



Evolving and sustaining a complete community

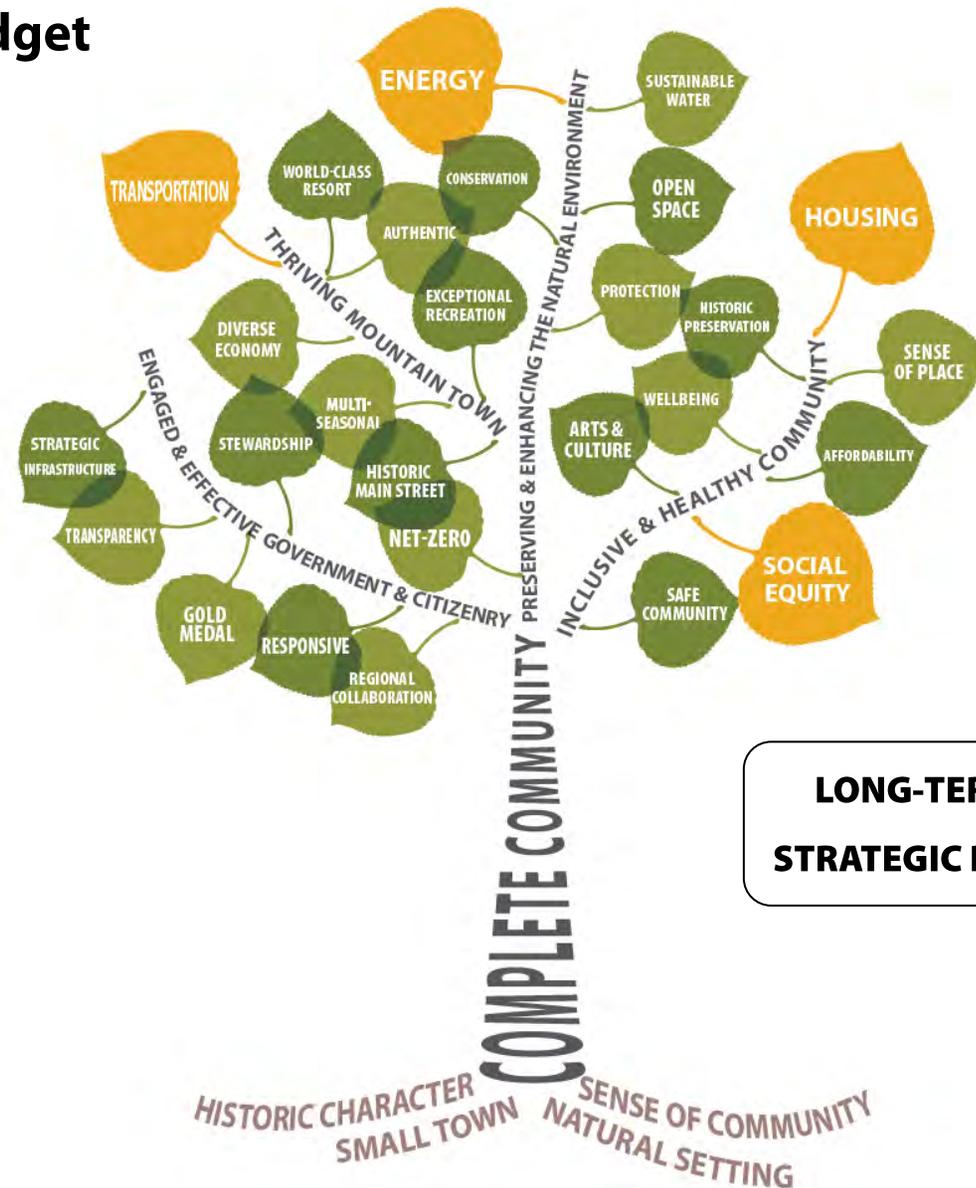
### City Manager Recommended Budget

Adjusted Budget Fiscal Year 2018

Annual Budget Fiscal Year 2019

Annual Plan Fiscal Year 2020

Volume II



**LONG-TERM  
STRATEGIC PLAN**

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Program	Department	Score FY 2019	Page Number FY 2019
Street Lights & Signs	STREET MAINTENANCE	23.25	3
Park City Mobility	TRANSPORTATION OPERATIONS	21.75	5
Winter Service	TRANSPORTATION OPERATIONS	21.75	7
Summer Service	TRANSPORTATION OPERATIONS	21.75	9
Transportation Management	TRANSPORTATION OPERATIONS	21.50	11
Winter Snow Operations	STREET MAINTENANCE	20.25	14
Special Events	9 CITY DEPARTMENTS	19.50	16
Parking Management	PARKING & TRANSIT	19.00	20
Street & Sidewalk Maintenance	STREET MAINTENANCE	19.00	23
Parks & Sidewalk Snow Removal	PARKS & FIELDS	18.75	25
Economic and Redevelopment	ECONOMY & BUDGET	17.50	27
Urban Trails and Walkability	ECONOMY	16.00	30
Swede Alley Parking Structure	PUBLIC WORKS ADMINISTRATION	14.25	32
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Parks, Turf & Athletic Fields	PARKS & CITY RECREATION	14.00	36
Trails (Backcountry)	ECONOMY	14.00	39
Tennis Tournaments	CITY RECREATION & TENNIS	13.75	41
Golf Maintenance	GOLF MAINTENANCE & PARKS	13.75	43
Concessions	GOLF OPERATIONS	13.75	45
Retail	ICE FACILITY	13.00	47
Flowers/Holiday Lighting/Beautification	PARKS & FIELDS	13.00	49
Recreation Youth Programs	CITY RECREATION & TENNIS	12.75	52
Cemetery	PARKS & CEMETERY AND CITY REC	12.75	54
Rec Center Operations	CITY RECREATION & TENNIS	12.25	56
Recreation Adult Programs	CITY RECREATION	12.25	58
Tennis Operations	CITY RECREATION & TENNIS	12.00	61
Business Improvement District	ECONOMY	12.00	63
Ice Adult Programs	ICE FACILITY	11.75	65
Tennis Programs	CITY RECREATION & TENNIS	11.75	67
Ice Youth Programs	ICE FACILITY	11.50	69
Trash Clean-Up	PARKS & FIELDS	11.50	71
Economic Development Grant	ECONOMY	11.50	73
Golf Shop Programs	GOLF OPERATIONS	11.25	77
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Golf Management Operations	GOLF OPERATIONS	11.25	80
Retail Operations	GOLF OPERATIONS	10.75	82
Marketing	CITY RECREATION & TENNIS	10.75	85
Pro Shop	CITY RECREATION & TENNIS	10.75	87
Operations	ICE FACILITY	10.75	89
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Preserving & Enhancing the Natural Environment

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Water Quality	WATER OPERATIONS	25.50	106
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## Inclusive & Healthy Community

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Patrol Operations	POLICE	23.50	137
State Liquor Enforcement	POLICE	23.50	139
Traffic Enforcement	POLICE	22.00	141
Emergency Management	EMERGENCY MANAGEMENT & POLICE	21.75	143
Fire Safety	BUILDING	21.75	146
Dispatch	POLICE	21.50	148
Business Licenses	FINANCE	21.50	150
Inspections	BUILDING & ENGINEERING	21.00	152
Engineering Project Management	ENGINEERING	20.75	155
Youth & Spanish Services	LIBRARY	20.50	157
Senior Services	COMMUNITY ENGAGEMENT	16.25	160
Code Enforcement	BUILDING	19.75	162
Abatement Fund	BUILDING	19.00	164
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Technical Services	LIBRARY	18.50	168
Circulation Services	LIBRARY	18.50	170
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Code Amendments	PLANNING	13.00	205
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## Engaged & Effective Government & Citizenry

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Community Outreach and Citizen Engagement	5 CITY DEPARTMENTS	21.50	228
Financial Services	FINANCE	21.00	231
Capital Budgeting	BUDGET, DEBT & GRANTS	20.75	233
Inspections and Contract Supervision	BUILDING MAINTENANCE	20.50	235
Revenue/Resource Management	BUDGET, DEBT & GRANTS	20.25	237
Fleet Management & Maintenance	FLEET SERVICES DEPT	20.00	239
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General Legal Support	LEGAL	19.75	243
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Council & Board Support	EXECUTIVE & LEGAL	19.50	247
Policy Creation & Implementation	CITY COUNCIL; EXECUTIVE; & ENVIRONMENTAL SUSTAINABILITY	19.50	249
Records Management	IT & POLICE	19.00	252
Network Support	INFORMATION TECHNOLOGY (IT)	19.00	255
Risk Management	EXECUTIVE & LEGAL	19.00	257
Janitorial Services	BUILDING MAINTENANCE	18.75	259
Benefit Design/Administration	HUMAN RESOURCES	18.75	261
Employment Review	LEGAL	18.75	263
Staff Support	EXECUTIVE	18.50	265
IT Utilities	INFORMATION TECHNOLOGY (IT)	18.00	267
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Emergency Communications	COMMUNITY ENGAGEMENT	17.75	271
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Legislative Liaison	EXECUTIVE	15.50	285
Utilities	BUILDING MAINTENANCE	15.00	287
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Website	INFORMATION TECHNOLOGY (IT)	13.75	293
Analysis Resource	BUDGET, DEBT & GRANTS	13.75	295
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Performance Measures and Benchmarking	BUDGET, DEBT & GRANTS	13.50	299
LEAD	EXECUTIVE & HUMAN RESOURCES	12.00	301
Recruitment	HUMAN RESOURCES	11.75	303
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Valuing Employees	HUMAN RESOURCES	11.75	307
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Program	Departments	BASE FY 2018	SCORE FY 2019	QUARTILE FY 2019	DEPT REQ FY 2019	RT REC FY 2019	CM REC FY 2019	REV FY 2019	TOT REC COST FY 2019
Street Lights & Signs	STREET MAINTENANCE	\$333,426	23.25	1	\$332,812	\$332,812	\$340,445	\$0	\$340,445
Park City Mobility	TRANSPORTATION OPERATIONS	\$716,236	21.75	1	\$938,189	\$805,939	\$824,197	\$0	\$824,197
Winter Service	TRANSPORTATION OPERATIONS	\$4,312,594	21.75	1	\$7,254,446	\$6,398,219	\$6,503,740	\$0	\$6,503,740
Summer Service	TRANSPORTATION OPERATIONS	\$2,986,620	21.75	1	\$5,215,288	\$4,530,949	\$4,560,928	\$0	\$4,560,928
Transportation Management	TRANSPORTATION OPERATIONS	\$975,728	21.50	1	\$1,490,822	\$1,594,091	\$1,842,142	\$0	\$1,794,983
Winter Snow Operations	STREET MAINTENANCE	\$1,201,987	20.25	2	\$1,268,820	\$1,254,875	\$1,288,600	\$0	\$1,288,600
Special Events	9 CITY DEPARTMENTS	\$2,432,106	19.50	2	\$2,512,098	\$2,486,084	\$2,571,955	\$-826,688	\$1,745,267
Parking Management	PARKING & TRANSIT	\$966,810	19.00	2	\$1,834,401	\$1,837,420	\$2,008,086	\$-1,121,200	\$886,886
Street & Sidewalk Maintenance	STREET MAINTENANCE	\$492,075	19.00	2	\$499,891	\$485,946	\$502,902	\$0	\$502,902
Parks & Sidewalk Snow Removal	PARKS & FIELDS	\$437,718	18.75	2	\$445,867	\$445,922	\$471,479	\$0	\$471,479
Economic and Redevelopment	ECONOMY & BUDGET	\$2,103,887	17.50	2	\$2,142,529	\$2,142,502	\$2,156,676	\$-595,212	\$1,561,464
Urban Trails and Walkability	ECONOMY	\$75,718	16.00	3	\$114,363	\$118,791	\$123,150	\$0	\$123,150
Swede Alley Parking Structure	PUBLIC WORKS ADMINISTRATION	\$55,764	14.25	4	\$55,764	\$55,764	\$48,525	\$0	\$48,525
Park Amenities & Infrastructure	PARKS & FIELDS	\$252,700	14.00	4	\$259,013	\$259,068	\$272,900	\$0	\$272,900
Parks, Turf & Athletic Fields	PARKS & CITY RECREATION	\$784,333	14.00	4	\$784,384	\$784,443	\$820,024	\$-80,000	\$740,024
Trails (Backcountry)	ECONOMY	\$55,980	14.00	4	\$49,639	\$49,639	\$51,009	\$0	\$51,009
Tennis Tournaments	CITY RECREATION & TENNIS	\$50,049	13.75	4	\$50,184	\$38,863	\$38,863	\$-89,000	\$-50,137
Golf Maintenance	GOLF MAINTENANCE & PARKS	\$792,368	13.75	4	\$786,984	\$786,984	\$824,222	\$0	\$824,222
Concessions	GOLF OPERATIONS	\$63,272	13.75	4	\$58,502	\$58,502	\$58,502	\$-85,000	\$-26,498
Retail	ICE FACILITY	\$34,704	13.00	4	\$12,081	\$12,081	\$12,081	\$-27,300	\$-15,219
Flowers/Holiday Lighting/Beautification	PARKS & FIELDS	\$431,079	13.00	4	\$445,100	\$448,539	\$465,506	\$0	\$465,506
Recreation Youth Programs	CITY RECREATION & TENNIS	\$679,821	12.75	4	\$743,045	\$733,267	\$651,191	\$-250,200	\$400,991
Cemetery	PARKS & CEMETERY AND CITY REC	\$127,062	12.75	4	\$140,006	\$140,061	\$148,126	\$-21,900	\$126,226
Rec Center Operations	CITY RECREATION & TENNIS	\$547,285	12.25	4	\$567,902	\$561,814	\$505,538	\$-264,200	\$241,338
Recreation Adult Programs	CITY RECREATION	\$792,346	12.25	4	\$764,690	\$744,152	\$698,484	\$-428,000	\$270,484
Tennis Operations	CITY RECREATION & TENNIS	\$69,734	12.00	4	\$222,994	\$217,934	\$120,996	\$-184,350	\$-63,354
Business Improvement District	ECONOMY	\$64,419	12.00	4	\$64,419	\$64,419	\$64,419	\$-62,500	\$1,919
Ice Adult Programs	ICE FACILITY	\$164,642	11.75	4	\$47,573	\$47,573	\$47,573	\$-123,050	\$-75,477
Tennis Programs	CITY RECREATION & TENNIS	\$509,011	11.75	4	\$648,238	\$648,238	\$639,742	\$-499,650	\$140,092
Ice Youth Programs	ICE FACILITY	\$194,881	11.50	4	\$16,855	\$16,855	\$16,855	\$-106,950	\$-90,095
Trash Clean-Up	PARKS & FIELDS	\$167,325	11.50	4	\$171,754	\$171,809	\$181,645	\$0	\$181,645
Economic Development Grant	ECONOMY	\$50,000	11.50	4	\$50,000	\$50,000	\$50,000	\$0	\$50,000
Golf Management Operations	GOLF OPERATIONS	\$347,012	11.25	4	\$375,155	\$375,155	\$363,709	\$0	\$363,709
Golf Shop Programs	GOLF OPERATIONS	\$85,009	11.25	4	\$100,091	\$100,091	\$90,864	\$0	\$90,864
Ice Programs	ICE FACILITY	\$116,655	11.25	4	\$478,865	\$478,865	\$491,868	\$-69,950	\$421,918
Retail Operations	GOLF OPERATIONS	\$268,857	10.75	4	\$272,108	\$272,108	\$224,998	\$0	\$224,998
Marketing	CITY RECREATION & TENNIS	\$61,124	10.75	4	\$27,653	\$27,653	\$26,673	\$-148,800	\$-122,127
Pro Shop	CITY RECREATION & TENNIS	\$152,452	10.75	4	\$121,945	\$121,945	\$121,945	\$-104,000	\$17,945
Operations	ICE FACILITY	\$360,359	10.75	4	\$541,326	\$365,833	\$361,434	\$-335,540	\$25,894
Childcare	CITY RECREATION & TENNIS	\$20,709	8.75	4	\$15,606	\$15,606	\$15,608	\$-12,800	\$2,808
Valued & Engaged Staff				4	\$77,778			\$0	
Ice Rental				4	\$72,480	\$23,088	\$23,741	\$0	\$23,741
<b>TOTAL</b>		<b>\$24,333,857</b>		<b>140</b>	<b>\$1,184,705,514</b>	<b>\$30,103,902</b>	<b>\$30,631,340</b>	<b>\$-5,436,290</b>	<b>\$25,147,891</b>



