | | | | | | | |
| 011 General Fund | 14,973,142 | 5,431,211 | 262,492 | 0 | 340,000 | 21,006,845 | 1,957,647 | 7,696,652 | 30,661,144 |
| 012 Quinns Recreation Complex | 641,839 | 345,695 | 10,000 | 0 | 0 | 997,534 | 1,200 | (3,073,265) | (2,074,531) |
| 021 Police Special Revenue Fund | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 022 Criminal Forfeiture Restricted Account | 0 | 0 | 0 | 0 | 0 | 0 | 0 | (0) | (0) |
| 031 Capital Improvement Fund | 0 | 0 | 3,150,165 | 0 | 0 | 3,150,165 | 134,366 | 1,835,324 | 5,119,855 |
| 038 Equipment Replacement Fund | 0 | 0 | 868,000 | 0 | 0 | 868,000 | 0 | 155,625 | 1,023,625 |
| 051 Water Fund | 1,471,098 | 2,076,813 | 9,741,835 | 3,942,998 | 100,000 | 17,332,744 | 623,000 | 2,040,673 | 19,996,418 |
| 055 Golf Fund | 710,367 | 457,460 | 151,005 | 0 | 0 | 1,318,832 | 133,600 | 757,323 | 2,209,755 |
| 057 Transportation & Parking Fund | 4,540,879 | 937,013 | 146,917 | 0 | 0 | 5,624,809 | 2,045,000 | 12,711,033 | 20,380,841 |
| 062 Fleet Services Fund | 613,432 | 1,826,065 | 5,000 | 0 | 0 | 2,444,497 | 0 | 343,157 | 2,787,653 |
| 064 Self Insurance Fund | 2 | 850,300 | 0 | 0 | 0 | 850,302 | 0 | 528,124 | 1,378,426 |
| 070 Debt Service Fund | 0 | 0 | 0 | 1,569,713 | 0 | 1,569,713 | 0 | 1,913,790 | 3,483,503 |
| 071 Sales Tax Rev Bonds Debt Svc Fund | 0 | 0 | 0 | 4,686,893 | 0 | 4,686,893 | 0 | 303,303 | 4,990,196 |
| Park City Municipal Corporation Total | \$22,950,758 | \$11,924,557 | \$14,335,414 | \$10,199,604 | \$440,000 | \$59,850,333 | \$4,894,813 | \$25,211,738 | \$89,956,884 |
| Park City Redevelopment Agency | | | | | | | | | |
| 033 Redevelopment Agency Lower Park Ave | 0 | 805,000 | 3,107,500 | 0 | 0 | 3,912,500 | 426,375 | 2,000,868 | 6,339,743 |
| 034 Redevelopment Agency Main St | 0 | 405,000 | 2,500 | 0 | 0 | 407,500 | 950,000 | 668,800 | 2,026,300 |
| Park City Redevelopment Agency Total | \$0 | \$1,210,000 | \$3,110,000 | \$0 | \$0 | \$4,320,000 | \$1,376,375 | \$2,669,668 | \$8,366,043 |
| Municipal Building Authority | | | | | | | | | |
| 035 Municipal Building Authority Fund | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 514,583 | 514,583 |
| Municipal Building Authority Total | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$514,583 | \$514,583 |
| GRAND TOTAL | \$22,950,758 | \$13,134,557 | \$17,445,414 | \$10,199,604 | \$440,000 | \$64,170,333 | \$6,271,188 | \$28,395,989 | \$98,837,510 |

| All Funds Combined | | | | | | | | | |
|--------------------------------------|---------------------------|---------------------------|---------------------------|--------------------------|---------------------------|---------------------------|--------------------|--------------------------|--------------------|
| Revenue | 2008 | 2009 | 2010 | 2011 | | 2012 | | 2013 | |
| | | (actual) | | (original) | (adj) | (budget) | % of Total | (plan) | % of Total |
| RESOURCES | | | | | | | | | |
| Property Taxes | 13,974,590 | 13,213,009 | 15,790,260 | 16,745,315 | 16,969,315 | 16,703,315 | 15% | 16,897,315 | 17% |
| Sales Tax | 12,755,443 | 11,027,464 | 11,601,845 | 11,048,209 | 11,627,639 | 12,313,000 | 11% | 13,245,000 | 13% |
| Franchise Tax | 2,748,571 | 2,720,272 | 2,774,320 | 3,051,000 | 3,005,000 | 3,160,000 | 3% | 3,307,000 | 3% |
| Licenses | 1,095,247 | 1,172,040 | 1,253,143 | 1,423,000 | 1,321,000 | 1,381,000 | 1% | 1,389,000 | 1% |
| Planning Building & Engineering Fees | 5,828,014 | 5,044,383 | 1,287,132 | 2,209,500 | 1,512,472 | 1,962,187 | 2% | 2,268,626 | 2% |
| Other Fees | 22,556 | 13,799 | 49,221 | 16,000 | 25,000 | 17,000 | 0% | 23,000 | 0% |
| Intergovernmental Revenue | 1,450,079 | 3,058,819 | 7,324,484 | 7,812,837 | 19,773,541 | 3,341,000 | 3% | 2,564,200 | 3% |
| Charges for Services | 7,463,662 | 9,129,312 | 9,497,866 | 10,601,000 | 10,106,265 | 10,994,471 | 10% | 12,152,033 | 12% |
| Recreation | 2,489,483 | 2,588,326 | 2,280,322 | 2,422,270 | 2,009,000 | 2,189,000 | 2% | 2,722,000 | 3% |
| Other Service Revenue | 92,500 | 101,177 | 105,644 | 108,000 | 100,000 | 105,000 | 0% | 107,000 | 0% |
| Fines & Forfeitures | 720,031 | 527,991 | 669,476 | 655,500 | 803,000 | 754,000 | 1% | 761,000 | 1% |
| Misc. Revenue | 8,091,717 | 3,223,604 | 6,233,985 | 1,791,343 | 2,932,024 | 6,956,778 | 6% | 1,604,137 | 2% |
| Interfund Transfers In | 15,628,653 | 32,800,255 | 14,840,021 | 7,118,246 | 9,898,612 | 6,957,143 | 6% | 6,271,188 | 6% |
| Special Revenue & Resources | 3,822,346 | 3,223,219 | 5,608,948 | 505,000 | 2,634,922 | 433,981 | 0% | 203,000 | 0% |
| Bond Proceeds | 779,793 | 24,477,505 | 6,092,682 | 0 | 13,873,471 | 11,800,000 | 11% | 5,000,000 | 5% |
| Beginning Balance | 89,775,525 | 97,369,362 | 111,667,935 | 22,855,772 | 73,869,394 | 31,747,990 | 29% | 29,726,658 | 30% |
| Total | <u>166,738,212</u> | <u>209,690,537</u> | <u>197,077,282</u> | <u>88,362,992</u> | <u>170,460,654</u> | <u>110,815,865</u> | <u>100%</u> | <u>98,241,157</u> | <u>100%</u> |

| Change in Fund Balance | | | | | | | | | | | | |
|--|---------------------|---------------------|---------------------|---------------------|-----------------------|-------------|---------------------|-----------------------|-------------|---------------------|-----------------------|-------------|
| Fund | 2008 Actual | 2009 Actual | 2010 Actual | 2011 Adjusted | Change - 2010 to 2011 | | 2012 Budget | Change - 2011 to 2012 | | 2013 Plan | Change - 2012 to 2013 | |
| | | | | | Increase (reduction) | % | | Increase (reduction) | % | | Increase (reduction) | % |
| Park City Municipal Corporation | | | | | | | | | | | | |
| 011 General Fund | 4,642,588 | 5,165,031 | 5,678,978 | 5,274,603 | (404,375) | -7% | 5,851,852 | 577,249 | 11% | 7,696,652 | 1,844,800 | 32% |
| 012 Quinns Recreation Complex | (967,091) | (1,445,959) | (1,850,004) | (2,274,735) | (424,731) | 23% | (2,689,754) | (415,019) | 18% | (3,073,265) | (383,511) | 14% |
| 021 Police Special Revenue Fund | 21,122 | 22,522 | 24,872 | 0 | (24,872) | -100% | 0 | 0 | - | 0 | 0 | - |
| 022 Criminal Forfeiture Restricted Account | 10,696 | 9,455 | 3,775 | (0) | (3,775) | -100% | (0) | 0 | 0% | (0) | 0 | 0% |
| 031 Capital Improvement Fund | 51,554,158 | 51,656,557 | 33,954,635 | 1,902,968 | (32,051,667) | -94% | 1,869,146 | (33,822) | -2% | 1,835,324 | (33,822) | -2% |
| 038 Equipment Replacement Fund | 1,781,301 | 895,151 | 900,756 | 155,625 | (745,131) | -83% | 155,625 | 0 | 0% | 155,625 | 0 | 0% |
| 051 Water Fund | 12,204,897 | 13,010,035 | 6,941,202 | 3,265,658 | (3,675,544) | -53% | 3,554,903 | 289,245 | 9% | 2,040,673 | (1,514,230) | -43% |
| 055 Golf Fund | 422,118 | 489,077 | 1,342,519 | 1,125,811 | (216,708) | -16% | 889,755 | (236,056) | -21% | 757,323 | (132,432) | -15% |
| 057 Transportation & Parking Fund | 11,668,449 | 11,902,704 | 13,945,235 | 10,580,716 | (3,364,519) | -24% | 11,240,842 | 660,126 | 6% | 12,711,033 | 1,470,191 | 13% |
| 062 Fleet Services Fund | 199,690 | 171,968 | 178,226 | 303,226 | 125,000 | 70% | 359,054 | 55,828 | 18% | 343,157 | (15,897) | -4% |
| 064 Self Insurance Fund | 2,778,181 | 2,212,435 | 1,730,992 | 1,808,728 | 77,736 | 4% | 1,174,426 | (634,302) | -35% | 528,124 | (646,302) | -55% |
| 070 Debt Service Fund | 1,743,242 | 1,924,529 | 1,822,996 | 1,863,210 | 40,214 | 2% | 1,921,915 | 58,705 | 3% | 1,913,790 | (8,125) | 0% |
| 071 Sales Tax Rev Bonds Debt Svc Fund | 691,114 | 686,335 | 420,157 | 383,580 | (36,577) | -9% | 343,269 | (40,311) | -11% | 303,303 | (39,966) | -12% |
| Park City Municipal Corporation Total | \$86,750,465 | \$86,699,839 | \$65,094,338 | \$24,389,389 | (\$40,704,949) | -47% | \$24,671,032 | \$281,643 | 1% | \$25,211,738 | \$540,706 | 2% |
| Park City Redevelopment Agency | | | | | | | | | | | | |
| 033 Redevelopment Agency Lower Park Ave | 5,854,007 | 5,283,466 | 5,634,431 | 5,741,718 | 107,287 | 2% | 3,814,743 | (1,926,975) | -34% | 2,000,868 | (1,813,875) | -48% |
| 034 Redevelopment Agency Main St | 1,295,338 | 844,425 | 1,728,313 | 1,100,800 | (627,513) | -36% | 726,300 | (374,500) | -34% | 668,800 | (57,500) | -8% |
| 076 RDA Lower Park Ave Debt Service | 1,963,226 | 877,945 | 884,729 | (0) | (884,729) | -100% | (0) | 0 | 0% | (0) | 0 | 0% |
| Park City Redevelopment Agency Total | \$9,112,572 | \$7,005,836 | \$8,247,473 | \$6,842,518 | (\$1,404,955) | -20% | \$4,541,043 | (\$2,301,475) | -34% | \$2,669,668 | (\$1,871,375) | -41% |
| Municipal Building Authority | | | | | | | | | | | | |
| 035 Municipal Building Authority Fund | 526,376 | 561,274 | 527,583 | 516,083 | (11,500) | -2% | 514,583 | (1,500) | 0% | 514,583 | 0 | 0% |
| Municipal Building Authority Total | \$526,376 | \$561,274 | \$527,583 | \$516,083 | (\$11,500) | -2% | \$514,583 | (\$1,500) | 0% | \$514,583 | \$0 | 0% |
| Park City Housing Authority | | | | | | | | | | | | |
| 036 Park City Housing Authority | 69,993 | 71,465 | 0 | 0 | 0 | 0% | 0 | 0 | 0% | 0 | 0 | 0% |
| Park City Housing Authority Total | \$69,993 | \$71,465 | \$0 | \$0 | \$0 | 0% | \$0 | \$0 | 0% | \$0 | \$0 | 0% |

Notes and Explanations of Change in Fund Balance:

- Fund Balance refers to the amount of revenues on hand in a given year that are not used for expenditures in that year. It is closely related to the concept of a balanced budget, where beginning fund balance (the amount of revenues on hand at the beginning of a year) and the revenues received that year are equal to the the expenditures for that year and the ending fund balance (or the amount of revenues remaining on hand at the end of the year). Fund balance is comprised of elements of reserves, funds dedicated to capital projects, and other earmarked funds. For budget purposes, fund balance is calculated on a cash basis and is not to be confused with the net assets or fund balance numbers presented in the Comprehensive Annual Financial Report.

- Figures shown are the ending balance (or balance as of June 30) for each fiscal year. The beginning balance for any given year is the ending balance from the previous year.

- Capital projects funds (Funds 31, 33, 34, 35, 36, 38) tend to show large decreases in fund balance between the prior year actual and current year adjusted budget. This is explained by the fact that much of fund balance in these funds is reserved for capital expenses which were budgeted in previous years. Unexpended capital budgets are rolled forward each year as part of the adjusted budget. So funding for capital projects shows up in fund balance *actual* figures, but disappears in the current year adjusted budget because there is an offsetting budgeted "carryforward" expense. This same phenomenon generally explains large decreases in fund balances for proprietary funds (such as Fund 51, 55, and 57).

- The Water Fund shows a large decrease in fund balance in FY 2011 due to capital infrastructure improvements which are funded with accumulated impact fees. This will also result in a slow decrease in fund balance in the forthcoming fiscal years.

- The Fleet Fund is an internal service fund which is intended to run a zero or near-zero balance. As such, any change in fund balance will appear drastic when viewed as a percent change, but the changes are simply the product of the nature of the fund.

Project by Project Summary

CP0001 Planning/Capital Analysis

Manager: Howser *Carryforward* *YTD Expense* *Encumberances*
 Recommended 53,111 0 0

Annual analysis of General Impact Fees to determine/justify formula, collection, use. Including GASB 34 planning and implementation.

Council Goals: Open and Responsive Government to the Community

| <i>Future Funding</i> | <i>11 Adjust</i> | <i>11 Total</i> | <i>12 Adjust</i> | <i>12 Total</i> | <i>13 Adjust</i> | <i>13 Total</i> | <i>14 Adjust</i> | <i>14 Total</i> | <i>15 Adjust</i> | <i>15 Total</i> |
|--------------------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|
| 031460 IMPACT FEES | | 7,456 | | 7,456 | | 7,456 | | 7,456 | 7,456 | 7,456 |
| 031475 TRANS FR GEN FUND | | 0 | | 0 | | 0 | | 0 | 7,456 | 7,456 |
| CP0001 Total: | | 7,456 | | 7,456 | | 7,456 | | 7,456 | 7,456 | 7,456 |

Annual Cost *Cost Description*

Annual Impact on Operating Budget: \$0

Annual Revenue *Revenue Description*

Annual Impact on Operating Revenue: \$0

CP0002 Information System Enhancement/Upgrades

Manager: Robertson *Carryforward* *YTD Expense* *Encumberances*
 Recommended 235,648 49,466 0

Funding of computer expenditures and major upgrades as technology is available. Technological advancements that solve a City need are funded from here. Past examples include web page design and implementation, security systems, document imaging, telephony enhancements, etc.

Council Goals:

| <i>Future Funding</i> | <i>11 Adjust</i> | <i>11 Total</i> | <i>12 Adjust</i> | <i>12 Total</i> | <i>13 Adjust</i> | <i>13 Total</i> | <i>14 Adjust</i> | <i>14 Total</i> | <i>15 Adjust</i> | <i>15 Total</i> |
|-----------------------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|
| 031467 OTHER MISCELLANEOUS | | 0 | | 0 | | 0 | | 0 | | 0 |
| 031475 TRANS FR GEN FUND | | 0 | | 0 | | 0 | | 0 | | 0 |
| 038453 COMPUTER REPLACEMENT | | 0 | | 0 | | 0 | | 0 | | 0 |
| 051481 WATER SERVICE FEES | | 0 | | 0 | | 0 | | 0 | | 0 |
| 057471 RESORT TAX TRANSPOR | | 0 | | 0 | | 0 | | 0 | | 0 |
| CP0002 Total: | | 0 |

Project by Project Summary

CP0003 Old Town Stairs

Manager: Twombly
 Recommended *Carryforward* 208,859 *YTD Expense* 0 *Encumberances* 0

An ongoing program to construct or reconstruct stairways in the Old Town Area. Stairways that are in a dilapidated condition beyond effective repair are replaced. Most of the stair projects include retaining walls, drainage improvements and lighting. Like trails, the priority depends on factors such as adjacent development, available easements, community priority and location. Funding comes largely from RDAs so most funding is restricted for use in a particular area. Tread replacements are planned beginning with the oldest in closest proximity to Main Street. New sets proposed include 9th St. with three new blocks at \$300,000 (LPARDA);10th St. with 1 new block at \$100,000 (LPARDA);possible improvements to Crescent Tram pending resolution of the current parcel discussions (no identified funding); Reconstruct 3rd St, 4th St, 5th St, others as prioritized (Main St RDA). See also Project #722.

Council Goals:

| <i>Future Funding</i> | <i>11 Adjust</i> | <i>11 Total</i> | <i>12 Adjust</i> | <i>12 Total</i> | <i>13 Adjust</i> | <i>13 Total</i> | <i>14 Adjust</i> | <i>14 Total</i> | <i>15 Adjust</i> | <i>15 Total</i> |
|--------------------------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|
| 034468 PROP TAX INCREMENT RDA | | 0 | | 0 | | 0 | | 0 | | 0 |
| 034477 TRANS FROM DEBT SERVICE | | 0 | | 0 | | 0 | | 0 | | 0 |
| CP0003 Total: | | 0 |

CP0004 Hillside Avenue Design & Widening

Manager: Cassel
 Recommended *Carryforward* 426,610 *YTD Expense* 15,722 *Encumberances* 0

Hillside Avenue Design and Widening. Park City has acquired all the necessary right-of-way to implement a downhill widening project on Hillside Avenue between Marsac and Main Street. There is very little neighborhood support for this project. The condition of existing retaining walls is poor and money should be kept in the CIP Budget for emergency replacement. However, no funds are scheduled to be spent.

Council Goals:

| <i>Future Funding</i> | <i>11 Adjust</i> | <i>11 Total</i> | <i>12 Adjust</i> | <i>12 Total</i> | <i>13 Adjust</i> | <i>13 Total</i> | <i>14 Adjust</i> | <i>14 Total</i> | <i>15 Adjust</i> | <i>15 Total</i> |
|----------------------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|
| 031402 STREETS IMPACT FEES | -405,016 | -405,016 | | 0 | | 0 | | 0 | | 0 |
| 031451 BOND PROCEEDS | | 0 | | 0 | | 0 | | 0 | | 0 |
| 031460 IMPACT FEES | | 0 | | 0 | | 0 | | 0 | | 0 |
| CP0004 Total: | -405,016 | -405,016 | | 0 | | 0 | | 0 | | 0 |

Project by Project Summary

CP0005 City Park Improvements

Manager: Fisher
 Recommended *Carryforward* 15,761 *YTD Expense* 6,473 *Encumberances* 3,549

As Park City and surrounding areas continue to grow, there is a greater public demand for recreational uses. This project is a continuing effort to complete City Park. The funds will be used to improve and better accommodate the community's needs with necessary recreational amenities.

Council Goals: Recreation, Open Space, and Trails

| <i>Future Funding</i> | <i>11 Adjust</i> | <i>11 Total</i> | <i>12 Adjust</i> | <i>12 Total</i> | <i>13 Adjust</i> | <i>13 Total</i> | <i>14 Adjust</i> | <i>14 Total</i> | <i>15 Adjust</i> | <i>15 Total</i> |
|--|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|
| 031400 OPEN SPACE IMPACT FEES | | 0 | | 0 | | 0 | | 0 | | 0 |
| 031402 STREETS IMPACT FEES | | 0 | | 0 | | 0 | | 0 | | 0 |
| 031451 BOND PROCEEDS | | 0 | | 0 | | 0 | | 0 | | 0 |
| 031460 IMPACT FEES | | 0 | | 0 | | 0 | | 0 | | 0 |
| 031466 OTHER CONTRIBUTIONS | | 0 | | 0 | | 0 | | 0 | | 0 |
| 031469 RECR, ARTS&PARK-RAP TAX (| | 0 | | 0 | | 0 | | 0 | | 0 |
| 031477 TRANS FROM DEBT SERVICE | | 0 | | 0 | | 0 | | 0 | | 0 |
| 031478 TRANSFER FROM CIP | | 0 | | 0 | | 0 | | 0 | | 0 |
| 031485 Transfer from Sales Tax DSF - 2 | | 0 | | 0 | | 0 | | 0 | | 0 |
| 033450 BEGINNING BALANCE | | 0 | | 0 | | 0 | | 0 | | 0 |
| 033468 PROP TAX INCREMENT RDA | | 0 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 |
| 033477 TRANS FROM DEBT SERVICE | | 0 | | 0 | | 0 | | 0 | | 0 |
| 035477 TRANS FROM DEBT SERVICE | | 0 | | 0 | | 0 | | 0 | | 0 |
| CP0005 Total: | | 0 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 |

CP0006 Pavement Management Impl.

Manager: Erickson
 Recommended *Carryforward* 318,426 *YTD Expense* 493,535 *Encumberances* 0

This project provides the funding necessary to properly maintain and prolong the useful life of City owned streets and parking lots. Annual maintenance projects include crack sealing, slurry sealing and overlays.

Council Goals: Effective Transportation and Parking System

| <i>Future Funding</i> | <i>11 Adjust</i> | <i>11 Total</i> | <i>12 Adjust</i> | <i>12 Total</i> | <i>13 Adjust</i> | <i>13 Total</i> | <i>14 Adjust</i> | <i>14 Total</i> | <i>15 Adjust</i> | <i>15 Total</i> |
|--------------------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|
| 031452 CLASS "C" ROAD | | 300,000 | | 300,000 | | 300,000 | | 300,000 | 300,000 | 300,000 |
| 031475 TRANS FR GEN FUND | | 125,500 | | 300,000 | | 200,000 | | 200,000 | 200,000 | 200,000 |
| CP0006 Total: | | 425,500 | | 600,000 | | 500,000 | | 500,000 | 500,000 | 500,000 |

Project by Project Summary

CP0007 Tunnel Improvements

Manager: Lundborg
 Recommended *Carryforward* 60,097 *YTD Expense* 261,176 *Encumberances* 0

Maintenance of two mine water source tunnels. Replacement of rotting timber with steel sets and cleanup of mine cave ins. Stabilization of sidewall shifting with split set of bolts and screening.

Council Goals:

| <i>Future Funding</i> | <i>11 Adjust</i> | <i>11 Total</i> | <i>12 Adjust</i> | <i>12 Total</i> | <i>13 Adjust</i> | <i>13 Total</i> | <i>14 Adjust</i> | <i>14 Total</i> | <i>15 Adjust</i> | <i>15 Total</i> |
|---------------------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|
| 051451 BOND PROCEEDS | | 0 | | 0 | | 0 | | 0 | | 0 |
| 051481 WATER SERVICE FEES | -73,937 | 239,903 | 63,093 | 314,150 | 61,221 | 323,575 | 240,400 | 240,400 | 247,612 | 247,612 |
| CP0007 Total: | -73,937 | 239,903 | 63,093 | 314,150 | 61,221 | 323,575 | 240,400 | 240,400 | 247,612 | 247,612 |

CP0008 Historical Incentive Grants

Manager: Eddington
 Recommended *Carryforward* 345,226 *YTD Expense* 42,996 *Encumberances* 20,900

The historic preservation board continues to look at requests for matching grants for restoration work on a case-by-case basis. The program was modified this year to review grants requests all year long. Funding for this project comes from Main Street and Lower Park RDAs.

Council Goals:

| <i>Future Funding</i> | <i>11 Adjust</i> | <i>11 Total</i> | <i>12 Adjust</i> | <i>12 Total</i> | <i>13 Adjust</i> | <i>13 Total</i> | <i>14 Adjust</i> | <i>14 Total</i> | <i>15 Adjust</i> | <i>15 Total</i> |
|-------------------------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|
| 031475 TRANS FR GEN FUND | | 0 | | 0 | | 0 | | 0 | | 0 |
| 033468 PROP TAX INCREMENT RDA | | 0 | | 0 | | 0 | | 0 | | 0 |
| 034468 PROP TAX INCREMENT RDA | | 0 | | 0 | | 0 | | 0 | | 0 |
| CP0008 Total: | 0 | 0 |

CP0009 Transit Coaches Replacement & Renewal

Manager: Cashel
 Recommended *Carryforward* 1,119,373 *YTD Expense* 139,210 *Encumberances* 0

This program provides for the replacement of the existing transit fleet and additional vehicles for service expansions. Federal Transit Administration will be providing 80 percent of the purchase cost.

Council Goals: Effective Transportation and Parking System

| <i>Future Funding</i> | <i>11 Adjust</i> | <i>11 Total</i> | <i>12 Adjust</i> | <i>12 Total</i> | <i>13 Adjust</i> | <i>13 Total</i> | <i>14 Adjust</i> | <i>14 Total</i> | <i>15 Adjust</i> | <i>15 Total</i> |
|---------------------------------|------------------|------------------|-------------------|-----------------|-------------------|-----------------|------------------|-----------------|------------------|-----------------|
| 057450 BEGINNING BALANCE | | 0 | | 0 | | 0 | | 0 | | 0 |
| 057458 FEDERAL GRANTS | | 884,071 | -886,088 | 0 | -1,322,128 | 0 | 768,000 | 768,000 | 335,000 | 335,000 |
| 057479 TRANSIT SALES TAX | 94,031 | 225,923 | -216,522 | 0 | -330,532 | 0 | 192,000 | 192,000 | 83,750 | 83,750 |
| 057482 REGIONAL TRANSIT REVENUE | | 0 | | 0 | | 0 | | 0 | | 0 |
| CP0009 Total: | 94,031 | 1,109,994 | -1,102,610 | 0 | -1,652,660 | 0 | 960,000 | 960,000 | 418,750 | 418,750 |

Annual Revenue Revenue Description

Annual Impact on Operating Revenue: \$0 Failure to replace equipment per schedule will likely result in increased O & M expenses related to equipment.

Project by Project Summary

CP0010 Water Department service equipment

Manager: Lundborg *Carryforward* *YTD Expense* *Encumberances*
 Recommended 294,056 25,490 0

Replacement of vehicles and other water department service equipment that is on the timed depreciation schedule.

Council Goals:

| <i>Future Funding</i> | <i>11 Adjust</i> | <i>11 Total</i> | <i>12 Adjust</i> | <i>12 Total</i> | <i>13 Adjust</i> | <i>13 Total</i> | <i>14 Adjust</i> | <i>14 Total</i> | <i>15 Adjust</i> | <i>15 Total</i> |
|---------------------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|
| 051451 BOND PROCEEDS | | 0 | | 0 | | 0 | | 0 | | 0 |
| 051481 WATER SERVICE FEES | -300,000 | -225,000 | 50,000 | 125,000 | -15,000 | 60,000 | 60,000 | 60,000 | 60,000 | 60,000 |
| CP0010 Total: | -300,000 | -225,000 | 50,000 | 125,000 | -15,000 | 60,000 | 60,000 | 60,000 | 60,000 | 60,000 |

CP0013 Affordable Housing Program

Manager: Robinson *Carryforward* *YTD Expense* *Encumberances*
 Recommended 2,541,714 281,188 220

The Housing Advisory Task Force in 1994 recommended the establishment of ongoing revenue sources to fund a variety of affordable housing programs. The city has established the Housing Authority Fund (36-49048) and a Projects Fund (31-49058). Fund 36-49048 will be for the acquisition of units as opportunities become available, provision of employee mortgage assistance, and prior housing loan commitments. It will also provide assistance to developers in the production of units.

Council Goals: Preservation of Park City Character

| <i>Future Funding</i> | <i>11 Adjust</i> | <i>11 Total</i> | <i>12 Adjust</i> | <i>12 Total</i> | <i>13 Adjust</i> | <i>13 Total</i> | <i>14 Adjust</i> | <i>14 Total</i> | <i>15 Adjust</i> | <i>15 Total</i> |
|--------------------------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|
| 031457 FEDERAL CDBG GRANT | | 0 | | 0 | | 0 | | 0 | | 0 |
| 031462 INTEREST EARNINGS | 35,340 | 35,340 | | 0 | | 0 | | 0 | | 0 |
| 031467 OTHER MISCELLANEOUS | 111,116 | 111,116 | | 0 | | 0 | | 0 | | 0 |
| 031473 SALE OF ASSETS | 377,016 | 377,016 | | 0 | | 0 | | 0 | | 0 |
| 031478 TRANSFER FROM CIP | | 0 | | 0 | | 0 | | 0 | | 0 |
| 031486 FEE IN LIEU HOUSING | | 0 | | 0 | | 0 | | 0 | | 0 |
| 033450 BEGINNING BALANCE | | 0 | | 0 | | 0 | | 0 | | 0 |
| 033467 OTHER MISCELLANEOUS | | 0 | | 0 | | 0 | | 0 | | 0 |
| 033468 PROP TAX INCREMENT RDA | | 0 | | 0 | | 0 | | 0 | | 0 |
| 033473 SALE OF ASSETS | 143,936 | 143,936 | | 0 | | 0 | | 0 | | 0 |
| 033477 TRANS FROM DEBT SERVICE | | 0 | | 0 | | 0 | | 0 | | 0 |
| 035465 LOAN PROCEEDS | | 0 | | 0 | | 0 | | 0 | | 0 |
| 036450 BEGINNING BALANCE | | 0 | | 0 | | 0 | | 0 | | 0 |
| CP0013 Total: | 667,408 | 667,408 | | 0 | | 0 | | 0 | | 0 |

| | | |
|--|-----------------------|----------------------------|
| | Annual Cost | Cost Description |
| Annual Impact on Operating Budget: | \$0 | None |
| | Annual Revenue | Revenue Description |
| Annual Impact on Operating Revenue: | \$0 | N/A |

Project by Project Summary

CP0014 McPolin Farm

Manager: Carey
 Recommended *Carryforward* 84,788 *YTD Expense* 56,356 *Encumberances* 0

City Farm Phase II - Landscaping. Trailhead parking. Completion of the sidewalks, ADA accessible trail to safely accommodate the passive use of the property. Pads and interpretive signs to display antique farm equipment.

Council Goals:

| <i>Future Funding</i> | <i>11 Adjust</i> | <i>11 Total</i> | <i>12 Adjust</i> | <i>12 Total</i> | <i>13 Adjust</i> | <i>13 Total</i> | <i>14 Adjust</i> | <i>14 Total</i> | <i>15 Adjust</i> | <i>15 Total</i> |
|--|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|
| 031467 OTHER MISCELLANEOUS | | 0 | | 0 | | 0 | | 0 | | 0 |
| 031475 TRANS FR GEN FUND | | 0 | | 0 | | 0 | | 0 | | 0 |
| 031477 TRANS FROM DEBT SERVICE | | 0 | | 0 | | 0 | | 0 | | 0 |
| 031478 TRANSFER FROM CIP | | 0 | | 0 | | 0 | | 0 | | 0 |
| 031485 Transfer from Sales Tax DSF - 2 | | 0 | | 0 | | 0 | | 0 | | 0 |
| 035477 TRANS FROM DEBT SERVICE | | 0 | | 0 | | 0 | | 0 | | 0 |
| CP0014 Total: | | 0 |

CP0017 ADA Implementation

Manager: Erickson
 Recommended *Carryforward* 14,666 *YTD Expense* 3,718 *Encumberances* 0

Many of the City's buildings have restricted programs due to physical restraints of the buildings. An ADA compliance audit was conducted by the building department and phase one improvements have been made. Additional funds will be needed to continue the program to complete phase 2 and 3 improvements.

Council Goals: Open and Responsive Government to the Community

| <i>Future Funding</i> | <i>11 Adjust</i> | <i>11 Total</i> | <i>12 Adjust</i> | <i>12 Total</i> | <i>13 Adjust</i> | <i>13 Total</i> | <i>14 Adjust</i> | <i>14 Total</i> | <i>15 Adjust</i> | <i>15 Total</i> |
|----------------------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|
| 031467 OTHER MISCELLANEOUS | | 0 | | 0 | | 0 | | 0 | | 0 |
| 031475 TRANS FR GEN FUND | | 10,000 | | 10,000 | | 10,000 | | 10,000 | | 10,000 |
| CP0017 Total: | | 10,000 |

Annual Impact on Operating Budget: *Annual Cost* \$0 *Cost Description* None

Annual Impact on Operating Revenue: *Annual Revenue* \$0 *Revenue Description* None

Project by Project Summary

CP0019 Library Development and Donations

Manager: Tillson *Carryforward* *YTD Expense* *Encumberances*
 Recommended 6,280 11,526 0

Project 579 also includes a category 39124. Public Library development grant. This is a grant made to all public libraries in Utah by the State, based on population and assessed needs. The uses of this money are restricted by State statute, and must be outlined in the Library goals which are set by the Library Board and due to the State Library at the end of October each year.

Council Goals:

| <i>Future Funding</i> | <i>11 Adjust</i> | <i>11 Total</i> | <i>12 Adjust</i> | <i>12 Total</i> | <i>13 Adjust</i> | <i>13 Total</i> | <i>14 Adjust</i> | <i>14 Total</i> | <i>15 Adjust</i> | <i>15 Total</i> |
|---------------------------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|
| 031463 LIB. UNRES-DONATIONS | 800 | 800 | | 0 | | 0 | | 0 | | 0 |
| 031464 LIBRARY FUNDRAISING DONA | 1,763 | 1,763 | | 0 | | 0 | | 0 | | 0 |
| 031466 OTHER CONTRIBUTIONS | | 0 | | 0 | | 0 | | 0 | | 0 |
| 031474 STATE CONTRIBUTION | 19,239 | 19,239 | | 0 | | 0 | | 0 | | 0 |
| CP0019 Total: | 21,802 | 21,802 | | 0 | | 0 | | 0 | | 0 |

CP0020 City-Wide Signs Phase I

Manager: Weidenhamer *Carryforward* *YTD Expense* *Encumberances*
 Recommended 0 0

Funded in FY02 - Continue to coordinate and install way-finding and directional signs throughout the City.

Council Goals: World Class, Multi-seasonal/Resort Community

| <i>Future Funding</i> | <i>11 Adjust</i> | <i>11 Total</i> | <i>12 Adjust</i> | <i>12 Total</i> | <i>13 Adjust</i> | <i>13 Total</i> | <i>14 Adjust</i> | <i>14 Total</i> | <i>15 Adjust</i> | <i>15 Total</i> |
|-------------------------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|
| 031475 TRANS FR GEN FUND | | 0 | 5,000 | 5,000 | 5,000 | 5,000 | | 0 | | 0 |
| 033468 PROP TAX INCREMENT RDA | | 0 | 2,500 | 2,500 | 2,500 | 2,500 | | 0 | | 0 |
| 034468 PROP TAX INCREMENT RDA | | 0 | 2,500 | 2,500 | 2,500 | 2,500 | | 0 | | 0 |
| CP0020 Total: | | 0 | 10,000 | 10,000 | 10,000 | 10,000 | | 0 | | 0 |

CP0021 Geographic Information Systems

Manager: Robertson *Carryforward* *YTD Expense* *Encumberances*
 Recommended 6,718 0 0

Utilize the geographic information system software obtained in grant from ESRI to produce a base map, parcel map, and street center line map. Maps will be used by numerous city departments for planning and design purposes. This program is a joint venture between PCMC & SBSID. An interlocal agreement is pending between PCMC, SBSID, and Summit County.

Council Goals:

| <i>Future Funding</i> | <i>11 Adjust</i> | <i>11 Total</i> | <i>12 Adjust</i> | <i>12 Total</i> | <i>13 Adjust</i> | <i>13 Total</i> | <i>14 Adjust</i> | <i>14 Total</i> | <i>15 Adjust</i> | <i>15 Total</i> |
|---------------------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|
| 031475 TRANS FR GEN FUND | | 0 | | 0 | | 0 | | 0 | | 0 |
| 051481 WATER SERVICE FEES | -6,718 | -6,718 | 6,718 | 6,718 | | 0 | | 0 | | 0 |
| CP0021 Total: | -6,718 | -6,718 | 6,718 | 6,718 | | 0 | | 0 | | 0 |

Project by Project Summary

CP0022 Sandridge Parking Lot

Manager: Erickson
 Recommended *Carryforward* 8,229 *YTD Expense* 8,229 *Encumberances* 0

Construction of the Sandridge parking lot. Includes landscaping, lighting, fencing and other beautification elements.

Council Goals:

| <i>Future Funding</i> | <i>11 Adjust</i> | <i>11 Total</i> | <i>12 Adjust</i> | <i>12 Total</i> | <i>13 Adjust</i> | <i>13 Total</i> | <i>14 Adjust</i> | <i>14 Total</i> | <i>15 Adjust</i> | <i>15 Total</i> |
|--------------------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|
| 034450 BEGINNING BALANCE | | 0 | | 0 | | 0 | | 0 | | 0 |
| 034451 BOND PROCEEDS | | 0 | | 0 | | 0 | | 0 | | 0 |
| 034475 TRANS FR GEN FUND | | 0 | | 0 | | 0 | | 0 | | 0 |
| CP0022 Total: | | 0 |

CP0025 Bus Shelters

Manager: Cashel
 Recommended *Carryforward* 151,025 *YTD Expense* 936 *Encumberances* 0

Passenger amenities such as shelters, and benches have proven to enhance transit ridership. This project will provide the funding necessary to redesign and install shelters and benches at new locations. These locations will be determined using rider and staff input as well as rider data. Funding will be 80% FTA funds, 20% transit fund balance.

Council Goals: Effective Transportation and Parking System

| <i>Future Funding</i> | <i>11 Adjust</i> | <i>11 Total</i> | <i>12 Adjust</i> | <i>12 Total</i> | <i>13 Adjust</i> | <i>13 Total</i> | <i>14 Adjust</i> | <i>14 Total</i> | <i>15 Adjust</i> | <i>15 Total</i> |
|---------------------------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|
| 057450 BEGINNING BALANCE | | 0 | | 0 | | 0 | | 0 | | 0 |
| 057455 DOT CONTRIBUTIONS | | 0 | | 0 | | 0 | | 0 | | 0 |
| 057458 FEDERAL GRANTS | | 148,000 | -49,961 | 0 | -46,599 | 0 | -49,520 | 0 | | 0 |
| 057475 TRANS FR GEN FUND | | 0 | | 0 | | 0 | | 0 | | 0 |
| 057479 TRANSIT SALES TAX | | 37,000 | -12,490 | 0 | -11,650 | 0 | -12,380 | 0 | | 0 |
| 057482 REGIONAL TRANSIT REVENUE | | 0 | | 0 | | 0 | | 0 | | 0 |
| CP0025 Total: | | 185,000 | -62,451 | 0 | -58,249 | 0 | -61,900 | 0 | | 0 |

CP0026 Motor Change-out and Rebuild Program

Manager: Lundborg
 Recommended *Carryforward* 996 *YTD Expense* 22,093 *Encumberances* 0

In order to minimize the potential for water distribution interruptions all system pumps and motors are evaluated at least yearly with those indicating a problem taken out of service and either repaired or replaced. Funded by user fees.

Council Goals:

| <i>Future Funding</i> | <i>11 Adjust</i> | <i>11 Total</i> | <i>12 Adjust</i> | <i>12 Total</i> | <i>13 Adjust</i> | <i>13 Total</i> | <i>14 Adjust</i> | <i>14 Total</i> | <i>15 Adjust</i> | <i>15 Total</i> |
|---------------------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|
| 051481 WATER SERVICE FEES | 0 | 27,301 | -2,779 | 25,750 | -3,290 | 26,523 | 27,318 | 27,318 | 28,138 | 28,138 |
| CP0026 Total: | 0 | 27,301 | -2,779 | 25,750 | -3,290 | 26,523 | 27,318 | 27,318 | 28,138 | 28,138 |

Project by Project Summary

CP0028 5 Year CIP Funding

Manager: Howser *Carryforward* *YTD Expense* *Encumberances*
 Recommended 7,073,395 0 0

This account is for identified unfunded projects.

Council Goals: Open and Responsive Government to the Community; Regional Collaboration and Partnerships; Preservation of Park City Character

| <i>Future Funding</i> | <i>11 Adjust</i> | <i>11 Total</i> | <i>12 Adjust</i> | <i>12 Total</i> | <i>13 Adjust</i> | <i>13 Total</i> | <i>14 Adjust</i> | <i>14 Total</i> | <i>15 Adjust</i> | <i>15 Total</i> |
|--------------------------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|
| 031450 BEGINNING BALANCE | | 0 | | 0 | | 0 | | 0 | | 0 |
| 031467 OTHER MISCELLANEOUS | | 0 | | 0 | | 0 | | 0 | | 0 |
| 031473 SALE OF ASSETS | | 0 | | 0 | | 0 | | 0 | | 0 |
| 031475 TRANS FR GEN FUND | | 0 | | 0 | | 0 | | 0 | | 0 |
| 033451 BOND PROCEEDS | | 0 | | 0 | | 0 | | 0 | | 0 |
| 033468 PROP TAX INCREMENT RDA | | 0 | | 0 | | 0 | | 0 | | 0 |
| 034468 PROP TAX INCREMENT RDA | | 0 | | 0 | | 0 | | 0 | | 0 |
| 034477 TRANS FROM DEBT SERVICE | | 0 | | 0 | | 0 | | 0 | | 0 |
| 038453 COMPUTER REPLACEMENT | | 0 | | 0 | | 0 | | 0 | | 0 |
| 051481 WATER SERVICE FEES | | 0 | | 0 | | 0 | | 0 | | 0 |
| 057467 OTHER MISCELLANEOUS | | 0 | | 0 | | 0 | | 0 | | 0 |
| 057471 RESORT TAX TRANSPOR | | 0 | | 0 | | 0 | | 0 | | 0 |
| 057479 TRANSIT SALES TAX | | 0 | | 0 | | 0 | | 0 | | 0 |
| CP0028 Total: | | 0 |

Annual Cost **Cost Description**

Annual Impact on Operating Budget: \$0

Annual Revenue **Revenue Description**

Annual Impact on Operating Revenue: \$0

CP0030 Public Safety Complex

Manager: Gustafson *Carryforward* *YTD Expense* *Encumberances*
 Recommended 7,722 0 0

Construction of a facility that will house the police, communication and related department functions and will provide for the operational needs of the Public safety function. 4% of construction cost allocated for green building 1% of construction cost allocated for public art.

Council Goals:

| <i>Future Funding</i> | <i>11 Adjust</i> | <i>11 Total</i> | <i>12 Adjust</i> | <i>12 Total</i> | <i>13 Adjust</i> | <i>13 Total</i> | <i>14 Adjust</i> | <i>14 Total</i> | <i>15 Adjust</i> | <i>15 Total</i> |
|--|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|
| 031401 PUBLIC SAFETY IMPACT FEES | | 0 | | 0 | | 0 | | 0 | | 0 |
| 031450 BEGINNING BALANCE | | 0 | | 0 | | 0 | | 0 | | 0 |
| 031474 STATE CONTRIBUTION | | 0 | | 0 | | 0 | | 0 | | 0 |
| 031475 TRANS FR GEN FUND | | 0 | | 0 | | 0 | | 0 | | 0 |
| 031484 Transfer from Sales Tax DSF - 2 | | 0 | | 0 | | 0 | | 0 | | 0 |
| CP0030 Total: | | 0 |

Project by Project Summary

CP0036 Traffic Calming

Manager: Cashel
 Recommended *Carryforward* 42,345 *YTD Expense* 24,588 *Encumberances* 0

Over the last few years residents have expressed concerns with the speed and number of vehicles, safety of children and walkers. The interest of participation for traffic calming has come in from all areas of town. Funding covers traffic studies, signage, and speed control devices.

Council Goals: Effective Transportation and Parking System

| <i>Future Funding</i> | <i>11 Adjust</i> | <i>11 Total</i> | <i>12 Adjust</i> | <i>12 Total</i> | <i>13 Adjust</i> | <i>13 Total</i> | <i>14 Adjust</i> | <i>14 Total</i> | <i>15 Adjust</i> | <i>15 Total</i> |
|-------------------------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|
| 031450 BEGINNING BALANCE | -25,000 | 0 | -25,000 | 0 | -25,000 | 0 | | 0 | | 0 |
| 031473 SALE OF ASSETS | | 0 | | 0 | | 0 | | 0 | | 0 |
| 031475 TRANS FR GEN FUND | 25,000 | 50,000 | 25,000 | 50,000 | 25,000 | 50,000 | | 50,000 | 50,000 | 50,000 |
| 033468 PROP TAX INCREMENT RDA | | 0 | | 0 | | 0 | | 0 | | 0 |
| 033470 RENTAL INCOME | | 0 | | 0 | | 0 | | 0 | | 0 |
| CP0036 Total: | 0 | 50,000 | 0 | 50,000 | 0 | 50,000 | | 50,000 | 50,000 | 50,000 |

CP0040 Water Department Deficiency Correction Projects

Manager: Lundborg
 Recommended *Carryforward* 575,040 *YTD Expense* 201,230 *Encumberances* 0

This project includes all aspects of daily maintenance, improvements to water system quantity and quality, and master plan projects.

Council Goals:

| <i>Future Funding</i> | <i>11 Adjust</i> | <i>11 Total</i> | <i>12 Adjust</i> | <i>12 Total</i> | <i>13 Adjust</i> | <i>13 Total</i> | <i>14 Adjust</i> | <i>14 Total</i> | <i>15 Adjust</i> | <i>15 Total</i> |
|---------------------------|-------------------|-----------------|------------------|-----------------|------------------|------------------|------------------|-----------------|------------------|-----------------|
| 051451 BOND PROCEEDS | -36,594 | -36,594 | | 0 | | 0 | | 0 | | 0 |
| 051481 WATER SERVICE FEES | -1,104,446 | -288,446 | 97,400 | 597,400 | 1,060,132 | 1,570,132 | 524,509 | 524,509 | 540,244 | 540,244 |
| CP0040 Total: | -1,141,040 | -325,040 | 97,400 | 597,400 | 1,060,132 | 1,570,132 | 524,509 | 524,509 | 540,244 | 540,244 |

Project by Project Summary

CP0041 Trails Master Plan Implementation

Manager: Twombly
 Recommended *Carryforward* 176,088 *YTD Expense* 42,190 *Encumberances* 0

Rail Trail from Bonanza to kiosk, Round Valley Trails, Entryway Trail System including trailhead parking. Funds intended to provide a comprehensive system of bicycle, pedestrian, equestrian, cross-country skiing and hiking trails - both paved and back-country. Trails connect the various City neighborhoods, schools, parks and mountain open spaces, resorts and other country trails. Provide high priority recreation and alternative transportation. Trails have been funded largely with grants, development exactions, and external sources as much as possible. City funds have been used to supplement or match grants.

Council Goals: Recreation, Open Space, and Trails

| <i>Future Funding</i> | <i>11 Adjust</i> | <i>11 Total</i> | <i>12 Adjust</i> | <i>12 Total</i> | <i>13 Adjust</i> | <i>13 Total</i> | <i>14 Adjust</i> | <i>14 Total</i> | <i>15 Adjust</i> | <i>15 Total</i> |
|----------------------------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|
| 031467 OTHER MISCELLANEOUS | | 0 | | 0 | | 0 | | 0 | | 0 |
| 031469 RECR, ARTS&PARK-RAP TAX (| | 0 | | 0 | | 0 | | 0 | | 0 |
| 031474 STATE CONTRIBUTION | | 0 | | 0 | | 0 | | 0 | | 0 |
| 031475 TRANS FR GEN FUND | | 100,000 | | 100,000 | | 300,000 | | 200,000 | | 0 |
| 031487 RESTAURANT TAX GRANT | 25,000 | 25,000 | | 0 | | 0 | | 0 | | 0 |
| 033450 BEGINNING BALANCE | | 0 | | 0 | | 0 | | 0 | | 0 |
| 033467 OTHER MISCELLANEOUS | | 0 | | 0 | | 0 | | 0 | | 0 |
| 033477 TRANS FROM DEBT SERVICE | | 0 | | 0 | | 0 | | 0 | | 0 |
| CP0041 Total: | 25,000 | 125,000 | | 100,000 | | 300,000 | | 200,000 | | 0 |

Annual Cost *Cost Description*

Annual Impact on Operating Budget: \$3,500

Annual Revenue *Revenue Description*

Annual Impact on Operating Revenue: \$0 none

CP0042 Gilmore Open Space Note

Manager: Twombly
 Recommended *Carryforward* 233 *YTD Expense* 100,000 *Encumberances* 0

The City's property acquisitions often require improvements for the City's intended uses. Improvements typically include structural studies, restoration, environmental remediation, removal of debris, basic cleanup, landscaping, and signs.

Council Goals:

| <i>Future Funding</i> | <i>11 Adjust</i> | <i>11 Total</i> | <i>12 Adjust</i> | <i>12 Total</i> | <i>13 Adjust</i> | <i>13 Total</i> | <i>14 Adjust</i> | <i>14 Total</i> | <i>15 Adjust</i> | <i>15 Total</i> |
|--------------------------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|
| 031475 TRANS FR GEN FUND | | 100,000 | | 100,000 | | 100,000 | | 100,000 | | 0 |
| 033477 TRANS FROM DEBT SERVICE | | 0 | | 0 | | 0 | | 0 | | 0 |
| 034468 PROP TAX INCREMENT RDA | -233 | -233 | | 0 | | 0 | | 0 | | 0 |
| CP0042 Total: | -233 | 99,767 | | 100,000 | | 100,000 | | 100,000 | | 0 |

Project by Project Summary

CP0043 Public Works Storage Parcel

Manager: Cashel
 Recommended *Carryforward* 421,350 *YTD Expense* 0 *Encumberances* 0

This project would provide for the purchase of five acres of ground in Quinn's Junction. Area cost is \$500,000. This property will be used to store equipment and materials needed for Public Works operations.

Council Goals: World Class, Multi-seasonal/Resort Community

| <i>Future Funding</i> | <i>11 Adjust</i> | <i>11 Total</i> | <i>12 Adjust</i> | <i>12 Total</i> | <i>13 Adjust</i> | <i>13 Total</i> | <i>14 Adjust</i> | <i>14 Total</i> | <i>15 Adjust</i> | <i>15 Total</i> |
|---------------------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|
| 031473 SALE OF ASSETS | | 0 | | 0 | | 0 | | 0 | | 0 |
| 051481 WATER SERVICE FEES | -300,000 | -300,000 | | 0 | | 0 | | 0 | | 0 |
| 057479 TRANSIT SALES TAX | | 0 | | 0 | | 0 | | 0 | | 0 |
| CP0043 Total: | -300,000 | -300,000 | | 0 | | 0 | | 0 | | 0 |

CP0046 Golf Course Improvements

Manager: Erickson
 Recommended *Carryforward* 2,476 *YTD Expense* 12,499 *Encumberances* 0

This project encompasses all golf course related projects, enlarging tees, fairways, rebuilding greens, restroom upgrade, landscaping, the construction of a fence along the road and other operational maintenance.

Council Goals: World Class, Multi-seasonal/Resort Community

| <i>Future Funding</i> | <i>11 Adjust</i> | <i>11 Total</i> | <i>12 Adjust</i> | <i>12 Total</i> | <i>13 Adjust</i> | <i>13 Total</i> | <i>14 Adjust</i> | <i>14 Total</i> | <i>15 Adjust</i> | <i>15 Total</i> |
|----------------------------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|
| 055458 FEDERAL GRANTS | | 0 | | 0 | | 0 | | 0 | | 0 |
| 055459 GOLF FEES | | 32,000 | | 32,000 | | 0 | | 0 | | 0 |
| 055467 OTHER MISCELLANEOUS | | 0 | | 0 | | 0 | | 0 | | 0 |
| 055469 RECR, ARTS&PARK-RAP TAX C | | 0 | | 0 | | 0 | | 0 | | 0 |
| 055487 RESTAURANT TAX GRANT | | 0 | | 0 | | 0 | | 0 | | 0 |
| CP0046 Total: | | 32,000 | | 32,000 | | 0 | | 0 | | 0 |

| | <i>Annual Revenue</i> | <i>Revenue Description</i> |
|--|-----------------------|---|
| Annual Impact on Operating Revenue: | \$0 | Maintaining golf course infrastructure. |

Project by Project Summary

CP0047 Downtown Enhancements/Design

Manager: Gustafson *Carryforward* *YTD Expense* *Encumberances*
 Recommended 128,387 997 16

In the wake of the 2003 Downtown Enhancements Task Force, this project code would be geared toward doing the appropriate design, survey and environmental planning efforts of proposed recommendations of the task force - namely, for the plaza and parking components, pedestrian enhancement for walkways to and from Main Street would also be targeted.

Council Goals: Effective Transportation and Parking System

| <i>Future Funding</i> | <i>11 Adjust</i> | <i>11 Total</i> | <i>12 Adjust</i> | <i>12 Total</i> | <i>13 Adjust</i> | <i>13 Total</i> | <i>14 Adjust</i> | <i>14 Total</i> | <i>15 Adjust</i> | <i>15 Total</i> |
|--|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|
| 031467 OTHER MISCELLANEOUS | | 0 | | 0 | | 0 | | 0 | | 0 |
| 031484 Transfer from Sales Tax DSF - 2 | 383,000 | 383,000 | | 0 | | 0 | | 0 | | 0 |
| 034467 OTHER MISCELLANEOUS | | 0 | | 0 | | 0 | | 0 | | 0 |
| 034468 PROP TAX INCREMENT RDA | | | 292,000 | 292,000 | | 0 | | 0 | | 0 |
| 034477 TRANS FROM DEBT SERVICE | | 0 | | 0 | | 0 | | 0 | | 0 |
| 057471 RESORT TAX TRANSPOR | | 0 | | 0 | | 0 | | 0 | | 0 |
| CP0047 Total: | 383,000 | 383,000 | 292,000 | 292,000 | 0 | 0 | 0 | 0 | 0 | 0 |

CP0051 Bus Maintenance & Operations Facility

Manager: Cashel *Carryforward* *YTD Expense* *Encumberances*
 Recommended 10,661,852 4,830,916 0

Bus facility includes bus storage facility , bus parking & storage,and a small administration area. This will be funded 80% federal funds and 20% local land match (Iron Horse parcel).

Council Goals: Effective Transportation and Parking System

| <i>Future Funding</i> | <i>11 Adjust</i> | <i>11 Total</i> | <i>12 Adjust</i> | <i>12 Total</i> | <i>13 Adjust</i> | <i>13 Total</i> | <i>14 Adjust</i> | <i>14 Total</i> | <i>15 Adjust</i> | <i>15 Total</i> |
|--------------------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|
| 057450 BEGINNING BALANCE | 265,000 | 265,000 | | 0 | | 0 | | 0 | | 0 |
| 057458 FEDERAL GRANTS | | 0 | | 0 | | 0 | | 0 | | 0 |
| CP0051 Total: | 265,000 | 265,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

| | | |
|--|-----------------------|--|
| | Annual Cost | Cost Description |
| Annual Impact on Operating Budget: | \$150,000 | \$150,000 per year increased OP expense (heat, electric, water, snow removal, sewer, & etc.) current option in 2012 and beyond budget request |
| | Annual Revenue | Revenue Description |
| Annual Impact on Operating Revenue: | \$0 | none |

Project by Project Summary

CP0061 Economic Development

Manager: Weidenhamer
 Recommended *Carryforward* 1,823 *YTD Expense* 0 *Encumberances* 0

The project was created to provide "seed money" towards public/private partnership ideas. These expenditures are a result of the beginning stages of economic development plan.

Council Goals:

| <i>Future Funding</i> | <i>11 Adjust</i> | <i>11 Total</i> | <i>12 Adjust</i> | <i>12 Total</i> | <i>13 Adjust</i> | <i>13 Total</i> | <i>14 Adjust</i> | <i>14 Total</i> | <i>15 Adjust</i> | <i>15 Total</i> |
|-------------------------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|
| 034450 BEGINNING BALANCE | | 0 | | 0 | | 0 | | 0 | | 0 |
| 034467 OTHER MISCELLANEOUS | | 0 | | 0 | | 0 | | 0 | | 0 |
| 034468 PROP TAX INCREMENT RDA | | 0 | 25,000 | 25,000 | | 0 | | 0 | | 0 |
| CP0061 Total: | | 0 | 25,000 | 25,000 | | 0 | | 0 | | 0 |

CP0063 Historic Structure Abatement Fund

Manager: Evans
 Recommended *Carryforward* 182,268 *YTD Expense* 0 *Encumberances* 0

Establishment of revolving fund for abatement of dangerous buildings, fund to be replenished with recovery of city costs by owner of structure.

Council Goals:

| <i>Future Funding</i> | <i>11 Adjust</i> | <i>11 Total</i> | <i>12 Adjust</i> | <i>12 Total</i> | <i>13 Adjust</i> | <i>13 Total</i> | <i>14 Adjust</i> | <i>14 Total</i> | <i>15 Adjust</i> | <i>15 Total</i> |
|-------------------------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|
| 031450 BEGINNING BALANCE | | 0 | | 0 | | 0 | | 0 | | 0 |
| 031462 INTEREST EARNINGS | | 0 | | 0 | | 0 | | 0 | | 0 |
| 031467 OTHER MISCELLANEOUS | | 0 | | 0 | | 0 | | 0 | | 0 |
| 033468 PROP TAX INCREMENT RDA | | 0 | | 0 | | 0 | | 0 | | 0 |
| 034468 PROP TAX INCREMENT RDA | | 0 | | 0 | | 0 | | 0 | | 0 |
| CP0063 Total: | | 0 |

CP0069 Judge Water Treatment Plant.

Manager: Lundborg
 Recommended *Carryforward* 2,066,482 *YTD Expense* 819,570 *Encumberances* 0

Funded by federal funds, user fees, bonds. This project will fund improvement necessary to meet EPA water quality mandates for the Judge Tunnel source. Federal funding will be utilized as available to complete this project.

Council Goals:

| <i>Future Funding</i> | <i>11 Adjust</i> | <i>11 Total</i> | <i>12 Adjust</i> | <i>12 Total</i> | <i>13 Adjust</i> | <i>13 Total</i> | <i>14 Adjust</i> | <i>14 Total</i> | <i>15 Adjust</i> | <i>15 Total</i> |
|-------------------------------|-------------------|-------------------|------------------|-----------------|------------------|------------------|------------------|------------------|------------------|------------------|
| 051451 BOND PROCEEDS | | 0 | | 0 | | 0 | | 0 | | 0 |
| 051458 FEDERAL GRANTS | -1,756,757 | 0 | -212,995 | 0 | 500,000 | 500,000 | 1,473,200 | 1,473,200 | | 0 |
| 051466 OTHER CONTRIBUTIONS | | 0 | | 0 | | 0 | | 0 | | 0 |
| 051481 WATER SERVICE FEES | 70,000 | 820,000 | 72,000 | 772,000 | 3,098,000 | 3,098,000 | 7,126,800 | 7,126,800 | 4,300,000 | 4,300,000 |
| 051493 BOND PROCEEDS (2009-B) | -2,036,482 | -2,036,482 | | 0 | | 0 | | 0 | | 0 |
| 051495 BOND PROCEEDS (2009-C) | | 0 | | 0 | | 0 | | 0 | | 0 |
| CP0069 Total: | -3,723,239 | -1,216,482 | -140,995 | 772,000 | 3,598,000 | 3,598,000 | 8,600,000 | 8,600,000 | 4,300,000 | 4,300,000 |

Project by Project Summary

CP0070 Meter Radio Read

Manager: Lundborg
 Recommended *Carryforward* 604,238 *YTD Expense* 244,910 *Encumberances* 0

This project will provide funding to upgrade meters to enable remote radio reading of water meters. This process will improve the efficiency and effectiveness of water billing.

Council Goals:

| <i>Future Funding</i> | <i>11 Adjust</i> | <i>11 Total</i> | <i>12 Adjust</i> | <i>12 Total</i> | <i>13 Adjust</i> | <i>13 Total</i> | <i>14 Adjust</i> | <i>14 Total</i> | <i>15 Adjust</i> | <i>15 Total</i> |
|-------------------------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|
| 051451 BOND PROCEEDS | | 0 | | 0 | | 0 | | 0 | | 0 |
| 051480 WATER IMPACT FEES | 23,047 | 23,047 | 19,828 | 19,828 | | 0 | | 0 | 0 | 0 |
| 051481 WATER SERVICE FEES | -170,881 | -170,881 | 263,423 | 263,423 | | 0 | | 0 | 0 | 0 |
| 051493 BOND PROCEEDS (2009-B) | -127,166 | -127,166 | | 0 | | 0 | | 0 | | 0 |
| CP0070 Total: | -275,000 | -275,000 | 283,251 | 283,251 | | 0 | | 0 | 0 | 0 |

CP0073 Marsac Seismic Renovation

Manager: Gustafson
 Recommended *Carryforward* 95,795 *YTD Expense* 29,462 *Encumberances* 0

Marsac seismic, HVAC, ADA and associated internal renovations.

Council Goals:

| <i>Future Funding</i> | <i>11 Adjust</i> | <i>11 Total</i> | <i>12 Adjust</i> | <i>12 Total</i> | <i>13 Adjust</i> | <i>13 Total</i> | <i>14 Adjust</i> | <i>14 Total</i> | <i>15 Adjust</i> | <i>15 Total</i> |
|--------------------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|
| 031450 BEGINNING BALANCE | 20,000 | 20,000 | | 0 | | 0 | | 0 | | 0 |
| 031475 TRANS FR GEN FUND | | 0 | | 0 | | 0 | | 0 | | 0 |
| CP0073 Total: | 20,000 | 20,000 | | 0 | | 0 | | 0 | | 0 |

CP0074 Equipment Replacement - Rolling Stock

Manager: Andersen
 Recommended *Carryforward* 723,101 *YTD Expense* 357,916 *Encumberances* 175,056

This project finds the replacement of fleet vehicles based upon a predetermined schedule. The purpose of the project is to ensure the City has the funding to replace equipment that has reached the end of its useful life.

Council Goals:

| <i>Future Funding</i> | <i>11 Adjust</i> | <i>11 Total</i> | <i>12 Adjust</i> | <i>12 Total</i> | <i>13 Adjust</i> | <i>13 Total</i> | <i>14 Adjust</i> | <i>14 Total</i> | <i>15 Adjust</i> | <i>15 Total</i> |
|----------------------------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|
| 038476 TRANS FR GEN FUND-EQUIP F | | 600,000 | -50,000 | 600,000 | -50,000 | 650,000 | -100,000 | 650,000 | 700,000 | 700,000 |
| CP0074 Total: | | 600,000 | -50,000 | 600,000 | -50,000 | 650,000 | -100,000 | 650,000 | 700,000 | 700,000 |

Project by Project Summary

CP0075 Equipment Replacement - Computer

| | | | |
|--------------------|---------------------|--------------------|----------------------|
| Manager: Robertson | <i>Carryforward</i> | <i>YTD Expense</i> | <i>Encumberances</i> |
| Recommended | 87,030 | 166,593 | 7,119 |

The computer replacement fund is set up to ensure funding to replace computer equipment and peripheral equipment including environmental climate control systems on a 3 to 4 year cycle. The average replacement cost per year approximates \$200,000. Equipment replacement decisions are driven by technological advancements, software requirements, and obsolescence.

Council Goals:

| <i>Future Funding</i> | <i>11 Adjust</i> | <i>11 Total</i> | <i>12 Adjust</i> | <i>12 Total</i> | <i>13 Adjust</i> | <i>13 Total</i> | <i>14 Adjust</i> | <i>14 Total</i> | <i>15 Adjust</i> | <i>15 Total</i> |
|----------------------------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|
| 038476 TRANS FR GEN FUND-EQUIP F | | 200,000 | -2,000 | 198,000 | 18,000 | 218,000 | 18,000 | 218,000 | 218,000 | 218,000 |
| CP0075 Total: | | 200,000 | -2,000 | 198,000 | 18,000 | 218,000 | 18,000 | 218,000 | 218,000 | 218,000 |

| | <i>Annual Cost</i> | <i>Cost Description</i> |
|---|--------------------|-------------------------|
| Annual Impact on Operating Budget: | \$0 | none |

CP0081 OTIS Water Pipeline Replacement Projects

| | | | |
|-------------------|---------------------|--------------------|----------------------|
| Manager: Lundborg | <i>Carryforward</i> | <i>YTD Expense</i> | <i>Encumberances</i> |
| Recommended | 238,999 | 0 | 0 |

Funded by user fees.

