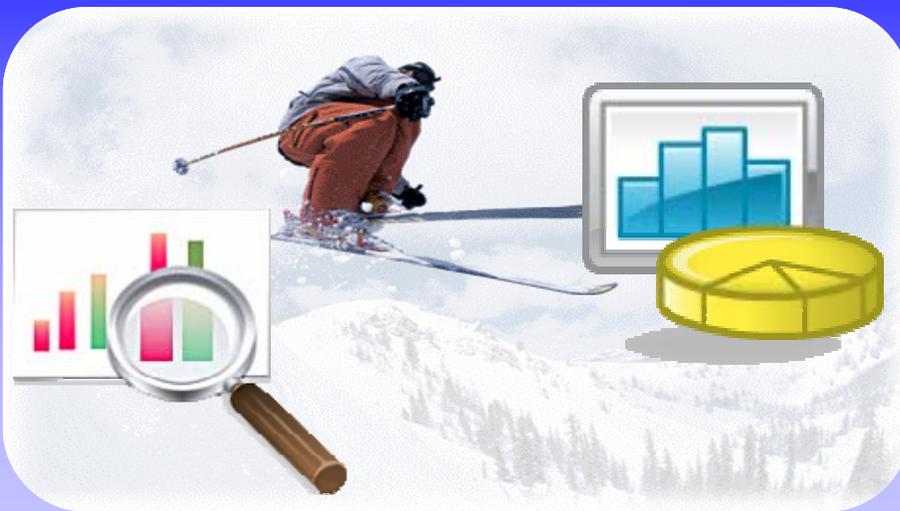


# **RESORT COMMUNITY BENCHMARKING DATA**



**PHASE I: DEMOGRAPHIC DATA  
& FINANCIAL HEALTH INDICATORS**



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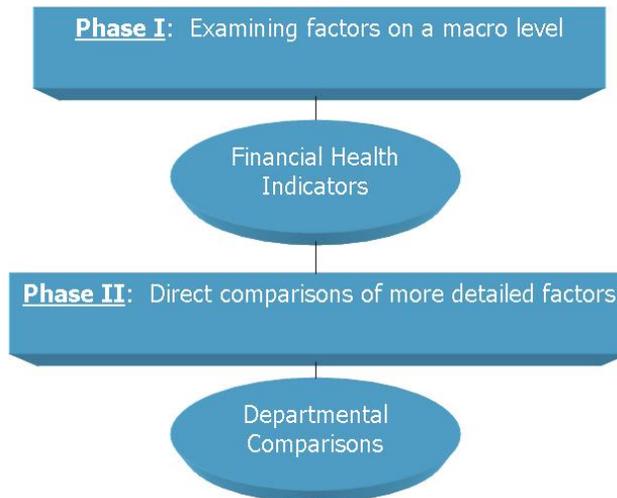


# INTRODUCTION

Early in 2006, several resort communities from the Colorado Association of Ski Towns (CAST) initiated the Resort Community Benchmarking Group (RCBG). The goal of RCBG is to improve existing services, processes, and procedures by learning from our peers and studying their best practices. Whereas most benchmarking groups seek to compare many entities that have very little in common, other than geographical location and perhaps population size, RCBG focuses instead on a very specific class of cities and towns—resort communities. The intention is to present data that more closely represents an apples-to-apples comparison, thus enabling the communities involved to better utilize the data in an effort to improve service delivery.

The group decided to approach this benchmarking program in phases. First, demographic information for each participating community would be compiled to provide a back-drop or frame of reference in which to view the data. Then the group would collect a few high-level financial health indicators as Phase I of the program. Later, the group would craft a set of key service delivery measures to benchmark as part of Phase II. Eventually the measures will become more specific as the group hones in on precisely what is important, meaningful, and useful in terms of achieving efficiencies.

## RCBG Work Plan



The following document contains the demographic information collected by RCBG as well as the results of Phase I: Financial Health Indicators.

**Results were compiled by the Budget, Debt, & Grants Department of Park City Municipal Corporation. For more information or questions regarding this study, or if your resort community would like to join the Resort Community Benchmarking Group, please contact Bret Howser at (435) 615-5181 or [bhowser@parkcity.org](mailto:bhowser@parkcity.org).**

# DEMOGRAPHIC COMPARISON BY CITY

City Name	County Name	State	Fiscal Year	Popula- tion	Square Miles
City of Durango	La Plata	CO	Jan. 1 - Dec. 31	15,324	9.78
City of Ketchum	Blaine	ID	October 1through Sept. 30	3,100	3.4
City of Steamboat Springs	Routt	CO	January 1 - December 31	9,815	9.8
City of Sun Valley	Blaine	ID	10/1 - 9/30	1,427	9.87
Park City Municipal Corporation	Summit	UT	July 1 - June 30	7,882	12.5
Town of Breckenridge Municipal Corporation	Summit	CO	January 1 - December 31	3,335	4.68
Town of Crested Butte	Gunnison	CO	Jan/Dec	1,543	< 1
Town of Estes Park	Larimer	CO	Jan - Dec	5,822	6.5
Town of Frisco	Summit	CO	January/ December	2,700	2
Town of Grand Lake	Grand	CO		480	2
Town of Jackson	Teton	WY	July 1 thru June 30	9,084	2.8
Town of Mountain Village	San Miguel	CO	Calendar	1,137	3.31
Town of Mt. Crested Butte	Gunnison	CO	Jan 1 to Dec 31st	750	1.54
Town of Silverthorne	Summit	CO	01/01/XX - 12/31/XX	3,909	3.29
Town of Snowmass Village	Pitkin	CO	January 1 - December 31	2,267	33.7
Town of Telluride	San Miguel	CO	1/1-12/31	2,340	0.7
	<b>Average</b>			4,432	8
	<b>Max</b>			15,324	34
	<b>Min</b>			480	2

# DEMOGRAPHIC COMPARISON BY CITY



City Name	General Fund Budget	Total Budget All Funds	Form of Government:	# of Elected Officials
City of Durango	\$26,567,063	\$45,927,568	Council/Manager	5
City of Ketchum	\$9,080,784	\$11,485,907	Council/Mayor	5
City of Steamboat Springs	\$22,907,000	\$38,189,000	Council/Manager	7
City of Sun Valley	\$4,618,473	\$7,522,180		5
Park City Municipal Corporation	\$17,040,038	\$66,340,240	Council/Manager	6
Town of Breckenridge Municipal Corporation	\$19,328,894	\$37,484,179	Council/Manager Home Rule	7
Town of Crested Butte	\$2,465,531	\$9,628,161	Mayor/Manager Home Rule Municipality	7
Town of Estes Park	\$11,384,897	\$25,283,181	Board/Administrator	7
Town of Frisco	\$5,545,803	\$12,677,059	Council/Manager Home Rule	7
Town of Grand Lake	\$2,351,547	\$2,840,531	Council/Manager	7
Town of Jackson	\$10,251,870	\$29,800,130	Council/Mayor	5
Town of Mountain Village	\$2,524,742	\$8,287,413	Council/Mayor Home rule Municipality	7
Town of Mt. Crested Butte	\$3,700,000	\$7,853,000	Home Rule Municipality	7
Town of Silverthorne	\$8,109,447	\$17,831,098	Council/Manager	7
Town of Snowmass Village	\$10,642,384	\$40,956,359	Home Rule Municipality	5
Town of Telluride	\$7,035,000	\$33,917,178	Municipality	7
<b>Average</b>	10,434,565	24,751,449		6
<b>Max</b>	26,567,063	66,340,240		7
<b>Min</b>	2,351,547	2,840,531		5

# DEMOGRAPHIC COMPARISON BY CITY



City Name	Total # of Employees (FTE's)	Full Time	Part Time	Seasonal or Temporary
City of Durango	278.3	275.0	3.0	-
City of Ketchum	150.0	79.0	45.0	26.0
City of Steamboat Springs	201.5	201.5	8.9	54.4
City of Sun Valley	44.0	23.0	19.0	2.0
Park City Municipal Corporation	476.0	162.0	7.0	307.0
Town of Breckenridge Municipal Corporation	453.0	162.0	-	291.0
Town of Crested Butte	64.0	30.0	4.0	30.0
Town of Estes Park	153.0	108.0	8.0	37.0
Town of Frisco	42.0	2.0	40.0	-
Town of Grand Lake	20.0	11.0	-	9.0
Town of Jackson	122.7	97.9	24.8	-
Town of Mountain Village	243.0	131.0	63.0	49.0
Town of Mt. Crested Butte	57.0	19.0	17.0	21.0
Town of Silverthorne	145.0	89.0	50.0	6.0
Town of Snowmass Village	115.0	75.0	1.5	38.5
Town of Telluride	63.0	68.0	68.0	29.0
<b>Average</b>	171	98	22	73
<b>Max</b>	476	275	63	307
<b>Min</b>	20	2	2	2

# DEMOGRAPHIC COMPARISON BY CITY



<b>City Name</b>	<b>Primary Source of City's Revenue</b>	<b>Secondary Source of City's Revenue</b>	<b>Total Budgeted Revenue (2006)</b>
<b>City of Durango</b>	Sales Tax	Charges for Services	\$41,924,675
<b>City of Ketchum</b>	Property Tax	Sales Tax	\$11,485,907
<b>City of Steamboat Springs</b>	Sales Tax	Charges for Services	\$35,824,000
<b>City of Sun Valley</b>	Property Tax	Local Option Tax	\$7,522,180
<b>Park City Municipal Corporation</b>	Property Tax	Sales Tax	\$48,595,507
<b>Town of Breckenridge Municipal Corporation</b>	Sales Taxes	Other	\$33,178,720
<b>Town of Crested Butte</b>	Sales Tax	Real Estate Transfer Tax	\$9,298,948
<b>Town of Estes Park</b>	Sales Tax	Property Tax	\$10,423,359
<b>Town of Frisco</b>	County Sales Tax	City Sales Tax	\$9,705,256
<b>Town of Grand Lake</b>	Sales Tax	Intergovernmental	\$2,221,160
<b>Town of Jackson</b>	Sales Tax	Severance Tax	\$24,661,450
<b>Town of Mountain Village</b>	Taxes	Lic/Permits	\$4,487,299
<b>Town of Mt. Crested Butte</b>	Sales Tax	Property Tax	\$6,480,300
<b>Town of Silverthorne</b>	Sales Tax	Recreation Fees	\$12,500,984
<b>Town of Snowmass Village</b>	Sales Tax	Property Taxes	\$31,773,514
<b>Town of Telluride</b>	Real Estate Transfer Tax	Sales Tax	\$17,422,967
	<b>Average</b>		19,338,884
	<b>Max</b>		48,595,507
	<b>Min</b>		2,221,160

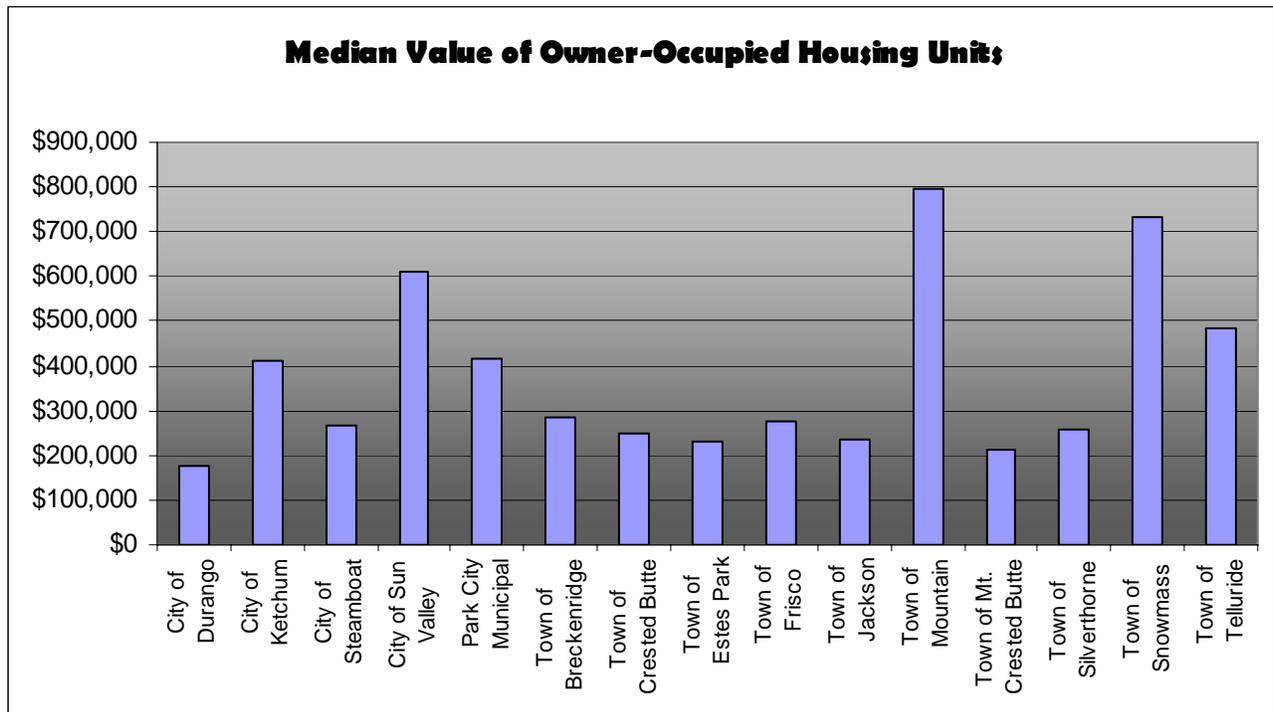
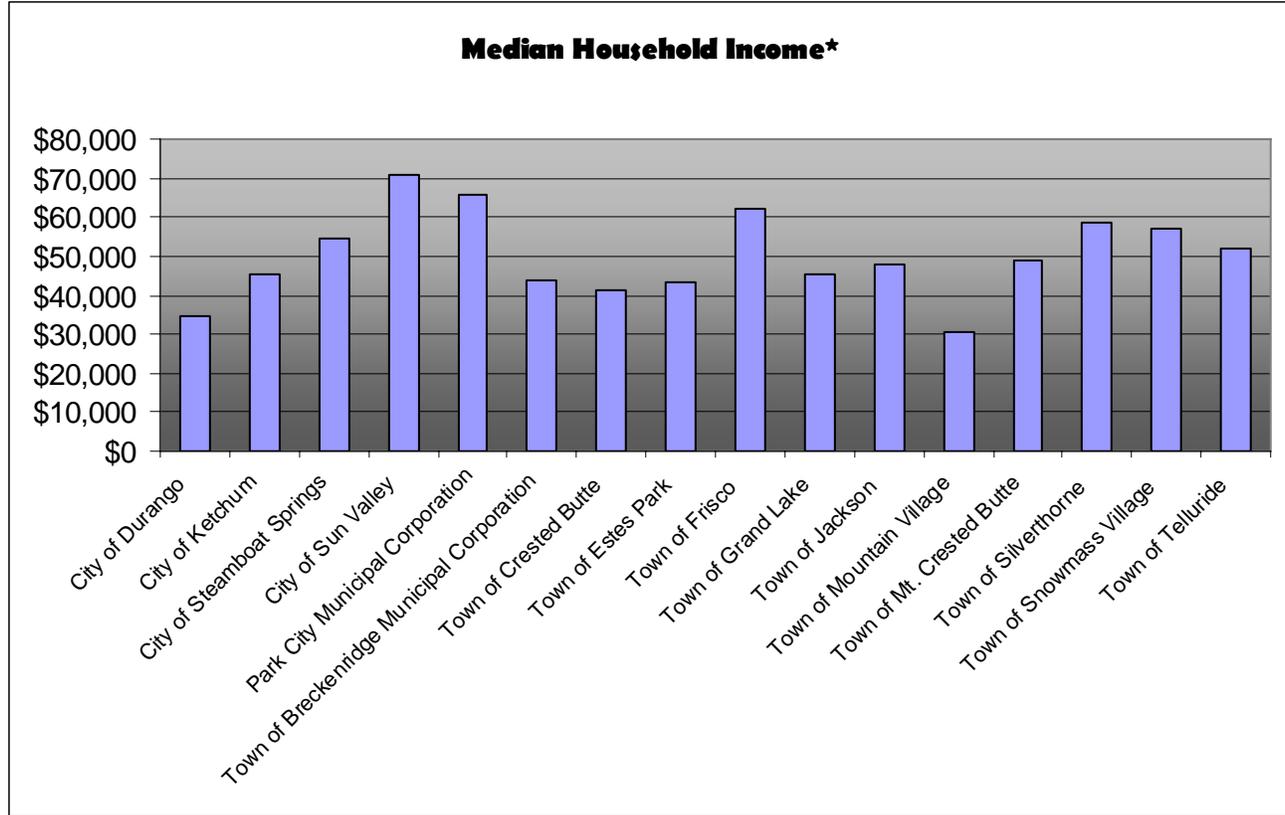
## DEMOGRAPHIC COMPARISON BY CITY