**Description:**

STREET LIGHTS/SIGN The Streets Department is responsible for the operation and maintenance of 836 City owned street lights and leases 128 lights from Rocky Mountain Power Company (RMP). Items included are service and maintenance of control panels, wiring and electrical. In addition the Streets Department is responsible for the installation and maintenance of 2,900 street signs throughout town. The Streets Department provides a variety of services and maintenance for this program. It requires that routine inspections and maintenance be performed throughout the community to ensure the street lighting network is maintained in good working condition to provide safety and security to residents and guests. Challenges to this program are maintaining an aging lighting network, including fixtures, wiring, and coordinating repairs and maintenance with RMP.

**Council Goal:**

006 Engaged & Effective Government & Citizenry

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Well-Maintained Assets and Infrastructure Effective Transportation has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for lights and signage through citizen requests. The Street Lights and Signs program is a critical function of the health and safety of the community and is regulated by the Federal Highway Administration (MUTCD).

**Section 1: Scope**

**Change in Demand**

Program Experiencing a MINIMAL increase in demand of 1% to 4%

**Explanation**

	Request FY 2019	Rationale FY 2019
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Tot Rec Cost FY 2019
<b>STREET MAINTENANCE</b>					
Personnel	121,643	122,025	122,025	125,907	125,907
Materials	24,687	24,687	24,687	33,238	33,238
Total STREET MAINTENANCE	146,330	146,712	146,712	159,145	159,145
<b>STREET LIGHTS/SIGN</b>					
Materials	186,100	186,100	186,100	181,300	181,300
Total STREET LIGHTS/SIGN	186,100	186,100	186,100	181,300	181,300
TOTAL	332,430	332,812	332,812	340,445	340,445

FTEs	Budget FTEs FY 2019	Budget FTEs FY 2020
Full Time	1.2	1.2
Part Time	0.1	0.1
TOTAL	1.3	1.3

**Level of Service**

Street Lights & Signs Same Level of Service

	Quartile FY 2019	Score FY 2019
Street Lights & Signs	1	23.25

### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

#### Reliance on City

City is the sole provider but there are other public or private entities which could be contracted to provide this service

#### Mandated

Program is required by Federal, State or County legislation

### Section 4: Cost Savings / Innovation / Collaboration

STREET LIGHTS/SIGN Collaboration: Being in the Water and Streets Division of Public Works, the Streets Department has a primary maintenance function in supporting Street Lights and Signs. Working collaboratively with Rocky Mountain Power, Sustainability, and the Engineering Department has created opportunities to incorporate new technologies, which allows for greater productivity. Innovation: The Street Department is looking for ways to enhance environmental stewardship while decreasing carbon footprint and equipment downtime through innovation. Recent examples include: Retrofitting existing lights to LED lights along Silver King Drive, Empire Ave, and most recently along Iron Horse Drive. Over the next year or so staff will request approval from City Council to begin retrofitting all street and path lighting to LED.

### Section 5: Consequences of Funding Proposal at Lower Level

STREET LIGHTS/SIGN The consequences of lowering the funding for this program include: not meeting regulatory signage compliance, inability to repair street lights in a timely manner, and experiencing an increase in citizen complaints.

### Section 6: Performance Measures

	Description	Actual FY 2016	Actual FY 2017	Target FY 2018	Target FY 2019
Street Lights & Signs-STREET MAINTENANCE	Percentage of city street lights operating.	0%	193%	0%	0%
Street Lights & Signs-STREET MAINTENANCE	Percentage of City-Owned street lights repaired within 30 days of receiving a complaint or requests for service. Street Lights that are maintained by Park City	0%	190%	0%	0%
Street Lights & Signs-STREET MAINTENANCE	Percentage of traffic control devices repaired within 30 days.	0%	200%	0%	0%
Street Lights & Signs-STREET MAINTENANCE	Percentage of signs inspected per year.	0%	200%	0%	0%

**Description:**

TRANSPORTATION OPER Serves Park City's senior and mobility challenged populations with fully accessible and supported transit services that operate the same days and hours as our fixed route system.

**Council Goal:**

048 Thriving Mountain Town

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Transportation: Congestion Reduction, Local and Regional This service provides mobility to a portion of our population that may have no other option. The service is required by the American with Disabilities Act, but most importantly ensures transit benefits are accessible to all within our community. ADA Para-transit service is required by the American with Disabilities Act.

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a SIGNIFICANT increase in demand of 15% to 24%

	Request	Rationale
	FY 2019	FY 2019
Park City Mobility	Transit Ops: \$51,065 Increase in Personnel for 19 Bus Driver II's, 1 Bus Driver IV and 1 Transit Shift Supervisor. \$106,178 increase in Materials and Supplies budgeting up for how much is being spent.	
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018				FY 2019				FY 2020			
	Dept Req	RT Rec	CM REC	Tot Rec Cost	Dept Req	RT Rec	CM REC	Tot Rec Cost	Dept Req	RT Rec	CM REC	Tot Rec Cost
TRANSPORTATION OPER												
Personnel	184,668	235,734	209,662	223,823	223,823	223,823	226,936	226,936	226,936			226,936
Materials	596,277	702,455	596,277	600,374	600,374	600,773	600,773	600,773	600,773			600,773
Total TRANSPORTATION OPER	780,945	938,189	805,939	824,197	824,197	824,596	827,709	827,709	827,709			827,709
TOTAL	780,945	938,189	805,939	824,197	824,197	824,596	827,709	827,709	827,709			827,709

FTEs	Budget FTEs	Budget FTEs
	FY 2019	FY 2020
Full Time	2.9	2.9
Part Time	0.7	0.7
<b>TOTAL</b>	<b>3.7</b>	<b>3.7</b>

**Level of Service**

Park City Mobility Enhanced Level of Service

	Quartile	Score
	FY 2019	FY 2019
Park City Mobility	1	21.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by another governmental, non-profit or civic agency

**Mandated**

Program is required by Federal, State or County legislation

**Section 4: Cost Savings / Innovation / Collaboration**

TRANSPORTATION OPER This service is run in collaboration with Summit County, who provides a proportionate share of the funding for this program. Combining the ADA Para-transit service allows us to serve both communities' needs at a far reduced cost per ride.

**Section 5: Consequences of Funding Proposal at Lower Level**

TRANSPORTATION OPER The current level of funding for this program is driven by the demand the City must serve in order to remain compliant with the American with Disabilities Act. Reductions in cost in this service would result in non-compliant service that would likely lead to Federal Transit Administration sanctions and expose the City to potential litigation by affected groups.

**Section 6: Performance Measures**

	Description	Target
	-	FY 2018
Park City Mobility-TRANSPORTATION OPER	Cost per passenger on Park City Mobility	0
Park City Mobility-TRANSPORTATION OPER	Passenger per mile on Park City Mobility	0
Park City Mobility-TRANSPORTATION OPER	Total annual passengers on Park City Mobility	15700

**Description:**

TRANSPORTATION OPER The Winter Service Program operates from December 15th through April 15th (start and end dates vary slightly based upon resort opening and closing). Service hours run from 6:00 am to 2:30 am 7 days a week. Silver Lake operates from 6:15am to 10:15pm 7 days a week. The Empire Pass service operates from 6:30am to 10:45 pm 7 days a week.

**Council Goal:**

028 Thriving Mountain Town

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Transportation: Congestion Reduction, Local and Regional The winter service program plays a vital role in achieving Council's goal of an effective transportation system. The system carried 1,284,154 riders in 2011. The program reduces congestion, reduces carbon emissions and helps maintain Park City's position as a world class ski destination.

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a SIGNIFICANT increase in demand of 15% to 24%

	Request	Rationale
	FY 2019	FY 2019
Winter Service	Transit Ops: \$967,210 Increase in Personnel for 19 Bus Driver II's, 1 Bus Driver IV and 1 Transit Shift Supervisor. \$354,268 increase in Materials and Supplies budgeting up for how much is being spent.	
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures		Dept Req	RT Rec	CM REC	Tot Rec Cost	Dept Req	RT Rec	CM REC	Tot Rec Cost
	FY 2018	FY 2019	FY 2019	FY 2019	FY 2019	FY 2020	FY 2020	FY 2020	FY 2020
TRANSPORTATION OPER									
Personnel	4,413,765	5,380,975	4,879,016	5,095,434	5,095,434	5,095,434	5,148,757	5,148,757	5,148,757
Materials	1,519,203	1,873,471	1,519,203	1,408,306	1,408,306	1,415,621	1,415,621	1,415,621	1,415,621
Total TRANSPORTATION OPER	5,932,968	7,254,446	6,398,219	6,503,740	6,503,740	6,511,055	6,564,378	6,564,378	6,564,378
<b>TOTAL</b>	<b>5,932,968</b>	<b>7,254,446</b>	<b>6,398,219</b>	<b>6,503,740</b>	<b>6,503,740</b>	<b>6,511,055</b>	<b>6,564,378</b>	<b>6,564,378</b>	<b>6,564,378</b>

FTEs	Budget FTEs	Budget FTEs
	FY 2019	FY 2020
Full Time	50.4	50.4

FTEs	Budget FTEs	
	FY 2019	FY 2020
Part Time	13.7	13.7
<b>TOTAL</b>	<b>64.1</b>	<b>64.1</b>

**Level of Service**

Winter Service Enhanced Level of Service

	Quartile	Score
	FY 2019	FY 2019
Winter Service	1	21.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by another governmental, non-profit or civic agency

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

TRANSPORTATION OPER Our collaborative transit operation with Summit County and Utah Transit Authority eliminates capital and administrative duplication and significantly reduces management and overhead costs for all involved agencies and the taxpayers that support them.

**Section 5: Consequences of Funding Proposal at Lower Level**

TRANSPORTATION OPER Staff does not recommend any reduction in funding. However, should Council determine to do so, this would require a reduction in routes, hours or days of service. If directed staff will return with a prioritized list of service reductions.

**Section 6: Performance Measures**

	Description	Target
	-	FY 2018
Winter Service-TRANSPORTATION OPER	Total passengers during Winter Season	1275000
Winter Service-TRANSPORTATION OPER4)	Passengers per route mile. - Winter Service	2.8
Winter Service-TRANSPORTATION OPER3)	Cost per passenger - Winter Service	3.25

**Description:**

TRANSPORTATION OPER The summer service program operates from April 15th through December 15th (start and end dates may vary based upon opening and closing of ski resorts). The system operates from 7:30 am to 10:30pm, 7 days a week. The Trolley operates from 10am to 10pm 7 days a week. The City's Dial-A-Ride program (serves Quinn's Junction) operates 8am to 9pm 7 days a week. Current LOS also includes year round PC-SLC Connect service.

**Council Goal:**

027 Thriving Mountain Town

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Transportation: Congestion Reduction, Local and Regional The summer service program plays a vital role in achieving Council's goal of an effective transportation system. The system carried 480,003 riders in 2011. The program reduces congestion, reduces carbon emissions and helps maintain Park City's position as a world class ski destination.

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a SIGNIFICANT increase in demand of 15% to 24%

	Request	Rationale
	FY 2019	FY 2019
Summer Service	Transit Ops: \$715,481 Increase in Personnel for 19 Bus Driver II's, 1 Bus Driver IV and 1 Transit Shift Supervisor. \$316,140 increase in Materials and Supplies budgeting up for how much is being spent.	
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Tot Rec Cost FY 2019	Dept Req FY 2020	RT Rec FY 2020	CM REC FY 2020	Tot Rec Cost FY 2020
TRANSPORTATION OPER									
Personnel	3,097,241	3,812,722	3,444,522	3,593,771	3,593,771	3,593,771	3,631,940	3,631,940	3,631,940
Materials	1,086,427	1,402,567	1,086,427	967,157	967,157	972,477	972,477	972,477	972,477
Total TRANSPORTATION OPER	4,183,667	5,215,288	4,530,949	4,560,928	4,560,928	4,566,248	4,604,417	4,604,417	4,604,417
<b>TOTAL</b>	<b>4,183,667</b>	<b>5,215,288</b>	<b>4,530,949</b>	<b>4,560,928</b>	<b>4,560,928</b>	<b>4,566,248</b>	<b>4,604,417</b>	<b>4,604,417</b>	<b>4,604,417</b>

FTEs	Budget FTEs	
	FY 2019	FY 2020
Full Time	36.1	36.1
Part Time	9.9	9.9
<b>TOTAL</b>	<b>46.0</b>	<b>46.0</b>

**Level of Service**

Summer Service Enhanced Level of Service

	Quartile	Score
	FY 2019	FY 2019
Summer Service	1	21.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by another governmental, non-profit or civic agency

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

TRANSPORTATION OPER Our collaborative transit operation with Summit County and Utah Transit Authority eliminates capital and administrative duplication and significantly reduces management and overhead costs for all involved agencies and the taxpayers that support them.