Council Goals:

| <i>Future Funding</i> | <i>11 Adjust</i> | <i>11 Total</i> | <i>12 Adjust</i> | <i>12 Total</i> | <i>13 Adjust</i> | <i>13 Total</i> | <i>14 Adjust</i> | <i>14 Total</i> | <i>15 Adjust</i> | <i>15 Total</i> |
|---------------------------|------------------|-----------------|------------------|-----------------|------------------|------------------|------------------|-----------------|------------------|-----------------|
| 051481 WATER SERVICE FEES | -388,999 | -238,999 | -21,250 | 128,750 | 1,776,159 | 1,776,159 | 257,754 | 257,754 | 265,487 | 265,487 |
| CP0081 Total: | -388,999 | -238,999 | -21,250 | 128,750 | 1,776,159 | 1,776,159 | 257,754 | 257,754 | 265,487 | 265,487 |

Project by Project Summary

CP0085 Town Plaza

Manager: Gustafson *Carryforward* *YTD Expense* *Encumberances*
 Recommended 0

This project is one of three main recommendations of the Task Force for Downtown Enhancements. A central gathering space would be created to assist in the promotion of programmed activities and events in the downtown core.

Phase I - \$450,000 for parking structure shell.
 Phase II - \$2,850,000 for plaza acquisition and construction.

Council Goals:

| <i>Future Funding</i> | <i>11 Adjust</i> | <i>11 Total</i> | <i>12 Adjust</i> | <i>12 Total</i> | <i>13 Adjust</i> | <i>13 Total</i> | <i>14 Adjust</i> | <i>14 Total</i> | <i>15 Adjust</i> | <i>15 Total</i> |
|--|------------------|-----------------|-------------------|-----------------|------------------|-----------------|------------------|------------------|------------------|-----------------|
| 031451 BOND PROCEEDS | | 0 | -7,000,000 | 0 | | 0 | 7,000,000 | 7,000,000 | | 0 |
| 031475 TRANS FR GEN FUND | | 0 | | 0 | | 0 | | 0 | | 0 |
| 031484 Transfer from Sales Tax DSF - 2 | | 0 | | 0 | | 0 | | 0 | | 0 |
| 034473 SALE OF ASSETS | | 0 | | 0 | | 0 | | 0 | | 0 |
| CP0085 Total: | | 0 | -7,000,000 | 0 | | 0 | 7,000,000 | 7,000,000 | | 0 |

CP0089 Public Art

Manager: Bakaly *Carryforward* *YTD Expense* *Encumberances*
 Recommended 13,824 19,861 0

This project is designed to fund public art as part of an "Arts Community Master Plan".

Council Goals:

| <i>Future Funding</i> | <i>11 Adjust</i> | <i>11 Total</i> | <i>12 Adjust</i> | <i>12 Total</i> | <i>13 Adjust</i> | <i>13 Total</i> | <i>14 Adjust</i> | <i>14 Total</i> | <i>15 Adjust</i> | <i>15 Total</i> |
|-----------------------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|
| 031450 BEGINNING BALANCE | | 45,000 | | 0 | | 0 | | 0 | | 0 |
| 031475 TRANS FR GEN FUND | | 0 | | 0 | | 0 | | 0 | | 0 |
| 031487 RESTAURANT TAX GRANT | | 0 | | 0 | | 0 | | 0 | | 0 |
| CP0089 Total: | | 45,000 | | 0 | | 0 | | 0 | | 0 |

CP0090 Friends of the Farm

Manager: Carey *Carryforward* *YTD Expense* *Encumberances*
 Recommended 8,016 4,514 0

Use to produce events to raise money for the Friends of the Farm and use for improvements to the farm.

Council Goals:

| <i>Future Funding</i> | <i>11 Adjust</i> | <i>11 Total</i> | <i>12 Adjust</i> | <i>12 Total</i> | <i>13 Adjust</i> | <i>13 Total</i> | <i>14 Adjust</i> | <i>14 Total</i> | <i>15 Adjust</i> | <i>15 Total</i> |
|-----------------------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|
| 031466 OTHER CONTRIBUTIONS | 11,825 | 11,825 | | 0 | | 0 | | 0 | | 0 |
| 031487 RESTAURANT TAX GRANT | | 0 | | 0 | | 0 | | 0 | | 0 |
| CP0090 Total: | 11,825 | 11,825 | | 0 | | 0 | | 0 | | 0 |

Project by Project Summary

CP0091 Golf Maintenance Equipment Replacement

| | | | |
|-------------------|---------------------|--------------------|----------------------|
| Manager: Erickson | <i>Carryforward</i> | <i>YTD Expense</i> | <i>Encumberances</i> |
| Recommended | 56,638 | 146,965 | 58,495 |

This option will move the funding of equipment from the operating line to a CIP account. This CIP will help insure adequate funding is available to meet replacement needs.

Council Goals: World Class, Multi-seasonal/Resort Community

| <i>Future Funding</i> | <i>11 Adjust</i> | <i>11 Total</i> | <i>12 Adjust</i> | <i>12 Total</i> | <i>13 Adjust</i> | <i>13 Total</i> | <i>14 Adjust</i> | <i>14 Total</i> | <i>15 Adjust</i> | <i>15 Total</i> |
|-----------------------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|
| 055459 GOLF FEES | | 98,000 | | 98,000 | | 0 | | 0 | | 0 |
| 055487 RESTAURANT TAX GRANT | | 0 | | 0 | | 0 | | 0 | | 0 |
| CP0091 Total: | | 98,000 | | 98,000 | | 0 | | 0 | | 0 |

Annual Cost **Cost Description**

Annual Impact on Operating Budget: \$0 None

Annual Revenue **Revenue Description**

Annual Impact on Operating Revenue: \$0 This CIP fund will provide money to purchase new mowing equipment.

CP0092 Open Space Improvements

| | | | |
|-------------------|---------------------|--------------------|----------------------|
| Manager: Erickson | <i>Carryforward</i> | <i>YTD Expense</i> | <i>Encumberances</i> |
| Recommended | 557,784 | 112,681 | 1,878 |

This project includes the improvement of Park City's open space parcels to include control of noxious weeds. For maintenance, improvements, and acquisition of Open Space.

Council Goals: Recreation, Open Space, and Trails

| <i>Future Funding</i> | <i>11 Adjust</i> | <i>11 Total</i> | <i>12 Adjust</i> | <i>12 Total</i> | <i>13 Adjust</i> | <i>13 Total</i> | <i>14 Adjust</i> | <i>14 Total</i> | <i>15 Adjust</i> | <i>15 Total</i> |
|----------------------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|
| 031450 BEGINNING BALANCE | | 0 | | 0 | | 0 | | 0 | | 0 |
| 031466 OTHER CONTRIBUTIONS | 330,742 | 330,742 | | 0 | | 0 | | 0 | | 0 |
| 031474 STATE CONTRIBUTION | | 0 | | 0 | | 0 | | 0 | | 0 |
| CP0092 Total: | 330,742 | 330,742 | | 0 | | 0 | | 0 | | 0 |

Annual Cost **Cost Description**

Annual Impact on Operating Budget: \$0 None

Annual Revenue **Revenue Description**

Annual Impact on Operating Revenue: \$0 None

Project by Project Summary

CP0096 E-Government Software

Manager: Robertson
 Carryforward 5,203 YTD Expense 300 Encumberances 0
 Recommended

This project includes the purchase and installation of software to manage the City's budgetary and financial functions including E-Government capabilities.

Council Goals:

| Future Funding | 11 Adjust | 11 Total | 12 Adjust | 12 Total | 13 Adjust | 13 Total | 14 Adjust | 14 Total | 15 Adjust | 15 Total |
|--------------------------|-----------|----------|-----------|----------|-----------|----------|-----------|----------|-----------|----------|
| 031450 BEGINNING BALANCE | | 0 | | 0 | | 0 | | 0 | | 0 |
| 031475 TRANS FR GEN FUND | | 0 | | 0 | | 0 | | 0 | | 0 |
| CP0096 Total: | | 0 |

CP0097 Bonanza Drive Reconstruction

Manager: Cassel
 Carryforward 1,896,117 YTD Expense 386,049 Encumberances 0
 Recommended

To accomodate new water lines, pedestrian enhancements, gutters, storm drains and landscaping. Possible UDOT small urban area funding.

Council Goals: Effective Transportation and Parking System

| Future Funding | 11 Adjust | 11 Total | 12 Adjust | 12 Total | 13 Adjust | 13 Total | 14 Adjust | 14 Total | 15 Adjust | 15 Total |
|-------------------------------|----------------|----------------|-----------|----------|-----------|----------|-----------|----------|-----------|----------|
| 031458 FEDERAL GRANTS | | 0 | | 0 | | 0 | | 0 | | 0 |
| 031475 TRANS FR GEN FUND | 400,000 | 400,000 | | 0 | | 0 | | 0 | | 0 |
| 033468 PROP TAX INCREMENT RDA | | 0 | | 0 | | 0 | | 0 | | 0 |
| CP0097 Total: | 400,000 | 400,000 | | 0 | | 0 | | 0 | | 0 |

Annual Cost Cost Description

Annual Impact on Operating Budget: \$1,750 Increase in operating expenses will be \$1500 - \$2000 per year to maintain the landscaping.

Annual Revenue Revenue Description

Annual Impact on Operating Revenue: \$0 none

Project by Project Summary

CP0100 Neighborhood Parks

Manager: Twombly
 Recommended *Carryforward* 223,185 *YTD Expense* 223,187 *Encumberances* 0

This project includes the creation of neighborhood parks through the use of Park and Ice bond proceeds. This includes projects in Park Meadows, Prospector, and Old Town.

Council Goals: Recreation, Open Space, and Trails

| <i>Future Funding</i> | <i>11 Adjust</i> | <i>11 Total</i> | <i>12 Adjust</i> | <i>12 Total</i> | <i>13 Adjust</i> | <i>13 Total</i> | <i>14 Adjust</i> | <i>14 Total</i> | <i>15 Adjust</i> | <i>15 Total</i> |
|--------------------------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|
| 031400 OPEN SPACE IMPACT FEES | 50,000 | 50,000 | | 0 | | 0 | | 0 | | 0 |
| 031451 BOND PROCEEDS | | 0 | | 0 | | 0 | | 0 | | 0 |
| 031454 DONATIONS | | 0 | | 0 | | 0 | | 0 | | 0 |
| 031466 OTHER CONTRIBUTIONS | | 0 | | 0 | | 0 | | 0 | | 0 |
| 031475 TRANS FR GEN FUND | | 0 | | 0 | | 0 | | 0 | | 0 |
| 031477 TRANS FROM DEBT SERVICE | | 0 | | 0 | | 0 | | 0 | | 0 |
| CP0100 Total: | 50,000 | 50,000 | | 0 | | 0 | | 0 | | 0 |

CP0102 Top Soil Assistance Program

Manager: Schoenbacher
 Recommended *Carryforward* 11,807 *YTD Expense* 900 *Encumberances* 0

To help provide top soil to residents of Park City soils ordinance district. \$32,000 will be available for FY2005 and \$15,000 will be available for FY2006 to qualified residents.

Council Goals:

| <i>Future Funding</i> | <i>11 Adjust</i> | <i>11 Total</i> | <i>12 Adjust</i> | <i>12 Total</i> | <i>13 Adjust</i> | <i>13 Total</i> | <i>14 Adjust</i> | <i>14 Total</i> | <i>15 Adjust</i> | <i>15 Total</i> |
|--------------------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|
| 031475 TRANS FR GEN FUND | | 0 | | 0 | | 0 | | 0 | | 0 |
| CP0102 Total: | | 0 |

CP0107 Retaining Wall at 41 Sampson Ave

Manager: Cassel
 Recommended *Carryforward* 55,000 *YTD Expense* 0 *Encumberances* 0

City contribution of retaining wall at 41 Sampson Avenue (Donnelly House)

Council Goals:

| <i>Future Funding</i> | <i>11 Adjust</i> | <i>11 Total</i> | <i>12 Adjust</i> | <i>12 Total</i> | <i>13 Adjust</i> | <i>13 Total</i> | <i>14 Adjust</i> | <i>14 Total</i> | <i>15 Adjust</i> | <i>15 Total</i> |
|-------------------------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|
| 031475 TRANS FR GEN FUND | | 0 | | 0 | | 0 | | 0 | | 0 |
| 034468 PROP TAX INCREMENT RDA | | 0 | | 0 | | 0 | | 0 | | 0 |
| CP0107 Total: | | 0 |

Project by Project Summary

CP0108 Flagstaff Transit Transfer Fee

Manager: Cashel *Carryforward* *YTD Expense* *Encumberances*
 Recommended 1,812,526 22,816 0

Holding account for transit transfer fees dedicated to improvement enhancement of Park City transit system.

Council Goals: Effective Transportation and Parking System

| <i>Future Funding</i> | | <i>11 Adjust</i> | <i>11 Total</i> | <i>12 Adjust</i> | <i>12 Total</i> | <i>13 Adjust</i> | <i>13 Total</i> | <i>14 Adjust</i> | <i>14 Total</i> | <i>15 Adjust</i> | <i>15 Total</i> |
|-----------------------|---------------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|
| 057466 | OTHER CONTRIBUTIONS | 330,742 | 330,742 | | 0 | | 0 | | 0 | | 0 |
| CP0108 Total: | | 330,742 | 330,742 | | 0 | | 0 | | 0 | | 0 |

CP0115 Public Works Complex Improvements

Manager: Cashel *Carryforward* *YTD Expense* *Encumberances*
 Recommended 52,436 6,150 0

This project will provide for additional office space & furnishings required to house streets/transit/fleet personnel.

Council Goals:

| <i>Future Funding</i> | | <i>11 Adjust</i> | <i>11 Total</i> | <i>12 Adjust</i> | <i>12 Total</i> | <i>13 Adjust</i> | <i>13 Total</i> | <i>14 Adjust</i> | <i>14 Total</i> | <i>15 Adjust</i> | <i>15 Total</i> |
|-----------------------|---------------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|
| 057450 | BEGINNING BALANCE | | 0 | | 0 | | 0 | | 0 | | 0 |
| 057466 | OTHER CONTRIBUTIONS | | 0 | | 0 | | 0 | | 0 | | 0 |
| 057475 | TRANS FR GEN FUND | | 0 | | 0 | | 0 | | 0 | | 0 |
| CP0115 Total: | | | 0 |

CP0118 Transit GIS/AVL system

Manager: Cashel *Carryforward* *YTD Expense* *Encumberances*
 Recommended 1,105,600 7,964 0

GIS and AVL systems to provide real time information to passengers and managers to better manage the transit system.

Council Goals: Effective Transportation and Parking System; World Class, Multi-seasonal/Resort Community

| <i>Future Funding</i> | | <i>11 Adjust</i> | <i>11 Total</i> | <i>12 Adjust</i> | <i>12 Total</i> | <i>13 Adjust</i> | <i>13 Total</i> | <i>14 Adjust</i> | <i>14 Total</i> | <i>15 Adjust</i> | <i>15 Total</i> |
|-----------------------|--------------------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|
| 057458 | FEDERAL GRANTS | | 293,600 | | 0 | | 0 | | 0 | | 0 |
| 057466 | OTHER CONTRIBUTIONS | | 0 | | 0 | | 0 | | 0 | | 0 |
| 057479 | TRANSIT SALES TAX | 150,000 | 150,000 | | 0 | | 0 | | 0 | | 0 |
| 057482 | REGIONAL TRANSIT REVENUE | -157,200 | -49,200 | | 0 | | 0 | | 0 | | 0 |
| CP0118 Total: | | -7,200 | 394,400 | | 0 | | 0 | | 0 | | 0 |

Project by Project Summary

CP0123 Replace Police Dispatch System

Manager: Robertson *Carryforward* *YTD Expense* *Encumberances*
 Recommended 7,360 995 0
 Replace police CAD/RMS system to meet Public Safety demands.

Council Goals:

| <i>Future Funding</i> | | <i>11 Adjust</i> | <i>11 Total</i> | <i>12 Adjust</i> | <i>12 Total</i> | <i>13 Adjust</i> | <i>13 Total</i> | <i>14 Adjust</i> | <i>14 Total</i> | <i>15 Adjust</i> | <i>15 Total</i> |
|-----------------------|-------------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|
| 031475 | TRANS FR GEN FUND | | 0 | | 0 | | 0 | | 0 | | 0 |
| CP0123 Total: | | | 0 | | 0 | | 0 | | 0 | | 0 |

CP0128 Quinn's Ice/Fields Phase II

Manager: Twombly *Carryforward* *YTD Expense* *Encumberances*
 Recommended 90,922 47,093 0
 Additional development of outdoor playing fields and support facilities

Council Goals:

| <i>Future Funding</i> | | <i>11 Adjust</i> | <i>11 Total</i> | <i>12 Adjust</i> | <i>12 Total</i> | <i>13 Adjust</i> | <i>13 Total</i> | <i>14 Adjust</i> | <i>14 Total</i> | <i>15 Adjust</i> | <i>15 Total</i> |
|-----------------------|---------------------------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|
| 031462 | INTEREST EARNINGS | | 0 | | 0 | | 0 | | 0 | | 0 |
| 031467 | OTHER MISCELLANEOUS | | 0 | | 0 | | 0 | | 0 | | 0 |
| 031473 | SALE OF ASSETS | | 0 | | 0 | | 0 | | 0 | | 0 |
| 031475 | TRANS FR GEN FUND | | 0 | | 0 | | 0 | | 0 | | 0 |
| 031484 | Transfer from Sales Tax DSF - 2 | | 0 | | 0 | | 0 | | 0 | | 0 |
| CP0128 Total: | | | 0 | | 0 | | 0 | | 0 | | 0 |

CP0131 Conservation Reserve Program

Manager: Schoenbacher *Carryforward* *YTD Expense* *Encumberances*
 Recommended 1,429 2,273 0

The CRP is a federally funded grant program that aimed at funding land enhancement improvements such as planting trees or grass or building fences in order to control non-point source pollutants from entering a watershed. This project could have funding for 10-15 years.

Council Goals:

| <i>Future Funding</i> | | <i>11 Adjust</i> | <i>11 Total</i> | <i>12 Adjust</i> | <i>12 Total</i> | <i>13 Adjust</i> | <i>13 Total</i> | <i>14 Adjust</i> | <i>14 Total</i> | <i>15 Adjust</i> | <i>15 Total</i> |
|-----------------------|----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|
| 031458 | FEDERAL GRANTS | 1,044 | 1,044 | | 0 | | 0 | | 0 | | 0 |
| CP0131 Total: | | 1,044 | 1,044 | | 0 | | 0 | | 0 | | 0 |

Project by Project Summary

CP0132 Museum Expansion

Manager: Howser
 Recommended *Carryforward* 0 *YTD Expense* 90,000 *Encumberances* 0

The park city Historical Society desires to expand into other tenant spaces within the Old City Hall building and to expand into a new addition on the rear of the building. Funds allocated to this account are through other sources such as the Restaurant Tax Grants.

Council Goals: Preservation of Park City Character

| <i>Future Funding</i> | <i>11 Adjust</i> | <i>11 Total</i> | <i>12 Adjust</i> | <i>12 Total</i> | <i>13 Adjust</i> | <i>13 Total</i> | <i>14 Adjust</i> | <i>14 Total</i> | <i>15 Adjust</i> | <i>15 Total</i> |
|--------------------------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|
| 031466 OTHER CONTRIBUTIONS | | 0 | | 0 | | 0 | | 0 | | 0 |
| 031487 RESTAURANT TAX GRANT | 80,000 | 80,000 | | 0 | | 0 | | 0 | | 0 |
| 035450 BEGINNING BALANCE | 10,000 | 10,000 | | 0 | | 0 | | 0 | | 0 |
| 035477 TRANS FROM DEBT SERVICE | | 0 | | 0 | | 0 | | 0 | | 0 |
| CP0132 Total: | 90,000 | 90,000 | | 0 | | 0 | | 0 | | 0 |

Annual Cost *Cost Description*

Annual Impact on Operating Budget: \$10,000

Annual Revenue *Revenue Description*

Annual Impact on Operating Revenue: \$0

CP0136 County Vehicle Replacement Fund

Manager: Cashel
 Recommended *Carryforward* 208,116 *YTD Expense* 34,802 *Encumberances* 0

Holding account for Regional Transit Revenue dedicated to vehicle replacement of county owned equipment.

Council Goals:

| <i>Future Funding</i> | <i>11 Adjust</i> | <i>11 Total</i> | <i>12 Adjust</i> | <i>12 Total</i> | <i>13 Adjust</i> | <i>13 Total</i> | <i>14 Adjust</i> | <i>14 Total</i> | <i>15 Adjust</i> | <i>15 Total</i> |
|---------------------------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|
| 057482 REGIONAL TRANSIT REVENUE | -33,119 | 26,018 | | 60,911 | | 62,738 | 64,620 | 64,620 | 66,558 | 66,558 |
| CP0136 Total: | -33,119 | 26,018 | | 60,911 | | 62,738 | 64,620 | 64,620 | 66,558 | 66,558 |

Project by Project Summary

CP0137 Transit Expansion

Manager: Cashel
 Recommended *Carryforward* 1,153,355 *YTD Expense* 0 *Encumberances* 0

These funds are dedicated to purchasing new busses for expanded transit service.

Council Goals:

| <i>Future Funding</i> | | <i>11 Adjust</i> | <i>11 Total</i> | <i>12 Adjust</i> | <i>12 Total</i> | <i>13 Adjust</i> | <i>13 Total</i> | <i>14 Adjust</i> | <i>14 Total</i> | <i>15 Adjust</i> | <i>15 Total</i> |
|-----------------------|--------------------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|
| 057458 | FEDERAL GRANTS | | 277,958 | -100,749 | 0 | -441,693 | 0 | -104,779 | 0 | | 0 |
| 057479 | TRANSIT SALES TAX | | 39,490 | -25,187 | 0 | -110,423 | 0 | -26,195 | 0 | | 0 |
| 057482 | REGIONAL TRANSIT REVENUE | | 30,000 | -33,000 | 0 | -35,000 | 0 | -37,000 | 0 | | 0 |
| CP0137 Total: | | | 347,448 | -158,936 | 0 | -587,116 | 0 | -167,974 | 0 | | 0 |

CP0140 Water System Emergency Power Master Planning

Manager: Lundborg
 Recommended *Carryforward* 126,483 *YTD Expense* 560 *Encumberances* 0

Complete study to develop recommendations for emergency backup power needs for the water system.

Council Goals:

| <i>Future Funding</i> | | <i>11 Adjust</i> | <i>11 Total</i> | <i>12 Adjust</i> | <i>12 Total</i> | <i>13 Adjust</i> | <i>13 Total</i> | <i>14 Adjust</i> | <i>14 Total</i> | <i>15 Adjust</i> | <i>15 Total</i> |
|-----------------------|--------------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|
| 051481 | WATER SERVICE FEES | -126,483 | -126,483 | 126,483 | 126,483 | 0 | 0 | 0 | 0 | 0 | 0 |
| CP0140 Total: | | -126,483 | -126,483 | 126,483 | 126,483 | 0 | 0 | 0 | 0 | 0 | 0 |

CP0141 Boothill Transmission Line

Manager: Lundborg
 Recommended *Carryforward* 843,305 *YTD Expense* 63,658 *Encumberances* 0

Construct transmission lines to deliver source water for the Empire Pass development from the Boothill zone to the Woodside Tank.

Council Goals:

| <i>Future Funding</i> | | <i>11 Adjust</i> | <i>11 Total</i> | <i>12 Adjust</i> | <i>12 Total</i> | <i>13 Adjust</i> | <i>13 Total</i> | <i>14 Adjust</i> | <i>14 Total</i> | <i>15 Adjust</i> | <i>15 Total</i> |
|-----------------------|------------------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|
| 051451 | BOND PROCEEDS | | 0 | | 0 | | 0 | | 0 | | 0 |
| 051458 | FEDERAL GRANTS | | 0 | | 0 | | 0 | | 0 | | 0 |
| 051466 | OTHER CONTRIBUTIONS | 0 | 0 | | 0 | | 0 | | 0 | | 0 |
| 051480 | WATER IMPACT FEES | 281,882 | 281,882 | | 0 | | 0 | | 0 | | 0 |
| 051481 | WATER SERVICE FEES | 132,651 | 132,651 | | 0 | | 0 | | 0 | | 0 |
| 051488 | BOND PROCEEDS (CIB) | 11,716 | 11,716 | | 0 | | 0 | | 0 | | 0 |
| 051493 | BOND PROCEEDS (2009-B) | -426,248 | -426,248 | | 0 | | 0 | | 0 | | 0 |
| 051495 | BOND PROCEEDS (2009-C) | 0 | 0 | | 0 | | 0 | | 0 | | 0 |
| CP0141 Total: | | 1 | 1 | | 0 | | 0 | | 0 | | 0 |

Project by Project Summary

CP0142 Racquet Club Program Equipment Replacement

Manager: Fisher Carryforward YTD Expense Encumberances
 Recommended 0 0 0

For ongoing replacement of fitness equipment.

Council Goals: Recreation, Open Space, and Trails

| Future Funding | 11 Adjust | 11 Total | 12 Adjust | 12 Total | 13 Adjust | 13 Total | 14 Adjust | 14 Total | 15 Adjust | 15 Total |
|--------------------------|---------------|---------------|-----------|---------------|-----------|---------------|-----------|---------------|---------------|---------------|
| 031454 DONATIONS | | 0 | | 0 | | 0 | | 0 | | 0 |
| 031470 RENTAL INCOME | 35,000 | 35,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 |
| 031475 TRANS FR GEN FUND | 0 | 0 | -50,000 | 0 | -50,000 | 0 | -50,000 | 0 | 0 | 0 |
| CP0142 Total: | 35,000 | 35,000 | 0 | 50,000 | 0 | 50,000 | 0 | 50,000 | 50,000 | 50,000 |

Annual Cost **Cost Description**

Annual Impact on Operating Budget: \$0 none

Annual Revenue **Revenue Description**

Annual Impact on Operating Revenue: \$0 By having the proper fitness & athletic equipment, residents will purchase passes to use the facility. If we don't, then they will take their business elsewhere.

CP0146 Asset Management/Replacement Program

Manager: Erickson Carryforward YTD Expense Encumberances
 Recommended 960,257 122,471 1,880

Money is dedicated to this account for asset replacement each year. Creation of schedule in FY 07 for Building replacement

Council Goals: Open and Responsive Government to the Community

| Future Funding | 11 Adjust | 11 Total | 12 Adjust | 12 Total | 13 Adjust | 13 Total | 14 Adjust | 14 Total | 15 Adjust | 15 Total |
|----------------------------|--------------|----------------|-----------|----------------|-----------|----------------|-----------|----------------|-----------|----------------|
| 031462 INTEREST EARNINGS | | 0 | | 0 | | 0 | | 0 | | 0 |
| 031467 OTHER MISCELLANEOUS | 1,018 | 1,018 | | 0 | | 0 | | 0 | | 0 |
| 031475 TRANS FR GEN FUND | | 382,709 | | 582,709 | | 582,709 | | 582,709 | | 582,709 |
| CP0146 Total: | 1,018 | 383,727 | | 582,709 | | 582,709 | | 582,709 | | 582,709 |

Annual Cost **Cost Description**

Annual Impact on Operating Budget: \$0 None

Project by Project Summary

CP0150 Ice Facility Capital Replacement

Manager: Pistey *Carryforward* *YTD Expense* *Encumberances*
 Recommended 22,976 12,897 0

For ongoing capital replacement at Quinn's Ice Facility. Funding provided by City and Basin per interlocal agreement.

Council Goals:

| <i>Future Funding</i> | <i>11 Adjust</i> | <i>11 Total</i> | <i>12 Adjust</i> | <i>12 Total</i> | <i>13 Adjust</i> | <i>13 Total</i> | <i>14 Adjust</i> | <i>14 Total</i> | <i>15 Adjust</i> | <i>15 Total</i> |
|--------------------------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|
| 031475 TRANS FR GEN FUND | | 0 | | 0 | | 0 | | 0 | | 0 |
| 031490 COUNTY/SP DISTRICT CONT | -1,200 | 48,800 | | 50,000 | | 50,000 | | 50,000 | 50,000 | 50,000 |
| CP0150 Total: | -1,200 | 48,800 | | 50,000 | | 50,000 | | 50,000 | 50,000 | 50,000 |

CP0152 Parking Meter Replacement

Manager: Andersen *Carryforward* *YTD Expense* *Encumberances*
 Recommended 50,181 11,074 7,795

For replacement of parking meters on Main St. Funded by meter fee revenues.

Council Goals:

| <i>Future Funding</i> | <i>11 Adjust</i> | <i>11 Total</i> | <i>12 Adjust</i> | <i>12 Total</i> | <i>13 Adjust</i> | <i>13 Total</i> | <i>14 Adjust</i> | <i>14 Total</i> | <i>15 Adjust</i> | <i>15 Total</i> |
|-----------------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|
| 057489 METER REVENUE | | 0 | 28,000 | 28,000 | | 0 | | 0 | | 0 |
| CP0152 Total: | | 0 | 28,000 | 28,000 | | 0 | | 0 | | 0 |

CP0155 OTIS Phase II(a)

Manager: Cassel *Carryforward* *YTD Expense* *Encumberances*
 Recommended 595,986 351,319 0

Sandridge in FY09, Hillside in FY10, Empire and Upper Lowell in FY11.

Council Goals:

| <i>Future Funding</i> | <i>11 Adjust</i> | <i>11 Total</i> | <i>12 Adjust</i> | <i>12 Total</i> | <i>13 Adjust</i> | <i>13 Total</i> | <i>14 Adjust</i> | <i>14 Total</i> | <i>15 Adjust</i> | <i>15 Total</i> |
|--|------------------|-----------------|-------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|
| 031450 BEGINNING BALANCE | | 0 | | 0 | | 0 | | 0 | | 0 |
| 031451 BOND PROCEEDS | | 0 | -3,296,000 | 0 | | 0 | | 0 | | 0 |
| 031475 TRANS FR GEN FUND | | 0 | | 0 | | 0 | | 0 | | 0 |
| 031484 Transfer from Sales Tax DSF - 2 | | 0 | | 0 | | 0 | | 0 | | 0 |
| CP0155 Total: | | 0 | -3,296,000 | 0 | | 0 | | 0 | | 0 |

Project by Project Summary

CP0156 OTIS Phase II(b)

Manager: Howser *Carryforward* *YTD Expense* *Encumberances*
 Recommended 0 0 0
 Sullivan Rd in FY12, Rossi Hill Dr in FY13, Swede Alley in FY14

Council Goals: Preservation of Park City Character

| <i>Future Funding</i> | <i>11 Adjust</i> | <i>11 Total</i> | <i>12 Adjust</i> | <i>12 Total</i> | <i>13 Adjust</i> | <i>13 Total</i> | <i>14 Adjust</i> | <i>14 Total</i> | <i>15 Adjust</i> | <i>15 Total</i> |
|----------------------------|------------------|-----------------|-------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|
| 031402 STREETS IMPACT FEES | | 0 | -500,000 | 0 | 0 | 0 | | 0 | | 0 |
| 031451 BOND PROCEEDS | | 0 | -6,678,875 | 0 | | 0 | | 0 | | 0 |
| 031475 TRANS FR GEN FUND | | 0 | | 0 | | 0 | | 0 | | 0 |
| CP0156 Total: | | 0 | -7,178,875 | 0 | | 0 | | 0 | | 0 |

Annual Cost *Cost Description*

Annual Impact on Operating Budget: \$0

Annual Revenue *Revenue Description*

Annual Impact on Operating Revenue: \$0

CP0157 OTIS Phase III(a)

Manager: Howser *Carryforward* *YTD Expense* *Encumberances*
 Recommended
 8th through 12th streets in FY15, 13th through 15th in FY16, Silver King in FY17

Council Goals:

| <i>Future Funding</i> | <i>11 Adjust</i> | <i>11 Total</i> | <i>12 Adjust</i> | <i>12 Total</i> | <i>13 Adjust</i> | <i>13 Total</i> | <i>14 Adjust</i> | <i>14 Total</i> | <i>15 Adjust</i> | <i>15 Total</i> |
|-----------------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|
| 031451 BOND PROCEEDS | | 0 | | 0 | 0 | 0 | | 0 | | 0 |
| CP0157 Total: | | 0 |

CP0158 OTIS Phase III(b)

Manager: Howser *Carryforward* *YTD Expense* *Encumberances*
 Recommended
 Ridge Ave in FY18, McHenry Dr in FY19

Council Goals:

| <i>Future Funding</i> | <i>11 Adjust</i> | <i>11 Total</i> | <i>12 Adjust</i> | <i>12 Total</i> | <i>13 Adjust</i> | <i>13 Total</i> | <i>14 Adjust</i> | <i>14 Total</i> | <i>15 Adjust</i> | <i>15 Total</i> |
|-----------------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|
| 031451 BOND PROCEEDS | | 0 | | 0 | 0 | 0 | | 0 | | 0 |
| CP0158 Total: | | 0 |

Project by Project Summary

CP0163 Quinn's Fields Phase III

Manager: Twombly
 Not Recommended

| | | |
|---------------------|--------------------|----------------------|
| <i>Carryforward</i> | <i>YTD Expense</i> | <i>Encumberances</i> |
| 0 | 0 | 0 |

Construction of remaining 3 planned playing fields, sports lighting for 2 fields, scoreboards for all fields, parking spaces for 167 vehicles, parking lot lights, trails, sidewalks, and supporting irrigation system, utilities, landscaping and seeding.

Council Goals: Recreation, Open Space, and Trails

| <i>Future Funding</i> | <i>11 Adjust</i> | <i>11 Total</i> | <i>12 Adjust</i> | <i>12 Total</i> | <i>13 Adjust</i> | <i>13 Total</i> | <i>14 Adjust</i> | <i>14 Total</i> | <i>15 Adjust</i> | <i>15 Total</i> |
|-------------------------------|------------------|-----------------|------------------|-----------------|------------------|------------------|------------------|-----------------|------------------|-----------------|
| 031400 OPEN SPACE IMPACT FEES | -300,000 | 0 | | 0 | | 0 | | 0 | | 0 |
| 031466 OTHER CONTRIBUTIONS | | 0 | | 0 | | 0 | | 0 | | 0 |
| 031475 TRANS FR GEN FUND | | 0 | | 0 | 2,700,000 | 2,700,000 | | 0 | | 0 |
| CP0163 Total: | -300,000 | 0 | | 0 | 2,700,000 | 2,700,000 | | 0 | | 0 |

| | | |
|---|--------------------|-------------------------|
| | Annual Cost | Cost Description |
| Annual Impact on Operating Budget: | \$100,000 | |

CP0167 Skate Park Repairs

Manager: Fisher
 Recommended

| | | |
|---------------------|--------------------|----------------------|
| <i>Carryforward</i> | <i>YTD Expense</i> | <i>Encumberances</i> |
| 6,754 | 0 | 0 |

Re-paint fence and re-caulk the concrete joints.

Council Goals: Recreation, Open Space, and Trails

| <i>Future Funding</i> | <i>11 Adjust</i> | <i>11 Total</i> | <i>12 Adjust</i> | <i>12 Total</i> | <i>13 Adjust</i> | <i>13 Total</i> | <i>14 Adjust</i> | <i>14 Total</i> | <i>15 Adjust</i> | <i>15 Total</i> |
|--------------------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|
| 033450 BEGINNING BALANCE | | 0 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 |
| CP0167 Total: | | 0 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 |

| | | |
|---|--------------------|-------------------------|
| | Annual Cost | Cost Description |
| Annual Impact on Operating Budget: | \$0 | |

CP0168 Bus Barn Sewer Connection

Manager: Cashel
 Recommended

| | | |
|---------------------|--------------------|----------------------|
| <i>Carryforward</i> | <i>YTD Expense</i> | <i>Encumberances</i> |
| 25,000 | 0 | 0 |

Funding for conversion to storm drain from a dry well on Ironhorse in the old bus barn.

Council Goals:

| <i>Future Funding</i> | <i>11 Adjust</i> | <i>11 Total</i> | <i>12 Adjust</i> | <i>12 Total</i> | <i>13 Adjust</i> | <i>13 Total</i> | <i>14 Adjust</i> | <i>14 Total</i> | <i>15 Adjust</i> | <i>15 Total</i> |
|--------------------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|
| 057479 TRANSIT SALES TAX | | 0 | | 0 | | 0 | | 0 | | 0 |
| CP0168 Total: | | 0 |

Project by Project Summary

CP0170 Bus Wash Rehab

Manager: Cashel
 Recommended *Carryforward* 13,418 *YTD Expense* 4,289 *Encumberances* 0
 Components for the bus wash rebuild.

Council Goals:

| <i>Future Funding</i> | | <i>11 Adjust</i> | <i>11 Total</i> | <i>12 Adjust</i> | <i>12 Total</i> | <i>13 Adjust</i> | <i>13 Total</i> | <i>14 Adjust</i> | <i>14 Total</i> | <i>15 Adjust</i> | <i>15 Total</i> |
|-----------------------|-------------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|
| 057479 | TRANSIT SALES TAX | | 0 | | 0 | | 0 | | 0 | | 0 |
| CP0170 Total: | | | 0 |

CP0171 Upgrade OH Door Rollers

Manager: Cashel
 Recommended *Carryforward* 9,000 *YTD Expense* 0 *Encumberances* 0
 Rollers for old bus barn overhead doors.

Council Goals:

| <i>Future Funding</i> | | <i>11 Adjust</i> | <i>11 Total</i> | <i>12 Adjust</i> | <i>12 Total</i> | <i>13 Adjust</i> | <i>13 Total</i> | <i>14 Adjust</i> | <i>14 Total</i> | <i>15 Adjust</i> | <i>15 Total</i> |
|-----------------------|-------------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|
| 057479 | TRANSIT SALES TAX | | 24,000 | | 0 | | 0 | | 0 | | 0 |
| CP0171 Total: | | | 24,000 | | 0 | | 0 | | 0 | | 0 |

CP0176 Deer Valley Drive Reconstruction

Manager: Cassel
 Recommended *Carryforward* 27,177 *YTD Expense* 0 *Encumberances* 0

Total estimated project cost: \$2,000,000. Unfunded amount is the difference between \$1,000,000 in requested impact fees and local match (which is funded by Transfer from General Fund).

Council Goals:

| <i>Future Funding</i> | | <i>11 Adjust</i> | <i>11 Total</i> | <i>12 Adjust</i> | <i>12 Total</i> | <i>13 Adjust</i> | <i>13 Total</i> | <i>14 Adjust</i> | <i>14 Total</i> | <i>15 Adjust</i> | <i>15 Total</i> |
|-----------------------|---------------------|------------------|------------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|
| 031402 | STREETS IMPACT FEES | | 0 | | 0 | | 0 | | 0 | | 0 |
| 031458 | FEDERAL GRANTS | | 1,000,000 | | 0 | | 0 | | 0 | | 0 |
| 031475 | TRANS FR GEN FUND | | 0 | | 75,000 | | 0 | | 0 | | 0 |
| CP0176 Total: | | | 1,000,000 | | 75,000 | | 0 | | 0 | | 0 |

Project by Project Summary

CP0181 Spiro Building Maintenance

Manager: Lundborg *Carryforward* *YTD Expense* *Encumberances*
 Recommended 68,722 0 0

Construct upgrades to office building supports that are rotting and determine and construct necessary drainage improvements to the building.

Council Goals:

| <i>Future Funding</i> | <i>11 Adjust</i> | <i>11 Total</i> | <i>12 Adjust</i> | <i>12 Total</i> | <i>13 Adjust</i> | <i>13 Total</i> | <i>14 Adjust</i> | <i>14 Total</i> | <i>15 Adjust</i> | <i>15 Total</i> |
|---------------------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|
| 051481 WATER SERVICE FEES | -68,722 | -68,722 | 70,292 | 70,292 | | 0 | | 0 | | 0 |
| CP0181 Total: | -68,722 | -68,722 | 70,292 | 70,292 | | 0 | | 0 | | 0 |

CP0184 Judge/Talisker/NPDES

Manager: Lundborg *Carryforward* *YTD Expense* *Encumberances*
 Recommended 1,464 0 0

Responsibility/liability for the Judge Tunnel NPDES discharge permit will be determined between UPCM/Talisker and Park City.

Council Goals:

| <i>Future Funding</i> | <i>11 Adjust</i> | <i>11 Total</i> | <i>12 Adjust</i> | <i>12 Total</i> | <i>13 Adjust</i> | <i>13 Total</i> | <i>14 Adjust</i> | <i>14 Total</i> | <i>15 Adjust</i> | <i>15 Total</i> |
|---------------------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|
| 051481 WATER SERVICE FEES | 0 | 0 | | 0 | | 0 | | 0 | | 0 |
| CP0184 Total: | 0 | 0 | | 0 | | 0 | | 0 | | 0 |

CP0186 Energy Efficiency Study on City Facilities

Manager: Foster *Carryforward* *YTD Expense* *Encumberances*
 Recommended 206,815 25,027 0

Technical energy audit of all city facilities identifying improvements to reduce energy including grant and alternative funding mechanisms.

Council Goals: Preservation of Park City Character

| <i>Future Funding</i> | <i>11 Adjust</i> | <i>11 Total</i> | <i>12 Adjust</i> | <i>12 Total</i> | <i>13 Adjust</i> | <i>13 Total</i> | <i>14 Adjust</i> | <i>14 Total</i> | <i>15 Adjust</i> | <i>15 Total</i> |
|----------------------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|
| 031466 OTHER CONTRIBUTIONS | | 0 | | 0 | | 0 | | 0 | | 0 |
| 031475 TRANS FR GEN FUND | -127,000 | -127,000 | | 0 | | 0 | | 0 | | 0 |
| CP0186 Total: | -127,000 | -127,000 | | 0 | | 0 | | 0 | | 0 |

Project by Project Summary

CP0191 Walkability Maintenance

Manager: Erickson
 Recommended *Carryforward* 1,887 *YTD Expense* 1,718 *Encumberances* 0

This funding is provided for the purpose of ongoing maintenance of completed Walkability Projects.

Council Goals: Recreation, Open Space, and Trails

| <i>Future Funding</i> | | <i>11 Adjust</i> | <i>11 Total</i> | <i>12 Adjust</i> | <i>12 Total</i> | <i>13 Adjust</i> | <i>13 Total</i> | <i>14 Adjust</i> | <i>14 Total</i> | <i>15 Adjust</i> | <i>15 Total</i> |
|-----------------------|-------------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|
| 031475 | TRANS FR GEN FUND | | 0 | 45,000 | 45,000 | 45,000 | 45,000 | 45,000 | 45,000 | 45,000 | 45,000 |
| CP0191 Total: | | | 0 | 45,000 | 45,000 | 45,000 | 45,000 | 45,000 | 45,000 | 45,000 | 45,000 |

Annual Impact on Operating Budget: *Annual Cost* \$45,000 *Cost Description* Costs are driven by the oil market.

CP0195 Ice Expansion Fund

Manager: Twombly
 Recommended *Carryforward* 25,000 *YTD Expense* 0 *Encumberances* 0

Second ice sheet at the Quinn's ice facility

Council Goals:

| <i>Future Funding</i> | | <i>11 Adjust</i> | <i>11 Total</i> | <i>12 Adjust</i> | <i>12 Total</i> | <i>13 Adjust</i> | <i>13 Total</i> | <i>14 Adjust</i> | <i>14 Total</i> | <i>15 Adjust</i> | <i>15 Total</i> |
|-----------------------|-------------------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|
| 031490 | COUNTY/SP DISTRICT CONT | | 0 | | 0 | | 0 | | 0 | | 0 |
| CP0195 Total: | | | 0 | | 0 | | 0 | | 0 | | 0 |

Project by Project Summary

CP0201 Shell Space

Manager: Gustafson
 Recommended *Carryforward* 20,000 *YTD Expense* 1,389 *Encumberances* 0
 Construction of Shell Space

Council Goals: World Class, Multi-seasonal/Resort Community

| <i>Future Funding</i> | | <i>11 Adjust</i> | <i>11 Total</i> | <i>12 Adjust</i> | <i>12 Total</i> | <i>13 Adjust</i> | <i>13 Total</i> | <i>14 Adjust</i> | <i>14 Total</i> | <i>15 Adjust</i> | <i>15 Total</i> |
|-----------------------|-------------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|
| 031475 | TRANS FR GEN FUND | | 0 | | 0 | | 0 | | 0 | | 0 |
| 034473 | SALE OF ASSETS | | 0 | | 0 | | 0 | | 0 | | 0 |
| CP0201 Total: | | | 0 |

Annual Cost *Cost Description*
Annual Impact on Operating Budget: \$0 The HOA should be covering future maintenance requirements

Annual Revenue *Revenue Description*
Annual Impact on Operating Revenue: \$0

CP0203 China Bridge Event Parking

Manager: Andersen
 Recommended *Carryforward* 321,461 *YTD Expense* 389,324 *Encumberances* 0

Council Goals: Effective Transportation and Parking System

| <i>Future Funding</i> | | <i>11 Adjust</i> | <i>11 Total</i> | <i>12 Adjust</i> | <i>12 Total</i> | <i>13 Adjust</i> | <i>13 Total</i> | <i>14 Adjust</i> | <i>14 Total</i> | <i>15 Adjust</i> | <i>15 Total</i> |
|-----------------------|---------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|
| 031489 | METER REVENUE | 198,079 | 198,079 | | 0 | | 0 | | 0 | | 0 |
| CP0203 Total: | | 198,079 | 198,079 | | 0 | | 0 | | 0 | | 0 |

Project by Project Summary

CP0208 Snow Plow Blade Replacement

Manager: Erickson *Carryforward* *YTD Expense* *Encumberances*
 Recommended 105,802 18,368 4,200

This option will replace our snowplow blades over the next three years.

Council Goals: Effective Transportation and Parking System

| <i>Future Funding</i> | | <i>11 Adjust</i> | <i>11 Total</i> | <i>12 Adjust</i> | <i>12 Total</i> | <i>13 Adjust</i> | <i>13 Total</i> | <i>14 Adjust</i> | <i>14 Total</i> | <i>15 Adjust</i> | <i>15 Total</i> |
|-----------------------|-------------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|
| 031475 | TRANS FR GEN FUND | | 0 | | 0 | | 0 | | 0 | | 0 |
| 031478 | TRANSFER FROM CIP | | 0 | | 0 | | 0 | | 0 | | 0 |
| CP0208 Total: | | | 0 |

Annual Cost **Cost Description**

Annual Impact on Operating Budget: \$0 Future plow replacement will be completed as part of the equipment replacement schedule.

Annual Revenue **Revenue Description**

Annual Impact on Operating Revenue: \$0 New plow blades have proven to decrease down time during snow storms.

CP0210 Salt Cover

Manager: Erickson *Carryforward* *YTD Expense* *Encumberances*
 Recommended 20,350 0 0

This option will cover our road salt at Public Works

Council Goals: Effective Transportation and Parking System; Quality & Quantity of Water

| <i>Future Funding</i> | | <i>11 Adjust</i> | <i>11 Total</i> | <i>12 Adjust</i> | <i>12 Total</i> | <i>13 Adjust</i> | <i>13 Total</i> | <i>14 Adjust</i> | <i>14 Total</i> | <i>15 Adjust</i> | <i>15 Total</i> |
|-----------------------|-------------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|
| 031450 | BEGINNING BALANCE | | 65,000 | | 0 | | 0 | | 0 | | 0 |
| 031478 | TRANSFER FROM CIP | | 0 | | 0 | | 0 | | 0 | | 0 |
| CP0210 Total: | | | 65,000 | | 0 | | 0 | | 0 | | 0 |

Annual Cost **Cost Description**

Annual Impact on Operating Budget: \$0 None

Annual Revenue **Revenue Description**

Annual Impact on Operating Revenue: \$0 Long-term cost savings should be seen by reduction in waste and leaching.

Project by Project Summary

CP0214 Racquet Club Renovation

Manager: Fisher
 Recommended *Carryforward* 9,103,923 *YTD Expense* 4,335,895 *Encumberances* 29,340

A major remodel of the existing Racquet club. Expand group fitness; weight room; cardio; 2 additional tennis courts; walking / jogging track; aquatic center; child care; administration area, and restaurant.

Council Goals: Recreation, Open Space, and Trails

| <i>Future Funding</i> | <i>11 Adjust</i> | <i>11 Total</i> | <i>12 Adjust</i> | <i>12 Total</i> | <i>13 Adjust</i> | <i>13 Total</i> | <i>14 Adjust</i> | <i>14 Total</i> | <i>15 Adjust</i> | <i>15 Total</i> |
|----------------------------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|
| 031450 BEGINNING BALANCE | 500,000 | 500,000 | | 0 | | 0 | | 0 | | 0 |
| 031451 BOND PROCEEDS | | 0 | | 0 | | 0 | | 0 | | 0 |
| 031454 DONATIONS | | 0 | | 0 | | 0 | | 0 | | 0 |
| 031466 OTHER CONTRIBUTIONS | 25,000 | 25,000 | | 0 | | 0 | | 0 | | 0 |
| 031469 RECR, ARTS&PARK-RAP TAX (| | 0 | | 0 | | 0 | | 0 | | 0 |
| 031475 TRANS FR GEN FUND | | 50,000 | | 0 | | 0 | | 0 | | 0 |
| CP0214 Total: | 525,000 | 575,000 | | 0 | | 0 | | 0 | | 0 |

Annual Cost *Cost Description*
Annual Impact on Operating Budget: \$22,000 Staff anticipates an increase in maintenance of \$22K for 2012: \$33K per year after due to elevator, generator, increase SF & utilities. Staff will monitor utility use where savings were anticipated.

CP0216 Park & Ride (Access Road & Amenities)

Manager: Cashel
 Recommended *Carryforward* 744,596 *YTD Expense* 81,308 *Encumberances* 7,238

This project will provide funding to construct an access road from Wasatch County to the new park and ride at Richardson Flats. Intersection improvements at SR-248 are necessary for safe and effecient operations of Park and Ride and Park City Heights.

Council Goals: Effective Transportation and Parking System

| <i>Future Funding</i> | <i>11 Adjust</i> | <i>11 Total</i> | <i>12 Adjust</i> | <i>12 Total</i> | <i>13 Adjust</i> | <i>13 Total</i> | <i>14 Adjust</i> | <i>14 Total</i> | <i>15 Adjust</i> | <i>15 Total</i> |
|-----------------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|
| 057458 FEDERAL GRANTS | | 473,591 | | 0 | | 0 | | 0 | | 0 |
| CP0216 Total: | | 473,591 | | 0 | | 0 | | 0 | | 0 |

Annual Revenue *Revenue Description*
Annual Impact on Operating Revenue: \$0 none

Project by Project Summary

CP0217 Emergency Management Program Startup

| | | | |
|----------------------|---------------------|--------------------|----------------------|
| Manager: Daniels | <i>Carryforward</i> | <i>YTD Expense</i> | <i>Encumberances</i> |
| Recommended | 7,113 | 37,051 | 23,388 |
| (description coming) | | | |

Council Goals: Preservation of Park City Character

| <i>Future Funding</i> | <i>11 Adjust</i> | <i>11 Total</i> | <i>12 Adjust</i> | <i>12 Total</i> | <i>13 Adjust</i> | <i>13 Total</i> | <i>14 Adjust</i> | <i>14 Total</i> | <i>15 Adjust</i> | <i>15 Total</i> |
|--------------------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|
| 031458 FEDERAL GRANTS | 925 | 925 | | 0 | | 0 | | 0 | | 0 |
| 031475 TRANS FR GEN FUND | 35,000 | 70,000 | | 0 | 15,000 | 15,000 | | 0 | | 0 |
| 031478 TRANSFER FROM CIP | | 0 | | 0 | | 0 | | 0 | | 0 |
| CP0217 Total: | 35,925 | 70,925 | | 0 | 15,000 | 15,000 | | 0 | | 0 |

CP0226 Walkability Implementation

| | | | |
|----------------------|---------------------|--------------------|----------------------|
| Manager: Weidenhamer | <i>Carryforward</i> | <i>YTD Expense</i> | <i>Encumberances</i> |
| Recommended | 6,231,607 | 5,091,657 | 134,621 |

This project funds varying projects related tot he Walkability Community program. The projects to be completed with this funding will be as outlined by the Walkability Steering and CIP committees and as approved by City Council during the 2007 Budget Process

This was cp0190 in the FY2009 budget

Council Goals:

| <i>Future Funding</i> | <i>11 Adjust</i> | <i>11 Total</i> | <i>12 Adjust</i> | <i>12 Total</i> | <i>13 Adjust</i> | <i>13 Total</i> | <i>14 Adjust</i> | <i>14 Total</i> | <i>15 Adjust</i> | <i>15 Total</i> |
|---------------------------|------------------|-----------------|------------------|------------------|-------------------|-----------------|------------------|-----------------|------------------|-----------------|
| 031451 BOND PROCEEDS | | 0 | 7,300,000 | 7,300,000 | -7,300,000 | 0 | | 0 | | 0 |
| 031474 STATE CONTRIBUTION | | 0 | | 0 | | 0 | | 0 | | 0 |
| 031475 TRANS FR GEN FUND | | 0 | | 0 | | 0 | | 0 | | 0 |
| 033450 BEGINNING BALANCE | | 0 | | 0 | | 0 | | 0 | | 0 |
| CP0226 Total: | | 0 | 7,300,000 | 7,300,000 | -7,300,000 | 0 | | 0 | | 0 |

Project by Project Summary

CP0227 Park City Water Infrastructure Project

Manager: Lundborg *Carryforward* *YTD Expense* *Encumberances*
 Recommended 2,118,583 2,014,459 0

Expenses related to imfrastructure improvements and Rockport Water Importation.

This was cp0179.

Council Goals:

| <i>Future Funding</i> | <i>11 Adjust</i> | <i>11 Total</i> | <i>12 Adjust</i> | <i>12 Total</i> | <i>13 Adjust</i> | <i>13 Total</i> | <i>14 Adjust</i> | <i>14 Total</i> | <i>15 Adjust</i> | <i>15 Total</i> |
|-------------------------------|-------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|
| 051451 BOND PROCEEDS | 2,137 | 2,137 | | 0 | | 0 | | 0 | | 0 |
| 051480 WATER IMPACT FEES | -539,969 | -279,671 | -312,193 | 38,741 | -444,459 | 142,512 | | 0 | | 0 |
| 051481 WATER SERVICE FEES | -75,859 | 46,634 | -131,786 | 33,359 | -153,509 | 122,713 | | 0 | | 0 |
| 051492 BOND PROCEEDS (2009-A) | | 0 | | 0 | | 0 | | 0 | | 0 |
| 051493 BOND PROCEEDS (2009-B) | -685,546 | -685,546 | | 0 | | 0 | | 0 | | 0 |
| 051495 BOND PROCEEDS (2009-C) | | 0 | | 0 | | 0 | | 0 | | 0 |
| CP0227 Total: | -1,299,237 | -916,446 | -443,979 | 72,100 | -597,968 | 265,225 | | 0 | | 0 |

CP0229 Dredge Prospector Pond

Manager: Erickson *Carryforward* *YTD Expense* *Encumberances*
 Not Recommended 0

Council Goals: Quality & Quantity of Water

| <i>Future Funding</i> | <i>11 Adjust</i> | <i>11 Total</i> | <i>12 Adjust</i> | <i>12 Total</i> | <i>13 Adjust</i> | <i>13 Total</i> | <i>14 Adjust</i> | <i>14 Total</i> | <i>15 Adjust</i> | <i>15 Total</i> |
|--------------------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|
| 031475 TRANS FR GEN FUND | | 0 | | 0 | | 0 | | 0 | | 0 |
| CP0229 Total: | | 0 |

Annual Cost *Cost Description*
Annual Impact on Operating Budget: \$0 None

Annual Revenue *Revenue Description*
Annual Impact on Operating Revenue: \$0 None

Project by Project Summary

CP0231 Mortgage Assistance Program

Manager: Robinson
 Recommended *Carryforward* 30,000 *YTD Expense* 10,000 *Encumberances* 0

Council Goals: Preservation of Park City Character

| <i>Future Funding</i> | <i>11 Adjust</i> | <i>11 Total</i> | <i>12 Adjust</i> | <i>12 Total</i> | <i>13 Adjust</i> | <i>13 Total</i> | <i>14 Adjust</i> | <i>14 Total</i> | <i>15 Adjust</i> | <i>15 Total</i> |
|----------------------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|
| 031467 OTHER MISCELLANEOUS | 10,000 | 10,000 | | 0 | | 0 | | 0 | | 0 |
| 031475 TRANS FR GEN FUND | | 0 | | 0 | | 0 | | 0 | | 0 |
| CP0231 Total: | 10,000 | 10,000 | | 0 | | 0 | | 0 | | 0 |

Annual Cost *Cost Description*
Annual Impact on Operating Budget: \$0 None

CP0232 Traffic Model

Manager: Cashel
 Recommended *Carryforward* 150,000 *YTD Expense* 119,365 *Encumberances* 0

Council Goals:

| <i>Future Funding</i> | <i>11 Adjust</i> | <i>11 Total</i> | <i>12 Adjust</i> | <i>12 Total</i> | <i>13 Adjust</i> | <i>13 Total</i> | <i>14 Adjust</i> | <i>14 Total</i> | <i>15 Adjust</i> | <i>15 Total</i> |
|--------------------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|
| 057458 FEDERAL GRANTS | | 0 | | 0 | | 0 | | 0 | | 0 |
| 057479 TRANSIT SALES TAX | | 0 | | 0 | | 0 | | 0 | | 0 |
| CP0232 Total: | 0 | 0 | | 0 | | 0 | | 0 | | 0 |

CP0233 China Bridge Pocket Park

Manager: Weidenhamer
 Recommended *Carryforward* 588,347 *YTD Expense* 5,240 *Encumberances* 2,620

Council Goals:

| <i>Future Funding</i> | <i>11 Adjust</i> | <i>11 Total</i> | <i>12 Adjust</i> | <i>12 Total</i> | <i>13 Adjust</i> | <i>13 Total</i> | <i>14 Adjust</i> | <i>14 Total</i> | <i>15 Adjust</i> | <i>15 Total</i> |
|--|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|
| 031484 Transfer from Sales Tax DSF - 2 | -383,107 | -383,107 | | 0 | | 0 | | 0 | | 0 |
| CP0233 Total: | -383,107 | -383,107 | | 0 | | 0 | | 0 | | 0 |

Project by Project Summary

CP0234 General Plan Update

Manager: Cassel
 Recommended Carryforward YTD Expense Encumberances
234,591 76,362 0

Council Goals: Effective Transportation and Parking System

| Future Funding | | 11 Adjust | 11 Total | 12 Adjust | 12 Total | 13 Adjust | 13 Total | 14 Adjust | 14 Total | 15 Adjust | 15 Total |
|----------------------|-------------------|---------------|---------------|-----------|----------|-----------|----------|-----------|----------|-----------|----------|
| 031475 | TRANS FR GEN FUND | 20,000 | 70,000 | | 0 | | 0 | | 0 | | 0 |
| CP0234 Total: | | 20,000 | 70,000 | | 0 | | 0 | | 0 | | 0 |

Annual Impact on Operating Budget:

| Annual Cost | Cost Description |
|-------------|------------------|
| \$0 | none |

Annual Impact on Operating Revenue:

| Annual Revenue | Revenue Description |
|----------------|---------------------|
| \$0 | none |

CP0236 Triangle Property

Manager: Foster
 Recommended Carryforward YTD Expense Encumberances
137,229 4,626 0

Council Goals:

| Future Funding | | 11 Adjust | 11 Total | 12 Adjust | 12 Total | 13 Adjust | 13 Total | 14 Adjust | 14 Total | 15 Adjust | 15 Total |
|----------------------|-------------------|-----------|----------|-----------|----------|-----------|----------|-----------|----------|-----------|----------|
| 031475 | TRANS FR GEN FUND | | 0 | | 0 | | 0 | | 0 | | 0 |
| CP0236 Total: | | | 0 |

CP0238 Quinn's Junction Transmission Lines

Manager: Lundborg
 Recommended Carryforward YTD Expense Encumberances
498,253 858,270 0

Council Goals:

| Future Funding | | 11 Adjust | 11 Total | 12 Adjust | 12 Total | 13 Adjust | 13 Total | 14 Adjust | 14 Total | 15 Adjust | 15 Total |
|----------------------|------------------------|----------------|----------------|---------------|---------------|-----------|----------|-----------|----------|-----------|----------|
| 051451 | BOND PROCEEDS | | 0 | | 0 | | 0 | | 0 | | 0 |
| 051467 | OTHER MISCELLANEOUS | 1,916 | 1,917 | | 0 | | 0 | | 0 | | 0 |
| 051480 | WATER IMPACT FEES | 202,092 | 313,958 | 37,613 | 37,613 | | 0 | | 0 | | 0 |
| 051481 | WATER SERVICE FEES | 258,198 | 310,841 | 32,387 | 32,387 | | 0 | | 0 | | 0 |
| 051493 | BOND PROCEEDS (2009-B) | -263,052 | -263,052 | | 0 | | 0 | | 0 | | 0 |
| 051495 | BOND PROCEEDS (2009-C) | | 0 | | 0 | | 0 | | 0 | | 0 |
| CP0238 Total: | | 199,154 | 363,664 | 70,000 | 70,000 | | 0 | | 0 | | 0 |

Project by Project Summary

CP0239 PC Heights Capacity Upgrade

| | | | |
|-------------------|---------------------|--------------------|----------------------|
| Manager: Lundborg | <i>Carryforward</i> | <i>YTD Expense</i> | <i>Encumberances</i> |
| Recommended | 1,057,926 | 0 | 0 |

Council Goals:

| <i>Future Funding</i> | <i>11 Adjust</i> | <i>11 Total</i> | <i>12 Adjust</i> | <i>12 Total</i> | <i>13 Adjust</i> | <i>13 Total</i> | <i>14 Adjust</i> | <i>14 Total</i> | <i>15 Adjust</i> | <i>15 Total</i> |
|----------------------------|-------------------|-------------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|
| 051467 OTHER MISCELLANEOUS | -647,013 | -647,013 | | 0 | | 0 | | 0 | | 0 |
| 051480 WATER IMPACT FEES | -278,113 | -278,113 | | 0 | 297,052 | 297,052 | 305,964 | 305,964 | | 0 |
| 051481 WATER SERVICE FEES | -132,800 | -132,800 | -500,000 | 0 | | 0 | | 0 | | 0 |
| CP0239 Total: | -1,057,926 | -1,057,926 | -500,000 | 0 | 297,052 | 297,052 | 305,964 | 305,964 | | 0 |

CP0240 Quinn's Water Treatment Plant

| | | | |
|-------------------|---------------------|--------------------|----------------------|
| Manager: Lundborg | <i>Carryforward</i> | <i>YTD Expense</i> | <i>Encumberances</i> |
| Recommended | 12,522,674 | 7,519,194 | 2,738 |

Council Goals:

| <i>Future Funding</i> | <i>11 Adjust</i> | <i>11 Total</i> | <i>12 Adjust</i> | <i>12 Total</i> | <i>13 Adjust</i> | <i>13 Total</i> | <i>14 Adjust</i> | <i>14 Total</i> | <i>15 Adjust</i> | <i>15 Total</i> |
|-------------------------------|------------------|-----------------|------------------|------------------|------------------|-----------------|------------------|-----------------|------------------|------------------|
| 051451 BOND PROCEEDS | | 0 | | 0 | | 0 | | 0 | | 0 |
| 051480 WATER IMPACT FEES | 10,814,332 | 10,814,332 | 2,999,104 | 3,042,148 | | 0 | 327,818 | 327,818 | 2,836,282 | 2,836,282 |
| 051481 WATER SERVICE FEES | -697,036 | -697,036 | -20,256 | 0 | | 0 | | 0 | | 0 |
| 051493 BOND PROCEEDS (2009-B) | -10,117,296 | -10,117,296 | | 0 | | 0 | | 0 | | 0 |
| 051495 BOND PROCEEDS (2009-C) | | 0 | | 0 | | 0 | | 0 | | 0 |
| CP0240 Total: | 0 | 0 | 2,978,848 | 3,042,148 | 0 | 0 | 327,818 | 327,818 | 2,836,282 | 2,836,282 |

CP0241 Promontory Pipeline

| | | | |
|-------------------|---------------------|--------------------|----------------------|
| Manager: Lundborg | <i>Carryforward</i> | <i>YTD Expense</i> | <i>Encumberances</i> |
| Recommended | 136,438 | 237,134 | 0 |

Council Goals:

| <i>Future Funding</i> | <i>11 Adjust</i> | <i>11 Total</i> | <i>12 Adjust</i> | <i>12 Total</i> | <i>13 Adjust</i> | <i>13 Total</i> | <i>14 Adjust</i> | <i>14 Total</i> | <i>15 Adjust</i> | <i>15 Total</i> |
|---------------------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|
| 051480 WATER IMPACT FEES | 47,888 | 47,888 | | 0 | | 0 | | 0 | | 0 |
| 051481 WATER SERVICE FEES | -10,438 | -10,438 | | 0 | | 0 | | 0 | | 0 |
| CP0241 Total: | 37,450 | 37,450 | | 0 | | 0 | | 0 | | 0 |

Project by Project Summary

CP0244 Transit Contribution to County

Manager: Cashel *Carryforward* *YTD Expense* *Encumberances*
 Recommended 0 0 0
 For annual capital contribution to Summit County

Council Goals:

| <i>Future Funding</i> | | <i>11 Adjust</i> | <i>11 Total</i> | <i>12 Adjust</i> | <i>12 Total</i> | <i>13 Adjust</i> | <i>13 Total</i> | <i>14 Adjust</i> | <i>14 Total</i> | <i>15 Adjust</i> | <i>15 Total</i> |
|-----------------------|-------------------|------------------|------------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|
| 057479 | TRANSIT SALES TAX | 1,292,399 | 1,292,399 | | 0 | | 0 | | 0 | | 0 |
| CP0244 Total: | | 1,292,399 | 1,292,399 | | 0 | | 0 | | 0 | | 0 |

CP0246 Rink Roof for Mechanical Equipment

Manager: Twombly *Carryforward* *YTD Expense* *Encumberances*
 Not Recommended 0 0 0
 Roof over mechanical equipment at the Ice Rink for screening & protection

Council Goals:

| <i>Future Funding</i> | | <i>11 Adjust</i> | <i>11 Total</i> | <i>12 Adjust</i> | <i>12 Total</i> | <i>13 Adjust</i> | <i>13 Total</i> | <i>14 Adjust</i> | <i>14 Total</i> | <i>15 Adjust</i> | <i>15 Total</i> |
|-----------------------|-------------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|
| 031475 | TRANS FR GEN FUND | | 25,000 | | 25,000 | | 25,000 | | 25,000 | | 0 |
| CP0246 Total: | | | 25,000 | | 25,000 | | 25,000 | | 25,000 | | 0 |

CP0248 Middle Silver Creek Water Shed

Manager: Foster *Carryforward* *YTD Expense* *Encumberances*
 Recommended 272,000 0 0
 Non-water related acres: accrued a liability and expenditure of \$272,000 in the government-wide statements, governmental activities column

Council Goals:

| <i>Future Funding</i> | | <i>11 Adjust</i> | <i>11 Total</i> | <i>12 Adjust</i> | <i>12 Total</i> | <i>13 Adjust</i> | <i>13 Total</i> | <i>14 Adjust</i> | <i>14 Total</i> | <i>15 Adjust</i> | <i>15 Total</i> |
|-----------------------|-------------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|
| 031475 | TRANS FR GEN FUND | | 0 | | 0 | | 0 | | 0 | | 0 |
| CP0248 Total: | | | 0 |

Project by Project Summary

CP0250 Irrigation Controller Replacement

Manager: Erickson
 Recommended *Carryforward* 0 *YTD Expense* 9,867 *Encumberances* 0

The Parks Dept. has a total of 38 irrigation controllers located throughout town at all City facilities including, City buildings, athletic fields, parks, school fields, etc. These electronic devices provide irrigation control to landscaped areas by radio communication from the Central computer to the individual field units. Some of these controllers are 20 years old, as they were originally installed in the early 1990s. Over the past three years we've continued to experience many electronic/communication problems with these old outdated field units. We recommend taking a systematic approach by replacing 8-10 controllers a year for the next 5 years.