City Name	Median Household Income*	Median Value*
City of Durango	\$34,892	\$176,300
City of Ketchum	\$45,457	\$411,900
City of Steamboat Springs	\$54,647	\$264,900
City of Sun Valley	\$71,000	\$610,900
Park City Municipal Corporation	\$65,800	\$417,500
Town of Breckenridge Municipal Corporation	\$43,938	\$286,800
Town of Crested Butte	\$41,250	\$249,200
Town of Estes Park	\$43,262	\$229,400
Town of Frisco	\$62,267	\$277,900
Town of Grand Lake	\$45,096	-
Town of Jackson	\$47,757	\$235,600
Town of Mountain Village	\$30,663	\$796,900
Town of Mt. Crested Butte	\$48,864	\$213,200
Town of Silverthorne	\$58,839	\$255,600
Town of Snowmass Village	\$57,059	\$732,800
Town of Telluride	\$51,938	\$485,600
<i>Average</i>	50,171	368,493
<i>Max</i>	71,000	796,900
<i>Min</i>	30,663	176,300

\*Source: 2000 census, U.S. Census Bureau

# DEMOGRAPHIC COMPARISON BY CITY



# CITY OF DURANGO

## COLORADO

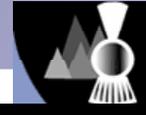
### Demographic Information

County Name	La Plata
Fiscal Year (Beg/End)	Jan. 1—Dec. 31
Permanent Population Estimate (2006)	15,324
Square Miles in City Limits	9.78
General Fund Budget (2006)	\$26,567,063
Total Budget All Fund Combined (2006)	\$45,927,568
Form of Government	Council/Manager
Number of Elected Officials	5
Total Number of Employees (FTE's)	278.3
Full Time	275.0
Part Time	3.0
Seasonal or Temporary	-
Major Revenue Sources	Sales Tax
Total Budgeted Revenue (2006)	\$41,924,675
Median Household Income*	\$34,892
Median Value*	\$176,300



\*Source: 2000 census, U.S. Census Bureau

# MAJOR SERVICES PROVIDED



**City of Durango**



<b>Services</b>	<b>City or Contracted</b>	<b>Services</b>	<b>City or Contracted</b>
Animal Control	Contracted	Planning	City
Arts	City	Police	City
Business Licensing	City	Public Transit/ Parking Enforcement	City
Building Inspections	City	Recreation	City
Municipal Court	City	Risk Management	City
Economic Development	Contracted	Sewer Collection	City
Municipal Utility	County	Snow Removal	City
Energy/Natural Gas		Storm Water	City
EMS	Contracted	Street Maintenance	City
Communications/ Dispatch	City	Water Treatment/ Delivery	City
Engineering	City	Technical Services	City
Fire	County	Budget Office	City
Garbage Collection	City	Human Resources	City
Landfill	Contracted	Public Affairs/ Information Office	City
Legal Department	City	Special Events	City
Library	City	Fleet Services	City
Parks	City		

# CITY OF KETCHUM

## IDAHO

### Demographic Information

County Name	Blaine
Fiscal Year (Beg/End)	October 1 through Sept. 30
Permanent Population Estimate (2006)	3,100
Square Miles in City Limits	3.4
General Fund Budget (2006)	\$9,080,784
Total Budget All Fund Combined (2006)	\$11,485,907
Form of Government	Council/Mayor
Number of Elected Officials	5
Total Number of Employees (FTE's)	150.0
Full Time	79.0
Part Time	45.0
Seasonal or Temporary	26.0
Major Revenue Sources	Property Tax
Total Budgeted Revenue (2006)	\$11,485,907
Median Household Income*	\$45,457
Median Value*	\$411,900



\*Source: 2000 census.

# MAJOR SERVICES PROVIDED



<b>Services</b>	<b>City or Contracted</b>	<b>Services</b>	<b>City or Contracted</b>
Animal Control	City	Planning	City
Arts		Police	City
Business Licensing	City	Public Transit/ Parking Enforcement	Contracted
Building Inspections	City	Recreation	City
Municipal Court		Risk Management	City/Contracted
Economic Development	City	Sewer Collection	City
Municipal Utility	City	Snow Removal	City/Contracted
Energy/Natural Gas		Storm Water	
EMS	City	Street Maintenance	City/Contracted
Communications/ Dispatch	City	Water Treatment/ Delivery	City
Engineering	Contracted	Technical Services	Contracted
Fire	City	Budget Office	
Garbage Collection	Contracted	Human Resources	City/Contracted
Landfill	County	Public Affairs/ Information Office	City/Contracted
Legal Department	City	Special Events	City/Contracted
Library	County	Fleet Services	City/Contracted
Parks	City		

# CITY OF STEAMBOAT SPRINGS

## COLORADO

### Demographic Information

County Name	Routt
Fiscal Year (Beg/End)	January 1 - December 31
Permanent Population Estimate (2006)	9,815
Square Miles in City Limits	9.8
General Fund Budget (2006)	\$22,907,000
Total Budget All Fund Combined (2006)	\$38,189,000
Form of Government	Council/Manager
Number of Elected Officials	7
Total Number of Employees (FTE's)	201.5
Full Time	201.5
Part Time	8.9
Seasonal or Temporary	54.4
Major Revenue Sources	Sales Tax
Total Budgeted Revenue (2006)	\$35,824,000
Median Household Income*	\$54,647
Median Value*	\$264,900



\*Source: 2000 census, U.S. Census Bureau

# MAJOR SERVICES PROVIDED



<b>Services</b>	<b>City or Contracted</b>	<b>Services</b>	<b>City or Contracted</b>
Animal Control	City	Planning	City
Arts	Council	Police	City
Business Licensing		Public Transit/ Parking Enforcement	City
Building Inspections	County	Recreation	City
Municipal Court	City	Risk Management	City
Economic Development	EDC	Sewer Collection	City
Municipal Utility		Snow Removal	City
Energy/Natural Gas		Storm Water	City
EMS	City	Street Maintenance	City
Communications/ Dispatch	County	Water Treatment/ Delivery	City
Engineering	City	Technical Services	City
Fire	City	Budget Office	City
Garbage Collection	Waste Mgt.	Human Resources	City
Landfill		Public Affairs/ Information Office	City
Legal Department	City	Special Events	
Library	City	Fleet Services	City
Parks	City		

# CITY OF SUN VALLEY

## IDAHO

### Demographic Information

County Name	Blaine
Fiscal Year (Beg/End)	10/1 - 9/30
Permanent Population Estimate (2006)	1,427
Square Miles in City Limits	9.87
General Fund Budget (2006)	\$4,618,473
Total Budget All Fund Combined (2006)	\$7,522,180
Form of Government	-
Number of Elected Officials	5
Total Number of Employees (FTE's)	44.0
Full Time	23.0
Part Time	19.0
Seasonal or Temporary	2.0
Major Revenue Sources	Property Tax
Total Budgeted Revenue (2006)	\$7,522,180
Median Household Income*	\$71,000
Median Value*	\$610,900



\*Source: 2000 census, U.S. Census Bureau

# MAJOR SERVICES PROVIDED



<b>Services</b>	<b>City or Contracted</b>	<b>Services</b>	<b>City or Contracted</b>
Animal Control	Contracted	Planning	City
Arts	Contracted	Police	City
Business Licensing		Public Transit/ Parking Enforcement	City
Building Inspections	City	Recreation	
Municipal Court	Contracted	Risk Management	City
Economic Development	City	Sewer Collection	Contracted
Municipal Utility	Contracted	Snow Removal	City
Energy/Natural Gas	Contracted	Storm Water	City
EMS	City	Street Maintenance	City
Communications/ Dispatch	City	Water Treatment/ Delivery	Contracted
Engineering	Contracted	Technical Services	Contracted
Fire	City	Budget Office	City
Garbage Collection	Contracted	Human Resources	City
Landfill	Contracted	Public Affairs/ Information Office	Contracted
Legal Department	Contracted	Special Events	Contracted
Library		Fleet Services	Contracted
Parks			

# PARK CITY MUNICIPAL CORPORATION

UTAH

## Demographic Information

County Name	Summit
Fiscal Year (Beg/End)	July 1 - June 30
Permanent Population Estimate (2006)	7,882
Square Miles in City Limits	12.5
General Fund Budget (2006)	\$17,040,038
Total Budget All Fund Combined (2006)	\$66,340,240
Form of Government	Council/Manager
Number of Elected Officials	6
Total Number of Employees (FTE's)	476.0
Full Time	162.0
Part Time	7.0
Seasonal or Temporary	307.0
Major Revenue Sources	Property Tax
Total Budgeted Revenue (2006)	\$48,595,507
Median Household Income*	\$65,800
Median Value*	\$417,500



\*Source: 2000 census, U.S. Census Bureau

# MAJOR SERVICES PROVIDED



<b>Services</b>	<b>City or Contracted</b>	<b>Services</b>	<b>City or Contracted</b>
Animal Control		Planning	City
Arts		Police	City
Business Licensing	City	Public Transit/ Parking Enforcement	City
Building Inspections	City	Recreation	City
Municipal Court		Risk Management	City
Economic Development	City	Sewer Collection	
Municipal Utility		Snow Removal	City
Energy/Natural Gas		Storm Water	City
EMS		Street Maintenance	City
Communications/ Dispatch	City	Water Treatment/ Delivery	City
Engineering	City	Technical Services	City
Fire	Special District	Budget Office	City
Garbage Collection	County	Human Resources	City
Landfill	County	Public Affairs/ Information Office	City
Legal Department	City	Special Events	City
Library	City	Fleet Services	City
Parks	City		

# TOWN OF BRECKENRIDGE

## COLORADO

### Demographic Information

County Name	Summit
Fiscal Year (Beg/End)	January 1 - December 31
Permanent Population Estimate (2006)	3,335
Square Miles in City Limits	4.68
General Fund Budget (2006)	\$19,328,894
Total Budget All Fund Combined (2006)	\$37,484,179
Form of Government	Council/Manager (Home Rule)
Number of Elected Officials	7
Total Number of Employees (FTE's)	453.0
Full Time	162.0
Part Time	-
Seasonal or Temporary	291.0
Major Revenue Sources	Sales Taxes
Total Budgeted Revenue (2006)	\$33,178,720
Median Household Income*	\$43,938
Median Value*	\$286,800



\*Source: 2000 census, U.S. Census Bureau

# MAJOR SERVICES PROVIDED



<b>Services</b>	<b>City or Contracted</b>	<b>Services</b>	<b>City or Contracted</b>
Animal Control	City	Planning	City
Arts	City	Police	City
Business Licensing	City	Public Transit/ Parking Enforcement	City
Building Inspections	City	Recreation	City
Municipal Court	City	Risk Management	CIRSA
Economic Development		Sewer Collection	Special District
Municipal Utility		Snow Removal	City
Energy/Natural Gas	Contracted	Storm Water	City
EMS	County	Street Maintenance	City
Communications/ Dispatch	County	Water Treatment/ Delivery	City
Engineering	City	Technical Services	
Fire	Special District	Budget Office	City
Garbage Collection	Contracted	Human Resources	City
Landfill	County	Public Affairs/ Information Office	City
Legal Department	Retained	Special Events	City
Library	County	Fleet Services	City
Parks	City		

# TOWN OF CRESTED BUTTE

## COLORADO

### Demographic Information

County Name	Gunnison
Fiscal Year (Beg/End)	Jan/Dec
Permanent Population Estimate (2006)	1,543
Square Miles in City Limits	< 1
General Fund Budget (2006)	\$2,465,531
Total Budget All Fund Combined (2006)	\$9,628,161
Form of Government	Mayor/Manager Home rule Municipality
Number of Elected Officials	7
Total Number of Employees (FTE's)	64.0
Full Time	30.0
Part Time	4.0
Seasonal or Temporary	30.0
Major Revenue Sources	Sales Tax
Total Budgeted Revenue (2006)	\$9,298,948
Median Household Income*	\$41,250
Median Value*	\$249,200



\*Source: 2000 census, U.S. Census Bureau

# MAJOR SERVICES PROVIDED



<b>Services</b>	<b>City or Contracted</b>	<b>Services</b>	<b>City or Contracted</b>
Animal Control	City	Planning	City
Arts		Police	City
Business Licensing	City	Public Transit/ Parking Enforcement	City/Contracted
Building Inspections	City	Recreation	City
Municipal Court	City	Risk Management	City
Economic Development	City	Sewer Collection	City
Municipal Utility		Snow Removal	City
Energy/Natural Gas		Storm Water	City
EMS		Street Maintenance	City
Communications/ Dispatch	Contracted	Water Treatment/ Delivery	City
Engineering		Technical Services	
Fire		Budget Office	City
Garbage Collection	Contracted	Human Resources	City
Landfill		Public Affairs/ Information Office	
Legal Department	Contracted	Special Events	
Library		Fleet Services	City
Parks	City		

# TOWN OF ESTES PARK

## COLORADO

### Demographic Information

County Name	Larimer
Fiscal Year (Beg/End)	Jan - Dec
Permanent Population Estimate (2006)	5,822
Square Miles in City Limits	6.5
General Fund Budget (2006)	\$11,384,897
Total Budget All Fund Combined (2006)	\$25,283,181
Form of Government	Board/Administrator
Number of Elected Officials	7
Total Number of Employees (FTE's)	153.0
Full Time	108.0
Part Time	8.0
Seasonal or Temporary	37.0
Major Revenue Sources	Sales Tax
Total Budgeted Revenue (2006)	\$10,423,359
Median Household Income*	\$43,262
Median Value*	\$229,400



\*Source: 2000 census, U.S. Census Bureau

# MAJOR SERVICES PROVIDED



<b>Services</b>	<b>City or Contracted</b>	<b>Services</b>	<b>City or Contracted</b>
Animal Control	City	Planning	City
Arts		Police	City
Business Licensing	City	Public Transit/ Parking Enforcement	City
Building Inspections	City	Recreation	
Municipal Court	City	Risk Management	City
Economic Development	City	Sewer Collection	
Municipal Utility		Snow Removal	City
Energy/Natural Gas		Storm Water	City
EMS		Street Maintenance	City
Communications/ Dispatch	City	Water Treatment/ Delivery	City
Engineering	City	Technical Services	City
Fire	City	Budget Office	City
Garbage Collection		Human Resources	City
Landfill	City	Public Affairs/ Information Office	City
Legal Department		Special Events	City
Library		Fleet Services	City
Parks	City		