**Section 5: Consequences of Funding Proposal at Lower Level**

TRANSPORTATION OPER Staff does not recommend any reduction in funding. However, should Council determine to do so, this would require a reduction in routes, hours or days of service. If directed staff will return with a prioritized list of service reductions.

**Section 6: Performance Measures**

	Description	Target
	-	FY 2018
Summer Service-TRANSPORTATION OPER	Total passengers during Summer Season	540000
Summer Service-TRANSPORTATION OPER	4) Passengers per route mile. - Summer Service	1.4
Summer Service-TRANSPORTATION OPER	3) Cost per passenger - Summer Service	4.7

TRANSPORTATION OPER This program coordinates with the City's planning department, Summit County and the Utah Department of Transportation to ensure our critical transportation corridors (SR-224, SR-248 and Bonanza Drive) are constructed and operated to promote the safety and convenience of all travel modes (Pedestrian, Bicycle, Transit, Auto). The program provides for long and short term planning and implementation of strategic plans for the City's primary transportation corridors (SR-224, SR-248 and Bonanza Dr.).

**Council Goal:**

033 Thriving Mountain Town

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Transportation: Congestion Reduction, The Transportation department plays a critical role in pursuing City Council's goal of an effective Transportation Local and Regional System through planning and implementation of primary corridor strategic plans.

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a SIGNIFICANT increase in demand of 15% to 24%

	Request	Rationale
	FY 2019	FY 2019
Transportation Management	TRANSPORTATION PLANNING: Public Notices: SR 248 NEPA Mailing (\$2,250)Meetings/Conf. Travel: UDOT/National Conferences (\$2,500)Recruitment & Train: Planner Certifications (\$1,500)Department Supplies: Office supplies, new computers, software, software updates, hot spots (\$2,500)Office Supplies: attributed to staff increases (\$2,000)PROFESSIONAL AND CONSULTING SERVICES (\$40,000)Priority 1- E-bike Share Phase 2 (\$35,000- one time) Priority 2- Traffic Ops Center Feasibility Study (\$20,000- one time) Priority 3 - Wayfinding Plan and Design Guidelines (\$25,000- one time) MISC. CONTRACT SERVICES (\$231,995)Priority 1 - Must Have is Event Traffic Management (includes Sundance, Peak Winter, 4th of July, ArtsFest, Miners Day, Halloween, based on FY 2018 actuals and estimate for 2019 FIS World Cup (\$200,000- ongoing)Priority 2-Ongoing- TDM programs - Guaranteed Ride Home Program, PC/SLC Connect passes, vanpools, incentives, Bike To work Month, Transportation Management Association Support, etc. (\$50,000- ongoing)Priority 3- Transportation System Performance Monitoring \$100,000 - Blyncsy year 3 contract (\$90,000- one time) UDOT ATR counters (\$10,000- one time) Priority 4 - Independent Traffic Impact Analysis; Treasure Hill, PCMR Development, Bonanza Park, Deer Valley Development, Affordable Housing Projects, Park City School District Start Times (\$40,000- Ongoing) Priority 5 - Summit County Travel Demand Model Support (\$10,000- one time)Priority 6 - Remix Transit Planning Software License (\$12,500- one time)CONTRACT SERVICES SPECIAL SERVICES: (\$49,136)Laynee Jones Consulting, for transportation project management support - Priority 1 (\$75,000 ongoing), SUPER High Priority given workload and need for capital project support and Matthews impending departure. Projects include US 40 Park and Ride, SR 224 Corridor, SR 248 Corridor, Olympic Planning and Representation, Bonanza Park Intermodal Hub PM support TOTAL: \$321,857 (with Personnel offset)	
<b>TOTAL</b>		

## Section 2: Proposed Amount / FTEs

Expenditures	Dept Req		RT Rec		CM REC		Tot Rec Cost		Tot Rec Cost	
	FY 2018	FY 2019	FY 2020	FY 2020	FY 2020	FY 2020				
TRANSPORTATION OPER										
Personnel	75,718	145,247	146,533	122,459	122,459	122,459	124,564	124,564	124,564	124,564
Materials	338,156	338,156	338,156	635,806	635,806	635,806	635,806	635,806	635,806	635,806
Total TRANSPORTATION OPER	413,874	483,403	484,689	758,265	758,265	758,265	760,370	760,370	760,370	760,370
TRANSPORTATION PLANNING										
Personnel	447,696	474,402	474,402	401,717	401,717	448,877	452,315	452,315	452,315	452,315
Materials	305,619	635,000	635,000	635,000	635,000	635,000	635,000	635,000	635,000	635,000
Total TRANSPORTATION PLANNING	753,315	1,109,402	1,109,402	1,036,717	1,036,717	1,083,877	1,087,315	1,087,315	1,087,315	1,087,315
TOTAL	1,167,189	1,592,805	1,594,091	1,794,983	1,794,983	1,842,142	1,847,685	1,847,685	1,847,685	1,847,685

FTEs	Budget FTEs	
	FY 2019	FY 2020
Full Time	5.0	5.2
Part Time		
TOTAL	5.0	5.2

### Level of Service

Transportation Management Enhanced Level of Service

	Quartile	Score
	FY 2019	FY 2019
Transportation Management	1	21.50

## Section 3: Basic Program Attributes

### Community Served

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

### Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

### Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

TRANSPORTATION OPER The program collaborates with Summit County, Utah Highway Patrol, Utah Transit Authority and the Utah Department of Transportation on regional and local strategic planning efforts. This collaboration helps ensure the primary transportation corridors that Park City depends upon (SR-224, Sr-248, and Bonanza Dr.) are constructed and operated in an efficient manner that promotes a balanced multi-modal and effective transportation system.

**Section 5: Consequences of Funding Proposal at Lower Level**

TRANSPORTATION OPER Staff does not recommend reductions in funding for this program. Should Council direct Staff to reduce expenses, this would require a reduction in staff levels. This reduction would impact the programs ability to effectively plan, coordinate and implement the City's primary corridor strategic plans.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
		FY 2016	FY 2017	FY 2018	FY 2019
Transportation Management-TRANSPORTATION OPER	Percent of citizens who rate traffic flow in Park City as "good" or excellent	0%	0%	65%	0%

**Description:**

STREET MAINTENANCE Program includes snow plowing, hauling, blowing, and widening for 130 lane miles of roadway and multiple miles of sidewalks and bike paths. Challenges to the program are loss of on-site and remote snow storage, expanded service for sidewalks, new development (Main Street Improvements, PC Heights, Quinn's), increase in special events and increasing community expectations. The Streets Department provides a variety of services, and snow removal techniques for this program. It requires that snow removal services be performed through priority sequencing 24/7 in all areas of the community.

**Council Goal:**

043 Thriving Mountain Town

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Well-Maintained Assets and Infrastructure Effective Transportation has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for effective snow removal services through citizen requests and community satisfaction surveys. The snow removal program is a critical (core) service for the community to function as a world class resort destination.

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a MINIMAL increase in demand of 1% to 4%

	Request	Rationale
	FY 2019	FY 2019
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures		Dept Req	RT Rec	CM REC	Tot Rec Cost	Dept Req	RT Rec	CM REC	Tot Rec Cost
	FY 2018	FY 2019	FY 2019	FY 2019	FY 2019	FY 2020	FY 2020	FY 2020	FY 2020
<b>STREET MAINTENANCE</b>									
Personnel	785,290	784,311	770,366	795,540	795,540	795,540	803,827	803,827	803,827
Materials	434,509	434,509	434,509	443,060	443,060	434,509	434,509	434,509	434,509
<b>Total STREET MAINTENANCE</b>	<b>1,219,799</b>	<b>1,218,820</b>	<b>1,204,875</b>	<b>1,238,600</b>	<b>1,238,600</b>	<b>1,230,049</b>	<b>1,238,336</b>	<b>1,238,336</b>	<b>1,238,336</b>
<b>CONTINGENCY/SNOW REMOVAL</b>									
Materials	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
<b>Total CONTINGENCY/SNOW REMOVAL</b>	<b>50,000</b>								
<b>TOTAL</b>	<b>1,269,799</b>	<b>1,268,820</b>	<b>1,254,875</b>	<b>1,288,600</b>	<b>1,288,600</b>	<b>1,280,049</b>	<b>1,288,336</b>	<b>1,288,336</b>	<b>1,288,336</b>

FTEs	Budget FTEs	
	FY 2019	FY 2020
Full Time	7.8	7.8
Part Time	0.2	0.2
<b>TOTAL</b>	<b>8.1</b>	<b>8.1</b>

**Level of Service**

Winter Snow Operations Enhanced Level of Service

	Quartile	Score
	FY 2019	FY 2019
Winter Snow Operations	2	20.25

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City is the sole provider but there are other public or private entities which could be contracted to provide this service

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

STREET MAINTENANCE

Cost Savings: The Streets Department continues expanding to incorporate more "Mini" hauls in the Downtown Business District. This saves money by removing snow in a more efficient and effective manner. Innovation: The Streets Department continually looks for creative ways to increase productivity, service levels, equipment availability and decrease equipment downtime through innovation. Recent examples include: additional snow blowing equipment and 4X4 plow trucks. Industry trends are to move toward environmental deicers, heated sidewalks and specialized snow melting equipment.

**Section 5: Consequences of Funding Proposal at Lower Level**

STREET MAINTENANCE

The consequences of lowering the funding for this program include: Impacts to the health and Safety of our citizens and visitors, reduction in citizen and visitor safety, convenient travel, and an increase in accidents. There would also be an increase in citizen and business owner complaints due to established community expectations. Proposed LOS: Maintain Current LOS.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
		FY 2016	FY 2017	FY 2018	FY 2019
Winter Snow Operations-STREET MAINTENANCE	Percentage of roads plowed within 16 hours after a storm.	100%	95%	0%	0%

**Description:**

BLDG MAINT ADM	The Building Maintenance Department provides a variety of maintenance and support services for this program. It requires that event logistical support be performed in many areas of the community to ensure a smooth, successful event.
ECONOMY	The Economy Team oversees the coordination of all permitted Special Events. This includes taking events from the application process to the day of execution of the event. Special Events Department is responsible for working with an event to secure all the required permitting and works with various city departments to coordinate logistics to ensure that the all impacts of the event are properly mitigated.
POLICE	Hundreds of hours are spent in planning and staffing the various events that are held. Close and trusting relationships have been developed between staff and event planners/promoters. Special events are vital to the promotion and economy of Park City.
PARKS & CEMETERY	Logistical support for City-sponsored events, i.e. field preps, waste management, facility cleaning and enhanced snow removal. Challenges to the goal of this program are: Overall growth of events competing for resources due to increasing number and scale of events and organizer expectations.
STREET MAINTENANCE	Logistical support for City sponsored events, i.e. barricades, message boards, waste management, street cleaning, and enhanced snow removal. Challenges to the goal of this program are: Overall growth of events, competing for resources due to increasing number and scale of events, and organizer expectations.
TRANSPORTATION OPER	Provides enhanced transit service required to serve large crowds during Park City's major events (i.e., Sundance and Arts Festival).
PARKING	Provides for enhanced parking management and enforcement levels during Sundance and Arts Fest.

**Council Goal:**

023 Inclusive & Healthy Community

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Varied & Multi-Seasonal Event Offerings Special Events has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for Special Events through Chamber Bureau, citizen requests and outside organizers. The Special Event program is a critical function to Park City's economic sustainability. Also, Special Event planning and staffing are essential for a safe and successful special event. Proper planning and staffing promotes a healthy event environment, which promotes Park City as a World Class Multi-seasonal Resort Community. Finally, Special Event transit services significantly reduce traffic congestion on all City streets and enable the movement of large numbers of people to event venues. Special Event Transit also reduces the need to expand roads and parking resources that would be required without strong transit support.

**Section 1: Scope**

**Change in Demand**

Program experiencing a MODEST increase in demand of 5% to 14%

**Explanation**

Ice (minimal increase): It is anticipated that demand for Special Events in FY 18 will be similar to that which we experienced in FY 17.