Council Goals: Quality & Quantity of Water; Recreation, Open Space, and Trails

| <i>Future Funding</i> | | <i>11 Adjust</i> | <i>11 Total</i> | <i>12 Adjust</i> | <i>12 Total</i> | <i>13 Adjust</i> | <i>13 Total</i> | <i>14 Adjust</i> | <i>14 Total</i> | <i>15 Adjust</i> | <i>15 Total</i> |
|-----------------------|-------------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|
| 031475 | TRANS FR GEN FUND | | 10,000 | -15,000 | 10,000 | -15,000 | 10,000 | -15,000 | 10,000 | 10,000 | 10,000 |
| CP0250 Total: | | | 10,000 | -15,000 | 10,000 | -15,000 | 10,000 | -15,000 | 10,000 | 10,000 | 10,000 |

Annual Cost *Cost Description*
Annual Impact on Operating Budget: \$0 None

CP0251 Electronic Record Archiving

Manager: Robertson
 Recommended *Carryforward* *YTD Expense* *Encumberances*

Council Goals:

| <i>Future Funding</i> | | <i>11 Adjust</i> | <i>11 Total</i> | <i>12 Adjust</i> | <i>12 Total</i> | <i>13 Adjust</i> | <i>13 Total</i> | <i>14 Adjust</i> | <i>14 Total</i> | <i>15 Adjust</i> | <i>15 Total</i> |
|-----------------------|-------------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|
| 031475 | TRANS FR GEN FUND | | 0 | | 85,000 | | 0 | | 0 | | 0 |
| CP0251 Total: | | | 0 | | 85,000 | | 0 | | 0 | | 0 |

Project by Project Summary

CP0252 Park City Heights

Manager: Robinson
 Recommended Carryforward YTD Expense Encumberances
0 74,959 0

Predevelopment expenses for PC Hts including consultants (wholly our cost) engineering, traffic and design studies (split with Boyer)

Council Goals: Preservation of Park City Character

| <i>Future Funding</i> | | <i>11 Adjust</i> | <i>11 Total</i> | <i>12 Adjust</i> | <i>12 Total</i> | <i>13 Adjust</i> | <i>13 Total</i> | <i>14 Adjust</i> | <i>14 Total</i> | <i>15 Adjust</i> | <i>15 Total</i> |
|-----------------------|-------------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|
| 031450 | BEGINNING BALANCE | 250,000 | 250,000 | | | 0 | 0 | | | 0 | 0 |
| 031473 | SALE OF ASSETS | | 0 | | | 0 | 0 | | | 0 | 0 |
| CP0252 Total: | | 250,000 | 250,000 | | | 0 | 0 | | | 0 | 0 |

Annual Cost **Cost Description**

Annual Impact on Operating Budget: \$0
 The project includes developer construstec tracks and park which hwll have maintenance expenses. Roads in subdivision are public and will require maintenance and snow removal. Time frame beginning FY'13 at the earliest.

Annual Revenue **Revenue Description**

Annual Impact on Operating Revenue: \$0

CP0253 EECBG Projects

Manager: Foster
 Recommended Carryforward YTD Expense Encumberances
0 109,745 0

Environment projects funded through the 2011 Energy Efficiency and Conservation Block Grant - 100% Federal funded grant with 0% cost share; Pass-through USEP. Total grant award \$217,300.

Council Goals: Preservation of Park City Character

| <i>Future Funding</i> | | <i>11 Adjust</i> | <i>11 Total</i> | <i>12 Adjust</i> | <i>12 Total</i> | <i>13 Adjust</i> | <i>13 Total</i> | <i>14 Adjust</i> | <i>14 Total</i> | <i>15 Adjust</i> | <i>15 Total</i> |
|-----------------------|----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|
| 031458 | FEDERAL GRANTS | 212,000 | 212,000 | | | 0 | 0 | | | 0 | 0 |
| CP0253 Total: | | 212,000 | 212,000 | | | 0 | 0 | | | 0 | 0 |

Annual Cost **Cost Description**

Annual Impact on Operating Budget: \$0

Project by Project Summary

New 03 Snow Removal Parking Areas

Manager: Dayley, T *Carryforward* *YTD Expense* *Encumberances*
 Not Recommended

Council Goals: Effective Transportation and Parking System

| <i>Future Funding</i> | | <i>11 Adjust</i> | <i>11 Total</i> | <i>12 Adjust</i> | <i>12 Total</i> | <i>13 Adjust</i> | <i>13 Total</i> | <i>14 Adjust</i> | <i>14 Total</i> | <i>15 Adjust</i> | <i>15 Total</i> |
|-----------------------|-------------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|
| 031475 | TRANS FR GEN FUND | | 0 | 57,500 | 57,500 | 0 | 0 | 0 | 0 | 0 | 0 |
| New 03 Total: | | | 0 | 57,500 | 57,500 | 0 | 0 | 0 | 0 | 0 | 0 |

Annual Cost *Cost Description*
Annual Impact on Operating Budget: \$0 As the park-n-ride move to full service additional staff will be required.

Annual Revenue *Revenue Description*
Annual Impact on Operating Revenue: \$0 none

New 04 Snow Removal Service Increase

Manager: Dayley, T *Carryforward* *YTD Expense* *Encumberances*
 Not Recommended

Council Goals: Effective Transportation and Parking System

| <i>Future Funding</i> | | <i>11 Adjust</i> | <i>11 Total</i> | <i>12 Adjust</i> | <i>12 Total</i> | <i>13 Adjust</i> | <i>13 Total</i> | <i>14 Adjust</i> | <i>14 Total</i> | <i>15 Adjust</i> | <i>15 Total</i> |
|-----------------------|-------------------|------------------|-----------------|------------------|------------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|
| 031475 | TRANS FR GEN FUND | | 0 | 1,849,000 | 1,849,000 | 184,900 | 184,900 | 184,900 | 184,900 | 184,900 | 184,900 |
| New 04 Total: | | | 0 | 1,849,000 | 1,849,000 | 184,900 | 184,900 | 184,900 | 184,900 | 184,900 | 184,900 |

Annual Cost *Cost Description*
Annual Impact on Operating Budget: \$917,500 Operating budget

Annual Revenue *Revenue Description*
Annual Impact on Operating Revenue: \$0 Public works would be better equipped for snow emergencies.

Project by Project Summary

New 05 Park City Dirt Jump Park: Re-grading & Permanent Placement

Manager: Shaw *Carryforward* *YTD Expense* *Encumberances*
 Not Recommended

Council Goals: Recreation, Open Space, and Trails

| <i>Future Funding</i> | | <i>11 Adjust</i> | <i>11 Total</i> | <i>12 Adjust</i> | <i>12 Total</i> | <i>13 Adjust</i> | <i>13 Total</i> | <i>14 Adjust</i> | <i>14 Total</i> | <i>15 Adjust</i> | <i>15 Total</i> |
|-----------------------|-------------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|
| 031475 | TRANS FR GEN FUND | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| New 05 Total: | | 0 | 0 |

New 06 RFID System for Library

Manager: Tillson *Carryforward* *YTD Expense* *Encumberances*
 Not Recommended

Council Goals: World Class, Multi-seasonal/Resort Community

| <i>Future Funding</i> | | <i>11 Adjust</i> | <i>11 Total</i> | <i>12 Adjust</i> | <i>12 Total</i> | <i>13 Adjust</i> | <i>13 Total</i> | <i>14 Adjust</i> | <i>14 Total</i> | <i>15 Adjust</i> | <i>15 Total</i> |
|-----------------------|-------------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|
| 031475 | TRANS FR GEN FUND | 0 | 0 | 59,000 | 59,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| New 06 Total: | | 0 | 0 | 59,000 | 59,000 | 0 | 0 | 0 | 0 | 0 | 0 |

| | Annual Cost | Cost Description |
|--|-----------------------|---|
| Annual Impact on Operating Budget: | \$12,500 | The library will need to purchase security tags for new items as they are added to the collection. This cost will not be significantly higher than current processing costs for Non-RFID security tags and can be covered in the existing budget. A service agr |
| | Annual Revenue | Revenue Description |
| Annual Impact on Operating Revenue: | \$4,000 | During the implementation of FRED a significant amount of staff time for tagging materials and teaching library users how to operate self-check will be necessary. Following implementation staff hours at the Circulation Desk could potentially be reduced at |

Project by Project Summary

New 10 Park Meadows Ponds Control Structure

Manager: Cassel *Carryforward* *YTD Expense* *Encumberances*
 Recommended

Council Goals:

| <i>Future Funding</i> | | <i>11 Adjust</i> | <i>11 Total</i> | <i>12 Adjust</i> | <i>12 Total</i> | <i>13 Adjust</i> | <i>13 Total</i> | <i>14 Adjust</i> | <i>14 Total</i> | <i>15 Adjust</i> | <i>15 Total</i> |
|-----------------------|-------------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|
| 031475 | TRANS FR GEN FUND | 25,000 | 25,000 | | 0 | | 0 | | 0 | | 0 |
| New 10 Total: | | 25,000 | 25,000 | | 0 | | 0 | | 0 | | 0 |

New 11 Drainage issue at 500 DVD

Manager: Cassel *Carryforward* *YTD Expense* *Encumberances*
 Recommended

Council Goals: Effective Transportation and Parking System

| <i>Future Funding</i> | | <i>11 Adjust</i> | <i>11 Total</i> | <i>12 Adjust</i> | <i>12 Total</i> | <i>13 Adjust</i> | <i>13 Total</i> | <i>14 Adjust</i> | <i>14 Total</i> | <i>15 Adjust</i> | <i>15 Total</i> |
|-----------------------|-------------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|
| 031475 | TRANS FR GEN FUND | 60,000 | 60,000 | | 0 | | 0 | | 0 | | 0 |
| New 11 Total: | | 60,000 | 60,000 | | 0 | | 0 | | 0 | | 0 |

Annual Cost **Cost Description**

Annual Impact on Operating Budget: \$0

New 12 Monitor and Lucky John Drainage

Manager: Cassel *Carryforward* *YTD Expense* *Encumberances*
 Recommended

Council Goals:

| <i>Future Funding</i> | | <i>11 Adjust</i> | <i>11 Total</i> | <i>12 Adjust</i> | <i>12 Total</i> | <i>13 Adjust</i> | <i>13 Total</i> | <i>14 Adjust</i> | <i>14 Total</i> | <i>15 Adjust</i> | <i>15 Total</i> |
|-----------------------|-------------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|
| 031450 | BEGINNING BALANCE | 65,000 | 65,000 | | 0 | | 0 | | 0 | | 0 |
| New 12 Total: | | 65,000 | 65,000 | | 0 | | 0 | | 0 | | 0 |

Annual Cost **Cost Description**

Annual Impact on Operating Budget: \$0 none

Annual Revenue **Revenue Description**

Annual Impact on Operating Revenue: \$0 none

Project by Project Summary

New 13 Row Landscape Guidelines

Manager: Cassel *Carryforward* *YTD Expense* *Encumbrances*
 Not Recommended

Council Goals: Quality & Quantity of Water; Preservation of Park City Character; Recreation, Open Space, and Trails

| <i>Future Funding</i> | | <i>11 Adjust</i> | <i>11 Total</i> | <i>12 Adjust</i> | <i>12 Total</i> | <i>13 Adjust</i> | <i>13 Total</i> | <i>14 Adjust</i> | <i>14 Total</i> | <i>15 Adjust</i> | <i>15 Total</i> |
|-----------------------|-------------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|
| 031475 | TRANS FR GEN FUND | | 0 | 40,000 | 40,000 | | 0 | | 0 | | 0 |
| New 13 Total: | | | 0 | 40,000 | 40,000 | | 0 | | 0 | | 0 |

| | <i>Annual Cost</i> | <i>Cost Description</i> |
|---|--------------------|-------------------------|
| Annual Impact on Operating Budget: | \$0 | none |

New 14 Street Light at Marsac and Guardsman

Manager: Cassel *Carryforward* *YTD Expense* *Encumbrances*
 Not Recommended

Council Goals: Effective Transportation and Parking System

| <i>Future Funding</i> | | <i>11 Adjust</i> | <i>11 Total</i> | <i>12 Adjust</i> | <i>12 Total</i> | <i>13 Adjust</i> | <i>13 Total</i> | <i>14 Adjust</i> | <i>14 Total</i> | <i>15 Adjust</i> | <i>15 Total</i> |
|-----------------------|-------------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|
| 031475 | TRANS FR GEN FUND | | 0 | 30,000 | 30,000 | | 0 | | 0 | | 0 |
| New 14 Total: | | | 0 | 30,000 | 30,000 | | 0 | | 0 | | 0 |

| | <i>Annual Cost</i> | <i>Cost Description</i> |
|---|--------------------|--|
| Annual Impact on Operating Budget: | \$1,500 | Cost to power the light which should be less than \$1500 a year. |

| | <i>Annual Revenue</i> | <i>Revenue Description</i> |
|--|-----------------------|----------------------------|
| Annual Impact on Operating Revenue: | \$0 | none |

Project by Project Summary

New 15 Hillside Avenue Stairs

Manager: Cassel *Carryforward* *YTD Expense* *Encumberances*
 Not Recommended

Council Goals: Recreation, Open Space, and Trails

| <i>Future Funding</i> | | <i>11 Adjust</i> | <i>11 Total</i> | <i>12 Adjust</i> | <i>12 Total</i> | <i>13 Adjust</i> | <i>13 Total</i> | <i>14 Adjust</i> | <i>14 Total</i> | <i>15 Adjust</i> | <i>15 Total</i> |
|-----------------------|-------------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|
| 031475 | TRANS FR GEN FUND | | 0 | 650,000 | 650,000 | | 0 | | 0 | | 0 |
| New 15 Total: | | | 0 | 650,000 | 650,000 | | 0 | | 0 | | 0 |

Annual Cost **Cost Description**

Annual Impact on Operating Budget: \$2,000 \$2000 a year increase for snow removal and maintenance of the stairs.

Annual Revenue **Revenue Description**

Annual Impact on Operating Revenue: \$0 none

New 16 3rd Street Stairs

Manager: Cassel *Carryforward* *YTD Expense* *Encumberances*
 Not Recommended

Council Goals: Recreation, Open Space, and Trails

| <i>Future Funding</i> | | <i>11 Adjust</i> | <i>11 Total</i> | <i>12 Adjust</i> | <i>12 Total</i> | <i>13 Adjust</i> | <i>13 Total</i> | <i>14 Adjust</i> | <i>14 Total</i> | <i>15 Adjust</i> | <i>15 Total</i> |
|-----------------------|-------------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|
| 031475 | TRANS FR GEN FUND | | 0 | 130,000 | 130,000 | | 0 | | 0 | | 0 |
| New 16 Total: | | | 0 | 130,000 | 130,000 | | 0 | | 0 | | 0 |

Annual Cost **Cost Description**

Annual Impact on Operating Budget: \$1,000 \$1000 a year increase in snow removal and maintenance of stairs

Annual Revenue **Revenue Description**

Annual Impact on Operating Revenue: \$0 none

Project by Project Summary

New 17 Short Range Transit Development Plan

Manager: Cashel *Carryforward* *YTD Expense* *Encumberances*
 Recommended

Council Goals: Effective Transportation and Parking System

| <i>Future Funding</i> | | <i>11 Adjust</i> | <i>11 Total</i> | <i>12 Adjust</i> | <i>12 Total</i> | <i>13 Adjust</i> | <i>13 Total</i> | <i>14 Adjust</i> | <i>14 Total</i> | <i>15 Adjust</i> | <i>15 Total</i> |
|-----------------------|--------------------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|
| 057458 | FEDERAL GRANTS | | 0 | 71,864 | 71,864 | 0 | 0 | | 0 | | 0 |
| 057479 | TRANSIT SALES TAX | | 0 | 9,068 | 9,068 | 0 | 0 | | 0 | | 0 |
| 057482 | REGIONAL TRANSIT REVENUE | | 0 | 9,068 | 9,068 | 0 | 0 | | 0 | | 0 |
| New 17 Total: | | | 0 | 90,000 | 90,000 | 0 | 0 | | 0 | | 0 |

New 18 High School Bus Sundance Transit Reconstruction

Manager: Weidenhamer *Carryforward* *YTD Expense* *Encumberances*
 Recommended

Council Goals: Preservation of Park City Character

| <i>Future Funding</i> | | <i>11 Adjust</i> | <i>11 Total</i> | <i>12 Adjust</i> | <i>12 Total</i> | <i>13 Adjust</i> | <i>13 Total</i> | <i>14 Adjust</i> | <i>14 Total</i> | <i>15 Adjust</i> | <i>15 Total</i> |
|-----------------------|-------------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|
| 031475 | TRANS FR GEN FUND | 50,000 | 50,000 | | 0 | 0 | 0 | | 0 | | 0 |
| 057479 | TRANSIT SALES TAX | | 0 | 40,000 | 40,000 | 0 | 0 | | 0 | | 0 |
| New 18 Total: | | 50,000 | 50,000 | 40,000 | 40,000 | 0 | 0 | | 0 | | 0 |

Annual Cost **Cost Description**

Annual Impact on Operating Budget: \$15,000
 This project should alleviate future operating expenses that may occur with the City's partnership between Sundance and the School District. Related to Temp. patching approx. 15 K annually not current being shared by pcmc.

New 19 Lower Park Avenue RDA

Manager: Weidenhamer *Carryforward* *YTD Expense* *Encumberances*
 Recommended

Council Goals: Preservation of Park City Character

| <i>Future Funding</i> | | <i>11 Adjust</i> | <i>11 Total</i> | <i>12 Adjust</i> | <i>12 Total</i> | <i>13 Adjust</i> | <i>13 Total</i> | <i>14 Adjust</i> | <i>14 Total</i> | <i>15 Adjust</i> | <i>15 Total</i> |
|-----------------------|------------------------|------------------|-----------------|------------------|------------------|------------------|------------------|------------------|-----------------|------------------|-----------------|
| 033468 | PROP TAX INCREMENT RDA | | 0 | 3,000,000 | 3,000,000 | 3,000,000 | 3,000,000 | | 0 | | 0 |
| New 19 Total: | | | 0 | 3,000,000 | 3,000,000 | 3,000,000 | 3,000,000 | | 0 | | 0 |

Project by Project Summary

New 20 Security Projects

Manager: Daniels *Carryforward* *YTD Expense* *Encumberances*
 Recommended

Council Goals: Preservation of Park City Character

| <i>Future Funding</i> | | <i>11 Adjust</i> | <i>11 Total</i> | <i>12 Adjust</i> | <i>12 Total</i> | <i>13 Adjust</i> | <i>13 Total</i> | <i>14 Adjust</i> | <i>14 Total</i> | <i>15 Adjust</i> | <i>15 Total</i> |
|-----------------------|------------------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|
| 033468 | PROP TAX INCREMENT RDA | | 0 | 40,000 | 40,000 | | 0 | | 0 | | 0 |
| New 20 Total: | | | 0 | 40,000 | 40,000 | | 0 | | 0 | | 0 |

Annual Revenue *Revenue Description*

Annual Impact on Operating Revenue: \$0

New 21 Mobile Command Post (MCP)

Manager: Daniels *Carryforward* *YTD Expense* *Encumberances*
 Not Recommended

Council Goals: Preservation of Park City Character

| <i>Future Funding</i> | | <i>11 Adjust</i> | <i>11 Total</i> | <i>12 Adjust</i> | <i>12 Total</i> | <i>13 Adjust</i> | <i>13 Total</i> | <i>14 Adjust</i> | <i>14 Total</i> | <i>15 Adjust</i> | <i>15 Total</i> |
|-----------------------|-------------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|
| 031475 | TRANS FR GEN FUND | | 0 | 50,000 | 50,000 | 50,000 | 50,000 | 35,000 | 35,000 | | 0 |
| New 21 Total: | | | 0 | 50,000 | 50,000 | 50,000 | 50,000 | 35,000 | 35,000 | | 0 |

Annual Cost *Cost Description*

Annual Impact on Operating Budget: \$2,500
 Fleet estimates approx 2500 in fuel and maintenance. There will also be some potential future maintenance. For equip as it ages estimated at 2K per year. Increase in replacement fund for equip.

New 22 Crescent Tramway Trail

Manager: Eddington *Carryforward* *YTD Expense* *Encumberances*
 Recommended

Council Goals: Recreation, Open Space, and Trails

| <i>Future Funding</i> | | <i>11 Adjust</i> | <i>11 Total</i> | <i>12 Adjust</i> | <i>12 Total</i> | <i>13 Adjust</i> | <i>13 Total</i> | <i>14 Adjust</i> | <i>14 Total</i> | <i>15 Adjust</i> | <i>15 Total</i> |
|-----------------------|------------------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|
| 033468 | PROP TAX INCREMENT RDA | | 0 | 75,000 | 75,000 | | 0 | | 0 | | 0 |
| New 22 Total: | | | 0 | 75,000 | 75,000 | | 0 | | 0 | | 0 |

Project by Project Summary

New 23 Historic Preservation

Manager: Eddington
Not Recommended

Carryforward YTD Expense Encumberances

Council Goals: Preservation of Park City Character

| <i>Future Funding</i> | | <i>11 Adjust</i> | <i>11 Total</i> | <i>12 Adjust</i> | <i>12 Total</i> | <i>13 Adjust</i> | <i>13 Total</i> | <i>14 Adjust</i> | <i>14 Total</i> | <i>15 Adjust</i> | <i>15 Total</i> |
|-----------------------|-------------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|
| 031475 | TRANS FR GEN FUND | 50,000 | 50,000 | | 0 | | 0 | | 0 | | 0 |
| New 23 Total: | | 50,000 | 50,000 | | 0 | | 0 | | 0 | | 0 |

Annual Cost Cost Description

Annual Impact on Operating Budget: \$0 none

Annual Revenue Revenue Description

Annual Impact on Operating Revenue: \$0 none

New 24 Landscape Ordinance

Manager: Eddington
Not Recommended

Carryforward YTD Expense Encumberances

Council Goals: Quality & Quantity of Water; Preservation of Park City Character

| <i>Future Funding</i> | | <i>11 Adjust</i> | <i>11 Total</i> | <i>12 Adjust</i> | <i>12 Total</i> | <i>13 Adjust</i> | <i>13 Total</i> | <i>14 Adjust</i> | <i>14 Total</i> | <i>15 Adjust</i> | <i>15 Total</i> |
|-----------------------|-------------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|
| 031475 | TRANS FR GEN FUND | 25,000 | 25,000 | | 0 | | 0 | | 0 | | 0 |
| New 24 Total: | | 25,000 | 25,000 | | 0 | | 0 | | 0 | | 0 |

Annual Cost Cost Description

Annual Impact on Operating Budget: \$0 none

Annual Revenue Revenue Description

Annual Impact on Operating Revenue: \$0 none

Project by Project Summary

New 25 Public WI-FI

Manager: Robertson
Not Recommended

Carryforward YTD Expense Encumberances

Council Goals:

| <i>Future Funding</i> | | <i>11 Adjust</i> | <i>11 Total</i> | <i>12 Adjust</i> | <i>12 Total</i> | <i>13 Adjust</i> | <i>13 Total</i> | <i>14 Adjust</i> | <i>14 Total</i> | <i>15 Adjust</i> | <i>15 Total</i> |
|-----------------------|-------------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|
| 031475 | TRANS FR GEN FUND | 21,676 | 21,676 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| New 25 Total: | | 21,676 | 21,676 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

Annual Cost Cost Description

Annual Impact on Operating Budget: \$3,600 annual operating budget increases of \$3600

Annual Revenue Revenue Description

Annual Impact on Operating Revenue: \$0 none

New 26 Work Lift

Manager: Pistey
Not Recommended

Carryforward YTD Expense Encumberances

Council Goals: Recreation, Open Space, and Trails

| <i>Future Funding</i> | | <i>11 Adjust</i> | <i>11 Total</i> | <i>12 Adjust</i> | <i>12 Total</i> | <i>13 Adjust</i> | <i>13 Total</i> | <i>14 Adjust</i> | <i>14 Total</i> | <i>15 Adjust</i> | <i>15 Total</i> |
|-----------------------|-------------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|
| 031475 | TRANS FR GEN FUND | 0 | 0 | 15,000 | 15,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| New 26 Total: | | 0 | 0 | 15,000 | 15,000 | 0 | 0 | 0 | 0 | 0 | 0 |

Annual Cost Cost Description

Annual Impact on Operating Budget: \$0 none

Project by Project Summary

New 27 Receipt Printers and POS Keyboards

Manager: Pistey *Carryforward* *YTD Expense* *Encumbrances*
 Not Recommended

Council Goals: Recreation, Open Space, and Trails

| <i>Future Funding</i> | | <i>11 Adjust</i> | <i>11 Total</i> | <i>12 Adjust</i> | <i>12 Total</i> | <i>13 Adjust</i> | <i>13 Total</i> | <i>14 Adjust</i> | <i>14 Total</i> | <i>15 Adjust</i> | <i>15 Total</i> |
|-----------------------|-------------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|
| 031475 | TRANS FR GEN FUND | | 0 | 2,500 | 2,500 | | 0 | | 0 | | 0 |
| New 27 Total: | | | 0 | 2,500 | 2,500 | | 0 | | 0 | | 0 |

Annual Cost *Cost Description*
Annual Impact on Operating Budget: \$200
 There will be a slight increase in operating costs from purchasing thermal receipt paper, but no operating budget increase will be needed to cover the expense. The cost for paper may total 200 a year.

New 28 New Copier/ Printer/ Scanner

Manager: Pistey *Carryforward* *YTD Expense* *Encumbrances*
 Not Recommended

Council Goals: Recreation, Open Space, and Trails

| <i>Future Funding</i> | | <i>11 Adjust</i> | <i>11 Total</i> | <i>12 Adjust</i> | <i>12 Total</i> | <i>13 Adjust</i> | <i>13 Total</i> | <i>14 Adjust</i> | <i>14 Total</i> | <i>15 Adjust</i> | <i>15 Total</i> |
|-----------------------|-------------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|
| 031475 | TRANS FR GEN FUND | | 0 | 7,500 | 7,500 | | 0 | | 0 | | 0 |
| New 28 Total: | | | 0 | 7,500 | 7,500 | | 0 | | 0 | | 0 |

Annual Revenue *Revenue Description*
Annual Impact on Operating Revenue: \$200
 There will be savings in the first 2-3 years of the equipment and life cycle due to decrease paper and toner purchases. Approx. 200/yr savings.

Project by Project Summary

New 29 Sky Lodge Skating Rink

Manager: Pistey *Carryforward* *YTD Expense* *Encumberances*
 Not Recommended

Council Goals: Recreation, Open Space, and Trails

| <i>Future Funding</i> | <i>11 Adjust</i> | <i>11 Total</i> | <i>12 Adjust</i> | <i>12 Total</i> | <i>13 Adjust</i> | <i>13 Total</i> | <i>14 Adjust</i> | <i>14 Total</i> | <i>15 Adjust</i> | <i>15 Total</i> |
|----------------------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|
| 031467 OTHER MISCELLANEOUS | | 0 | 20,000 | 20,000 | | 0 | | 0 | | 0 |
| New 29 Total: | | 0 | 20,000 | 20,000 | | 0 | | 0 | | 0 |

Annual Cost *Cost Description*
Annual Impact on Operating Budget: \$25,000 Op expenses would increase by 25 K to pay for staff time spent maintaining the ice and providing staff for skate rental and admissions sales and skate sharpening.

Annual Revenue *Revenue Description*
Annual Impact on Operating Revenue: \$55,000 There will be anticipated revenue of 55 K from skate rental and admissions fees.

New 30 Prospector Drain - Regulatory Project

Manager: Foster *Carryforward* *YTD Expense* *Encumberances*
 Recommended

Council Goals: Quality & Quantity of Water; Preservation of Park City Character

| <i>Future Funding</i> | <i>11 Adjust</i> | <i>11 Total</i> | <i>12 Adjust</i> | <i>12 Total</i> | <i>13 Adjust</i> | <i>13 Total</i> | <i>14 Adjust</i> | <i>14 Total</i> | <i>15 Adjust</i> | <i>15 Total</i> |
|---------------------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|------------------|------------------|-----------------|
| 051481 WATER SERVICE FEES | | 0 | 250,000 | 250,000 | 501,627 | 501,627 | 1,033,351 | 1,033,351 | 532,176 | 532,176 |
| New 30 Total: | | 0 | 250,000 | 250,000 | 501,627 | 501,627 | 1,033,351 | 1,033,351 | 532,176 | 532,176 |

Annual Cost *Cost Description*
Annual Impact on Operating Budget: \$420,000 We are not 100% certain the EPA will require a treatment plant to be built. But this is a realist worst case scenario. In the case where we are require to build a treatment facility, there will be an ongoing operating expense for routine maintenance. 420

Project by Project Summary

New 31 Soils Repository

Manager: Foster *Carryforward* *YTD Expense* *Encumberances*
 Recommended

Council Goals: Quality & Quantity of Water; Preservation of Park City Character

| <i>Future Funding</i> | <i>11 Adjust</i> | <i>11 Total</i> | <i>12 Adjust</i> | <i>12 Total</i> | <i>13 Adjust</i> | <i>13 Total</i> | <i>14 Adjust</i> | <i>14 Total</i> | <i>15 Adjust</i> | <i>15 Total</i> |
|---------------------------|------------------|-----------------|------------------|------------------|------------------|------------------|------------------|-----------------|------------------|-----------------|
| 031450 BEGINNING BALANCE | 62,500 | 62,500 | | 0 | | 0 | | 0 | | 0 |
| 031473 SALE OF ASSETS | | 0 | 5,500,000 | 5,500,000 | | 0 | | 0 | | 0 |
| 031475 TRANS FR GEN FUND | | 0 | | 0 | 1,100,000 | 1,100,000 | | 0 | | 0 |
| 051481 WATER SERVICE FEES | 0 | 0 | | 0 | | 0 | | 0 | | 0 |
| 057450 BEGINNING BALANCE | 62,500 | 62,500 | | 0 | | 0 | | 0 | | 0 |
| New 31 Total: | 125,000 | 125,000 | 5,500,000 | 5,500,000 | 1,100,000 | 1,100,000 | | 0 | | 0 |

Annual Cost **Cost Description**

Annual Impact on Operating Budget: \$0 none

New 32 Website Enhancements

Manager: Robertson *Carryforward* *YTD Expense* *Encumberances*
 Not Recommended

Council Goals: Open and Responsive Government to the Community; Recreation, Open Space, and Trails; Effective Transportation and Parking System

| <i>Future Funding</i> | <i>11 Adjust</i> | <i>11 Total</i> | <i>12 Adjust</i> | <i>12 Total</i> | <i>13 Adjust</i> | <i>13 Total</i> | <i>14 Adjust</i> | <i>14 Total</i> | <i>15 Adjust</i> | <i>15 Total</i> |
|--------------------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|
| 031475 TRANS FR GEN FUND | | 0 | 12,900 | 12,900 | | 0 | | 0 | | 0 |
| New 32 Total: | | 0 | 12,900 | 12,900 | | 0 | | 0 | | 0 |

Annual Cost **Cost Description**

Annual Impact on Operating Budget: \$1,000 Additional software maintenance on licenses purchased to enable wider access to services

Project by Project Summary

New 33 Tire Mount/Balance Machine (FSFSTM)

Manager: Cashel *Carryforward* *YTD Expense* *Encumberances*
 Recommended

Council Goals: Effective Transportation and Parking System

| <i>Future Funding</i> | | <i>11 Adjust</i> | <i>11 Total</i> | <i>12 Adjust</i> | <i>12 Total</i> | <i>13 Adjust</i> | <i>13 Total</i> | <i>14 Adjust</i> | <i>14 Total</i> | <i>15 Adjust</i> | <i>15 Total</i> |
|-----------------------|-------------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|
| 031475 | TRANS FR GEN FUND | 7,500 | 7,500 | | 0 | | 0 | | 0 | | 0 |
| 057479 | TRANSIT SALES TAX | 7,500 | 7,500 | | 0 | | 0 | | 0 | | 0 |
| New 33 Total: | | 15,000 | 15,000 | | 0 | | 0 | | 0 | | 0 |

New 34 Wheel Lift System (FSFSWL)

Manager: Cashel *Carryforward* *YTD Expense* *Encumberances*
 Not Recommended

Council Goals: Effective Transportation and Parking System

| <i>Future Funding</i> | | <i>11 Adjust</i> | <i>11 Total</i> | <i>12 Adjust</i> | <i>12 Total</i> | <i>13 Adjust</i> | <i>13 Total</i> | <i>14 Adjust</i> | <i>14 Total</i> | <i>15 Adjust</i> | <i>15 Total</i> |
|-----------------------|-------------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|
| 031475 | TRANS FR GEN FUND | | 0 | 9,250 | 9,250 | | 0 | | 0 | | 0 |
| 057479 | TRANSIT SALES TAX | | 0 | 9,250 | 9,250 | | 0 | | 0 | | 0 |
| New 34 Total: | | | 0 | 18,500 | 18,500 | | 0 | | 0 | | 0 |

New 35 4th Street Stairs (Main to Park)

Manager: Twombly *Carryforward* *YTD Expense* *Encumberances*
 Not Recommended

Council Goals:

| <i>Future Funding</i> | | <i>11 Adjust</i> | <i>11 Total</i> | <i>12 Adjust</i> | <i>12 Total</i> | <i>13 Adjust</i> | <i>13 Total</i> | <i>14 Adjust</i> | <i>14 Total</i> | <i>15 Adjust</i> | <i>15 Total</i> |
|-----------------------|-------------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|
| 031475 | TRANS FR GEN FUND | | 0 | 150,000 | 150,000 | | 0 | | 0 | | 0 |
| New 35 Total: | | | 0 | 150,000 | 150,000 | | 0 | | 0 | | 0 |

| | <i>Annual Revenue</i> | <i>Revenue Description</i> |
|--|-----------------------|----------------------------|
| Annual Impact on Operating Revenue: | \$0 | None |

Project by Project Summary

New 36 Environmental Revolving Loan Fund

Manager: Foster *Carryforward* *YTD Expense* *Encumberances*
 Recommended

Council Goals: Preservation of Park City Character

| <i>Future Funding</i> | | <i>11 Adjust</i> | <i>11 Total</i> | <i>12 Adjust</i> | <i>12 Total</i> | <i>13 Adjust</i> | <i>13 Total</i> | <i>14 Adjust</i> | <i>14 Total</i> | <i>15 Adjust</i> | <i>15 Total</i> |
|-----------------------|-------------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|
| 031450 | BEGINNING BALANCE | 100,000 | 100,000 | | 0 | | 0 | | 0 | | 0 |
| New 36 Total: | | 100,000 | 100,000 | | 0 | | 0 | | 0 | | 0 |

Annual Cost *Cost Description*

Annual Impact on Operating Budget: \$0 None

Annual Revenue *Revenue Description*

Annual Impact on Operating Revenue: \$0 Varying - electricity and fuel savings, some of which will be returned to this program

New 37 Downtown Enhancements Phase II

Manager: Weidenhamer *Carryforward* *YTD Expense* *Encumberances*
 Recommended

Council Goals: World Class, Multi-seasonal/Resort Community; Effective Transportation and Parking System

| <i>Future Funding</i> | | <i>11 Adjust</i> | <i>11 Total</i> | <i>12 Adjust</i> | <i>12 Total</i> | <i>13 Adjust</i> | <i>13 Total</i> | <i>14 Adjust</i> | <i>14 Total</i> | <i>15 Adjust</i> | <i>15 Total</i> |
|-----------------------|---------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|
| 031451 | BOND PROCEEDS | | 0 | | 0 | | 0 | | 0 | | 0 |
| New 37 Total: | | | 0 |

New 38 Water Rights - Perpetual Lease

Manager: Lundborg *Carryforward* *YTD Expense* *Encumberances*
 Recommended

Council Goals: Quality & Quantity of Water

| <i>Future Funding</i> | | <i>11 Adjust</i> | <i>11 Total</i> | <i>12 Adjust</i> | <i>12 Total</i> | <i>13 Adjust</i> | <i>13 Total</i> | <i>14 Adjust</i> | <i>14 Total</i> | <i>15 Adjust</i> | <i>15 Total</i> |
|-----------------------|--------------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|
| 051480 | WATER IMPACT FEES | 0 | 0 | | 0 | 86,563 | 86,563 | 86,563 | 86,563 | 86,563 | 86,563 |
| 051481 | WATER SERVICE FEES | 0 | 0 | | 0 | 74,537 | 74,537 | 74,537 | 74,537 | 74,537 | 74,537 |
| New 38 Total: | | 0 | 0 | | 0 | 161,100 | 161,100 | 161,100 | 161,100 | 161,100 | 161,100 |

Project by Project Summary

New 42 Smart Irrigation Controllers

Manager: Lundborg *Carryforward* *YTD Expense* *Encumberances*
 Recommended

Council Goals: Quality & Quantity of Water

| <i>Future Funding</i> | | <i>11 Adjust</i> | <i>11 Total</i> | <i>12 Adjust</i> | <i>12 Total</i> | <i>13 Adjust</i> | <i>13 Total</i> | <i>14 Adjust</i> | <i>14 Total</i> | <i>15 Adjust</i> | <i>15 Total</i> |
|-----------------------|--------------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|
| 051481 | WATER SERVICE FEES | 0 | 0 | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 |
| New 42 Total: | | 0 | 0 | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 |

New 43 Water Quality Study

Manager: Lundborg *Carryforward* *YTD Expense* *Encumberances*
 Recommended

Council Goals: Quality & Quantity of Water

| <i>Future Funding</i> | | <i>11 Adjust</i> | <i>11 Total</i> | <i>12 Adjust</i> | <i>12 Total</i> | <i>13 Adjust</i> | <i>13 Total</i> | <i>14 Adjust</i> | <i>14 Total</i> | <i>15 Adjust</i> | <i>15 Total</i> |
|-----------------------|---------------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|
| 051480 | WATER IMPACT FEES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 051481 | WATER SERVICE FEES | 0 | 0 | 400,000 | 400,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| 051488 | BOND PROCEEDS (CIB) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| New 43 Total: | | 0 | 0 | 400,000 | 400,000 | 0 | 0 | 0 | 0 | 0 | 0 |

New 44 Rockport Capital Facilities Replacement

Manager: Lundborg *Carryforward* *YTD Expense* *Encumberances*
 Recommended

Council Goals: Quality & Quantity of Water

| <i>Future Funding</i> | | <i>11 Adjust</i> | <i>11 Total</i> | <i>12 Adjust</i> | <i>12 Total</i> | <i>13 Adjust</i> | <i>13 Total</i> | <i>14 Adjust</i> | <i>14 Total</i> | <i>15 Adjust</i> | <i>15 Total</i> |
|-----------------------|--------------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|
| 051480 | WATER IMPACT FEES | 37,613 | 37,613 | 58,325 | 58,325 | 58,325 | 58,325 | 58,325 | 58,325 | 58,325 | 58,325 |
| 051481 | WATER SERVICE FEES | 32,387 | 32,387 | 50,222 | 50,222 | 50,222 | 50,222 | 50,222 | 50,222 | 50,222 | 50,222 |
| New 44 Total: | | 70,000 | 70,000 | 108,547 | 108,547 | 108,547 | 108,547 | 108,547 | 108,547 | 108,547 | 108,547 |

CIP Committee Worksheet

Recommendation Threshold - 14.9

| Score | CIP # | Project Name | General Fund Funding | | | | | | Flexible Funding | | | | | | Inflexible Funding | | | | | |
|-----------------------------|--------|---|----------------------|----------------|----------------|----------------|----------------|----------------|------------------|------------------|------------------|------------------|------------------|------------------|--------------------|------------------|------------------|------------------|------------------|----------------|
| | | | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 |
| Recommended Unscored | | | | | | | | | | | | | | | | | | | | |
| NR | CP0007 | Tunnel Improvements | | | | | | | 239,903 | 314,150 | 323,575 | 240,400 | 247,612 | 255,040 | 0 | 0 | 0 | 0 | 0 | 0 |
| | CP0010 | Water Department service equipment | | | | | | | -225,000 | 125,000 | 60,000 | 60,000 | 60,000 | 70,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| | CP0026 | Motor Change-out and Rebuild Program | | | | | | | 27,301 | 25,750 | 26,523 | 27,318 | 28,138 | 28,982 | 0 | 0 | 0 | 0 | 0 | 0 |
| | CP0030 | Public Safety Complex | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | CP0040 | Water Department Deficiency Correction Projects | | | | | | | -288,446 | 597,400 | 1,570,132 | 524,509 | 540,244 | 556,452 | -36,594 | 0 | 0 | 0 | 0 | 0 |
| | CP0042 | Gilmore Open Space Note | 100,000 | 100,000 | 100,000 | 100,000 | 0 | 0 | -233 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | CP0069 | Judge Water Treatment Plant. | | | | | | | 820,000 | 772,000 | 3,098,000 | 7,126,800 | 4,300,000 | 0 | -2,036,482 | 0 | 500,000 | 1,473,200 | 0 | 0 |
| | CP0070 | Meter Radio Read | | | | | | | -170,881 | 263,423 | 0 | 0 | 0 | 0 | 0 | -104,119 | 19,828 | 0 | 0 | 0 |
| | CP0081 | OTIS Water Pipeline Replacement Projects | | | | | | | -238,999 | 128,750 | 1,776,159 | 257,754 | 265,487 | 273,589 | 0 | 0 | 0 | 0 | 0 | 0 |
| | CP0083 | Lower Norfolk & Woodside (North of 13th) | -387 | 0 | 0 | 0 | 0 | 0 | -110,628 | 0 | 0 | 0 | 0 | 0 | 40,422 | 0 | 0 | 0 | 0 | 0 |
| | CP0122 | Police Wireless Network | -21,676 | 0 | 0 | 0 | 0 | 0 | | | | | | | | | | | | |
| | CP0134 | Impact Fees | | | | | | | | | | | | | -9,926 | 0 | 0 | 0 | 0 | 0 |
| | CP0136 | County Vehicle Replacement Fund | | | | | | | | | | | | | 26,018 | 60,911 | 62,738 | 64,620 | 66,558 | 0 |
| | CP0140 | Water System Emergency Power Master Planning | | | | | | | -126,483 | 126,483 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | CP0141 | Boothill Transmission Line | | | | | | | 132,651 | 0 | 0 | 0 | 0 | 0 | -132,650 | 0 | 0 | 0 | 0 | 0 |
| | CP0157 | OTIS Phase III(a) | | | | | | | | | | | | | 0 | 0 | 0 | 0 | 0 | 0 |
| | CP0158 | OTIS Phase III(b) | | | | | | | | | | | | | 0 | 0 | 0 | 0 | 0 | 0 |
| | CP0160 | Ice Facility Capital Improvements | 0 | 0 | 0 | 0 | 0 | 0 | | | | | | | -31,045 | 0 | 0 | 0 | 0 | 0 |
| | CP0169 | Bus Stop Lights | | | | | | | -14,400 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | CP0178 | Rockport Water, Pipeline, and Storage | | | | | | | 287,607 | 357,585 | 357,585 | 357,585 | 357,585 | 357,585 | 169,205 | 415,277 | 415,277 | 415,277 | 415,277 | 415,277 |
| | CP0180 | Corrosion Study of Water System | | | | | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | CP0181 | Spiro Building Maintenance | | | | | | | -68,722 | 70,292 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | CP0184 | Judge/Talisker/NPDES | | | | | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | CP0185 | Wind Power Grant | | | | | | | | | | | | | -60,000 | 0 | 0 | 0 | 0 | 0 |
| | CP0205 | GIS Development | -7 | 0 | 0 | 0 | 0 | 0 | | | | | | | | | | | | |
| | CP0207 | LED Holiday Lighting | | | | | | | -5,558 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | CP0227 | Park City Water Infrastructure Project | | | | | | | 46,634 | 33,359 | 122,713 | 0 | 0 | 0 | -963,080 | 38,741 | 142,512 | 0 | 0 | 0 |
| | CP0228 | Snow Creek Affordable Housing Project | | | | | | | 308,531 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | CP0236 | Triangle Property | | | | | | | | | | | | | | | | | | |
| | CP0238 | Quinn's Junction Transmission Lines | | | | | | | 312,758 | 32,387 | 0 | 0 | 0 | 0 | 50,906 | 37,613 | 0 | 0 | 0 | 0 |
| | CP0239 | PC Heights Capacity Upgrade | | | | | | | -779,813 | 0 | 0 | 0 | 0 | 0 | -278,113 | 0 | 297,052 | 305,964 | 0 | 0 |
| | CP0240 | Quinn's Water Treatment Plant | | | | | | | -697,036 | 0 | 0 | 0 | 0 | 0 | 697,036 | 3,042,148 | 0 | 327,818 | 2,836,282 | 0 |
| | CP0241 | Promontory Pipeline | | | | | | | -10,438 | 0 | 0 | 0 | 0 | 0 | 47,888 | 0 | 0 | 0 | 0 | 0 |
| | CP0244 | Transit Contribution to County | | | | | | | 1,292,399 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | CP0247 | Quinn's Rec Light Visors | | | | | | | | | | | | | 0 | 0 | 0 | 0 | 0 | 0 |
| | CP0248 | Middle Silver Creek Water Shed | 0 | 0 | 0 | 0 | 0 | 0 | | | | | | | | | | | | |
| | CP0249 | Sportexx Field Snow Removal | 8,000 | 0 | 0 | 0 | 0 | 0 | | | | | | | | | | | | |
| | New 38 | Water Rights - Perpetual Lease | | | | | | | 0 | 0 | 74,537 | 74,537 | 74,537 | 74,537 | 0 | 0 | 86,563 | 86,563 | 86,563 | 86,563 |
| | New 39 | Prospector Drain - Regulatory Project | | | | | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | New 40 | Landscape Water Checks | | | | | | | 0 | 5,000 | 5,000 | 5,000 | 5,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | New 41 | PC Heights Development Infrastructure (cap expansion component) | | | | | | | 0 | 0 | 105,043 | 108,194 | 0 | 0 | 0 | 0 | 121,990 | 125,650 | 0 | 0 |
| | New 42 | Smart Irrigation Controllers | | | | | | | 0 | 6,000 | 6,000 | 6,000 | 6,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | New 43 | Water Quality Study | | | | | | | 0 | 400,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | New 44 | Rockport Capital Facilities Replacement | | | | | | | 32,387 | 50,222 | 50,222 | 50,222 | 50,222 | 50,222 | 37,613 | 58,325 | 58,325 | 58,325 | 58,325 | 58,325 |
| Unscored Total | | | 85,930 | 100,000 | 100,000 | 100,000 | 0 | 0 | 763,767 | 3,307,801 | 7,575,489 | 8,838,319 | 5,934,825 | 1,666,407 | -2,583,154 | 3,672,843 | 1,684,457 | 2,857,417 | 3,463,005 | 560,165 |
| Alternative 1 | | | | | | | | | | | | | | | | | | | | |
| 26.3438 | CP0051 | Bus Maintenance & Operations Facility | | | | | | | 265,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 25.5625 | CP0009 | Transit Coaches Replacement & Renewal | | | | | | | 225,923 | 0 | 0 | 192,000 | 83,750 | 0 | 884,071 | 0 | 0 | 768,000 | 335,000 | 0 |
| Alternative 1 Total | | | | | | | | | | | | | | | | | | | | |
| Alternative 2 | | | | | | | | | | | | | | | | | | | | |
| 25.1563 | CP0137 | Transit Expansion | | | | | | | 39,490 | 0 | 0 | 0 | 0 | 0 | 307,958 | 0 | 0 | 0 | 0 | 0 |
| 25.0313 | New 17 | Short Range Transit Development Plan | | | | | | | 0 | 9,068 | 0 | 0 | 0 | 0 | 0 | 80,932 | 0 | 0 | 0 | 0 |
| 24.9063 | CP0232 | Traffic Model | | | | | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 24.4375 | CP0001 | Planning/Capital Analysis | 0 | 0 | 0 | 0 | 0 | 0 | | | | | | | 7,456 | 7,456 | 7,456 | 7,456 | 7,456 | 7,456 |
| 23.7188 | CP0131 | Conservation Reserve Program | | | | | | | | | | | | | 1,044 | 0 | 0 | 0 | 0 | 0 |
| 23.5313 | CP0025 | Bus Shelters | 0 | 0 | 0 | 0 | 0 | 0 | 37,000 | 0 | 0 | 0 | 0 | 0 | 148,000 | 0 | 0 | 0 | 0 | 0 |
| 23.3125 | CP0118 | Transit GIS/AVL system | | | | | | | 150,000 | 0 | 0 | 0 | 0 | 0 | 244,400 | 0 | 0 | 0 | 0 | 0 |
| 23.0938 | CP0216 | Park & Ride (Access Road & Amenities) | | | | | | | | | | | | | 473,591 | 0 | 0 | 0 | 0 | 0 |
| 23 | CP0108 | Flagstaff Transit Transfer Fee | | | | | | | | | | | | | 330,742 | 0 | 0 | 0 | 0 | 0 |
| 22.7188 | CP0150 | Ice Facility Capital Replacement | 0 | 0 | 0 | 0 | 0 | 0 | | | | | | | 48,800 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 |
| 22.625 | CP0006 | Pavement Management Impl. | 125,500 | 300,000 | 200,000 | 200,000 | 200,000 | 200,000 | | | | | | | 300,000 | 300,000 | 300,000 | 300,000 | 300,000 | 300,000 |
| 22.25 | CP0004 | Hillside Avenue Design & Widening | | | | | | | | | | | | | -405,016 | 0 | 0 | 0 | 0 | 0 |
| | CP0226 | Walkability Implementation | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 7,300,000 | 0 | 0 | 0 | 0 |
| 22.2188 | CP0253 | ECEBG Projects | | | | | | | | | | | | | 212,000 | 0 | 0 | 0 | 0 | 0 |
| 22.125 | CP0171 | Upgrade OH Door Rollers | | | | | | | 24,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 21.9688 | CP0091 | Golf Maintenance Equipment Replacement | | | | | | | 98,000 | 98,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 21.8438 | CP0170 | Bus Wash Rehab | | | | | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 21.6875 | CP0046 | Golf Course Improvements | | | | | | | 32,000 | 32,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 21.3438 | CP0028 | 5 Year CIP Funding | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 21.0625 | New 01 | Coif Course Controller Upgrade | | | | | | | 0 | 100,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Alternative 2 Total | | | 125,500 | 300,000 | 200,000 | 200,000 | 200,000 | 200,000 | 380,490 | 239,068 | 0 | 0 | 0 | 0 | 1,668,975 | 7,738,388 | 357,456 | 357,456 | 357,456 | 357,456 |

CIP Committee Worksheet

Recommendation Threshold - 14.9

| Score | CIP # | Project Name | General Fund Funding | | | | | | Flexible Funding | | | | | | Inflexible Funding | | | | | |
|----------------------------|--------|---|----------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|----------------|------------------|----------------|--------------|--------------------|------------------|------------------|----------------|----------------|----------------|
| | | | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 |
| Alternative 3 | | | | | | | | | | | | | | | | | | | | |
| 20.8438 | CP0019 | Library Development and Donations | | | | | | | | | | | | 21,802 | 0 | 0 | 0 | 0 | 0 | |
| 20.7813 | CP0013 | Affordable Housing Program | | | | | | | 667,408 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| 20.6875 | CP0005 | City Park Improvements | | | | | | | 0 | 0 | 0 | 0 | 0 | 0 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | |
| | CP0176 | Deer Valley Drive Reconstruction | 0 | 75,000 | 0 | 0 | 0 | 0 | | | | | 1,000,000 | 0 | 0 | 0 | 0 | 0 | | |
| 20.5938 | CP0168 | Bus Barn Sewer Connection | | | | | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| 20.5313 | CP0152 | Parking Meter Replacement | | | | | | | 0 | 28,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| 20.4375 | New 02 | Golf Course Sprinkler Head Upgrade | | | | | | | 0 | 0 | 150,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| 20.3438 | CP0003 | Old Town Stairs | | | | | | | | | | | | 0 | 0 | 0 | 0 | 0 | 0 | |
| 20.3125 | CP0132 | Museum Expansion | | | | | | | 10,000 | 0 | 0 | 0 | 0 | 0 | 80,000 | 0 | 0 | 0 | 0 | |
| 20.1875 | CP0156 | OTIS Phase III(b) | 0 | 0 | 0 | 0 | 0 | 0 | | | | | 0 | 0 | 0 | 0 | 0 | 0 | | |
| 19.75 | CP0021 | Geographic Information Systems | 0 | 0 | 0 | 0 | 0 | 0 | -6,718 | 6,718 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| 19.7188 | CP0002 | Information System Enhancement/Upgrades | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| 19.625 | CP0123 | Replace Police Dispatch System | 0 | 0 | 0 | 0 | 0 | 0 | | | | | | 0 | 25,000 | 0 | 0 | 0 | | |
| 19.5625 | CP0061 | Economic Development | | | | | | | 0 | 0 | 0 | 0 | 0 | 0 | 50,000 | 0 | 0 | 0 | 0 | |
| 19.4063 | CP0100 | Neighborhood Parks | 0 | 0 | 0 | 0 | 0 | 0 | | | | | | 0 | 0 | 0 | 0 | 0 | | |
| 19.375 | CP0146 | Asset Management/Replacement Program | 382,709 | 582,709 | 582,709 | 582,709 | 582,709 | 582,709 | 1,018 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| 19.1786 | CP0115 | Public Works Complex Improvements | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| 19.0938 | New 30 | Prospector Drain - Regulatory Project | | | | | | | 0 | 250,000 | 501,627 | 1,033,351 | 532,176 | 0 | 0 | 0 | 0 | 0 | 0 | |
| 19 | CP0097 | Bonanza Drive Reconstruction | 400,000 | 0 | 0 | 0 | 0 | 0 | | | | | | 0 | 0 | 0 | 0 | 0 | | |
| | CP0155 | OTIS Phase III(a) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| 18.9063 | CP0020 | City-Wide Signs Phase I | 0 | 5,000 | 5,000 | 0 | 0 | 0 | | | | | | 0 | 5,000 | 5,000 | 0 | 0 | | |
| 18.8125 | CP0063 | Historic Structure Abatement Fund | | | | | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| | New 19 | Lower Park Avenue RDA | | | | | | | | | | | | 0 | 3,000,000 | 3,000,000 | 0 | 0 | | |
| 18.7813 | CP0167 | Skate Park Repairs | | | | | | | 0 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 0 | 0 | 0 | 0 | | |
| 18.7188 | CP0074 | Equipment Replacement - Rolling Stock | 600,000 | 600,000 | 650,000 | 650,000 | 700,000 | 700,000 | | | | | | 0 | 0 | 0 | 0 | 0 | | |
| 18.6563 | CP0203 | China Bridge Event Parking | | | | | | | 198,079 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| 18.4375 | CP0128 | Quinn's Ice/Fields Phase II | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| 18.375 | CP0217 | Emergency Management Program Startup | 70,000 | 0 | 15,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 925 | 0 | 0 | 0 | 0 | | |
| 18.25 | CP0075 | Equipment Replacement - Computer | 200,000 | 198,000 | 218,000 | 218,000 | 218,000 | 218,000 | | | | | | 0 | 0 | 0 | 0 | 0 | | |
| 18.125 | CP0208 | Snow Plow Blade Replacement | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| 18.0313 | CP0008 | Historical Incentive Grants | 0 | 0 | 0 | 0 | 0 | 0 | | | | | | 0 | 0 | 0 | 0 | 0 | | |
| 18 | CP0041 | Trails Master Plan Implementation | 100,000 | 100,000 | 300,000 | 200,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 25,000 | 0 | 0 | 0 | 0 | | |
| | CP0043 | Public Works Storage Parcel | | | | | | | -300,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| 17.9688 | CP0195 | Ice Expansion Fund | | | | | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| 17.9375 | CP0092 | Open Space Improvements | | | | | | | 0 | 0 | 0 | 0 | 0 | 0 | 330,742 | 0 | 0 | 0 | | |
| 17.8125 | CP0022 | Sandridge Parking Lot | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| 17.75 | CP0047 | Downtown Enhancements/Design | | | | | | | 0 | 0 | 0 | 0 | 0 | 383,000 | 292,000 | 0 | 0 | 0 | | |
| 17.6875 | CP0096 | E-Government Software | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| 17.6563 | New 31 | Soils Repository | 0 | 0 | 1,100,000 | 0 | 0 | 0 | 125,000 | 5,500,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| 17.4375 | CP0210 | Salt Cover | | | | | | | 65,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| 17.4063 | CP0231 | Mortgage Assistance Program | 0 | 0 | 0 | 0 | 0 | 0 | 10,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| | New 33 | Tire Mount/Balance Machine (FSFSTM) | 7,500 | 0 | 0 | 0 | 0 | 0 | 7,500 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| 17.1875 | CP0234 | General Plan Update | 70,000 | 0 | 0 | 0 | 0 | 0 | | | | | | 0 | 0 | 0 | 0 | 0 | | |
| 17.0313 | CP0017 | ADA Implementation | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| | CP0214 | Racquet Club Renovation | 50,000 | 0 | 0 | 0 | 0 | 0 | 500,000 | 0 | 0 | 0 | 0 | 25,000 | 0 | 0 | 0 | 0 | | |
| 16.8438 | CP0102 | Top Soil Assistance Program | 0 | 0 | 0 | 0 | 0 | 0 | | | | | | 0 | 0 | 0 | 0 | 0 | | |
| 16.75 | CP0252 | Park City Heights | | | | | | | 250,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| 16.7188 | CP0090 | Friends of the Farm | | | | | | | | | | | | 11,825 | 0 | 0 | 0 | 0 | | |
| 16.6875 | CP0201 | Shell Space | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| 16.6563 | CP0191 | Walkability Maintenance | 0 | 45,000 | 45,000 | 45,000 | 45,000 | 45,000 | | | | | | 0 | 0 | 0 | 0 | 0 | | |
| 16.5313 | CP0036 | Traffic Calming | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| Alternative 3 Total | | | 1,940,209 | 1,665,709 | 2,975,709 | 1,755,709 | 1,605,709 | 1,595,709 | 1,527,287 | 5,789,718 | 656,627 | 1,038,351 | 537,176 | 5,000 | 1,928,294 | 3,422,000 | 3,105,000 | 100,000 | 100,000 | 100,000 |
| Alternative 4 | | | | | | | | | | | | | | | | | | | | |
| 16.4688 | New 20 | Security Projects | | | | | | | | | | | | 0 | 40,000 | 0 | 0 | 0 | 0 | |
| 16.125 | New 08 | Storm Water Improvements | 100,000 | 0 | 0 | 0 | 0 | 0 | | | | | | 0 | 0 | 0 | 0 | 0 | | |
| 16.0625 | CP0014 | McPolin Farm | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| 16 | New 11 | Drainage issue at 500 DVD | 60,000 | 0 | 0 | 0 | 0 | 0 | | | | | | 0 | 0 | 0 | 0 | 0 | | |
| 15.8125 | CP0177 | China Bridge Improvements & Equipment | 0 | 0 | 0 | 0 | 0 | 0 | | | | | | 0 | 75,000 | 0 | 0 | 0 | | |
| 15.7813 | New 22 | Crescent Tramway Trail | | | | | | | | | | | | 0 | 0 | 0 | 0 | 0 | | |
| 15.6563 | CP0107 | Retaining Wall at 41 Sampson Ave | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| 15.5938 | CP0085 | Town Plaza | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| | New 18 | High School Bus Sundance Transit Reconstruction | 50,000 | 0 | 0 | 0 | 0 | 0 | 0 | 40,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| 15.5 | CP0073 | Marsac Seismic Renovation | 0 | 0 | 0 | 0 | 0 | 0 | 20,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| 15.4167 | New 36 | Environmental Revolving Loan Fund | | | | | | | 100,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| 15.4063 | New 09 | FEMA Study | 0 | 0 | 0 | 0 | 0 | 0 | | | | | | 0 | 0 | 0 | 0 | 0 | | |
| 15.375 | CP0186 | Energy Efficiency Study on City Facilities | -127,000 | 0 | 0 | 0 | 0 | 0 | | | | | | 0 | 0 | 0 | 0 | 0 | | |
| 15.3438 | CP0250 | Irrigation Controller Replacement | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | | | | | | 0 | 0 | 0 | 0 | 0 | | |
| 15.1563 | CP0142 | Racquet Club Program Equipment Replacement | 0 | 0 | 0 | 0 | 0 | 0 | 35,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 0 | 0 | 0 | 0 | | |
| 14.9688 | CP0251 | Electronic Record Archiving | 0 | 85,000 | 0 | 0 | 0 | 0 | | | | | | 0 | 0 | 0 | 0 | 0 | | |
| 14.9063 | New 10 | Park Meadows Ponds Control Structure | 25,000 | 0 | 0 | 0 | 0 | 0 | | | | | | 0 | 0 | 0 | 0 | 0 | | |
| 14.875 | New 37 | Downtown Enhancements Phase II | | | | | | | | | | | | 0 | 0 | 0 | 0 | 0 | | |
| 14.8438 | CP0233 | China Bridge Pocket Park | | | | | | | | | | | | -383,107 | 0 | 0 | 0 | 0 | | |
| 14.2813 | CP0089 | Public Art | 0 | 0 | 0 | 0 | 0 | 0 | 45,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| 13.625 | New 12 | Monitor and Lucky John Drainage | | | | | | | 65,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |

CIP Committee Worksheet

Recommendation Threshold - 14.9

| Score | CIP # | Project Name | General Fund Funding | | | | | | Flexible Funding | | | | | | Inflexible Funding | | | | | | |
|------------------------------|--------|--|----------------------|-----------|-----------|-----------|-----------|-----------|------------------|-----------|-----------|------------|-----------|-----------|--------------------|------------|-----------|------------|-----------|-----------|---|
| | | | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | |
| Alternative 4 Total | | | 118,000 | 95,000 | 10,000 | 10,000 | 10,000 | 10,000 | 265,000 | 90,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | -383,107 | 115,000 | 0 | 7,000,000 | 0 | 0 |
| Recommended Total | | | 2,269,639 | 2,160,709 | 3,285,709 | 2,065,709 | 1,815,709 | 1,805,709 | 3,427,467 | 9,426,587 | 8,282,116 | 10,118,670 | 6,605,751 | 1,721,407 | 1,515,079 | 14,948,231 | 5,146,913 | 11,082,873 | 4,255,461 | 1,017,621 | |
| Not Recommended | | | | | | | | | | | | | | | | | | | | | |
| Alternative 4 | | | | | | | | | | | | | | | | | | | | | |
| 16.375 | New 29 | Sky Lodge Skating Rink | 0 | 0 | 2,700,000 | 0 | 0 | 0 | 0 | 20,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| 14.875 | CP0163 | Quinn's Fields Phase III | 0 | 57,500 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| 14.7857 | New 03 | Snow Removal Parking Areas | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| 14.7 | CP0229 | Dredge Prospector Pond | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| 14.5625 | New 34 | Wheel Lift System (FSFSWL) | 0 | 9,250 | 0 | 0 | 0 | 0 | 0 | 9,250 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| 14.5357 | New 27 | Receipt Printers and POS Keyboards | 0 | 2,500 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| 14.4375 | New 23 | Historic Preservation | 50,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| 14.1875 | New 32 | Website Enhancements | 0 | 12,900 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| 14.0313 | New 16 | 3rd Street Stairs | 0 | 130,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| 13.4688 | New 24 | Landscape Ordinance | 25,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| | New 28 | New Copier/ Printer/ Scanner | 0 | 7,500 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| 13.2188 | New 15 | Hillside Avenue Stairs | 0 | 650,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| 13.1563 | New 06 | RFID System for Library | 0 | 59,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| 13 | New 04 | Snow Removal Service Increase | 0 | 1,849,000 | 184,900 | 184,900 | 184,900 | 184,900 | 184,900 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| 12.9688 | CP0246 | Rink Roof for Mechanical Equipment | 25,000 | 25,000 | 25,000 | 25,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| 12.875 | New 05 | Park City Dirt Jump Park: Re-grading & Permanent F | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| 12.5 | New 14 | Street Light at Marsac and Guardsman | 0 | 30,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| 12.1563 | New 07 | Book Vending Machine for Library | 0 | 25,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Alternative 4 Total | | | 100,000 | 2,857,650 | 2,909,900 | 209,900 | 184,900 | 184,900 | 0 | 29,250 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Alternative 5 | | | | | | | | | | | | | | | | | | | | | |
| 11.8438 | New 13 | Row Landscape Guidelines | 0 | 40,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| | New 26 | Work Lift | 0 | 15,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| 11.625 | New 21 | Mobile Command Post (MCP) | 0 | 50,000 | 50,000 | 35,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| 11.5 | New 25 | Public Wi-Fi | 21,676 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| 11.2813 | New 35 | 4th Street Stairs (Main to Park) | 0 | 150,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Alternative 5 Total | | | 21,676 | 255,000 | 50,000 | 35,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Not Recommended Total | | | 121,676 | 3,112,650 | 2,959,900 | 244,900 | 184,900 | 184,900 | 0 | 29,250 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Grand Total | | | 2,391,315 | 5,273,359 | 6,245,609 | 2,310,609 | 2,000,609 | 1,990,609 | 3,427,467 | 9,455,837 | 8,282,116 | 10,118,670 | 6,605,751 | 1,721,407 | 1,515,079 | 14,948,231 | 5,146,913 | 11,082,873 | 4,255,461 | 1,017,621 | |

General Fund - Budget Summary

| 011- General Fund | | | | | 2011 YTD Thru | 2011 Original | 2011 Adjusted | 2012 Budget | 2013 Plan |
|--------------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|-----------|
| | 2008 Actual | 2009 Actual | 2010 Actual | 5/27/11 | Budget | Budget | | | |
| Revenue Summary | | | | | | | | | |
| Property Taxes | \$7,141,496 | \$6,936,675 | \$7,741,185 | \$8,230,232 | \$7,939,000 | \$8,574,000 | \$8,308,000 | \$8,502,000 | |
| Sales Tax | \$9,204,905 | \$8,590,625 | \$8,474,078 | \$5,872,260 | \$7,068,000 | \$6,970,000 | \$7,574,291 | \$7,115,291 | |
| Franchise Tax | \$2,748,571 | \$2,720,272 | \$2,774,320 | \$2,337,621 | \$3,051,000 | \$3,005,000 | \$3,160,000 | \$3,307,000 | |
| Planning Building & Engineering Fees | \$3,098,352 | \$1,496,004 | \$562,032 | \$762,497 | \$989,000 | \$830,000 | \$1,225,000 | \$1,447,000 | |
| Licenses | \$173,020 | \$207,304 | \$212,092 | \$227,247 | \$278,000 | \$238,000 | \$386,000 | \$392,000 | |
| Recreation | \$1,287,212 | \$1,368,065 | \$1,226,661 | \$677,466 | \$1,197,270 | \$797,000 | \$964,000 | \$1,497,000 | |
| Intergovernmental Revenue | \$67,663 | \$83,984 | \$119,052 | \$122,310 | \$58,000 | \$182,000 | \$116,000 | \$116,000 | |
| Charges for Services | \$21,315 | \$13,048 | \$53,642 | \$17,597 | \$31,000 | \$20,000 | \$31,000 | \$41,000 | |
| Fines & Forfeitures | \$36,330 | \$27,224 | \$22,722 | \$20,582 | \$32,000 | \$24,000 | \$24,000 | \$31,000 | |
| Misc. Revenue | \$906,067 | \$551,325 | \$277,259 | \$309,391 | \$788,000 | \$334,000 | \$585,000 | \$790,000 | |
| Other Fees | \$22,556 | \$13,799 | \$49,221 | \$17,707 | \$16,000 | \$25,000 | \$17,000 | \$23,000 | |
| Other Service Revenue | \$92,500 | \$101,177 | \$105,644 | \$79,583 | \$108,000 | \$100,000 | \$105,000 | \$107,000 | |
| Special Revenue & Resources | \$51,994 | \$40,400 | \$50,365 | \$44,420 | \$55,000 | \$45,000 | \$39,000 | \$53,000 | |
| Sub-Total: | \$24,851,982 | \$22,149,902 | \$21,668,273 | \$18,718,914 | \$21,610,270 | \$21,144,000 | \$22,534,291 | \$23,421,291 | |
| Interfund Transactions | \$2,350,444 | \$1,450,444 | \$1,450,444 | \$1,329,570 | \$1,450,444 | \$1,520,444 | \$1,388,000 | \$1,388,000 | |
| Beginning Balance | \$5,062,512 | \$4,642,588 | \$5,165,031 | \$0 | \$4,780,983 | \$5,678,978 | \$5,274,603 | \$5,851,852 | |
| Sub-Total: | \$7,412,956 | \$6,093,032 | \$6,615,475 | \$1,329,570 | \$6,231,427 | \$7,199,422 | \$6,662,603 | \$7,239,852 | |
| Total: | \$32,264,937 | \$28,242,933 | \$28,283,748 | \$20,048,484 | \$27,841,697 | \$28,343,422 | \$29,196,894 | \$30,661,143 | |

General Fund - Budget Summary

| 011- General Fund | | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|--------------------------------|--|--------------|--------------|--------------|--------------------------|-------------------------|-------------------------|--------------|--------------|
| Expense Summary | | | | | | | | | |
| Personnel | | \$13,716,887 | \$14,142,554 | \$14,408,132 | \$12,484,374 | \$14,271,381 | \$14,097,941 | \$14,950,202 | \$14,966,948 |
| Materials, Supplies & Services | | \$5,522,536 | \$4,531,519 | \$4,862,506 | \$4,145,803 | \$5,599,771 | \$5,649,262 | \$5,877,283 | \$5,431,211 |
| Capital Outlay | | \$397,842 | \$122,594 | \$125,914 | \$77,791 | \$246,492 | \$269,569 | \$284,492 | \$262,492 |
| Contingency | | \$0 | \$0 | \$0 | \$18,950 | \$315,000 | \$315,000 | \$340,000 | \$340,000 |
| Sub-Total: | | \$19,637,265 | \$18,796,667 | \$19,396,552 | \$16,726,918 | \$20,432,644 | \$20,331,772 | \$21,451,977 | \$21,000,651 |
| Interfund Transfer | | \$7,985,085 | \$4,281,235 | \$3,208,218 | \$1,677,543 | \$1,830,047 | \$2,737,047 | \$1,886,872 | \$1,957,647 |
| Ending Balance | | \$4,642,588 | \$5,165,031 | \$5,678,978 | \$0 | \$5,578,999 | \$5,274,603 | \$5,851,852 | \$7,696,652 |
| Sub-Total: | | \$12,627,673 | \$9,446,266 | \$8,887,196 | \$1,677,543 | \$7,409,046 | \$8,011,650 | \$7,738,724 | \$9,654,299 |
| Total: | | \$32,264,937 | \$28,242,933 | \$28,283,748 | \$18,404,461 | \$27,841,690 | \$28,343,422 | \$29,190,701 | \$30,654,950 |

General Fund - Budget Summary

011- General Fund

| | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|---|-------------|-------------|-------------|--------------------------|-------------------------|-------------------------|-------------|-------------|
| <u>REVENUES BY TYPE</u> | | | | | | | | |
| Property Taxes | | | | | | | | |
| 31111 - Prop Tax General | \$6,516,899 | \$6,415,910 | \$7,042,481 | \$7,704,654 | \$7,336,000 | \$7,908,000 | \$7,681,000 | \$7,871,000 |
| 31121 - Del And Prior Year | \$363,189 | \$359,246 | \$526,486 | \$370,151 | \$375,000 | \$375,000 | \$401,000 | \$405,000 |
| 31122 - Interest Del Pro Tx | \$39,720 | \$12,332 | \$1,035 | \$1,755 | \$25,000 | \$25,000 | \$25,000 | \$25,000 |
| 31123 - Fee In Lieu | \$221,688 | \$149,187 | \$171,183 | \$153,672 | \$203,000 | \$266,000 | \$201,000 | \$201,000 |
| | \$7,141,496 | \$6,936,675 | \$7,741,185 | \$8,230,232 | \$7,939,000 | \$8,574,000 | \$8,308,000 | \$8,502,000 |
| Sales Tax | | | | | | | | |
| 31211 - General Sales Tax | \$4,047,348 | \$3,881,142 | \$3,990,274 | \$2,536,034 | \$3,943,000 | \$4,045,000 | \$4,283,000 | \$4,569,000 |
| 31213 - Resort Tax | \$5,157,557 | \$4,709,483 | \$4,483,804 | \$3,336,227 | \$3,125,000 | \$2,925,000 | \$3,291,291 | \$2,546,291 |
| | \$9,204,905 | \$8,590,625 | \$8,474,078 | \$5,872,260 | \$7,068,000 | \$6,970,000 | \$7,574,291 | \$7,115,291 |
| Franchise Tax | | | | | | | | |
| 31311 - Fran Tax C Elec | \$980,160 | \$996,308 | \$1,085,989 | \$995,090 | \$1,080,000 | \$1,069,000 | \$1,124,000 | \$1,176,000 |
| 31312 - Fran Tax C GASB | \$846,887 | \$838,097 | \$821,618 | \$760,649 | \$957,000 | \$943,000 | \$992,000 | \$1,038,000 |
| 31313 - Fran Tax C Phone | \$458,274 | \$437,573 | \$421,784 | \$216,933 | \$508,000 | \$503,000 | \$529,000 | \$553,000 |
| 31314 - Fran Tax C Cable TV | \$255,782 | \$219,311 | \$219,765 | \$193,393 | \$262,000 | \$253,000 | \$266,000 | \$279,000 |
| 31315 - Fran Tax C Sewers | \$207,467 | \$228,984 | \$225,164 | \$171,555 | \$244,000 | \$237,000 | \$249,000 | \$261,000 |
| | \$2,748,571 | \$2,720,272 | \$2,774,320 | \$2,337,621 | \$3,051,000 | \$3,005,000 | \$3,160,000 | \$3,307,000 |
| Planning Building & Engineering Fees | | | | | | | | |
| 32212 - Planning Application | \$606,811 | \$805,364 | \$57,447 | \$42,735 | \$172,000 | \$50,000 | \$223,000 | \$263,000 |
| 32214 - Annexation Fee | \$0 | \$0 | \$0 | \$0 | \$2,000 | \$0 | \$2,000 | \$3,000 |
| 32215 - Appeals Planning | \$0 | \$0 | \$365 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 32311 - Building Permits | \$1,631,932 | \$565,890 | \$301,896 | \$544,609 | \$478,000 | \$589,000 | \$609,000 | \$719,000 |
| 32312 - Electrical Permits | \$50,793 | \$35,874 | \$18,819 | \$29,895 | \$20,000 | \$34,000 | \$25,000 | \$30,000 |
| 32313 - Plumbing Permits | \$29,536 | \$22,167 | \$8,739 | \$31,532 | \$13,000 | \$37,000 | \$16,000 | \$19,000 |
| 32314 - Mechanical Permits | \$16,310 | \$13,328 | \$9,691 | \$18,699 | \$7,000 | \$22,000 | \$9,000 | \$10,000 |
| 32315 - Grading & Excavating | \$1,196 | \$1,122 | \$869 | \$369 | \$0 | \$1,000 | \$0 | \$1,000 |
| 32316 - Demolition Permits | \$4,793 | \$1,160 | \$1,140 | \$1,220 | \$5,000 | \$1,000 | \$6,000 | \$7,000 |
| 32317 - Sign Permits | \$3,336 | \$3,060 | \$3,150 | \$4,248 | \$1,000 | \$5,000 | \$2,000 | \$2,000 |
| 32318 - Construction Penalty | \$109 | \$500 | \$0 | \$0 | \$1,000 | \$0 | \$0 | \$1,000 |
| 32319 - ACE FEES | \$7,175 | \$14,906 | \$15,290 | \$2,675 | \$2,000 | \$3,000 | \$4,000 | \$4,000 |
| 32320 - FIRE FEE/ISSUANCE FEE | \$0 | \$0 | \$2,762 | \$10,664 | \$0 | \$14,000 | \$0 | \$0 |
| 32321 - Plan Check Fees | \$541,554 | \$5,266 | \$114,138 | \$1,983 | \$210,000 | \$2,000 | \$259,000 | \$306,000 |
| 32391 - Misc Reimbursables | \$725 | \$55 | \$114 | \$0 | \$1,000 | \$0 | \$1,000 | \$1,000 |
| 32411 - Construction Inspections | \$163,638 | \$375 | \$2,135 | \$45,173 | \$47,000 | \$59,000 | \$33,000 | \$39,000 |
| 32412 - Street Cut Permits | \$24,151 | \$16,314 | \$6,104 | \$18,186 | \$3,000 | \$4,000 | \$2,000 | \$2,000 |
| 32414 - Engineering Fees | \$1,000 | \$3,958 | \$9,387 | \$2,200 | \$5,000 | \$1,000 | \$7,000 | \$8,000 |

General Fund - Budget Summary

| 011- General Fund | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|--|-------------|-------------|-------------|--------------------------|-------------------------|-------------------------|-------------|-------------|
| 32415 - Preinspection Fees | \$270 | \$45 | \$90 | \$225 | \$0 | \$0 | \$0 | \$0 |
| 32416 - Land Management Design Rev Fee | \$15,025 | \$6,620 | \$9,895 | \$7,720 | \$22,000 | \$8,000 | \$27,000 | \$32,000 |
| | <hr/> | <hr/> | <hr/> | <hr/> | <hr/> | <hr/> | <hr/> | <hr/> |
| | \$3,098,352 | \$1,496,004 | \$562,032 | \$762,497 | \$989,000 | \$830,000 | \$1,225,000 | \$1,447,000 |
| Licenses | | | | | | | | |
| 32112 - Temporary Business | \$0 | \$0 | \$0 | \$0 | \$1,000 | \$0 | \$0 | \$0 |
| 32122 - Homeowner's Reg | \$1,350 | \$1,250 | \$1,300 | \$1,300 | \$2,000 | \$2,000 | \$2,000 | \$2,000 |
| 32131 - Liquor Licenses | \$23,413 | \$21,918 | \$19,363 | \$20,925 | \$26,000 | \$26,000 | \$26,000 | \$26,000 |
| 32135 - Festival Facilitation Fee | \$149,940 | \$184,136 | \$189,680 | \$203,672 | \$220,000 | \$209,000 | \$208,000 | \$214,000 |
| 32136 - Business License Enhanced Enforcement | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$15,000 | \$15,000 |
| 32137 - Nightly Rental Enhanced Enforcement | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$5,000 | \$5,000 |
| 32138 - Business License Administrative Fee | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$105,000 | \$105,000 |
| 32139 - Nightly Rental Administrative Fee | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$25,000 | \$25,000 |
| 32180 - Master Festival License Fees | \$50 | \$0 | \$1,750 | \$1,350 | \$29,000 | \$1,000 | \$0 | \$0 |
| 32191 - Miscellaneous License Fees | \$(1,733) | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | <hr/> | <hr/> | <hr/> | <hr/> | <hr/> | <hr/> | <hr/> | <hr/> |
| | \$173,020 | \$207,304 | \$212,092 | \$227,247 | \$278,000 | \$238,000 | \$386,000 | \$392,000 |
| Intergovernmental Revenue | | | | | | | | |
| 33110 - Federal Grants | \$7,054 | \$0 | \$6,372 | \$29,186 | \$0 | \$44,000 | \$31,000 | \$31,000 |
| 33252 - State Contribution | \$4,039 | \$24,864 | \$50,428 | \$32,834 | \$9,000 | \$48,000 | \$19,000 | \$19,000 |
| 33272 - State Liquor | \$56,570 | \$59,121 | \$62,252 | \$60,290 | \$49,000 | \$90,000 | \$66,000 | \$66,000 |
| | <hr/> | <hr/> | <hr/> | <hr/> | <hr/> | <hr/> | <hr/> | <hr/> |
| | \$67,663 | \$83,984 | \$119,052 | \$122,310 | \$58,000 | \$182,000 | \$116,000 | \$116,000 |
| Recreation | | | | | | | | |
| 34610 - Facility Usage Fee | \$31,359 | \$37,313 | \$29,027 | \$2,194 | \$33,000 | \$3,000 | \$25,000 | \$39,000 |
| 34611 - Day Camp | \$158,920 | \$143,173 | \$145,639 | \$86,209 | \$137,270 | \$19,000 | \$102,000 | \$158,000 |
| 34612 - Classes | \$221,665 | \$255,372 | \$221,551 | \$125,579 | \$214,000 | \$169,000 | \$164,000 | \$254,000 |
| 34622 - League Fees | \$47,740 | \$43,048 | \$42,203 | \$42,650 | \$47,000 | \$31,000 | \$35,000 | \$55,000 |
| 34624 - Youth League And Classes | \$20,088 | \$21,437 | \$18,959 | \$19,933 | \$20,000 | \$22,000 | \$15,000 | \$23,000 |
| 34625 - Fitness Center | \$26,603 | \$24,017 | \$19,984 | \$20,806 | \$24,000 | \$30,000 | \$18,000 | \$28,000 |
| 34629 - TENNIS/LEAGUE FEES | \$0 | \$(1,274) | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 34631 - Park Reservation | \$7,105 | \$7,048 | \$6,781 | \$5,945 | \$9,000 | \$8,000 | \$6,000 | \$10,000 |
| 34641 - Tennis Court Fees | \$219,121 | \$242,727 | \$198,456 | \$89,672 | \$235,000 | \$123,000 | \$175,000 | \$271,000 |
| 34644 - Swim Fees | \$71,292 | \$74,497 | \$74,951 | \$19,619 | \$70,000 | \$28,000 | \$54,000 | \$84,000 |
| 34646 - Tournament Fees | \$10,199 | \$13,191 | \$8,324 | \$8,761 | \$13,000 | \$14,000 | \$10,000 | \$15,000 |

General Fund - Budget Summary

| 011- General Fund | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|---|-------------|-------------|-------------|--------------------------|-------------------------|-------------------------|-------------|-------------|
| 34647 - Tennis Lessons | \$300,890 | \$332,998 | \$301,433 | \$200,535 | \$289,000 | \$274,000 | \$222,000 | \$344,000 |
| 34648 - Aerobics | \$5,009 | \$6,457 | \$7,379 | \$2,411 | \$5,000 | \$4,000 | \$4,000 | \$6,000 |
| 34651 - Equipment Rental | \$12,770 | \$31,236 | \$19,146 | \$14,892 | \$20,000 | \$17,000 | \$15,000 | \$23,000 |
| 34653 - Locker Rental | \$1,518 | \$1,267 | \$933 | \$(77) | \$1,000 | \$0 | \$1,000 | \$1,000 |
| 34682 - Rec. Card Resident | \$10,977 | \$12,576 | \$12,515 | \$5,504 | \$12,000 | \$8,000 | \$9,000 | \$14,000 |
| 34683 - Rec. Card County | \$4,744 | \$4,266 | \$2,630 | \$1,585 | \$6,000 | \$2,000 | \$4,000 | \$7,000 |
| 34691 - Other Recreation | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 34693 - Special Events Recreation | \$38,347 | \$33,882 | \$32,689 | \$0 | \$32,000 | \$0 | \$24,000 | \$38,000 |
| 34694 - Retail Sales | \$92,721 | \$83,520 | \$78,431 | \$29,326 | \$15,000 | \$44,000 | \$73,000 | \$114,000 |
| 34696 - Pop & Phone Revenue | \$0 | \$144 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 34697 - Special Event C Mh | \$6,145 | \$1,172 | \$5,629 | \$1,924 | \$15,000 | \$1,000 | \$8,000 | \$13,000 |
| | \$1,287,212 | \$1,368,065 | \$1,226,661 | \$677,466 | \$1,197,270 | \$797,000 | \$964,000 | \$1,497,000 |
| Charges for Services | | | | | | | | |
| 34411 - Cemetery Burial | \$9,470 | \$6,525 | \$6,670 | \$7,220 | \$7,000 | \$8,000 | \$6,000 | \$8,000 |
| 34412 - Cemetery Lots | \$10,650 | \$6,300 | \$9,437 | \$5,100 | \$21,000 | \$5,000 | \$19,000 | \$25,000 |
| 34510 - Police Charges | \$1,195 | \$223 | \$1,715 | \$5,259 | \$1,000 | \$7,000 | \$1,000 | \$1,000 |
| 34512 - Special Events Police | \$0 | \$0 | \$35,820 | \$19 | \$2,000 | \$0 | \$5,000 | \$7,000 |
| | \$21,315 | \$13,048 | \$53,642 | \$17,597 | \$31,000 | \$20,000 | \$31,000 | \$41,000 |
| Fines & Forfeitures | | | | | | | | |
| 35211 - Library Fines & Fee | \$22,453 | \$22,674 | \$21,022 | \$19,732 | \$26,000 | \$23,000 | \$19,000 | \$25,000 |
| 35312 - Impound | \$0 | \$0 | \$0 | \$0 | \$2,000 | \$0 | \$2,000 | \$2,000 |
| 35315 - Water Citation | \$13,878 | \$4,550 | \$1,700 | \$850 | \$4,000 | \$1,000 | \$3,000 | \$4,000 |
| | \$36,330 | \$27,224 | \$22,722 | \$20,582 | \$32,000 | \$24,000 | \$24,000 | \$31,000 |
| Special Revenue & Resources | | | | | | | | |
| 39140 - Summit Leadership | \$51,994 | \$40,400 | \$50,365 | \$44,420 | \$55,000 | \$45,000 | \$39,000 | \$53,000 |
| | \$51,994 | \$40,400 | \$50,365 | \$44,420 | \$55,000 | \$45,000 | \$39,000 | \$53,000 |
| Misc. Revenue | | | | | | | | |
| 36111 - Interest Earnings | \$630,902 | \$269,321 | \$60,255 | \$0 | \$477,000 | \$26,000 | \$374,000 | \$504,000 |
| 36150 - Business Improvement District | \$41,541 | \$37,229 | \$61,138 | \$64,176 | \$60,000 | \$66,000 | \$18,000 | \$24,000 |
| 36210 - Rental Income | \$40,492 | \$39,829 | \$20,009 | \$37,831 | \$33,000 | \$43,000 | \$47,000 | \$64,000 |
| 36216 - Fixed Rent C Carl Winter's | \$130,313 | \$115,923 | \$84,562 | \$85,493 | \$169,000 | \$88,000 | \$109,000 | \$147,000 |
| 36217 - Special Event Rent Carl Winter | \$22,916 | \$44,441 | \$17,387 | \$20,893 | \$23,000 | \$23,000 | \$17,000 | \$23,000 |
| 36220 - AFFORDABLE HOUSING RENT | \$0 | \$0 | \$0 | \$29,588 | \$0 | \$32,000 | \$0 | \$0 |
| 36310 - Sale Of Assets | \$8,158 | \$5,876 | \$0 | \$0 | \$3,000 | \$0 | \$2,000 | \$3,000 |

General Fund - Budget Summary

| 011- General Fund | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|--|--------------|--------------|--------------|--------------------------|-------------------------|-------------------------|--------------|--------------|
| 36318 - Company Store | \$45 | \$0 | \$0 | \$0 | \$1,000 | \$0 | \$1,000 | \$1,000 |
| 36321 - Sale Of Public Documents | \$154 | \$335 | \$338 | \$215 | \$1,000 | \$0 | \$0 | \$1,000 |
| 36911 - Other Miscellaneous | \$31,846 | \$38,328 | \$33,218 | \$70,918 | \$21,000 | \$56,000 | \$17,000 | \$23,000 |
| 36921 - Cash Over Short | \$(873) | \$45 | \$22 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 36922 - Cash Over Short Racq Cl | \$571 | \$(4) | \$328 | \$277 | \$0 | \$0 | \$0 | \$0 |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | \$906,067 | \$551,325 | \$277,259 | \$309,391 | \$788,000 | \$334,000 | \$585,000 | \$790,000 |
| Other Fees | | | | | | | | |
| 32611 - Special Events | \$22,556 | \$13,799 | \$49,221 | \$18,280 | \$12,000 | \$25,000 | \$15,000 | \$20,000 |
| 32612 - Spec. Events Triple Crown Bsb | \$0 | \$0 | \$0 | \$(573) | \$4,000 | \$0 | \$2,000 | \$3,000 |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | \$22,556 | \$13,799 | \$49,221 | \$17,707 | \$16,000 | \$25,000 | \$17,000 | \$23,000 |
| Other Service Revenue | | | | | | | | |
| 34917 - Reimbursed Court Fee | \$92,500 | \$101,177 | \$105,644 | \$79,583 | \$108,000 | \$100,000 | \$105,000 | \$107,000 |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | \$92,500 | \$101,177 | \$105,644 | \$79,583 | \$108,000 | \$100,000 | \$105,000 | \$107,000 |
| Sub Total: | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | \$24,851,982 | \$22,149,902 | \$21,668,273 | \$18,718,914 | \$21,610,270 | \$21,144,000 | \$22,534,291 | \$23,421,291 |
| Interfund Transactions | | | | | | | | |
| 38161 - Adm Chg Fr Water | \$654,629 | \$654,629 | \$654,629 | \$600,072 | \$654,629 | \$654,629 | \$579,000 | \$579,000 |
| 38162 - Adm Chg Fr Golf | \$101,085 | \$101,085 | \$101,085 | \$92,664 | \$101,085 | \$101,085 | \$104,000 | \$104,000 |
| 38163 - Adm Chg Fr Transp | \$634,730 | \$634,730 | \$634,730 | \$581,834 | \$634,730 | \$634,730 | \$575,000 | \$575,000 |
| 38164 - Adm Chg Fr RDA Main St | \$30,000 | \$30,000 | \$30,000 | \$27,500 | \$30,000 | \$30,000 | \$30,000 | \$30,000 |
| 38167 - Adm Chg Fr RDA Park Ave | \$30,000 | \$30,000 | \$30,000 | \$27,500 | \$30,000 | \$100,000 | \$100,000 | \$100,000 |
| 38235 - TRANSFER FROM MBA CIP FUND | \$900,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | \$2,350,444 | \$1,450,444 | \$1,450,444 | \$1,329,570 | \$1,450,444 | \$1,520,444 | \$1,388,000 | \$1,388,000 |
| Beginning Balance | | | | | | | | |
| 39990 - Beginning Balance | \$5,062,512 | \$4,642,588 | \$5,165,031 | \$0 | \$4,780,983 | \$5,678,978 | \$5,274,603 | \$5,851,852 |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | \$5,062,512 | \$4,642,588 | \$5,165,031 | \$0 | \$4,780,983 | \$5,678,978 | \$5,274,603 | \$5,851,852 |
| Sub Total: | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | \$7,412,956 | \$6,093,032 | \$6,615,475 | \$1,329,570 | \$6,231,427 | \$7,199,422 | \$6,662,603 | \$7,239,852 |
| Total: | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | \$32,264,937 | \$28,242,933 | \$28,283,748 | \$20,048,484 | \$27,841,697 | \$28,343,422 | \$29,196,894 | \$30,661,143 |

General Fund - Budget Summary

| 011- General Fund | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|---|-------------|-------------|-------------|--------------------------|-------------------------|-------------------------|-------------|-----------|
| <u>EXPENDITURES BY DEPARTMENT & TYPE</u> | | | | | | | | |
| 40011 - City Council | | | | | | | | |
| Personnel | \$170,457 | \$170,226 | \$179,334 | \$171,471 | \$181,536 | \$181,536 | \$200,843 | \$200,843 |
| Materials, Supplies & Services | \$38,845 | \$18,790 | \$41,309 | \$37,087 | \$59,165 | \$59,165 | \$39,858 | \$39,858 |
| | \$209,302 | \$189,016 | \$220,642 | \$208,559 | \$240,701 | \$240,701 | \$240,701 | \$240,701 |
| 40021 - City Manager | | | | | | | | |
| Personnel | \$375,193 | \$364,246 | \$449,270 | \$454,917 | \$520,015 | \$525,291 | \$565,434 | \$565,434 |
| Materials, Supplies & Services | \$98,261 | \$48,569 | \$85,350 | \$66,108 | \$67,591 | \$67,591 | \$67,591 | \$67,591 |
| Capital Outlay | \$2,509 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | \$475,963 | \$412,815 | \$534,620 | \$521,025 | \$587,606 | \$592,882 | \$633,025 | \$633,025 |
| 40023 - Elections | | | | | | | | |
| Personnel | \$362 | \$0 | \$1,498 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Materials, Supplies & Services | \$12,355 | \$1,325 | \$12,837 | \$936 | \$0 | \$1,500 | \$13,500 | \$1,500 |
| | \$12,717 | \$1,325 | \$14,335 | \$936 | \$0 | \$1,500 | \$13,500 | \$1,500 |
| 40031 - Legal | | | | | | | | |
| Personnel | \$658,969 | \$738,468 | \$748,669 | \$671,349 | \$778,903 | \$760,915 | \$791,520 | \$791,520 |
| Materials, Supplies & Services | \$98,586 | \$41,127 | \$228,312 | \$37,458 | \$47,183 | \$47,183 | \$77,183 | \$77,183 |
| Capital Outlay | \$0 | \$392 | \$0 | \$0 | \$2,000 | \$2,000 | \$2,000 | \$2,000 |
| | \$757,556 | \$779,986 | \$976,981 | \$708,807 | \$828,086 | \$810,098 | \$870,703 | \$870,703 |
| 40034 - Budget, Debt & Grants | | | | | | | | |
| Personnel | \$277,982 | \$228,692 | \$199,202 | \$192,849 | \$219,503 | \$222,657 | \$222,032 | \$222,032 |
| Materials, Supplies & Services | \$46,017 | \$70,656 | \$37,949 | \$43,625 | \$60,641 | \$60,641 | \$60,641 | \$60,641 |
| Capital Outlay | \$1,857 | \$2,114 | \$189 | \$32 | \$2,000 | \$2,000 | \$2,000 | \$2,000 |
| | \$325,856 | \$301,463 | \$237,340 | \$236,506 | \$282,144 | \$285,298 | \$284,673 | \$284,673 |
| 40062 - Human Resources | | | | | | | | |
| Personnel | \$379,700 | \$349,577 | \$372,118 | \$328,979 | \$450,023 | \$376,654 | \$453,745 | \$453,745 |
| Materials, Supplies & Services | \$176,339 | \$130,691 | \$160,293 | \$91,496 | \$195,034 | \$203,034 | \$173,477 | \$173,477 |
| Capital Outlay | \$357 | \$32 | \$767 | \$398 | \$1,500 | \$1,500 | \$1,500 | \$1,500 |
| | \$556,396 | \$480,301 | \$533,178 | \$420,872 | \$646,557 | \$581,188 | \$628,722 | \$628,722 |
| 40072 - Finance | | | | | | | | |
| Personnel | \$511,026 | \$546,815 | \$542,303 | \$494,667 | \$577,696 | \$558,475 | \$584,913 | \$584,913 |
| Materials, Supplies & Services | \$106,023 | \$88,197 | \$97,174 | \$69,666 | \$103,125 | \$103,125 | \$103,125 | \$103,125 |
| Capital Outlay | \$591 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | \$617,639 | \$635,012 | \$639,476 | \$564,333 | \$680,821 | \$661,600 | \$688,038 | \$688,038 |

General Fund - Budget Summary

| 011- General Fund | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|--|-------------|-------------|-------------|--------------------------|-------------------------|-------------------------|-------------|-------------|
| 40082 - Info Tech & Cust Serv | | | | | | | | |
| Personnel | \$668,226 | \$713,857 | \$775,426 | \$695,415 | \$806,652 | \$787,997 | \$815,567 | \$815,567 |
| Materials, Supplies & Services | \$344,395 | \$330,990 | \$255,501 | \$272,299 | \$312,753 | \$312,753 | \$334,753 | \$334,753 |
| Capital Outlay | \$36,087 | \$5,618 | \$14,845 | \$3,284 | \$14,000 | \$14,000 | \$14,000 | \$14,000 |
| | \$1,048,708 | \$1,050,465 | \$1,045,772 | \$970,998 | \$1,133,405 | \$1,114,750 | \$1,164,320 | \$1,164,320 |
| 40091 - Bldg Maint Adm | | | | | | | | |
| Personnel | \$284,694 | \$314,983 | \$322,325 | \$281,077 | \$325,926 | \$329,384 | \$331,516 | \$331,516 |
| Materials, Supplies & Services | \$797,120 | \$781,038 | \$769,845 | \$597,177 | \$712,722 | \$712,722 | \$657,972 | \$657,972 |
| Capital Outlay | \$9,427 | \$4,022 | \$0 | \$0 | \$3,100 | \$3,100 | \$3,100 | \$3,100 |
| | \$1,091,241 | \$1,100,043 | \$1,092,170 | \$878,254 | \$1,041,748 | \$1,045,206 | \$992,588 | \$992,588 |
| 40092 - City Recreation | | | | | | | | |
| Personnel | \$1,059,477 | \$1,086,609 | \$1,134,726 | \$938,015 | \$1,260,990 | \$1,077,142 | \$1,254,034 | \$1,260,988 |
| Materials, Supplies & Services | \$235,929 | \$206,885 | \$184,305 | \$123,852 | \$211,560 | \$211,560 | \$232,740 | \$251,740 |
| Capital Outlay | \$11,802 | \$5,574 | \$7,071 | \$1,794 | \$21,700 | \$21,700 | \$21,700 | \$21,700 |
| | \$1,307,209 | \$1,299,067 | \$1,326,102 | \$1,063,661 | \$1,494,250 | \$1,310,402 | \$1,508,474 | \$1,534,428 |
| 40093 - Tennis | | | | | | | | |
| Personnel | \$405,268 | \$468,721 | \$421,656 | \$371,026 | \$463,257 | \$407,257 | \$478,010 | \$485,092 |
| Materials, Supplies & Services | \$110,718 | \$93,337 | \$101,051 | \$48,210 | \$43,611 | \$61,611 | \$133,661 | \$133,661 |
| Capital Outlay | \$764 | \$1,528 | \$1,845 | \$0 | \$3,000 | \$3,000 | \$3,000 | \$3,000 |
| | \$516,750 | \$563,586 | \$524,553 | \$419,235 | \$509,868 | \$471,868 | \$614,671 | \$621,753 |
| 40100 - Community & Environment | | | | | | | | |
| Personnel | \$415,983 | \$334,621 | \$314,052 | \$283,848 | \$322,048 | \$327,398 | \$504,643 | \$504,643 |
| Materials, Supplies & Services | \$57,400 | \$138,878 | \$120,376 | \$78,709 | \$122,168 | \$130,168 | \$80,068 | \$55,768 |
| Capital Outlay | \$13,899 | \$2,926 | \$5,195 | \$0 | \$4,740 | \$4,740 | \$4,740 | \$4,740 |
| | \$487,282 | \$476,425 | \$439,622 | \$362,556 | \$448,956 | \$462,306 | \$589,451 | \$565,151 |
| 40101 - Economy | | | | | | | | |
| Personnel | \$329,614 | \$339,693 | \$330,732 | \$295,481 | \$314,295 | \$319,379 | \$405,221 | \$405,221 |
| Materials, Supplies & Services | \$79,658 | \$40,040 | \$127,453 | \$109,113 | \$130,643 | \$130,643 | \$130,625 | \$130,625 |
| Capital Outlay | \$9,666 | \$4,200 | \$3,062 | \$0 | \$4,700 | \$4,700 | \$4,700 | \$4,700 |
| | \$418,938 | \$383,933 | \$461,247 | \$404,594 | \$449,638 | \$454,722 | \$540,546 | \$540,546 |
| 40102 - Environmental Regulatory | | | | | | | | |
| Personnel | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$84,703 | \$84,703 |
| Materials, Supplies & Services | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$308,714 | \$81,000 |
| | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$393,417 | \$165,703 |

General Fund - Budget Summary

| 011- General Fund | | | | | | | | | |
|--|--|-------------|-------------|-------------|--------------------------|-------------------------|-------------------------|---------------|---------------|
| | | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
| 40115 - Company Store | | | | | | | | | |
| Materials, Supplies & Services | | \$98 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | | ----- | | | | ----- | | | |
| | | \$98 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 40116 - Venture Fund | | | | | | | | | |
| Materials, Supplies & Services | | \$33,284 | \$37,165 | \$34,522 | \$21,749 | \$25,000 | \$25,000 | \$30,000 | \$30,000 |
| | | ----- | | | | ----- | | | |
| | | \$33,284 | \$37,165 | \$34,522 | \$21,749 | \$25,000 | \$25,000 | \$30,000 | \$30,000 |
| 40117 - Special Meetings | | | | | | | | | |
| Materials, Supplies & Services | | \$15,186 | \$13,537 | \$7,912 | \$6,947 | \$8,000 | \$8,000 | \$3,000 | \$3,000 |
| | | ----- | | | | ----- | | | |
| | | \$15,186 | \$13,537 | \$7,912 | \$6,947 | \$8,000 | \$8,000 | \$3,000 | \$3,000 |
| 40122 - Spec. Srv. Cntrt Hist Soc Mus | | | | | | | | | |
| Materials, Supplies & Services | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | | ----- | | | | ----- | | | |
| | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 40123 - Spec. Srv. Cntrt. Kpcw | | | | | | | | | |
| Materials, Supplies & Services | | \$205 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | | ----- | | | | ----- | | | |
| | | \$205 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 40135 - Spec. Srv. Cntrt. Unspecified | | | | | | | | | |
| Materials, Supplies & Services | | \$361,896 | \$360,896 | \$348,000 | \$338,200 | \$358,973 | \$358,973 | \$450,000 | \$450,000 |
| | | ----- | | | | ----- | | | |
| | | \$361,896 | \$360,896 | \$348,000 | \$338,200 | \$358,973 | \$358,973 | \$450,000 | \$450,000 |
| 40136 - Spec. Srv. Cntrt. Ldrshp 2000 | | | | | | | | | |
| Personnel | | \$0 | \$3,893 | \$7,058 | \$4,678 | \$0 | \$0 | \$341 | \$341 |
| Materials, Supplies & Services | | \$50,289 | \$102,092 | \$109,235 | \$91,803 | \$112,000 | \$112,000 | \$105,833 | \$105,833 |
| Others | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$6,193 | \$6,193 |
| | | ----- | | | | ----- | | | |
| | | \$50,289 | \$105,985 | \$116,292 | \$96,481 | \$112,000 | \$112,000 | \$112,368 | \$112,368 |
| 40146 - Vacancy Factor | | | | | | | | | |
| Personnel | | \$0 | \$0 | \$0 | \$0 | \$(1,091,328) | \$0 | \$(1,165,343) | \$(1,162,633) |
| | | ----- | | | | ----- | | | |
| | | \$0 | \$0 | \$0 | \$0 | \$(1,091,328) | \$0 | \$(1,165,343) | \$(1,162,633) |
| 40148 - Emergency Management | | | | | | | | | |
| Capital Outlay | | \$0 | \$0 | \$0 | \$0 | \$22,000 | \$22,000 | \$52,000 | \$30,000 |
| | | ----- | | | | ----- | | | |
| | | \$0 | \$0 | \$0 | \$0 | \$22,000 | \$22,000 | \$52,000 | \$30,000 |

General Fund - Budget Summary

| 011- General Fund | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|---|--------------------|--------------------|--------------------|--------------------------|-------------------------|-------------------------|--------------------|--------------------|
| 40221 - Police | | | | | | | | |
| Personnel | \$2,924,491 | \$2,896,131 | \$3,038,832 | \$2,723,747 | \$3,300,140 | \$3,080,871 | \$3,299,488 | \$3,299,488 |
| Materials, Supplies & Services | \$133,586 | \$170,189 | \$95,020 | \$162,499 | \$199,358 | \$210,457 | \$238,358 | \$238,358 |
| Capital Outlay | \$151,557 | \$53,440 | \$63,343 | \$65,031 | \$45,180 | \$68,257 | \$53,180 | \$53,180 |
| | <u>\$3,209,634</u> | <u>\$3,119,759</u> | <u>\$3,197,195</u> | <u>\$2,951,277</u> | <u>\$3,544,678</u> | <u>\$3,359,585</u> | <u>\$3,591,026</u> | <u>\$3,591,026</u> |
| 40222 - Drug Education | | | | | | | | |
| Personnel | \$5,990 | \$13,780 | \$27,314 | \$21,350 | \$17,694 | \$17,923 | \$18,020 | \$18,020 |
| Materials, Supplies & Services | \$1,958 | \$2,520 | \$1,624 | \$0 | \$6,000 | \$6,000 | \$5,000 | \$5,000 |
| | <u>\$7,948</u> | <u>\$16,299</u> | <u>\$28,938</u> | <u>\$21,350</u> | <u>\$23,694</u> | <u>\$23,923</u> | <u>\$23,020</u> | <u>\$23,020</u> |
| 40223 - State Liquor Enforcement | | | | | | | | |
| Personnel | \$23,739 | \$58,004 | \$48,880 | \$30,457 | \$38,639 | \$48,592 | \$48,592 | \$48,592 |
| Materials, Supplies & Services | \$13,570 | \$1,000 | \$0 | \$0 | \$11,474 | \$11,474 | \$11,474 | \$11,474 |
| | <u>\$37,308</u> | <u>\$59,004</u> | <u>\$48,880</u> | <u>\$30,457</u> | <u>\$50,113</u> | <u>\$60,066</u> | <u>\$60,066</u> | <u>\$60,066</u> |
| 40231 - Communication Center | | | | | | | | |
| Personnel | \$478,842 | \$526,637 | \$571,262 | \$503,766 | \$642,652 | \$569,280 | \$649,817 | \$649,817 |
| Materials, Supplies & Services | \$66,318 | \$58,189 | \$76,216 | \$91,236 | \$77,432 | \$105,577 | \$73,073 | \$73,073 |
| Capital Outlay | \$539 | \$3,150 | \$15,087 | \$2,001 | \$1,500 | \$1,500 | \$1,500 | \$1,500 |
| | <u>\$545,699</u> | <u>\$587,977</u> | <u>\$662,565</u> | <u>\$597,003</u> | <u>\$721,584</u> | <u>\$676,357</u> | <u>\$724,390</u> | <u>\$724,390</u> |
| 40313 - Engineering | | | | | | | | |
| Personnel | \$255,387 | \$246,625 | \$277,063 | \$212,309 | \$293,480 | \$241,905 | \$276,431 | \$276,431 |
| Materials, Supplies & Services | \$146,166 | \$65,048 | \$30,857 | \$21,719 | \$60,605 | \$60,605 | \$75,605 | \$75,605 |
| Capital Outlay | \$1,695 | \$621 | \$1,736 | \$276 | \$3,300 | \$3,300 | \$3,300 | \$3,300 |
| | <u>\$403,248</u> | <u>\$312,294</u> | <u>\$309,655</u> | <u>\$234,304</u> | <u>\$357,385</u> | <u>\$305,810</u> | <u>\$355,336</u> | <u>\$355,336</u> |
| 40342 - Planning Dept. | | | | | | | | |
| Personnel | \$523,055 | \$673,059 | \$728,950 | \$545,402 | \$621,244 | \$601,914 | \$701,543 | \$701,543 |
| Materials, Supplies & Services | \$95,992 | \$170,967 | \$134,996 | \$106,611 | \$186,290 | \$186,290 | \$320,134 | \$194,446 |
| Capital Outlay | \$3,704 | \$341 | \$6,321 | \$287 | \$6,000 | \$6,000 | \$6,000 | \$6,000 |
| | <u>\$622,750</u> | <u>\$844,367</u> | <u>\$870,267</u> | <u>\$652,299</u> | <u>\$813,534</u> | <u>\$794,204</u> | <u>\$1,027,677</u> | <u>\$901,989</u> |
| 40352 - Building Dept. | | | | | | | | |
| Personnel | \$1,427,369 | \$1,510,506 | \$1,354,023 | \$1,093,413 | \$1,312,064 | \$1,219,105 | \$1,173,659 | \$1,173,659 |
| Materials, Supplies & Services | \$114,783 | \$87,355 | \$196,327 | \$143,224 | \$294,688 | \$306,688 | \$129,827 | \$129,827 |
| Capital Outlay | \$64,426 | \$6,727 | \$5,129 | \$3,947 | \$15,000 | \$15,000 | \$15,000 | \$15,000 |
| | <u>\$1,606,579</u> | <u>\$1,604,587</u> | <u>\$1,555,479</u> | <u>\$1,240,584</u> | <u>\$1,621,752</u> | <u>\$1,540,793</u> | <u>\$1,318,486</u> | <u>\$1,318,486</u> |

General Fund - Budget Summary

| 011- General Fund | | | | | 2011 YTD Thru | 2011 Original | 2011 Adjusted | 2012 Budget | 2013 Plan |
|--|-------------|-------------|-------------|---------------|---------------|---------------|---------------|-------------|-----------|
| | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru | 5/27/11 | Budget | Budget | | |
| 40411 - Public Works Admin. | | | | | | | | | |
| Personnel | \$286,985 | \$243,023 | \$274,270 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Materials, Supplies & Services | \$16,341 | \$27,949 | \$12,977 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Capital Outlay | \$0 | \$3,000 | \$686 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | \$303,326 | \$273,972 | \$287,933 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 40412 - Parks & Cemetery | | | | | | | | | |
| Personnel | \$683,516 | \$838,088 | \$795,827 | \$704,322 | \$793,594 | \$798,891 | \$854,301 | \$854,301 | |
| Materials, Supplies & Services | \$556,258 | \$396,496 | \$355,954 | \$274,360 | \$468,591 | \$468,591 | \$483,409 | \$483,539 | |
| Capital Outlay | \$21,711 | \$7,339 | \$0 | \$0 | \$15,700 | \$15,700 | \$15,700 | \$15,700 | |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- | |
| | \$1,261,485 | \$1,241,923 | \$1,151,781 | \$978,682 | \$1,277,885 | \$1,283,182 | \$1,353,410 | \$1,353,540 | |
| 40421 - Street Maintenance | | | | | | | | | |
| Personnel | \$1,007,715 | \$884,803 | \$877,938 | \$910,147 | \$1,102,505 | \$1,019,308 | \$1,118,160 | \$1,118,160 | |
| Materials, Supplies & Services | \$1,088,727 | \$430,632 | \$418,960 | \$417,828 | \$513,783 | \$513,783 | \$532,253 | \$532,253 | |
| Capital Outlay | \$61,029 | \$14,313 | \$0 | \$0 | \$17,100 | \$17,100 | \$17,100 | \$17,100 | |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- | |
| | \$2,157,471 | \$1,329,748 | \$1,296,898 | \$1,327,975 | \$1,633,388 | \$1,550,191 | \$1,667,513 | \$1,667,513 | |
| 40423 - Street Lights Sign | | | | | | | | | |
| Materials, Supplies & Services | \$78,494 | \$128,129 | \$72,263 | \$63,962 | \$120,300 | \$120,300 | \$120,300 | \$120,300 | |
| Capital Outlay | \$27 | \$880 | \$0 | \$0 | \$54,500 | \$54,500 | \$54,500 | \$54,500 | |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- | |
| | \$78,520 | \$129,009 | \$72,263 | \$63,962 | \$174,800 | \$174,800 | \$174,800 | \$174,800 | |
| 40424 - Swede Alley Parking Struct. | | | | | | | | | |
| Materials, Supplies & Services | \$85,543 | \$72,287 | \$56,494 | \$49,572 | \$71,925 | \$71,925 | \$71,925 | \$71,925 | |
| Capital Outlay | \$0 | \$0 | \$0 | \$0 | \$4,500 | \$4,500 | \$4,500 | \$4,500 | |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- | |
| | \$85,543 | \$72,287 | \$56,494 | \$49,572 | \$76,425 | \$76,425 | \$76,425 | \$76,425 | |
| 40551 - Library | | | | | | | | | |
| Personnel | \$562,845 | \$591,498 | \$615,407 | \$555,690 | \$689,853 | \$626,067 | \$703,011 | \$703,011 | |
| Materials, Supplies & Services | \$161,620 | \$118,911 | \$130,114 | \$120,370 | \$162,765 | \$162,765 | \$165,765 | \$165,265 | |
| Capital Outlay | \$6,197 | \$6,378 | \$637 | \$741 | \$4,972 | \$4,972 | \$4,972 | \$4,972 | |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- | |
| | \$730,662 | \$716,787 | \$746,157 | \$676,801 | \$857,590 | \$793,804 | \$873,748 | \$873,248 | |
| 40700 - Lump Merit | | | | | | | | | |
| Personnel | \$0 | \$0 | \$0 | \$0 | \$330,000 | \$0 | \$580,000 | \$580,000 | |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- | |
| | \$0 | \$0 | \$0 | \$0 | \$330,000 | \$0 | \$580,000 | \$580,000 | |
| 40981 - Contingency General | | | | | | | | | |
| Contingency | \$0 | \$0 | \$0 | \$18,950 | \$130,000 | \$130,000 | \$130,000 | \$130,000 | |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- | |
| | \$0 | \$0 | \$0 | \$18,950 | \$130,000 | \$130,000 | \$130,000 | \$130,000 | |

General Fund - Budget Summary

| 011- General Fund | | 2011 YTD Thru | | | | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|---|-------------|---------------|-------------|-----------|-----------|-------------------------|-------------------------|-------------|-----------|
| | 2008 Actual | 2009 Actual | 2010 Actual | 5/27/11 | | | | | |
| 40982 - Contingency Salary | | | | | | | | | |
| Contingency | \$0 | \$0 | \$0 | \$0 | \$135,000 | \$135,000 | \$135,000 | \$135,000 | \$135,000 |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | \$0 | \$0 | \$0 | \$0 | \$135,000 | \$135,000 | \$135,000 | \$135,000 | \$135,000 |
| 40985 - Contingency Snow Removal | | | | | | | | | |
| Contingency | \$0 | \$0 | \$0 | \$0 | \$50,000 | \$50,000 | \$50,000 | \$50,000 | \$50,000 |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | \$0 | \$0 | \$0 | \$0 | \$50,000 | \$50,000 | \$50,000 | \$50,000 | \$50,000 |
| 40990 - Emergency Contingency | | | | | | | | | |
| Contingency | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$25,000 | \$25,000 | \$25,000 |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$25,000 | \$25,000 | \$25,000 |
| 42145 - Sundance | | | | | | | | | |
| Materials, Supplies & Services | \$0 | \$0 | \$0 | \$0 | \$50,000 | \$50,000 | \$50,000 | \$50,000 | \$50,000 |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | \$0 | \$0 | \$0 | \$0 | \$50,000 | \$50,000 | \$50,000 | \$50,000 | \$50,000 |
| 42170 - Destination Tourism | | | | | | | | | |
| Materials, Supplies & Services | \$70,385 | \$75,000 | \$75,000 | \$75,000 | \$75,000 | \$75,000 | \$75,000 | \$75,000 | \$75,000 |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | \$70,385 | \$75,000 | \$75,000 | \$75,000 | \$75,000 | \$75,000 | \$75,000 | \$75,000 | \$75,000 |
| 42180 - Sundance Mitigation | | | | | | | | | |
| Materials, Supplies & Services | \$189,984 | \$180,500 | \$230,433 | \$270,000 | \$270,000 | \$270,000 | \$270,000 | \$270,000 | \$270,000 |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | \$189,984 | \$180,500 | \$230,433 | \$270,000 | \$270,000 | \$270,000 | \$270,000 | \$270,000 | \$270,000 |
| 42185 - PSSM LONG TERM AGREE | | | | | | | | | |
| Materials, Supplies & Services | \$0 | \$0 | \$70,000 | \$67,700 | \$80,000 | \$40,000 | \$40,000 | \$40,000 | \$40,000 |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | \$0 | \$0 | \$70,000 | \$67,700 | \$80,000 | \$40,000 | \$40,000 | \$40,000 | \$40,000 |
| 42190 - Shell Space HOA | | | | | | | | | |
| Materials, Supplies & Services | \$0 | \$0 | \$7,321 | \$10,874 | \$13,000 | \$13,000 | \$13,000 | \$13,000 | \$13,000 |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | \$0 | \$0 | \$7,321 | \$10,874 | \$13,000 | \$13,000 | \$13,000 | \$13,000 | \$13,000 |
| 42200 - LOWER MAIN RDA OPER | | | | | | | | | |
| Materials, Supplies & Services | \$0 | \$0 | \$8,962 | \$80,700 | \$50,000 | \$50,000 | \$50,000 | \$50,000 | \$50,000 |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | \$0 | \$0 | \$8,962 | \$80,700 | \$50,000 | \$50,000 | \$50,000 | \$50,000 | \$50,000 |
| 42300 - MAIN STREET OPER | | | | | | | | | |
| Materials, Supplies & Services | \$0 | \$0 | \$0 | \$2,778 | \$10,000 | \$10,000 | \$10,000 | \$10,000 | \$10,000 |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | \$0 | \$0 | \$0 | \$2,778 | \$10,000 | \$10,000 | \$10,000 | \$10,000 | \$10,000 |

General Fund - Budget Summary

| 011- General Fund | | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|--|--|--------------|--------------|--------------|--------------------------|-------------------------|-------------------------|--------------|--------------|
| 42400 - RACQUET CLUB RELOCATION | | | | | | | | | |
| Materials, Supplies & Services | | \$0 | \$0 | \$109,174 | \$91,801 | \$250,000 | \$250,000 | \$75,000 | \$0 |
| | | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | | \$0 | \$0 | \$109,174 | \$91,801 | \$250,000 | \$250,000 | \$75,000 | \$0 |
| 43010 - Business Improvement District | | | | | | | | | |
| Materials, Supplies & Services | | \$40,208 | \$42,135 | \$58,391 | \$61,138 | \$58,391 | \$61,138 | \$64,419 | \$64,419 |
| | | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | | \$40,208 | \$42,135 | \$58,391 | \$61,138 | \$58,391 | \$61,138 | \$64,419 | \$64,419 |
| Sub Total: | | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | | \$19,637,265 | \$18,796,667 | \$19,396,552 | \$16,726,918 | \$20,432,644 | \$20,331,772 | \$21,458,171 | \$21,006,845 |
| Interfund Transfer | | \$7,985,085 | \$4,281,235 | \$3,208,218 | \$1,677,543 | \$1,830,047 | \$2,737,047 | \$1,886,872 | \$1,957,647 |
| Ending Balance | | \$4,642,588 | \$5,165,031 | \$5,678,978 | \$0 | \$5,578,999 | \$5,274,603 | \$5,851,852 | \$7,696,652 |
| Sub Total: | | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | | \$12,627,673 | \$9,446,266 | \$8,887,196 | \$1,677,543 | \$7,409,046 | \$8,011,650 | \$7,738,724 | \$9,654,299 |
| Total: | | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | | \$32,264,937 | \$28,242,933 | \$28,283,748 | \$18,404,461 | \$27,841,690 | \$28,343,422 | \$29,196,895 | \$30,661,144 |

Quinns Recreation Complex - Budget Summary

| 012- Quinns Recreation Complex | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|--------------------------------|-------------|-------------|---------------|--------------------------|-------------------------|-------------------------|---------------|---------------|
| Revenue Summary | | | | | | | | |
| Intergovernmental Revenue | \$90,374 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| General Government | \$403,641 | \$457,582 | \$459,311 | \$493,566 | \$573,600 | \$548,839 | \$573,081 | \$596,354 |
| Misc. Revenue | \$0 | \$0 | \$0 | \$14,000 | \$0 | \$17,366 | \$18,133 | \$18,870 |
| Sub-Total: | \$494,015 | \$457,582 | \$459,311 | \$507,566 | \$573,600 | \$566,206 | \$591,215 | \$615,223 |
| Beginning Balance | \$(486,287) | \$(967,091) | \$(1,445,959) | \$0 | \$(1,837,922) | \$(1,850,004) | \$(2,274,735) | \$(2,689,754) |
| Sub-Total: | \$(486,287) | \$(967,091) | \$(1,445,959) | \$0 | \$(1,837,922) | \$(1,850,004) | \$(2,274,735) | \$(2,689,754) |
| Total: | \$7,728 | \$(509,509) | \$(986,648) | \$507,566 | \$(1,264,322) | \$(1,283,799) | \$(1,683,521) | \$(2,074,531) |

Quinns Recreation Complex - Budget Summary

| 012- Quinns Recreation Complex | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|--------------------------------|-------------|---------------|---------------|--------------------------|-------------------------|-------------------------|---------------|---------------|
| Expense Summary | | | | | | | | |
| Personnel | \$534,958 | \$598,296 | \$578,974 | \$567,102 | \$632,333 | \$638,192 | \$641,839 | \$641,839 |
| Materials, Supplies & Services | \$430,356 | \$332,711 | \$278,771 | \$225,850 | \$339,545 | \$341,545 | \$353,195 | \$345,695 |
| Capital Outlay | \$9,504 | \$5,444 | \$5,610 | \$5,896 | \$10,000 | \$10,000 | \$10,000 | \$10,000 |
| Sub-Total: | \$974,819 | \$936,451 | \$863,356 | \$798,847 | \$981,878 | \$989,737 | \$1,005,034 | \$997,534 |
| Interfund Transfer | \$0 | \$0 | \$0 | \$0 | \$0 | \$1,200 | \$1,200 | \$1,200 |
| Ending Balance | \$(967,091) | \$(1,445,959) | \$(1,850,004) | \$0 | \$(2,246,200) | \$(2,274,735) | \$(2,689,754) | \$(3,073,265) |
| Sub-Total: | \$(967,091) | \$(1,445,959) | \$(1,850,004) | \$0 | \$(2,246,200) | \$(2,273,535) | \$(2,688,554) | \$(3,072,065) |
| Total: | \$7,727 | \$(509,509) | \$(986,649) | \$798,847 | \$(1,264,322) | \$(1,283,799) | \$(1,683,520) | \$(2,074,531) |

Quinns Recreation Complex - Budget Summary

| 012- Quinns Recreation Complex | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|---------------------------------------|-------------|-------------|-------------|--------------------------|-------------------------|-------------------------|-------------|-----------|
| REVENUES BY TYPE | | | | | | | | |
| Intergovernmental Revenue | | | | | | | | |
| 33312 - Recr, Arts&park Rap Tax Grant | \$90,374 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | \$90,374 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| General Government | | | | | | | | |
| 34729 - ROOM RENTAL | \$0 | \$466 | \$5,426 | \$3,410 | \$7,000 | \$4,230 | \$4,417 | \$4,596 |
| 34730 - Ice Facility Rent | \$101,073 | \$115,848 | \$141,569 | \$168,882 | \$167,000 | \$201,695 | \$210,604 | \$219,156 |
| 34731 - Ice Facility League Rental | \$68,247 | \$70,758 | \$85,255 | \$86,847 | \$133,000 | \$83,513 | \$87,202 | \$90,743 |
| 34732 - Ice Facility C Advertising | \$23,348 | \$12,509 | \$0 | \$1,678 | \$0 | \$0 | \$0 | \$0 |
| 34733 - Ice Facility C Skate Rental | \$29,129 | \$23,914 | \$0 | \$4,364 | \$0 | \$0 | \$0 | \$0 |
| 34734 - Ice Facility C Concessions | \$4,696 | \$4,814 | \$0 | \$35 | \$0 | \$0 | \$0 | \$0 |
| 34735 - RETAIL SALES | \$4,431 | \$11,565 | \$35,235 | \$51,869 | \$48,600 | \$61,110 | \$63,810 | \$66,401 |
| 34736 - Ice Facility C Locker Rental | \$2,273 | \$3,489 | \$224 | \$738 | \$0 | \$60 | \$63 | \$65 |
| 34737 - RENTAL | \$10,169 | \$1,668 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 34738 - SEASON PASSES | \$4,940 | \$6,987 | \$2,458 | \$1,495 | \$3,000 | \$1,854 | \$1,936 | \$2,015 |
| 34739 - PARTIES | \$7,693 | \$7,212 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 34740 - PRIVATE LESSONS | \$2,931 | \$2,574 | \$47 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 34741 - SKATE SHARPENING | \$5,981 | \$7,689 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 34742 - MISCELLANEOUS | \$3 | \$37 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 34743 - DROP-IN HOCKEY PUNCH PASS | \$7,430 | \$15,098 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 34744 - DROP-IN HOCKEY NR | \$524 | \$212 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 34745 - DROP-IN HOCKEY RES | \$7,393 | \$13,849 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 34746 - STICK & PUCK NR | \$323 | \$41 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 34747 - STICK & PUCK RES | \$3,459 | \$3,745 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 34748 - STICK & PUCK PUNCH PASS | \$657 | \$443 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 34749 - PUBLIC SKATE NR | \$4,451 | \$15,261 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 34750 - PUBLIC SKATE RES | \$57,367 | \$34,202 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 34751 - PUBLIC SKATE PUNCH CARD | \$3,462 | \$3,504 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 34752 - Ece Fac Cheap Skate NR | \$396 | \$651 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 34753 - CHEAP SKATE RES | \$337 | \$785 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 34754 - COFFEE CLUB NR | \$0 | \$15 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 34755 - COFFEE CLUB RES | \$4,199 | \$205 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 34757 - LEARN TO SKATE RES | \$20,062 | \$31,486 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |

Quinns Recreation Complex - Budget Summary

| 012- Quinns Recreation Complex | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|--|-------------|-------------|-------------|--------------------------|-------------------------|-------------------------|-------------|-----------|
| 34758 - ICE FAC LEARN TO SKATE NR | \$0 | \$24 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 34759 - HOCKEY SKILLS & DRILLS RES | \$1,414 | \$2,889 | \$140 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 34760 - Ece Fac Skills & Drills Punch Card | \$420 | \$180 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 34761 - LEARN TO SKATE REGISTRATION | \$11,403 | \$6,725 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 34762 - LEARN TO PLAY HOCKEY REGISTRATION | \$1,420 | \$7,876 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 34763 - ICE FAC - FREESTYLE | \$0 | \$1,046 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 34764 - LEARN TO SKATE SCHOOL PROGRAMS | \$0 | \$13,601 | \$0 | \$778 | \$0 | \$0 | \$0 | \$0 |
| 34765 - ICE FAC - LEARN TO SKATE DROP IN | \$0 | \$1,872 | \$44,144 | \$52,009 | \$43,000 | \$52,019 | \$54,317 | \$56,522 |
| 34766 - ICE FAC - FREESTLY PUNCH PASS | \$0 | \$7,009 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 34767 - ICE FAC - SPEEDSKATING PUNCH PASS | \$0 | \$1,491 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 34769 - ICE FAC - HOCKEY DROP IN YOUTH | \$0 | \$130 | \$134,978 | \$115,525 | \$166,000 | \$136,780 | \$142,821 | \$148,621 |
| 34770 - Fields Rental | \$12,750 | \$6,512 | \$9,608 | \$6,064 | \$6,000 | \$7,522 | \$7,854 | \$8,173 |
| 34771 - Fields Concessions | \$(27) | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 34773 - ICE FAC - SPEED SKATING DROP IN NR | \$0 | \$17 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 34774 - SPEEDSKATING PASS YOUTH | \$0 | \$65 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 34776 - ICE FAC - STICK & PUCK PASS YOUTH | \$0 | \$400 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 34777 - STAFF DISCOUNT | \$0 | \$1,635 | \$(15) | \$0 | \$0 | \$0 | \$0 | \$0 |
| 34778 - ICE FAC - RECREATION CARD | \$0 | \$2,690 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 34780 - ICE EVENTS | \$0 | \$8,543 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 34781 - ICE FACILITY - LEAGUE FINE | \$0 | \$398 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 34784 - ICE FAC - OFF ICE POS REV | \$0 | \$992 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 34785 - ICE FAC - PUNCH PASS | \$0 | \$0 | \$279 | \$45 | \$0 | \$55 | \$58 | \$60 |
| 34792 - CURLING PUNCH CARD | \$0 | \$1,351 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 34793 - CURLING DROP-IN | \$0 | \$3,282 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |

Quinns Recreation Complex - Budget Summary

| 012- Quinns Recreation Complex | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|--------------------------------|-------------|-------------|---------------|--------------------------|-------------------------|-------------------------|---------------|---------------|
| 36921 - Cash Over Short | \$1,289 | \$(171) | \$(38) | \$(172) | \$0 | \$0 | \$0 | \$0 |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | \$403,641 | \$457,582 | \$459,311 | \$493,566 | \$573,600 | \$548,839 | \$573,081 | \$596,354 |
| Misc. Revenue | | | | | | | | |
| 36911 - Other Miscellaneous | \$0 | \$0 | \$0 | \$14,000 | \$0 | \$17,366 | \$18,133 | \$18,870 |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | \$0 | \$0 | \$0 | \$14,000 | \$0 | \$17,366 | \$18,133 | \$18,870 |
| Sub Total: | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | \$494,015 | \$457,582 | \$459,311 | \$507,566 | \$573,600 | \$566,206 | \$591,215 | \$615,223 |
| Beginning Balance | | | | | | | | |
| 39990 - Beginning Balance | \$(486,287) | \$(967,091) | \$(1,445,959) | \$0 | \$(1,837,922) | \$(1,850,004) | \$(2,274,735) | \$(2,689,754) |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | \$(486,287) | \$(967,091) | \$(1,445,959) | \$0 | \$(1,837,922) | \$(1,850,004) | \$(2,274,735) | \$(2,689,754) |
| Sub Total: | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | \$(486,287) | \$(967,091) | \$(1,445,959) | \$0 | \$(1,837,922) | \$(1,850,004) | \$(2,274,735) | \$(2,689,754) |
| Total: | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | \$7,728 | \$(509,509) | \$(986,648) | \$507,566 | \$(1,264,322) | \$(1,283,799) | \$(1,683,521) | \$(2,074,531) |

Quinns Recreation Complex - Budget Summary

| 012- Quinns Recreation Complex | | | | | 2011 YTD Thru | 2011 Original | 2011 Adjusted | 2012 Budget | 2013 Plan |
|---|-------------|---------------|---------------|-----------|---------------|---------------|---------------|---------------|-----------|
| | 2008 Actual | 2009 Actual | 2010 Actual | 5/27/11 | Budget | Budget | | | |
| <u>EXPENDITURES BY DEPARTMENT & TYPE</u> | | | | | | | | | |
| 40095 - Ice Facility | | | | | | | | | |
| Personnel | \$383,123 | \$519,090 | \$479,862 | \$472,682 | \$531,611 | \$536,561 | \$539,996 | \$539,996 | |
| Materials, Supplies & Services | \$372,658 | \$285,367 | \$204,265 | \$181,269 | \$239,790 | \$239,790 | \$253,440 | \$245,940 | |
| Capital Outlay | \$9,504 | \$5,444 | \$5,610 | \$5,896 | \$6,000 | \$6,000 | \$6,000 | \$6,000 | |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- | |
| | \$765,285 | \$809,901 | \$689,737 | \$659,847 | \$777,401 | \$782,351 | \$799,436 | \$791,936 | |
| 40096 - Fields | | | | | | | | | |
| Personnel | \$151,835 | \$79,206 | \$99,112 | \$94,420 | \$100,722 | \$101,631 | \$101,844 | \$101,844 | |
| Materials, Supplies & Services | \$57,698 | \$47,343 | \$74,506 | \$44,581 | \$99,755 | \$101,755 | \$99,755 | \$99,755 | |
| Capital Outlay | \$0 | \$0 | \$0 | \$0 | \$4,000 | \$4,000 | \$4,000 | \$4,000 | |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- | |
| | \$209,534 | \$126,549 | \$173,619 | \$139,000 | \$204,477 | \$207,386 | \$205,599 | \$205,599 | |
| Sub Total: | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- | |
| | \$974,819 | \$936,451 | \$863,356 | \$798,847 | \$981,878 | \$989,737 | \$1,005,034 | \$997,534 | |
| Interfund Transfer | \$0 | \$0 | \$0 | \$0 | \$0 | \$1,200 | \$1,200 | \$1,200 | |
| Ending Balance | \$(967,091) | \$(1,445,959) | \$(1,850,004) | \$0 | \$(2,246,200) | \$(2,274,735) | \$(2,689,754) | \$(3,073,265) | |
| Sub Total: | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- | |
| | \$(967,091) | \$(1,445,959) | \$(1,850,004) | \$0 | \$(2,246,200) | \$(2,273,535) | \$(2,688,554) | \$(3,072,065) | |
| Total: | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- | |
| | \$7,727 | \$(509,509) | \$(986,649) | \$798,847 | \$(1,264,322) | \$(1,283,799) | \$(1,683,520) | \$(2,074,531) | |

Water Fund - Budget Summary

| 051- Water Fund | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|--------------------------------------|--------------|--------------|--------------|--------------------------|-------------------------|-------------------------|--------------|--------------|
| Revenue Summary | | | | | | | | |
| Planning Building & Engineering Fees | \$1,404,706 | \$2,704,305 | \$615,547 | \$434,976 | \$610,000 | \$449,472 | \$504,187 | \$588,626 |
| Intergovernmental Revenue | \$0 | \$0 | \$0 | \$0 | \$1,750,000 | \$0 | \$1,375,000 | \$598,200 |
| Charges for Services | \$5,768,660 | \$7,190,058 | \$7,355,524 | \$7,332,032 | \$8,770,000 | \$8,143,265 | \$8,959,471 | \$10,060,033 |
| Misc. Revenue | \$563,840 | \$331,852 | \$300,022 | \$151,555 | \$225,023 | \$192,023 | \$248,230 | \$194,655 |
| Special Revenue & Resources | \$1,999,503 | \$0 | \$0 | \$0 | \$0 | \$13,873,471 | \$4,500,000 | \$5,000,000 |
| Sub-Total: | \$9,736,709 | \$10,226,215 | \$8,271,093 | \$7,918,562 | \$11,355,023 | \$22,658,230 | \$15,586,888 | \$16,441,515 |
| Interfund Transactions | \$1,575,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Beginning Balance | \$8,810,382 | \$13,114,854 | \$30,339,556 | \$0 | \$3,835,608 | \$6,941,202 | \$3,265,658 | \$3,554,903 |
| Sub-Total: | \$10,385,382 | \$13,114,854 | \$30,339,556 | \$0 | \$3,835,608 | \$6,941,202 | \$3,265,658 | \$3,554,903 |
| Total: | \$20,122,090 | \$23,341,068 | \$38,610,650 | \$7,918,562 | \$15,190,631 | \$29,599,433 | \$18,852,547 | \$19,996,418 |

Water Fund - Budget Summary

| 051- Water Fund | | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|--------------------------------|--|--------------|--------------|--------------|--------------------------|-------------------------|-------------------------|--------------|--------------|
| Expense Summary | | | | | | | | | |
| Personnel | | \$1,149,563 | \$1,352,457 | \$1,385,053 | \$1,253,330 | \$1,438,381 | \$1,438,381 | \$1,471,098 | \$1,471,098 |
| Materials, Supplies & Services | | \$1,925,424 | \$1,604,133 | \$1,533,773 | \$1,773,833 | \$1,970,637 | \$1,970,637 | \$2,188,922 | \$2,076,813 |
| Capital Outlay | | \$2,520,935 | \$5,087,463 | \$25,558,752 | \$12,091,593 | \$5,399,698 | \$18,416,181 | \$7,219,451 | \$9,741,835 |
| Debt Service | | \$1,132,112 | \$1,101,424 | \$1,999,706 | \$1,634,959 | \$3,217,523 | \$3,217,523 | \$3,205,433 | \$3,942,998 |
| Contingency | | \$0 | \$0 | \$0 | \$0 | \$0 | \$100,000 | \$100,000 | \$100,000 |
| Sub-Total: | | \$6,728,034 | \$9,145,477 | \$30,477,284 | \$16,753,714 | \$12,026,239 | \$25,142,722 | \$14,184,904 | \$17,332,744 |
| Interfund Transfer | | \$1,189,160 | \$1,185,586 | \$1,192,163 | \$1,091,794 | \$1,191,052 | \$1,191,052 | \$1,112,738 | \$623,000 |
| Ending Balance | | \$12,204,897 | \$13,010,035 | \$6,941,202 | \$0 | \$1,973,341 | \$3,265,658 | \$3,554,903 | \$2,040,673 |
| Sub-Total: | | \$13,394,057 | \$14,195,621 | \$8,133,365 | \$1,091,794 | \$3,164,393 | \$4,456,710 | \$4,667,641 | \$2,663,673 |
| Total: | | \$20,122,090 | \$23,341,099 | \$38,610,649 | \$17,845,508 | \$15,190,632 | \$29,599,432 | \$18,852,546 | \$19,996,418 |

Water Fund - Budget Summary

| 051- Water Fund | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|---|-------------|--------------|--------------|--------------------------|-------------------------|-------------------------|--------------|--------------|
| REVENUES BY TYPE | | | | | | | | |
| Planning Building & Engineering Fees | | | | | | | | |
| 32363 - Water Impact Fees | \$1,404,706 | \$2,704,305 | \$615,547 | \$434,976 | \$610,000 | \$449,472 | \$504,187 | \$588,626 |
| | \$1,404,706 | \$2,704,305 | \$615,547 | \$434,976 | \$610,000 | \$449,472 | \$504,187 | \$588,626 |
| Intergovernmental Revenue | | | | | | | | |
| 33110 - Federal Grants | \$0 | \$0 | \$0 | \$0 | \$1,750,000 | \$0 | \$1,375,000 | \$598,200 |
| | \$0 | \$0 | \$0 | \$0 | \$1,750,000 | \$0 | \$1,375,000 | \$598,200 |
| Charges for Services | | | | | | | | |
| 34111 - Water Service Fees | \$5,695,736 | \$7,145,303 | \$7,315,329 | \$7,300,281 | \$8,716,000 | \$8,109,765 | \$8,925,971 | \$10,026,533 |
| 34112 - Late Fees Water Bil | \$2,816 | \$5,022 | \$5,379 | \$8,809 | \$0 | \$0 | \$0 | \$0 |
| 34113 - Water Meter Rental | \$1,025 | \$200 | \$150 | \$100 | \$0 | \$0 | \$0 | \$0 |
| 34121 - Sale Of Meters | \$65,283 | \$35,832 | \$29,067 | \$19,641 | \$52,000 | \$30,000 | \$30,000 | \$30,000 |
| 34123 - Reconnection Fees | \$3,800 | \$3,700 | \$5,600 | \$3,200 | \$2,000 | \$3,500 | \$3,500 | \$3,500 |
| | \$5,768,660 | \$7,190,058 | \$7,355,524 | \$7,332,032 | \$8,770,000 | \$8,143,265 | \$8,959,471 | \$10,060,033 |
| Special Revenue & Resources | | | | | | | | |
| 39110 - Donations | \$1,299,503 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 39126 - Other Contributions | \$700,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 39220 - Bond Proceeds | \$0 | \$0 | \$0 | \$0 | \$0 | \$13,873,471 | \$4,500,000 | \$5,000,000 |
| | \$1,999,503 | \$0 | \$0 | \$0 | \$0 | \$13,873,471 | \$4,500,000 | \$5,000,000 |
| Misc. Revenue | | | | | | | | |
| 36111 - Interest Earnings | \$372,395 | \$229,731 | \$65,125 | \$0 | \$47,000 | \$14,000 | \$70,207 | \$16,632 |
| 36112 - Int Earn Spec Accts | \$140,848 | \$57,021 | \$86,059 | \$68,652 | \$0 | \$0 | \$0 | \$0 |
| 36310 - Sale Of Assets | \$4,860 | \$1,800 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 36911 - Other Miscellaneous | \$45,737 | \$43,301 | \$14,856 | \$1,279 | \$0 | \$0 | \$0 | \$0 |
| 36915 - BUILD AMERICA BOND SUBSIDY | \$0 | \$0 | \$133,982 | \$81,624 | \$178,023 | \$178,023 | \$178,023 | \$178,023 |
| | \$563,840 | \$331,852 | \$300,022 | \$151,555 | \$225,023 | \$192,023 | \$248,230 | \$194,655 |
| Sub Total: | \$9,736,709 | \$10,226,215 | \$8,271,093 | \$7,918,562 | \$11,355,023 | \$22,658,230 | \$15,586,888 | \$16,441,515 |
| Interfund Transactions | | | | | | | | |
| 38211 - Trans Fr Gen Fund | \$1,575,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | \$1,575,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Beginning Balance | | | | | | | | |
| 39990 - Beginning Balance | \$8,810,382 | \$13,114,854 | \$30,339,556 | \$0 | \$3,835,608 | \$6,941,202 | \$3,265,658 | \$3,554,903 |

Water Fund - Budget Summary

051- Water Fund

| | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|------------|--------------|--------------|--------------|--------------------------|-------------------------|-------------------------|--------------|--------------|
| | \$8,810,382 | \$13,114,854 | \$30,339,556 | \$0 | \$3,835,608 | \$6,941,202 | \$3,265,658 | \$3,554,903 |
| Sub Total: | \$10,385,382 | \$13,114,854 | \$30,339,556 | \$0 | \$3,835,608 | \$6,941,202 | \$3,265,658 | \$3,554,903 |
| Total: | \$20,122,090 | \$23,341,068 | \$38,610,650 | \$7,918,562 | \$15,190,631 | \$29,599,433 | \$18,852,547 | \$19,996,418 |

Water Fund - Budget Summary

051- Water Fund

| | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|---|-------------|-------------|-------------|--------------------------|-------------------------|-------------------------|-------------|-------------|
| <u>EXPENDITURES BY DEPARTMENT & TYPE</u> | | | | | | | | |
| 40450 - Water Billing | | | | | | | | |
| Personnel | \$68,061 | \$66,087 | \$67,723 | \$61,785 | \$64,225 | \$64,225 | \$65,347 | \$65,347 |
| Materials, Supplies & Services | \$29,806 | \$39,784 | \$40,200 | \$32,671 | \$59,085 | \$59,085 | \$68,485 | \$68,485 |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | \$97,867 | \$105,872 | \$107,924 | \$94,456 | \$123,310 | \$123,310 | \$133,832 | \$133,832 |
| 40451 - Water Operations | | | | | | | | |
| Personnel | \$1,081,502 | \$1,281,935 | \$1,304,284 | \$1,175,380 | \$1,374,156 | \$1,374,156 | \$1,405,752 | \$1,405,752 |
| Materials, Supplies & Services | \$1,895,618 | \$1,564,349 | \$1,493,573 | \$1,741,162 | \$1,911,552 | \$1,911,552 | \$2,120,437 | \$2,008,328 |
| Capital Outlay | \$35,444 | \$107,721 | \$49,055 | \$15,055 | \$43,000 | \$43,000 | \$43,000 | \$43,000 |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | \$3,012,563 | \$2,954,005 | \$2,846,912 | \$2,931,597 | \$3,328,708 | \$3,328,708 | \$3,569,189 | \$3,457,080 |
| 40740 - 2009A WATER BONDS | | | | | | | | |
| Debt Service | \$0 | \$0 | \$0 | \$127,500 | \$127,500 | \$127,500 | \$127,500 | \$127,500 |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | \$0 | \$0 | \$0 | \$127,500 | \$127,500 | \$127,500 | \$127,500 | \$127,500 |
| 40741 - 2009B WATER BONDS | | | | | | | | |
| Debt Service | \$0 | \$0 | \$1,068,478 | \$245,535 | \$1,168,850 | \$1,168,850 | \$1,158,450 | \$1,900,700 |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | \$0 | \$0 | \$1,068,478 | \$245,535 | \$1,168,850 | \$1,168,850 | \$1,158,450 | \$1,900,700 |
| 40742 - 2009C WATER BONDS | | | | | | | | |
| Debt Service | \$0 | \$0 | \$382,891 | \$235,137 | \$511,138 | \$511,138 | \$511,138 | \$511,138 |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | \$0 | \$0 | \$382,891 | \$235,137 | \$511,138 | \$511,138 | \$511,138 | \$511,138 |
| 40743 - 2010 WATER BONDS | | | | | | | | |
| Debt Service | \$0 | \$0 | \$184,197 | \$844,590 | \$1,094,900 | \$1,094,900 | \$1,092,300 | \$1,087,950 |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | \$0 | \$0 | \$184,197 | \$844,590 | \$1,094,900 | \$1,094,900 | \$1,092,300 | \$1,087,950 |
| 40761 - Bond Debt 2002 | | | | | | | | |
| Debt Service | \$822,131 | \$791,139 | \$53,763 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | \$822,131 | \$791,139 | \$53,763 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 40770 - CIB Bond | | | | | | | | |
| Debt Service | \$309,981 | \$310,285 | \$310,378 | \$182,197 | \$315,135 | \$315,135 | \$316,045 | \$315,710 |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | \$309,981 | \$310,285 | \$310,378 | \$182,197 | \$315,135 | \$315,135 | \$316,045 | \$315,710 |
| 40981 - Contingency General | | | | | | | | |
| Contingency | \$0 | \$0 | \$0 | \$0 | \$0 | \$100,000 | \$100,000 | \$100,000 |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | \$0 | \$0 | \$0 | \$0 | \$0 | \$100,000 | \$100,000 | \$100,000 |

Water Fund - Budget Summary

| 051- Water Fund | | 2011 YTD Thru | | | | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|---|-------------|---------------|-------------|-----------|-------------|-------------------------|-------------------------|-------------|-----------|
| | 2008 Actual | 2009 Actual | 2010 Actual | 5/27/11 | | | | | |
| 43312 - Tunnel Improvements | | | | | | | | | |
| Capital Outlay | \$481,731 | \$314,184 | \$477,716 | \$261,176 | \$313,840 | \$300,000 | \$314,150 | \$323,575 | |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- | |
| | \$481,731 | \$314,184 | \$477,716 | \$261,176 | \$313,840 | \$300,000 | \$314,150 | \$323,575 | |
| 43317 - Water Equipment | | | | | | | | | |
| Capital Outlay | \$2,719 | \$22,687 | \$0 | \$25,490 | \$75,000 | \$69,056 | \$125,000 | \$60,000 | |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- | |
| | \$2,719 | \$22,687 | \$0 | \$25,490 | \$75,000 | \$69,056 | \$125,000 | \$60,000 | |
| 43335 - Computer Aided Mapping | | | | | | | | | |
| Capital Outlay | \$0 | \$2,815 | \$8,467 | \$0 | \$0 | \$0 | \$6,718 | \$0 | |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- | |
| | \$0 | \$2,815 | \$8,467 | \$0 | \$0 | \$0 | \$6,718 | \$0 | |
| 43340 - Motor Change Out & Rebuild | | | | | | | | | |
| Capital Outlay | \$4,144 | \$25,587 | \$41,190 | \$22,093 | \$27,301 | \$28,297 | \$25,750 | \$26,523 | |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- | |
| | \$4,144 | \$25,587 | \$41,190 | \$22,093 | \$27,301 | \$28,297 | \$25,750 | \$26,523 | |
| 43341 - Water Recording Devices | | | | | | | | | |
| Capital Outlay | \$0 | \$28,935 | \$6,738 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- | |
| | \$0 | \$28,935 | \$6,738 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| 43390 - Judge Water Treatment | | | | | | | | | |
| Capital Outlay | \$5,740 | \$4,355 | \$213,518 | \$822,268 | \$2,506,757 | \$850,000 | \$772,000 | \$3,598,000 | |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- | |
| | \$5,740 | \$4,355 | \$213,518 | \$822,522 | \$2,506,757 | \$850,000 | \$772,000 | \$3,598,000 | |
| 43391 - Backflow Prevention | | | | | | | | | |
| Personnel | \$0 | \$0 | \$2,430 | \$3,331 | \$0 | \$0 | \$0 | \$0 | |
| Capital Outlay | \$192 | \$115,108 | \$1,530,136 | \$273,780 | \$0 | \$329,238 | \$283,251 | \$0 | |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- | |
| | \$192 | \$115,108 | \$1,532,565 | \$277,111 | \$0 | \$329,238 | \$283,251 | \$0 | |
| 43392 - JSSD Water Assessment | | | | | | | | | |
| Capital Outlay | \$712,444 | \$740,942 | \$474,495 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- | |
| | \$712,444 | \$740,942 | \$474,495 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| 43396 - Boothill Tank | | | | | | | | | |
| Capital Outlay | \$29,386 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- | |
| | \$29,386 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| 43397 - Boothill Pumpstation | | | | | | | | | |
| Capital Outlay | \$841,607 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- | |
| | \$841,607 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | |

Water Fund - Budget Summary

| 051- Water Fund | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|---|-------------|-------------|-------------|--------------------------|-------------------------|-------------------------|-------------|-------------|
| 43417 - Otis Water Pipeline Repl | | | | | | | | |
| Capital Outlay | \$0 | \$6,536 | \$135,465 | \$0 | \$150,000 | \$0 | \$128,750 | \$1,776,159 |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | \$0 | \$6,536 | \$135,465 | \$0 | \$150,000 | \$0 | \$128,750 | \$1,776,159 |
| 43428 - Water Dept Infrastructure Imp | | | | | | | | |
| Personnel | \$0 | \$110 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Capital Outlay | \$87,995 | \$469,030 | \$33,307 | \$201,230 | \$816,000 | \$250,000 | \$597,400 | \$1,570,132 |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | \$87,995 | \$469,140 | \$33,307 | \$201,230 | \$816,000 | \$250,000 | \$597,400 | \$1,570,132 |
| 43467 - Deer Valley Fire Flow Tie In | | | | | | | | |
| Capital Outlay | \$7,112 | \$27,002 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | \$7,112 | \$27,002 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 43468 - Solomere Pump Station Upgrade | | | | | | | | |
| Capital Outlay | \$105,512 | \$42,733 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | \$105,512 | \$42,733 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 43469 - Emergency Power | | | | | | | | |
| Capital Outlay | \$18,640 | \$4,878 | \$0 | \$560 | \$0 | \$0 | \$126,483 | \$0 |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | \$18,640 | \$4,878 | \$0 | \$560 | \$0 | \$0 | \$126,483 | \$0 |
| 43470 - Boothill Transmission Line | | | | | | | | |
| Personnel | \$0 | \$0 | \$1,741 | \$3,725 | \$0 | \$0 | \$0 | \$0 |
| Capital Outlay | \$92,667 | \$754,859 | \$653,146 | \$59,933 | \$0 | \$831,590 | \$0 | \$0 |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | \$92,667 | \$754,859 | \$654,888 | \$63,658 | \$0 | \$831,590 | \$0 | \$0 |
| 43513 - Rockport Water, Pipeline, and Storage | | | | | | | | |
| Capital Outlay | \$49,855 | \$1,060,712 | \$759,620 | \$924,430 | \$920,500 | \$884,862 | \$772,862 | \$772,862 |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | \$49,855 | \$1,060,712 | \$759,620 | \$924,430 | \$920,500 | \$884,862 | \$772,862 | \$772,862 |
| 43514 - Park City Water Infrastructure Project - Phase 1 | | | | | | | | |
| Personnel | \$0 | \$4,325 | \$6,185 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Capital Outlay | \$0 | \$1,133,469 | \$4,951,370 | \$1,005,314 | \$382,791 | \$1,200,000 | \$72,100 | \$265,225 |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | \$0 | \$1,137,795 | \$4,957,554 | \$1,005,314 | \$382,791 | \$1,200,000 | \$72,100 | \$265,225 |
| 43515 - Corrosion Study of Water System | | | | | | | | |
| Capital Outlay | \$0 | \$0 | \$0 | \$0 | \$0 | \$50,000 | \$0 | \$0 |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | \$0 | \$0 | \$0 | \$0 | \$0 | \$50,000 | \$0 | \$0 |

Water Fund - Budget Summary

| 051- Water Fund | | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|--|--|-------------|-------------|--------------|--------------------------|-------------------------|-------------------------|-------------|-----------|
| 43516 - Spiro Building Maintenance | | | | | | | | | |
| Capital Outlay | | \$26,229 | \$3,737 | \$545 | \$0 | \$0 | \$0 | \$70,292 | \$0 |
| | | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | | \$26,229 | \$3,737 | \$545 | \$0 | \$0 | \$0 | \$70,292 | \$0 |
| 43517 - Park Meadows Golf Course Water Rights | | | | | | | | | |
| Capital Outlay | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 43519 - Judge/Talisker/NPDES | | | | | | | | | |
| Capital Outlay | | \$19,519 | \$50,517 | \$0 | \$0 | \$0 | \$1,464 | \$0 | \$0 |
| | | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | | \$19,519 | \$50,517 | \$0 | \$0 | \$0 | \$1,464 | \$0 | \$0 |
| 43546 - Gap Water Supply | | | | | | | | | |
| Capital Outlay | | \$0 | \$27,469 | \$22,531 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | | \$0 | \$27,469 | \$22,531 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 43569 - Quinn's Junction Transmission Lines | | | | | | | | | |
| Personnel | | \$0 | \$0 | \$2,689 | \$8,854 | \$0 | \$0 | \$0 | \$0 |
| Capital Outlay | | \$0 | \$0 | \$473,037 | \$843,747 | \$164,509 | \$860,000 | \$70,000 | \$0 |
| | | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | | \$0 | \$0 | \$475,726 | \$852,601 | \$164,509 | \$860,000 | \$70,000 | \$0 |
| 43570 - PC Heights Capacity Upgrade | | | | | | | | | |
| Capital Outlay | | \$0 | \$0 | \$2,987 | \$0 | \$0 | \$0 | \$0 | \$297,052 |
| | | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | | \$0 | \$0 | \$2,987 | \$0 | \$0 | \$0 | \$0 | \$297,052 |
| 43571 - Quinn's Water Treatment Plant | | | | | | | | | |
| Capital Outlay | | \$0 | \$144,188 | \$1,012,704 | \$7,516,034 | \$0 | \$12,522,674 | \$3,042,148 | \$0 |
| | | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | | \$0 | \$144,188 | \$1,012,704 | \$7,516,034 | \$0 | \$12,522,674 | \$3,042,148 | \$0 |
| 43572 - PROMONTORY PIPELINE | | | | | | | | | |
| Capital Outlay | | \$0 | \$0 | \$1,507,392 | \$120,482 | \$0 | \$126,000 | \$0 | \$0 |
| | | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | | \$0 | \$0 | \$1,507,392 | \$120,482 | \$0 | \$126,000 | \$0 | \$0 |
| 43574 - JSSD WATER RIGHTS PURCH | | | | | | | | | |
| Capital Outlay | | \$0 | \$0 | \$12,830,335 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | | \$0 | \$0 | \$12,830,335 | \$0 | \$0 | \$0 | \$0 | \$0 |

Water Fund - Budget Summary

| 051- Water Fund | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|--|--------------|--------------|--------------|--------------------------|-------------------------|-------------------------|--------------|--------------|
| 43576 - Osguthorpe Water Fee Credit Purchase | | | | | | | | |
| Capital Outlay | \$0 | \$0 | \$375,000 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | \$0 | \$0 | \$375,000 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 43600 - Prospector Drain - Regulatory Project | | | | | | | | |
| Capital Outlay | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$250,000 | \$501,627 |
| | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$250,000 | \$501,627 |
| 43608 - Water Rights - Perpetual Lease | | | | | | | | |
| Capital Outlay | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$161,100 |
| | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$161,100 |
| 43610 - Landscape Water Checks | | | | | | | | |
| Capital Outlay | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$5,000 | \$5,000 |
| | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$5,000 | \$5,000 |
| 43611 - PC Heights Development Infrastructure (cap expansion component) | | | | | | | | |
| Capital Outlay | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$227,033 |
| | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$227,033 |
| 43612 - Smart Irrigation Controllers | | | | | | | | |
| Capital Outlay | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$6,000 | \$6,000 |
| | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$6,000 | \$6,000 |
| 43613 - Water Quality Study | | | | | | | | |
| Capital Outlay | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$400,000 | \$0 |
| | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$400,000 | \$0 |
| 43614 - Rockport Capital Facilities Replacement | | | | | | | | |
| Capital Outlay | \$0 | \$0 | \$0 | \$0 | \$0 | \$70,000 | \$108,547 | \$108,547 |
| | \$0 | \$0 | \$0 | \$0 | \$0 | \$70,000 | \$108,547 | \$108,547 |
| Sub Total: | \$6,728,034 | \$9,145,477 | \$30,477,284 | \$16,753,714 | \$12,026,239 | \$25,142,722 | \$14,184,904 | \$17,332,744 |
| Interfund Transfer | \$1,189,160 | \$1,185,586 | \$1,192,163 | \$1,091,794 | \$1,191,052 | \$1,191,052 | \$1,112,738 | \$623,000 |
| Ending Balance | \$12,204,897 | \$13,010,035 | \$6,941,202 | \$0 | \$1,973,341 | \$3,265,658 | \$3,554,903 | \$2,040,673 |

Water Fund - Budget Summary

051- Water Fund

| | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|------------|--------------|--------------|--------------|--------------------------|-------------------------|-------------------------|--------------|--------------|
| Sub Total: | \$13,394,057 | \$14,195,621 | \$8,133,365 | \$1,091,794 | \$3,164,393 | \$4,456,710 | \$4,667,641 | \$2,663,673 |
| Total: | \$20,122,090 | \$23,341,099 | \$38,610,649 | \$17,845,508 | \$15,190,632 | \$29,599,432 | \$18,852,546 | \$19,996,418 |

Golf Course Fund - Budget Summary

| 055- Golf Course Fund | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|-----------------------------|-------------|-------------|-------------|--------------------------|-------------------------|-------------------------|-------------|-------------|
| Revenue Summary | | | | | | | | |
| Recreation | \$1,202,271 | \$1,220,261 | \$1,053,661 | \$799,871 | \$1,225,000 | \$1,212,000 | \$1,225,000 | \$1,225,000 |
| Intergovernmental Revenue | \$83,003 | \$12,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Misc. Revenue | \$107,331 | \$74,086 | \$23,062 | \$24,456 | \$70,000 | \$26,500 | \$70,000 | \$70,000 |
| Special Revenue & Resources | \$0 | \$0 | \$1,132,822 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Sub-Total: | \$1,392,604 | \$1,306,348 | \$2,209,544 | \$824,327 | \$1,295,000 | \$1,238,500 | \$1,295,000 | \$1,295,000 |
| Interfund Transactions | \$25,000 | \$25,000 | \$25,000 | \$22,913 | \$25,000 | \$25,000 | \$25,000 | \$25,000 |
| Beginning Balance | \$201,071 | \$422,118 | \$489,077 | \$0 | \$134,750 | \$1,342,519 | \$1,125,811 | \$889,755 |
| Sub-Total: | \$226,071 | \$447,118 | \$514,077 | \$22,913 | \$159,750 | \$1,367,519 | \$1,150,811 | \$914,755 |
| Total: | \$1,618,675 | \$1,753,465 | \$2,723,622 | \$847,240 | \$1,454,750 | \$2,606,019 | \$2,445,811 | \$2,209,755 |

Golf Course Fund - Budget Summary

| 055- Golf Course Fund | | | | | | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|--------------------------------|-------------|-------------|-------------|-----------------------|-------------|----------------------|----------------------|-------------|-----------|
| | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | | | | | |
| Expense Summary | | | | | | | | | |
| Personnel | \$495,926 | \$556,309 | \$549,042 | \$485,980 | \$678,392 | \$685,501 | \$710,367 | \$710,367 | |
| Materials, Supplies & Services | \$400,730 | \$435,767 | \$388,466 | \$321,172 | \$442,360 | \$442,360 | \$457,460 | \$457,460 | |
| Capital Outlay | \$137,673 | \$106,684 | \$281,366 | \$100,969 | \$131,005 | \$190,119 | \$231,005 | \$151,005 | |
| Debt Service | \$31,543 | \$31,543 | \$31,543 | \$0 | \$31,543 | \$31,543 | \$23,624 | \$0 | |
| Sub-Total: | \$1,065,872 | \$1,130,303 | \$1,250,417 | \$908,120 | \$1,283,300 | \$1,349,523 | \$1,422,456 | \$1,318,832 | |
| Interfund Transfer | \$130,685 | \$134,085 | \$130,685 | \$119,801 | \$130,685 | \$130,685 | \$133,600 | \$133,600 | |
| Ending Balance | \$422,118 | \$489,077 | \$1,342,519 | \$0 | \$40,767 | \$1,125,811 | \$889,755 | \$757,323 | |
| Sub-Total: | \$552,803 | \$623,162 | \$1,473,204 | \$119,801 | \$171,452 | \$1,256,496 | \$1,023,355 | \$890,923 | |
| Total: | \$1,618,675 | \$1,753,465 | \$2,723,621 | \$1,027,921 | \$1,454,752 | \$2,606,019 | \$2,445,811 | \$2,209,755 | |

Golf Course Fund - Budget Summary

055- Golf Course Fund

| | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|--|-------------|-------------|-------------|--------------------------|-------------------------|-------------------------|-------------|-------------|
| REVENUES BY TYPE | | | | | | | | |
| Intergovernmental Revenue | | | | | | | | |
| 33312 - Recr, Arts&park Rap Tax Grant | \$83,003 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 33313 - Restaurant Tax Grant | \$0 | \$12,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | \$83,003 | \$12,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Recreation | | | | | | | | |
| 34661 - Golf Fees | \$656,728 | \$689,130 | \$586,999 | \$480,074 | \$670,000 | \$657,000 | \$670,000 | \$670,000 |
| 34662 - Cart Fees | \$190,918 | \$197,623 | \$167,006 | \$136,103 | \$200,000 | \$186,000 | \$200,000 | \$200,000 |
| 34663 - Pass Fees | \$66,079 | \$63,571 | \$54,277 | \$15,580 | \$66,000 | \$68,000 | \$66,000 | \$66,000 |
| 34664 - Driving Range Fees | \$41,748 | \$43,724 | \$35,340 | \$25,285 | \$40,000 | \$38,000 | \$40,000 | \$40,000 |
| 34665 - Pro Shop Retail Sale | \$197,467 | \$177,372 | \$172,767 | \$115,981 | \$200,000 | \$212,000 | \$200,000 | \$200,000 |
| 34666 - Golf Lessons | \$45,836 | \$45,062 | \$34,671 | \$25,542 | \$46,000 | \$48,000 | \$46,000 | \$46,000 |
| 34667 - Golf Lesson Clinics | \$560 | \$645 | \$840 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 34668 - Tournament Admin. | \$2,934 | \$3,134 | \$1,762 | \$1,306 | \$3,000 | \$3,000 | \$3,000 | \$3,000 |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | \$1,202,271 | \$1,220,261 | \$1,053,661 | \$799,871 | \$1,225,000 | \$1,212,000 | \$1,225,000 | \$1,225,000 |
| Special Revenue & Resources | | | | | | | | |
| 39110 - Donations | \$0 | \$0 | \$1,132,822 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | \$0 | \$0 | \$1,132,822 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Misc. Revenue | | | | | | | | |
| 36111 - Interest Earnings | \$30,943 | \$19,087 | \$4,807 | \$0 | \$20,000 | \$1,500 | \$20,000 | \$20,000 |
| 36210 - Rental Income | \$40,289 | \$5,356 | \$21,590 | \$17,942 | \$25,000 | \$25,000 | \$25,000 | \$25,000 |
| 36310 - Sale Of Assets | \$2,781 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 36911 - Other Miscellaneous | \$32,931 | \$50,249 | \$(3,829) | \$6,594 | \$25,000 | \$0 | \$25,000 | \$25,000 |
| 36921 - Cash Over Short | \$386 | \$(605) | \$494 | \$(80) | \$0 | \$0 | \$0 | \$0 |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | \$107,331 | \$74,086 | \$23,062 | \$24,456 | \$70,000 | \$26,500 | \$70,000 | \$70,000 |
| Sub Total: | | | | | | | | |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | \$1,392,604 | \$1,306,348 | \$2,209,544 | \$824,327 | \$1,295,000 | \$1,238,500 | \$1,295,000 | \$1,295,000 |
| Interfund Transactions | | | | | | | | |
| 38211 - Trans Fr Gen Fund | \$25,000 | \$25,000 | \$25,000 | \$22,913 | \$25,000 | \$25,000 | \$25,000 | \$25,000 |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | \$25,000 | \$25,000 | \$25,000 | \$22,913 | \$25,000 | \$25,000 | \$25,000 | \$25,000 |
| Beginning Balance | | | | | | | | |
| 39990 - Beginning Balance | \$201,071 | \$422,118 | \$489,077 | \$0 | \$134,750 | \$1,342,519 | \$1,125,811 | \$889,755 |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | \$201,071 | \$422,118 | \$489,077 | \$0 | \$134,750 | \$1,342,519 | \$1,125,811 | \$889,755 |

Golf Course Fund - Budget Summary

055- Golf Course Fund

| | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|------------|-------------|-------------|-------------|--------------------------|-------------------------|-------------------------|-------------|-------------|
| Sub Total: | \$226,071 | \$447,118 | \$514,077 | \$22,913 | \$159,750 | \$1,367,519 | \$1,150,811 | \$914,755 |
| Total: | \$1,618,675 | \$1,753,465 | \$2,723,622 | \$847,240 | \$1,454,750 | \$2,606,019 | \$2,445,811 | \$2,209,755 |

Golf Course Fund - Budget Summary

| 055- Golf Course Fund | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|---|-------------|-------------|-------------|--------------------------|-------------------------|-------------------------|-------------|-------------|
| <u>EXPENDITURES BY DEPARTMENT & TYPE</u> | | | | | | | | |
| 40564 - Golf Maintenance | | | | | | | | |
| Personnel | \$216,564 | \$261,046 | \$287,334 | \$252,896 | \$398,194 | \$398,194 | \$400,485 | \$400,485 |
| Materials, Supplies & Services | \$204,012 | \$266,729 | \$222,234 | \$143,354 | \$200,522 | \$200,522 | \$205,622 | \$205,622 |
| Capital Outlay | \$10,700 | \$0 | \$0 | \$0 | \$1,005 | \$1,005 | \$1,005 | \$1,005 |
| | \$431,275 | \$527,774 | \$509,568 | \$396,250 | \$599,721 | \$599,721 | \$607,112 | \$607,112 |
| 40571 - Golf Pro Shop | | | | | | | | |
| Personnel | \$279,363 | \$295,263 | \$261,707 | \$233,084 | \$280,198 | \$287,307 | \$309,882 | \$309,882 |
| Materials, Supplies & Services | \$196,718 | \$169,038 | \$166,232 | \$177,818 | \$241,838 | \$241,838 | \$251,838 | \$251,838 |
| Capital Outlay | \$1,235 | \$663 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Debt Service | \$31,543 | \$31,543 | \$31,543 | \$0 | \$31,543 | \$31,543 | \$23,624 | \$0 |
| | \$508,858 | \$496,508 | \$459,483 | \$410,901 | \$553,579 | \$560,688 | \$585,344 | \$561,720 |
| 43367 - Golf Course Improvements | | | | | | | | |
| Capital Outlay | \$85,331 | \$38,527 | \$118,000 | \$12,499 | \$32,000 | \$34,476 | \$32,000 | \$0 |
| | \$85,331 | \$38,527 | \$118,000 | \$12,499 | \$32,000 | \$34,476 | \$32,000 | \$0 |
| 43403 - Golf Equipment Replacement | | | | | | | | |
| Capital Outlay | \$17,389 | \$56,607 | \$163,366 | \$88,470 | \$98,000 | \$154,638 | \$98,000 | \$0 |
| | \$17,389 | \$56,607 | \$163,366 | \$88,470 | \$98,000 | \$154,638 | \$98,000 | \$0 |
| 43538 - Golf Course Improvement | | | | | | | | |
| Capital Outlay | \$23,018 | \$10,887 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | \$23,018 | \$10,887 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 43587 - Golf Course Controller Upgrade | | | | | | | | |
| Capital Outlay | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$100,000 | \$0 |
| | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$100,000 | \$0 |
| 43588 - Golf Course Sprinkler Head Upgrade | | | | | | | | |
| Capital Outlay | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$150,000 |
| | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$150,000 |
| Sub Total: | \$1,065,872 | \$1,130,303 | \$1,250,417 | \$908,120 | \$1,283,300 | \$1,349,523 | \$1,422,456 | \$1,318,832 |
| Interfund Transfer | \$130,685 | \$134,085 | \$130,685 | \$119,801 | \$130,685 | \$130,685 | \$133,600 | \$133,600 |
| Ending Balance | \$422,118 | \$489,077 | \$1,342,519 | \$0 | \$40,767 | \$1,125,811 | \$889,755 | \$757,323 |
| Sub Total: | \$552,803 | \$623,162 | \$1,473,204 | \$119,801 | \$171,452 | \$1,256,496 | \$1,023,355 | \$890,923 |

Golf Course Fund - Budget Summary

| 055- Golf Course Fund | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|-----------------------|-------------|-------------|-------------|--------------------------|-------------------------|-------------------------|-------------|-------------|
| Total: | \$1,618,675 | \$1,753,465 | \$2,723,621 | \$1,027,921 | \$1,454,752 | \$2,606,019 | \$2,445,811 | \$2,209,755 |

Transportation & Parking Fund - Budget Summary

| 057- Transportation & Parking Fund | | | | | 2011 YTD Thru | 2011 Original | 2011 Adjusted | 2012 Budget | 2013 Plan |
|------------------------------------|--------------|--------------|--------------|-------------|---------------|---------------|---------------|--------------|-----------|
| | 2008 Actual | 2009 Actual | 2010 Actual | 5/27/11 | Budget | Budget | | | |
| Revenue Summary | | | | | | | | | |
| Sales Tax | \$3,550,538 | \$2,436,838 | \$3,127,767 | \$2,327,105 | \$3,059,000 | \$3,188,000 | \$3,376,000 | \$3,712,000 | |
| Licenses | \$922,227 | \$964,736 | \$1,041,050 | \$1,053,189 | \$1,145,000 | \$1,083,000 | \$995,000 | \$997,000 | |
| Intergovernmental Revenue | \$54,775 | \$2,443,256 | \$6,631,022 | \$4,406,315 | \$4,654,837 | \$17,918,723 | \$1,500,000 | \$1,500,000 | |
| Charges for Services | \$1,673,688 | \$1,926,206 | \$2,088,700 | \$1,309,882 | \$1,800,000 | \$1,943,000 | \$2,004,000 | \$2,051,000 | |
| Fines & Forfeitures | \$683,701 | \$500,767 | \$646,753 | \$635,822 | \$623,500 | \$779,000 | \$730,000 | \$730,000 | |
| Misc. Revenue | \$419,191 | \$233,604 | \$140,229 | \$61,344 | \$100,000 | \$49,000 | \$0 | \$0 | |
| Special Revenue & Resources | \$610,119 | \$122,532 | \$422,410 | \$126,412 | \$0 | \$122,000 | \$150,000 | \$150,000 | |
| Sub-Total: | \$7,914,239 | \$8,627,939 | \$14,097,932 | \$9,920,071 | \$11,382,337 | \$25,082,723 | \$8,755,000 | \$9,140,000 | |
| Beginning Balance | \$9,964,940 | \$11,668,449 | \$11,902,704 | \$0 | \$2,723,549 | \$13,945,235 | \$10,580,716 | \$11,240,842 | |
| Sub-Total: | \$9,964,940 | \$11,668,449 | \$11,902,704 | \$0 | \$2,723,549 | \$13,945,235 | \$10,580,716 | \$11,240,842 | |
| Total: | \$17,879,179 | \$20,296,388 | \$26,000,636 | \$9,920,071 | \$14,105,886 | \$39,027,958 | \$19,335,716 | \$20,380,842 | |

Transportation & Parking Fund - Budget Summary

| 057- Transportation & Parking Fund | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|------------------------------------|--------------|--------------|--------------|--------------------------|-------------------------|-------------------------|--------------|--------------|
| Expense Summary | | | | | | | | |
| Personnel | \$3,011,637 | \$3,288,027 | \$3,562,229 | \$3,336,827 | \$4,427,418 | \$4,427,418 | \$4,540,879 | \$4,540,879 |
| Materials, Supplies & Services | \$585,611 | \$636,854 | \$568,836 | \$586,663 | \$681,886 | \$721,886 | \$937,013 | \$937,013 |
| Capital Outlay | \$129,425 | \$2,288,062 | \$5,867,834 | \$5,216,500 | \$2,665,064 | \$20,922,842 | \$303,090 | \$146,917 |
| Sub-Total: | \$3,726,673 | \$6,212,943 | \$9,998,899 | \$9,139,990 | \$7,774,368 | \$26,072,146 | \$5,780,982 | \$5,624,809 |
| Interfund Transfer | \$2,484,057 | \$2,180,742 | \$2,056,502 | \$2,064,425 | \$2,252,096 | \$2,375,096 | \$2,313,892 | \$2,045,000 |
| Ending Balance | \$11,668,449 | \$11,902,704 | \$13,945,235 | \$0 | \$4,079,422 | \$10,580,716 | \$11,240,842 | \$12,711,033 |
| Sub-Total: | \$14,152,506 | \$14,083,446 | \$16,001,737 | \$2,064,425 | \$6,331,518 | \$12,955,812 | \$13,554,734 | \$14,756,033 |
| Total: | \$17,879,179 | \$20,296,388 | \$26,000,636 | \$11,204,415 | \$14,105,886 | \$39,027,958 | \$19,335,715 | \$20,380,841 |

Transportation & Parking Fund - Budget Summary

| 057- Transportation & Parking Fund | | | | | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|--|-------------|-------------|-------------|--------------------------|--------------------------|-------------------------|-------------------------|-------------|-----------|
| | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | | | | | |
| REVENUES BY TYPE | | | | | | | | | |
| Sales Tax | | | | | | | | | |
| 31212 - Transit Sales Tax | \$1,831,352 | \$1,533,677 | \$1,633,166 | \$1,215,030 | \$1,710,000 | \$1,723,000 | \$1,825,000 | \$2,006,000 | |
| 31214 - Resort Tax Transpor | \$1,719,186 | \$903,161 | \$1,494,601 | \$1,112,076 | \$1,349,000 | \$1,465,000 | \$1,551,000 | \$1,706,000 | |
| | \$3,550,538 | \$2,436,838 | \$3,127,767 | \$2,327,105 | \$3,059,000 | \$3,188,000 | \$3,376,000 | \$3,712,000 | |
| Licenses | | | | | | | | | |
| 32111 - Business Licenses | \$783,283 | \$802,723 | \$817,496 | \$835,420 | \$920,000 | \$859,000 | \$800,000 | \$801,600 | |
| 32161 - Night Rent Lic Fee | \$138,944 | \$162,012 | \$223,555 | \$217,769 | \$225,000 | \$224,000 | \$195,000 | \$195,400 | |
| | \$922,227 | \$964,736 | \$1,041,050 | \$1,053,189 | \$1,145,000 | \$1,083,000 | \$995,000 | \$997,000 | |
| Intergovernmental Revenue | | | | | | | | | |
| 33110 - Federal Grants | \$54,775 | \$2,443,256 | \$6,631,022 | \$4,406,315 | \$4,654,837 | \$17,918,723 | \$1,500,000 | \$1,500,000 | |
| | \$54,775 | \$2,443,256 | \$6,631,022 | \$4,406,315 | \$4,654,837 | \$17,918,723 | \$1,500,000 | \$1,500,000 | |
| Charges for Services | | | | | | | | | |
| 34211 - Fare Revenue | \$40,771 | \$45,997 | \$53,979 | \$37,252 | \$50,000 | \$50,000 | \$59,000 | \$62,000 | |
| 34221 - Bus Advertising | \$36,740 | \$32,928 | \$17,080 | \$17,080 | \$0 | \$17,000 | \$25,000 | \$25,000 | |
| 34230 - Regional Transit Revenue | \$1,596,177 | \$1,847,281 | \$2,017,641 | \$1,255,550 | \$1,750,000 | \$1,876,000 | \$1,920,000 | \$1,964,000 | |
| | \$1,673,688 | \$1,926,206 | \$2,088,700 | \$1,309,882 | \$1,800,000 | \$1,943,000 | \$2,004,000 | \$2,051,000 | |
| Fines & Forfeitures | | | | | | | | | |
| 35300 - City Fines | \$155,622 | \$122,992 | \$212,655 | \$177,726 | \$150,000 | \$200,000 | \$150,000 | \$150,000 | |
| 35301 - Parking Permits | \$147,803 | \$55,236 | \$92,295 | \$92,020 | \$100,000 | \$100,000 | \$100,000 | \$100,000 | |
| 35307 - In Car Meters | \$14,600 | \$8,653 | \$10,758 | \$9,199 | \$19,000 | \$10,000 | \$10,000 | \$10,000 | |
| 35308 - Quick Card | \$1,210 | \$715 | \$491 | \$0 | \$1,000 | \$0 | \$1,000 | \$1,000 | |
| 35309 - Token Sales | \$5,808 | \$5,745 | \$7,335 | \$3,894 | \$9,000 | \$7,000 | \$5,000 | \$5,000 | |
| 35310 - Meter Revenue | \$354,674 | \$305,163 | \$320,126 | \$351,634 | \$340,000 | \$460,000 | \$460,000 | \$460,000 | |
| 35311 - In Car Meter (icm) Devices | \$3,123 | \$1,736 | \$2,125 | \$1,350 | \$4,500 | \$2,000 | \$3,200 | \$3,200 | |
| 35312 - Impound | \$862 | \$528 | \$968 | \$0 | \$0 | \$0 | \$800 | \$800 | |
| | \$683,701 | \$500,767 | \$646,753 | \$635,822 | \$623,500 | \$779,000 | \$730,000 | \$730,000 | |
| Special Revenue & Resources | | | | | | | | | |
| 39110 - Donations | \$0 | \$0 | \$14,341 | \$45,637 | \$0 | \$41,000 | \$0 | \$0 | |
| 39126 - Other Contributions | \$610,119 | \$122,532 | \$408,070 | \$80,775 | \$0 | \$81,000 | \$150,000 | \$150,000 | |
| | \$610,119 | \$122,532 | \$422,410 | \$126,412 | \$0 | \$122,000 | \$150,000 | \$150,000 | |
| Misc. Revenue | | | | | | | | | |
| 36111 - Interest Earnings | \$418,537 | \$199,104 | \$74,117 | \$0 | \$100,000 | \$23,000 | \$0 | \$0 | |
| 36310 - Sale Of Assets | \$0 | \$4,230 | \$0 | \$25,875 | \$0 | \$26,000 | \$0 | \$0 | |
| 36911 - Other Miscellaneous | \$141 | \$30,223 | \$65,798 | \$35,473 | \$0 | \$0 | \$0 | \$0 | |

Transportation & Parking Fund - Budget Summary

| 057- Transportation & Parking Fund | | | | | 2011 YTD Thru | 2011 Original | 2011 Adjusted | 2012 Budget | 2013 Plan |
|------------------------------------|--------------|--------------|--------------|-------------|---------------|---------------|---------------|--------------|-----------|
| | 2008 Actual | 2009 Actual | 2010 Actual | 5/27/11 | Budget | Budget | | | |
| 36921 - Cash Over Short | \$513 | \$48 | \$315 | \$(4) | \$0 | \$0 | \$0 | \$0 | |
| | \$419,191 | \$233,604 | \$140,229 | \$61,344 | \$100,000 | \$49,000 | \$0 | \$0 | |
| Sub Total: | \$7,914,239 | \$8,627,939 | \$14,097,932 | \$9,920,071 | \$11,382,337 | \$25,082,723 | \$8,755,000 | \$9,140,000 | |
| Beginning Balance | | | | | | | | | |
| 39990 - Beginning Balance | \$9,964,940 | \$11,668,449 | \$11,902,704 | \$0 | \$2,723,549 | \$13,945,235 | \$10,580,716 | \$11,240,842 | |
| | \$9,964,940 | \$11,668,449 | \$11,902,704 | \$0 | \$2,723,549 | \$13,945,235 | \$10,580,716 | \$11,240,842 | |
| Sub Total: | \$9,964,940 | \$11,668,449 | \$11,902,704 | \$0 | \$2,723,549 | \$13,945,235 | \$10,580,716 | \$11,240,842 | |
| Total: | \$17,879,179 | \$20,296,388 | \$26,000,636 | \$9,920,071 | \$14,105,886 | \$39,027,958 | \$19,335,716 | \$20,380,842 | |

Transportation & Parking Fund - Budget Summary

| 057- Transportation & Parking Fund | | | | | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|---|-------------|-------------|-------------|--------------------------|--------------------------|-------------------------|-------------------------|-------------|-------------|
| | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | | | | | |
| <u>EXPENDITURES BY DEPARTMENT & TYPE</u> | | | | | | | | | |
| 40481 - Transportation Oper | | | | | | | | | |
| Personnel | \$3,011,637 | \$3,288,027 | \$3,549,068 | \$3,309,974 | \$4,427,418 | \$4,427,418 | \$4,540,879 | \$4,540,879 | \$4,540,879 |
| Materials, Supplies & Services | \$585,611 | \$636,854 | \$568,836 | \$586,663 | \$661,886 | \$661,886 | \$837,013 | \$837,013 | \$837,013 |
| Capital Outlay | \$28,122 | \$84,894 | \$27,398 | \$9,418 | \$148,325 | \$148,325 | \$74,179 | \$74,179 | \$74,179 |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | \$3,625,370 | \$4,009,774 | \$4,145,303 | \$3,906,055 | \$5,237,629 | \$5,237,629 | \$5,452,071 | \$5,452,071 | \$5,452,071 |
| 40483 - Capital | | | | | | | | | |
| Materials, Supplies & Services | \$0 | \$0 | \$0 | \$0 | \$20,000 | \$20,000 | \$20,000 | \$20,000 | \$20,000 |
| Capital Outlay | \$0 | \$0 | \$0 | \$0 | \$10,000 | \$10,000 | \$10,000 | \$10,000 | \$10,000 |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | \$0 | \$0 | \$0 | \$0 | \$30,000 | \$30,000 | \$30,000 | \$30,000 | \$30,000 |
| 42186 - PSSM LONG TERM AGREE | | | | | | | | | |
| Materials, Supplies & Services | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$40,000 | \$40,000 | \$40,000 |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$40,000 | \$40,000 | \$40,000 |
| 43011 - HMBA via Chamber | | | | | | | | | |
| Materials, Supplies & Services | \$0 | \$0 | \$0 | \$0 | \$0 | \$40,000 | \$40,000 | \$40,000 | \$40,000 |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | \$0 | \$0 | \$0 | \$0 | \$0 | \$40,000 | \$40,000 | \$40,000 | \$40,000 |
| 43304 - Info Systems Enhance Upgrades | | | | | | | | | |
| Capital Outlay | \$0 | \$0 | \$833 | \$0 | \$0 | \$160,496 | \$0 | \$0 | \$0 |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | \$0 | \$0 | \$833 | \$0 | \$0 | \$160,496 | \$0 | \$0 | \$0 |
| 43316 - Transit Coaches | | | | | | | | | |
| Capital Outlay | \$0 | \$1,400,864 | \$2,102,088 | \$139,210 | \$1,015,963 | \$2,229,367 | \$0 | \$0 | \$0 |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | \$0 | \$1,400,864 | \$2,102,088 | \$139,210 | \$1,015,963 | \$2,229,367 | \$0 | \$0 | \$0 |
| 43339 - Bus Shelters | | | | | | | | | |
| Capital Outlay | \$53,904 | \$0 | \$57,363 | \$936 | \$185,000 | \$336,025 | \$0 | \$0 | \$0 |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | \$53,904 | \$0 | \$57,363 | \$936 | \$185,000 | \$336,025 | \$0 | \$0 | \$0 |
| 43361 - PW Storage Parcel | | | | | | | | | |
| Capital Outlay | \$0 | \$0 | \$0 | \$0 | \$0 | \$121,350 | \$0 | \$0 | \$0 |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | \$0 | \$0 | \$0 | \$0 | \$0 | \$121,350 | \$0 | \$0 | \$0 |
| 43371 - Bus Storage Facility | | | | | | | | | |
| Personnel | \$0 | \$0 | \$12,046 | \$26,853 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Capital Outlay | \$22,610 | \$239,656 | \$1,763,836 | \$4,794,202 | \$0 | \$10,926,852 | \$0 | \$0 | \$0 |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | \$22,610 | \$239,656 | \$1,775,882 | \$4,821,054 | \$0 | \$10,926,852 | \$0 | \$0 | \$0 |

Transportation & Parking Fund - Budget Summary

| 057- Transportation & Parking Fund | | | | | | 2011 YTD Thru | 2011 Original | 2011 Adjusted | 2012 Budget | 2013 Plan |
|--|--|-------------|-------------|-------------|----------|---------------|---------------|---------------|-------------|-----------|
| | | 2008 Actual | 2009 Actual | 2010 Actual | 5/27/11 | Budget | Budget | | | |
| 43435 - Flagstaff Transfer Fee | | | | | | | | | | |
| Capital Outlay | | \$20,275 | \$0 | \$0 | \$22,816 | \$0 | \$2,143,268 | \$0 | \$0 | |
| | | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- | |
| | | \$20,275 | \$0 | \$0 | \$22,816 | \$0 | \$2,143,268 | \$0 | \$0 | |
| 43443 - Public Works Complex Improve | | | | | | | | | | |
| Capital Outlay | | \$4,513 | \$7,752 | \$7,609 | \$6,150 | \$0 | \$52,436 | \$0 | \$0 | |
| | | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- | |
| | | \$4,513 | \$7,752 | \$7,609 | \$6,150 | \$0 | \$52,436 | \$0 | \$0 | |
| 43446 - Transit GIS Avl System | | | | | | | | | | |
| Capital Outlay | | \$0 | \$0 | \$0 | \$7,964 | \$401,600 | \$1,500,000 | \$0 | \$0 | |
| | | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- | |
| | | \$0 | \$0 | \$0 | \$7,964 | \$401,600 | \$1,500,000 | \$0 | \$0 | |
| 43465 - County Vehicle Replacement Fun | | | | | | | | | | |
| Capital Outlay | | \$0 | \$0 | \$0 | \$34,802 | \$59,137 | \$234,134 | \$60,911 | \$62,738 | |
| | | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- | |
| | | \$0 | \$0 | \$0 | \$34,802 | \$59,137 | \$234,134 | \$60,911 | \$62,738 | |
| 43466 - Transit Expansion | | | | | | | | | | |
| Personnel | | \$0 | \$0 | \$1,115 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| Capital Outlay | | \$0 | \$0 | \$5,403 | \$0 | \$347,448 | \$1,500,803 | \$0 | \$0 | |
| | | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- | |
| | | \$0 | \$0 | \$6,517 | \$0 | \$347,448 | \$1,500,803 | \$0 | \$0 | |
| 43484 - Parking Meter Replacement | | | | | | | | | | |
| Capital Outlay | | \$0 | \$248 | \$309,571 | \$3,279 | \$0 | \$50,181 | \$28,000 | \$0 | |
| | | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- | |
| | | \$0 | \$248 | \$309,571 | \$3,279 | \$0 | \$50,181 | \$28,000 | \$0 | |
| 43503 - Bus Barn Sewer Connection | | | | | | | | | | |
| Capital Outlay | | \$0 | \$0 | \$0 | \$0 | \$0 | \$25,000 | \$0 | \$0 | |
| | | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- | |
| | | \$0 | \$0 | \$0 | \$0 | \$0 | \$25,000 | \$0 | \$0 | |
| 43505 - Bus Wash Rehab | | | | | | | | | | |
| Capital Outlay | | \$0 | \$0 | \$1,582 | \$4,289 | \$0 | \$13,418 | \$0 | \$0 | |
| | | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- | |
| | | \$0 | \$0 | \$1,582 | \$4,289 | \$0 | \$13,418 | \$0 | \$0 | |
| 43506 - Upgrade OH Door Rollers | | | | | | | | | | |
| Capital Outlay | | \$0 | \$0 | \$0 | \$0 | \$24,000 | \$33,000 | \$0 | \$0 | |
| | | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- | |
| | | \$0 | \$0 | \$0 | \$0 | \$24,000 | \$33,000 | \$0 | \$0 | |
| 43541 - Park & Ride (Access Road & Amenities) | | | | | | | | | | |
| Capital Outlay | | \$0 | \$554,648 | \$200,756 | \$74,070 | \$473,591 | \$1,218,187 | \$0 | \$0 | |
| | | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- | |
| | | \$0 | \$554,648 | \$200,756 | \$74,070 | \$473,591 | \$1,218,187 | \$0 | \$0 | |

Transportation & Parking Fund - Budget Summary

| 057- Transportation & Parking Fund | | | | | 2011 YTD Thru | 2011 Original | 2011 Adjusted | 2012 Budget | 2013 Plan |
|--|--------------|--------------|--------------|--------------|---------------|---------------|---------------|--------------|-----------|
| | 2008 Actual | 2009 Actual | 2010 Actual | 5/27/11 | Budget | Budget | | | |
| 43558 - 800 Mhz Radios | | | | | | | | | |
| Capital Outlay | \$0 | \$0 | \$98,995 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| | \$0 | \$0 | \$98,995 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| 43562 - Traffic Model | | | | | | | | | |
| Capital Outlay | \$0 | \$0 | \$0 | \$119,365 | \$0 | \$150,000 | \$0 | \$0 | |
| | \$0 | \$0 | \$0 | \$119,365 | \$0 | \$150,000 | \$0 | \$0 | |
| 43575 - CITY TRANSIT CONTRIBUTION TO COUNTY | | | | | | | | | |
| Capital Outlay | \$0 | \$0 | \$1,292,399 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| | \$0 | \$0 | \$1,292,399 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| 43594 - Short Range Transit Development Plan | | | | | | | | | |
| Capital Outlay | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$90,000 | \$0 | |
| | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$90,000 | \$0 | |
| 43596 - High School Bus Sundance Transit Reconstruction | | | | | | | | | |
| Capital Outlay | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$40,000 | \$0 | |
| | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$40,000 | \$0 | |
| 43603 - Soils Repository | | | | | | | | | |
| Capital Outlay | \$0 | \$0 | \$0 | \$0 | \$0 | \$62,500 | \$0 | \$0 | |
| | \$0 | \$0 | \$0 | \$0 | \$0 | \$62,500 | \$0 | \$0 | |
| 43605 - Tire Mount/Balance Machine (FSFSTM) | | | | | | | | | |
| Capital Outlay | \$0 | \$0 | \$0 | \$0 | \$0 | \$7,500 | \$0 | \$0 | |
| | \$0 | \$0 | \$0 | \$0 | \$0 | \$7,500 | \$0 | \$0 | |
| Sub Total: | \$3,726,673 | \$6,212,943 | \$9,998,899 | \$9,139,990 | \$7,774,368 | \$26,072,146 | \$5,780,982 | \$5,624,809 | |
| Interfund Transfer | \$2,484,057 | \$2,180,742 | \$2,056,502 | \$2,064,425 | \$2,252,096 | \$2,375,096 | \$2,313,892 | \$2,045,000 | |
| Ending Balance | \$11,668,449 | \$11,902,704 | \$13,945,235 | \$0 | \$4,079,422 | \$10,580,716 | \$11,240,842 | \$12,711,033 | |
| Sub Total: | \$14,152,506 | \$14,083,446 | \$16,001,737 | \$2,064,425 | \$6,331,518 | \$12,955,812 | \$13,554,734 | \$14,756,033 | |
| Total: | \$17,879,179 | \$20,296,388 | \$26,000,636 | \$11,204,415 | \$14,105,886 | \$39,027,958 | \$19,335,715 | \$20,380,841 | |