# TOWN OF FRISCO

## COLORADO

### Demographic Information

County Name	Summit
Fiscal Year (Beg/End)	January/December
Permanent Population Estimate (2006)	2,700
Square Miles in City Limits	2
General Fund Budget (2006)	\$5,545,803
Total Budget All Fund Combined (2006)	\$12,677,059
Form of Government	Council/Manager Home Rule
Number of Elected Officials	7
Total Number of Employees (FTE's)	84
Full Time	42
Part Time	2
Seasonal or Temporary	40
Major Revenue Sources	County Sales Tax
Total Budgeted Revenue (2006)	\$9,705,256
Median Household Income*	\$62,267
Median Value*	\$277,900



\*Source: 2000 census, U.S. Census Bureau

# MAJOR SERVICES PROVIDED



<b>Services</b>	<b>City or Contracted</b>	<b>Services</b>	<b>City or Contracted</b>
Animal Control	Contracted	Planning	City
Arts	City/Contracted	Police	City
Business Licensing	City	Public Transit/ Parking Enforcement	
Building Inspections	City/Contracted	Recreation	City
Municipal Court	City	Risk Management	City
Economic Development	City	Sewer Collection	
Municipal Utility	City	Snow Removal	City
Energy/Natural Gas		Storm Water	City
EMS	Contracted	Street Maintenance	City
Communications/ Dispatch	Contracted	Water Treatment/ Delivery	City
Engineering	Contracted	Technical Services	Contracted
Fire		Budget Office	City
Garbage Collection		Human Resources	City
Landfill		Public Affairs/ Information Office	City
Legal Department	Contracted	Special Events	City
Library		Fleet Services	City
Parks	City		

# TOWN OF GRAND LAKE

## COLORADO

### Demographic Information

County Name	Grand
Fiscal Year (Beg/End)	Jan—Dec
Permanent Population Estimate (2006)	480
Square Miles in City Limits	2
General Fund Budget (2006)	\$2,351,547
Total Budget All Fund Combined (2006)	\$2,840,531
Form of Government	Council/Manager
Number of Elected Officials	7
Total Number of Employees (FTE's)	20.0
Full Time	11.0
Part Time	-
Seasonal or Temporary	9.0
Major Revenue Sources	Sales Tax
Total Budgeted Revenue (2006)	\$2,221,160
Median Household Income*	\$45,096
Median Value*	-



\*Source: 2000 census, U.S. Census Bureau

# MAJOR SERVICES PROVIDED

## Town of Grand Lake



<b>Services</b>	<b>City or Contracted</b>	<b>Services</b>	<b>City or Contracted</b>
Animal Control	County	Planning	City
Arts	Non-profit	Police	County
Business Licensing		Public Transit/ Parking Enforcement	
Building Inspections	County	Recreation	Special District
Municipal Court	City	Risk Management	Contracted
Economic Development	Chamber	Sewer Collection	Special District
Municipal Utility	City	Snow Removal	City
Energy/Natural Gas	Contracted	Storm Water	
EMS	County	Street Maintenance	City
Communications/ Dispatch	County	Water Treatment/ Delivery	City
Engineering	Contracted	Technical Services	Contracted
Fire	Special District	Budget Office	City
Garbage Collection	Contracted	Human Resources	City
Landfill	County	Public Affairs/ Information Office	City
Legal Department	Contracted	Special Events	Chamber
Library	Special District	Fleet Services	
Parks	City		

# TOWN OF JACKSON

## WYOMING

### Demographic Information

County Name	Teton
Fiscal Year (Beg/End)	July 1 thru June 30
Permanent Population Estimate (2006)	9,084
Square Miles in City Limits	2.8
General Fund Budget (2006)	\$10,251,870
Total Budget All Fund Combined (2006)	\$29,800,130
Form of Government	Council/Mayor
Number of Elected Officials	5
Total Number of Employees (FTE's)	122.7
Full Time	97.9
Part Time	24.8
Seasonal or Temporary	-
Major Revenue Sources	Sales Tax
Total Budgeted Revenue (2006)	\$24,661,450
Median Household Income*	\$47,757
Median Value*	\$235,600



\*Source: 2000 census, U.S. Census Bureau

# MAJOR SERVICES PROVIDED



<b>Services</b>	<b>City or Contracted</b>	<b>Services</b>	<b>City or Contracted</b>
Animal Control	City	Planning	City
Arts		Police	City
Business Licensing	City	Public Transit/ Parking Enforcement	City/County
Building Inspections	City	Recreation	City/County
Municipal Court	City	Risk Management	City
Economic Development	City	Sewer Collection	City
Municipal Utility	City	Snow Removal	City
Energy/Natural Gas	City	Storm Water	City
EMS		Street Maintenance	City
Communications/ Dispatch	City/County	Water Treatment/ Delivery	City
Engineering	City	Technical Services	City
Fire	City/County	Budget Office	City
Garbage Collection		Human Resources	City
Landfill		Public Affairs/ Information Office	City
Legal Department	City	Special Events	City
Library		Fleet Services	City
Parks	City/County		

# TOWN OF MOUNTAIN VILLAGE

## COLORADO

### Demographic Information

County Name	San Miguel
Fiscal Year (Beg/End)	Calendar
Permanent Population Estimate (2006)	1,137
Square Miles in City Limits	3.31
General Fund Budget (2006)	\$2,524,742
Total Budget All Fund Combined (2006)	\$8,287,413
Form of Government	Council/Mayor Home rule Municipality
Number of Elected Officials	7-Town Council/5-Metro-District/4-Mountain Village Owners Assn. (Plus 3 appointees)
Total Number of Employees (FTE's)	243.0
Full Time	131.0
Part Time	63.0
Seasonal or Temporary	49.0
Major Revenue Sources	Taxes
Total Budgeted Revenue (2006)	\$4,487,299
Median Household Income*	\$30,663
Median Value*	\$796,900



\*Source: 2000 census, U.S. Census Bureau

# MAJOR SERVICES PROVIDED



<b>Services</b>	<b>City or Contracted</b>	<b>Services</b>	<b>City or Contracted</b>
Animal Control	City	Planning	City
Arts		Police	City
Business Licensing	City	Public Transit/ Parking Enforcement	City
Building Inspections	City	Recreation	
Municipal Court	City	Risk Management	City
Economic Development	City	Sewer Collection	Contracted
Municipal Utility	City	Snow Removal	City
Energy/Natural Gas	Contracted	Storm Water	City
EMS	Contracted	Street Maintenance	City
Communications/ Dispatch	Contracted	Water Treatment/ Delivery	City
Engineering	Contracted	Technical Services	City
Fire	City	Budget Office	City
Garbage Collection	City	Human Resources	City
Landfill	Contracted	Public Affairs/ Information Office	City
Legal Department	Contracted	Special Events	City
Library	Contracted	Fleet Services	City
Parks	City		

# TOWN OF MT. CRESTED BUTTE

## COLORADO

### Demographic Information

County Name	Gunnison
Fiscal Year (Beg/End)	Jan 1 to Dec 31st
Permanent Population Estimate (2006)	750
Square Miles in City Limits	1.54
General Fund Budget (2006)	\$3,700,000
Total Budget All Fund Combined (2006)	\$7,853,000
Form of Government	Home Rule Municipality
Number of Elected Officials	7
Total Number of Employees (FTE's)	57.0
Full Time	19.0
Part Time	17.0
Seasonal or Temporary	21.0
Major Revenue Sources	Sales Tax
Total Budgeted Revenue (2006)	\$6,480,300
Median Household Income*	\$48,864
Median Value*	\$213,200



\*Source: 2000 census, U.S. Census Bureau

# MAJOR SERVICES PROVIDED



<b>Services</b>	<b>City or Contracted</b>	<b>Services</b>	<b>City or Contracted</b>
Animal Control	City	Planning	City
Arts		Police	City
Business Licensing	City	Public Transit/ Parking Enforcement	Contracted
Building Inspections	City	Recreation	City
Municipal Court	City	Risk Management	City
Economic Development	City	Sewer Collection	
Municipal Utility		Snow Removal	City
Energy/Natural Gas		Storm Water	
EMS		Street Maintenance	City
Communications/ Dispatch	Contracted	Water Treatment/ Delivery	
Engineering	Contracted	Technical Services	
Fire		Budget Office	City
Garbage Collection	Contracted	Human Resources	City
Landfill		Public Affairs/ Information Office	
Legal Department	City	Special Events	
Library		Fleet Services	City
Parks	City		

# TOWN OF SILVERTHORNE

## COLORADO

### Demographic Information

County Name	Summit
Fiscal Year (Beg/End)	01/01/XX - 12/31/XX
Permanent Population Estimate (2006)	3,909
Square Miles in City Limits	3.29
General Fund Budget (2006)	\$8,109,447
Total Budget All Fund Combined (2006)	\$17,831,098
Form of Government	Council/Manager
Number of Elected Officials	7
Total Number of Employees (FTE's)	145.0
Full Time	89.0
Part Time	50.0
Seasonal or Temporary	6.0
Major Revenue Sources	Sales Tax
Total Budgeted Revenue (2006)	\$12,500,984
Median Household Income*	\$58,839
Median Value*	\$255,600



\*Source: 2000 census, U.S. Census Bureau

# MAJOR SERVICES PROVIDED



<b>Services</b>	<b>City or Contracted</b>	<b>Services</b>	<b>City or Contracted</b>
Animal Control	Contracted	Planning	City
Arts		Police	City
Business Licensing	City	Public Transit/ Parking Enforcement	City
Building Inspections	City/Contracted	Recreation	City
Municipal Court	City/Contracted	Risk Management	City
Economic Development	City	Sewer Collection	City
Municipal Utility	City	Snow Removal	City
Energy/Natural Gas	Contracted	Storm Water	
EMS	Public/No Contract	Street Maintenance	City
Communications/ Dispatch	Contracted	Water Treatment/ Delivery	City
Engineering	City	Technical Services	City
Fire	Public/No Contract	Budget Office	City
Garbage Collection	Contracted	Human Resources	City
Landfill	Public/No Contract	Public Affairs/ Information Office	City
Legal Department	Contracted	Special Events	City
Library	Public/No Contract	Fleet Services	City
Parks	City		

# TOWN OF SNOWMASS VILLAGE

## COLORADO

### Demographic Information

County Name	Pitkin
Fiscal Year (Beg/End)	January 1 - December 31
Permanent Population Estimate (2006)	2,267
Square Miles in City Limits	33.7
General Fund Budget (2006)	\$10,642,384
Total Budget All Fund Combined (2006)	\$40,956,359
Form of Government	Home Rule Municipality
Number of Elected Officials	5
Total Number of Employees (FTE's)	115.0
Full Time	75.0
Part Time	1.5
Seasonal or Temporary	38.5
Major Revenue Sources	Sales Tax
Total Budgeted Revenue (2006)	\$31,773,514
Median Household Income*	\$57,059
Median Value*	\$732,800



\*Source: 2000 census, U.S. Census Bureau

# MAJOR SERVICES PROVIDED



<b>Services</b>	<b>City or Contracted</b>	<b>Services</b>	<b>City or Contracted</b>
Animal Control	City	Planning	City
Arts	City/Contracted	Police	City
Business Licensing	City	Public Transit/ Parking Enforcement	City
Building Inspections	City	Recreation	City
Municipal Court	City	Risk Management	City
Economic Development	City	Sewer Collection	
Municipal Utility		Snow Removal	City
Energy/Natural Gas		Storm Water	City
EMS		Street Maintenance	City
Communications/ Dispatch		Water Treatment/ Delivery	
Engineering	City	Technical Services	
Fire		Budget Office	City
Garbage Collection	City	Human Resources	City
Landfill		Public Affairs/ Information Office	City
Legal Department		Special Events	City
Library	City	Fleet Services	City
Parks	City		

# TOWN OF TELLURIDE

## COLORADO

### Demographic Information

County Name	San Miguel
Fiscal Year (Beg/End)	1/1-12/31
Permanent Population Estimate (2006)	2,340
Square Miles in City Limits	0.7
General Fund Budget (2006)	\$7,035,000
Total Budget All Fund Combined (2006)	\$2,800,000
Form of Government	Municipality
Number of Elected Officials	7
Total Number of Employees (FTE's)	63.0
Full Time	68.0
Part Time	68.0
Seasonal or Temporary	29.0
Major Revenue Sources	Real Estate Transfer Tax
Total Budgeted Revenue (2006)	\$17,422,967
Median Household Income*	\$51,938
Median Value*	\$485,600



\*Source: 2000 census, U.S. Census Bureau

# MAJOR SERVICES PROVIDED



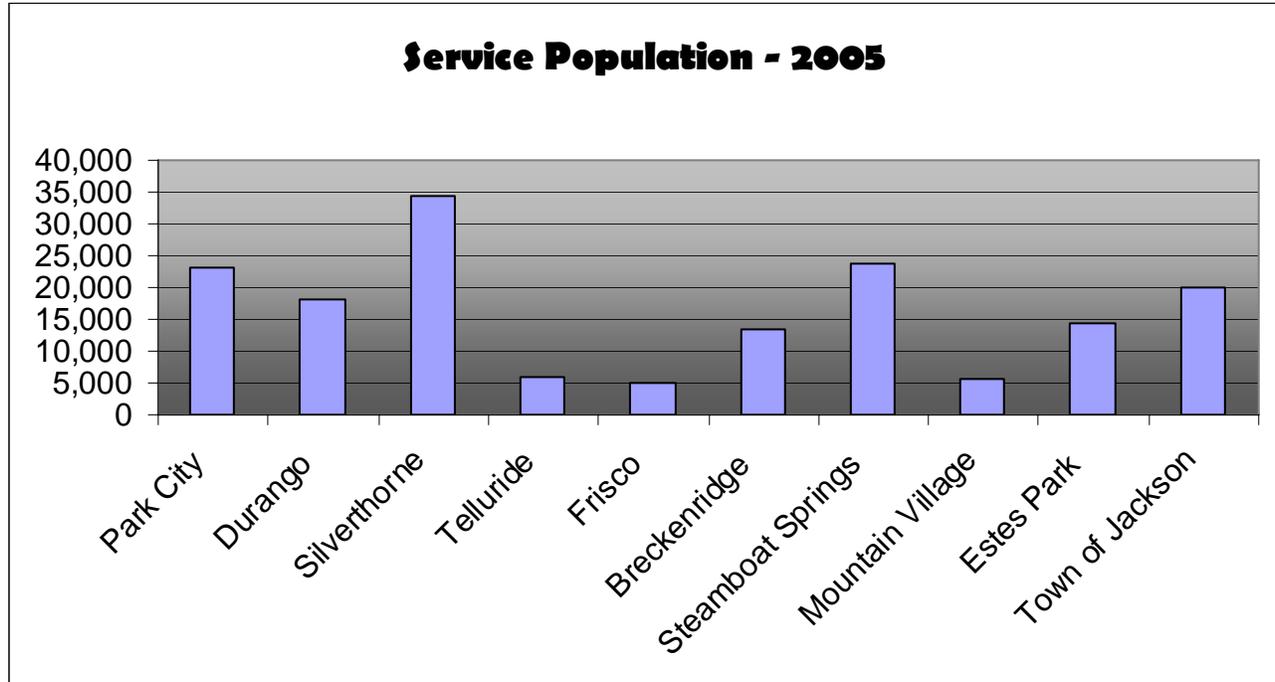
<b>Services</b>	<b>City or Contracted</b>	<b>Services</b>	<b>City or Contracted</b>
Animal Control	City	Planning	City
Arts		Police	City
Business Licensing	City	Public Transit/ Parking Enforcement	City
Building Inspections	City	Recreation	City
Municipal Court	City	Risk Management	Contracted
Economic Development	City	Sewer Collection	City
Municipal Utility		Snow Removal	City
Energy/Natural Gas		Storm Water	City
EMS	Separate district	Street Maintenance	City
Communications/ Dispatch	Contracted	Water Treatment/ Delivery	City
Engineering	City	Technical Services	City/Contracted
Fire	Separate district	Budget Office	City
Garbage Collection	Contracted	Human Resources	City
Landfill		Public Affairs/ Information Office	
Legal Department	City	Special Events	City
Library	Separate district	Fleet Services	City
Parks	City		

# FINANCIAL HEALTH INDICATORS



# SERVICE POPULATION

Description: Permanent Population + Second Home Owner Population + Avg Daily Visitors. Resort communities provide service to visitors and second homeowners as well as the permanent population. Service Population, then provides a more meaningful common denominator than census population.