	Request	Rationale
	FY 2019	FY 2019
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Revenue FY 2019	Tot Rec Cost FY 2019	Dept Req FY 2020	RT Rec FY 2020	CM REC FY 2020	Revenue FY 2020	Tot Rec Cost FY 2020
	<b>BLDG MAINT ADM</b>										
Materials	20,420	24,920	24,920	24,920		24,920	24,920	24,920	24,920		24,920
<b>Total BLDG MAINT ADM</b>	<b>20,420</b>	<b>24,920</b>	<b>24,920</b>	<b>24,920</b>		<b>24,920</b>	<b>24,920</b>	<b>24,920</b>	<b>24,920</b>		<b>24,920</b>
<b>ICE FACILITY</b>											
Personnel	58,121				-25,438	-25,438				-26,538	-26,538
Materials	-45,547	4,663	4,663	4,663	-50,210	-45,547	4,663	4,663	4,663	-55,420	-50,757
<b>Total ICE FACILITY</b>	<b>12,574</b>	<b>4,663</b>	<b>4,663</b>	<b>4,663</b>	<b>-75,648</b>	<b>-70,985</b>	<b>4,663</b>	<b>4,663</b>	<b>4,663</b>	<b>-81,958</b>	<b>-77,295</b>
<b>FIELDS</b>											
Personnel	40,729	41,378	41,378	43,285	-25,438	17,847	43,285	43,655	43,655	-26,538	17,118
Materials	6,101	6,101	6,101	8,837		8,837	6,101	6,101	6,101		6,101
<b>Total FIELDS</b>	<b>46,830</b>	<b>47,479</b>	<b>47,479</b>	<b>52,122</b>	<b>-25,438</b>	<b>26,684</b>	<b>49,386</b>	<b>49,756</b>	<b>49,756</b>	<b>-26,538</b>	<b>23,219</b>
<b>ECONOMY</b>											
Personnel	287,575	287,328	287,288	295,996	-25,438	270,558	295,996	298,662	298,662	-26,538	272,124
Materials	-17,458	88,742	88,742	88,742	-106,200	-17,458	88,742	88,742	88,742	-118,000	-29,258
<b>Total ECONOMY</b>	<b>270,117</b>	<b>376,070</b>	<b>376,030</b>	<b>384,738</b>	<b>-131,638</b>	<b>253,100</b>	<b>384,738</b>	<b>387,404</b>	<b>387,404</b>	<b>-144,538</b>	<b>242,866</b>
<b>POLICE</b>											
Personnel	929,976	1,021,770	957,245	1,006,832	-50,876	955,957	1,006,832	1,013,498	1,013,498	-53,076	960,422
Materials	-53,900	68,000	68,000	68,000	-67,900	100	68,000	68,000	68,000	-58,000	10,000
<b>Total POLICE</b>	<b>876,076</b>	<b>1,089,770</b>	<b>1,025,245</b>	<b>1,074,832</b>	<b>-118,776</b>	<b>956,057</b>	<b>1,074,832</b>	<b>1,081,498</b>	<b>1,081,498</b>	<b>-111,076</b>	<b>970,422</b>
<b>PARKS &amp; CEMETERY</b>											
Personnel	98,894	105,197	105,256	109,525	-63,594	45,930	109,525	110,530	110,530	-66,344	44,185
Materials	49,077	49,077	49,077	53,682		53,682	49,077	49,077	49,077		49,077
<b>Total PARKS &amp; CEMETERY</b>	<b>147,971</b>	<b>154,274</b>	<b>154,333</b>	<b>163,207</b>	<b>-63,594</b>	<b>99,612</b>	<b>158,602</b>	<b>159,607</b>	<b>159,607</b>	<b>-66,344</b>	<b>93,262</b>
<b>STREET MAINTENANCE</b>											
Personnel	124,233	125,309	125,309	129,030	-63,594	65,436	129,030	130,333	130,333	-66,344	63,988
Materials	29,763	29,763	29,763	37,308		37,308	29,763	29,763	29,763		29,763
<b>Total STREET MAINTENANCE</b>	<b>153,996</b>	<b>155,072</b>	<b>155,072</b>	<b>166,338</b>	<b>-63,594</b>	<b>102,744</b>	<b>158,793</b>	<b>160,096</b>	<b>160,096</b>	<b>-66,344</b>	<b>93,751</b>
<b>TRANSPORTATION OPER</b>											
Personnel	110,479	144,572	127,600	126,892		126,892	126,892	129,009	129,009		129,009
Materials	230,742	295,937	230,742	234,243		234,243	234,509	234,509	234,509		234,509
<b>Total TRANSPORTATION OPER</b>	<b>341,222</b>	<b>440,509</b>	<b>358,342</b>	<b>361,135</b>		<b>361,135</b>	<b>361,401</b>	<b>363,518</b>	<b>363,518</b>		<b>363,518</b>
<b>SUNDANCE MITIGATION</b>											
Materials	320,000	320,000	320,000	320,000		320,000	320,000	320,000	320,000		320,000
<b>Total SUNDANCE MITIGATION</b>	<b>320,000</b>	<b>320,000</b>	<b>320,000</b>	<b>320,000</b>		<b>320,000</b>	<b>320,000</b>	<b>320,000</b>	<b>320,000</b>		<b>320,000</b>
<b>PSSM LONG TERM AGREEMENT</b>											
Materials	20,000	20,000	20,000	20,000		20,000	20,000	20,000	20,000		20,000
<b>Total PSSM LONG TERM AGREEMENT</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>		<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>		<b>20,000</b>
<b>TOTAL</b>	<b>2,209,205</b>	<b>2,632,758</b>	<b>2,486,084</b>	<b>2,571,955</b>	<b>-478,688</b>	<b>2,093,267</b>	<b>2,557,335</b>	<b>2,571,462</b>	<b>2,571,462</b>	<b>-496,798</b>	<b>2,074,665</b>

FTEs	Budget FTEs	
	FY 2019	FY 2020
Full Time	13.2	13.2
Part Time	1.7	1.7
<b>TOTAL</b>	<b>14.9</b>	<b>14.9</b>

**Level of Service**

Special Events Same Level of Service

	Quartile	Score
	FY 2019	FY 2019
Special Events	2	19.50

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

**Reliance on City**

City is the sole provider but there are other public or private entities which could be contracted to provide this service

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

- BLDG MAINT ADM The Building Maintenance Department continually looks for creative ways to increase efficiency through innovation. An example is the ability to provide separate access keys to buildings during large scale special events without compromising the City's overall security.
- ICE FACILITY Due to limited ice along with a short summer schedule, the ice arena has become more efficient with booking camps. The Figure Skating Camp and Pioneer Camp have worked together to allow for both camps to take place on the same week.
- PARKS & CEMETERY Being in the Public Works Division, the Parks & Fields Department has a primary maintenance and assistance function in supporting Special Events. Working collaboratively with other agencies, departments and outside organizers has created efficiencies which allows for greater participant satisfaction and enhancing the overall experience that will propel us above the competing venues.
- TRANSPORTATION OPER Park City and Sundance collaborate on both traffic and transit planning year round to ensure the event runs as smoothly as possible. Transit's new GPS/AVL system have begun to revolutionize the way we operate our special event services by providing real time locations, real time passenger loads, origin\destination information, automatic stop announcements, and on-time performance reporting.
- PARKING Park City moved its parking enforcement operation from one being provided to the City by a third party contractor to an in-house operation. The objective of this move was to improve customer service while still maintaining effective compliance with parking regulations. Initial indications are the in-house program will prove very successful. Parking has added significant technology enhancements in the past year including pay-by-phone, on line citation appeals and citation payments, real time info available to enforcement officers in the field and automated license plate recognition systems all of these enhancements improve the level of customer service delivered.

**Section 5: Consequences of Funding Proposal at Lower Level**

- ICE FACILITY If funding is cut to this program, then the number of special events held would be reduced and the level of service provided to event planners would be reduced, which could impact overall satisfaction. In addition, revenues from ice rentals from events would be reduced.
- FIELDS
- POLICE Funding at a reduced level would create a reduced level of service, which would have a direct negative result on the success of any particular event.
- PARKS & CEMETERY The consequences of lowering the funding for this program include: Reduction in Park City being a "destination resort". There would also be a decrease in financial and cultural benefit to the community.
- TRANSPORTATION OPER Staff does not recommend lower funding levels for this program. Should Council direct Staff to reduce expenses in the program, then days, hours and/or routes served during special events would need to be reduced. This reduction would impact the City's ability to support the major events served and result in increased congestion during those events.
- PARKING Staff does not recommend funding the program at a lower level than currently approved. Program revenues are sufficient to cover program costs. Current level of funding enables Parking Services to provide for a high level of customer service while maintaining reasonable parking regulation compliance.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
		FY 2016	FY 2017	FY 2018	FY 2019
	-				
Special Events-PARKS	Percent of events properly staffed and prepared for.	100%	100%	100%	0%
Special Events-STREET MAINTENANCE	Percentage electronic signs are operational per event.	90%	100%	0%	0%
Special Events-STREET MAINTENANCE	Percentage of barricades set up completed within 2 hours of event(s).	100%	100%	0%	0%
Special Events-TRANSPORTATION OPER	1) Cost per passenger	0	0	1.75	0
Special Events-TRANSPORTATION OPER	2) Passengers per year	0	0	200000	0
Special Events-ECONOMY	Number of event days	136	0	0	0
Special Events ICE FACILITY	Number of special events hosted by the Sports Complex	23%	0%	25%	0%
Special Events-ECONOMY	Percent of event organizers "satisfied" or better with Special Events.	90%	0%	0%	0%
Special Events-ECONOMY	Number of event complaints annually	30	0	0	0

**Description:**

PARKING The program administers and enforces regulation of 1316 parking spaces in the Main Street core. This includes the North and South Marsac lots, Sandridge lots, Flagpole lot, Galleria lot, top level of Gateway Garage, Swede Alley lots, China bridge Garage, Brew Pub Lot, Main Street, Heber Avenue and Park Avenue (Heber Ave to 9th St.). The program also administers and enforces the City's historic district residential permit zones located south of 12th Street and west of Main Street. The programs customer service desk at the Ironhorse Public Works Building issues approximately 325 employee permits each year, and 1000 residential permits each year. Parking Services processes an average of 9,500 citations per year (including Police parking citations issued throughout City limits) and the City's adjudicator reviews and rules on approximately 525 citation appeals (5.5% of citations issued) per year. This scenario includes staffing the parking enforcement program with City employees.

**Council Goal:**

076 Thriving Mountain Town

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Transportation: Congestion Reduction, Local and Regional Parking is an essential component of the strategy to achieve Council's goal of an effective transportation system. The availability, convenience and pricing of parking play an important role in a traveler's mode choice. The City's parking strategy seeks to balance the availability of convenient parking while also promoting use of alternate modes of travel (pedestrian, bicycle, transit).

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program Experiencing a SUBSTANTIAL increase in demand of 25% or more

	Request	Rationale
	FY 2019	FY 2019
Parking Management	PARKING: New Position Requests 1. Lead Parking Enforcement Officer- \$73,439 2. Realignment of Parking Supervisor to increase role and pay grade- \$3,6481. 02121, Subscriptions \$400,000- New parking technology subscriptions 2. 02122, Memberships \$100- IPI and SWPTA annual memberships 3. 02211, Public Notices \$6,000- Recruiting 4. 02321, Meetings, Conf \$10,500- PIE, Lead PC, Lead VA, and IPI conference 5. 02370, Recruitment \$400 6. 02410, Dept Supplies \$8,000- paint, cleaning supplies, tools, decal updates, magnets for closed equipment, type 1 barricades, etc. 7. 02411, Office Supplies \$500 8. 02431, Uniforms \$4,000 9. 02711, Printing \$2,000- We've spent \$13K on printing in 2018, although it's expected that we'll spend less now that the program has launched. Includes first time meter notices, passport notices, corex signage replacement for events. 10. 04251, Software \$5,000- This is required software for the Data Analyst position, called Tableau. 11. 04520, Misc Contract \$53,000- This includes the OSSSI cameras in the garage, the intercom service, required to operate the garage, and 3,000 to cover incidental contractor cost such as locksmith, small repairs, etc. 12. 05121, Street Signs \$8,000- Trailblazer signage (224/Deer Valley Drive, residential, Mawhinney) 13. 05159, Equipment \$22,000 14. 06111, Bank Charges \$29,000- This estimate is based on anticipation of 200,000 additional transactions at 2% 15. 04570, Security \$9840- Peak Security in the garage at \$850/month (in Public Works budget?) 16. 05780, Marketing \$15,000- We have a new position in Public Works, allocated to marketing parking messages (in Public Works budget?) TOTAL: \$625,587	
<b>TOTAL</b>		

## Section 2: Proposed Amount / FTEs

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Revenue FY 2019	Tot Rec Cost FY 2019	Dept Req FY 2020	RT Rec FY 2020	CM REC FY 2020	Revenue FY 2020	Tot Rec Cost FY 2020
	TRANSPORTATION OPER										
Materials	322,908	322,908	322,908	322,908		322,908	322,908	322,908	322,908		322,908
Total TRANSPORTATION OPER	322,908	322,908	322,908	322,908		322,908	322,908	322,908	322,908		322,908
PARKING											
Personnel	755,120	857,475	860,494	1,009,760		1,009,760	1,009,760	1,020,604	1,020,604		1,020,604
Materials	-	726,500	726,500	747,900	-	-373,300	741,500	741,500	741,500	-	-379,700
	1,048,200				1,121,200					1,121,200	
Total PARKING	-293,080	1,583,975	1,586,994	1,757,660	-	636,460	1,751,260	1,762,104	1,762,104	-	640,904
					1,121,200					1,121,200	
TOTAL	29,828	1,906,883	1,909,902	2,080,568	-	959,368	2,074,168	2,085,012	2,085,012	-	963,812
					1,121,200					1,121,200	

FTEs	Budget FTEs	Budget FTEs
	FY 2019	FY 2020
Full Time	10.3	10.3
Part Time	2.2	2.2
TOTAL	12.5	12.5

### Level of Service

Parking Management Same Level of Service

	Quartile	Score
	FY 2019	FY 2019
Parking Management	2	19.00

## Section 3: Basic Program Attributes

### Community Served

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life being offered by other private businesses not within City limits

### Reliance on City

### Mandated

City provides program and program is currently being offered by other private businesses not within City limits  
 Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

## Section 4: Cost Savings / Innovation / Collaboration

TRANSPORTATION OPER In 2013 Parking Services moved enforcement operations from one provided for by a third party contractor to a program staffed and managed by City employees. Objectives for this change were to improve level of customer service provided by Parking Services. Early indications are this objective shall be achieved. Parking Services collaborates regularly with the Historic Park City Alliance to help ensure the business communities interests are incorporated into the city's parking management strategy.

**Section 5: Consequences of Funding Proposal at Lower Level**

TRANSPORTATION OPER Staff does not recommend reducing program funding at this time. However, should Council direct Staff to do so days, hours or levels of enforcement would need to be reduced. Staff, if directed, would return with a prioritized list of reductions.

PARKING Staff does not recommend reducing program funding at this time. This position is based on Staff's experience that the current level of enforcement maintains a reasonable level of compliance with regulations (time limits, paid parking and safety regulations) However, should Council direct Staff to do so days, hours or levels of enforcement would need to be reduced. Staff, if directed, would return with a prioritized list of reductions.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
		FY 2016	FY 2017	FY 2018	FY 2019
	-				
Parking Management-TRANSPORTATION OPER	Ratio of appeals to citations (Dept: Parking)	0.04%	0%	0.04%	0%
Parking Management-TRANSPORTATION OPER	Appeals processing time in days (Dept: Parking)	35.92	0	28	0
Parking Management-TRANSPORTATION OPER	Percentage of Vehicles in compliance (Dept: Parking)	0.9%	0%	0%	0%
Parking Management-TRANSPORTATION OPER	Ratio of first-time violations to total violations (Dept: Parking)	0.38%	0%	0.4%	0%
Parking Management-TRANSPORTATION OPER	Citation collection rate (Dept: Parking)	0.8%	0%	0.9%	0%

**Description:**

STREET MAINTENANCE Streets Maintenance Team is responsible for maintaining 130 lane miles of roadway and numerous miles of sidewalks and paths throughout Park City. The pavement management program maximizes pavement life and reduces lifecycle costs. Some of the items included are: Roadway maintenance, guardrail, sidewalks, curb & gutter, pavement striping and bike paths. Challenges to the goal of this program are: Volatility of asphalt oil costs, aging infrastructure, uncertainty of future B&C road funds and community expectations. The Streets Department provides a variety of services, maintenance, and capital renewal projects for this program. It requires that Street and Sidewalk maintenance be performed throughout the community to ensure effective multi-modal transportation and public safety.

**Council Goal:**

058 Engaged & Effective Government & Citizenry

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Well-Maintained Assets and Infrastructure Streets and Sidewalk Maintenance has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for street and sidewalk maintenance through citizen requests and community satisfaction surveys. The street and sidewalk maintenance program is a critical (core) function for the community.