Police Special Revenue Fund - Budget Summary

| 021- Police Special Revenue Fund | | | | | 2011 YTD Thru | 2011 Original | 2011 Adjusted | 2012 Budget | 2013 Plan |
|----------------------------------|-----------------|-----------------|-----------------|----------------|---------------|---------------|-----------------|-------------|------------|
| | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru | 5/27/11 | Budget | Budget | | |
| Revenue Summary | | | | | | | | | |
| Intergovernmental Revenue | \$1,350 | \$1,600 | \$2,550 | \$1,610 | | \$0 | \$1,610 | \$0 | \$0 |
| Sub-Total: | \$1,350 | \$1,600 | \$2,550 | \$1,610 | | \$0 | \$1,610 | \$0 | \$0 |
| Beginning Balance | \$19,772 | \$21,122 | \$22,522 | \$0 | | \$0 | \$24,872 | \$0 | \$0 |
| Sub-Total: | \$19,772 | \$21,122 | \$22,522 | \$0 | | \$0 | \$24,872 | \$0 | \$0 |
| Total: | \$21,122 | \$22,722 | \$25,072 | \$1,610 | | \$0 | \$26,482 | \$0 | \$0 |

Police Special Revenue Fund - Budget Summary

| 021- Police Special Revenue Fund | | | | | 2011 YTD Thru | 2011 Original | 2011 Adjusted | 2012 Budget | 2013 Plan |
|----------------------------------|-------------|-------------|-------------|---------------|---------------|---------------|---------------|-------------|-----------|
| | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru | 5/27/11 | Budget | Budget | | |
| Expense Summary | | | | | | | | | |
| Capital Outlay | \$0 | \$200 | \$200 | \$0 | \$0 | \$0 | \$26,482 | \$0 | \$0 |
| Sub-Total: | \$0 | \$200 | \$200 | \$0 | \$0 | \$0 | \$26,482 | \$0 | \$0 |
| Ending Balance | \$21,122 | \$22,522 | \$24,872 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Sub-Total: | \$21,122 | \$22,522 | \$24,872 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total: | \$21,122 | \$22,722 | \$25,072 | \$0 | \$0 | \$0 | \$26,482 | \$0 | \$0 |

Police Special Revenue Fund - Budget Summary

| 021- Police Special Revenue Fund | | | | | 2011 YTD Thru | 2011 Original | 2011 Adjusted | 2012 Budget | 2013 Plan |
|----------------------------------|-------------|-------------|-------------|---------------|---------------|---------------|---------------|-------------|-----------|
| | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru | 5/27/11 | Budget | Budget | | |
| <u>REVENUES BY TYPE</u> | | | | | | | | | |
| Intergovernmental Revenue | | | | | | | | | |
| 33269 - Tobacco Compliance | \$1,350 | \$1,600 | \$2,550 | \$1,610 | \$0 | \$1,610 | \$0 | \$0 | \$0 |
| | \$1,350 | \$1,600 | \$2,550 | \$1,610 | \$0 | \$1,610 | \$0 | \$0 | \$0 |
| Sub Total: | \$1,350 | \$1,600 | \$2,550 | \$1,610 | \$0 | \$1,610 | \$0 | \$0 | \$0 |
| Beginning Balance | | | | | | | | | |
| 39990 - Beginning Balance | \$19,772 | \$21,122 | \$22,522 | \$0 | \$0 | \$24,872 | \$0 | \$0 | \$0 |
| | \$19,772 | \$21,122 | \$22,522 | \$0 | \$0 | \$24,872 | \$0 | \$0 | \$0 |
| Sub Total: | \$19,772 | \$21,122 | \$22,522 | \$0 | \$0 | \$24,872 | \$0 | \$0 | \$0 |
| Total: | \$21,122 | \$22,722 | \$25,072 | \$1,610 | \$0 | \$26,482 | \$0 | \$0 | \$0 |

Police Special Revenue Fund - Budget Summary

| 021- Police Special Revenue Fund | | | | | 2011 YTD Thru | 2011 Original | 2011 Adjusted | 2012 Budget | 2013 Plan |
|---|-------------|-------------|-------------|---------------|---------------|---------------|---------------|-------------|-----------|
| | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru | 5/27/11 | Budget | Budget | | |
| <u>EXPENDITURES BY DEPARTMENT & TYPE</u> | | | | | | | | | |
| 41001 - Police Special Revenue Fund | | | | | | | | | |
| Capital Outlay | \$0 | \$200 | \$200 | \$0 | \$0 | \$26,482 | \$0 | \$0 | \$0 |
| | \$0 | \$200 | \$200 | \$0 | \$0 | \$26,482 | \$0 | \$0 | \$0 |
| Sub Total: | \$0 | \$200 | \$200 | \$0 | \$0 | \$26,482 | \$0 | \$0 | \$0 |
| Ending Balance | \$21,122 | \$22,522 | \$24,872 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Sub Total: | \$21,122 | \$22,522 | \$24,872 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total: | \$21,122 | \$22,722 | \$25,072 | \$0 | \$0 | \$26,482 | \$0 | \$0 | \$0 |

Criminal Forfeiture Restricted Account - Budget Summary

| 022- Criminal Forfeiture Restricted Account | | | | | 2011 YTD Thru | 2011 Original | 2011 Adjusted | 2012 Budget | 2013 Plan |
|---|-----------------|-----------------|----------------|-------------|---------------|----------------|---------------|-------------|-----------|
| | 2008 Actual | 2009 Actual | 2010 Actual | 5/27/11 | Budget | Budget | | | |
| Revenue Summary | | | | | | | | | |
| Intergovernmental Revenue | \$0 | \$95 | \$0 | \$40 | \$0 | \$0 | \$0 | \$0 | |
| Sub-Total: | \$0 | \$95 | \$0 | \$40 | \$0 | \$0 | \$0 | \$0 | |
| Beginning Balance | \$17,220 | \$10,696 | \$9,455 | \$0 | \$0 | \$3,775 | \$0 | \$0 | |
| Sub-Total: | \$17,220 | \$10,696 | \$9,455 | \$0 | \$0 | \$3,775 | \$0 | \$0 | |
| Total: | \$17,220 | \$10,791 | \$9,455 | \$40 | \$0 | \$3,775 | \$0 | \$0 | |

Criminal Forfeiture Restricted Account - Budget Summary

| 022- Criminal Forfeiture Restricted Account | | | | | 2011 YTD Thru | 2011 Original | 2011 Adjusted | 2012 Budget | 2013 Plan |
|---|-------------|-------------|-------------|---------------|---------------|---------------|---------------|-------------|-----------|
| | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru | 5/27/11 | Budget | Budget | 2012 Budget | 2013 Plan |
| Expense Summary | | | | | | | | | |
| Capital Outlay | \$6,524 | \$1,336 | \$5,680 | \$89 | \$0 | \$3,775 | \$0 | \$0 | \$0 |
| Sub-Total: | \$6,524 | \$1,336 | \$5,680 | \$89 | \$0 | \$3,775 | \$0 | \$0 | \$0 |
| Ending Balance | \$10,696 | \$9,455 | \$3,775 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Sub-Total: | \$10,696 | \$9,455 | \$3,775 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total: | \$17,220 | \$10,791 | \$9,454 | \$89 | \$0 | \$3,775 | \$0 | \$0 | \$0 |

Criminal Forfeiture Restricted Account - Budget Summary

022- Criminal Forfeiture Restricted Account

2011 YTD Thru
5/27/11

| | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|----------------------------------|-------------|-------------|-------------|--------------------------|-------------------------|-------------------------|-------------|-----------|
| <u>REVENUES BY TYPE</u> | | | | | | | | |
| Intergovernmental Revenue | | | | | | | | |
| 33271 - Confiscations | \$0 | \$95 | \$0 | \$40 | \$0 | \$0 | \$0 | \$0 |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| Sub Total: | \$0 | \$95 | \$0 | \$40 | \$0 | \$0 | \$0 | \$0 |
| Beginning Balance | | | | | | | | |
| 39990 - Beginning Balance | \$17,220 | \$10,696 | \$9,455 | \$0 | \$0 | \$3,775 | \$0 | \$0 |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| Sub Total: | \$17,220 | \$10,696 | \$9,455 | \$0 | \$0 | \$3,775 | \$0 | \$0 |
| Total: | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | \$17,220 | \$10,791 | \$9,455 | \$40 | \$0 | \$3,775 | \$0 | \$0 |

Criminal Forfeiture Restricted Account - Budget Summary

| 022- Criminal Forfeiture Restricted Account | | | | | 2011 YTD Thru | 2011 Original | 2011 Adjusted | 2012 Budget | 2013 Plan |
|---|-------------|-------------|-------------|---------------|---------------|---------------|---------------|-------------|-----------|
| | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru | 5/27/11 | Budget | Budget | | |
| <u>EXPENDITURES BY DEPARTMENT & TYPE</u> | | | | | | | | | |
| 41001 - Police Special Revenue Fund | | | | | | | | | |
| Capital Outlay | \$6,524 | \$1,336 | \$5,680 | \$89 | \$0 | \$3,775 | \$0 | \$0 | |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- | |
| | \$6,524 | \$1,336 | \$5,680 | \$89 | \$0 | \$3,775 | \$0 | \$0 | |
| Sub Total: | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- | |
| | \$6,524 | \$1,336 | \$5,680 | \$89 | \$0 | \$3,775 | \$0 | \$0 | |
| Ending Balance | \$10,696 | \$9,455 | \$3,775 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| Sub Total: | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- | |
| | \$10,696 | \$9,455 | \$3,775 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| Total: | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- | |
| | \$17,220 | \$10,791 | \$9,454 | \$89 | \$0 | \$3,775 | \$0 | \$0 | |

Fleet Services Fund - Budget Summary

| 062- Fleet Services Fund | | | | | 2011 YTD Thru | 2011 Original | 2011 Adjusted | 2012 Budget | 2013 Plan |
|--------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru | 5/27/11 | Budget | Budget | | |
| Revenue Summary | | | | | | | | | |
| Misc. Revenue | \$1,464 | \$49,231 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Sub-Total: | \$1,464 | \$49,231 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Interfund Transactions | \$2,355,000 | \$1,882,400 | \$1,978,195 | \$2,060,124 | \$2,247,400 | \$2,428,600 | \$2,428,600 | \$2,428,600 | \$2,428,600 |
| Beginning Balance | \$201,188 | \$199,690 | \$171,968 | \$0 | \$164,869 | \$178,226 | \$303,226 | \$359,054 | \$359,054 |
| Sub-Total: | \$2,556,188 | \$2,082,090 | \$2,150,163 | \$2,060,124 | \$2,412,269 | \$2,606,826 | \$2,731,826 | \$2,787,654 | \$2,787,654 |
| Total: | \$2,557,652 | \$2,131,322 | \$2,150,163 | \$2,060,124 | \$2,412,269 | \$2,606,826 | \$2,731,826 | \$2,787,654 | \$2,787,654 |

Fleet Services Fund - Budget Summary

| 062- Fleet Services Fund | | | | | | | | | |
|--------------------------------|-------------|-------------|-------------|--------------------------|-------------------------|-------------------------|-------------|-------------|--|
| | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan | |
| Expense Summary | | | | | | | | | |
| Personnel | \$630,385 | \$581,403 | \$601,488 | \$523,672 | \$604,260 | \$604,260 | \$613,432 | \$613,432 | |
| Materials, Supplies & Services | \$1,723,282 | \$1,373,361 | \$1,369,854 | \$1,413,891 | \$1,637,935 | \$1,694,340 | \$1,754,340 | \$1,826,065 | |
| Capital Outlay | \$4,295 | \$4,590 | \$595 | \$1,430 | \$5,000 | \$5,000 | \$5,000 | \$5,000 | |
| Sub-Total: | \$2,357,962 | \$1,959,354 | \$1,971,937 | \$1,938,993 | \$2,247,195 | \$2,303,600 | \$2,372,772 | \$2,444,497 | |
| Ending Balance | \$199,690 | \$171,968 | \$178,226 | \$0 | \$165,074 | \$303,226 | \$359,054 | \$343,157 | |
| Sub-Total: | \$199,690 | \$171,968 | \$178,226 | \$0 | \$165,074 | \$303,226 | \$359,054 | \$343,157 | |
| Total: | \$2,557,652 | \$2,131,322 | \$2,150,163 | \$1,938,993 | \$2,412,269 | \$2,606,826 | \$2,731,825 | \$2,787,653 | |

Fleet Services Fund - Budget Summary

| 062- Fleet Services Fund | | | | | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|--------------------------------|-------------|-------------|-------------|-------------|--------------------------|-------------------------|-------------------------|-------------|-------------|
| | 2008 Actual | 2009 Actual | 2010 Actual | | | | | | |
| <u>REVENUES BY TYPE</u> | | | | | | | | | |
| Misc. Revenue | | | | | | | | | |
| 36911 - Other Miscellaneous | \$1,464 | \$49,231 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | \$1,464 | \$49,231 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Sub Total: | \$1,464 | \$49,231 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Interfund Transactions | | | | | | | | | |
| 38110 - Fleet Services Charge | \$1,165,000 | \$926,400 | \$1,106,400 | \$1,183,787 | \$1,291,400 | \$1,292,600 | \$1,292,600 | \$1,292,600 | \$1,292,600 |
| 38111 - Fuel Sales | \$1,190,000 | \$956,000 | \$871,795 | \$876,337 | \$956,000 | \$1,136,000 | \$1,136,000 | \$1,136,000 | \$1,136,000 |
| | \$2,355,000 | \$1,882,400 | \$1,978,195 | \$2,060,124 | \$2,247,400 | \$2,428,600 | \$2,428,600 | \$2,428,600 | \$2,428,600 |
| Beginning Balance | | | | | | | | | |
| 39990 - Beginning Balance | \$201,188 | \$199,690 | \$171,968 | \$0 | \$164,869 | \$178,226 | \$303,226 | \$359,054 | \$359,054 |
| | \$201,188 | \$199,690 | \$171,968 | \$0 | \$164,869 | \$178,226 | \$303,226 | \$359,054 | \$359,054 |
| Sub Total: | \$2,556,188 | \$2,082,090 | \$2,150,163 | \$2,060,124 | \$2,412,269 | \$2,606,826 | \$2,731,826 | \$2,787,654 | \$2,787,654 |
| Total: | \$2,557,652 | \$2,131,322 | \$2,150,163 | \$2,060,124 | \$2,412,269 | \$2,606,826 | \$2,731,826 | \$2,787,654 | \$2,787,654 |

Fleet Services Fund - Budget Summary

| 062- Fleet Services Fund | | | | | | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|---|--|-------------|-------------|-------------|-----------------------|----------------------|----------------------|-------------|-------------|
| | | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | | | | |
| <u>EXPENDITURES BY DEPARTMENT & TYPE</u> | | | | | | | | | |
| 40471 - Fleet Services Dept | | | | | | | | | |
| Personnel | | \$630,385 | \$581,403 | \$601,488 | \$523,672 | \$604,260 | \$604,260 | \$613,432 | \$613,432 |
| Materials, Supplies & Services | | \$1,723,282 | \$1,373,361 | \$1,369,854 | \$1,413,891 | \$1,637,935 | \$1,694,340 | \$1,754,340 | \$1,826,065 |
| Capital Outlay | | \$4,295 | \$4,590 | \$595 | \$1,430 | \$5,000 | \$5,000 | \$5,000 | \$5,000 |
| | | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | | \$2,357,962 | \$1,959,354 | \$1,971,937 | \$1,938,993 | \$2,247,195 | \$2,303,600 | \$2,372,772 | \$2,444,497 |
| | | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| Sub Total: | | \$2,357,962 | \$1,959,354 | \$1,971,937 | \$1,938,993 | \$2,247,195 | \$2,303,600 | \$2,372,772 | \$2,444,497 |
| | | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| Ending Balance | | \$199,690 | \$171,968 | \$178,226 | \$0 | \$165,074 | \$303,226 | \$359,054 | \$343,157 |
| | | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| Sub Total: | | \$199,690 | \$171,968 | \$178,226 | \$0 | \$165,074 | \$303,226 | \$359,054 | \$343,157 |
| | | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| Total: | | \$2,557,652 | \$2,131,322 | \$2,150,163 | \$1,938,993 | \$2,412,269 | \$2,606,826 | \$2,731,825 | \$2,787,653 |

Self Insurance Fund - Budget Summary

| 064- Self Insurance Fund | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|--------------------------|--------------------|--------------------|--------------------|--------------------------|-------------------------|-------------------------|--------------------|--------------------|
| Revenue Summary | | | | | | | | |
| Misc. Revenue | \$308,316 | \$308,318 | \$308,318 | \$186,985 | \$308,318 | \$204,000 | \$204,000 | \$204,000 |
| Sub-Total: | \$308,316 | \$308,318 | \$308,318 | \$186,985 | \$308,318 | \$204,000 | \$204,000 | \$204,000 |
| Interfund Transactions | \$0 | \$0 | \$0 | \$0 | \$0 | \$850,000 | \$0 | \$0 |
| Beginning Balance | \$3,104,115 | \$2,778,181 | \$2,212,435 | \$0 | \$1,715,515 | \$1,730,992 | \$1,808,728 | \$1,174,426 |
| Sub-Total: | \$3,104,115 | \$2,778,181 | \$2,212,435 | \$0 | \$1,715,515 | \$2,580,992 | \$1,808,728 | \$1,174,426 |
| Total: | \$3,412,431 | \$3,086,499 | \$2,520,753 | \$186,985 | \$2,023,833 | \$2,784,992 | \$2,012,728 | \$1,378,426 |

Self Insurance Fund - Budget Summary

| 064- Self Insurance Fund | | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|--------------------------------|--|-------------|-------------|-------------|--------------------------|-------------------------|-------------------------|-------------|-------------|
| Expense Summary | | | | | | | | | |
| Personnel | | \$839 | \$38,624 | \$39,970 | \$59,048 | \$37,964 | \$37,964 | \$2 | \$2 |
| Materials, Supplies & Services | | \$633,412 | \$835,440 | \$749,791 | \$781,110 | \$767,300 | \$938,300 | \$838,300 | \$850,300 |
| Sub-Total: | | \$634,250 | \$874,064 | \$789,761 | \$840,158 | \$805,264 | \$976,264 | \$838,302 | \$850,302 |
| Ending Balance | | \$2,778,181 | \$2,212,435 | \$1,730,992 | \$0 | \$1,218,570 | \$1,808,728 | \$1,174,426 | \$528,124 |
| Sub-Total: | | \$2,778,181 | \$2,212,435 | \$1,730,992 | \$0 | \$1,218,570 | \$1,808,728 | \$1,174,426 | \$528,124 |
| Total: | | \$3,412,431 | \$3,086,499 | \$2,520,754 | \$840,158 | \$2,023,834 | \$2,784,992 | \$2,012,728 | \$1,378,426 |

Self Insurance Fund - Budget Summary

| 064- Self Insurance Fund | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|---|-------------|-------------|-------------|--------------------------|-------------------------|-------------------------|-------------|-------------|
| <u>REVENUES BY TYPE</u> | | | | | | | | |
| Misc. Revenue | | | | | | | | |
| 36991 - Fee For Worker's Comp Self Ins | \$308,316 | \$308,318 | \$308,318 | \$186,985 | \$308,318 | \$204,000 | \$204,000 | \$204,000 |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | \$308,316 | \$308,318 | \$308,318 | \$186,985 | \$308,318 | \$204,000 | \$204,000 | \$204,000 |
| Sub Total: | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | \$308,316 | \$308,318 | \$308,318 | \$186,985 | \$308,318 | \$204,000 | \$204,000 | \$204,000 |
| Interfund Transactions | | | | | | | | |
| 38141 - Ins C General Fund | \$0 | \$0 | \$0 | \$0 | \$0 | \$850,000 | \$0 | \$0 |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | \$0 | \$0 | \$0 | \$0 | \$0 | \$850,000 | \$0 | \$0 |
| Beginning Balance | | | | | | | | |
| 39990 - Beginning Balance | \$3,104,115 | \$2,778,181 | \$2,212,435 | \$0 | \$1,715,515 | \$1,730,992 | \$1,808,728 | \$1,174,426 |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | \$3,104,115 | \$2,778,181 | \$2,212,435 | \$0 | \$1,715,515 | \$1,730,992 | \$1,808,728 | \$1,174,426 |
| Sub Total: | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | \$3,104,115 | \$2,778,181 | \$2,212,435 | \$0 | \$1,715,515 | \$2,580,992 | \$1,808,728 | \$1,174,426 |
| Total: | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | \$3,412,431 | \$3,086,499 | \$2,520,753 | \$186,985 | \$2,023,833 | \$2,784,992 | \$2,012,728 | \$1,378,426 |

Sales Tax Rev Bonds Debt Svc F/T - Budget Summary

| 070- Sales Tax Rev Bonds Debt Svc F/T | | | | | 2011 YTD Thru | 2011 Original | 2011 Adjusted | 2012 Budget | 2013 Plan |
|---------------------------------------|--------------------|--------------------|--------------------|--------------------|---------------|--------------------|--------------------|--------------------|--------------------|
| | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru | 5/27/11 | Budget | Budget | | |
| Revenue Summary | | | | | | | | | |
| Misc. Revenue | \$237,766 | \$113,879 | \$25,842 | \$6,622 | | \$0 | \$0 | \$0 | \$0 |
| Special Revenue & Resources | \$0 | \$0 | \$0 | \$1,558,592 | | \$0 | \$1,558,592 | \$0 | \$0 |
| Sub-Total: | \$237,766 | \$113,879 | \$25,842 | \$1,565,213 | | \$0 | \$1,558,592 | \$0 | \$0 |
| Interfund Transactions | \$2,497,909 | \$2,495,195 | \$1,999,424 | \$1,829,123 | | \$1,995,402 | \$1,995,402 | \$2,317,543 | \$1,561,588 |
| Beginning Balance | \$1,609,730 | \$1,743,242 | \$1,924,529 | \$0 | | \$1,782,404 | \$1,822,996 | \$1,863,210 | \$1,921,915 |
| Sub-Total: | \$4,107,639 | \$4,238,437 | \$3,923,953 | \$1,829,123 | | \$3,777,806 | \$3,818,398 | \$4,180,753 | \$3,483,503 |
| Total: | \$4,345,406 | \$4,352,317 | \$3,949,795 | \$3,394,336 | | \$3,777,806 | \$5,376,990 | \$4,180,753 | \$3,483,503 |

Sales Tax Rev Bonds Debt Svc F/T - Budget Summary

| 070- Sales Tax Rev Bonds Debt Svc F/T | | | | | 2011 YTD Thru | 2011 Original | 2011 Adjusted | 2012 Budget | 2013 Plan |
|---------------------------------------|-------------|-------------|-------------|-------------|---------------|---------------|---------------|-------------|-----------|
| | 2008 Actual | 2009 Actual | 2010 Actual | 5/27/11 | Budget | Budget | | | |
| Expense Summary | | | | | | | | | |
| Materials, Supplies & Services | \$0 | \$0 | \$0 | \$51,663 | \$0 | \$51,663 | \$0 | \$0 | |
| Debt Service | \$2,602,163 | \$2,427,788 | \$1,960,837 | \$239,256 | \$1,943,013 | \$1,956,188 | \$2,258,838 | \$1,569,713 | |
| Sub-Total: | \$2,602,163 | \$2,427,788 | \$1,960,837 | \$290,919 | \$1,943,013 | \$2,007,851 | \$2,258,838 | \$1,569,713 | |
| Interfund Transfer | \$0 | \$0 | \$165,962 | \$1,505,929 | \$0 | \$1,505,929 | \$0 | \$0 | |
| Ending Balance | \$1,743,242 | \$1,924,529 | \$1,822,996 | \$0 | \$1,834,793 | \$1,863,210 | \$1,921,915 | \$1,913,790 | |
| Sub-Total: | \$1,743,242 | \$1,924,529 | \$1,988,958 | \$1,505,929 | \$1,834,793 | \$3,369,139 | \$1,921,915 | \$1,913,790 | |
| Total: | \$4,345,405 | \$4,352,316 | \$3,949,794 | \$1,796,848 | \$3,777,806 | \$5,376,990 | \$4,180,753 | \$3,483,503 | |

Sales Tax Rev Bonds Debt Svc F/T - Budget Summary

| 070- Sales Tax Rev Bonds Debt Svc F/T | | | | | 2011 YTD Thru | 2011 Original | 2011 Adjusted | 2012 Budget | 2013 Plan |
|--|-------------|-------------|-------------|---------------|---------------|---------------|---------------|-------------|-------------|
| | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru | 5/27/11 | Budget | Budget | | |
| <u>REVENUES BY TYPE</u> | | | | | | | | | |
| Special Revenue & Resources | | | | | | | | | |
| 39219 - REFUNDING BONDS ISSUED | \$0 | \$0 | \$0 | \$1,525,000 | | \$0 | \$1,525,000 | \$0 | \$0 |
| 39221 - BONDS-ORIGINAL ISSUE PREMIUM | \$0 | \$0 | \$0 | \$33,592 | | \$0 | \$33,592 | \$0 | \$0 |
| | \$0 | \$0 | \$0 | \$1,558,592 | | \$0 | \$1,558,592 | \$0 | \$0 |
| Misc. Revenue | | | | | | | | | |
| 36112 - Int Earn Spec Accts | \$237,766 | \$113,879 | \$25,842 | \$6,622 | | \$0 | \$0 | \$0 | \$0 |
| | \$237,766 | \$113,879 | \$25,842 | \$6,622 | | \$0 | \$0 | \$0 | \$0 |
| Sub Total: | \$237,766 | \$113,879 | \$25,842 | \$1,565,213 | | \$0 | \$1,558,592 | \$0 | \$0 |
| Interfund Transactions | | | | | | | | | |
| 38130 - City Cont. Transportation | \$269,327 | \$269,012 | \$270,977 | \$247,841 | | \$270,366 | \$270,366 | \$268,892 | \$0 |
| 38131 - City Cont. General Fund | \$183,685 | \$181,860 | \$180,547 | \$163,393 | | \$178,247 | \$178,247 | \$180,072 | \$180,847 |
| 38135 - City Contr. Water | \$490,531 | \$489,957 | \$493,534 | \$451,385 | | \$492,423 | \$492,423 | \$489,738 | \$0 |
| 38231 - Transfer From CIP | \$634,366 | \$634,366 | \$134,366 | \$123,167 | | \$134,366 | \$134,366 | \$134,366 | \$134,366 |
| 38234 - Transfer From RDA | \$920,000 | \$920,000 | \$920,000 | \$843,337 | | \$920,000 | \$920,000 | \$920,000 | \$920,000 |
| 38236 - TRANSFER FROM LPA RDA-FUND 33 | \$0 | \$0 | \$0 | \$0 | | \$0 | \$0 | \$324,475 | \$326,375 |
| | \$2,497,909 | \$2,495,195 | \$1,999,424 | \$1,829,123 | | \$1,995,402 | \$1,995,402 | \$2,317,543 | \$1,561,588 |
| Beginning Balance | | | | | | | | | |
| 39990 - Beginning Balance | \$1,609,730 | \$1,743,242 | \$1,924,529 | \$0 | | \$1,782,404 | \$1,822,996 | \$1,863,210 | \$1,921,915 |
| | \$1,609,730 | \$1,743,242 | \$1,924,529 | \$0 | | \$1,782,404 | \$1,822,996 | \$1,863,210 | \$1,921,915 |
| Sub Total: | \$4,107,639 | \$4,238,437 | \$3,923,953 | \$1,829,123 | | \$3,777,806 | \$3,818,398 | \$4,180,753 | \$3,483,503 |
| Total: | \$4,345,406 | \$4,352,317 | \$3,949,795 | \$3,394,336 | | \$3,777,806 | \$5,376,990 | \$4,180,753 | \$3,483,503 |

Sales Tax Rev Bonds Debt Svc F/T - Budget Summary

| 070- Sales Tax Rev Bonds Debt Svc F/T | | | | | 2011 YTD Thru | 2011 Original | 2011 Adjusted | 2012 Budget | 2013 Plan |
|---|-------------|-------------|-------------|---------------|---------------|---------------|---------------|-------------|-----------|
| | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru | 5/27/11 | Budget | Budget | | |
| <u>EXPENDITURES BY DEPARTMENT & TYPE</u> | | | | | | | | | |
| 40790 - 2005a Sales Tax Rev Bonds | | | | | | | | | |
| Debt Service | \$1,741,050 | \$1,739,425 | \$1,270,037 | \$213,806 | \$1,242,613 | \$1,237,613 | \$1,239,438 | \$1,240,213 | |
| | \$1,741,050 | \$1,739,425 | \$1,270,037 | \$213,806 | \$1,242,613 | \$1,237,613 | \$1,239,438 | \$1,240,213 | |
| 40791 - 2005b Sales Tax Rev Bonds | | | | | | | | | |
| Debt Service | \$861,113 | \$688,363 | \$690,800 | \$25,450 | \$700,400 | \$695,400 | \$691,400 | \$0 | |
| | \$861,113 | \$688,363 | \$690,800 | \$25,450 | \$700,400 | \$695,400 | \$691,400 | \$0 | |
| 40792 - 2010 SALES TAX REV. & REF. | | | | | | | | | |
| Materials, Supplies & Services | \$0 | \$0 | \$0 | \$51,663 | \$0 | \$51,663 | \$0 | \$0 | |
| Debt Service | \$0 | \$0 | \$0 | \$0 | \$0 | \$23,175 | \$328,000 | \$329,500 | |
| | \$0 | \$0 | \$0 | \$51,663 | \$0 | \$74,838 | \$328,000 | \$329,500 | |
| Sub Total: | \$2,602,163 | \$2,427,788 | \$1,960,837 | \$290,919 | \$1,943,013 | \$2,007,851 | \$2,258,838 | \$1,569,713 | |
| Interfund Transfer | \$0 | \$0 | \$165,962 | \$1,505,929 | \$0 | \$1,505,929 | \$0 | \$0 | |
| Ending Balance | \$1,743,242 | \$1,924,529 | \$1,822,996 | \$0 | \$1,834,793 | \$1,863,210 | \$1,921,915 | \$1,913,790 | |
| Sub Total: | \$1,743,242 | \$1,924,529 | \$1,988,958 | \$1,505,929 | \$1,834,793 | \$3,369,139 | \$1,921,915 | \$1,913,790 | |
| Total: | \$4,345,405 | \$4,352,316 | \$3,949,794 | \$1,796,848 | \$3,777,806 | \$5,376,990 | \$4,180,753 | \$3,483,503 | |

Debt Service Fund - Budget Summary

| 071- Debt Service Fund | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|-----------------------------|-------------|--------------|--------------|--------------------------|-------------------------|-------------------------|-------------|-------------|
| Revenue Summary | | | | | | | | |
| Property Taxes | \$2,211,909 | \$2,211,909 | \$4,009,000 | \$4,570,315 | \$4,570,315 | \$4,570,315 | \$4,570,315 | \$4,570,315 |
| Misc. Revenue | \$127,040 | \$32,439 | \$52,023 | \$102,264 | \$80,002 | \$107,002 | \$78,414 | \$76,612 |
| Special Revenue & Resources | \$0 | \$23,745,503 | \$8,174,661 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Sub-Total: | \$2,338,949 | \$25,989,851 | \$12,235,683 | \$4,672,579 | \$4,650,317 | \$4,677,317 | \$4,648,729 | \$4,646,927 |
| Beginning Balance | \$527,975 | \$691,114 | \$686,335 | \$0 | \$391,693 | \$420,157 | \$383,580 | \$343,269 |
| Sub-Total: | \$527,975 | \$691,114 | \$686,335 | \$0 | \$391,693 | \$420,157 | \$383,580 | \$343,269 |
| Total: | \$2,866,924 | \$26,680,966 | \$12,922,018 | \$4,672,579 | \$5,042,010 | \$5,097,474 | \$5,032,309 | \$4,990,196 |

Debt Service Fund - Budget Summary

| 071- Debt Service Fund | | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|--------------------------------|--|-------------|--------------|--------------|--------------------------|-------------------------|-------------------------|-------------|-------------|
| Expense Summary | | | | | | | | | |
| Materials, Supplies & Services | | \$0 | \$261,213 | \$137,262 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Debt Service | | \$2,175,810 | \$4,023,942 | \$6,063,939 | \$727,061 | \$4,713,894 | \$4,713,894 | \$4,689,040 | \$4,686,893 |
| Sub-Total: | | \$2,175,810 | \$4,285,155 | \$6,201,201 | \$727,061 | \$4,713,894 | \$4,713,894 | \$4,689,040 | \$4,686,893 |
| Interfund Transfer | | \$0 | \$21,709,476 | \$6,300,660 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Ending Balance | | \$691,114 | \$686,335 | \$420,157 | \$0 | \$328,116 | \$383,580 | \$343,269 | \$303,303 |
| Sub-Total: | | \$691,114 | \$22,395,811 | \$6,720,817 | \$0 | \$328,116 | \$383,580 | \$343,269 | \$303,303 |
| Total: | | \$2,866,924 | \$26,680,966 | \$12,922,018 | \$727,061 | \$5,042,010 | \$5,097,474 | \$5,032,309 | \$4,990,196 |

Debt Service Fund - Budget Summary

071- Debt Service Fund

| | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|--|-------------|--------------|--------------|--------------------------|-------------------------|-------------------------|-------------|-------------|
| REVENUES BY TYPE | | | | | | | | |
| Property Taxes | | | | | | | | |
| 31112 - Prop Tax Debt Serv | \$2,188,909 | \$2,188,909 | \$3,997,000 | \$4,558,315 | \$4,558,315 | \$4,558,315 | \$4,558,315 | \$4,558,315 |
| 31121 - Del And Prior Year | \$12,000 | \$12,000 | \$12,000 | \$12,000 | \$12,000 | \$12,000 | \$12,000 | \$12,000 |
| 31123 - Fee In Lieu | \$11,000 | \$11,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | \$2,211,909 | \$2,211,909 | \$4,009,000 | \$4,570,315 | \$4,570,315 | \$4,570,315 | \$4,570,315 | \$4,570,315 |
| Special Revenue & Resources | | | | | | | | |
| 39219 - REFUNDING BONDS ISSUED | \$0 | \$1,695,000 | \$2,025,000 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 39220 - Bond Proceeds | \$0 | \$21,805,000 | \$6,000,000 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 39221 - BONDS-ORIGINAL ISSUE PREMIUM | \$0 | \$270,712 | \$149,661 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 39222 - BONDS-ORIGINAL ISSUE DISCOUNT | \$0 | \$(25,209) | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | \$0 | \$23,745,503 | \$8,174,661 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Misc. Revenue | | | | | | | | |
| 36112 - Int Earn Spec Accts | \$127,040 | \$32,439 | \$52,023 | \$22,262 | \$0 | \$27,000 | \$0 | \$0 |
| 36915 - BUILD AMERICA BOND SUBSIDY | \$0 | \$0 | \$0 | \$80,002 | \$80,002 | \$80,002 | \$78,414 | \$76,612 |
| | \$127,040 | \$32,439 | \$52,023 | \$102,264 | \$80,002 | \$107,002 | \$78,414 | \$76,612 |
| Sub Total: | \$2,338,949 | \$25,989,851 | \$12,235,683 | \$4,672,579 | \$4,650,317 | \$4,677,317 | \$4,648,729 | \$4,646,927 |
| Beginning Balance | | | | | | | | |
| 39990 - Beginning Balance | \$527,975 | \$691,114 | \$686,335 | \$0 | \$391,693 | \$420,157 | \$383,580 | \$343,269 |
| | \$527,975 | \$691,114 | \$686,335 | \$0 | \$391,693 | \$420,157 | \$383,580 | \$343,269 |
| Sub Total: | \$527,975 | \$691,114 | \$686,335 | \$0 | \$391,693 | \$420,157 | \$383,580 | \$343,269 |
| Total: | \$2,866,924 | \$26,680,966 | \$12,922,018 | \$4,672,579 | \$5,042,010 | \$5,097,474 | \$5,032,309 | \$4,990,196 |

Debt Service Fund - Budget Summary

| 071- Debt Service Fund | | 2011 YTD Thru | | | | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|---|-------------|---------------|-------------|-----------|-------------|-------------------------|-------------------------|-------------|-----------|
| | 2008 Actual | 2009 Actual | 2010 Actual | 5/27/11 | | | | | |
| <u>EXPENDITURES BY DEPARTMENT & TYPE</u> | | | | | | | | | |
| 40752 - Open Sp 2003 GO Bonds | | | | | | | | | |
| Debt Service | \$434,229 | \$432,125 | \$432,075 | \$55,663 | \$441,000 | \$441,000 | \$439,000 | \$438,000 | |
| | \$434,229 | \$432,125 | \$432,075 | \$55,663 | \$441,000 | \$441,000 | \$439,000 | \$438,000 | |
| 40756 - GO Bonds 1999 Series | | | | | | | | | |
| Debt Service | \$388,378 | \$2,096,792 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| | \$388,378 | \$2,096,792 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| 40757 - GO Bonds 2000 Series | | | | | | | | | |
| Debt Service | \$553,400 | \$554,650 | \$2,611,322 | \$11,258 | \$459,315 | \$459,315 | \$0 | \$0 | |
| | \$553,400 | \$554,650 | \$2,611,322 | \$11,258 | \$459,315 | \$459,315 | \$0 | \$0 | |
| 40760 - GO 2004 Open Sp Ice Bonds | | | | | | | | | |
| Debt Service | \$799,803 | \$798,521 | \$798,259 | \$118,754 | \$803,000 | \$803,000 | \$803,000 | \$805,000 | |
| | \$799,803 | \$798,521 | \$798,259 | \$118,754 | \$803,000 | \$803,000 | \$803,000 | \$805,000 | |
| 40779 - GO BONDS-2008 SERIES | | | | | | | | | |
| Materials, Supplies & Services | \$0 | \$126,023 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| Debt Service | \$0 | \$141,853 | \$926,469 | \$189,591 | \$923,000 | \$923,000 | \$920,000 | \$916,000 | |
| | \$0 | \$267,876 | \$926,469 | \$189,591 | \$923,000 | \$923,000 | \$920,000 | \$916,000 | |
| 40780 - GO BONDS-2009 SERIES | | | | | | | | | |
| Materials, Supplies & Services | \$0 | \$135,190 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| Debt Service | \$0 | \$0 | \$1,295,815 | \$209,505 | \$1,420,000 | \$1,420,000 | \$1,415,000 | \$1,415,000 | |
| | \$0 | \$135,190 | \$1,295,815 | \$209,505 | \$1,420,000 | \$1,420,000 | \$1,415,000 | \$1,415,000 | |
| 40788 - GO BONDS-2010B SERIES | | | | | | | | | |
| Materials, Supplies & Services | \$0 | \$0 | \$109,974 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| Debt Service | \$0 | \$0 | \$0 | \$116,717 | \$586,579 | \$586,579 | \$582,040 | \$581,893 | |
| | \$0 | \$0 | \$109,974 | \$116,717 | \$586,579 | \$586,579 | \$582,040 | \$581,893 | |
| 40789 - GO BONDS-2010A SERIES | | | | | | | | | |
| Materials, Supplies & Services | \$0 | \$0 | \$27,287 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| Debt Service | \$0 | \$0 | \$0 | \$25,574 | \$81,000 | \$81,000 | \$530,000 | \$531,000 | |
| | \$0 | \$0 | \$27,287 | \$25,574 | \$81,000 | \$81,000 | \$530,000 | \$531,000 | |
| Sub Total: | \$2,175,810 | \$4,285,155 | \$6,201,201 | \$727,061 | \$4,713,894 | \$4,713,894 | \$4,689,040 | \$4,686,893 | |
| Interfund Transfer | \$0 | \$21,709,476 | \$6,300,660 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| Ending Balance | \$691,114 | \$686,335 | \$420,157 | \$0 | \$328,116 | \$383,580 | \$343,269 | \$303,303 | |

Debt Service Fund - Budget Summary

071- Debt Service Fund

| | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|------------|-------------|--------------|--------------|--------------------------|-------------------------|-------------------------|-------------|-------------|
| Sub Total: | \$691,114 | \$22,395,811 | \$6,720,817 | \$0 | \$328,116 | \$383,580 | \$343,269 | \$303,303 |
| Total: | \$2,866,924 | \$26,680,966 | \$12,922,018 | \$727,061 | \$5,042,010 | \$5,097,474 | \$5,032,309 | \$4,990,196 |

RDA Lower PK Ave Debt Service - Budget Summary

| 076- RDA Lower PK Ave Debt Service | | | | | 2011 YTD Thru | 2011 Original | 2011 Adjusted | 2012 Budget | 2013 Plan |
|------------------------------------|-------------|-------------|-------------|-------------|---------------|---------------|---------------|-------------|-----------|
| | 2008 Actual | 2009 Actual | 2010 Actual | 5/27/11 | Budget | Budget | | | |
| Revenue Summary | | | | | | | | | |
| Misc. Revenue | \$42,729 | \$5,266 | \$2,723 | \$403,133 | \$0 | \$403,133 | \$0 | \$0 | |
| Sub-Total: | \$42,729 | \$5,266 | \$2,723 | \$403,133 | \$0 | \$403,133 | \$0 | \$0 | |
| Interfund Transactions | \$600,000 | \$600,000 | \$600,000 | \$1,855,929 | \$600,000 | \$1,855,929 | \$0 | \$0 | |
| Beginning Balance | \$1,912,445 | \$1,963,226 | \$877,945 | \$0 | \$876,945 | \$884,729 | \$0 | \$0 | |
| Sub-Total: | \$2,512,445 | \$2,563,226 | \$1,477,945 | \$1,855,929 | \$1,476,945 | \$2,740,658 | \$0 | \$0 | |
| Total: | \$2,555,175 | \$2,568,492 | \$1,480,667 | \$2,259,062 | \$1,476,945 | \$3,143,791 | \$0 | \$0 | |

RDA Lower PK Ave Debt Service - Budget Summary

| 076- RDA Lower PK Ave Debt Service | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|------------------------------------|-------------|-------------|-------------|--------------------------|-------------------------|-------------------------|-------------|-----------|
| Expense Summary | | | | | | | | |
| Debt Service | \$591,948 | \$595,783 | \$595,939 | \$2,720,554 | \$602,000 | \$2,720,554 | \$0 | \$0 |
| Sub-Total: | \$591,948 | \$595,783 | \$595,939 | \$2,720,554 | \$602,000 | \$2,720,554 | \$0 | \$0 |
| Interfund Transfer | \$0 | \$1,094,765 | \$0 | \$0 | \$0 | \$423,237 | \$0 | \$0 |
| Ending Balance | \$1,963,226 | \$877,945 | \$884,729 | \$0 | \$874,945 | \$0 | \$0 | \$0 |
| Sub-Total: | \$1,963,226 | \$1,972,710 | \$884,729 | \$0 | \$874,945 | \$423,237 | \$0 | \$0 |
| Total: | \$2,555,174 | \$2,568,492 | \$1,480,668 | \$2,720,554 | \$1,476,945 | \$3,143,791 | \$0 | \$0 |

RDA Lower PK Ave Debt Service - Budget Summary

| 076- RDA Lower PK Ave Debt Service | | | | | 2011 YTD Thru | 2011 Original | 2011 Adjusted | 2012 Budget | 2013 Plan |
|--------------------------------------|-------------|-------------|-------------|-------------|---------------|---------------|---------------|-------------|-----------|
| | 2008 Actual | 2009 Actual | 2010 Actual | 5/27/11 | Budget | Budget | | | |
| <u>REVENUES BY TYPE</u> | | | | | | | | | |
| Misc. Revenue | | | | | | | | | |
| 36112 - Int Earn Spec Accts | \$42,729 | \$5,266 | \$2,723 | \$3,133 | \$0 | \$3,133 | \$0 | \$0 | |
| 36911 - Other Miscellaneous | \$0 | \$0 | \$0 | \$400,000 | \$0 | \$400,000 | \$0 | \$0 | |
| | \$42,729 | \$5,266 | \$2,723 | \$403,133 | \$0 | \$403,133 | \$0 | \$0 | |
| Sub Total: | \$42,729 | \$5,266 | \$2,723 | \$403,133 | \$0 | \$403,133 | \$0 | \$0 | |
| Interfund Transactions | | | | | | | | | |
| 38234 - Transfer From RDA | \$600,000 | \$600,000 | \$600,000 | \$350,000 | \$600,000 | \$350,000 | \$0 | \$0 | |
| 38271 - Trans From Debt Service Fund | \$0 | \$0 | \$0 | \$1,505,929 | \$0 | \$1,505,929 | \$0 | \$0 | |
| | \$600,000 | \$600,000 | \$600,000 | \$1,855,929 | \$600,000 | \$1,855,929 | \$0 | \$0 | |
| Beginning Balance | | | | | | | | | |
| 39990 - Beginning Balance | \$1,912,445 | \$1,963,226 | \$877,945 | \$0 | \$876,945 | \$884,729 | \$0 | \$0 | |
| | \$1,912,445 | \$1,963,226 | \$877,945 | \$0 | \$876,945 | \$884,729 | \$0 | \$0 | |
| Sub Total: | \$2,512,445 | \$2,563,226 | \$1,477,945 | \$1,855,929 | \$1,476,945 | \$2,740,658 | \$0 | \$0 | |
| Total: | \$2,555,175 | \$2,568,492 | \$1,480,667 | \$2,259,062 | \$1,476,945 | \$3,143,791 | \$0 | \$0 | |

RDA Lower PK Ave Debt Service - Budget Summary

076- RDA Lower PK Ave Debt Service

| | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|---|--------------------|--------------------|--------------------|--------------------------|-------------------------|-------------------------|-------------|------------|
| <u>EXPENDITURES BY DEPARTMENT & TYPE</u> | | | | | | | | |
| 40778 - 1998 Lower PK Ave RDA Debt Svc | | | | | | | | |
| Debt Service | \$591,948 | \$595,783 | \$595,939 | \$2,720,554 | \$602,000 | \$2,720,554 | \$0 | \$0 |
| | \$591,948 | \$595,783 | \$595,939 | \$2,720,554 | \$602,000 | \$2,720,554 | \$0 | \$0 |
| Sub Total: | \$591,948 | \$595,783 | \$595,939 | \$2,720,554 | \$602,000 | \$2,720,554 | \$0 | \$0 |
| Interfund Transfer | \$0 | \$1,094,765 | \$0 | \$0 | \$0 | \$423,237 | \$0 | \$0 |
| Ending Balance | \$1,963,226 | \$877,945 | \$884,729 | \$0 | \$874,945 | \$0 | \$0 | \$0 |
| Sub Total: | \$1,963,226 | \$1,972,710 | \$884,729 | \$0 | \$874,945 | \$423,237 | \$0 | \$0 |
| Total: | \$2,555,174 | \$2,568,492 | \$1,480,668 | \$2,720,554 | \$1,476,945 | \$3,143,791 | \$0 | \$0 |

Capital Improvement Fund - Budget Summary

| 031- Capital Improvement Fund | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|--------------------------------------|--------------|--------------|--------------|--------------------------|-------------------------|-------------------------|--------------|-------------|
| Revenue Summary | | | | | | | | |
| Property Taxes | \$692,880 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Sales Tax | \$0 | \$0 | \$0 | \$0 | \$921,209 | \$1,469,639 | \$1,362,709 | \$2,417,709 |
| Planning Building & Engineering Fees | \$1,324,955 | \$844,074 | \$109,553 | \$189,751 | \$610,500 | \$233,000 | \$233,000 | \$233,000 |
| Intergovernmental Revenue | \$1,152,914 | \$517,884 | \$571,860 | \$475,756 | \$1,350,000 | \$1,671,208 | \$350,000 | \$350,000 |
| Misc. Revenue | \$3,472,794 | \$1,244,995 | \$999,853 | \$741,126 | \$200,000 | \$818,000 | \$5,750,000 | \$250,000 |
| Special Revenue & Resources | \$689,751 | \$193,858 | \$451,778 | \$84,910 | \$0 | \$309,330 | \$7,300,000 | \$0 |
| Sub-Total: | \$7,333,294 | \$2,800,810 | \$2,133,043 | \$1,491,544 | \$3,081,709 | \$4,501,177 | \$14,995,709 | \$3,250,709 |
| Interfund Transactions | \$5,525,300 | \$24,552,451 | \$8,186,958 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Beginning Balance | \$48,655,592 | \$51,554,158 | \$51,656,557 | \$0 | \$2,594,736 | \$33,954,635 | \$1,902,968 | \$1,869,146 |
| Sub-Total: | \$54,180,892 | \$76,106,609 | \$59,843,515 | \$0 | \$2,594,736 | \$33,954,635 | \$1,902,968 | \$1,869,146 |
| Total: | \$61,514,186 | \$78,907,419 | \$61,976,558 | \$1,491,544 | \$5,676,445 | \$38,455,812 | \$16,898,677 | \$5,119,855 |

Capital Improvement Fund - Budget Summary

| 031- Capital Improvement Fund | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|--------------------------------|--------------|--------------|--------------|--------------------------|-------------------------|-------------------------|--------------|-------------|
| Expense Summary | | | | | | | | |
| Personnel | \$63,436 | \$43,806 | \$33,523 | \$23,362 | \$0 | \$0 | \$0 | \$0 |
| Materials, Supplies & Services | \$3,485 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Capital Outlay | \$9,258,741 | \$26,572,690 | \$27,854,034 | \$9,662,105 | \$2,746,444 | \$36,418,478 | \$14,895,165 | \$3,150,165 |
| Sub-Total: | \$9,325,662 | \$26,616,496 | \$27,887,557 | \$9,685,467 | \$2,746,444 | \$36,418,478 | \$14,895,165 | \$3,150,165 |
| Interfund Transfer | \$634,366 | \$634,366 | \$134,366 | \$123,167 | \$134,366 | \$134,366 | \$134,366 | \$134,366 |
| Ending Balance | \$51,554,158 | \$51,656,557 | \$33,954,635 | \$0 | \$2,795,635 | \$1,902,968 | \$1,869,146 | \$1,835,324 |
| Sub-Total: | \$52,188,524 | \$52,290,923 | \$34,089,001 | \$123,167 | \$2,930,001 | \$2,037,334 | \$2,003,512 | \$1,969,690 |
| Total: | \$61,514,186 | \$78,907,419 | \$61,976,558 | \$9,808,634 | \$5,676,445 | \$38,455,812 | \$16,898,677 | \$5,119,855 |

Capital Improvement Fund - Budget Summary

| 031- Capital Improvement Fund | | | | | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|---|-------------|-------------|-------------|--------------------------|--------------------------|-------------------------|-------------------------|-------------|-----------|
| | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | | | | | |
| <u>REVENUES BY TYPE</u> | | | | | | | | | |
| Property Taxes | | | | | | | | | |
| 31124 - Fee In Lieu Housing | \$692,880 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | \$692,880 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Sales Tax | | | | | | | | | |
| 31213 - Resort Tax | \$0 | \$0 | \$0 | \$0 | \$921,209 | \$1,469,639 | \$1,362,709 | \$2,417,709 | |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- | |
| | \$0 | \$0 | \$0 | \$0 | \$921,209 | \$1,469,639 | \$1,362,709 | \$2,417,709 | |
| Planning Building & Engineering Fees | | | | | | | | | |
| 32261 - In Lieu Of Parking | \$14,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| 32361 - Impact Fees | \$1,310,955 | \$844,074 | \$109,553 | \$189,751 | \$610,500 | \$233,000 | \$233,000 | \$233,000 | |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- | |
| | \$1,324,955 | \$844,074 | \$109,553 | \$189,751 | \$610,500 | \$233,000 | \$233,000 | \$233,000 | |
| Intergovernmental Revenue | | | | | | | | | |
| 33110 - Federal Grants | \$38,941 | \$33,544 | \$6,549 | \$115,097 | \$1,000,000 | \$1,213,969 | \$0 | \$0 | |
| 33252 - State Contribution | \$203,041 | \$7,901 | \$12,521 | \$12,599 | \$0 | \$19,239 | \$0 | \$0 | |
| 33261 - Class "C" Road | \$376,602 | \$322,439 | \$323,143 | \$209,847 | \$300,000 | \$300,000 | \$300,000 | \$300,000 | |
| 33311 - County Sp District Contributio | \$100,000 | \$0 | \$50,000 | \$50,000 | \$50,000 | \$50,000 | \$50,000 | \$50,000 | |
| 33312 - Recr, Arts&park Rap Tax Grant | \$59,231 | \$0 | \$100,000 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| 33313 - Restaurant Tax Grant | \$375,100 | \$154,000 | \$79,647 | \$88,214 | \$0 | \$88,000 | \$0 | \$0 | |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- | |
| | \$1,152,914 | \$517,884 | \$571,860 | \$475,756 | \$1,350,000 | \$1,671,208 | \$350,000 | \$350,000 | |
| Special Revenue & Resources | | | | | | | | | |
| 39110 - Donations | \$19,113 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| 39126 - Other Contributions | \$667,588 | \$191,408 | \$449,578 | \$82,860 | \$0 | \$307,567 | \$0 | \$0 | |
| 39129 - Library Fundraising Donation | \$3,050 | \$2,450 | \$2,200 | \$2,050 | \$0 | \$1,763 | \$0 | \$0 | |
| 39220 - Bond Proceeds | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$7,300,000 | \$0 | |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- | |
| | \$689,751 | \$193,858 | \$451,778 | \$84,910 | \$0 | \$309,330 | \$7,300,000 | \$0 | |
| Misc. Revenue | | | | | | | | | |
| 36111 - Interest Earnings | \$2,400,215 | \$859,530 | \$259,621 | \$8,341 | \$0 | \$60,000 | \$0 | \$0 | |
| 36210 - Rental Income | \$0 | \$(200) | \$0 | \$400 | \$0 | \$35,000 | \$50,000 | \$50,000 | |
| 36310 - Sale Of Assets | \$168,165 | \$0 | \$181,595 | \$377,016 | \$0 | \$377,000 | \$5,500,000 | \$0 | |
| 36325 - GARAGE REVENUE | \$175,831 | \$232,030 | \$183,836 | \$203,773 | \$200,000 | \$200,000 | \$200,000 | \$200,000 | |
| 36911 - Other Miscellaneous | \$728,583 | \$153,635 | \$374,801 | \$151,596 | \$0 | \$146,000 | \$0 | \$0 | |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- | |
| | \$3,472,794 | \$1,244,995 | \$999,853 | \$741,126 | \$200,000 | \$818,000 | \$5,750,000 | \$250,000 | |

Capital Improvement Fund - Budget Summary

| 031- Capital Improvement Fund | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|--|--------------|--------------|--------------|--------------------------|-------------------------|-------------------------|--------------|-------------|
| Sub Total: | \$7,333,294 | \$2,800,810 | \$2,133,043 | \$1,491,544 | \$3,081,709 | \$4,501,177 | \$14,995,709 | \$3,250,709 |
| Interfund Transactions | | | | | | | | |
| 38211 - Trans Fr Gen Fund | \$3,141,278 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 38213 - Gen Fund Trans To Fund 31 CIP | \$1,658,722 | \$2,842,975 | \$1,648,871 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 38231 - Transfer From CIP | \$725,300 | \$0 | \$71,465 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 38271 - Trans From Debt Service Fund | \$0 | \$21,709,476 | \$6,466,622 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | \$5,525,300 | \$24,552,451 | \$8,186,958 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Beginning Balance | | | | | | | | |
| 39990 - Beginning Balance | \$48,655,592 | \$51,554,158 | \$51,656,557 | \$0 | \$2,594,736 | \$33,954,635 | \$1,902,968 | \$1,869,146 |
| | \$48,655,592 | \$51,554,158 | \$51,656,557 | \$0 | \$2,594,736 | \$33,954,635 | \$1,902,968 | \$1,869,146 |
| Sub Total: | \$54,180,892 | \$76,106,609 | \$59,843,515 | \$0 | \$2,594,736 | \$33,954,635 | \$1,902,968 | \$1,869,146 |
| Total: | \$61,514,186 | \$78,907,419 | \$61,976,558 | \$1,491,544 | \$5,676,445 | \$38,455,812 | \$16,898,677 | \$5,119,855 |

Capital Improvement Fund - Budget Summary

| 031- Capital Improvement Fund | | | | | | | | | |
|---|--|-------------|-------------|-------------|--------------------------|-------------------------|-------------------------|-------------|-----------|
| | | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
| <u>EXPENDITURES BY DEPARTMENT & TYPE</u> | | | | | | | | | |
| 43300 - Five Year CIP Funding | | | | | | | | | |
| Capital Outlay | | \$500,118 | \$2,247,334 | \$0 | \$0 | \$0 | \$7,073,395 | \$0 | \$0 |
| | | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | | \$500,118 | \$2,247,334 | \$0 | \$0 | \$0 | \$7,073,395 | \$0 | \$0 |
| 43301 - Engineering & Planning | | | | | | | | | |
| Capital Outlay | | \$0 | \$1,125 | \$0 | \$0 | \$7,456 | \$60,567 | \$7,456 | \$7,456 |
| | | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | | \$0 | \$1,125 | \$0 | \$0 | \$7,456 | \$60,567 | \$7,456 | \$7,456 |
| 43302 - Information Systems Enhancemen | | | | | | | | | |
| Capital Outlay | | \$0 | \$4,401 | \$21,839 | \$49,466 | \$0 | \$75,152 | \$0 | \$0 |
| | | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | | \$0 | \$4,401 | \$21,839 | \$49,466 | \$0 | \$75,152 | \$0 | \$0 |
| 43307 - Hillside Design And Reconstruc | | | | | | | | | |
| Capital Outlay | | \$0 | \$111,515 | \$61,875 | \$15,722 | \$0 | \$21,594 | \$0 | \$0 |
| | | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | | \$0 | \$111,515 | \$61,875 | \$15,722 | \$0 | \$21,594 | \$0 | \$0 |
| 43311 - Pavement Management | | | | | | | | | |
| Capital Outlay | | \$575,703 | \$717,450 | \$456,139 | \$492,643 | \$425,500 | \$743,926 | \$600,000 | \$500,000 |
| | | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | | \$575,703 | \$717,450 | \$456,139 | \$492,643 | \$425,500 | \$743,926 | \$600,000 | \$500,000 |
| 43313 - Hist Incentive Spec Serv Cont | | | | | | | | | |
| Capital Outlay | | \$9,300 | \$0 | \$0 | \$0 | \$0 | \$91,769 | \$0 | \$0 |
| | | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | | \$9,300 | \$0 | \$0 | \$0 | \$0 | \$91,769 | \$0 | \$0 |
| 43320 - Affordable Housing | | | | | | | | | |
| Capital Outlay | | \$84,049 | \$373,018 | \$336,767 | \$0 | \$0 | \$1,352,210 | \$0 | \$0 |
| | | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | | \$84,049 | \$373,018 | \$336,767 | \$0 | \$0 | \$1,352,210 | \$0 | \$0 |
| 43324 - Mcpolin Farm Property Maint | | | | | | | | | |
| Capital Outlay | | \$0 | \$0 | \$467 | \$0 | \$0 | \$2,280 | \$0 | \$0 |
| | | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | | \$0 | \$0 | \$467 | \$0 | \$0 | \$2,280 | \$0 | \$0 |
| 43329 - Ada Implementation | | | | | | | | | |
| Capital Outlay | | \$0 | \$10,410 | \$0 | \$3,718 | \$10,000 | \$24,666 | \$10,000 | \$10,000 |
| | | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | | \$0 | \$10,410 | \$0 | \$3,718 | \$10,000 | \$24,666 | \$10,000 | \$10,000 |
| 43332 - Library Donation Exp | | | | | | | | | |
| Capital Outlay | | \$5,824 | \$9,000 | \$8,310 | \$11,526 | \$0 | \$26,002 | \$0 | \$0 |
| | | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | | \$5,824 | \$9,000 | \$8,310 | \$11,526 | \$0 | \$26,002 | \$0 | \$0 |

Capital Improvement Fund - Budget Summary

| 031- Capital Improvement Fund | | 2011 YTD Thru | | | | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|---|-------------|---------------|--------------|-----------|-----------|-------------------------|-------------------------|-------------|-----------|
| | 2008 Actual | 2009 Actual | 2010 Actual | 5/27/11 | | | | | |
| 43333 - Directional Signage | | | | | | | | | |
| Capital Outlay | \$11,000 | \$7,733 | \$1,360 | \$0 | \$0 | \$0 | \$5,000 | \$5,000 | |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- | |
| | \$11,000 | \$7,733 | \$1,360 | \$0 | \$0 | \$0 | \$5,000 | \$5,000 | |
| 43334 - Computer Aided Mapping | | | | | | | | | |
| Capital Outlay | \$2,370 | \$20,435 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- | |
| | \$2,370 | \$20,435 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| 43343 - Public Safety Facility | | | | | | | | | |
| Personnel | \$14,353 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| Capital Outlay | \$2,568,995 | \$196,738 | \$5,049 | \$0 | \$0 | \$7,722 | \$0 | \$0 | |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- | |
| | \$2,583,348 | \$196,738 | \$5,049 | \$0 | \$0 | \$7,722 | \$0 | \$0 | |
| 43349 - Traffic Calming | | | | | | | | | |
| Capital Outlay | \$26,017 | \$32,637 | \$6,034 | \$22,088 | \$50,000 | \$50,000 | \$50,000 | \$50,000 | |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- | |
| | \$26,017 | \$32,637 | \$6,034 | \$22,088 | \$50,000 | \$50,000 | \$50,000 | \$50,000 | |
| 43352 - Office Space | | | | | | | | | |
| Capital Outlay | \$13,369 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- | |
| | \$13,369 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| 43354 - Cosac Open Space Acquisition | | | | | | | | | |
| Capital Outlay | \$1,959,045 | \$12,017,778 | \$10,577,371 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- | |
| | \$1,959,045 | \$12,017,778 | \$10,577,371 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| 43355 - Library Software | | | | | | | | | |
| Capital Outlay | \$0 | \$610 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- | |
| | \$0 | \$610 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| 43356 - Trails Master Plan Implementat | | | | | | | | | |
| Personnel | \$0 | \$6,948 | \$4,480 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| Capital Outlay | \$22,884 | \$213,483 | \$65,853 | \$42,190 | \$100,000 | \$301,088 | \$100,000 | \$300,000 | |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- | |
| | \$22,884 | \$220,431 | \$70,333 | \$42,190 | \$100,000 | \$301,088 | \$100,000 | \$300,000 | |
| 43358 - Property Improvements | | | | | | | | | |
| Capital Outlay | \$100,000 | \$100,000 | \$100,000 | \$100,000 | \$100,000 | \$100,000 | \$100,000 | \$100,000 | |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- | |
| | \$100,000 | \$100,000 | \$100,000 | \$100,000 | \$100,000 | \$100,000 | \$100,000 | \$100,000 | |
| 43368 - Downtown Revitalization | | | | | | | | | |
| Capital Outlay | \$2,721 | \$10,620 | \$22,523 | \$0 | \$0 | \$383,000 | \$0 | \$0 | |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- | |
| | \$2,721 | \$10,620 | \$22,523 | \$0 | \$0 | \$383,000 | \$0 | \$0 | |