<b>Service Population</b>	<b>2001</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>2005</b>
<b>Park City</b>	20,883	20,517	21,200	21,685	22,985
<b>Durango</b>	16,504	16,708	17,607	17,749	18,128
<b>Silverthorne</b>	24,019	26,616	29,212	31,775	34,387
<b>Telluride</b>	5,727	5,713	5,758	5,774	5,799
<b>Frisco</b>	4,570	4,776	4,723	4,819	4,992
<b>Breckenridge</b>	10,775	11,986	12,389	12,833	13,299
<b>Steamboat Springs</b>	20,368	21,116	21,968	22,778	23,626
<b>Mountain Village</b>	3,769	4,123	4,504	5,802	5,744
<b>Estes Park</b>	13,580	13,497	14,159	14,010	14,504
<b>Jackson</b>	19,784	19,773	20,230	20,147	19,918

## SERVICE POPULATION

<b>Permanent Population</b>	<b>2001</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>2005</b>
<b>Park City</b>	7,432	7,653	7,714	7,854	7,882
<b>Durango</b>	14,221	14,708	15,254	15,324	15,628
<b>Silverthorne</b>	3,540	3,625	3,709	3,759	3,858
<b>Telluride</b>	2,314	2,318	2,348	2,335	2,335
<b>Frisco</b>	2,608	2,677	2,628	2,697	2,812
<b>Breckenridge</b>	2,728	3,126	3,181	3,253	3,335
<b>Steamboat Springs</b>	10,375	10,402	10,607	10,742	10,919
<b>Mountain Village</b>	1,000	1,100	1,234	1,650	1,650
<b>Estes Park</b>	5,413	5,413	5,413	5,413	5,413
<b>Jackson</b>	8,706	8,807	8,913	9,110	9,176

<b>2nd Home Owner Pop</b>	<b>2001</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>2005</b>
<b>Park City</b>	13,004	12,653	12,896	12,950	12,683
<b>Durango</b>	-	-	-	-	-
<b>Silverthorne</b>	958	981	1,006	1,031	1,057
<b>Telluride</b>	2,025	1,990	2,019	2,078	2,128
<b>Frisco</b>	3,416	3,701	3,770	3,811	3,903
<b>Breckenridge</b>	7,328	8,406	8,553	8,749	8,968
<b>Steamboat Springs</b>	5,345	6,307	7,442	8,791	10,373
<b>Mountain Village</b>	3,667	4,033	4,525	6,050	6,050
<b>Estes Park</b>	-	-	-	-	-
<b>Jackson</b>	71	82	94	106	118

<b>Avg Daily Visitors</b>	<b>2001</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>2005</b>
<b>Park City</b>	6,949	6,537	7,039	7,356	8,762
<b>Durango</b>	2,283	2,000	2,353	2,425	2,500
<b>Silverthorne</b>	20,000	22,500	25,000	27,500	30,000
<b>Telluride</b>	2,400	2,400	2,400	2,400	2,400
<b>Frisco</b>	254	248	210	216	228
<b>Breckenridge</b>	4,383	4,657	4,931	5,205	5,480
<b>Steamboat Springs</b>	7,320	7,560	7,640	7,640	7,520
<b>Mountain Village</b>	935	1,006	1,008	1,127	1,069
<b>Estes Park</b>	8,167	8,084	8,746	8,597	9,091
<b>Jackson</b>	11,042	10,925	11,270	10,984	10,683

# TOTAL ASSESSED VALUE

Description: Total Assessed (Full) Valuation as provided by the Assessor. This serves as a common denominator as well as an interesting demographic statistic.

Total Assessed Value	2001	2002	2003	2004	2005
<b>Park City</b>	\$2,938,870,858	\$3,197,541,210	\$3,248,321,363	\$3,366,694,000	\$3,688,014,044
<b>Durango</b>	\$234,335,730	\$259,738,030	\$272,484,960	\$297,881,170	\$308,804,000
<b>Silverthorne</b>	\$109,860,860	\$113,033,030	\$117,965,730	\$119,362,850	\$120,357,050
<b>Telluride</b>	\$119,451,100	\$122,001,860	\$134,337,600	\$137,774,210	\$196,442,960
<b>Frisco</b>	\$113,528,230	\$113,419,380	\$116,429,190	\$117,493,210	\$128,337,230
<b>Breckenridge</b>	\$221,663,430	\$278,773,540	\$293,607,170	\$313,879,060	\$315,986,100
<b>Steamboat Springs</b>	\$375,893,540	\$374,002,260	\$381,450,291	\$383,327,900	\$441,747,060
<b>Mountain Village</b>	\$184,335,810	\$187,625,520	\$202,303,910	\$206,128,480	\$249,694,660
<b>Estes Park</b>	\$130,171,750	\$134,594,490	\$145,187,100	\$147,021,660	\$153,326,340
<b>Jackson</b>	\$130,205,653	\$140,400,627	\$148,163,404	\$156,477,759	\$171,467,873



# GO BOND RATING

Description: Provided by bond rating agencies. A municipal bond rating informs an investor of the relative safety level in investing in a particular bond.

<b>Moody's</b>	<b>2001</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>2005</b>
<b>Park City</b>	Aa3	Aa3	Aa3	Aa3	Aa3
<b>Durango</b>	N/A	N/A	N/A	N/A	N/A
<b>Silverthorne</b>	BAA	BAA	BAA	BAA	BAA
<b>Telluride</b>	N/A	N/A	N/A	N/A	N/A
<b>Frisco</b>	N/A	BAA1	BAA1	BAA1	BAA1
<b>Breckenridge</b>	N/A	N/A	N/A	N/A	N/A
<b>Steamboat Springs</b>	A3	A2	A2	A2	A2
<b>Mountain Village</b>	N/A	N/A	N/A	N/A	N/A
<b>Estes Park</b>	N/A	N/A	N/A	N/A	N/A
<b>Jackson</b>	N/A	N/A	N/A	N/A	N/A
<b>S&amp;P</b>	<b>2001</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>2005</b>
<b>Park City</b>	A+	A+	AA-	AA-	AA-
<b>Durango</b>	N/A	N/A	N/A	N/A	N/A
<b>Silverthorne</b>	BBB+	BBB+	BBB+	BBB+	BBB+
<b>Telluride</b>	BBB+	BBB+	BBB+	BBB+	BBB+
<b>Frisco</b>	N/A	A	A	A	A
<b>Breckenridge</b>	N/A	N/A	N/A	N/A	N/A
<b>Steamboat Springs</b>	N/A	N/A	N/A	N/A	N/A
<b>Mountain Village</b>	BBB+	BBB+	BBB+	BBB+	BBB+
<b>Estes Park</b>	N/A	N/A	N/A	N/A	N/A
<b>Jackson</b>	N/A	N/A	N/A	N/A	N/A

# GO BOND RATING



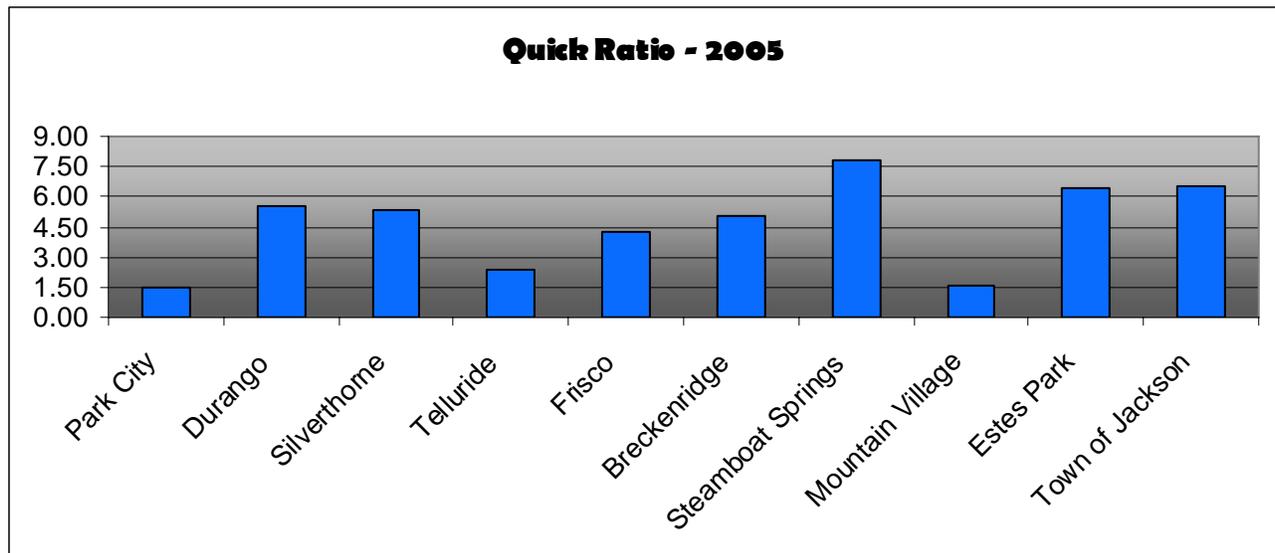
<b>Fitch</b>	<b>2001</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>2005</b>
<b>Park City</b>	AA-	AA-	AA-	AA-	AA-
<b>Durango</b>	N/A	N/A	N/A	N/A	N/A
<b>Silverthorne</b>	N/A	N/A	N/A	N/A	N/A
<b>Telluride</b>	N/A	N/A	N/A	N/A	N/A
<b>Frisco</b>	N/A	A	A	A	A
<b>Breckenridge</b>	N/A	N/A	N/A	N/A	N/A
<b>Steamboat Springs</b>	N/A	N/A	N/A	N/A	N/A
<b>Mountain Village</b>	A-	A-	A-	A-	A-
<b>Estes Park</b>	N/A	N/A	N/A	N/A	N/A
<b>Jackson</b>	N/A	N/A	N/A	N/A	N/A



# LIQUIDITY (QUICK RATIO)

**Description:** Current Assets divided by Current Liabilities (General Fund Only). Liquidity determines the city's ability to pay its short-term obligations. In the private sector, liquidity is measured with the ratio of cash, short-term investments and accounts receivable over current liabilities. Public sector municipalities use the ratio of cash and short-term investments over current liabilities. According to the International City/County Management Association, both private and public sectors use the ratio of one to one or 100 percent or above to indicate a current account surplus.

Quick Ratio	2001	2002	2003	2004	2005
Park City	3.31	2.97	1.40	1.42	1.44
Durango	6.87	5.89	5.60	6.40	5.52
Silverthorne	11.38	9.12	9.19	8.25	5.36
Telluride	3.36	1.92	2.22	2.35	2.41
Frisco	1.56	1.79	2.15	2.13	4.21
Breckenridge	3.76	4.09	4.21	4.77	5.02
Steamboat Springs	3.71	5.10	5.85	7.32	7.81
Mountain Village	-	1.55	1.58	1.49	1.56
Estes Park	-	-	-	7.21	6.40
Jackson	8.73	9.73	9.32	7.52	6.49



## LIQUIDITY (QUICK RATIO)



<b>Current Assets</b>	<b>2001</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>2005</b>
<b>Park City</b>	\$3,562,500	\$4,314,867	\$9,590,421	\$10,124,254	\$10,551,287
<b>Durango</b>	\$9,492,602	\$8,404,884	\$9,720,593	\$11,532,065	\$12,486,287
<b>Silverthorne</b>	\$8,030,144	\$7,132,181	\$7,474,913	\$8,086,254	\$7,555,669
<b>Telluride</b>	\$2,177,698	\$1,977,450	\$2,420,328	\$2,032,371	\$2,195,086
<b>Frisco</b>	\$7,171,598	\$8,006,003	\$9,112,941	\$9,128,509	\$11,666,267
<b>Breckenridge</b>	\$12,117,823	\$13,479,992	\$12,955,822	\$13,857,784	\$16,125,380
<b>Steamboat Springs</b>	\$10,810,379	\$10,009,899	\$10,091,631	\$10,337,923	\$11,975,439
<b>Mountain Village</b>	-	\$10,543,234	\$11,186,676	\$10,907,519	\$14,155,856
<b>Estes Park</b>	-	-	-	\$6,533,649	\$4,870,656
<b>Jackson</b>	\$3,952,063	\$4,051,992	\$3,732,493	\$3,928,731	\$3,989,655

<b>Current Liabilities</b>	<b>2001</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>2005</b>
<b>Park City</b>	\$1,076,515	\$1,453,381	\$6,844,243	\$7,132,190	\$7,334,508
<b>Durango</b>	\$1,380,951	\$1,427,483	\$1,736,878	\$1,801,846	\$2,263,362
<b>Silverthorne</b>	\$705,849	\$782,388	\$813,002	\$980,547	\$1,408,955
<b>Telluride</b>	\$648,937	\$1,027,339	\$1,088,033	\$863,473	\$910,113
<b>Frisco</b>	\$4,591,636	\$4,473,214	\$4,234,817	\$4,287,900	\$2,768,970
<b>Breckenridge</b>	\$3,224,785	\$3,295,430	\$3,074,749	\$2,905,759	\$3,214,296
<b>Steamboat Springs</b>	\$2,916,351	\$1,963,793	\$1,725,764	\$1,412,452	\$1,533,617
<b>Mountain Village</b>	-	\$6,809,829	\$7,100,375	\$7,323,935	\$9,102,541
<b>Estes Park</b>	-	-	-	\$906,742	\$761,426
<b>Jackson</b>	\$452,947	\$416,357	\$400,526	\$522,398	\$614,466

# LONG TERM DEBT RATIO

Description: Outstanding Debt (GO only) divided by Total Assessed Value. Appropriate levels of long-term debt are debated even amongst bond-rating agencies. This benchmark will show the debt-financing practices of successful resort communities.