**Section 1: Scope**

**Change in Demand**

Program experiencing NO change in demand

**Explanation**

	Request FY 2019	Rationale FY 2019
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Tot Rec Cost FY 2019
STREET MAINTENANCE					
Personnel	315,334	319,853	305,908	314,313	314,313
Materials	180,038	180,038	180,038	188,589	188,589
Total STREET MAINTENANCE	495,372	499,891	485,946	502,902	502,902
TOTAL	495,372	499,891	485,946	502,902	502,902

FTEs	Budget FTEs FY 2019	Budget FTEs FY 2020
Full Time	2.8	2.8
Part Time	0.2	0.2
TOTAL	3.0	3.0

**Level of Service**

Street & Sidewalk Maintenance Same Level of Service

	Quartile FY 2019	Score FY 2019
Street & Sidewalk Maintenance	2	19.00

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

STREET MAINTENANCE

Innovation: The Streets Department continually looks for creative ways to increase pavement and concrete service life through experimentation and improved pavement designs for the Park City conditions. Recent examples include the new ASHTO, Asphalt Concrete- 58 -28 pavement design for Park City pavements. Industry trends are to move toward asphalt recycling and the possible use of pervious pavements. Currently we are using 15% recycled asphalt in our new asphalt mix.

**Section 5: Consequences of Funding Proposal at Lower Level**

STREET MAINTENANCE

The consequences of lowering the funding for this program include: deterioration of roadways, paths and sidewalks, reduction in preventative maintenance, reduced pavement quality and a reduction in lifespan. There would also be an increase in future maintenance costs and citizen complaints due to established community expectations. Proposed LOS: Same LOS

**Section 6: Performance Measures**

	Description	Actual FY 2016	Actual FY 2017	Target FY 2018	Target FY 2019
Street & Sidewalk Maintenance-STREET MAINTENANCE	- Percentage of potholes filled within 72 hours of receiving a complaint or service request.	100%	95%	0%	0%
Street & Sidewalk Maintenance-STREET MAINTENANCE	Tons of asphalt overlay applied to City streets.	5526	5600	0	0
Street & Sidewalk Maintenance-STREET MAINTENANCE	Square yards of slurry seal applied to City Streets	69320	106000	0	0
Street & Sidewalk Maintenance-STREET MAINTENANCE	Tons of crack seal applied to City streets	33	30	0	0

**Description:**

PARKS & CEMETERY The Parks and Fields Maintenance Departments provide a variety of services and snow removal techniques for this program. It requires that snow removal services be performed through priority sequencing at all City facilities. Items include snow plowing, blowing and widening from 14 miles of sidewalks and bike paths. The Parks Department is also responsible for snow removal at all City-owned buildings, including the tennis bubble and 24 flights of Old Town stairs. The Fields Department is also responsible for the removal of snow from the artificial - turf field. Challenges to the goal of this program are expanded service for sidewalks, new development, and increasing community expectations.

**Council Goal:**

052 Engaged & Effective Government & Citizenry

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Well-Maintained Assets and Infrastructure

Effective Transportation has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for effective snow removal services through citizen requests and community satisfaction surveys. The snow removal program is a critical (core) service for the public in providing a safe community that is walkable & bike-able, supporting a world class resort destination.

**Section 1: Scope**

**Change in Demand**

Program experiencing NO change in demand

**Explanation**

	Request FY 2019	Rationale FY 2019
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Tot Rec Cost FY 2019
<b>FIELDS</b>					
Personnel	72,307	72,727	72,727	76,090	76,090
Materials	14,428	14,428	14,428	20,926	20,926
<b>Total FIELDS</b>	<b>86,735</b>	<b>87,155</b>	<b>87,155</b>	<b>97,016</b>	<b>97,016</b>
<b>PARKS &amp; CEMETERY</b>					
Personnel	276,463	269,670	269,725	280,816	280,816
Materials	89,042	89,042	89,042	93,647	93,647
<b>Total PARKS &amp; CEMETERY</b>	<b>365,505</b>	<b>358,712</b>	<b>358,767</b>	<b>374,463</b>	<b>374,463</b>
<b>TOTAL</b>	<b>452,240</b>	<b>445,867</b>	<b>445,922</b>	<b>471,479</b>	<b>471,479</b>

FTEs	Budget FTEs FY 2019	Budget FTEs FY 2020
Full Time	3.2	3.2
Part Time	0.2	0.2
<b>TOTAL</b>	<b>3.5</b>	<b>3.5</b>

**Level of Service**

Parks & Sidewalk Snow Removal Same Level of Service

	Quartile FY 2019	Score FY 2019
Parks & Sidewalk Snow Removal	2	18.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by another governmental, non-profit or civic agency

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

PARKS & CEMETERY

Innovation: The Parks/Fields Department continually looks for creative ways to increase productivity, service levels, and equipment availability while decreasing equipment downtime. Recent examples include the recent acquisition of additional snow blowing equipment. Industry trends are to move toward environmental deicers and specialized snow melting equipment.

**Section 5: Consequences of Funding Proposal at Lower Level**

PARKS & CEMETERY

The consequences of lowering the funding for this program include: a reduction in citizen and visitor safety, a decrease in convenience for pedestrian travel, and an increase slip and fall accidents. There would also be an increase in citizen and business owner complaints due to established community expectations.

**Section 6: Performance Measures**

	Description	Actual FY 2016	Actual FY 2017	Target FY 2018	Target FY 2019
City Facility Snow Removal-PARKS & CEMETERY	Percentage of Sidewalks and stairs cleared of ice and snow within the next scheduled work shift.	90%	90%	90%	0%
Parks & Sidewalk Snow Removal- PARKS & CEMETERY	Percentage of sidewalks and stairs cleared of ice and snow within the next scheduled work shift (following the end of the storm)	0	90	90	90

**Description:**

BUDGET, DEBT & GRANTS Includes project planning and budgeting, financial modeling, bond issuance, RDA financial monitoring, negotiating and drafting agreements, enhanced financing solutions, unique financing districts and areas, and legal compliance: • Redevelopment Agency (Library Expansion, PCMR Base, Lower Park RDA financial model, etc.) • Unique Financing Districts and Areas (Bonanza Park Community Development Area, Storm Water Utility District, Broadband/Fiber, Business Improvement District) • Sundance Agreement Financial Modeling • Impact Fee Assessment • Economic State of the City

ECONOMY Implementation of all aspects of the City's Economic Development Strategic Plan including immediate and long range goals for economic and redevelopment through planning, operations, programs, refining policy-related and property negotiation discussions; implementation of capital projects and programs.

**Council Goal:**

055 Thriving Mountain Town

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Resilient and Sustainable Economy The City Council Goal of World Class, Multi Seasonal Resort Community has the following desired outcomes: proactive partnerships with major landowners in RDA efforts; extend LPA RDA; balance tourism & local quality of life; further population of the event calendar; and unique & locally owned businesses.

**Section 1: Scope**

Change in Demand	Explanation
Program experiencing NO change in demand	

	Request	Rationale
	FY 2019	FY 2019
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Revenue FY 2019	Tot Rec Cost FY 2019	Dept Req FY 2020	RT Rec FY 2020	CM REC FY 2020	Revenue FY 2020	Tot Rec Cost FY 2020
BUDGET, DEBT & GRANTS											
Personnel	29,965	29,965	29,965	29,967		29,967	29,967	30,179	30,179		30,179
Total BUDGET, DEBT & GRANTS	29,965	29,965	29,965	29,967		29,967	29,967	30,179	30,179		30,179
ECONOMY											

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Revenue FY 2019	Tot Rec Cost FY 2019	Dept Req FY 2020	RT Rec FY 2020	CM REC FY 2020	Revenue FY 2020	Tot Rec Cost FY 2020
	Personnel	264,153	263,539	263,488	271,382		271,382	271,382	273,339	273,339	
Materials	13,160	13,160	13,160	13,160		13,160	13,160	13,160	13,160		13,160
<b>Total ECONOMY</b>	<b>277,313</b>	<b>276,699</b>	<b>276,648</b>	<b>284,542</b>		<b>284,542</b>	<b>284,542</b>	<b>286,499</b>	<b>286,499</b>		<b>286,499</b>
<b>DESTINATION TOURISM</b>											
Materials	75,000	75,000	75,000	75,000		75,000	75,000	75,000	75,000		75,000
<b>Total DESTINATION TOURISM</b>	<b>75,000</b>	<b>75,000</b>	<b>75,000</b>	<b>75,000</b>		<b>75,000</b>	<b>75,000</b>	<b>75,000</b>	<b>75,000</b>		<b>75,000</b>
<b>LOWER PARK AVENUE RDA</b>											
Personnel	57,987	57,740	57,763	57,742		57,742	57,742	59,160	59,160		59,160
Materials	1,107,913	1,703,125	1,703,125	1,709,425	-595,212	1,114,213	1,703,125	1,703,125	1,703,125	-595,212	1,107,913
<b>Total LOWER PARK AVENUE RDA</b>	<b>1,165,900</b>	<b>1,760,865</b>	<b>1,760,888</b>	<b>1,767,167</b>	<b>-595,212</b>	<b>1,171,955</b>	<b>1,760,867</b>	<b>1,762,285</b>	<b>1,762,285</b>	<b>-595,212</b>	<b>1,167,073</b>
<b>TOTAL</b>	<b>1,548,179</b>	<b>2,142,529</b>	<b>2,142,502</b>	<b>2,156,676</b>	<b>-595,212</b>	<b>1,561,464</b>	<b>2,150,376</b>	<b>2,153,963</b>	<b>2,153,963</b>	<b>-595,212</b>	<b>1,558,751</b>

FTEs	Budget FTEs	Budget FTEs
	FY 2019	FY 2020
Full Time	2.3	2.3
Part Time		
<b>TOTAL</b>	<b>2.3</b>	<b>2.3</b>

**Level of Service**

Economic and Redevelopment Same Level of Service

	Quartile	Score
	FY 2019	FY 2019
Economic and Redevelopment	2	17.50

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

**Reliance on City**

City is the sole provider but there are other public or private entities which could be contracted to provide this service

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

ECONOMY By maximizing efficiencies of existing staff resources, skills and talents, we've limited consulting service needs. Collaboration with the Chamber, through our Joint Venture, has allowed the Chamber to take lead on procuring studies on Event center & Financial impacts of events, leading to a more nimble and efficient procurement process. The Joint Venture budget was increased \$70k to pay the Chamber to market the St. Regis because we've estimated the St Regis generates \$125k in resort sales tax.

## Section 5: Consequences of Funding Proposal at Lower Level

ECONOMY 1. Less direct revenues (sales, resort, transient room taxes); 2) Less ROI on resources spent; 3) Additional community impacts stemming from events; 4) Reactive (or less) policy refinement, programs and vetting of partnering opportunities; 5) Less realization of City Capital goals; 6) Diminished level of service for trails, open space and walkability.

## Section 6: Performance Measures

	Description	Actual	Actual	Target	Target
		FY 2016	FY 2017	FY 2018	FY 2019
Economic and Redevelopment-ECONOMY	Average number of jobs created by Economic Development	10	0	0	0
Economic and Redevelopment-ECONOMY	Percent of planned Economic Development High priority Strategies, actions steps and projects completed.	90%	0%	0%	0%
Economic and Redevelopment-ECONOMY	Percent of National skier days that Park City Receives	3.6%	0%	0%	0%
Economic and Redevelopment-ECONOMY	Percent of Utah skier days that Park City receives	43.46%	0%	0%	0%
Economic and Redevelopment-ECONOMY	# Strategies/action steps/ projects of the Economic Development Plan developed and advanced.	9	0	0	0
Economic and Redevelopment-ECONOMY	Percent of planned Economic Development Low and Medium priority Strategies, actions steps and projects completed.	80%	0%	0%	0%

**Description:**

ECONOMY Implement Walkability projects as set forth in the WALC recommended approved project list. Provide a high level of service in the planning and implementation of the remaining WALC recommended projects, which include the following projects: Dan's to Jans, Wyatt Earp Way, widening of existing pathways, Old Town crosswalks, and minor biking and walking improvements throughout town. Provide a high level of service in community outreach and public participation in the planning and implementation of projects, as well as proactively mitigate negative impacts to neighborhoods.

**Council Goal:**

040 Inclusive & Healthy Community

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Abundant, Preserved and Publicly-Accessible Open Space 1. Implement projects in a timely fashion. 2. Provide ample opportunity for public input. 3. Provide a high level of service in community outreach to mitigate construction impacts 4. Provide safe and effective infrastructure for alternative travel options.

**Section 1: Scope**

**Change in Demand**

Program experiencing a MODEST increase in demand of 5% to 14%

**Explanation**

	Request FY 2019	Rationale FY 2019
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Tot Rec Cost FY 2019
ECONOMY					
Personnel	75,195	113,322	117,750	122,109	122,109
Materials	1,041	1,041	1,041	1,041	1,041
Total ECONOMY	76,236	114,363	118,791	123,150	123,150
TOTAL	76,236	114,363	118,791	123,150	123,150

FTEs	Budget FTEs FY 2019	Budget FTEs FY 2020
Full Time	0.6	0.6
Part Time		
TOTAL	0.6	0.6

**Level of Service**

Urban Trails and Walkability Same Level of Service

	Quartile FY 2019	Score FY 2019
Urban Trails and Walkability	3	16.00

### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

#### Reliance on City

City is the sole provider but there are other public or private entities which could be contracted to provide this service

#### Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

### Section 4: Cost Savings / Innovation / Collaboration

ECONOMY

1. Coordinate and collaborate with other City projects and/or utility companies to gain an economy of scale on project costs. 2. Innovative thinking on infrastructure design and maintenance planning.

### Section 5: Consequences of Funding Proposal at Lower Level

ECONOMY

Project timelines negatively impacted. Connectivity, safety and effectiveness of projects and overall walkable network negatively impacted.

### Section 6: Performance Measures

	Description	Actual FY 2016	Actual FY 2017	Target FY 2018	Target FY 2019
Urban Trails and Walkability-ECONOMY	Average daily users Poison Creek Pathway	0	0	0	0
Urban Trails and Walkability-ECONOMY	Average daily users Comstock Pathway	136	0	0	0
Urban Trails and Walkability-ECONOMY	Average daily users McLeod Creek Pathway	346	0	0	0

**Description:**

SWEDE ALLEY PARKING STRUCT. Maintain structural integrity, fire suppression system and lighting at China Bridge and Gateway parking structures. A challenge to the goal of this program is maintaining an aging infrastructure. Gateway is jointly owned with Gateway.

**Council Goal:**

111 Engaged & Effective Government & Citizenry

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Well-Maintained Assets and Infrastructure

Effective Transportation has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for Main Street Parking through citizen requests and community satisfaction surveys. The Swede Alley Parking Structure program is a critical function.