Capital Improvement Fund - Budget Summary

| 031- Capital Improvement Fund | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|---|-------------|-------------|-------------|--------------------------|-------------------------|-------------------------|-------------|-----------|
| 43372 - Sidewalk Improvements | | | | | | | | |
| Capital Outlay | \$1,329 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | \$1,329 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 43377 - Olympic Preparation/Legacies | | | | | | | | |
| Capital Outlay | \$12,973 | \$168 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | \$12,973 | \$168 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 43378 - Cemetery Capital Replacement | | | | | | | | |
| Capital Outlay | \$23,218 | \$4,984 | \$611 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | \$23,218 | \$4,984 | \$611 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 43379 - Ice Rink | | | | | | | | |
| Capital Outlay | \$20,000 | \$1,087 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | \$20,000 | \$1,087 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 43381 - Abatement Fund | | | | | | | | |
| Capital Outlay | \$0 | \$3,698 | \$1,500 | \$0 | \$0 | \$48,688 | \$0 | \$0 |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | \$0 | \$3,698 | \$1,500 | \$0 | \$0 | \$48,688 | \$0 | \$0 |
| 43386 - In Car Computer Systems | | | | | | | | |
| Capital Outlay | \$0 | \$12,432 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | \$0 | \$12,432 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 43395 - Marsac Improvements | | | | | | | | |
| Personnel | \$39,104 | \$29,866 | \$16,227 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Capital Outlay | \$696,117 | \$4,092,168 | \$1,805,559 | \$29,462 | \$0 | \$115,795 | \$0 | \$0 |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | \$735,221 | \$4,122,034 | \$1,821,786 | \$29,462 | \$0 | \$115,795 | \$0 | \$0 |
| 43401 - Public Art | | | | | | | | |
| Capital Outlay | \$46,507 | \$14,653 | \$14,029 | \$19,861 | \$45,000 | \$58,824 | \$0 | \$0 |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | \$46,507 | \$14,653 | \$14,029 | \$19,861 | \$45,000 | \$58,824 | \$0 | \$0 |
| 43402 - Friends Of The Farm | | | | | | | | |
| Capital Outlay | \$1,647 | \$585 | \$28,910 | \$4,514 | \$0 | \$19,841 | \$0 | \$0 |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | \$1,647 | \$585 | \$28,910 | \$4,514 | \$0 | \$19,841 | \$0 | \$0 |
| 43404 - Open Space Improvements | | | | | | | | |
| Capital Outlay | \$36,210 | \$149,725 | \$1,283,042 | \$110,790 | \$0 | \$888,526 | \$0 | \$0 |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | \$36,210 | \$149,725 | \$1,283,042 | \$110,803 | \$0 | \$888,526 | \$0 | \$0 |

Capital Improvement Fund - Budget Summary

| 031- Capital Improvement Fund | | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|---|--|-------------|-------------|-------------|--------------------------|-------------------------|-------------------------|-------------|-----------|
| 43407 - Tennis Bubble | | | | | | | | | |
| Capital Outlay | | \$209,275 | \$13,689 | \$1,600 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | | \$209,275 | \$13,689 | \$1,600 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 43408 - D.A.R.E. Government Software | | | | | | | | | |
| Capital Outlay | | \$136,613 | \$14,200 | \$79,197 | \$300 | \$0 | \$5,203 | \$0 | \$0 |
| | | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | | \$136,613 | \$14,200 | \$79,197 | \$300 | \$0 | \$5,203 | \$0 | \$0 |
| 43411 - Neighborhood Parks | | | | | | | | | |
| Capital Outlay | | \$47,529 | \$340,917 | \$621,804 | \$223,187 | \$0 | \$273,185 | \$0 | \$0 |
| | | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | | \$47,529 | \$340,917 | \$621,804 | \$223,187 | \$0 | \$273,185 | \$0 | \$0 |
| 43412 - Biocell Remediation | | | | | | | | | |
| Capital Outlay | | \$74,372 | \$423,861 | \$108 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | | \$74,372 | \$423,861 | \$108 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 43413 - Top Soil Assistance Program | | | | | | | | | |
| Capital Outlay | | \$3,600 | \$5,438 | \$900 | \$900 | \$0 | \$11,807 | \$0 | \$0 |
| | | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | | \$3,600 | \$5,438 | \$900 | \$900 | \$0 | \$11,807 | \$0 | \$0 |
| 43416 - Conservation Reserve Program | | | | | | | | | |
| Capital Outlay | | \$2,380 | \$(633) | \$1,777 | \$2,273 | \$0 | \$2,473 | \$0 | \$0 |
| | | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | | \$2,380 | \$(633) | \$1,777 | \$2,273 | \$0 | \$2,473 | \$0 | \$0 |
| 43418 - Lower Norfolk | | | | | | | | | |
| Capital Outlay | | \$170,888 | \$2,322,472 | \$201,935 | \$2,711 | \$0 | \$2,711 | \$0 | \$0 |
| | | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | | \$170,888 | \$2,322,472 | \$201,935 | \$2,711 | \$0 | \$2,711 | \$0 | \$0 |
| 43419 - Woodside C North Of 13th | | | | | | | | | |
| Capital Outlay | | \$114,447 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | | \$114,447 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 43421 - Bonanza Drive Reconstruction | | | | | | | | | |
| Capital Outlay | | \$78,329 | \$9,289 | \$709,936 | \$386,049 | \$0 | \$2,296,117 | \$0 | \$0 |
| | | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | | \$78,329 | \$9,289 | \$709,936 | \$386,049 | \$0 | \$2,296,117 | \$0 | \$0 |
| 43423 - Mcpolin Farm | | | | | | | | | |
| Capital Outlay | | \$8,538 | \$0 | \$21,544 | \$56,356 | \$0 | \$82,508 | \$0 | \$0 |
| | | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | | \$8,538 | \$0 | \$21,544 | \$56,356 | \$0 | \$82,508 | \$0 | \$0 |

Capital Improvement Fund - Budget Summary

| 031- Capital Improvement Fund | | | | | 2011 YTD Thru | 2011 Original | 2011 Adjusted | 2012 Budget | 2013 Plan |
|---|----------|----------|-------------|-----|---------------|---------------|---------------|---------------|---------------|
| | | | | | 5/27/11 | Budget | Budget | Budget | Plan |
| | | | | | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru | 2011 YTD Thru |
| | | | | | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru | 2011 YTD Thru |
| 43425 - Golf Improvements | | | | | | | | | |
| Capital Outlay | \$0 | \$0 | \$1,132,822 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | \$0 | \$0 | \$1,132,822 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 43426 - Town Plaza | | | | | | | | | |
| Personnel | \$1,857 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Capital Outlay | \$3,805 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | \$5,662 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 43437 - Deer Valley Dr Neighborhood Bu | | | | | | | | | |
| Capital Outlay | \$0 | \$3,590 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | \$0 | \$3,590 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 43439 - Prospector Av Storm Drain | | | | | | | | | |
| Capital Outlay | \$14,164 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | \$14,164 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 43440 - Meadows Dr Traffic Signal | | | | | | | | | |
| Capital Outlay | \$47,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | \$47,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 43441 - 3 Kings Dr Storm Drain | | | | | | | | | |
| Capital Outlay | \$19,615 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | \$19,615 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 43442 - Storm Drain & Flood Control De | | | | | | | | | |
| Capital Outlay | \$20,591 | \$9,271 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | \$20,591 | \$9,271 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 43447 - Ice Rink - Cash Flow/Fundraising CIP | | | | | | | | | |
| Personnel | \$5,282 | \$259 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Materials, Supplies & Services | \$3,485 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Capital Outlay | \$43,053 | \$671 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | \$51,820 | \$930 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 43450 - Police Wireless Network | | | | | | | | | |
| Capital Outlay | \$24,635 | \$34,557 | \$9,841 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | \$24,635 | \$34,557 | \$9,841 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |

Capital Improvement Fund - Budget Summary

| 031- Capital Improvement Fund | | 2011 YTD Thru | | | | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|---|-------------|---------------|-------------|----------|-------|-------------------------|-------------------------|-------------|-----------|
| | 2008 Actual | 2009 Actual | 2010 Actual | 5/27/11 | | | | | |
| 43451 - Police Dispatch System | | | | | | | | | |
| Capital Outlay | \$25,555 | \$5,000 | \$0 | \$995 | \$0 | \$7,360 | \$0 | \$0 | |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- | |
| | \$25,555 | \$5,000 | \$0 | \$995 | \$0 | \$7,360 | \$0 | \$0 | |
| 43452 - Kearns Blvd Improvements | | | | | | | | | |
| Capital Outlay | \$66,558 | \$4,928 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- | |
| | \$66,558 | \$4,928 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| 43453 - Quinns Rec Maintenance Equipme | | | | | | | | | |
| Capital Outlay | \$18,200 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- | |
| | \$18,200 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| 43455 - Mobile Data System | | | | | | | | | |
| Capital Outlay | \$14,787 | \$2,483 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- | |
| | \$14,787 | \$2,483 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| 43456 - Quinns Ice Fields Phase II | | | | | | | | | |
| Capital Outlay | \$193,018 | \$32,042 | \$16,751 | \$47,093 | \$0 | \$90,922 | \$0 | \$0 | |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- | |
| | \$193,018 | \$32,042 | \$16,751 | \$47,093 | \$0 | \$90,922 | \$0 | \$0 | |
| 43460 - Museum Expansion | | | | | | | | | |
| Capital Outlay | \$211,793 | \$213,306 | \$0 | \$80,000 | \$0 | \$80,000 | \$0 | \$0 | |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- | |
| | \$211,793 | \$213,306 | \$0 | \$80,000 | \$0 | \$80,000 | \$0 | \$0 | |
| 43461 - Public Works Equipment | | | | | | | | | |
| Capital Outlay | \$100,485 | \$18,000 | \$6,000 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- | |
| | \$100,485 | \$18,000 | \$6,000 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| 43472 - Rac Club Program Equip Replace | | | | | | | | | |
| Capital Outlay | \$70,237 | \$23,911 | \$0 | \$0 | \$0 | \$35,000 | \$50,000 | \$50,000 | |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- | |
| | \$70,237 | \$23,911 | \$0 | \$0 | \$0 | \$35,000 | \$50,000 | \$50,000 | |
| 43473 - Intersec Realign Monitor & Rc | | | | | | | | | |
| Capital Outlay | \$2,461 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- | |
| | \$2,461 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| 43475 - Cross Country Snowmobile & Rol | | | | | | | | | |
| Capital Outlay | \$5,443 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- | |
| | \$5,443 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | |

Capital Improvement Fund - Budget Summary

| 031- Capital Improvement Fund | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|--|-------------|-------------|-------------|--------------------------|-------------------------|-------------------------|-------------|-----------|
| 43477 - Public Works Storage Parcel | | | | | | | | |
| Capital Outlay | \$3,900 | \$112,357 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | \$3,900 | \$112,357 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 43478 - Asset Mgmt Replacement Program | | | | | | | | |
| Capital Outlay | \$211,641 | \$179,716 | \$369,910 | \$110,671 | \$382,709 | \$1,343,984 | \$582,709 | \$582,709 |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | \$211,641 | \$179,716 | \$369,910 | \$110,671 | \$382,709 | \$1,343,984 | \$582,709 | \$582,709 |
| 43480 - Walkable Community Safe Ped St | | | | | | | | |
| Personnel | \$4 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Capital Outlay | \$14,685 | \$3,650 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | \$14,689 | \$3,650 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 43481 - Update Rec Needs * Fac Assess | | | | | | | | |
| Capital Outlay | \$50,758 | \$9,388 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | \$50,758 | \$9,388 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 43482 - Ice Facility Capital Replace | | | | | | | | |
| Capital Outlay | \$1,135 | \$48,504 | \$67,518 | \$11,597 | \$50,000 | \$71,776 | \$50,000 | \$50,000 |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | \$1,135 | \$48,504 | \$67,518 | \$11,597 | \$50,000 | \$71,776 | \$50,000 | \$50,000 |
| 43485 - Quinn's Public Improvements | | | | | | | | |
| Capital Outlay | \$0 | \$16,265 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | \$0 | \$16,265 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 43488 - Otis Phase II(a) | | | | | | | | |
| Capital Outlay | \$0 | \$0 | \$1,744,115 | \$351,319 | \$0 | \$595,986 | \$0 | \$0 |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | \$0 | \$0 | \$1,744,115 | \$351,319 | \$0 | \$595,986 | \$0 | \$0 |
| 43492 - Building Dept. Training Grant | | | | | | | | |
| Capital Outlay | \$4,390 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | \$4,390 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 43493 - Ice Facility Capital Improvements | | | | | | | | |
| Personnel | \$0 | \$0 | \$66 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Capital Outlay | \$66,828 | \$90,131 | \$24,984 | \$4,423 | \$0 | \$4,423 | \$0 | \$0 |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | \$66,828 | \$90,131 | \$25,050 | \$4,423 | \$0 | \$4,423 | \$0 | \$0 |
| 43497 - Shop Computers | | | | | | | | |
| Capital Outlay | \$0 | \$7,050 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | \$0 | \$7,050 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |

Capital Improvement Fund - Budget Summary

| 031- Capital Improvement Fund | | | | | | | | | |
|---|-------------|-------------|-------------|--------------------------|-------------------------|-------------------------|-------------|-----------|--|
| | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan | |
| 43498 - Quinn's Fields Phase III | | | | | | | | | |
| Capital Outlay | \$0 | \$0 | \$26,548 | \$0 | \$300,000 | \$300,000 | \$300,000 | \$300,000 | |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- | |
| | \$0 | \$0 | \$26,548 | \$0 | \$300,000 | \$300,000 | \$300,000 | \$300,000 | |
| 43499 - Park City Website Remodel | | | | | | | | | |
| Capital Outlay | \$1,473 | \$1,402 | \$21,999 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- | |
| | \$1,473 | \$1,402 | \$21,999 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| 43500 - Time and Attendance Software | | | | | | | | | |
| Capital Outlay | \$68,680 | \$14,645 | \$5,697 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- | |
| | \$68,680 | \$14,645 | \$5,697 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| 43507 - Public Works Site Cleanup | | | | | | | | | |
| Capital Outlay | \$0 | \$19,001 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- | |
| | \$0 | \$19,001 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| 43511 - Deer Valley Drive Reconstruction | | | | | | | | | |
| Capital Outlay | \$0 | \$193,093 | \$0 | \$0 | \$1,000,000 | \$1,027,177 | \$75,000 | \$0 | |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- | |
| | \$0 | \$193,093 | \$0 | \$0 | \$1,000,000 | \$1,027,177 | \$75,000 | \$0 | |
| 43512 - China Bridge Improvements & Equipment | | | | | | | | | |
| Capital Outlay | \$14,065 | \$9,141 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- | |
| | \$14,065 | \$9,141 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| 43520 - Wind Power Grant | | | | | | | | | |
| Capital Outlay | \$0 | \$532 | \$39,468 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- | |
| | \$0 | \$532 | \$39,468 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| 43521 - Energy Efficiency Study on City Facilities | | | | | | | | | |
| Capital Outlay | \$0 | \$1,088,767 | \$96,923 | \$26,619 | \$0 | \$79,815 | \$0 | \$0 | |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- | |
| | \$0 | \$1,088,767 | \$96,923 | \$26,743 | \$0 | \$79,815 | \$0 | \$0 | |
| 43522 - Historic District Guidelines | | | | | | | | | |
| Personnel | \$2,835 | \$2,641 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| Capital Outlay | \$24,065 | \$100,210 | \$20,219 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- | |
| | \$26,900 | \$102,851 | \$20,219 | \$0 | \$0 | \$0 | \$0 | \$0 | |

Capital Improvement Fund - Budget Summary

| 031- Capital Improvement Fund | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|---|-------------|-------------|-------------|--------------------------|-------------------------|-------------------------|-------------|-----------|
| 43523 - Landfill Operations Master Plan and Hazmat Container | | | | | | | | |
| Capital Outlay | \$1,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | \$1,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 43526 - Walkability Implementation | | | | | | | | |
| Personnel | \$0 | \$0 | \$7,826 | \$23,093 | \$0 | \$0 | \$0 | \$0 |
| Capital Outlay | \$176,857 | \$171,418 | \$1,473,796 | \$2,445,007 | \$0 | \$6,231,607 | \$7,300,000 | \$0 |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | \$176,857 | \$171,418 | \$1,481,622 | \$2,468,101 | \$0 | \$6,231,607 | \$7,300,000 | \$0 |
| 43529 - Walkability Maintenance | | | | | | | | |
| Capital Outlay | \$0 | \$21,940 | \$38,113 | \$1,718 | \$0 | \$1,887 | \$45,000 | \$45,000 |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | \$0 | \$21,940 | \$38,113 | \$1,718 | \$0 | \$1,887 | \$45,000 | \$45,000 |
| 43530 - Walkability Contingency | | | | | | | | |
| Capital Outlay | \$105,456 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | \$105,456 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 43533 - Recycling Bins | | | | | | | | |
| Capital Outlay | \$25,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | \$25,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 43535 - China Bridge Event Parking | | | | | | | | |
| Capital Outlay | \$36,596 | \$95,079 | \$63,357 | \$389,324 | \$0 | \$519,540 | \$0 | \$0 |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | \$36,596 | \$95,079 | \$63,357 | \$389,324 | \$0 | \$519,540 | \$0 | \$0 |
| 43537 - GIS DEVELOPMENT | | | | | | | | |
| Capital Outlay | \$0 | \$0 | \$52,552 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | \$0 | \$0 | \$52,552 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 43539 - Park City Ice Arena Screens and Display Cases | | | | | | | | |
| Capital Outlay | \$5,446 | \$33,773 | \$330 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | \$5,446 | \$33,773 | \$330 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 43540 - Racquet Club Renovation | | | | | | | | |
| Capital Outlay | \$0 | \$83,355 | \$382,149 | \$4,306,555 | \$50,000 | \$9,678,923 | \$0 | \$0 |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | \$0 | \$83,355 | \$382,149 | \$4,306,555 | \$50,000 | \$9,678,923 | \$0 | \$0 |

Capital Improvement Fund - Budget Summary

| 031- Capital Improvement Fund | | 2011 YTD Thru | | | | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|---|-------------|---------------|-------------|----------|----------|-------------------------|-------------------------|-------------|-----------|
| | 2008 Actual | 2009 Actual | 2010 Actual | 5/27/11 | | | | | |
| 43542 - Emergency Management Program | | | | | | | | | |
| Startup | | | | | | | | | |
| Personnel | \$0 | \$4,092 | \$4,925 | \$132 | \$0 | \$0 | \$0 | \$0 | |
| Capital Outlay | \$0 | \$210,490 | \$107,381 | \$3,248 | \$35,000 | \$78,038 | \$0 | \$15,000 | |
| | \$0 | \$214,581 | \$112,306 | \$3,380 | \$35,000 | \$78,038 | \$0 | \$15,000 | |
| 43547 - LED Holiday Lighting | | | | | | | | | |
| Capital Outlay | \$0 | \$22,521 | \$0 | \$0 | \$2,779 | \$2,779 | \$0 | \$0 | |
| | \$0 | \$22,521 | \$0 | \$0 | \$2,779 | \$2,779 | \$0 | \$0 | |
| 43548 - Snow Plow Blade Replacement | | | | | | | | | |
| Capital Outlay | \$0 | \$755 | \$13,443 | \$14,168 | \$0 | \$105,802 | \$0 | \$0 | |
| | \$0 | \$755 | \$13,443 | \$14,168 | \$0 | \$105,802 | \$0 | \$0 | |
| 43549 - Snow Blade Implements | | | | | | | | | |
| Capital Outlay | \$0 | \$27,065 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| | \$0 | \$27,065 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| 43550 - Salt Cover | | | | | | | | | |
| Capital Outlay | \$0 | \$4,650 | \$0 | \$0 | \$0 | \$20,350 | \$0 | \$0 | |
| | \$0 | \$4,650 | \$0 | \$0 | \$0 | \$20,350 | \$0 | \$0 | |
| 43551 - Back-up Ice resurfacers | | | | | | | | | |
| Capital Outlay | \$0 | \$35,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| | \$0 | \$35,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| 43552 - 800 Mhz Radios | | | | | | | | | |
| Capital Outlay | \$0 | \$115,864 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| | \$0 | \$115,864 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| 43553 - Snow Removal Equipment | | | | | | | | | |
| Capital Outlay | \$0 | \$26,151 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| | \$0 | \$26,151 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| 43554 - Ice Expansion Fund | | | | | | | | | |
| Capital Outlay | \$0 | \$0 | \$0 | \$0 | \$0 | \$25,000 | \$0 | \$0 | |
| | \$0 | \$0 | \$0 | \$0 | \$0 | \$25,000 | \$0 | \$0 | |
| 43557 - Salt Cover | | | | | | | | | |
| Capital Outlay | \$0 | \$0 | \$0 | \$0 | \$65,000 | \$65,000 | \$0 | \$0 | |
| | \$0 | \$0 | \$0 | \$0 | \$65,000 | \$65,000 | \$0 | \$0 | |

Capital Improvement Fund - Budget Summary

| 031- Capital Improvement Fund | | | | | | | | | |
|--|--|-------------|-------------|-------------|--------------------------|-------------------------|-------------------------|-------------|-----------|
| | | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
| 43559 - Dredge Prospector Pond | | | | | | | | | |
| Capital Outlay | | \$0 | \$0 | \$1,276 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | | \$0 | \$0 | \$1,276 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 43561 - Mortgage Assistance Program | | | | | | | | | |
| Capital Outlay | | \$0 | \$0 | \$0 | \$10,000 | \$0 | \$40,000 | \$0 | \$0 |
| | | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | | \$0 | \$0 | \$0 | \$10,000 | \$0 | \$40,000 | \$0 | \$0 |
| 43563 - China Bridge Pocket Park | | | | | | | | | |
| Capital Outlay | | \$0 | \$0 | \$11,653 | \$2,620 | \$0 | \$205,240 | \$0 | \$0 |
| | | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | | \$0 | \$0 | \$11,653 | \$2,620 | \$0 | \$205,240 | \$0 | \$0 |
| 43564 - General Plan Update | | | | | | | | | |
| Capital Outlay | | \$0 | \$0 | \$40,409 | \$76,362 | \$50,000 | \$304,591 | \$0 | \$0 |
| | | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | | \$0 | \$0 | \$40,409 | \$76,362 | \$50,000 | \$304,591 | \$0 | \$0 |
| 43565 - Gas Line Reimbursement to IHC | | | | | | | | | |
| Capital Outlay | | \$0 | \$0 | \$137,359 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | | \$0 | \$0 | \$137,359 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 43566 - Triangle Property Environmental Remediation | | | | | | | | | |
| Capital Outlay | | \$0 | \$0 | \$12,772 | \$4,062 | \$0 | \$137,229 | \$0 | \$0 |
| | | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | | \$0 | \$0 | \$12,772 | \$4,062 | \$0 | \$137,229 | \$0 | \$0 |
| 43573 - PARK CITY HEIGHTS PROP | | | | | | | | | |
| Capital Outlay | | \$0 | \$0 | \$5,500,610 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | | \$0 | \$0 | \$5,500,610 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 43577 - Irrigation Controller Replacement | | | | | | | | | |
| Capital Outlay | | \$0 | \$0 | \$0 | \$9,867 | \$10,000 | \$10,000 | \$10,000 | \$10,000 |
| | | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | | \$0 | \$0 | \$0 | \$9,867 | \$10,000 | \$10,000 | \$10,000 | \$10,000 |
| 43578 - Electronic Record Archiving | | | | | | | | | |
| Capital Outlay | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$85,000 | \$0 |
| | | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$85,000 | \$0 |
| 43579 - Rink Roof for Mechanical Equipment | | | | | | | | | |
| Capital Outlay | | \$0 | \$0 | \$0 | \$0 | \$25,000 | \$25,000 | \$25,000 | \$25,000 |
| | | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | | \$0 | \$0 | \$0 | \$0 | \$25,000 | \$25,000 | \$25,000 | \$25,000 |

Capital Improvement Fund - Budget Summary

| 031- Capital Improvement Fund | | 2011 YTD Thru | | | | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|--|-------------|---------------|-------------|-----------|----------|-------------------------|-------------------------|-------------|-----------|
| | 2008 Actual | 2009 Actual | 2010 Actual | 5/27/11 | | | | | |
| 43580 - Quinn's Rec Light Visors | | | | | | | | | |
| Capital Outlay | \$0 | \$0 | \$0 | \$0 | \$30,000 | \$0 | \$0 | \$0 | |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- | |
| | \$0 | \$0 | \$0 | \$0 | \$30,000 | \$0 | \$0 | \$0 | |
| 43581 - Middle Silver Creek Water Shed | | | | | | | | | |
| Capital Outlay | \$0 | \$0 | \$0 | \$0 | \$0 | \$272,000 | \$0 | \$0 | |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- | |
| | \$0 | \$0 | \$0 | \$0 | \$0 | \$272,000 | \$0 | \$0 | |
| 43582 - Sportexe Field Snow Removal | | | | | | | | | |
| Capital Outlay | \$0 | \$0 | \$0 | \$8,000 | \$8,000 | \$8,000 | \$0 | \$0 | |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- | |
| | \$0 | \$0 | \$0 | \$8,000 | \$8,000 | \$8,000 | \$0 | \$0 | |
| 43583 - Park City Heights | | | | | | | | | |
| Capital Outlay | \$0 | \$0 | \$0 | \$74,959 | \$0 | \$250,000 | \$0 | \$0 | |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- | |
| | \$0 | \$0 | \$0 | \$74,959 | \$0 | \$250,000 | \$0 | \$0 | |
| 43584 - EECBG Projects | | | | | | | | | |
| Capital Outlay | \$0 | \$0 | \$0 | \$109,745 | \$0 | \$212,000 | \$0 | \$0 | |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- | |
| | \$0 | \$0 | \$0 | \$109,745 | \$0 | \$212,000 | \$0 | \$0 | |
| 43589 - Storm Water Improvments | | | | | | | | | |
| Capital Outlay | \$0 | \$0 | \$0 | \$0 | \$0 | \$100,000 | \$0 | \$0 | |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- | |
| | \$0 | \$0 | \$0 | \$0 | \$0 | \$100,000 | \$0 | \$0 | |
| 43591 - Park Meadows Ponds Control Structure | | | | | | | | | |
| Capital Outlay | \$0 | \$0 | \$0 | \$0 | \$0 | \$25,000 | \$0 | \$0 | |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- | |
| | \$0 | \$0 | \$0 | \$0 | \$0 | \$25,000 | \$0 | \$0 | |
| 43592 - Drainage issue at 500 DVD | | | | | | | | | |
| Capital Outlay | \$0 | \$0 | \$0 | \$0 | \$0 | \$60,000 | \$0 | \$0 | |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- | |
| | \$0 | \$0 | \$0 | \$0 | \$0 | \$60,000 | \$0 | \$0 | |
| 43593 - Monitor and Lucky John Drainage | | | | | | | | | |
| Capital Outlay | \$0 | \$0 | \$0 | \$0 | \$0 | \$65,000 | \$0 | \$0 | |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- | |
| | \$0 | \$0 | \$0 | \$0 | \$0 | \$65,000 | \$0 | \$0 | |
| 43595 - High School Bus Sundance Transit Reconstruction | | | | | | | | | |
| Capital Outlay | \$0 | \$0 | \$0 | \$0 | \$0 | \$50,000 | \$0 | \$0 | |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- | |
| | \$0 | \$0 | \$0 | \$0 | \$0 | \$50,000 | \$0 | \$0 | |

Capital Improvement Fund - Budget Summary

| 031- Capital Improvement Fund | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|--|--------------|--------------|--------------|--------------------------|-------------------------|-------------------------|--------------|-------------|
| 43601 - Soils Repository | | | | | | | | |
| Capital Outlay | \$0 | \$0 | \$0 | \$0 | \$0 | \$62,500 | \$5,500,000 | \$1,100,000 |
| | \$0 | \$0 | \$0 | \$0 | \$0 | \$62,500 | \$5,500,000 | \$1,100,000 |
| 43604 - Tire Mount/Balance Machine (FSFSTM) | | | | | | | | |
| Capital Outlay | \$0 | \$0 | \$0 | \$0 | \$0 | \$7,500 | \$0 | \$0 |
| | \$0 | \$0 | \$0 | \$0 | \$0 | \$7,500 | \$0 | \$0 |
| 43606 - Environmental Revolving Loan Fund | | | | | | | | |
| Capital Outlay | \$0 | \$0 | \$0 | \$0 | \$0 | \$100,000 | \$0 | \$0 |
| | \$0 | \$0 | \$0 | \$0 | \$0 | \$100,000 | \$0 | \$0 |
| Sub Total: | \$9,325,662 | \$26,616,496 | \$27,887,557 | \$9,685,467 | \$2,746,444 | \$36,418,478 | \$14,895,165 | \$3,150,165 |
| Interfund Transfer | \$634,366 | \$634,366 | \$134,366 | \$123,167 | \$134,366 | \$134,366 | \$134,366 | \$134,366 |
| Ending Balance | \$51,554,158 | \$51,656,557 | \$33,954,635 | \$0 | \$2,795,635 | \$1,902,968 | \$1,869,146 | \$1,835,324 |
| Sub Total: | \$52,188,524 | \$52,290,923 | \$34,089,001 | \$123,167 | \$2,930,001 | \$2,037,334 | \$2,003,512 | \$1,969,690 |
| Total: | \$61,514,186 | \$78,907,419 | \$61,976,558 | \$9,808,634 | \$5,676,445 | \$38,455,812 | \$16,898,677 | \$5,119,855 |

Redevelopment Agency Lower Prk - Budget Summary

| 033- Redevelopment Agency Lower Prk | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|-------------------------------------|-------------|-------------|--------------|--------------------------|-------------------------|-------------------------|-------------|-------------|
| Revenue Summary | | | | | | | | |
| Property Taxes | \$2,628,305 | \$2,764,425 | \$2,740,075 | \$2,532,022 | \$2,936,000 | \$2,525,000 | \$2,525,000 | \$2,525,000 |
| Misc. Revenue | \$303,872 | \$161,012 | \$2,861,857 | \$670,316 | \$0 | \$696,000 | \$0 | \$0 |
| Sub-Total: | \$2,932,177 | \$2,925,437 | \$5,601,932 | \$3,202,337 | \$2,936,000 | \$3,221,000 | \$2,525,000 | \$2,525,000 |
| Interfund Transactions | \$0 | \$1,094,765 | \$0 | \$0 | \$0 | \$423,237 | \$0 | \$0 |
| Beginning Balance | \$4,626,990 | \$5,854,007 | \$5,283,466 | \$0 | \$3,980,016 | \$5,634,431 | \$5,741,718 | \$3,814,743 |
| Sub-Total: | \$4,626,990 | \$6,948,772 | \$5,283,466 | \$0 | \$3,980,016 | \$6,057,668 | \$5,741,718 | \$3,814,743 |
| Total: | \$7,559,167 | \$9,874,209 | \$10,885,398 | \$3,202,337 | \$6,916,016 | \$9,278,668 | \$8,266,718 | \$6,339,743 |

Redevelopment Agency Lower Prk - Budget Summary

| 033- Redevelopment Agency Lower Prk | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|-------------------------------------|-------------|-------------|--------------|--------------------------|-------------------------|-------------------------|-------------|-------------|
| Expense Summary | | | | | | | | |
| Personnel | \$570 | \$11,800 | \$21,692 | \$22,619 | \$0 | \$0 | \$0 | \$0 |
| Materials, Supplies & Services | \$819,749 | \$891,285 | \$805,225 | \$0 | \$805,000 | \$805,000 | \$805,000 | \$805,000 |
| Capital Outlay | \$254,841 | \$3,057,658 | \$3,794,050 | \$306,915 | \$0 | \$2,281,950 | \$3,222,500 | \$3,107,500 |
| Sub-Total: | \$1,075,160 | \$3,960,743 | \$4,620,967 | \$329,534 | \$805,000 | \$3,086,950 | \$4,027,500 | \$3,912,500 |
| Interfund Transfer | \$630,000 | \$630,000 | \$630,000 | \$377,500 | \$630,000 | \$450,000 | \$424,475 | \$426,375 |
| Ending Balance | \$5,854,007 | \$5,283,466 | \$5,634,431 | \$0 | \$5,481,016 | \$5,741,718 | \$3,814,743 | \$2,000,868 |
| Sub-Total: | \$6,484,007 | \$5,913,466 | \$6,264,431 | \$377,500 | \$6,111,016 | \$6,191,718 | \$4,239,218 | \$2,427,243 |
| Total: | \$7,559,167 | \$9,874,209 | \$10,885,398 | \$707,034 | \$6,916,016 | \$9,278,668 | \$8,266,718 | \$6,339,743 |

Redevelopment Agency Lower Prk - Budget Summary

| 033- Redevelopment Agency Lower Prk | | | | | 2011 YTD Thru | 2011 Original | 2011 Adjusted | 2012 Budget | 2013 Plan |
|--------------------------------------|-------------|-------------|--------------|-------------|---------------|---------------|---------------|-------------|-----------|
| | 2008 Actual | 2009 Actual | 2010 Actual | 5/27/11 | Budget | Budget | | | |
| <u>REVENUES BY TYPE</u> | | | | | | | | | |
| Property Taxes | | | | | | | | | |
| 31113 - Prop Tax Increment RDA | \$2,628,305 | \$2,764,425 | \$2,740,075 | \$2,532,022 | \$2,936,000 | \$2,525,000 | \$2,525,000 | \$2,525,000 | |
| | \$2,628,305 | \$2,764,425 | \$2,740,075 | \$2,532,022 | \$2,936,000 | \$2,525,000 | \$2,525,000 | \$2,525,000 | |
| Misc. Revenue | | | | | | | | | |
| 36111 - Interest Earnings | \$293,744 | \$138,627 | \$32,414 | \$0 | \$0 | \$26,000 | \$0 | \$0 | |
| 36210 - Rental Income | \$10,128 | \$7,098 | \$1,492 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| 36310 - Sale Of Assets | \$0 | \$0 | \$2,782,951 | \$669,516 | \$0 | \$670,000 | \$0 | \$0 | |
| 36911 - Other Miscellaneous | \$0 | \$15,287 | \$45,000 | \$800 | \$0 | \$0 | \$0 | \$0 | |
| | \$303,872 | \$161,012 | \$2,861,857 | \$670,316 | \$0 | \$696,000 | \$0 | \$0 | |
| Sub Total: | \$2,932,177 | \$2,925,437 | \$5,601,932 | \$3,202,337 | \$2,936,000 | \$3,221,000 | \$2,525,000 | \$2,525,000 | |
| Interfund Transactions | | | | | | | | | |
| 38271 - Trans From Debt Service Fund | \$0 | \$1,094,765 | \$0 | \$0 | \$0 | \$423,237 | \$0 | \$0 | |
| | \$0 | \$1,094,765 | \$0 | \$0 | \$0 | \$423,237 | \$0 | \$0 | |
| Beginning Balance | | | | | | | | | |
| 39990 - Beginning Balance | \$4,626,990 | \$5,854,007 | \$5,283,466 | \$0 | \$3,980,016 | \$5,634,431 | \$5,741,718 | \$3,814,743 | |
| | \$4,626,990 | \$5,854,007 | \$5,283,466 | \$0 | \$3,980,016 | \$5,634,431 | \$5,741,718 | \$3,814,743 | |
| Sub Total: | \$4,626,990 | \$6,948,772 | \$5,283,466 | \$0 | \$3,980,016 | \$6,057,668 | \$5,741,718 | \$3,814,743 | |
| Total: | \$7,559,167 | \$9,874,209 | \$10,885,398 | \$3,202,337 | \$6,916,016 | \$9,278,668 | \$8,266,718 | \$6,339,743 | |

Redevelopment Agency Lower Prk - Budget Summary

| 033- Redevelopment Agency Lower Prk | | | | | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|---|-------------|-------------|-------------|--------------------------|--------------------------|-------------------------|-------------------------|-------------|-----------|
| | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | | | | | |
| <u>EXPENDITURES BY DEPARTMENT & TYPE</u> | | | | | | | | | |
| 40624 - RDA Mitigation | | | | | | | | | |
| Materials, Supplies & Services | \$819,749 | \$891,285 | \$805,225 | \$0 | \$800,000 | \$800,000 | \$800,000 | \$800,000 | \$800,000 |
| | \$819,749 | \$891,285 | \$805,225 | \$0 | \$800,000 | \$800,000 | \$800,000 | \$800,000 | \$800,000 |
| 40627 - Mountainland Housing | | | | | | | | | |
| Materials, Supplies & Services | \$0 | \$0 | \$0 | \$0 | \$5,000 | \$5,000 | \$5,000 | \$5,000 | \$5,000 |
| | \$0 | \$0 | \$0 | \$0 | \$5,000 | \$5,000 | \$5,000 | \$5,000 | \$5,000 |
| 43309 - City Park Improvements | | | | | | | | | |
| Capital Outlay | \$95,125 | \$3,801 | \$5,424 | \$2,094 | \$0 | \$15,761 | \$100,000 | \$100,000 | \$100,000 |
| | \$95,125 | \$3,801 | \$5,424 | \$2,094 | \$0 | \$15,761 | \$100,000 | \$100,000 | \$100,000 |
| 43314 - Hist Spec Ser Cont RDA Lpa | | | | | | | | | |
| Capital Outlay | \$37,204 | \$0 | \$0 | \$22,096 | \$0 | \$231,822 | \$0 | \$0 | \$0 |
| | \$37,204 | \$0 | \$0 | \$22,096 | \$0 | \$231,822 | \$0 | \$0 | \$0 |
| 43322 - Affordable Housing | | | | | | | | | |
| Personnel | \$570 | \$11,800 | \$15,898 | \$15,470 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Capital Outlay | \$101,566 | \$2,468,182 | \$71,801 | \$257,703 | \$0 | \$1,856,912 | \$0 | \$0 | \$0 |
| | \$102,136 | \$2,479,981 | \$87,699 | \$273,173 | \$0 | \$1,856,912 | \$0 | \$0 | \$0 |
| 43351 - Traffic Calming | | | | | | | | | |
| Capital Outlay | \$0 | \$0 | \$5,820 | \$2,500 | \$0 | \$42,345 | \$0 | \$0 | \$0 |
| | \$0 | \$0 | \$5,820 | \$2,500 | \$0 | \$42,345 | \$0 | \$0 | \$0 |
| 43502 - Skate Park Repairs | | | | | | | | | |
| Capital Outlay | \$20,946 | \$1,450 | \$850 | \$0 | \$0 | \$6,754 | \$5,000 | \$5,000 | \$5,000 |
| | \$20,946 | \$1,450 | \$850 | \$0 | \$0 | \$6,754 | \$5,000 | \$5,000 | \$5,000 |
| 43555 - SNOWCREEK AFFORDABLE HOUSING | | | | | | | | | |
| Personnel | \$0 | \$0 | \$5,793 | \$7,149 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Capital Outlay | \$0 | \$584,226 | \$3,710,155 | \$22,521 | \$0 | \$128,356 | \$0 | \$0 | \$0 |
| | \$0 | \$584,226 | \$3,715,949 | \$29,671 | \$0 | \$128,356 | \$0 | \$0 | \$0 |
| 43585 - City-Wide Signs Phase I | | | | | | | | | |
| Capital Outlay | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$2,500 | \$2,500 | \$2,500 |
| | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$2,500 | \$2,500 | \$2,500 |

Redevelopment Agency Lower Prk - Budget Summary

| 033- Redevelopment Agency Lower Prk | | | | | 2011 YTD Thru | 2011 Original | 2011 Adjusted | 2012 Budget | 2013 Plan |
|---------------------------------------|-------------|-------------|--------------|-----------|---------------|---------------|---------------|-------------|-----------|
| | 2008 Actual | 2009 Actual | 2010 Actual | 5/27/11 | Budget | Budget | | | |
| 43597 - Lower Park Avenue RDA | | | | | | | | | |
| Capital Outlay | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$3,000,000 | \$3,000,000 | |
| | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$3,000,000 | \$3,000,000 | |
| 43598 - Security Projects | | | | | | | | | |
| Capital Outlay | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$40,000 | \$0 | |
| | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$40,000 | \$0 | |
| 43599 - Crescent Tramway Trail | | | | | | | | | |
| Capital Outlay | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$75,000 | \$0 | |
| | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$75,000 | \$0 | |
| Sub Total: | \$1,075,160 | \$3,960,743 | \$4,620,967 | \$329,534 | \$805,000 | \$3,086,950 | \$4,027,500 | \$3,912,500 | |
| Interfund Transfer | \$630,000 | \$630,000 | \$630,000 | \$377,500 | \$630,000 | \$450,000 | \$424,475 | \$426,375 | |
| Ending Balance | \$5,854,007 | \$5,283,466 | \$5,634,431 | \$0 | \$5,481,016 | \$5,741,718 | \$3,814,743 | \$2,000,868 | |
| Sub Total: | \$6,484,007 | \$5,913,466 | \$6,264,431 | \$377,500 | \$6,111,016 | \$6,191,718 | \$4,239,218 | \$2,427,243 | |
| Total: | \$7,559,167 | \$9,874,209 | \$10,885,398 | \$707,034 | \$6,916,016 | \$9,278,668 | \$8,266,718 | \$6,339,743 | |

Redevelopment Agency Main St - Budget Summary

| 034- Redevelopment Agency Main St | | | | | 2011 YTD Thru | 2011 Original | 2011 Adjusted | 2012 Budget | 2013 Plan |
|-----------------------------------|-------------|-------------|-------------|-------------|---------------|---------------|---------------|-------------|-----------|
| | 2008 Actual | 2009 Actual | 2010 Actual | 5/27/11 | Budget | Budget | | | |
| Revenue Summary | | | | | | | | | |
| Property Taxes | \$1,300,000 | \$1,300,000 | \$1,300,000 | \$1,234,551 | \$1,300,000 | \$1,300,000 | \$1,300,000 | \$1,300,000 | |
| Misc. Revenue | \$1,525,773 | \$50,165 | \$976,340 | \$0 | \$0 | \$5,000 | \$0 | \$0 | |
| Sub-Total: | \$2,825,773 | \$1,350,165 | \$2,276,340 | \$1,234,551 | \$1,300,000 | \$1,305,000 | \$1,300,000 | \$1,300,000 | |
| Beginning Balance | \$1,245,516 | \$1,295,338 | \$844,425 | \$0 | \$1,122,522 | \$1,728,313 | \$1,100,800 | \$726,300 | |
| Sub-Total: | \$1,245,516 | \$1,295,338 | \$844,425 | \$0 | \$1,122,522 | \$1,728,313 | \$1,100,800 | \$726,300 | |
| Total: | \$4,071,290 | \$2,645,503 | \$3,120,765 | \$1,234,551 | \$2,422,522 | \$3,033,313 | \$2,400,800 | \$2,026,300 | |

Redevelopment Agency Main St - Budget Summary

| 034- Redevelopment Agency Main St | | | | | 2011 YTD Thru | 2011 Original | 2011 Adjusted | 2012 Budget | 2013 Plan |
|-----------------------------------|-------------|-------------|-------------|-----------|---------------|---------------|---------------|-------------|-----------|
| | 2008 Actual | 2009 Actual | 2010 Actual | 5/27/11 | Budget | Budget | | | |
| Expense Summary | | | | | | | | | |
| Personnel | \$8,666 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Materials, Supplies & Services | \$400,493 | \$411,413 | \$384,870 | \$0 | \$405,000 | \$405,000 | \$405,000 | \$405,000 | |
| Capital Outlay | \$1,416,792 | \$439,665 | \$57,582 | \$10,599 | \$0 | \$577,513 | \$319,500 | \$2,500 | |
| Sub-Total: | \$1,825,951 | \$851,078 | \$442,452 | \$10,599 | \$405,000 | \$982,513 | \$724,500 | \$407,500 | |
| Interfund Transfer | \$950,000 | \$950,000 | \$950,000 | \$870,837 | \$950,000 | \$950,000 | \$950,000 | \$950,000 | |
| Ending Balance | \$1,295,338 | \$844,425 | \$1,728,313 | \$0 | \$1,067,522 | \$1,100,800 | \$726,300 | \$668,800 | |
| Sub-Total: | \$2,245,338 | \$1,794,425 | \$2,678,313 | \$870,837 | \$2,017,522 | \$2,050,800 | \$1,676,300 | \$1,618,800 | |
| Total: | \$4,071,289 | \$2,645,503 | \$3,120,765 | \$881,436 | \$2,422,522 | \$3,033,313 | \$2,400,800 | \$2,026,300 | |

Redevelopment Agency Main St - Budget Summary

| 034- Redevelopment Agency Main St | | | | | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|-----------------------------------|-------------|-------------|-------------|--------------------------|--------------------------|-------------------------|-------------------------|-------------|-----------|
| | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | | | | | |
| <u>REVENUES BY TYPE</u> | | | | | | | | | |
| Property Taxes | | | | | | | | | |
| 31113 - Prop Tax Increment RDA | \$1,300,000 | \$1,300,000 | \$1,300,000 | \$1,234,551 | \$1,300,000 | \$1,300,000 | \$1,300,000 | \$1,300,000 | |
| | \$1,300,000 | \$1,300,000 | \$1,300,000 | \$1,234,551 | \$1,300,000 | \$1,300,000 | \$1,300,000 | \$1,300,000 | |
| Misc. Revenue | | | | | | | | | |
| 36111 - Interest Earnings | \$94,760 | \$37,394 | \$11,442 | \$0 | \$0 | \$5,000 | \$0 | \$0 | |
| 36210 - Rental Income | \$0 | \$12,771 | \$2,474 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| 36310 - Sale Of Assets | \$1,431,013 | \$0 | \$962,424 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| | \$1,525,773 | \$50,165 | \$976,340 | \$0 | \$0 | \$5,000 | \$0 | \$0 | |
| Sub Total: | \$2,825,773 | \$1,350,165 | \$2,276,340 | \$1,234,551 | \$1,300,000 | \$1,305,000 | \$1,300,000 | \$1,300,000 | |
| Beginning Balance | | | | | | | | | |
| 39990 - Beginning Balance | \$1,245,516 | \$1,295,338 | \$844,425 | \$0 | \$1,122,522 | \$1,728,313 | \$1,100,800 | \$726,300 | |
| | \$1,245,516 | \$1,295,338 | \$844,425 | \$0 | \$1,122,522 | \$1,728,313 | \$1,100,800 | \$726,300 | |
| Sub Total: | \$1,245,516 | \$1,295,338 | \$844,425 | \$0 | \$1,122,522 | \$1,728,313 | \$1,100,800 | \$726,300 | |
| Total: | \$4,071,290 | \$2,645,503 | \$3,120,765 | \$1,234,551 | \$2,422,522 | \$3,033,313 | \$2,400,800 | \$2,026,300 | |

Redevelopment Agency Main St - Budget Summary

| 034- Redevelopment Agency Main St | | 2011 YTD Thru | | | | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|---|-------------|---------------|-------------|---------|-----------|-------------------------|-------------------------|-------------|-----------|
| | 2008 Actual | 2009 Actual | 2010 Actual | 5/27/11 | | | | | |
| <u>EXPENDITURES BY DEPARTMENT & TYPE</u> | | | | | | | | | |
| 40621 - RDA C Operations | | | | | | | | | |
| Materials, Supplies & Services | \$0 | \$9,000 | \$11,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | \$0 | \$9,000 | \$11,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 40623 - RDA Mitigation C Mai | | | | | | | | | |
| Materials, Supplies & Services | \$400,493 | \$402,413 | \$373,870 | \$0 | \$405,000 | \$405,000 | \$405,000 | \$405,000 | \$405,000 |
| | \$400,493 | \$402,413 | \$373,870 | \$0 | \$405,000 | \$405,000 | \$405,000 | \$405,000 | \$405,000 |
| 43306 - Old Town Stairs RDA | | | | | | | | | |
| Capital Outlay | \$0 | \$0 | \$0 | \$0 | \$0 | \$208,859 | \$0 | \$0 | \$0 |
| | \$0 | \$0 | \$0 | \$0 | \$0 | \$208,859 | \$0 | \$0 | \$0 |
| 43315 - Historical Incentive Grant | | | | | | | | | |
| Capital Outlay | \$19,989 | \$(11,065) | \$28,099 | \$0 | \$0 | \$21,635 | \$0 | \$0 | \$0 |
| | \$19,989 | \$(11,065) | \$28,099 | \$0 | \$0 | \$21,635 | \$0 | \$0 | \$0 |
| 43326 - Addl Parking Main And Swede | | | | | | | | | |
| Capital Outlay | \$0 | \$1,358 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | \$0 | \$1,358 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 43336 - Sandridge Parking Lot | | | | | | | | | |
| Capital Outlay | \$322 | \$0 | \$0 | \$8,229 | \$0 | \$8,229 | \$0 | \$0 | \$0 |
| | \$322 | \$0 | \$0 | \$8,229 | \$0 | \$8,229 | \$0 | \$0 | \$0 |
| 43369 - Downtown Revitalization | | | | | | | | | |
| Capital Outlay | \$2,955 | \$0 | \$0 | \$981 | \$0 | \$128,387 | \$292,000 | \$0 | \$0 |
| | \$2,955 | \$0 | \$0 | \$981 | \$0 | \$128,387 | \$292,000 | \$0 | \$0 |
| 43380 - Economic Study | | | | | | | | | |
| Capital Outlay | \$4,000 | \$4,000 | \$29,765 | \$0 | \$0 | \$1,823 | \$25,000 | \$0 | \$0 |
| | \$4,000 | \$4,000 | \$29,765 | \$0 | \$0 | \$1,823 | \$25,000 | \$0 | \$0 |
| 43382 - Abatement Fund | | | | | | | | | |
| Capital Outlay | \$16,380 | \$0 | \$(1,000) | \$0 | \$0 | \$133,580 | \$0 | \$0 | \$0 |
| | \$16,380 | \$0 | \$(1,000) | \$0 | \$0 | \$133,580 | \$0 | \$0 | \$0 |
| 43399 - Town Green Complex | | | | | | | | | |
| Capital Outlay | \$4,560 | \$3,600 | \$360 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | \$4,560 | \$3,600 | \$360 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |

Redevelopment Agency Main St - Budget Summary

| 034- Redevelopment Agency Main St | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|---|-------------|-------------|-------------|--------------------------|-------------------------|-------------------------|-------------|-------------|
| 43532 - Shell Space | | | | | | | | |
| Personnel | \$8,666 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Capital Outlay | \$1,368,585 | \$441,772 | \$359 | \$1,389 | \$0 | \$20,000 | \$0 | \$0 |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | \$1,377,251 | \$441,772 | \$359 | \$1,389 | \$0 | \$20,000 | \$0 | \$0 |
| 43556 - Retaining Wall at 41 Sampson Ave | | | | | | | | |
| Capital Outlay | \$0 | \$0 | \$0 | \$0 | \$0 | \$55,000 | \$0 | \$0 |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | \$0 | \$0 | \$0 | \$0 | \$0 | \$55,000 | \$0 | \$0 |
| 43586 - City-Wide Signs Phase I | | | | | | | | |
| Capital Outlay | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$2,500 | \$2,500 |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$2,500 | \$2,500 |
| Sub Total: | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | \$1,825,951 | \$851,078 | \$442,452 | \$10,599 | \$405,000 | \$982,513 | \$724,500 | \$407,500 |
| Interfund Transfer | \$950,000 | \$950,000 | \$950,000 | \$870,837 | \$950,000 | \$950,000 | \$950,000 | \$950,000 |
| Ending Balance | \$1,295,338 | \$844,425 | \$1,728,313 | \$0 | \$1,067,522 | \$1,100,800 | \$726,300 | \$668,800 |
| Sub Total: | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | \$2,245,338 | \$1,794,425 | \$2,678,313 | \$870,837 | \$2,017,522 | \$2,050,800 | \$1,676,300 | \$1,618,800 |
| Total: | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | \$4,071,289 | \$2,645,503 | \$3,120,765 | \$881,436 | \$2,422,522 | \$3,033,313 | \$2,400,800 | \$2,026,300 |

Building Authority - Budget Summary

| 035- Building Authority | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|-----------------------------|-------------|-------------|-------------|--------------------------|-------------------------|-------------------------|-------------|-----------|
| Revenue Summary | | | | | | | | |
| Misc. Revenue | \$65,466 | \$49,444 | \$221,404 | \$11,150 | \$20,000 | \$15,000 | \$3,000 | \$0 |
| Special Revenue & Resources | \$1,250,774 | \$3,598,432 | \$1,469,595 | \$600,000 | \$450,000 | \$600,000 | \$244,981 | \$0 |
| Sub-Total: | \$1,316,239 | \$3,647,876 | \$1,690,999 | \$611,150 | \$470,000 | \$615,000 | \$247,981 | \$0 |
| Beginning Balance | \$1,413,543 | \$526,376 | \$561,274 | \$0 | \$530,304 | \$527,583 | \$516,083 | \$514,583 |
| Sub-Total: | \$1,413,543 | \$526,376 | \$561,274 | \$0 | \$530,304 | \$527,583 | \$516,083 | \$514,583 |
| Total: | \$2,729,782 | \$4,174,252 | \$2,252,273 | \$611,150 | \$1,000,304 | \$1,142,583 | \$764,064 | \$514,583 |

Building Authority - Budget Summary

035- Building Authority

| | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|------------------------|--------------------|--------------------|--------------------|--------------------------|-------------------------|-------------------------|------------------|------------------|
| Expense Summary | | | | | | | | |
| Capital Outlay | \$1,253,261 | \$2,219,918 | \$337,359 | \$10,000 | \$0 | \$10,000 | \$0 | \$0 |
| Debt Service | \$50,146 | \$1,393,060 | \$1,387,331 | \$613,367 | \$471,500 | \$616,500 | \$249,481 | \$0 |
| Sub-Total: | \$1,303,406 | \$3,612,978 | \$1,724,690 | \$623,367 | \$471,500 | \$626,500 | \$249,481 | \$0 |
| Interfund Transfer | \$900,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Ending Balance | \$526,376 | \$561,274 | \$527,583 | \$0 | \$528,804 | \$516,083 | \$514,583 | \$514,583 |
| Sub-Total: | \$1,426,376 | \$561,274 | \$527,583 | \$0 | \$528,804 | \$516,083 | \$514,583 | \$514,583 |
| Total: | \$2,729,782 | \$4,174,252 | \$2,252,273 | \$623,367 | \$1,000,304 | \$1,142,583 | \$764,064 | \$514,583 |

Building Authority - Budget Summary

| 035- Building Authority | | | | | | 2011 YTD Thru | 2011 Original | 2011 Adjusted | 2012 Budget | 2013 Plan |
|--|--|-------------|-------------|-------------|---------------|---------------|---------------|---------------|-------------|-----------|
| | | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru | 5/27/11 | Budget | Budget | | |
| REVENUES BY TYPE | | | | | | | | | | |
| Special Revenue & Resources | | | | | | | | | | |
| 39210 - Loan Proceeds | | \$470,980 | \$925,927 | \$1,376,913 | \$600,000 | \$450,000 | \$600,000 | \$244,981 | \$0 | |
| 39220 - Bond Proceeds | | \$779,793 | \$2,672,505 | \$92,682 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| | | \$1,250,774 | \$3,598,432 | \$1,469,595 | \$600,000 | \$450,000 | \$600,000 | \$244,981 | \$0 | |
| Misc. Revenue | | | | | | | | | | |
| 36111 - Interest Earnings | | \$64,931 | \$46,964 | \$38,197 | \$11,133 | \$20,000 | \$15,000 | \$3,000 | \$0 | |
| 36112 - Int Earn Spec Accts | | \$35 | \$2,480 | \$0 | \$17 | \$0 | \$0 | \$0 | \$0 | |
| 36210 - Rental Income | | \$500 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| 36310 - Sale Of Assets | | \$0 | \$0 | \$183,207 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| | | \$65,466 | \$49,444 | \$221,404 | \$11,150 | \$20,000 | \$15,000 | \$3,000 | \$0 | |
| Sub Total: | | \$1,316,239 | \$3,647,876 | \$1,690,999 | \$611,150 | \$470,000 | \$615,000 | \$247,981 | \$0 | |
| Beginning Balance | | | | | | | | | | |
| 39990 - Beginning Balance | | \$1,413,543 | \$526,376 | \$561,274 | \$0 | \$530,304 | \$527,583 | \$516,083 | \$514,583 | |
| | | \$1,413,543 | \$526,376 | \$561,274 | \$0 | \$530,304 | \$527,583 | \$516,083 | \$514,583 | |
| Sub Total: | | \$1,413,543 | \$526,376 | \$561,274 | \$0 | \$530,304 | \$527,583 | \$516,083 | \$514,583 | |
| Total: | | \$2,729,782 | \$4,174,252 | \$2,252,273 | \$611,150 | \$1,000,304 | \$1,142,583 | \$764,064 | \$514,583 | |

Building Authority - Budget Summary

035- Building Authority

| | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|---|-------------|-------------|-------------|--------------------------|-------------------------|-------------------------|-------------|-----------|
| <u>EXPENDITURES BY DEPARTMENT & TYPE</u> | | | | | | | | |
| 43323 - Afford Housing Units C Purchas | | | | | | | | |
| Capital Outlay | \$32,000 | \$32,000 | \$244,677 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | \$32,000 | \$32,000 | \$244,677 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 43353 - Office Space | | | | | | | | |
| Capital Outlay | \$297 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | \$297 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 43534 - Museum Expansion | | | | | | | | |
| Capital Outlay | \$1,220,964 | \$2,187,918 | \$92,682 | \$10,000 | \$0 | \$10,000 | \$0 | \$0 |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | \$1,220,964 | \$2,187,918 | \$92,682 | \$10,000 | \$0 | \$10,000 | \$0 | \$0 |
| 43536 - MBA 2007 SERIES BONDS | | | | | | | | |
| Debt Service | \$50,146 | \$1,393,060 | \$1,387,331 | \$613,367 | \$471,500 | \$616,500 | \$249,481 | \$0 |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | \$50,146 | \$1,393,060 | \$1,387,331 | \$613,367 | \$471,500 | \$616,500 | \$249,481 | \$0 |
| Sub Total: | \$1,303,406 | \$3,612,978 | \$1,724,690 | \$623,367 | \$471,500 | \$626,500 | \$249,481 | \$0 |
| Interfund Transfer | \$900,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Ending Balance | \$526,376 | \$561,274 | \$527,583 | \$0 | \$528,804 | \$516,083 | \$514,583 | \$514,583 |
| Sub Total: | \$1,426,376 | \$561,274 | \$527,583 | \$0 | \$528,804 | \$516,083 | \$514,583 | \$514,583 |
| Total: | \$2,729,782 | \$4,174,252 | \$2,252,273 | \$623,367 | \$1,000,304 | \$1,142,583 | \$764,064 | \$514,583 |

Park City Housing Authority - Budget Summary

| 036- Park City Housing Authority | | | | | | | | | |
|----------------------------------|-------------|-------------|-------------|--------------------------|-------------------------|-------------------------|-------------|-----------|--|
| | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan | |
| Revenue Summary | | | | | | | | | |
| Misc. Revenue | \$3,093 | \$1,472 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| Sub-Total: | \$3,093 | \$1,472 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| Beginning Balance | \$66,900 | \$69,993 | \$71,465 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| Sub-Total: | \$66,900 | \$69,993 | \$71,465 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| Total: | \$69,993 | \$71,465 | \$71,465 | \$0 | \$0 | \$0 | \$0 | \$0 | |

Park City Housing Authority - Budget Summary

036- Park City Housing Authority

| | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|------------------------|-------------|-------------|-------------|--------------------------|-------------------------|-------------------------|-------------|-----------|
| Expense Summary | | | | | | | | |
| Interfund Transfer | \$0 | \$0 | \$71,465 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Ending Balance | \$69,993 | \$71,465 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Sub-Total: | \$69,993 | \$71,465 | \$71,465 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total: | \$69,993 | \$71,465 | \$71,465 | \$0 | \$0 | \$0 | \$0 | \$0 |

Park City Housing Authority - Budget Summary

| 036- Park City Housing Authority | | | | | | | | | |
|----------------------------------|-------------|-------------|-------------|--------------------------|-------------------------|-------------------------|-------------|-----------|--|
| | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan | |
| <u>REVENUES BY TYPE</u> | | | | | | | | | |
| Misc. Revenue | | | | | | | | | |
| 36111 - Interest Earnings | \$3,093 | \$1,472 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| 36911 - Other Miscellaneous | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- | |
| | \$3,093 | \$1,472 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| Sub Total: | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- | |
| | \$3,093 | \$1,472 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| Beginning Balance | | | | | | | | | |
| 39990 - Beginning Balance | \$66,900 | \$69,993 | \$71,465 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- | |
| | \$66,900 | \$69,993 | \$71,465 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| Sub Total: | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- | |
| | \$66,900 | \$69,993 | \$71,465 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| Total: | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- | |
| | \$69,993 | \$71,465 | \$71,465 | \$0 | \$0 | \$0 | \$0 | \$0 | |

Park City Housing Authority - Budget Summary

036- Park City Housing Authority

| | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|---|-------------|-------------|-------------|--------------------------|-------------------------|-------------------------|-------------|-----------|
| <u>EXPENDITURES BY DEPARTMENT & TYPE</u> | | | | | | | | |
| Interfund Transfer | \$0 | \$0 | \$71,465 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Ending Balance | \$69,993 | \$71,465 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Sub Total: | \$69,993 | \$71,465 | \$71,465 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total: | \$69,993 | \$71,465 | \$71,465 | \$0 | \$0 | \$0 | \$0 | \$0 |

Equipment Replacement CIP - Budget Summary

| 038- Equipment Replacement CIP | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|--------------------------------|-------------|-------------|-------------|--------------------------|-------------------------|-------------------------|-------------|-------------|
| Revenue Summary | | | | | | | | |
| Misc. Revenue | \$6,975 | \$16,515 | \$45,054 | \$64,976 | \$0 | \$65,000 | \$0 | \$0 |
| Sub-Total: | \$6,975 | \$16,515 | \$45,054 | \$64,976 | \$0 | \$65,000 | \$0 | \$0 |
| Interfund Transactions | \$700,000 | \$700,000 | \$600,000 | \$733,337 | \$800,000 | \$800,000 | \$798,000 | \$868,000 |
| Beginning Balance | \$2,821,921 | \$1,781,301 | \$895,151 | \$0 | \$59,801 | \$900,756 | \$155,625 | \$155,625 |
| Sub-Total: | \$3,521,921 | \$2,481,301 | \$1,495,151 | \$733,337 | \$859,801 | \$1,700,756 | \$953,625 | \$1,023,625 |
| Total: | \$3,528,896 | \$2,497,816 | \$1,540,205 | \$798,313 | \$859,801 | \$1,765,756 | \$953,625 | \$1,023,625 |

Equipment Replacement CIP - Budget Summary

| 038- Equipment Replacement CIP | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|--------------------------------|-------------|-------------|-------------|--------------------------|-------------------------|-------------------------|-------------|-------------|
| Expense Summary | | | | | | | | |
| Capital Outlay | \$1,022,295 | \$1,602,665 | \$639,449 | \$342,334 | \$800,000 | \$1,610,131 | \$798,000 | \$868,000 |
| Sub-Total: | \$1,022,295 | \$1,602,665 | \$639,449 | \$342,334 | \$800,000 | \$1,610,131 | \$798,000 | \$868,000 |
| Interfund Transfer | \$725,300 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Ending Balance | \$1,781,301 | \$895,151 | \$900,756 | \$0 | \$59,801 | \$155,625 | \$155,625 | \$155,625 |
| Sub-Total: | \$2,506,601 | \$895,151 | \$900,756 | \$0 | \$59,801 | \$155,625 | \$155,625 | \$155,625 |
| Total: | \$3,528,896 | \$2,497,816 | \$1,540,205 | \$342,334 | \$859,801 | \$1,765,756 | \$953,625 | \$1,023,625 |

Equipment Replacement CIP - Budget Summary

| 038- Equipment Replacement CIP | | 2011 YTD Thru | | | | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|---|-------------|---------------|-------------|-----------|-----------|-------------------------|-------------------------|-------------|-----------|
| | 2008 Actual | 2009 Actual | 2010 Actual | 5/27/11 | | | | | |
| <u>REVENUES BY TYPE</u> | | | | | | | | | |
| Misc. Revenue | | | | | | | | | |
| 36310 - Sale Of Assets | \$6,975 | \$16,515 | \$45,054 | \$64,976 | \$0 | \$65,000 | \$0 | \$0 | |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- | |
| | \$6,975 | \$16,515 | \$45,054 | \$64,976 | \$0 | \$65,000 | \$0 | \$0 | |
| Sub Total: | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- | |
| | \$6,975 | \$16,515 | \$45,054 | \$64,976 | \$0 | \$65,000 | \$0 | \$0 | |
| Interfund Transactions | | | | | | | | | |
| 38210 - Trans Fr Gen Fund Equip Replac | \$700,000 | \$700,000 | \$600,000 | \$733,337 | \$800,000 | \$800,000 | \$798,000 | \$868,000 | |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- | |
| | \$700,000 | \$700,000 | \$600,000 | \$733,337 | \$800,000 | \$800,000 | \$798,000 | \$868,000 | |
| Beginning Balance | | | | | | | | | |
| 39990 - Beginning Balance | \$2,821,921 | \$1,781,301 | \$895,151 | \$0 | \$59,801 | \$900,756 | \$155,625 | \$155,625 | |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- | |
| | \$2,821,921 | \$1,781,301 | \$895,151 | \$0 | \$59,801 | \$900,756 | \$155,625 | \$155,625 | |
| Sub Total: | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- | |
| | \$3,521,921 | \$2,481,301 | \$1,495,151 | \$733,337 | \$859,801 | \$1,700,756 | \$953,625 | \$1,023,625 | |
| Total: | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- | |
| | \$3,528,896 | \$2,497,816 | \$1,540,205 | \$798,313 | \$859,801 | \$1,765,756 | \$953,625 | \$1,023,625 | |