Long Term Debt Ratio	2001	2002	2003	2004	2005
Park City	0.32%	0.27%	0.25%	0.37%	0.54%
Durango	0.00%	0.00%	0.00%	0.00%	0.00%
Silverthorne	0.00%	0.00%	0.00%	0.00%	0.00%
Telluride	4.69%	5.92%	4.73%	3.91%	2.25%
Frisco	0.00%	0.00%	0.00%	0.00%	0.00%
Breckenridge	5.15%	3.66%	3.05%	2.48%	2.24%
Steamboat Springs	0.68%	0.63%	0.57%	0.51%	0.35%
Mountain Village	16.78%	15.98%	14.11%	13.11%	10.18%
Estes Park	0.00%	0.00%	0.00%	0.00%	0.00%
Jackson	0.00%	0.00%	0.00%	0.00%	0.00%



## LONG TERM DEBT RATIO



<b>Outstanding GO Debt</b>	<b>2001</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>2005</b>
<b>Park City</b>	\$9,440,000	\$8,760,000	\$8,155,000	\$12,300,000	\$19,915,000
<b>Durango</b>	\$0	\$0	\$0	\$0	\$0
<b>Silverthorne</b>	\$0	\$0	\$0	\$0	\$0
<b>Telluride</b>	\$5,601,571	\$7,226,173	\$6,348,970	\$5,392,245	\$4,419,612
<b>Frisco</b>	\$0	\$0	\$0	\$0	\$0
<b>Breckenridge</b>	\$11,410,000	\$10,205,000	\$8,960,000	\$7,785,000	\$7,065,000
<b>Steamboat Springs</b>	\$2,543,906	\$2,345,675	\$2,177,151	\$1,945,000	\$1,555,000
<b>Mountain Village</b>	\$30,937,000	\$29,987,000	\$28,549,000	\$27,030,000	\$25,425,000
<b>Estes Park</b>	\$0	\$0	\$0	\$0	\$0
<b>Jackson</b>	\$0	\$0	\$0	\$0	\$0

<b>Total Assessed Value</b>	<b>2001</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>2005</b>
<b>Park City</b>	\$2,938,870,858	\$3,197,541,210	\$3,248,321,363	\$3,366,694,000	\$3,688,014,044
<b>Durango</b>	\$234,335,730	\$259,738,030	\$272,484,960	\$297,881,170	\$308,804,000
<b>Silverthorne</b>	\$109,860,860	\$113,033,030	\$117,965,730	\$119,362,850	\$120,357,050
<b>Telluride</b>	\$119,451,100	\$122,001,860	\$134,337,600	\$137,774,210	\$196,442,960
<b>Frisco</b>	\$113,528,230	\$113,419,380	\$116,429,190	\$117,493,210	\$128,337,230
<b>Breckenridge</b>	\$221,663,430	\$278,773,540	\$293,607,170	\$313,879,060	\$315,986,100
<b>Steamboat Springs</b>	\$375,893,540	\$374,002,260	\$381,450,291	\$383,327,900	\$441,747,060
<b>Mountain Village</b>	\$184,335,810	\$187,625,520	\$202,303,910	\$206,128,480	\$249,694,660
<b>Estes Park</b>	\$130,171,750	\$134,594,490	\$145,187,100	\$147,021,660	\$153,326,340
<b>Jackson</b>	\$130,205,653	\$140,400,627	\$148,163,404	\$156,477,759	\$171,467,873

# EMPLOYEES PER CAPITA

Description: Employees (both total employees and FTE's) divided by Service Population. Employees per capita shows the overall labor productivity in relation to population of the city.

<b>Employees per Capita</b>	<b>2001</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>2005</b>
<b>Park City</b>	0.0219	0.0209	0.0215	0.0209	0.0193
<b>Durango</b>	0.0164	0.0147	0.0148	0.0149	0.0148
<b>Silverthorne</b>	0.0040	0.0036	0.0031	0.0028	0.0027
<b>Telluride</b>	0.0176	0.0177	0.0181	0.0180	0.0186
<b>Frisco</b>	0.0000	0.0000	0.0000	0.0000	0.0000
<b>Breckenridge</b>	0.0336	0.0296	0.0286	0.0276	0.0268
<b>Steamboat Springs</b>	0.0147	0.0156	0.0148	0.0147	0.0116
<b>Mountain Village</b>	0.0389	0.0374	0.0361	0.0295	0.0313
<b>Estes Park</b>	0.0081	0.0085	0.0085	0.0089	0.0090
<b>Jackson</b>	0.0000	0.0000	0.0000	0.0000	0.0000
<b>FTE's per Capita</b>	<b>2001</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>2005</b>
<b>Park City</b>	0.0130	0.0133	0.0127	0.0125	0.0120
<b>Durango</b>	0.0190	0.0197	0.0194	0.0193	0.0191
<b>Silverthorne</b>	0.0041	0.0038	0.0032	0.0031	0.0028
<b>Telluride</b>	0.0105	0.0109	0.0108	0.0112	0.0115
<b>Frisco</b>	0.0115	0.0112	0.0113	0.0102	0.0104
<b>Breckenridge</b>	0.0130	0.0111	0.0109	0.0106	0.0103
<b>Steamboat Springs</b>	0.0122	0.0124	0.0116	0.0113	0.0110
<b>Mountain Village</b>	0.0303	0.0291	0.0281	0.0229	0.0244
<b>Estes Park</b>	0.0076	0.0077	0.0076	0.0079	0.0078
<b>Jackson</b>	0.0057	0.0057	0.0055	0.0056	0.0056

## EMPLOYEES PER CAPITA

<b>Total Employees</b>	<b>2001</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>2005</b>
Park City	457	429	456	453	444
Durango	270	245	260	265	268
Silverthorne	95	97	91	89	91
Telluride	101	101	104	104	108
Frisco	-	-	-	-	-
Breckenridge	362	354	355	355	356
Steamboat Springs	300	330	325	335	274
Mountain Village	147	154	162	171	180
Estes Park	110	115	120	125	130
Jackson	-	-	-	-	-
<b>Budgeted FTE's</b>	<b>2001</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>2005</b>
Park City	271.10	272.90	270.06	270.12	275.90
Durango	314.00	329.00	342.00	342.00	346.00
Silverthorne	99.60	99.90	94.05	97.95	95.40
Telluride	60.30	62.40	62.40	64.80	66.50
Frisco	52.50	53.50	53.50	49.00	52.00
Breckenridge	140.50	133.60	134.60	136.60	137.60
Steamboat Springs	247.81	262.38	254.69	256.78	259.63
Mountain Village	114.03	120.03	126.35	133.00	140.00
Estes Park	103.00	104.25	107.25	110.50	112.50
Jackson	111.83	112.84	111.64	113.47	111.59
<b>Service Population</b>	<b>2001</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>2005</b>
Park City	20,883	20,517	21,200	21,685	22,985
Durango	16,504	16,708	17,607	17,749	18,128
Silverthorne	24,019	26,616	29,212	31,775	34,387
Telluride	5,727	5,713	5,758	5,774	5,799
Frisco	4,570	4,776	4,723	4,819	4,992
Breckenridge	10,775	11,986	12,389	12,833	13,299
Steamboat Springs	20,368	21,116	21,968	22,778	23,626
Mountain Village	3,769	4,123	4,504	5,802	5,744
Estes Park	13,580	13,497	14,159	14,010	14,504
Jackson	19,784	19,773	20,230	20,147	19,918

# OPERATING REVENUES PER CAPITA

Description: Operating Revenues (General and Debt Service Funds) divided by Service Population. Net Operating Revenues includes the General Fund and the Debt Service Fund. Examining per capita revenues shows changes in revenue relative to changes in population size. By using the service population, one can factor in the impact that visitors and secondary homeowners have on sales tax revenue.

Revenues per Capita	2001	2002	2003	2004	2005
Park City	\$827	\$968	\$798	\$885	\$1,020
Durango	\$1,141	\$1,172	\$1,217	\$1,305	\$1,353
Silverthorne	\$434	\$352	\$317	\$301	\$323
Telluride	\$808	\$886	\$925	\$978	\$988
Frisco	\$1,015	\$1,000	\$1,269	\$1,284	\$1,347
Breckenridge	\$601	\$545	\$493	\$527	\$546
Steamboat Springs	\$944	\$942	\$875	\$872	\$915
Mountain Village	\$0	\$3,222	\$2,876	\$2,863	\$3,114
Estes Park	\$584	\$613	\$677	\$707	\$699
Jackson	\$429	\$459	\$469	\$487	\$518

Net Operating Revenues	2001	2002	2003	2004	2005
Park City	\$17,269,365	\$19,860,091	\$16,913,625	\$19,181,653	\$23,438,682
Durango	\$18,828,961	\$19,581,503	\$21,419,431	\$23,156,754	\$24,521,530
Silverthorne	\$10,435,851	\$9,361,923	\$9,268,954	\$9,549,407	\$11,111,057
Telluride	\$4,628,862	\$5,060,556	\$5,326,107	\$5,648,627	\$5,730,686
Frisco	\$4,637,711	\$4,773,233	\$5,994,370	\$6,188,516	\$6,722,140
Breckenridge	\$6,477,578	\$6,533,748	\$6,108,370	\$6,763,330	\$7,261,357
Steamboat Springs	\$19,233,671	\$19,888,773	\$19,214,146	\$19,852,886	\$21,612,867
Mountain Village	-	\$13,285,714	\$12,953,793	\$16,610,238	\$17,888,610
Estes Park	\$7,931,313	\$8,270,053	\$9,579,264	\$9,905,719	\$10,137,160
Jackson	\$8,486,130	\$9,074,493	\$9,494,194	\$9,809,303	\$10,316,305

## OPERATING REVENUES PER CAPITA



Service Population	2001	2002	2003	2004	2005
<b>Park City</b>	20,883	20,517	21,200	21,685	22,985
<b>Durango</b>	16,504	16,708	17,607	17,749	18,128
<b>Silverthorne</b>	24,019	26,616	29,212	31,775	34,387
<b>Telluride</b>	5,727	5,713	5,758	5,774	5,799
<b>Frisco</b>	4,570	4,776	4,723	4,819	4,992
<b>Breckenridge</b>	10,775	11,986	12,389	12,833	13,299
<b>Steamboat Springs</b>	20,368	21,116	21,968	22,778	23,626
<b>Mountain Village</b>	3,769	4,123	4,504	5,802	5,744
<b>Estes Park</b>	13,580	13,497	14,159	14,010	14,504
<b>Jackson</b>	19,784	19,773	20,230	20,147	19,918



# OPERATING EXPENSES PER CAPITA

Description: Operating Expenses (General and Debt Service Funds) divided by Service Population. Changes in per capita expenditures reflect changes in expenditures relative to changes in population. Taking into account the service population and the inflation factor, the indicator shows the increasing costs of providing city services.

Expenses per Capita	2001	2002	2003	2004	2005
Park City	\$679	\$762	\$718	\$829	\$798
Durango	\$1,028	\$1,161	\$1,168	\$1,237	\$1,271
Silverthorne	\$337	\$309	\$269	\$247	\$348
Telluride	\$917	\$1,215	\$1,276	\$1,310	\$1,351
Frisco	\$990	\$982	\$1,050	\$1,001	\$1,020
Breckenridge	\$1,575	\$1,446	\$1,466	\$1,351	\$1,313
Steamboat Springs	\$908	\$918	\$882	\$843	\$839
Mountain Village	\$0	\$3,375	\$2,942	\$2,830	\$3,047
Estes Park	\$519	\$522	\$538	\$839	\$803
Jackson	\$412	\$455	\$448	\$485	\$520

Net Operating Expenses	2001	2002	2003	2004	2005
Park City	\$12,912,497	\$14,483,954	\$14,021,481	\$15,594,567	\$16,008,654
Durango	\$15,766,446	\$18,200,336	\$19,378,612	\$20,759,441	\$21,847,196
Silverthorne	\$6,670,023	\$6,729,584	\$6,516,924	\$6,444,010	\$7,237,111
Telluride	\$5,232,524	\$5,821,267	\$6,172,286	\$6,332,814	\$6,696,040
Frisco	\$4,525,940	\$4,688,804	\$4,958,470	\$4,823,127	\$5,089,792
Breckenridge	\$15,456,206	\$15,808,682	\$17,620,241	\$16,889,455	\$17,016,173
Steamboat Springs	\$16,053,688	\$17,401,367	\$17,227,002	\$18,004,305	\$18,626,664
Mountain Village		\$10,558,729	\$10,179,683	\$13,357,645	\$14,330,340
Estes Park	\$7,053,550	\$7,049,452	\$7,613,812	\$11,760,764	\$11,653,577
Jackson	\$8,155,694	\$9,000,489	\$9,069,734	\$9,780,251	\$10,353,592

## OPERATING EXPENSES PER CAPITA

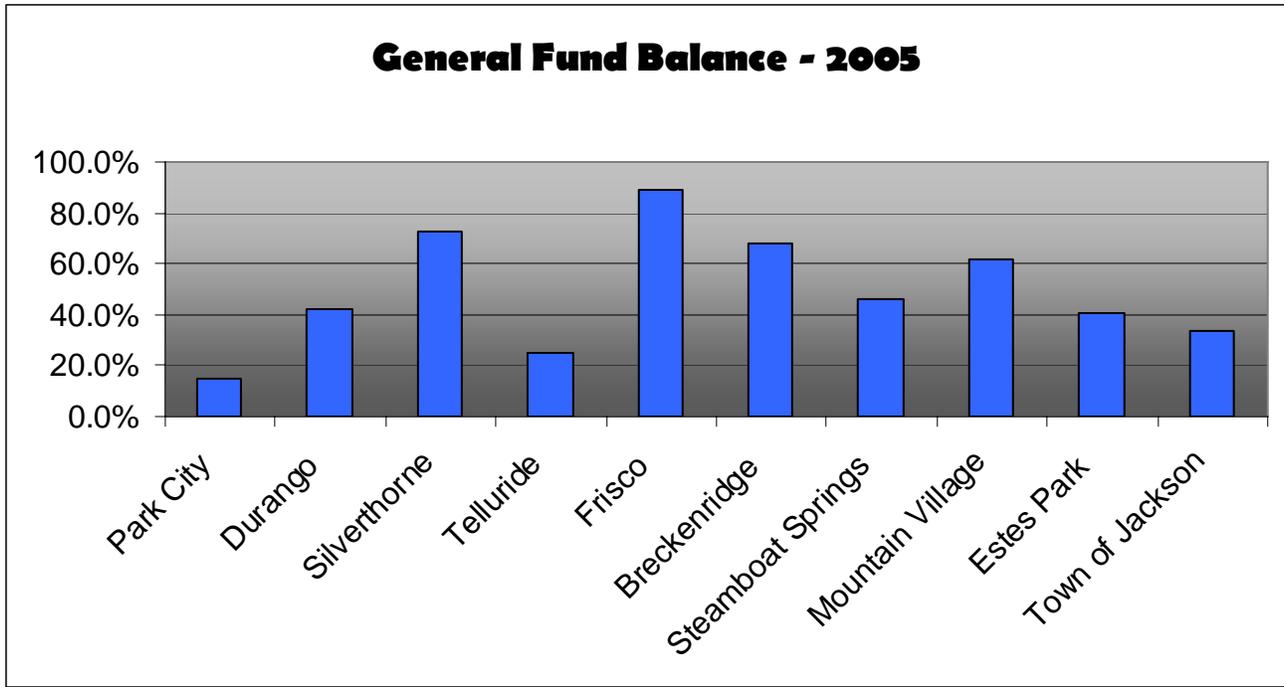


<b>Debt Service</b>	<b>2001</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>2005</b>
<b>Park City</b>	\$1,273,133	\$1,151,006	\$1,192,520	\$2,372,358	\$2,340,771
<b>Durango</b>	\$1,195,240	\$1,191,965	\$1,187,740	\$1,187,565	\$1,186,203
<b>Silverthorne</b>	\$1,434,785	\$1,506,815	\$1,327,224	\$1,414,248	\$4,738,197
<b>Telluride</b>	\$18,068	\$1,120,079	\$1,176,868	\$1,231,475	\$1,140,714
<b>Frisco</b>	\$0	\$0	\$0	\$0	\$0
<b>Breckenridge</b>	\$1,519,546	\$1,519,993	\$536,233	\$445,773	\$443,985
<b>Steamboat Springs</b>	\$2,436,512	\$1,976,591	\$2,146,365	\$1,193,377	\$1,203,477
<b>Mountain Village</b>		\$3,357,654	\$3,072,135	\$3,062,443	\$3,170,781
<b>Estes Park</b>	\$0	\$0	\$0	\$0	\$0
<b>Jackson</b>	\$0	\$0	\$0	\$0	\$0

<b>Service Population</b>	<b>2001</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>2005</b>
<b>Park City</b>	20,883	20,517	21,200	21,685	22,985
<b>Durango</b>	16,504	16,708	17,607	17,749	18,128
<b>Silverthorne</b>	24,019	26,616	29,212	31,775	34,387
<b>Telluride</b>	5,727	5,713	5,758	5,774	5,799
<b>Frisco</b>	4,570	4,776	4,723	4,819	4,992
<b>Breckenridge</b>	10,775	11,986	12,389	12,833	13,299
<b>Steamboat Springs</b>	20,368	21,116	21,968	22,778	23,626
<b>Mountain Village</b>	3,769	4,123	4,504	5,802	5,744
<b>Estes Park</b>	13,580	13,497	14,159	14,010	14,504
<b>Jackson</b>	19,784	19,773	20,230	20,147	19,918

# GENERAL FUND BALANCE

Description: General Fund Balance as a percentage of Revenues. Strong reserves are often a good indicator of financial health.