**Section 1: Scope**

**Change in Demand**

Program experiencing a MINIMAL increase in demand of 1% to 4%

**Explanation**

	Request FY 2019	Rationale FY 2019
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Tot Rec Cost FY 2019
SWEDE ALLEY PARKING STRUCT.					
Materials	55,764	55,764	55,764	48,525	48,525
Total SWEDE ALLEY PARKING STRUCT.	55,764	55,764	55,764	48,525	48,525
TOTAL	55,764	55,764	55,764	48,525	48,525

FTEs
Full Time
Part Time
TOTAL

**Level of Service**

Swede Alley Parking Structure Same Level of Service

	Quartile FY 2019	Score FY 2019
Swede Alley Parking Structure	4	14.25

**Section 3: Basic Program Attributes**

### Community Served

Program benefits/serves SOME portion of the Community and adds to their quality of life

### Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

### Mandated

Recommended by national professional organization to meet published standards or as a best practice

## Section 4: Cost Savings / Innovation / Collaboration

SWEDE ALLEY PARKING STRUCT. "Collaboration/ Innovation": Being in the Operations Division of Public Works, the Streets Department has a primary Maintenance and service function in supporting our parking structures.

## Section 5: Consequences of Funding Proposal at Lower Level

SWEDE ALLEY PARKING STRUCT. The consequences of lowering the funding for this program include: Reduction in routine maintenance, less preventative maintenance, and reduced cleanliness. There would also be an increase in citizen and user complaints due to established community expectations.

## Section 6: Performance Measures

	Description	Actual FY 2017
Swede Alley Parking Structure-FLEET	Percentage of structural surveys conducted every 3 years.	33.33
Swede Alley Parking Structure-FLEET	Percentage of monthly inspections conducted on lighting systems	100

**Description:**

PARKS & CEMETERY The Parks and Fields Maintenance Department provides a variety of services, maintenance and capital renewal for this program. It requires that Park Amenities & Infrastructure be maintained throughout town to ensure safe facilities. Items included in this program are: playgrounds, skate park, BMX park, field lighting, old town stairs, fencing, pavilions benches, and picnic tables. These items are maintained properly to protect these valuable assets. Challenges to the goal of this program are cost of maintaining aging infrastructure while the use of the facilities increases.

**Council Goal:**

063 Thriving Mountain Town

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Wide Variety of Exceptional Recreation Recreation, Trails and Open Space has been identified by Council as a high priority through Councils goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for Park Amenities through citizen requests and community satisfaction surveys. This program is a critical function in protecting City assets.

**Section 1: Scope**

**Change in Demand**      **Explanation**  
 Program experiencing NO change in demand

	Request	Rationale
	FY 2019	FY 2019
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2019				FY 2020				
	Dept Req	RT Rec	CM REC	Tot Rec Cost	Dept Req	RT Rec	CM REC	Tot Rec Cost	
<b>FIELDS</b>									
Personnel	23,187	23,239	23,239	24,315	24,315	24,315	24,516	24,516	24,516
Materials	2,990	2,990	2,990	2,990	2,990	2,990	2,990	2,990	2,990
<b>Total FIELDS</b>	<b>26,177</b>	<b>26,229</b>	<b>26,229</b>	<b>27,305</b>	<b>27,305</b>	<b>27,305</b>	<b>27,506</b>	<b>27,506</b>	<b>27,506</b>
<b>PARKS &amp; CEMETERY</b>									
Personnel	204,811	203,683	203,739	211,890	211,890	211,890	212,710	212,710	212,710
Materials	29,100	29,100	29,100	33,705	33,705	29,100	29,100	29,100	29,100
<b>Total PARKS &amp; CEMETERY</b>	<b>233,911</b>	<b>232,783</b>	<b>232,839</b>	<b>245,595</b>	<b>245,595</b>	<b>240,990</b>	<b>241,810</b>	<b>241,810</b>	<b>241,810</b>
<b>TOTAL</b>	<b>260,089</b>	<b>259,013</b>	<b>259,068</b>	<b>272,900</b>	<b>272,900</b>	<b>268,295</b>	<b>269,316</b>	<b>269,316</b>	<b>269,316</b>

FTEs	Budget FTEs	
	FY 2019	FY 2020
Full Time	1.0	1.0
Part Time	2.7	2.7
<b>TOTAL</b>	<b>3.7</b>	<b>3.7</b>

**Level of Service**

Park Amenities & Infrastructure Same Level of Service

	Quartile	Score
	FY 2019	FY 2019
Park Amenities & Infrastructure	4	14.00

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

**Reliance on City**

City is the sole provider but there are other public or private entities which could be contracted to provide this service

**Mandated**

Program is required by Charter or other incorporation documents OR to comply with regulatory agency standards

**Section 4: Cost Savings / Innovation / Collaboration**

PARKS & CEMETERY Managing Risk: The Parks and Fields Departments save money through routine safety inspections; maintenance and repairs to park infrastructure minimize the safety risk to park users by reducing potential injury.

**Section 5: Consequences of Funding Proposal at Lower Level**

PARKS & CEMETERY The consequences of lowering the funding for this program include a reduction in preventative and critical maintenance, which may compromise the safety of the infrastructure. There would also be an increase in citizen and user group complaints due to established community expectations.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
		FY 2016	FY 2017	FY 2018	FY 2019
Park Amenities & Infrastructure PARKS & CEMETERY	Percentage of playgrounds/BMX park/Skate park (i.e. park amenities) checked daily-summer months	90%	90%	90%	90%

**Description:**

PC MARC The Recreation Department is responsible for all programs and scheduling that occurs on all the playing fields in Park City, both for recreationally-run programs as well as competitively run programs. The department also schedules all pavilion rentals and acts as a "field broker" for scheduling private tournaments on City fields.

PARKS & CEMETERY The Parks and Fields Maintenance Departments provide a variety of services, maintenance and tournament support for this program. It requires that Parks, Turf & Athletic Fields services and maintenance be performed in various City park areas of the community to ensure safe, high quality park facilities for citizens, visitors and park users.

**Council Goal:**

061 Thriving Mountain Town

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Wide Variety of Exceptional Recreation Recreation, Trails and Open Space has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for quality parks, turf and athletic fields through citizen requests and community satisfaction surveys. The Parks, Turf and Athletic Fields program is a critical function and community amenity.

**Section 1: Scope**

Change in Demand	Explanation
Program experiencing NO change in demand	

	Request	Rationale
	FY 2019	FY 2019
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures		Dept Req	RT Rec	CM REC	Revenue	Tot Rec Cost	Dept Req	RT Rec	CM REC	Revenue	Tot Rec Cost
	FY 2018	FY 2019	FY 2019	FY 2019	FY 2019	FY 2019	FY 2020	FY 2020	FY 2020	FY 2020	FY 2020
<b>PC MARC</b>											
Personnel	37,349	37,349	37,349	37,352		37,352	37,352	37,658	37,658		37,658
Materials	56,419	2,244	2,244	2,146	-80,000	-77,854	2,244	2,244	2,244	-77,000	-74,756
<b>Total PC MARC</b>	<b>93,768</b>	<b>39,593</b>	<b>39,593</b>	<b>39,498</b>	<b>-80,000</b>	<b>-40,502</b>	<b>39,596</b>	<b>39,902</b>	<b>39,902</b>	<b>-77,000</b>	<b>-37,098</b>
<b>FIELDS</b>											
Personnel	79,782	79,834	79,834	83,531		83,531	83,531	84,219	84,219		84,219
Materials	27,550	27,550	27,550	32,680		32,680	27,550	27,550	27,550		27,550

Expenditures	FY 2018				FY 2019				FY 2020						
	Dept Req	RT Rec	CM REC	Revenue	Tot Rec Cost	Dept Req	RT Rec	CM REC	Revenue	Tot Rec Cost	Dept Req	RT Rec	CM REC	Revenue	Tot Rec Cost
Total FIELDS	107,332	107,384	107,384	116,211		116,211	111,081	111,769	111,769						111,769
RECREATION PROGRAMS															
Personnel	21,498	21,498	21,498	21,500		21,500	21,500	21,711	21,711						21,711
Total RECREATION PROGRAMS	21,498	21,498	21,498	21,500		21,500	21,500	21,711	21,711						21,711
PARKS & CEMETERY															
Personnel	448,468	452,532	452,591	474,832		474,832	474,832	477,681	477,681						477,681
Materials	163,378	163,378	163,378	167,983		167,983	163,378	163,378	163,378						163,378
Total PARKS & CEMETERY	611,846	615,910	615,969	642,815		642,815	638,210	641,059	641,059						641,059
TOTAL	834,444	784,384	784,443	820,024	-80,000	740,024	810,387	814,441	814,441	-77,000					737,441

FTEs	Budget FTEs	
	FY 2019	FY 2020
Full Time	3.8	3.8
Part Time	3.6	3.6
TOTAL	7.4	7.4

**Level of Service**

Parks, Turf & Athletic Fields Same Level of Service

	Quartile	Score
	FY 2019	FY 2019
Parks, Turf & Athletic Fields	4	14.00

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

**Reliance on City**

City is the sole provider but there are other public or private entities which could be contracted to provide this service

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

- PC MARC Recreation: Staff works closely with Basin Recreation to ensure efficient scheduling for the right sport/event on the right field. We coordinate field resting and scheduling so no one facility gets overused.
- PARKS & CEMETERY Collaboration: Being in the Public Works Division, the Parks and Fields Departments has a primary maintenance and field set-up function in supporting various events and recreation programs. Working collaboratively with other governmental agencies, departments, and the Recreation District has created efficiencies, which allows for greater productivity. The Parks / Fields Department continually looks for creative ways to increase environmental stewardship and water conservation.

## Section 5: Consequences of Funding Proposal at Lower Level

PARKS & CEMETERY The consequences of lowering the funding for this program will drastically impact the quality of the fields and therefore affect our ability to meet the expectations of the program users. There would also be an increase in citizen and user group complaints due to established community expectations. Field users outside of recreation would not be able to schedule practice time and this would likely result in increased conflicts on the field.

## Section 6: Performance Measures

	Description	Actual	Actual	Target	Target
	-	FY 2016	FY 2017	FY 2018	FY 2019
Parks, Turf & Athletic Fields-PARKS & CEMETERY	Percentage of acres mowed as per mowing schedule	100%	100%	100%	0%
Parks, Turf & Athletic Fields-PARKS & CEMETERY	Percent of mowing contracted versus in house	10%	10%	10%	0%

**Description:**

ECONOMY Implementation and management of the Trails Master Plan capital projects, in addition to the management of the backcountry trails maintenance budget. Continued coordination and collaboration with all trail stakeholders. Continue to provide world-class recreational trail opportunities in the summer and winter. Over the past year, through the creation of a trail use event policy we enhanced our oversight of trail event management and regulation, including promoter debriefs and application and collection of associated fees.

**Council Goal:**

045 Inclusive & Healthy Community

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Abundant, Preserved and Publicly-Accessible Open Space Trails are a high priority goal for Council, as well as for the community. Enhancement in data collection will help meet goals established in the Transportation Master Plan, as well as work towards providing a better understanding of the public's use of the facility and the possibility of providing some data, which may help provide a glimpse into the fiscal impact of trail users on the Park City economy. Oversight and implementation of trail event fees and criteria will help fund and protect the public resource.

**Section 1: Scope**

**Change in Demand** Explanation  
 Program Experiencing a MODEST increase in demand of 5% to 14%

	Request	Rationale
	FY 2019	FY 2019
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req	RT Rec	CM REC	Tot Rec Cost	Dept Req	RT Rec	CM REC	Tot Rec Cost
	FY 2018	FY 2019	FY 2019	FY 2019	FY 2020	FY 2020	FY 2020	FY 2020
ECONOMY								
Personnel	63,624	25,626	25,626	26,996	26,996	27,218	27,218	27,218
Materials	24,013	24,013	24,013	24,013	24,013	24,013	24,013	24,013
Total ECONOMY	87,637	49,639	49,639	51,009	51,009	51,231	51,231	51,231
TOTAL	87,637	49,639	49,639	51,009	51,009	51,231	51,231	51,231

FTEs	Budget FTEs	
	FY 2019	FY 2020
Full Time	0.2	0.2
Part Time		
<b>TOTAL</b>	<b>0.2</b>	<b>0.2</b>

**Level of Service**

Trails (Backcountry) Same Level of Service

	Quartile	Score
	FY 2019	FY 2019
Trails (Backcountry)	4	14.00

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life being offered by other private businesses not within City limits

**Reliance on City**

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

ECONOMY Cost savings: Specific oversight of trail event criteria and fees will specifically offset trail maintenance and deter events which may damage the facility or negatively impact the public's ability to access the trail system. Innovation: There is very little to no current data on the fiscal impact of trail users, their demographics or desires per the Park City trail system.

**Section 5: Consequences of Funding Proposal at Lower Level**

ECONOMY Trails are a high priority goal for Council, as well as for the community. Enhancement in data collection will help meet goals established in the Transportation Master Plan, as well as work towards providing a better understanding of the public's use of the system. Furthermore, oversight of trail event criteria and fees may result in negative impacts on the trails and trail user experience.

**Section 6: Performance Measures**

	Description	Actual
	-	FY 2016
Trails (Backcountry)-ECONOMY	Average daily use of trails in Round Valley (summer)	271
Trails (Backcountry)-ECONOMY	Average daily use of trails in Round Valley (winter)	294

**Description:**

TENNIS The PC MARC currently hosts several tournaments on the local, sectional and national level. These include two national tournaments (Men's 40's & 45's), 2 adult tournaments and 2 youth tournaments.

**Council Goal:**

096 Thriving Mountain Town

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Wide Variety of Exceptional Recreation Recreation has been identified by Council as a high priority through Council's goals and the strategic plan. In order for Park City to remain a growing, vibrant tennis program, it is important to be involved in all aspects of tennis. Hosting National Tournaments and large sectional events bring people from all over the country to Park City to play tennis.

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a SUBSTANTIAL increase in demand of 25% or more

	Request	Rationale
	FY 2019	FY 2019
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2019					FY 2020					
	Dept Req	RT Rec	CM REC	Revenue	Tot Rec Cost	Dept Req	RT Rec	CM REC	Revenue	Tot Rec Cost	
TENNIS											
Personnel	16,951	17,003	17,003	17,003	17,003	17,003	17,003	17,003	17,003	17,003	
Materials	-55,819	33,181	21,860	21,860	-89,000	-67,140	21,860	21,860	21,860	-93,000	
Total TENNIS	-38,868	50,184	38,863	38,863	-89,000	-50,137	38,863	38,863	38,863	-54,137	
TOTAL	-38,868	50,184	38,863	38,863	-89,000	-50,137	38,863	38,863	38,863	-54,137	

FTEs
Full Time
Part Time
TOTAL

**Level of Service**

Tennis Tournaments Same Level of Service

	Quartile	Score
	FY 2019	FY 2019
Tennis Tournaments	4	13.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves SOME portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

No Requirement or mandate exists

**Section 4: Cost Savings / Innovation / Collaboration**

TENNIS We work with local sponsors to help with prize money for the National Tournaments. Staff has also been creative in the prizes they give away by actually making awards for some of the tournaments.