Equipment Replacement CIP - Budget Summary

038- Equipment Replacement CIP

| | 2008 Actual | 2009 Actual | 2010 Actual | 2011 YTD Thru 5/27/11 | 2011 Original Budget | 2011 Adjusted Budget | 2012 Budget | 2013 Plan |
|---|-------------|-------------|-------------|--------------------------|-------------------------|-------------------------|-------------|-------------|
| <u>EXPENDITURES BY DEPARTMENT & TYPE</u> | | | | | | | | |
| 43305 - Info Sys Enhance Equip Replace | | | | | | | | |
| Capital Outlay | \$19,937 | \$0 | \$5,063 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | \$19,937 | \$0 | \$5,063 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 43330 - Replace Rolling Stock | | | | | | | | |
| Capital Outlay | \$887,589 | \$1,370,735 | \$312,246 | \$182,860 | \$600,000 | \$1,323,101 | \$600,000 | \$650,000 |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | \$887,589 | \$1,370,735 | \$312,246 | \$182,860 | \$600,000 | \$1,323,101 | \$600,000 | \$650,000 |
| 43350 - Replace Computer | | | | | | | | |
| Capital Outlay | \$114,769 | \$231,930 | \$322,139 | \$159,474 | \$200,000 | \$287,030 | \$198,000 | \$218,000 |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | \$114,769 | \$231,930 | \$322,139 | \$159,474 | \$200,000 | \$287,030 | \$198,000 | \$218,000 |
| Sub Total: | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| | \$1,022,295 | \$1,602,665 | \$639,449 | \$342,334 | \$800,000 | \$1,610,131 | \$798,000 | \$868,000 |
| Interfund Transfer | \$725,300 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Ending Balance | \$1,781,301 | \$895,151 | \$900,756 | \$0 | \$59,801 | \$155,625 | \$155,625 | \$155,625 |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| Sub Total: | \$2,506,601 | \$895,151 | \$900,756 | \$0 | \$59,801 | \$155,625 | \$155,625 | \$155,625 |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| Total: | \$3,528,896 | \$2,497,816 | \$1,540,205 | \$342,334 | \$859,801 | \$1,765,756 | \$953,625 | \$1,023,625 |

Staffing Summary by Department

| Class Code: | Position Name: | Grade: | Wage Level (FY 2012 Pay Level) | | | | 2011 FTEs | 2012 FTEs | 2013 FTEs |
|--------------|--|--------|--------------------------------|------------|---------------|-----------|-------------|-------------|-------------|
| | | | Minimum | Hiring Max | Working Level | Maximum | | | |
| 011 | General Fund | | | | | | | | |
| 40021 | City Manager | | | | | | | | |
| | <u>Full-Time Regular</u> | | | | | | | | |
| | 1190 City Manager | A02 | \$94,277 | \$124,917 | \$131,987 | \$141,415 | 1.00 | 1.00 | 1.00 |
| | 1180 Assistant City Manager | E11 | \$70,747 | \$93,740 | \$99,046 | \$106,121 | 1.00 | 1.00 | 1.00 |
| | 5690 Golf Manager | E07 | \$48,552 | \$64,331 | \$67,973 | \$72,828 | | 0.50 | 0.50 |
| | 1112 Senior Recorder/Elections | N09 | \$32,053 | \$42,474 | \$44,886 | \$48,085 | 1.50 | 1.00 | 1.00 |
| | 1110 City Recorder | N08 | \$27,102 | \$35,901 | \$37,939 | \$40,641 | 1.00 | 1.00 | 1.00 |
| | <u>Part-Time Non-Benefitted/Seasonal</u> | | | | | | | | |
| | 5412 Library Clerk | T04 | \$17,971 | N/A | N/A | \$26,964 | | 0.64 | 0.64 |
| | | | | | | | 4.50 | 5.14 | 5.14 |
| 40031 | Legal | | | | | | | | |
| | <u>Full-Time Regular</u> | | | | | | | | |
| | 1290 City Attorney | A01 | \$90,817 | \$120,332 | \$127,143 | \$136,225 | 1.00 | 1.00 | 1.00 |
| | 1280 Deputy City Attorney | E13 | \$81,184 | \$107,569 | \$113,658 | \$121,776 | 1.00 | 1.00 | 1.00 |
| | 1250 Attorney V | E09 | \$60,617 | \$80,317 | \$84,863 | \$90,925 | 1.00 | 1.00 | 1.00 |
| | 1240 Attorney IV | E07 | \$48,552 | \$64,331 | \$67,973 | \$72,828 | 1.00 | 1.00 | 1.00 |
| | 1202 Paralegal | N09 | \$32,053 | \$42,474 | \$44,886 | \$48,085 | 2.00 | 2.00 | 2.00 |
| | <u>Part-Time Non-Benefitted/Seasonal</u> | | | | | | | | |
| | 8852 Intern II | T03 | \$16,162 | N/A | N/A | \$24,237 | 1.75 | 1.75 | 1.75 |
| | | | | | | | 7.75 | 7.75 | 7.75 |
| 40034 | Budget, Debt, and Grants | | | | | | | | |
| | <u>Full-Time Regular</u> | | | | | | | | |
| | 1970 Budget Officer | E09 | \$60,617 | \$80,317 | \$84,863 | \$90,925 | 1.00 | 1.00 | 1.00 |
| | 7738 Analyst V | N11 | \$41,205 | \$54,579 | \$57,678 | \$61,805 | 1.00 | 1.00 | 1.00 |
| | | | | | | | 2.00 | 2.00 | 2.00 |
| 40062 | Human Resources | | | | | | | | |
| | <u>Full-Time Regular</u> | | | | | | | | |
| | 1390 Human Resources Manager | E11 | \$70,747 | \$93,740 | \$99,046 | \$106,121 | 1.00 | 1.00 | 1.00 |
| | 1370 Human Resources Coordinator | E06 | \$43,003 | \$56,979 | \$60,205 | \$64,505 | 1.00 | 1.00 | 1.00 |
| | 1330 Benefits Technician | N08 | \$27,102 | \$35,901 | \$37,939 | \$40,641 | 1.00 | 1.00 | 1.00 |
| | <u>Part-Time Non-Benefitted/Seasonal</u> | | | | | | | | |
| | 8850 Intern I | T02 | \$15,080 | N/A | N/A | \$21,943 | 3.86 | 3.86 | 3.86 |
| | | | | | | | 6.86 | 6.86 | 6.86 |
| 40072 | Finance | | | | | | | | |

Staffing Summary by Department

| Class Code: | Position Name: | Grade: | Wage Level (FY 2012 Pay Level) | | | | 2011 FTEs | 2012 FTEs | 2013 FTEs |
|--|---------------------------------|--------|--------------------------------|------------|---------------|-----------|-------------|-------------|-------------|
| | | | Minimum | Hiring Max | Working Level | Maximum | | | |
| <u>Full-Time Regular</u> | | | | | | | | | |
| 1590 | Finance Manager | E12 | \$76,296 | \$101,092 | \$106,814 | \$114,444 | 1.00 | 1.00 | 1.00 |
| 1580 | Accounting Manager | E07 | \$48,552 | \$64,331 | \$67,973 | \$72,828 | 1.00 | 1.00 | 1.00 |
| 7736 | Analyst IV | N10 | \$36,171 | \$47,923 | \$50,627 | \$54,252 | 1.00 | 1.00 | 1.00 |
| 1530 | Payroll Coordinator | N09 | \$32,053 | \$42,474 | \$44,886 | \$48,085 | 1.00 | 1.00 | 1.00 |
| 7732 | Analyst II | N08 | \$27,102 | \$35,901 | \$37,939 | \$40,641 | 1.00 | 1.00 | 1.00 |
| 1514 | Accounting Clerk III | N07 | \$23,733 | \$31,429 | \$33,218 | \$35,598 | 1.00 | 1.00 | 1.00 |
| <u>Part-Time Non-Benefitted/Seasonal</u> | | | | | | | | | |
| 1514 | Accounting Clerk III | T07 | \$23,733 | N/A | N/A | \$35,598 | 0.75 | 0.75 | 0.75 |
| Total for Finance | | | | | | | 6.75 | 6.75 | 6.75 |
| 40082 Technical and Customer Services | | | | | | | | | |
| <u>Full-Time Regular</u> | | | | | | | | | |
| 1690 | IT & Customer Service Director | E11 | \$70,747 | \$93,740 | \$99,046 | \$106,121 | 1.00 | 1.00 | 1.00 |
| 1670 | Network Engineer | E08 | \$55,147 | \$73,069 | \$77,205 | \$82,720 | 1.00 | 1.00 | 1.00 |
| 1660 | GIS Administrator | E07 | \$48,552 | \$64,331 | \$67,973 | \$72,828 | 0.50 | 0.50 | 0.50 |
| 1680 | Systems Administrator | E06 | \$43,003 | \$56,979 | \$60,205 | \$64,505 | 1.00 | 1.00 | 1.00 |
| 1652 | IT Coordinator III | E05 | \$37,538 | \$49,738 | \$52,553 | \$56,307 | 2.00 | 2.00 | 2.00 |
| 1630 | City Records Coordinator | N08 | \$27,102 | \$35,901 | \$37,939 | \$40,641 | 1.00 | 1.00 | 1.00 |
| 7732 | Analyst II | N08 | \$27,102 | \$35,901 | \$37,939 | \$40,641 | 1.00 | 1.00 | 1.00 |
| 7730 | Analyst I | N07 | \$23,733 | \$31,429 | \$33,218 | \$35,598 | 1.00 | 1.00 | 1.00 |
| <u>Part-Time Non-Benefitted/Seasonal</u> | | | | | | | | | |
| 8844 | General Office Clerk III | T03 | \$16,162 | N/A | N/A | \$24,237 | 0.75 | 0.75 | 0.75 |
| 8852 | Intern II | T03 | \$16,162 | N/A | N/A | \$24,237 | 0.55 | 0.55 | 0.55 |
| Total for Technical and Customer Services | | | | | | | 9.80 | 9.80 | 9.80 |
| 40091 Building Maint. | | | | | | | | | |
| <u>Full-Time Regular</u> | | | | | | | | | |
| 1890 | Building Maintenance Supervisor | E05 | \$37,538 | \$49,738 | \$52,553 | \$56,307 | 1.00 | 1.00 | 1.00 |
| 1824 | Building III | N07 | \$23,733 | \$31,429 | \$33,218 | \$35,598 | 4.00 | 4.00 | 4.00 |
| Total for Building Maint. | | | | | | | 5.00 | 5.00 | 5.00 |
| 40092 City Recreation | | | | | | | | | |
| <u>Full-Time Regular</u> | | | | | | | | | |
| 5790 | Recreation Manager | E08 | \$55,147 | \$73,069 | \$77,205 | \$82,720 | 1.00 | 1.00 | 1.00 |
| 5690 | Golf Manager | E07 | \$48,552 | \$64,331 | \$67,973 | \$72,828 | 0.30 | | |
| 5782 | Recreation Supervisor | E05 | \$37,538 | \$49,738 | \$52,553 | \$56,307 | 3.00 | 3.00 | 3.00 |
| 7734 | Analyst III | N09 | \$32,053 | \$42,474 | \$44,886 | \$48,085 | | 1.00 | 1.00 |

Staffing Summary by Department

| Class Code: | Position Name: | Grade: | Wage Level (FY 2012 Pay Level) | | | | 2011 FTEs | 2012 FTEs | 2013 FTEs |
|---|---|--------|--------------------------------|------------|---------------|----------|--------------|--------------|--------------|
| | | | Minimum | Hiring Max | Working Level | Maximum | | | |
| 7732 | Analyst II | N08 | \$27,102 | \$35,901 | \$37,939 | \$40,641 | 1.44 | 0.44 | 0.44 |
| 5766 | Front Desk Coordinator | N07 | \$23,733 | \$31,429 | \$33,218 | \$35,598 | 1.00 | 1.00 | 1.00 |
| 5763 | Front Desk Team Leader | N06 | \$21,653 | \$28,704 | \$30,326 | \$32,482 | 2.00 | 2.00 | 2.00 |
| 7722 | Office Assistant II | N05 | \$19,822 | \$26,270 | \$27,768 | \$29,734 | 1.00 | 1.00 | 1.00 |
| 1822 | Building II | N04 | \$17,971 | \$23,816 | \$25,168 | \$26,964 | 1.00 | 1.00 | 1.00 |
| <u>Part-Time Non-Benefitted/Seasonal</u> | | | | | | | | | |
| 5754 | Recreation Instructor VII | T12 | \$43,139 | N/A | N/A | \$62,400 | 0.25 | 0.25 | 0.25 |
| 5752 | Recreation Instructor VI | T09 | \$32,053 | N/A | N/A | \$48,085 | 0.15 | 0.18 | 0.20 |
| 5730 | Recreation Worker VI | T06 | \$21,653 | N/A | N/A | \$32,482 | 0.16 | 0.16 | 0.16 |
| 5728 | Recreation Worker V | T05 | \$19,822 | N/A | N/A | \$29,734 | 1.93 | 1.89 | 1.89 |
| 5748 | Recreation Instructor IV | T05 | \$19,822 | N/A | N/A | \$29,734 | 0.98 | 0.98 | 0.98 |
| 5726 | Recreation Worker IV | T04 | \$17,971 | N/A | N/A | \$26,964 | 1.06 | 1.56 | 1.76 |
| 5760 | Recreation Front Desk Clerk | T04 | \$17,971 | N/A | N/A | \$26,964 | 3.84 | 3.84 | 3.84 |
| 5724 | Recreation Worker III | T03 | \$16,162 | N/A | N/A | \$24,237 | 0.88 | 0.54 | 0.54 |
| 5744 | Recreation Instructor II | T03 | \$16,162 | N/A | N/A | \$24,237 | 0.85 | 0.85 | 0.85 |
| 1810 | Assistant Custodian I | T02 | \$15,080 | N/A | N/A | \$21,943 | 0.33 | 0.33 | 0.33 |
| 5714 | Official/Referee II | T02 | \$15,080 | N/A | N/A | \$21,943 | 1.00 | 1.00 | 1.00 |
| 5742 | Recreation Instructor I | T02 | \$15,080 | N/A | N/A | \$21,943 | 2.80 | 2.80 | 2.80 |
| 5720 | Recreation Worker I | T01 | \$15,080 | N/A | N/A | \$19,758 | 2.47 | 2.47 | 2.47 |
| Total for City Recreation | | | | | | | 27.44 | 27.28 | 27.50 |
| 40093 Tennis | | | | | | | | | |
| <u>Part-Time Non-Benefitted/Seasonal</u> | | | | | | | | | |
| 5110 | Tennis Pro | T12 | \$43,139 | N/A | N/A | \$62,400 | 2.50 | 2.50 | 2.50 |
| 5754 | Recreation Instructor VII | T12 | \$43,139 | N/A | N/A | \$62,400 | 4.02 | 4.02 | 4.02 |
| 5726 | Recreation Worker IV | T04 | \$17,971 | N/A | N/A | \$26,964 | 0.37 | 0.87 | 1.11 |
| Total for Tennis | | | | | | | 6.89 | 7.39 | 7.63 |
| 40100 Community & Environment | | | | | | | | | |
| <u>Full-Time Regular</u> | | | | | | | | | |
| 1792 | Environmental Affairs Director | E10 | \$65,795 | \$87,178 | \$92,113 | \$98,692 | 1.00 | 1.00 | 1.00 |
| 3390 | Public & Community Affairs Director | E10 | \$65,795 | \$87,178 | \$92,113 | \$98,692 | 1.00 | 1.00 | 1.00 |
| 2010 | Sustainability Affordable Housing/Project Manager | E06 | \$43,003 | \$56,979 | \$60,205 | \$64,505 | | 1.00 | 1.00 |
| 2000 | Sustainability Environmental/Project Manager | E05 | \$37,538 | \$49,738 | \$52,553 | \$56,307 | | 1.00 | 1.00 |
| 7732 | Analyst II | N08 | \$27,102 | \$35,901 | \$37,939 | \$40,641 | | 0.65 | 0.65 |
| 7730 | Analyst I | N07 | \$23,733 | \$31,429 | \$33,218 | \$35,598 | 0.75 | | |

Staffing Summary by Department

| Class Code: | Position Name: | Grade: | Wage Level (FY 2012 Pay Level) | | | | 2011 FTEs | 2012 FTEs | 2013 FTEs |
|--|---|--------|--------------------------------|-------------|---------------|--------------|--------------|--------------|-----------|
| | | | Minimum | Hiring Max | Working Level | Maximum | | | |
| Total for Community & Environment | | | | | | 2.75 | 4.65 | 4.65 | |
| 40101 | Economy | | | | | | | | |
| <u>Full-Time Regular</u> | | | | | | | | | |
| 2080 | Special Projects & Economic Development Coordin | E09 | \$60,617 | - \$80,317 | - \$84,863 | - \$90,925 | 1.00 | 1.00 | 1.00 |
| 2070 | Parks Planner/Project Manager | E06 | \$43,003 | - \$56,979 | - \$60,205 | - \$64,505 | 1.00 | 1.00 | 1.00 |
| 2020 | Sustainability Trails/Project Manager | E05 | \$37,538 | - \$49,738 | - \$52,553 | - \$56,307 | | 1.00 | 1.00 |
| 1750 | Events Coordinator | N09 | \$32,053 | - \$42,474 | - \$44,886 | - \$48,085 | 1.00 | 1.00 | 1.00 |
| 7732 | Analyst II | N08 | \$27,102 | - \$35,901 | - \$37,939 | - \$40,641 | | 0.25 | 0.25 |
| 7730 | Analyst I | N07 | \$23,733 | - \$31,429 | - \$33,218 | - \$35,598 | 0.25 | | |
| Total for Economy | | | | | | 3.25 | 4.25 | 4.25 | |
| 40102 | | | | | | | | | |
| <u>Full-Time Regular</u> | | | | | | | | | |
| 2030 | Environmental Engineer | E07 | \$48,552 | - \$64,331 | - \$67,973 | - \$72,828 | | 0.80 | 0.80 |
| Total for | | | | | | 0.00 | 0.80 | 0.80 | |
| 40136 | | | | | | | | | |
| <u>Full-Time Regular</u> | | | | | | | | | |
| 7732 | Analyst II | N08 | \$27,102 | - \$35,901 | - \$37,939 | - \$40,641 | | 0.10 | 0.10 |
| Total for | | | | | | 0.00 | 0.10 | 0.10 | |
| 40221 | Police | | | | | | | | |
| <u>Full-Time Regular</u> | | | | | | | | | |
| 2190 | Chief of Police | E12 | \$76,296 | - \$101,092 | - \$106,814 | - \$114,444 | 1.00 | 1.00 | 1.00 |
| 2180 | Police Captain | E09 | \$60,617 | - \$80,317 | - \$84,863 | - \$90,925 | 2.00 | 2.00 | 2.00 |
| 2160 | Sergeant | N12 | \$43,139 | - \$57,158 | - \$60,403 | - \$64,713 | 6.00 | 6.00 | 6.00 |
| 2142 | Senior Police Officer | N10 | \$36,171 | - \$47,923 | - \$50,627 | - \$54,252 | 16.80 | 16.80 | 16.80 |
| 2144 | Detective | N10 | \$36,171 | - \$47,923 | - \$50,627 | - \$54,252 | 1.00 | 1.00 | 1.00 |
| 2140 | Police Officer | N09 | \$32,053 | - \$42,474 | - \$44,886 | - \$48,085 | 4.00 | 4.00 | 4.00 |
| 7732 | Analyst II | N08 | \$27,102 | - \$35,901 | - \$37,939 | - \$40,641 | | 1.00 | 1.00 |
| 7730 | Analyst I | N07 | \$23,733 | - \$31,429 | - \$33,218 | - \$35,598 | 1.00 | | |
| <u>Part-Time Non-Benefitted/Seasonal</u> | | | | | | | | | |
| 2124 | Special Events Police Officer | T10 | \$36,171 | - N/A | - N/A | - \$54,252 | 0.40 | 0.42 | 0.42 |
| 2122 | Reserve Police Officer | T06 | \$21,653 | - N/A | - N/A | - \$32,482 | 1.73 | 1.73 | 1.73 |
| 2110 | Crossing Guard | T05 | \$19,822 | - N/A | - N/A | - \$29,734 | 1.00 | | |
| Total for Police | | | | | | 34.93 | 33.95 | 33.95 | |
| 40222 | Drug Education | | | | | | | | |
| <u>Full-Time Regular</u> | | | | | | | | | |

Staffing Summary by Department

| Class Code: | Position Name: | Grade: | Wage Level (FY 2012 Pay Level) | | | | 2011 FTEs | 2012 FTEs | 2013 FTEs |
|--|-------------------------------|--------|--------------------------------|------------|---------------|-------------|--------------|--------------|--------------|
| | | | Minimum | Hiring Max | Working Level | Maximum | | | |
| 2142 | Senior Police Officer | N10 | \$36,171 | - \$47,923 | - \$50,627 | - \$54,252 | 0.20 | 0.20 | 0.20 |
| Total for Drug Education | | | | | | | 0.20 | 0.20 | 0.20 |
| 40223 State Liquor Enforcement | | | | | | | | | |
| <u>Part-Time Non-Benefitted/Seasonal</u> | | | | | | | | | |
| 2124 | Special Events Police Officer | T10 | \$36,171 | - N/A | - N/A | - \$54,252 | 0.10 | 0.10 | 0.10 |
| 2122 | Reserve Police Officer | T06 | \$21,653 | - N/A | - N/A | - \$32,482 | 1.20 | 1.20 | 1.20 |
| Total for State Liquor Enforcement | | | | | | | 1.30 | 1.30 | 1.30 |
| 40231 Communication Center (Dispatch) | | | | | | | | | |
| <u>Full-Time Regular</u> | | | | | | | | | |
| 2220 | Dispatch Coordinator | E05 | \$37,538 | - \$49,738 | - \$52,553 | - \$56,307 | 1.00 | 1.00 | 1.00 |
| 2206 | Police Records Coordinator | N08 | \$27,102 | - \$35,901 | - \$37,939 | - \$40,641 | 1.00 | 1.00 | 1.00 |
| 2210 | Dispatcher | N07 | \$23,733 | - \$31,429 | - \$33,218 | - \$35,598 | 7.00 | 7.00 | 7.00 |
| 2204 | Records Clerk | N06 | \$21,653 | - \$28,704 | - \$30,326 | - \$32,482 | 1.00 | 1.00 | 1.00 |
| Total for Communication Center (Dispatch) | | | | | | | 10.00 | 10.00 | 10.00 |
| 40313 Engineering | | | | | | | | | |
| <u>Full-Time Regular</u> | | | | | | | | | |
| 3490 | City Engineer | E11 | \$70,747 | - \$93,740 | - \$99,046 | - \$106,121 | 1.00 | 1.00 | 1.00 |
| 4120 | Public Works Inspector | N10 | \$36,171 | - \$47,923 | - \$50,627 | - \$54,252 | 1.00 | 0.75 | 0.75 |
| 7730 | Analyst I | N07 | \$23,733 | - \$31,429 | - \$33,218 | - \$35,598 | 1.00 | 1.00 | 1.00 |
| Total for Engineering | | | | | | | 3.00 | 2.75 | 2.75 |
| 40342 Planning | | | | | | | | | |
| <u>Full-Time Regular</u> | | | | | | | | | |
| 3290 | Planning Director | E09 | \$60,617 | - \$80,317 | - \$84,863 | - \$90,925 | 1.00 | 1.00 | 1.00 |
| 3230 | Planner Architect | E08 | \$55,147 | - \$73,069 | - \$77,205 | - \$82,720 | 1.00 | 1.00 | 1.00 |
| 3224 | Senior Planner | E07 | \$48,552 | - \$64,331 | - \$67,973 | - \$72,828 | 2.00 | 2.00 | 2.00 |
| 3222 | Planner II | E06 | \$43,003 | - \$56,979 | - \$60,205 | - \$64,505 | 1.00 | 1.00 | 1.00 |
| 3060 | Planning Technician | N08 | \$27,102 | - \$35,901 | - \$37,939 | - \$40,641 | | 1.00 | 1.00 |
| 7732 | Analyst II | N08 | \$27,102 | - \$35,901 | - \$37,939 | - \$40,641 | | 1.00 | 1.00 |
| 7730 | Analyst I | N07 | \$23,733 | - \$31,429 | - \$33,218 | - \$35,598 | 1.00 | | |
| Total for Planning | | | | | | | 6.00 | 7.00 | 7.00 |
| 40352 Building | | | | | | | | | |
| <u>Full-Time Regular</u> | | | | | | | | | |
| 3080 | Chief Building Official | E09 | \$60,617 | - \$80,317 | - \$84,863 | - \$90,925 | 1.00 | 1.00 | 1.00 |
| 3072 | Environmental Coordinator | E07 | \$48,552 | - \$64,331 | - \$67,973 | - \$72,828 | 1.00 | | |
| 3078 | Assistant Building Official | E07 | \$48,552 | - \$64,331 | - \$67,973 | - \$72,828 | 1.00 | 1.00 | 1.00 |

Staffing Summary by Department

| Class Code: | Position Name: | Grade: | Wage Level (FY 2012 Pay Level) | | | | 2011 FTEs | 2012 FTEs | 2013 FTEs |
|---|----------------------------------|--------|--------------------------------|------------|---------------|----------|--------------|--------------|--------------|
| | | | Minimum | Hiring Max | Working Level | Maximum | | | |
| 3024 | Building Inspector Supervisor | E06 | \$43,003 | \$56,979 | \$60,205 | \$64,505 | 1.00 | 1.00 | 1.00 |
| 3050 | Plan Check Coordinator | E06 | \$43,003 | \$56,979 | \$60,205 | \$64,505 | 1.00 | 1.00 | 1.00 |
| 3022 | Senior Building Inspector | N11 | \$41,205 | \$54,579 | \$57,678 | \$61,805 | 4.80 | 5.00 | 5.00 |
| 3012 | Sr. Code Enforcement Officer | N09 | \$32,053 | \$42,474 | \$44,886 | \$48,085 | 1.00 | 1.00 | 1.00 |
| 7734 | Analyst III | N09 | \$32,053 | \$42,474 | \$44,886 | \$48,085 | 1.00 | 1.00 | 1.00 |
| 3010 | Code Enforcement Officer | N08 | \$27,102 | \$35,901 | \$37,939 | \$40,641 | 1.00 | 1.00 | 1.00 |
| 7732 | Analyst II | N08 | \$27,102 | \$35,901 | \$37,939 | \$40,641 | 1.00 | | |
| 7722 | Office Assistant II | N05 | \$19,822 | \$26,270 | \$27,768 | \$29,734 | 1.00 | 1.00 | 1.00 |
| Total for Building | | | | | | | 14.80 | 13.00 | 13.00 |
| 40412 Parks and Cemetery | | | | | | | | | |
| <u>Full-Time Regular</u> | | | | | | | | | |
| 5590 | Parks & Golf Supervisor | E06 | \$43,003 | \$56,979 | \$60,205 | \$64,505 | 0.50 | 0.50 | 0.50 |
| 5516 | Parks IV | N08 | \$27,102 | \$35,901 | \$37,939 | \$40,641 | 4.00 | 4.00 | 4.00 |
| 5514 | Parks III | N06 | \$21,653 | \$28,704 | \$30,326 | \$32,482 | 0.50 | 0.50 | 0.50 |
| <u>Part-Time Non-Benefitted/Seasonal</u> | | | | | | | | | |
| 4414 | Streets III | T07 | \$23,733 | N/A | N/A | \$35,598 | 3.51 | 3.51 | 3.51 |
| 5514 | Parks III | T06 | \$21,653 | N/A | N/A | \$32,482 | 1.10 | 2.64 | 2.64 |
| 5512 | Parks II | T05 | \$19,822 | N/A | N/A | \$29,734 | 5.40 | 5.40 | 5.40 |
| 5510 | Parks I | T02 | \$15,080 | N/A | N/A | \$21,943 | 2.29 | 2.29 | 2.29 |
| Total for Parks and Cemetery | | | | | | | 17.30 | 18.84 | 18.84 |
| 40421 Street Maint. | | | | | | | | | |
| <u>Full-Time Regular</u> | | | | | | | | | |
| 4150 | PW Operations Manager | E09 | \$60,617 | \$80,317 | \$84,863 | \$90,925 | 1.00 | 1.00 | 1.00 |
| 4490 | Streets & Streetscape Supervisor | E06 | \$43,003 | \$56,979 | \$60,205 | \$64,505 | 1.00 | 1.00 | 1.00 |
| 4416 | Streets IV | N09 | \$32,053 | \$42,474 | \$44,886 | \$48,085 | 2.00 | 2.00 | 2.00 |
| 5516 | Parks IV | N08 | \$27,102 | \$35,901 | \$37,939 | \$40,641 | 0.50 | 0.50 | 0.50 |
| 4414 | Streets III | N07 | \$23,733 | \$31,429 | \$33,218 | \$35,598 | 6.00 | 6.50 | 6.50 |
| 7730 | Analyst I | N07 | \$23,733 | \$31,429 | \$33,218 | \$35,598 | 1.00 | 1.00 | 1.00 |
| 5514 | Parks III | N06 | \$21,653 | \$28,704 | \$30,326 | \$32,482 | 0.50 | | |
| 7724 | Office Assistant III | N06 | \$21,653 | \$28,704 | \$30,326 | \$32,482 | 0.50 | 0.50 | 0.50 |
| <u>Part-Time Non-Benefitted/Seasonal</u> | | | | | | | | | |
| 4414 | Streets III | T07 | \$23,733 | N/A | N/A | \$35,598 | 3.82 | 3.82 | 3.82 |
| 4412 | Streets II | T05 | \$19,822 | N/A | N/A | \$29,734 | 1.15 | 1.15 | 1.15 |
| Total for Street Maint. | | | | | | | 17.47 | 17.47 | 17.47 |

Staffing Summary by Department

| Class Code: | Position Name: | Grade: | Wage Level (FY 2012 Pay Level) | | | | 2011 FTEs | 2012 FTEs | 2013 FTEs |
|---|--------------------------------|--------|--------------------------------|------------|---------------|----------|--------------|--------------|--------------|
| | | | Minimum | Hiring Max | Working Level | Maximum | | | |
| 40551 Library | | | | | | | | | |
| <u>Full-Time Regular</u> | | | | | | | | | |
| 5490 | Library Director | E09 | \$60,617 | \$80,317 | \$84,863 | \$90,925 | 1.00 | 1.00 | 1.00 |
| 5480 | Senior Librarian | E05 | \$37,538 | \$49,738 | \$52,553 | \$56,307 | 2.00 | 2.00 | 2.00 |
| 1648 | IT Coordinator I | E03 | \$29,515 | \$39,108 | \$41,321 | \$44,273 | 1.00 | 1.00 | 1.00 |
| 5430 | Cataloguing Librarian | N09 | \$32,053 | \$42,474 | \$44,886 | \$48,085 | 1.00 | 1.00 | 1.00 |
| 5422 | Circulation Team Leader | N07 | \$23,733 | \$31,429 | \$33,218 | \$35,598 | 2.00 | 2.00 | 2.00 |
| <u>Part-Time Non-Benefitted/Seasonal</u> | | | | | | | | | |
| 5414 | Library Assistant | T06 | \$21,653 | N/A | N/A | \$32,482 | 1.00 | 1.14 | 1.14 |
| 5416 | Senior Library Assistant | T06 | \$21,653 | N/A | N/A | \$32,482 | 0.25 | 0.25 | 0.25 |
| 7724 | Office Assistant III | T06 | \$21,653 | N/A | N/A | \$32,482 | 0.25 | 0.25 | 0.25 |
| 5412 | Library Clerk | T04 | \$17,971 | N/A | N/A | \$26,964 | 1.25 | 1.25 | 1.25 |
| 5410 | Library Aide | T01 | \$15,080 | N/A | N/A | \$19,758 | 1.48 | 1.48 | 1.48 |
| Total for Library | | | | | | | 11.23 | 11.37 | 11.37 |
| 012 Quinn's Recreation Fund | | | | | | | | | |
| 40095 Ice Facility | | | | | | | | | |
| <u>Full-Time Regular</u> | | | | | | | | | |
| 3586 | Operations Manager | E06 | \$43,003 | \$56,979 | \$60,205 | \$64,505 | 1.00 | 1.00 | 1.00 |
| 3588 | Business Operations Manager | E06 | \$43,003 | \$56,979 | \$60,205 | \$64,505 | 1.00 | 1.00 | 1.00 |
| 3528 | Ice Arena Operations Assistant | N08 | \$27,102 | \$35,901 | \$37,939 | \$40,641 | 1.00 | 1.00 | 1.00 |
| 1826 | Building IV | N07 | \$23,733 | \$31,429 | \$33,218 | \$35,598 | 1.00 | 1.00 | 1.00 |
| 3540 | Ice Front Desk Supervisor | N07 | \$23,733 | \$31,429 | \$33,218 | \$35,598 | 1.00 | 1.00 | 1.00 |
| <u>Part-Time Non-Benefitted/Seasonal</u> | | | | | | | | | |
| 3510 | Hockey Coordinator | T09 | \$32,053 | N/A | N/A | \$48,085 | 0.75 | 0.75 | 0.75 |
| 3520 | Skating Coordinator | T09 | \$32,053 | N/A | N/A | \$48,085 | 0.30 | 0.30 | 0.30 |
| 5730 | Recreation Worker VI | T06 | \$21,653 | N/A | N/A | \$32,482 | 0.72 | 0.72 | 0.72 |
| 1822 | Building II | T04 | \$17,971 | N/A | N/A | \$26,964 | 0.25 | 0.25 | 0.25 |
| 5726 | Recreation Worker IV | T04 | \$17,971 | N/A | N/A | \$26,964 | 1.70 | 1.70 | 1.70 |
| 5760 | Recreation Front Desk Clerk | T04 | \$17,971 | N/A | N/A | \$26,964 | 0.32 | 0.32 | 0.32 |
| Total for Ice Facility | | | | | | | 9.04 | 9.04 | 9.04 |
| 40096 Fields | | | | | | | | | |
| <u>Full-Time Regular</u> | | | | | | | | | |
| 5516 | Parks IV | N08 | \$27,102 | \$35,901 | \$37,939 | \$40,641 | 1.00 | 1.00 | 1.00 |
| <u>Part-Time Non-Benefitted/Seasonal</u> | | | | | | | | | |
| 5512 | Parks II | T05 | \$19,822 | N/A | N/A | \$29,734 | 1.00 | 1.00 | 1.00 |

Staffing Summary by Department

| Class Code: | Position Name: | Grade: | Wage Level (FY 2012 Pay Level) | | | | 2011 FTEs | 2012 FTEs | 2013 FTEs |
|--|------------------------------|--------|--------------------------------|------------|---------------|--------------|--------------|--------------|-----------|
| | | | Minimum | Hiring Max | Working Level | Maximum | | | |
| Total for Fields | | | | | | 2.00 | 2.00 | 2.00 | |
| 051 Water Fund | | | | | | | | | |
| 40450 Water Billing | | | | | | | | | |
| <u>Full-Time Regular</u> | | | | | | | | | |
| 7732 | Analyst II | N08 | \$27,102 | \$35,901 | \$37,939 | \$40,641 | 1.00 | 1.00 | 1.00 |
| Total for Water Billing | | | | | | 1.00 | 1.00 | 1.00 | |
| 40451 Water Operations | | | | | | | | | |
| <u>Full-Time Regular</u> | | | | | | | | | |
| 4590 | Water Manager | E11 | \$70,747 | \$93,740 | \$99,046 | \$106,121 | 1.00 | 1.00 | 1.00 |
| 1660 | GIS Administrator | E07 | \$48,552 | \$64,331 | \$67,973 | \$72,828 | 0.25 | 0.25 | 0.25 |
| 2030 | Environmental Engineer | E07 | \$48,552 | \$64,331 | \$67,973 | \$72,828 | | 0.20 | 0.20 |
| 4560 | Water Project Manager | E07 | \$48,552 | \$64,331 | \$67,973 | \$72,828 | 1.00 | 1.00 | 1.00 |
| 4540 | Water Operations Team Leader | E06 | \$43,003 | \$56,979 | \$60,205 | \$64,505 | 1.00 | 1.00 | 1.00 |
| 4120 | Public Works Inspector | N10 | \$36,171 | \$47,923 | \$50,627 | \$54,252 | 1.00 | 1.00 | 1.00 |
| 7736 | Analyst IV | N10 | \$36,171 | \$47,923 | \$50,627 | \$54,252 | 1.00 | 1.00 | 1.00 |
| 4526 | Water Worker IV | N09 | \$32,053 | \$42,474 | \$44,886 | \$48,085 | 4.00 | 4.00 | 4.00 |
| 4524 | Water Worker III | N08 | \$27,102 | \$35,901 | \$37,939 | \$40,641 | 6.00 | 6.00 | 6.00 |
| 7724 | Office Assistant III | N06 | \$21,653 | \$28,704 | \$30,326 | \$32,482 | 0.25 | 0.25 | 0.25 |
| <u>Part-Time Non-Benefitted/Seasonal</u> | | | | | | | | | |
| 4514 | Water Laborer III | T06 | \$21,653 | N/A | N/A | \$32,482 | 0.50 | 0.50 | 0.50 |
| 4510 | Water Laborer I | T04 | \$17,971 | N/A | N/A | \$26,964 | 1.50 | 1.35 | 1.35 |
| Total for Water Operations | | | | | | 17.50 | 17.55 | 17.55 | |
| 055 Golf Fund | | | | | | | | | |
| 40564 Golf Maintenance | | | | | | | | | |
| <u>Full-Time Regular</u> | | | | | | | | | |
| 5590 | Parks & Golf Supervisor | E06 | \$43,003 | \$56,979 | \$60,205 | \$64,505 | 0.50 | 0.50 | 0.50 |
| 5516 | Parks IV | N08 | \$27,102 | \$35,901 | \$37,939 | \$40,641 | 1.50 | 1.50 | 1.50 |
| <u>Part-Time Non-Benefitted/Seasonal</u> | | | | | | | | | |
| 5512 | Parks II | T05 | \$19,822 | N/A | N/A | \$29,734 | 7.20 | 7.20 | 7.20 |
| 5510 | Parks I | T02 | \$15,080 | N/A | N/A | \$21,943 | 0.39 | 0.39 | 0.39 |
| Total for Golf Maintenance | | | | | | 9.60 | 9.60 | 9.60 | |
| 40571 Golf | | | | | | | | | |
| <u>Full-Time Regular</u> | | | | | | | | | |
| 5690 | Golf Manager | E07 | \$48,552 | \$64,331 | \$67,973 | \$72,828 | 0.70 | 0.50 | 0.50 |
| 5650 | Assistant Golf Pro | E04 | \$33,454 | \$44,327 | \$46,836 | \$50,181 | | 1.00 | 1.00 |

Staffing Summary by Department

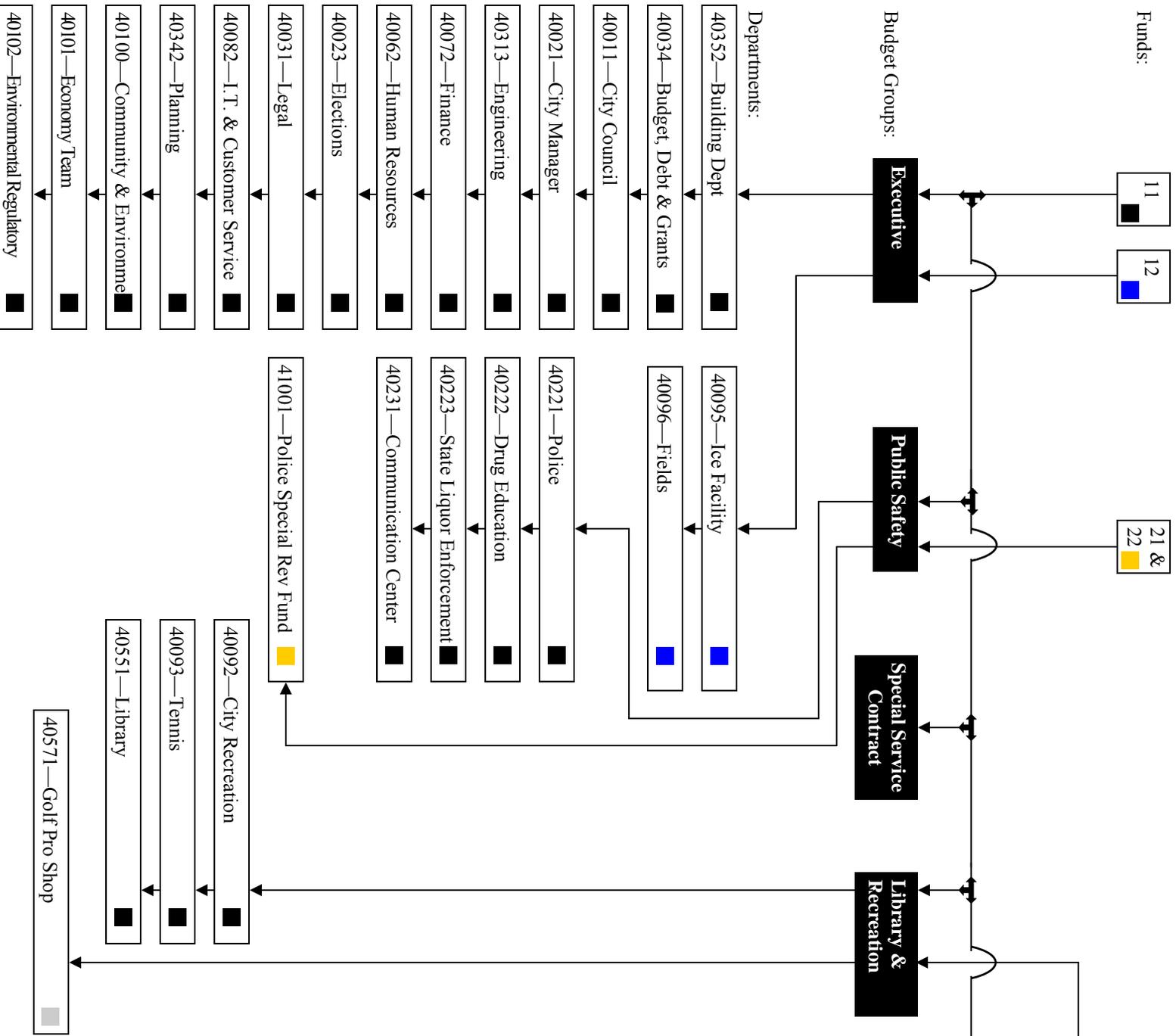
| Class Code: | Position Name: | Grade: | Wage Level (FY 2012 Pay Level) | | | | 2011 FTEs | 2012 FTEs | 2013 FTEs | | | |
|---|--|--------|--------------------------------|------------|---------------|---------|-----------|-----------|-----------|--------------|--------------|--------------|
| | | | Minimum | Hiring Max | Working Level | Maximum | | | | | | |
| 7732 | Analyst II | N08 | \$27,102 | - | \$35,901 | - | \$37,939 | - | \$40,641 | 0.56 | 0.56 | 0.56 |
| <u>Part-Time Non-Benefitted/Seasonal</u> | | | | | | | | | | | | |
| 5650 | Assistant Golf Pro | T06 | \$21,653 | - | N/A | - | N/A | - | \$32,482 | 2.70 | 1.69 | 1.69 |
| 5614 | Golf Course Starter | T03 | \$16,162 | - | N/A | - | N/A | - | \$24,237 | 0.75 | 0.75 | 0.75 |
| 5612 | Golf Course Ranger | T02 | \$15,080 | - | N/A | - | N/A | - | \$21,943 | 0.50 | 0.50 | 0.50 |
| 5610 | Golf Cart Servicer | T01 | \$15,080 | - | N/A | - | N/A | - | \$19,758 | 0.49 | 0.49 | 0.49 |
| Total for Golf | | | | | | | | | | 5.70 | 5.49 | 5.49 |
| 057 Transportation and Parking Fund | | | | | | | | | | | | |
| 40481 Transportation | | | | | | | | | | | | |
| <u>Full-Time Regular</u> | | | | | | | | | | | | |
| 4292 | Transit & Transportation Manager | E12 | \$76,296 | - | \$101,092 | - | \$106,814 | - | \$114,444 | 1.00 | 1.00 | 1.00 |
| 4272 | Senior Transportation Planner | E08 | \$55,147 | - | \$73,069 | - | \$77,205 | - | \$82,720 | 1.00 | 1.00 | 1.00 |
| 1660 | GIS Administrator | E07 | \$48,552 | - | \$64,331 | - | \$67,973 | - | \$72,828 | 0.25 | 0.25 | 0.25 |
| 4140 | Parking and Fleet Administration Team Leader | E06 | \$43,003 | - | \$56,979 | - | \$60,205 | - | \$64,505 | 1.00 | 1.00 | 1.00 |
| 4280 | Transit Administration Team Leader | E06 | \$43,003 | - | \$56,979 | - | \$60,205 | - | \$64,505 | 1.00 | 1.00 | 1.00 |
| 4120 | Public Works Inspector | N10 | \$36,171 | - | \$47,923 | - | \$50,627 | - | \$54,252 | | 0.25 | 0.25 |
| 4262 | Operations Team Leader | N10 | \$36,171 | - | \$47,923 | - | \$50,627 | - | \$54,252 | 1.00 | 1.00 | 1.00 |
| 4250 | Transit Shift Supervisor | N09 | \$32,053 | - | \$42,474 | - | \$44,886 | - | \$48,085 | 3.00 | 4.00 | 4.00 |
| 4216 | Bus Driver IV | N08 | \$27,102 | - | \$35,901 | - | \$37,939 | - | \$40,641 | 2.00 | 2.00 | 2.00 |
| 4214 | Bus Driver III | N07 | \$23,733 | - | \$31,429 | - | \$33,218 | - | \$35,598 | 37.00 | 36.00 | 36.00 |
| 4414 | Streets III | N07 | \$23,733 | - | \$31,429 | - | \$33,218 | - | \$35,598 | 1.00 | 1.00 | 1.00 |
| 7724 | Office Assistant III | N06 | \$21,653 | - | \$28,704 | - | \$30,326 | - | \$32,482 | 1.25 | 1.25 | 1.25 |
| 7722 | Office Assistant II | N05 | \$19,822 | - | \$26,270 | - | \$27,768 | - | \$29,734 | 1.00 | 1.00 | 1.00 |
| <u>Part-Time Non-Benefitted/Seasonal</u> | | | | | | | | | | | | |
| 4112 | Parking Adjudicator | T09 | \$32,053 | - | N/A | - | N/A | - | \$48,085 | 0.20 | 0.20 | 0.20 |
| 4214 | Bus Driver III | T07 | \$23,733 | - | N/A | - | N/A | - | \$35,598 | 8.75 | 8.75 | 8.75 |
| 4414 | Streets III | T07 | \$23,733 | - | N/A | - | N/A | - | \$35,598 | 0.20 | 0.70 | 0.70 |
| 4212 | Bus Driver II | T05 | \$19,822 | - | N/A | - | N/A | - | \$29,734 | 22.05 | 22.05 | 22.05 |
| 4210 | Bus Driver I | T04 | \$17,971 | - | N/A | - | N/A | - | \$26,964 | 0.09 | 0.09 | 0.09 |
| Total for Transportation | | | | | | | | | | 81.79 | 82.54 | 82.54 |
| 062 Fleet Fund | | | | | | | | | | | | |
| 40471 Fleet Services | | | | | | | | | | | | |
| <u>Full-Time Regular</u> | | | | | | | | | | | | |
| 4680 | Fleet Operations Team Leader | N11 | \$41,205 | - | \$54,579 | - | \$57,678 | - | \$61,805 | 2.00 | 2.00 | 2.00 |

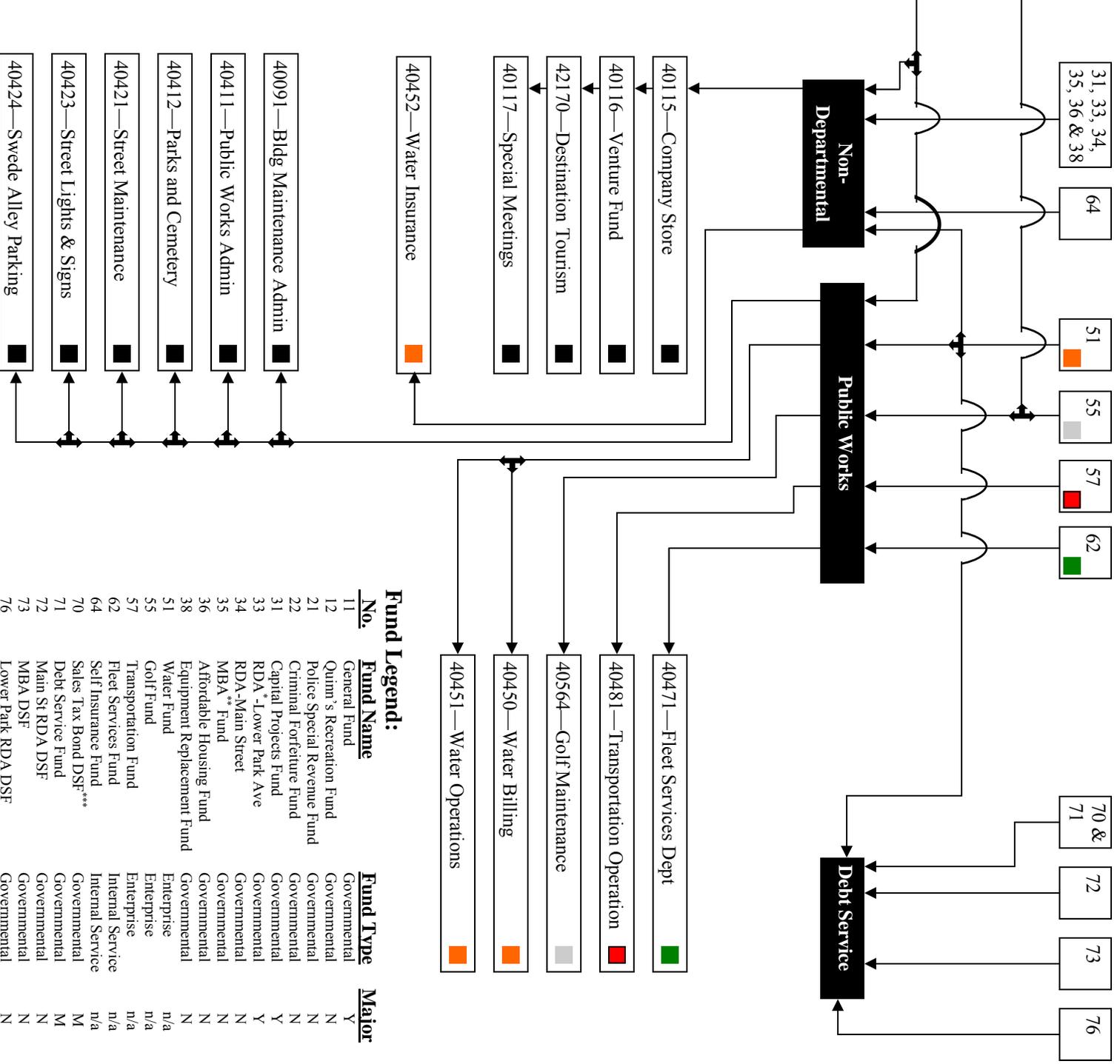
Staffing Summary by Department

| <u>Class Code:</u> | <u>Position Name:</u> | <u>Grade:</u> | Wage Level (FY 2012 Pay Level) | | | | <u>2011 FTEs</u> | <u>2012 FTEs</u> | <u>2013 FTEs</u> |
|---------------------------------|---------------------------|---------------|--------------------------------|-------------------|----------------------|----------------|------------------|------------------|------------------|
| | | | <u>Minimum</u> | <u>Hiring Max</u> | <u>Working Level</u> | <u>Maximum</u> | | | |
| 4652 | Mechanic II | N09 | \$32,053 | - \$42,474 | - \$44,886 | - \$48,085 | 1.00 | 1.00 | 1.00 |
| 4650 | Mechanic I | N08 | \$27,102 | - \$35,901 | - \$37,939 | - \$40,641 | 5.00 | 5.00 | 5.00 |
| Total for Fleet Services | | | | | | | 8.00 | 8.00 | 8.00 |
| 064 Self Insurance Fund | | | | | | | | | |
| 40139 | | | | | | | | | |
| <u>Full-Time Regular</u> | | | | | | | | | |
| 1112 | Senior Recorder/Elections | N09 | \$32,053 | - \$42,474 | - \$44,886 | - \$48,085 | 0.50 | | |
| Total for | | | | | | | 0.50 | 0.00 | 0.00 |
| | | | | | | | 334.35 | 338.87 | 339.33 |

Fund-Department Matrix

Relationships between funds and departments through budget groups





Fund Legend:

| <u>Fund No.</u> | <u>Fund Name</u> | <u>Fund Type</u> | <u>Major</u> |
|-----------------|-----------------------------|------------------|--------------|
| 11 | General Fund | Governmental | Y |
| 12 | Quinn's Recreation Fund | Governmental | N |
| 21 | Police Special Revenue Fund | Governmental | N |
| 22 | Criminal Forfeiture Fund | Governmental | N |
| 31 | Capital Projects Fund | Governmental | Y |
| 33 | RDA*-Lower Park Ave | Governmental | Y |
| 34 | RDA*-Main Street | Governmental | N |
| 35 | MBA** Fund | Governmental | N |
| 36 | Affordable Housing Fund | Governmental | N |
| 38 | Equipment Replacement Fund | Governmental | N |
| 51 | Water Fund | Enterprise | n/a |
| 55 | Golf Fund | Enterprise | n/a |
| 57 | Transportation Fund | Enterprise | n/a |
| 62 | Fleet Services Fund | Internal Service | n/a |
| 64 | Self Insurance Fund | Internal Service | n/a |
| 70 | Sales Tax Bond DSF | Governmental | M |
| 71 | Debt Service Fund | Governmental | M |
| 72 | Main St RDA DSF | Governmental | N |
| 73 | MBA DSF | Governmental | N |
| 76 | Lower Park RDA DSF | Governmental | N |

* Redevelopment Agency
 **Municipal Building Authority
 ***Debt Service Fund

GLOSSARY - of Terms and Abbreviations

2006 Adj / 06Adj - The adjusted FY 2006 budget.

2006 Org / 06Org - The adopted original FY 2006 budget.

Accrual - The basis of accounting under which revenues are recorded when earned and expenditures are recorded as soon as they result in liabilities for benefits received, notwithstanding that the receipt of cash or the payment of cash may take place, in whole or in part, in another accounting period.

ADA - Americans with Disabilities Act.

Appropriation - Resources that are set apart by official action for a particular use or purpose.

Appropriated Budget - The expenditure authority created by the appropriation bills or ordinances that are signed into law and related estimated revenues. The appropriated budget includes all reserves, transfers, allocations, supplemental appropriations, and other legally authorized legislative and executive changes.

ASD - Administrative Services Department.

Assessed value - The value to which the property tax rate is applied in order to determine the tax liability of the property.

BA - Municipal Building Authority. A legally separate organization that is controlled and administered by the City.

Beg. Balance - Beginning Balance.

Bonded Debt - Debt issued by a government agency that guarantees payment of the original investment plus interest by a specified future date.

Bonded Delinquency - A process in which the City can participate that allows for the issuing of bonds, secured by delinquent property taxes, that ensures the anticipated resources from property taxes can be achieved.

BORC - Budget Option Review Committee.

Budget officer - City Manager.

Budgetary Control - When an annual appropriated budget is adopted by the legislative body and subsequently signed into law, it carries with it maximum expenditure authorizations that cannot be exceeded legally.

Capital investment - The amount of funds allocated to the acquisition, construction, and/or major repair of infrastructure, equipment, and buildings.

Capital / Capital Outlay - Major equipment and facilities that have a useful life of more than one year and a cost in excess of \$1,000.

CCLC - City Council Liaison Committee.

CD - Community Development Department.

Centrally assessed property - A classification of property, under Utah State statutes, for which assessed value is determined by the State rather than by the local taxing jurisdiction.

Charg. For Serv. - Charges For Services.

CIP - Capital Improvement Project(s)/Program.

Collection % - The rate of collection of property taxes in a given year and on a five year average.

GLOSSARY - of Terms and Abbreviations

Contingencies / Contingency / Cont. - An amount of funds identified for unanticipated expenditure. The legislative body must approve use of these funds by transferring them to specific areas.

Cost allocation plan - A part of the City's overall Comprehensive Financial Management plan that identifies specific direct cost centers and allocates all indirect costs to those centers.

Cost Recovery - The extent that fees are used to recover associated costs of a function.

Cost-effectiveness - A cost benefit type of evaluation of an activity.

CTAC - Citizens Technical Advisory Committee.

Current level - A basic level of service equal to the current (FY2000-01) level of service.

D.A.R.E. - Drug Abuse Resistance Education program.

Debt - Accumulated amount owed by the City in the future.

Debt Service - The annual payments (principal & interest) made by the city against it's outstanding Debt.

Direct debt - General Obligation debt directly incurred by the City that is to be paid back by the property owners of the City.

Direct costs - Costs that are fixed in nature and directly associated to the operation and maintenance of the department.

Disadvantaged Business Enterprise (DBE) - A business owned and controlled by a woman or a person defined by 49 Code of Federal Regulations part 26 to be socially and economically disadvantaged.

Emergency personnel - Police officers and water workers.

ESC - Employee Steering Committee.

ESL - English as a second language.

Essential services - Services that must be provided by the City.

Excise Tax Revenue Bonds - Debt secured only by a specific tax (Class "C" Road Funds).

Expenditures - Payments for goods or services that decrease the net financial resources available for future purchases.

Fair market value - "The amount at which property would change hands between a willing buyer and a willing seller, neither being under any compulsion to buy or sell and both having reasonable knowledge of the relevant facts."

Fiduciary Funds - The trust and agency funds - are used to account for assets held by a government unit in a trustee capacity or as an agent for individuals, private organizations, other government units, and/or other funds.

FTA - Federal Transit Administration.

FTE - Full-time equivalent, which is 2,080 hours per year.

GFOA - Government Finance Officers Association of the United States and Canada.

GG - General government, meaning the City Manager.

GO - General Obligation Bonds - Debt issue secured by the full faith and credit of the City. These bonds must have been approved by an election of the citizenry, in which they have authorized the city to levy property tax sufficient to pay both the bonds' principal and interest.

GLOSSARY - of Terms and Abbreviations

Golden Triangle - An area that includes the City and a portion of the county and is bounded by I-80 and the west side of US 40, which is essentially Snyderville Basin. In July 1, 1992, the area was expanded to include the school district boundaries.

Governmental Fund - The fund through which most governmental functions typically are financed. It was established to account for all financial resources, except those required to be accounted for in other funds.

GRAMA - Utah's record management law.

Historical incentive grant - A grant program funded from RDA tax increment that provides an incentive for property owners to improve the exterior appearance of older historical buildings.

HMBA - Historic Main Street Business Alliance.

HMO's - Health Maintenance Organization.

Housing allowance - A program for encouraging employees to live within the Park City area (Golden Triangle).

Housing Authority - A legally separate organization that is controlled and administered by the City. The authority currently has a Capital Projects fund in this budget.

ICMA - International City Managers Association.

Impact Fees - A charge levied on building related activities that is used to offset the increased demand for facilities, which results from related development.

Independent contractors - A contractor who is not an employee of the City.

Indirect costs - Support costs associated with doing business as a City.

Interfund transactions - Financial transactions between funds.

KPCW - Local non-profit radio station.

Locally assessed property - A classification of property, under Utah State statutes, for which assessed value is determined by the local county assessor.

LS - Leisure Services.

MS&S / M&S - Materials, Services, and Supplies - an expenditure classification.

Magnesium chloride - A chemical used for de-icing roads.

Management Team - City Manager and Department heads.

Materials, Supplies & Services - An expenditure classification.

MBA - Municipal Building Authority - A legally separate organization that is a mechanism for financing needed city facilities. The Authority acquires and/or builds facilities by borrowing money secured by a lease agreement between the City and the Authority.

Modified Accrual - The basis of accounting (required for use by governmental funds) under which revenues are recognized in the period in which they become available and measurable, and expenditures are recognized at the time a liability is incurred pursuant to appropriation authority.

ND - Non-departmental - A cost accumulation center where costs that can not be directly identified and allocated to specific programs or functions are accumulated.

GLOSSARY - of Terms and Abbreviations

NDG - Non-departmental Grants - Grant costs associated with funds given to outside organizations.

New growth - Increase in the City's property tax base that has resulted from new construction.

Non-appropriated Budget - A financial plan for an organization, program, activity, or function approved in a manner authorized by constitution, charter, statute, or ordinance, but not subject to appropriation and is therefore outside the boundaries of "appropriated budget."

No Tax Increase - A term within the Utah State statutes meaning the organization will receive the same amount of property tax in a given year that it received in the prior year—only adjusted for new growth.

OEA - Outside temporary employment agency.

Options - Incremental increases or decreases in current levels.

Osguthorpe property - A key property within the City's entry way that was acquired for City use.

Other Rev. - Other Revenues includes Recreation, Other Service Revenues, Fines and Forfeitures, Miscellaneous Revenues, and Special Revenues and Resources.

OTIS - Old Town Improvement Study

PAC - Personnel Advisory Committee - A group of employees, representing all departments, that reviews and recommends changes to personnel policies and provides the body from which a grievance board would be drawn.

Pavement management - A comprehensive plan for the routine maintenance of City streets.

PCMC - Park City Municipal Corporation

Pocket plazas - Small, park-like plazas located along main street in areas that were previously vacant lots. The majority of these plazas are located on private property, which has been improved through a joint effort by the City and the property owner.

Primary residential property - A property designation under Utah State statutes that provides for a discount from fair market value for assessed value purposes. A primary residency is an owner occupied and/or property rented in blocks of 30 days or more.

Program and Resource Analysis - a study that analyzed the services and programs Park City has to offer.

Proprietary Funds - to account for operations that are financed and operated in a manner similar to private business enterprises - where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges.

PS - Public Safety Department

PW - Public Works Department.

Racquet Club - A recreation facility owned and operated by the City.

RDA - Redevelopment Agency - A legally separate organization that is controlled and administered by the City. The agency currently has two Capital Projects Funds and a Debt Service Fund included in this budget document.

GLOSSARY - of Terms and Abbreviations

Recession plan - A specific plan for identifying and addressing unanticipated shortfalls in revenues.

Resort city sales tax - A special sales tax allowed under Utah State law for City's who's housing makeup consists of a majority of non primary residences.

School fields master plan - An agreement between the City and the School District in which the City has a long-term plan for improvements and maintenance of School grounds in exchange for use of those grounds for City recreational programs.

Sensitive Lands - A designation of property under the City's Land Management Plan that requires and/or restricts the type of development that can occur on the property because of the sensitive nature of the views.

SID - Special Improvement District - A mechanism used to finance and charge to benefitting proprietes the costs of specific improvements.

SLAC - Service Level Analysis Committee.

SLOC - Salt Lake Olympic Committee.

Special event - A large event with a major impact on the city.

Special Revenue Funds - Funds that account for the proceeds of specific revenue sources (other that expendable trusts or for major capital projects) that are legally restricted to expenditure for specified purposes.

Supplemental retirement - A retirement program provided by the City in addition to the State operated retirement system.

Third-class city - A classification under Utah State Law that specifies the form of government that a city can have and the systems that they must adopt.

Trails master plan - A comprehensive master plan for the development of inter-linked bike and hiking trails throughout the City.

Truth in Taxation - Utah State's legislation regulating property taxes.

UDOT - Utah Department of Transportation.

Utah Money Management Act - Utah State Legislation directing how city funds can be invested.

Utah Interlocal Finance Authority - A special authority, organized at the County level, which oversees and conducts the bonded delinquency program.

Utelite - A material used on roads during the winter to help reduce slippery conditions.

VMS - Vehicle Maintenance System.

Wellness Program - An employee program being developed to encourage a healthy life style. This is part of a comprehensive plan for addressing the increasing cost of health insurance.