<b>General Fund Balance</b>	<b>2001</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>2005</b>
<b>Park City</b>	15.7%	15.4%	17.5%	17.1%	14.9%
<b>Durango</b>	42.6%	36.0%	37.6%	42.5%	42.0%
<b>Silverthorne</b>	95.8%	91.0%	95.1%	98.5%	72.5%
<b>Telluride</b>	33.2%	21.6%	28.1%	23.4%	25.2%
<b>Frisco</b>	44.8%	45.5%	43.2%	70.5%	89.2%
<b>Breckenridge</b>	56.2%	60.1%	57.5%	61.0%	68.0%
<b>Steamboat Springs</b>	38.7%	38.5%	41.4%	42.3%	46.2%
<b>Mountain Village</b>	-	73.2%	69.9%	45.9%	61.8%
<b>Estes Park</b>	54.2%	66.7%	78.1%	56.8%	40.5%
<b>Jackson</b>	39.3%	38.4%	35.0%	34.8%	33.3%

## GENERAL FUND BALANCE



<b>Gen Fund Ending Bal</b>	<b>2001</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>2005</b>
<b>Park City</b>	\$2,485,985	\$2,861,486	\$2,746,178	\$2,992,064	\$3,216,779
<b>Durango</b>	\$8,012,005	\$7,055,402	\$8,056,618	\$9,838,840	\$10,301,135
<b>Silverthorne</b>	\$7,324,295	\$6,349,793	\$6,661,911	\$7,105,707	\$6,146,714
<b>Telluride</b>	\$1,528,761	\$950,111	\$1,332,295	\$1,168,899	\$1,284,973
<b>Frisco</b>	\$2,076,325	\$2,170,754	\$2,589,919	\$4,364,044	\$5,996,396
<b>Breckenridge</b>	\$8,893,038	\$10,289,556	\$9,881,073	\$10,952,025	\$12,911,084
<b>Steamboat Springs</b>	\$7,894,028	\$8,046,106	\$8,365,867	\$8,925,471	\$10,441,822
<b>Mountain Village</b>	-	\$1,251,653	\$1,304,217	\$3,379,464	\$4,852,748
<b>Estes Park</b>	\$4,295,898	\$5,516,499	\$7,481,951	\$5,626,906	\$4,109,230
<b>Jackson</b>	\$3,517,642	\$3,651,371	\$3,348,072	\$3,436,882	\$3,450,500

<b>Gen Fund Revenues</b>	<b>2001</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>2005</b>
<b>Park City</b>	\$15,839,686	\$18,547,273	\$15,701,716	\$17,454,851	\$21,567,403
<b>Durango</b>	\$18,828,961	\$19,581,503	\$21,419,431	\$23,156,754	\$24,521,530
<b>Silverthorne</b>	\$7,644,717	\$6,978,168	\$7,004,042	\$7,211,806	\$8,478,118
<b>Telluride</b>	\$4,605,185	\$4,390,639	\$4,735,138	\$5,000,949	\$5,091,882
<b>Frisco</b>	\$4,637,711	\$4,773,233	\$5,994,370	\$6,188,516	\$6,722,140
<b>Breckenridge</b>	\$15,820,953	\$17,122,948	\$17,186,566	\$17,960,407	\$18,975,232
<b>Steamboat Springs</b>	\$20,405,566	\$20,896,000	\$20,199,866	\$21,081,980	\$22,590,765
<b>Mountain Village</b>	-	\$1,709,333	\$1,865,506	\$7,363,740	\$7,851,620
<b>Estes Park</b>	\$7,931,313	\$8,270,053	\$9,579,264	\$9,905,719	\$10,137,160
<b>Jackson</b>	\$8,940,210	\$9,500,657	\$9,575,520	\$9,869,061	\$10,367,210

# PARK CITY MUNICIPAL CORPORATION

UTAH

<b>Service Population</b>	<b>2001</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>2005</b>
Service Population	20,883	20,517	21,200	21,685	22,985
Permanent Population	7,432	7,653	7,714	7,854	7,882
2nd Home Owner Pop	13,004	12,653	12,896	12,950	12,683
Avg Daily Visitors	6,949	6,537	7,039	7,356	8,762
<b>Employees per Capita</b>	<b>2001</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>2005</b>
Employees per Capita	0.0219	0.0209	0.0215	0.0209	0.0193
FTE's per Capita	0.0130	0.0133	0.0127	0.0125	0.0120
Total Employees	457	429	456	453	444
Budgeted FTE's	271.10	272.90	270.06	270.12	275.90
<b>Operating Revenues</b>	<b>2001</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>2005</b>
Revenue per Capita	\$827	\$968	\$798	\$885	\$1,020
Net Operating Revenues	\$17,269,365	\$19,860,091	\$16,913,625	\$19,181,653	\$23,438,682
<b>Operating Expenses</b>	<b>2001</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>2005</b>
Expenses per Capita	\$679	\$762	\$718	\$829	\$798
Net Operating Expenses	\$12,912,497	\$14,483,954	\$14,021,481	\$15,594,567	\$16,008,654
Debt Service	\$1,273,133	\$1,151,006	\$1,192,520	\$2,372,358	\$2,340,771
<b>General Fund Balance</b>	<b>2001</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>2005</b>
General Fund Balance	15.7%	15.4%	17.5%	17.1%	14.9%
Gen Fund Ending Bal	\$2,485,985	\$2,861,486	\$2,746,178	\$2,992,064	\$3,216,779
Gen Fund Revenues	\$15,839,686	\$18,547,273	\$15,701,716	\$17,454,851	\$21,567,403

# PARK CITY



<b>Total Assessed Value</b>	<b>2001</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>2005</b>
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<b>Total Assessed Value</b>	\$2,938,870,858	\$3,197,541,210	\$3,248,321,363	\$3,366,694,000	\$3,688,014,044
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<b>GO Bond Rating</b>	<b>2001</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>2005</b>
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<b>Moody's</b>	Aa3	Aa3	Aa3	Aa3	Aa3
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<b>S&amp;P</b>	A+	A+	AA-	AA-	AA-
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<b>Fitch</b>	AA-	AA-	AA-	AA-	AA-
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<b>Liquidity (Quick Ratio)</b>	<b>2001</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>2005</b>
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<b>Quick Ratio</b>	3.31	2.97	1.40	1.42	1.44
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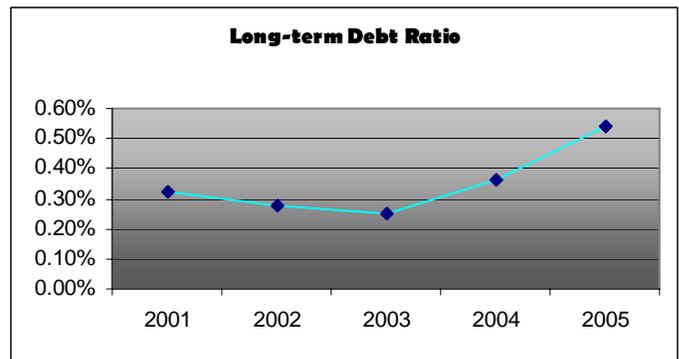
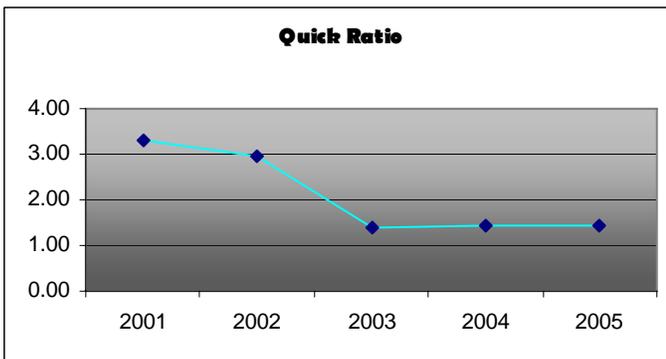
<b>Current Assets</b>	\$3,562,500	\$4,314,867	\$9,590,421	\$10,124,254	\$10,551,287
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<b>Current Liabilities</b>	\$1,076,515	\$1,453,381	\$6,844,243	\$7,132,190	\$7,334,508
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<b>Long Term Debt Ratio</b>	<b>2001</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>2005</b>
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<b>Long Term Debt Ratio</b>	0.32%	0.27%	0.25%	0.37%	0.54%
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<b>Outstanding GO Debt</b>	\$9,440,000	\$8,760,000	\$8,155,000	\$12,300,000	\$19,915,000
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# CITY OF DURANGO

## COLORADO

<b>Service Population</b>	<b>2001</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>2005</b>
Service Population	16,504	16,708	17,607	17,749	18,128
Permanent Population	14,221	14,708	15,254	15,324	15,628
2nd Home Owner Pop	-	-	-	-	-
Avg Daily Visitors	2,283	2,000	2,353	2,425	2,500

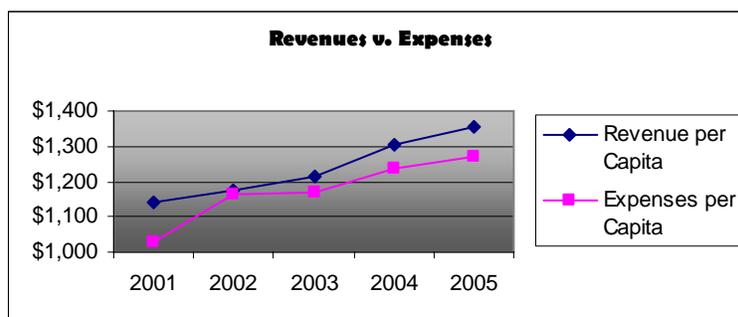
<b>Employees per Capita</b>	<b>2001</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>2005</b>
Employees per Capita	0.0164	0.0147	0.0148	0.0149	0.0148
FTE's per Capita	0.0130	0.0133	0.0127	0.0125	0.0120
Total Employees	270	245	260	265	268
Budgeted FTE's	314.00	329.00	342.00	342.00	346.00

<b>Operating Revenue\$</b>	<b>2001</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>2005</b>
Revenue per Capita	\$1,141	\$1,172	\$1,217	\$1,305	\$1,353
Net Operating Revenues	\$18,828,961	\$19,581,503	\$21,419,431	\$23,156,754	\$24,521,530

<b>Operating Expense\$</b>	<b>2001</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>2005</b>
Expenses per Capita	\$1,028	\$1,161	\$1,168	\$1,237	\$1,271
Net Operating Expenses	\$15,766,446	\$18,200,336	\$19,378,612	\$20,759,441	\$21,847,196
Debt Service	\$1,195,240	\$1,191,965	\$1,187,740	\$1,187,565	\$1,186,203





<b>General Fund Balance</b>	<b>2001</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>2005</b>
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General Fund Balance	42.6%	36.0%	37.6%	42.5%	42.0%
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Gen Fund Ending Bal	\$8,012,005	\$7,055,402	\$8,056,618	\$9,838,840	\$10,301,135
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Gen Fund Revenues	\$18,828,961	\$19,581,503	\$21,419,431	\$23,156,754	\$24,521,530
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<b>Total Assessed Value</b>	<b>2001</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>2005</b>
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Total Assessed Value	\$234,335,730	\$259,738,030	\$272,484,960	\$297,881,170	\$308,804,000
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<b>GO Bond Rating</b>	<b>2001</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>2005</b>
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Moody's	N/A	N/A	N/A	N/A	N/A
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S&P	N/A	N/A	N/A	N/A	N/A
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Fitch	N/A	N/A	N/A	N/A	N/A
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<b>Liquidity (Quick Ratio)</b>	<b>2001</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>2005</b>
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Quick Ratio	6.87	5.89	5.60	6.40	5.52
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Current Assets	\$9,492,602	\$8,404,884	\$9,720,593	\$11,532,065	\$12,486,287
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Current Liabilities	\$1,380,951	\$1,427,483	\$1,736,878	\$1,801,846	\$2,263,362
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<b>Long Term Debt Ratio</b>	<b>2001</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>2005</b>
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Long Term Debt Ratio	0.00%	0.00%	0.00%	0.00%	0.00%
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Outstanding GO Debt	\$0	\$0	\$0	\$0	\$0
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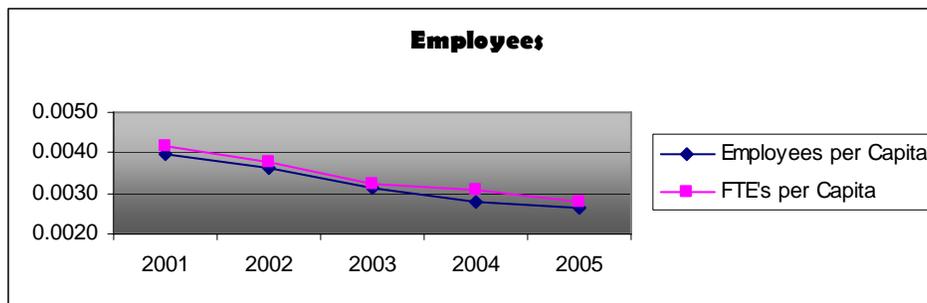
# TOWN OF SILVERTHORNE

## COLORADO

<b>Service Population</b>	<b>2001</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>2005</b>
Service Population	24,019	26,616	29,212	31,775	34,387
Permanent Population	3,540	3,625	3,709	3,759	3,858
2nd Home Owner Pop	958	981	1,006	1,031	1,057
Avg Daily Visitors	20,000	22,500	25,000	27,500	30,000

<b>Employees per Capita</b>	<b>2001</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>2005</b>
Employees per Capita	0.0040	0.0036	0.0031	0.0028	0.0027
FTE's per Capita	0.0041	0.0038	0.0032	0.0031	0.0028
Total Employees	95	97	91	89	91
Budgeted FTE's	99.60	99.90	94.05	97.95	95.40



<b>Operating Revenues</b>	<b>2001</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>2005</b>
Revenue per Capita	\$434	\$352	\$317	\$301	\$323
Net Operating Revenues	\$10,435,851	\$9,361,923	\$9,268,954	\$9,549,407	\$11,111,057

<b>Operating Expenses</b>	<b>2001</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>2005</b>
Expenses per Capita	\$337	\$309	\$269	\$247	\$348
Net Operating Expenses	\$6,670,023	\$6,729,584	\$6,516,924	\$6,444,010	\$7,237,111
Debt Service	\$1,434,785	\$1,506,815	\$1,327,224	\$1,414,248	\$4,738,197

# SILVERTHORNE



<b>General Fund Balance</b>	<b>2001</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>2005</b>
General Fund Balance	95.8%	91.0%	95.1%	98.5%	72.5%
Gen Fund Ending Bal	\$7,324,295	\$6,349,793	\$6,661,911	\$7,105,707	\$6,146,714
Gen Fund Revenues	\$7,644,717	\$6,978,168	\$7,004,042	\$7,211,806	\$8,478,118

<b>Total Assessed Value</b>	<b>2001</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>2005</b>
Total Assessed Value	\$109,860,860	\$113,033,030	\$117,965,730	\$119,362,850	\$120,357,050

<b>GO Bond Rating</b>	<b>2001</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>2005</b>
Moody's	BAA	BAA	BAA	BAA	BAA
S&P	BBB+	BBB+	BBB+	BBB+	BBB+
Fitch	N/A	N/A	N/A	N/A	N/A