**Section 5: Consequences of Funding Proposal at Lower Level**

TENNIS We would continue with six tournaments, resulting in fewer visitors to Park City. If the funding of tournaments was reduced we would have to reduce the number of events that we host.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
		FY 2016	FY 2017	FY 2018	FY 2019
Tennis Tournaments-TENNIS	Percent of participants who would recommend tournaments to a friend.	0%	0%	0%	0%
Tennis Tournaments-TENNIS	Percent of participants who rate the tournament as "good" or better.	0%	0%	0%	0%

**Description:**

GOLF MAINTENANCE The Golf Maintenance Department provides a variety of services, maintenance and capital renewal for this program. It requires that golf maintenance provides sound agronomic practices for the continued sustainable playability and condition of the golf course. Items included are mowing, irrigation maintenance, tree care, course amenities, greens rolling, flowers and presentation. Challenges to the goal of this program are environmental regulation, maintaining an evolving eco system, increased cost of green technology, aging infrastructure, and increasing player demand and community expectations.

**Council Goal:**

098 Engaged & Effective Government & Citizenry

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Well-Maintained Assets and Infrastructure Recreation, Open Space and Trails has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for a premier public golf course in the intermountain region through golf user requests and community satisfaction surveys. The Golf Maintenance program is a critical function in preserving the Park City "Brand".

**Section 1: Scope**

**Change in Demand**      **Explanation**  
 Program experiencing NO change in demand

	Request	Rationale
	FY 2019	FY 2019
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2019				FY 2020			
	Dept Req	RT Rec	CM REC	Tot Rec Cost	Dept Req	RT Rec	CM REC	Tot Rec Cost
GOLF MAINTENANCE								
Personnel	500,924	505,949	505,949	535,754	535,754	537,870	537,870	537,870
Materials	281,035	281,035	281,035	288,468	281,035	281,035	281,035	281,035
Total GOLF MAINTENANCE	781,959	786,984	786,984	824,222	816,789	818,905	818,905	818,905
TOTAL	781,959	786,984	786,984	824,222	816,789	818,905	818,905	818,905

FTEs	Budget FTEs	
	FY 2019	FY 2020
Full Time	2.0	2.0
Part Time	7.0	7.0
<b>TOTAL</b>	<b>9.0</b>	<b>9.0</b>

**Level of Service**

Golf Maintenance Same Level of Service

	Quartile Score	
	FY 2019	FY 2019
Golf Maintenance	4	13.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

**Reliance on City**

City is the sole provider but there are other public or private entities which could be contracted to provide this service

**Mandated**

Recommended by national professional organization to meet published standards or as a best practice

**Section 4: Cost Savings / Innovation / Collaboration**

GOLF MAINTENANCE Cost Savings: The Golf Maintenance Department installed new sprinkler head conversions with the goal of increasing sprinkler head efficiency and therefore reducing irrigation use. The Golf Maintenance Department continually looks for creative ways to increase environmental stewardship, decrease carbon footprint, through innovation. Examples include: The installation of a variable frequency drive irrigation pump station, purchase 5 hybrid greens and 2 hybrid fairway mowers that reduces fuel consumption, an environmentally input based irrigation control system, first all-electric utility vehicle, and green waste recycling. Industry trends are to move toward environmental stewardship, organic and biological pest controls.

**Section 5: Consequences of Funding Proposal at Lower Level**

GOLF MAINTENANCE The consequences of lowering the funding for this program include reductions in: turf quality, routine maintenance, preventative maintenance, and capital replacement. There would also be an increase in citizen and user complaints due to established community expectations.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
		FY 2016	FY 2017	FY 2018	FY 2019
	-				
Golf Maintenance-GOLF MAINTENANCE	Percent of scheduled restroom cleanings completed.	100%	100%	100%	100%
Golf Maintenance-GOLF MAINTENANCE	Percent of mowing completed per schedule	100%	100%	100%	100%
Golf Maintenance-GOLF MAINTENANCE	Percent of irrigation mainlines repaired within 72 hours.	100%	100%	100%	100%
Golf Maintenance-GOLF MAINTENANCE	Percentage of Trees Pruned per Season	30%	30%	25%	25%

**Description:**

GOLF PRO SHOP This program will administer the Food and Beverage Concessions at the Golf Course.

**Council Goal:**

119 Thriving Mountain Town

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Wide Variety of Exceptional Recreation

Recreation has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The golf course is a vital piece in providing a multi-seasonal resort experience. The golf course is a self-sufficient enterprise fund that funds all operational and capital expenses from user fees.

**Section 1: Scope**

**Change in Demand**

Program Experiencing a MINIMAL increase in demand of 1% to 4%

**Explanation**

	Request FY 2019	Rationale FY 2019
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Revenue FY 2019	Tot Rec Cost FY 2019
GOLF PRO SHOP						
Personnel	25,502	25,502	25,502	25,502		25,502
Materials	33,000	33,000	33,000	33,000	-85,000	-52,000
Total GOLF PRO SHOP	58,502	58,502	58,502	58,502	-85,000	-26,498
TOTAL	58,502	58,502	58,502	58,502	-85,000	-26,498

FTEs	Budget FTEs FY 2019	Budget FTEs FY 2020
Full Time		
Part Time	1.3	1.3
TOTAL	1.3	1.3

**Level of Service**

Concessions Same Level of Service

	Quartile FY 2019	Score FY 2019
Concessions	4	13.75

**Section 3: Basic Program Attributes**

Community Served

Reliance on City

Mandated

Community Served

Reliance on City

Mandated

Program benefits/serves SOME portion of the Community and adds to their quality of life

City provides program and program is currently being offered by other private businesses within City limits

No Requirement or mandate exists

Section 4: Cost Savings / Innovation / Collaboration

GOLF PRO SHOP

The primary reasons for managing this operation are twofold. 1. Staff has had level of service issues with concessionaires in the past. By taking this in house we can better manage customer engagement. 2. The golf course is an enterprise fund. Our revenues fund all of our expenditures. We believe that this operation will increase our net revenues.

Section 5: Consequences of Funding Proposal at Lower Level

GOLF PRO SHOP

In our last contract the golf course received \$600 per month from our concessionaire. We can continue with this practice but feel our level of service to our customers would not be up to our standards.

Section 6: Performance Measures

	Description	Actual FY 2016	Actual FY 2017	Target FY 2018	Target FY 2019
Concessions-GOLF OPERATIONS	Percent of customers surveyed (Both online and on the course) that rate cart service as "good" or "excellent"	0%	98%	0%	0%
Concessions-GOLF OPERATIONS	Net concessions profits	0	21364	0	5500

**Description:**

**Council Goal:**

077 Thriving Mountain Town

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Wide Variety of Exceptional Recreation

Provide accessibility to premier recreational activities/facilities to the local community at an affordable cost. Healthy, active community

**Section 1: Scope**

**Change in Demand**

Program experiencing a SIGNIFICANT increase in demand of 15% to 24%

**Explanation**

New clothing item with the facility logo are has slightly increased retail sales.

	Request FY 2019	Rationale FY 2019
Retail	Removing BFO program. Included in Ice Operations BFO program moving forward.	
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Revenue FY 2019	Tot Rec Cost FY 2019
<b>ICE FACILITY</b>						
Personnel	23,100					
Materials	12,081	12,081	12,081	12,081	-27,300	-15,219
Total ICE FACILITY	35,181	12,081	12,081	12,081	-27,300	-15,219
<b>TOTAL</b>	<b>35,181</b>	<b>12,081</b>	<b>12,081</b>	<b>12,081</b>	<b>-27,300</b>	<b>-15,219</b>

<b>FTEs</b>
Full Time
Part Time
<b>TOTAL</b>

**Level of Service**

Retail Same Level of Service

	Quartile FY 2019	Score FY 2019
Retail	4	13.00

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves SOME portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City

**Mandated**

No Requirement or mandate exists

**Section 4: Cost Savings / Innovation / Collaboration**

ICE FACILITY

We save costs by only ordering skates when needed and by not having a stock of skates on hand, which would require a large initial capital outlay. The marketing and ad sales position uses a commission based payment structure, so the provider does not get paid for services unless they sell advertising or program sponsorships for the Ice Arena.

**Section 5: Consequences of Funding Proposal at Lower Level**

ICE FACILITY

Funding at a lower level would decrease revenues and increase the ice arena subsidy. Customer service would suffer and our skating population would not be happy.

**Section 6: Performance Measures**



**Description:**

PARKS & CEMETERY This program includes flower plantings, community forest, hanging baskets, showy areas, banners, and holiday lighting. Challenges to the goal of this program are additional requests for expanding the beautification program and the associated costs.

**Council Goal:**

075 Thriving Mountain Town

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Arts & Culture Recreation, Trails and Open Space has been identified by Council as a high priority through Council's goals (Outcomes Areas) and the strategic plan. The community has also expressed their desire for Flower, Holiday Lighting & Beautification through citizen requests. The Beautification program is a critical function in supporting the "brand" of Park City.

**Section 1: Scope**

**Change in Demand**                      **Explanation**  
 Program experiencing a MINIMAL increase in demand of 1% to 4%

	Request	Rationale
	FY 2019	FY 2019
Flowers/Holiday Lighting/Beautification	-Landscape maintenance funding for Park Ave. walkability project (\$3,500)-Landscape maintenance Kimball Transit Center (\$8,100). The KJTC maintenance cost is offset by an interfund transfer from the Transit Fund, which will be zero-sum. TOTAL: \$11,600	
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req	RT Rec	CM REC	Tot Rec Cost	Dept Req	RT Rec	CM REC	Tot Rec Cost	
	FY 2018	FY 2019	FY 2019	FY 2019	FY 2019	FY 2020	FY 2020	FY 2020	
<b>FIELDS</b>									
Personnel	915	1,003	1,003	1,048	1,048	1,048	1,059	1,059	1,059
Materials	2,380	2,380	2,380	2,380	2,380	2,380	2,380	2,380	2,380
<b>Total FIELDS</b>	<b>3,295</b>	<b>3,383</b>	<b>3,383</b>	<b>3,428</b>	<b>3,428</b>	<b>3,428</b>	<b>3,439</b>	<b>3,439</b>	<b>3,439</b>
<b>PARKS &amp; CEMETERY</b>									
Personnel	263,900	255,239	255,295	267,612	267,612	267,612	269,438	269,438	269,438

Expenditures	Dept Req	RT Rec	CM REC	Tot Rec Cost	Dept Req	RT Rec	CM REC	Tot Rec Cost
	FY 2018	FY 2019	FY 2019	FY 2019	FY 2020	FY 2020	FY 2020	FY 2020
Materials	178,261	189,861	189,861	194,466	189,861	189,861	189,861	189,861
Total PARKS & CEMETERY	442,161	445,100	445,156	462,078	457,473	459,299	459,299	459,299
<b>TOTAL</b>	<b>445,456</b>	<b>448,483</b>	<b>448,539</b>	<b>465,506</b>	<b>460,901</b>	<b>462,737</b>	<b>462,737</b>	<b>462,737</b>

FTEs	Budget FTEs	
	FY 2019	FY 2020
Full Time	1.7	1.7
Part Time	1.5	1.5
<b>TOTAL</b>	<b>3.2</b>	<b>3.2</b>

**Level of Service**

Flowers/Holiday Lighting/Beautification Same Level of Service

	Quartile	Score
	FY 2019	FY 2019
Flowers/Holiday Lighting/Beautification	4	13.00

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life being offered by other private businesses not within City limits

**Reliance on City**

City provides program and program is currently recommended by national professional organization to meet published standards or as a best practice

**Mandated**

**Section 4: Cost Savings / Innovation / Collaboration**

PARKS & CEMETERY Innovation: The Parks/Fields Department uses LED for all holiday lighting. Water Conservation: incorporate drought tolerant plant material along with upgrading many of our shrub/flower beds to drip systems.

**Section 5: Consequences of Funding Proposal at Lower Level**

PARKS & CEMETERY The consequences of lowering the funding for this program include: reduction in community beautification, less preventative maintenance, and reduced tree planting. There would also be increases in citizen complaints due to established community expectations.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
		FY 2016	FY 2017	FY 2018	FY 2019
Flowers/Holiday Lighting/Beautification-PARKS & CEMETERY	Number of hanging baskets and planters displayed during season	150	150	150	150
Flowers/Holiday Lighting/Beautification-PARKS & CEMETERY	Number of trees planted or replaced per season	43	35	20	20

**Description:**

RECREATION PROGRAMS      The department currently offers a wide variety of youth recreation programs. These include such activities as soccer league, variety of camps, clinics, enrichment classes, skateboarding, dirt jump clinics etc.

**Council Goal:**

109 Thriving Mountain Town

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Wide Variety of Recreation has been identified by Council as a high priority through Council's goals and the strategic plan. The community Exceptional Recreation response to our programs is very positive as every year programs fill up, which causes us to add additional programing to meet the demand from the community.