<b>Liquidity (Quick Ratio)</b>	<b>2001</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>2005</b>
Quick Ratio	11.38	9.12	9.19	8.25	5.36
Current Assets	\$8,030,144	\$7,132,181	\$7,474,913	\$8,086,254	\$7,555,669
Current Liabilities	\$705,849	\$782,388	\$813,002	\$980,547	\$1,408,955

<b>Long Term Debt Ratio</b>	<b>2001</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>2005</b>
Long Term Debt Ratio	0.00%	0.00%	0.00%	0.00%	0.00%
Outstanding GO Debt	\$0	\$0	\$0	\$0	\$0

# TOWN OF TELLURIDE

## COLORADO

<b>Service Population</b>	<b>2001</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>2005</b>
Service Population	5,727	5,713	5,758	5,774	5,799
Permanent Population	2,314	2,318	2,348	2,335	2,335
2nd Home Owner Pop	2,025	1,990	2,019	2,078	2,128
Avg Daily Visitors	2,400	2,400	2,400	2,400	2,400

<b>Employees per Capita</b>	<b>2001</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>2005</b>
Employees per Capita	0.0176	0.0177	0.0181	0.0180	0.0186
FTE's per Capita	0.0105	0.0109	0.0108	0.0112	0.0115
Total Employees	101	101	104	104	108
Budgeted FTE's	60.30	62.40	62.40	64.80	66.50

<b>Operating Revenues</b>	<b>2001</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>2005</b>
Revenue per Capita	\$808	\$886	\$925	\$978	\$988
Net Operating Revenues	\$4,628,862	\$5,060,556	\$5,326,107	\$5,648,627	\$5,730,686

<b>Operating Expenses</b>	<b>2001</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>2005</b>
Expenses per Capita	\$917	\$1,215	\$1,276	\$1,310	\$1,351
Net Operating Expenses	\$5,232,524	\$5,821,267	\$6,172,286	\$6,332,814	\$6,696,040
Debt Service	\$18,068	\$1,120,079	\$1,176,868	\$1,231,475	\$1,140,714

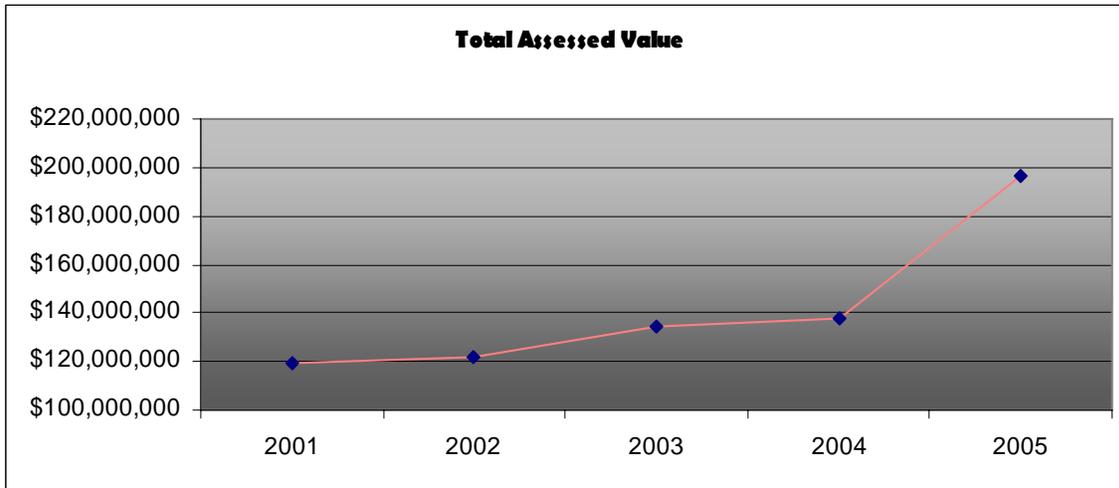
<b>General Fund Balance</b>	<b>2001</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>2005</b>
General Fund Balance	33.2%	21.6%	28.1%	23.4%	25.2%
Gen Fund Ending Bal	\$1,528,761	\$950,111	\$1,332,295	\$1,168,899	\$1,284,973
Gen Fund Revenues	\$4,605,185	\$4,390,639	\$4,735,138	\$5,000,949	\$5,091,882

# TELLURIDE



<b>Total Assessed Value</b>	<b>2001</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>2005</b>
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<b>Total Assessed Value</b>	\$119,451,100	\$122,001,860	\$134,337,600	\$137,774,210	\$196,442,960
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<b>GO Bond Rating</b>	<b>2001</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>2005</b>
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<b>Moody's</b>	N/A	N/A	N/A	N/A	N/A
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<b>S&amp;P</b>	BBB+	BBB+	BBB+	BBB+	BBB+
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<b>Fitch</b>	N/A	N/A	N/A	N/A	N/A
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<b>Liquidity (Quick Ratio)</b>	<b>2001</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>2005</b>
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<b>Quick Ratio</b>	3.36	1.92	2.22	2.35	2.41
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<b>Current Assets</b>	\$2,177,698	\$1,977,450	\$2,420,328	\$2,032,371	\$2,195,086
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<b>Current Liabilities</b>	\$648,937	\$1,027,339	\$1,088,033	\$863,473	\$910,113
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<b>Long Term Debt Ratio</b>	<b>2001</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>2005</b>
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<b>Long Term Debt Ratio</b>	4.69%	5.92%	4.73%	3.91%	2.25%
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<b>Outstanding GO Debt</b>	\$5,601,571	\$7,226,173	\$6,348,970	\$5,392,245	\$4,419,612
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# TOWN OF FRISCO

## COLORADO

<b>Service Population</b>	<b>2001</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>2005</b>
Service Population	4,570	4,776	4,723	4,819	4,992
Permanent Population	2,608	2,677	2,628	2,697	2,812
2nd Home Owner Pop	3,416	3,701	3,770	3,811	3,903
Avg Daily Visitors	254	248	210	216	228

<b>Employees per Capita</b>	<b>2001</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>2005</b>
Employees per Capita	0.0000	0.0000	0.0000	0.0000	0.0000
FTE's per Capita	0.0115	0.0112	0.0113	0.0102	0.0104
Total Employees	-	-	-	-	-
Budgeted FTE's	52.50	53.50	53.50	49.00	52.00

<b>Operating Revenues</b>	<b>2001</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>2005</b>
Revenue per Capita	\$1,015	\$1,000	\$1,269	\$1,284	\$1,347
Net Operating Revenues	\$4,637,711	\$4,773,233	\$5,994,370	\$6,188,516	\$6,722,140

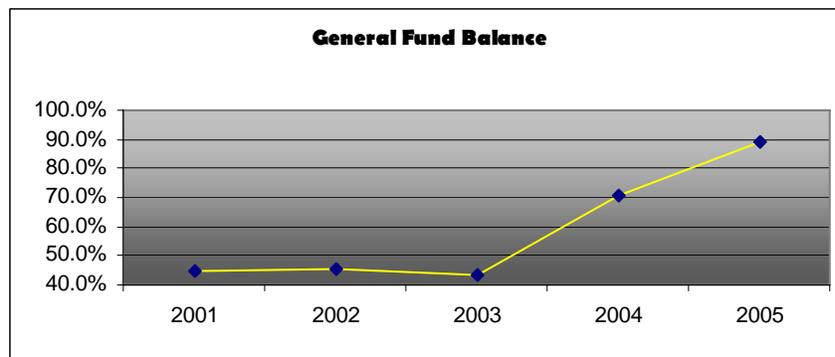
<b>Operating Expenses</b>	<b>2001</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>2005</b>
Expenses per Capita	\$990	\$982	\$1,050	\$1,001	\$1,020
Net Operating Expenses	\$4,525,940	\$4,688,804	\$4,958,470	\$4,823,127	\$5,089,792
Debt Service	\$0	\$0	\$0	\$0	\$0

<b>Total Assessed Value</b>	<b>2001</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>2005</b>
Total Assessed Value	\$113,528,230	\$113,419,380	\$116,429,190	\$117,493,210	\$128,337,230



<b>General Fund Balance</b>	<b>2001</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>2005</b>
General Fund Balance	44.8%	45.5%	43.2%	70.5%	89.2%
Gen Fund Ending Bal	\$2,076,325	\$2,170,754	\$2,589,919	\$4,364,044	\$5,996,396
Gen Fund Revenues	\$4,637,711	\$4,773,233	\$5,994,370	\$6,188,516	\$6,722,140



<b>GO Bond Rating</b>	<b>2001</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>2005</b>
Moody's	N/A	BAA1	BAA1	BAA1	BAA1
S&P	N/A	A	A	A	A
Fitch	N/A	A	A	A	A

<b>Liquidity (Quick Ratio)</b>	<b>2001</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>2005</b>
Quick Ratio	1.56	1.79	2.15	2.13	4.21
Current Assets	\$7,171,598	\$8,006,003	\$9,112,941	\$9,128,509	\$11,666,267
Current Liabilities	\$4,591,636	\$4,473,214	\$4,234,817	\$4,287,900	\$2,768,970

<b>Long Term Debt Ratio</b>	<b>2001</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>2005</b>
Long Term Debt Ratio	0.00%	0.00%	0.00%	0.00%	0.00%
Outstanding GO Debt	\$0	\$0	\$0	\$0	\$0

# TOWN OF BRECKENRIDGE

## COLORADO

<b>Service Population</b>	<b>2001</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>2005</b>
Service Population	10,775	11,986	12,389	12,833	13,299
Permanent Population	2,728	3,126	3,181	3,253	3,335
2nd Home Owner Pop	7,328	8,406	8,553	8,749	8,968
Avg Daily Visitors	4,383	4,657	4,931	5,205	5,480

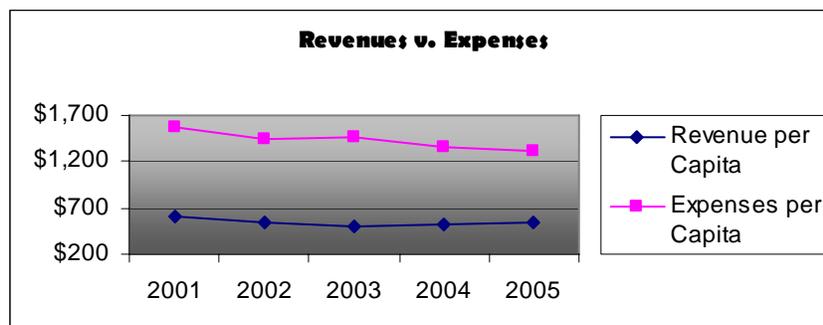
<b>Employees per Capita</b>	<b>2001</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>2005</b>
Employees per Capita	0.0336	0.0296	0.0286	0.0276	0.0268
FTE's per Capita	0.0130	0.0111	0.0109	0.0106	0.0103
Total Employees	362	354	355	355	356
Budgeted FTE's	140.50	133.60	134.60	136.60	137.60

<b>Operating Revenue\$</b>	<b>2001</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>2005</b>
Revenue per Capita	\$601	\$545	\$493	\$527	\$546
Net Operating Revenues	\$6,477,578	\$6,533,748	\$6,108,370	\$6,763,330	\$7,261,357

<b>Operating Expenses\$</b>	<b>2001</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>2005</b>
Expenses per Capita	\$1,575	\$1,446	\$1,466	\$1,351	\$1,313
Net Operating Expenses	\$15,456,206	\$15,808,682	\$17,620,241	\$16,889,455	\$17,016,173
Debt Service	\$1,519,546	\$1,519,993	\$536,233	\$445,773	\$443,985



# BRECKENRIDGE



<b>General Fund Balance</b>	<b>2001</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>2005</b>
General Fund Balance	56.2%	60.1%	57.5%	61.0%	68.0%
Gen Fund Ending Bal	\$8,893,038	\$10,289,556	\$9,881,073	\$10,952,025	\$12,911,084
Gen Fund Revenues	\$15,820,953	\$17,122,948	\$17,186,566	\$17,960,407	\$18,975,232

<b>Total Assessed Value</b>	<b>2001</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>2005</b>
Total Assessed Value	\$221,663,430	\$278,773,540	\$293,607,170	\$313,879,060	\$315,986,100

<b>GO Bond Rating</b>	<b>2001</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>2005</b>
Moody's	N/A	N/A	N/A	N/A	N/A
S&P	N/A	N/A	N/A	N/A	N/A
Fitch	N/A	N/A	N/A	N/A	N/A

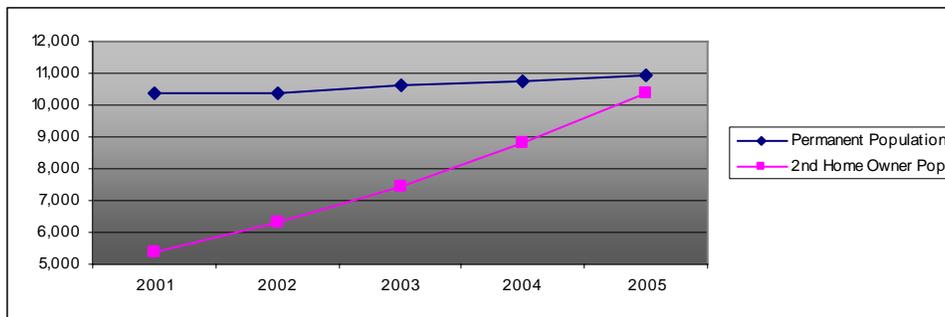
<b>Liquidity (Quick Ratio)</b>	<b>2001</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>2005</b>
Quick Ratio	3.76	4.09	4.21	4.77	5.02
Current Assets	\$12,117,823	\$13,479,992	\$12,955,822	\$13,857,784	\$16,125,380
Current Liabilities	\$3,224,785	\$3,295,430	\$3,074,749	\$2,905,759	\$3,214,296

<b>Long Term Debt Ratio</b>	<b>2001</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>2005</b>
Long Term Debt Ratio	5.15%	3.66%	3.05%	2.48%	2.24%
Outstanding GO Debt	\$11,410,000	\$10,205,000	\$8,960,000	\$7,785,000	\$7,065,000

# CITY OF STEAMBOAT SPRINGS

## COLORADO

<b>Service Population</b>	<b>2001</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>2005</b>
Service Population	20,368	21,116	21,968	22,778	23,626
Permanent Population	10,375	10,402	10,607	10,742	10,919
2nd Home Owner Pop	5,345	6,307	7,442	8,791	10,373
Avg Daily Visitors	7,320	7,560	7,640	7,640	7,520



<b>Employees per Capita</b>	<b>2001</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>2005</b>
Employees per Capita	0.0147	0.0156	0.0148	0.0147	0.0116
FTE's per Capita	0.0122	0.0124	0.0116	0.0113	0.0110
Total Employees	300	330	325	335	274
Budgeted FTE's	247.81	262.38	254.69	256.78	259.63

<b>Operating Revenues</b>	<b>2001</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>2005</b>
Revenue per Capita	\$944	\$942	\$875	\$872	\$915
Net Operating Revenues	\$19,233,671	\$19,888,773	\$19,214,146	\$19,852,886	\$21,612,867

<b>Operating Expenses</b>	<b>2001</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>2005</b>
Expenses per Capita	\$908	\$918	\$882	\$843	\$839
Net Operating Expenses	\$16,053,688	\$17,401,367	\$17,227,002	\$18,004,305	\$18,626,664
Debt Service	\$2,436,512	\$1,976,591	\$2,146,365	\$1,193,377	\$1,203,477

# STEAMBOAT



<b>General Fund Balance</b>	<b>2001</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>2005</b>
General Fund Balance	38.7%	38.5%	41.4%	42.3%	46.2%
Gen Fund Ending Bal	\$7,894,028	\$8,046,106	\$8,365,867	\$8,925,471	\$10,441,822
Gen Fund Revenues	\$20,405,566	\$20,896,000	\$20,199,866	\$21,081,980	\$22,590,765

<b>Total Assessed Value</b>	<b>2001</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>2005</b>
Total Assessed Value	\$375,893,540	\$374,002,260	\$381,450,291	\$383,327,900	\$441,747,060

<b>GO Bond Rating</b>	<b>2001</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>2005</b>
Moody's	A3	A2	A2	A2	A2
S&P	N/A	N/A	N/A	N/A	N/A
Fitch	N/A	N/A	N/A	N/A	N/A

<b>Liquidity (Quick Ratio)</b>	<b>2001</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>2005</b>
Quick Ratio	3.71	5.10	5.85	7.32	7.81
Current Assets	\$10,810,379	\$10,009,899	\$10,091,631	\$10,337,923	\$11,975,439
Current Liabilities	\$2,916,351	\$1,963,793	\$1,725,764	\$1,412,452	\$1,533,617

<b>Long Term Debt Ratio</b>	<b>2001</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>2005</b>
Long Term Debt Ratio	0.68%	0.63%	0.57%	0.51%	0.35%
Outstanding GO Debt	\$2,543,906	\$2,345,675	\$2,177,151	\$1,945,000	\$1,555,000

# TOWN OF MOUNTAIN VILLAGE

## COLORADO

<b>Service Population</b>	<b>2001</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>2005</b>
Service Population	3,769	4,123	4,504	5,802	5,744
Permanent Population	1,000	1,100	1,234	1,650	1,650
2nd Home Owner Pop	3,667	4,033	4,525	6,050	6,050
Avg Daily Visitors	935	1,006	1,008	1,127	1,069

<b>Employees per Capita</b>	<b>2001</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>2005</b>
Employees per Capita	0.0389	0.0374	0.0361	0.0295	0.0313
FTE's per Capita	0.0303	0.0291	0.0281	0.0229	0.0244
Total Employees	147	154	162	171	180
Budgeted FTE's	114.03	120.03	126.35	133.00	140.00

<b>Operating Revenues</b>	<b>2001</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>2005</b>
Revenue per Capita	\$0	\$3,222	\$2,876	\$2,863	\$3,114
Net Operating Revenues	-	\$13,285,714	\$12,953,793	\$16,610,238	\$17,888,610

<b>Operating Expenses</b>	<b>2001</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>2005</b>
Expenses per Capita	\$0	\$3,375	\$2,942	\$2,830	\$3,047
Net Operating Expenses	-	\$10,558,729	\$10,179,683	\$13,357,645	\$14,330,340
Debt Service	-	\$3,357,654	\$3,072,135	\$3,062,443	\$3,170,781

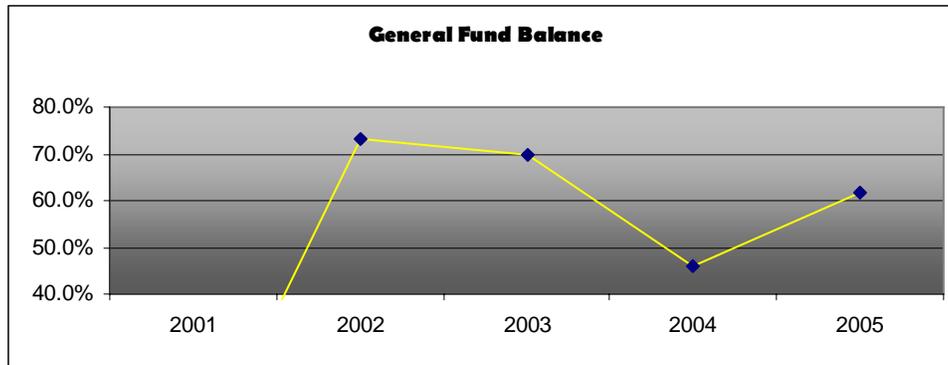
  

<b>Total Assessed Value</b>	<b>2001</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>2005</b>
Total Assessed Value	\$184,335,810	\$187,625,520	\$202,303,910	\$206,128,480	\$249,694,660

# MOUNTAIN VILLAGE



<b>General Fund Balance</b>	<b>2001</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>2005</b>
General Fund Balance	-	73.2%	69.9%	45.9%	61.8%
Gen Fund Ending Bal	-	\$1,251,653	\$1,304,217	\$3,379,464	\$4,852,748
Gen Fund Revenues	-	\$1,709,333	\$1,865,506	\$7,363,740	\$7,851,620



<b>GO Bond Rating</b>	<b>2001</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>2005</b>
Moody's	N/A	N/A	N/A	N/A	N/A
S&P	BBB+	BBB+	BBB+	BBB+	BBB+
Fitch	A-	A-	A-	A-	A-

<b>Liquidity (Quick Ratio)</b>	<b>2001</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>2005</b>
Quick Ratio	-	1.55	1.58	1.49	1.56
Current Assets	-	\$10,543,234	\$11,186,676	\$10,907,519	\$14,155,856
Current Liabilities	-	\$6,809,829	\$7,100,375	\$7,323,935	\$9,102,541

<b>Long Term Debt Ratio</b>	<b>2001</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>2005</b>
Long Term Debt Ratio	16.78%	15.98%	14.11%	13.11%	10.18%
Outstanding GO Debt	\$30,937,000	\$29,987,000	\$28,549,000	\$27,030,000	\$25,425,000

# TOWN OF ESTES PARK

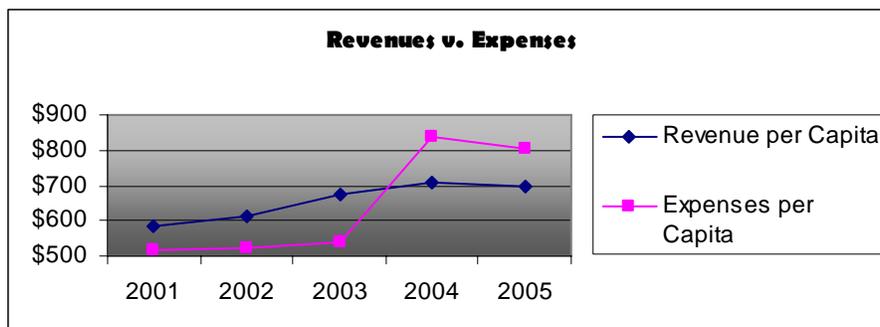
## COLORADO

<b>Service Population</b>	<b>2001</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>2005</b>
Service Population	13,580	13,497	14,159	14,010	14,504
Permanent Population	5,413	5,413	5,413	5,413	5,413
2nd Home Owner Pop	-	-	-	-	-
Avg Daily Visitors	8,167	8,084	8,746	8,597	9,091

<b>Employees per Capita</b>	<b>2001</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>2005</b>
Employees per Capita	0.0081	0.0085	0.0085	0.0089	0.0090
FTE's per Capita	0.0076	0.0077	0.0076	0.0079	0.0078
Total Employees	110	115	120	125	130
Budgeted FTE's	103.00	104.25	107.25	110.50	112.50

<b>Operating Revenues</b>	<b>2001</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>2005</b>
Revenue per Capita	\$584	\$613	\$677	\$707	\$699
Net Operating Revenues	\$7,931,313	\$8,270,053	\$9,579,264	\$9,905,719	\$10,137,160

<b>Operating Expenses</b>	<b>2001</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>2005</b>
Expenses per Capita	\$519	\$522	\$538	\$839	\$803
Net Operating Expenses	\$7,053,550	\$7,049,452	\$7,613,812	\$11,760,764	\$11,653,577
Debt Service	\$0	\$0	\$0	\$0	\$0



# ESTES PARK



<b>General Fund Balance</b>	<b>2001</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>2005</b>
General Fund Balance	54.2%	66.7%	78.1%	56.8%	40.5%
Gen Fund Ending Bal	\$4,295,898	\$5,516,499	\$7,481,951	\$5,626,906	\$4,109,230
Gen Fund Revenues	\$7,931,313	\$8,270,053	\$9,579,264	\$9,905,719	\$10,137,160

<b>Total Assessed Value</b>	<b>2001</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>2005</b>
Total Assessed Value	\$130,171,750	\$134,594,490	\$145,187,100	\$147,021,660	\$153,326,340

<b>GO Bond Rating</b>	<b>2001</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>2005</b>
Moody's	N/A	N/A	N/A	N/A	N/A
S&P	N/A	N/A	N/A	N/A	N/A
Fitch	N/A	N/A	N/A	N/A	N/A

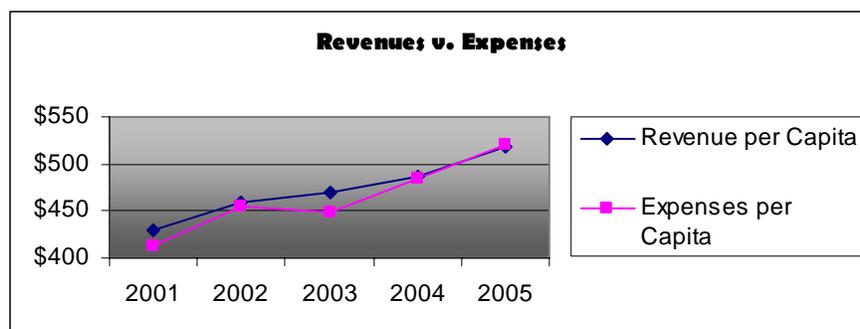
<b>Liquidity (Quick Ratio)</b>	<b>2001</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>2005</b>
Quick Ratio	-	-	-	7.21	6.40
Current Assets	-	-	-	\$6,533,649	\$4,870,656
Current Liabilities	-	-	-	\$906,742	\$761,426

<b>Long Term Debt Ratio</b>	<b>2001</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>2005</b>
Long Term Debt Ratio	0.00%	0.00%	0.00%	0.00%	0.00%
Outstanding GO Debt	\$0	\$0	\$0	\$0	\$0

# TOWN OF JACKSON

## COLORADO

<b>Service Population</b>	<b>2001</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>2005</b>
Service Population	19,784	19,773	20,230	20,147	19,918
Permanent Population	8,706	8,807	8,913	9,110	9,176
2nd Home Owner Pop	71	82	94	106	118
Avg Daily Visitors	11,042	10,925	11,270	10,984	10,683
<b>Employees per Capita</b>	<b>2001</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>2005</b>
Employees per Capita	0.0000	0.0000	0.0000	0.0000	0.0000
FTE's per Capita	0.0057	0.0057	0.0055	0.0056	0.0056
Total Employees	-	-	-	-	-
Budgeted FTE's	111.83	112.84	111.64	113.47	111.59
<b>Operating Revenues</b>	<b>2001</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>2005</b>
Revenue per Capita	\$429	\$459	\$469	\$487	\$518
Net Operating Revenues	\$8,486,130	\$9,074,493	\$9,494,194	\$9,809,303	\$10,316,305
<b>Operating Expenses</b>	<b>2001</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>2005</b>
Expenses per Capita	\$412	\$455	\$448	\$485	\$520
Net Operating Expenses	\$8,155,694	\$9,000,489	\$9,069,734	\$9,780,251	\$10,353,592
Debt Service	\$0	\$0	\$0	\$0	\$0





<b>General Fund Balance</b>	<b>2001</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>2005</b>
General Fund Balance	39.3%	38.4%	35.0%	34.8%	33.3%
Gen Fund Ending Bal	\$3,517,642	\$3,651,371	\$3,348,072	\$3,436,882	\$3,450,500
Gen Fund Revenues	\$8,940,210	\$9,500,657	\$9,575,520	\$9,869,061	\$10,367,210

<b>Total Assessed Value</b>	<b>2001</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>2005</b>
Total Assessed Value	\$130,205,653	\$140,400,627	\$148,163,404	\$156,477,759	\$171,467,873

<b>GO Bond Rating</b>	<b>2001</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>2005</b>
Moody's	N/A	N/A	N/A	N/A	N/A
S&P	N/A	N/A	N/A	N/A	N/A
Fitch	N/A	N/A	N/A	N/A	N/A

<b>Liquidity (Quick Ratio)</b>	<b>2001</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>2005</b>
Quick Ratio	8.73	9.73	9.32	7.52	6.49
Current Assets	\$3,952,063	\$4,051,992	\$3,732,493	\$3,928,731	\$3,989,655
Current Liabilities	\$452,947	\$416,357	\$400,526	\$522,398	\$614,466

<b>Long Term Debt Ratio</b>	<b>2001</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>2005</b>
Long Term Debt Ratio	0.00%	0.00%	0.00%	0.00%	0.00%
Outstanding GO Debt	\$0	\$0	\$0	\$0	\$0

<b>Town of Mountain Village</b>	Steve Wilson	Finance Director	(970) 369-6404	swilson@telluridecolorado.net
	John Adler	Community Development Director	(970) 369-8250	jadler@telluridecolorado.net
	Kathy Mahoney	Town Manager	(970) 369-6413	kmahoney@telluridecolorado.net
	Jim Riley			jriley@telluridecolorado.net

<b>Town of Mt. Crested Butte</b>	Karl Trujillo	Finance Officer	(970) 349-6632	kttrujillo@mtcrestedbutte-co.gov
	Hunter Dale	Community Development Officer	(970) 349-6632	hdale@mtcrestedbutte-co.gov
	Joe Fitzpatrick	Town Manager	(970) 349-6632	jfitzpatrick@mtcrestedbutte-co.gov
<b>Town of Silverthorne</b>	Donna Braun	Finance Director	(970) 262-7303	donna.braun@silverthorne.org
	Kevin Batchelder	Town Manager	(970) 262-7306	kbatch@silverthorne.org

<b>Town of Snowmass Village</b>	Marianne Rakowski	Finance Director	(970) 923-3796	finance@tosv.com
	Lynne Beck	Finance Director	(970) 728-2152	lbeck@telluride-co.gov
<b>Town of Telluride</b>	Marty Menin		(970) 728-2163	hmenin@telluride-co.gov

# RESORT COMMUNITY BENCHMARKING CONTACT LIST

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<b>City of Ketchum</b>	Ron LeBlanc	City Administrator	(208) 726-3841	rleblanc@ketchumidaho.org
<b>City of Steamboat Springs</b>	Wendy Dubord	Interim City Manager	(970) 871-8219	wdubord@steamboatsprings.net
<b>City of Sun Valley</b>	Michelle Frostenson	Finance Director	(208) 622-4438	mfrostenson@ci.sun-valley.id.us
			(208) 531-4000	
<b>Park City Municipal Corporation</b>	Gary Hill	Budget, Debt, & Grants Manager	(435) 615-5181	ghill@parkcity.org
	Bret Houser	Budget Analyst	(435) 615-5181	bhouser@parkcity.org
<b>Town of Breckenridge Municipal Corporation</b>	Terry Perkins	Public Works Director	(970) 453-3185	terryp@townofbreckenridge.com
<b>Town of Crested Butte</b>	Lois Rozman	Finance/HR Director (Interim City Mgr)	(970) 349-5338	loisr@crestedbutte-co.gov
<b>Town of Estes Park</b>	Steve McFarland	Finance Director	(970) 577-3560	smcfarland@estes.org
	Randy Repola	Town Administrator	(970) 577-3701	rrepola@estes.org
<b>Town of Frisco</b>	Julie Sutor	Executive Assistant	(970) 668-5276	julies@townoffrisco.com
<b>Town of Grand Lake</b>	Shane Hale	Town Manager	(970) 627-3435	glmanager@townofgrandlake.com
<b>Town of Jackson</b>	Bob McLaurin	Town Administrator	(307) 733-3932	bmclaurin@ci.jackson.wy.us