**Section 1: Scope**

**Change in Demand**      **Explanation**  
 Program experiencing a MODEST increase in demand of 5% to 14%

	Request	Rationale
	FY 2019	FY 2019
Recreation Youth Programs	PC MARC SCENARIO 2: 1) Web-based registration software: \$17,322 2) Addition of Building II FTR: \$63,676 3) Bank charges: \$14,000 4) Chemical line: \$3,000 TOTAL: \$97,998-----RECREATION PROGRAMS: SCENARIO 2: Addition of Building II FTR: \$8,138-New league scheduling software: \$7,000-Day camp busing costs: \$1,000 TOTAL: \$12,138	
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018					FY 2019					FY 2020				
	Dept Req	RT Rec	CM REC	Revenue	Tot Rec Cost	Dept Req	RT Rec	CM REC	Revenue	Tot Rec Cost	Dept Req	RT Rec	CM REC	Revenue	Tot Rec Cost
<b>PC MARC</b>															
Personnel	255,413	258,408	258,408	187,721	187,721	187,721	187,721	188,697	188,697					188,697	
Materials	-157,578	92,622	92,622	88,898	-250,200	-161,302	92,622	92,622	92,622	-265,700				-173,078	
<b>Total PC MARC</b>	<b>97,835</b>	<b>351,030</b>	<b>351,030</b>	<b>276,619</b>	<b>-250,200</b>	<b>26,419</b>	<b>280,343</b>	<b>281,319</b>	<b>281,319</b>	<b>-265,700</b>				<b>15,619</b>	
<b>RECREATION PROGRAMS</b>															
Personnel	235,346	240,963	235,185	227,520	227,520	227,520	228,660	228,660						228,660	
Materials	147,052	151,052	147,052	147,052	147,052	147,052	147,052	147,052						147,052	
<b>Total RECREATION PROGRAMS</b>	<b>382,398</b>	<b>392,015</b>	<b>382,237</b>	<b>374,572</b>		<b>374,572</b>	<b>374,572</b>	<b>375,712</b>	<b>375,712</b>					<b>375,712</b>	
<b>TOTAL</b>	<b>480,233</b>	<b>743,045</b>	<b>733,267</b>	<b>651,191</b>	<b>-250,200</b>	<b>400,991</b>	<b>654,915</b>	<b>657,031</b>	<b>657,031</b>	<b>-265,700</b>				<b>391,331</b>	

FTEs	Budget FTEs	
	FY 2019	FY 2020
Full Time	2.0	2.0
Part Time	7.1	7.1
<b>TOTAL</b>	<b>9.1</b>	<b>9.1</b>

**Level of Service**

Recreation Youth Programs Enhanced Level of Service

	Quartile	Score
	FY 2019	FY 2019
Recreation Youth Programs	4	12.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life being offered by other private businesses not within City limits

**Reliance on City**

**Mandated**

City provides program and program is currently being offered by other private businesses not within City limits  
 Recommended by national professional organization to meet published standards or as a best practice

**Section 4: Cost Savings / Innovation / Collaboration**

PC We collaborate closely with many community partners to provide cost effective programming. For example our adventure camp partners with UOP, MARC White Pine, Destination Sports and the National Ability Center. Youth soccer partners with Basin Recreation and REAL Salt Lake. Our summer day camp partners with the Kimball Art Center, Library, Tennis & Aquatics to provide a wide choice of activities. We also work closely with Agencies Coming Together (ACT) to provide scholarships for underprivileged youth.

**Section 5: Consequences of Funding Proposal at Lower Level**

PC MARC Programming would remain be reduced.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
		FY 2016	FY 2017	FY 2018	FY 2019
Recreation Youth program-REC PROGRAMS	Participants who would recommend the Youth programs, services, or leagues to a friend annually	97.7%	96.1%	90%	0%
Recreation Youth Programs-CITY RECREATION	Percentage of survey respondents who rate the program/tournament as "good" or better annually	95.65%	98.68%	95%	0%
Recreation Youth Programs-REC PROGRAMS	Percentage of youth programs registration that occurs on line annually	70.3%	0%	0%	0%

**Description:**

PC MARC Currently staff is available 7 days a week for cemetery emergencies. We have begun selling plaques for the Memorial Wall.

PARKS & CEMETERY The Parks Department is responsible for the maintenance and upkeep of the cemetery including interment services. Recreation: The Recreation Department programs and keeps records for the facility. We are also a resource for those researching family history. Items include turf maintenance, mowing, irrigation, tree & shrub maintenance, grave opening & closing, leveling sunken graves and monuments.

**Council Goal:**

106 Engaged & Effective Government & Citizenry

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Citizen Wellbeing Recreation, Trails and Open Space has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for Cemetery services. The Cemetery program is a critical function which greatly benefits Park City's sense of community.

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing NO change in demand

	Request FY 2019	Rationale FY 2019
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Revenue FY 2019	Tot Rec Cost FY 2019
<b>PC MARC</b>						
Personnel	18,338	18,187	18,187	18,189		18,189
Total PC MARC	18,338	18,187	18,187	18,189		18,189
<b>RECREATION PROGRAMS</b>						
Personnel	21,498	21,498	21,498	21,500		21,500
Total RECREATION PROGRAMS	21,498	21,498	21,498	21,500		21,500
<b>PARKS &amp; CEMETERY</b>						
Personnel	77,906	79,081	79,136	82,593		82,593
Materials	21,240	21,240	21,240	25,845		25,845
Total PARKS & CEMETERY	99,146	100,321	100,376	108,438		108,438
TOTAL	138,982	140,006	140,061	148,126		148,126

FTEs	Budget FTEs FY 2019	Budget FTEs FY 2020
Full Time	1.1	1.1
Part Time	0.2	0.2
TOTAL	1.2	1.2

**Level of Service**

Cemetery Same Level of Service



**Description:**

PC Currently the facility is open 109.5 hours a week and provides a wide range of services to the community. The amount of facility passes sold  
 MARC each year continues to grow along with the revenue associated with the passes. This includes the management and operation of the PC MARC.  
 The facility has 3 group fitness studios, indoor track, gymnasium, pro shop, childcare, weight room, cardio, bouldering wall, outdoor lap pool,  
 outdoor leisure pool, 11 tennis courts, 4 Pickle ball courts, game room and locker rooms.

**Council Goal:**

113 Thriving Mountain Town

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Wide Variety of Exceptional Recreation Recreation has been identified by Council as a high priority through Council's goals and the strategic plan.

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a MODEST increase in demand of 5% to 14%

	Request	Rationale
	FY 2019	FY 2019
Rec Center Operations	PC MARC SCENARIO 2: 1) Web-based registration software: \$17,322 2) Addition of Building II FTR: \$63,676 3) Bank charges: \$14,000 4) Chemical line: \$3,000 TOTAL: \$97,998-----RECREATION PROGRAMS: SCENARIO 2: Addition of Building II FTR: \$8,138-New league scheduling software: \$7,000-Day camp busing costs: \$1,000 TOTAL: \$12,138	
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req	RT Rec	CM REC	Revenue	Tot Rec Cost	Dept Req	RT Rec	CM REC	Revenue	Tot Rec Cost
	FY 2018	FY 2019	FY 2019	FY 2019	FY 2019	FY 2019	FY 2020	FY 2020	FY 2020	FY 2020
PC MARC										
Personnel	272,868	350,748	350,748	297,020		297,020	297,020	300,411	300,411	300,411
Materials	-204,631	225,566	211,066	208,518	-264,200	-55,682	211,066	211,066	211,066	-234,300
Total PC MARC	68,237	576,314	561,814	505,538	-264,200	241,338	508,086	511,477	511,477	-234,300
TOTAL	68,237	576,314	561,814	505,538	-264,200	241,338	508,086	511,477	511,477	-234,300

FTEs	Budget FTEs	
	FY 2019	FY 2020
Full Time	3.2	3.2
Part Time	0.3	0.3
<b>TOTAL</b>	<b>3.5</b>	<b>3.5</b>

**Level of Service**

Rec Center Operations Enhanced Level of Service

	Quartile	Score
	FY 2019	FY 2019
Rec Center Operations	4	12.25

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses within City limits

**Mandated**

No Requirement or mandate exists

**Section 4: Cost Savings / Innovation / Collaboration**

PC We have all staff involved in the cleaning of the facility by creating a team atmosphere where they have ownership to how the facility looks and is maintained.  
 MARC

**Section 5: Consequences of Funding Proposal at Lower Level**

PC MARC Operations would be reduced likely reducing the hours the facility is open.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
		FY 2016	FY 2017	FY 2018	FY 2019
Rec Center Operations-CITY RECREATION	Total Recreation Cost Recovery	76.73%	70.16%	70%	0%
Rec Center Operations-CITY RECREATION	Percent of participants whose overall satisfaction with the PC Marc is good or better.	99.1%	99.1%	95%	0%
Rec Center Operation-CITY RECREATION	Percent increase in revenue for pass sales.	2.93%	0%	0%	0%
Rec Center Operations- CITY RECREATION	Percent of participants who rate fitness equipment as "good" or better	0%	95.37%	90%	0%
Rec Center Operations- CITY RECREATION	Percent of participants who would recommend PC MARC to a friend.	0%	100%	95%	0%

**Description:**

PC Currently we offer over 85 group fitness classes a week in a wide variety of class types (yoga, spinning, TRX, weights etc.); We offer adult  
 MARC leagues in softball, basketball, soccer, kickball, flag football & volleyball. Aquatics programming consists of seasonal pool use for lap swimming,  
 coached swim workouts and open swim. We also offer dog obedience classes year round.

**Council Goal:**

112 Thriving Mountain Town

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Wide Variety of Exceptional Recreation Recreation has been identified by Council as a high priority through Council's goals and the strategic plan.

**Section 1: Scope**

**Change in Demand**

Program experiencing a MINIMAL increase in demand of 1% to 4%

**Explanation**

We have added several adult programs which include outdoor fitness classes, mt. biking, wellness programming, karate, ballet etc.

	Request	Rationale
	FY 2019	FY 2019
Recreation Adult Programs	PC MARCS SCENARIO 2: 1) Web-based registration software: \$17,322 2) Addition of Building II FTR: \$63,676 3) Bank charges: \$14,000 4) Chemical line: \$3,000 TOTAL: \$97,998 PROGRAMS: SCENARIO 2: <b>Adittion</b> of Building II FTR: \$8,138-New league scheduling software: \$7,000-Day camp busing costs: \$1,000 TOTAL: \$12,138	
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req	RT Rec	CM REC	Revenue	Tot Rec Cost	Dept Req	RT Rec	CM REC	Revenue	Tot Rec Cost
	FY 2018	FY 2019	FY 2019	FY 2019	FY 2019	FY 2019	FY 2020	FY 2020	FY 2020	FY 2020
PC MARC										
Personnel	467,883	470,061	449,524	397,602		397,602	397,602	399,176	399,176	399,176
Materials	-368,225	59,775	59,775	57,325	-428,000	-370,675	59,775	59,775	59,775	-452,500
Total PC MARC	99,658	529,836	509,299	454,927	-428,000	26,927	457,377	458,951	458,951	6,451
RECREATION PROGRAMS										
Personnel	235,386	237,214	234,854	243,557		243,557	243,557	245,590	245,590	245,590
Total RECREATION PROGRAMS	235,386	237,214	234,854	243,557		243,557	243,557	245,590	245,590	245,590

Expenditures		Dept Req	RT Rec	CM REC	Revenue	Tot Rec Cost	Dept Req	RT Rec	CM REC	Revenue	Tot Rec Cost
	FY 2018	FY 2019	FY 2019	FY 2019	FY 2019	FY 2019	FY 2020	FY 2020	FY 2020	FY 2020	FY 2020
TOTAL	335,044	767,050	744,152	698,484	-428,000	270,484	700,934	704,541	704,541	-452,500	252,041

FTEs	Budget FTEs	Budget FTEs
	FY 2019	FY 2020
Full Time	3.4	3.4
Part Time	8.6	8.6
TOTAL	12.0	12.0

**Level of Service**

Recreation Adult Programs Enhanced Level of Service

	Quartile	Score
	FY 2019	FY 2019
Recreation Adult Programs	4	12.25

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life being offered by other private businesses not within City limits

**Reliance on City**

City provides program and program is currently recommended by national professional organization to meet published standards or as a best practice

**Mandated**

**Section 4: Cost Savings / Innovation / Collaboration**

PC We collaborate closely with Basin Recreation in many areas. We make sure that we don't offer the same program at the same time or the same season. We allow the use of one another's facilities without compensation. For example we play our spring soccer league on their fields resulting in the parks department not having to "prep" as many fields for play. For wellness we have collaborated with various community partners to offer a lunch series where an expert comes in & presents on a particular topic to the community.

**Section 5: Consequences of Funding Proposal at Lower Level**

PC MARC We would remain status quo and not be able to fully utilize the PC MARC as the community desires.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target
	-	FY 2016	FY 2017	FY 2018
Recreation Adult Programs-REC PROGRAMS	Participants who would recommend adult programs, services, or leagues to a friend.	0	96.91	90
Recreation Adult Programs-CITY RECREATION	Percentage of survey respondents who rate adult programs/tournaments as "good" or better.	95.68	97.31	90
Recreation Adult Programs-REC PROGRAMS	Increase the revenue in each adult program from one year to the next.	2.92	0	0

**Description:**

TENNIS Currently we administer 7 tennis courts year round and an additional 4 courts during half the year. The department also has four outdoor pickle ball courts. The tennis department administers many special events during the year. We currently host 2 several regional and local events. League play is very active with over 120 player's participating. Tennis operations handle the administrative functions of the department. They schedule and coordinate lessons, clinics, socials, tournaments, camps, leagues and oversee the pro shop. Tennis operations also handle all purchase orders, sponsorship, marketing and Pro Shop oversight.

**Council Goal:**

117 Thriving Mountain Town

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Wide Variety of Exceptional Recreation Recreation has been identified by Council as a high priority through Council's goals and the strategic plan. The community response from the opening of the PC MARC has been very positive. The tennis community in particular is pleased with the new facility. There is an opportunity to make Park City a destination tennis facility.

**Section 1: Scope**

**Change in Demand** Explanation  
 Program experiencing a MODEST increase in demand of 5% to 14%

	Request	Rationale
	FY 2019	FY 2019
Tennis Operations	-Software Licensing for tennis software (\$1,500)-Tennis Memberships (\$3,700)-Tennis Bubble has increased cost to install & remove each year (\$8,000)TOTAL: \$13,200	
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req	RT Rec	CM REC	Revenue	Tot Rec Cost	Dept Req	RT Rec	CM REC	Revenue	Tot Rec Cost
	FY 2018	FY 2019	FY 2019	FY 2019	FY 2019	FY 2019	FY 2020	FY 2020	FY 2020	FY 2020
<b>TENNIS</b>										
Personnel	66,346	213,594	213,594	116,656	116,656	116,656	117,026	117,026		117,026
Materials	-180,150	9,400	4,340	4,340	-184,350	-180,010	4,340	4,340	4,340	-180,450
Total TENNIS	-113,804	222,994	217,934	120,996	-184,350	-63,354	120,996	121,366	121,366	-59,084
<b>TOTAL</b>	-113,804	222,994	217,934	120,996	-184,350	-63,354	120,996	121,366	121,366	-59,084

FTEs	Budget FTEs	
	FY 2019	FY 2020
Full Time	0.3	0.3
Part Time	0.2	0.2
<b>TOTAL</b>	<b>0.5</b>	<b>0.5</b>

**Level of Service**

Tennis Operations Same Level of Service

	Quartile	Score
	FY 2019	FY 2019
Tennis Operations	4	12.00

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves SOME portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

No Requirement or mandate exists

**Section 4: Cost Savings / Innovation / Collaboration**

TENNIS We have started an internal adult tennis league which is more profitable for the facility than running the league through Utah Tennis.

**Section 5: Consequences of Funding Proposal at Lower Level**

TENNIS Lower level of service to the community and visitors. Less clinics and leagues.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
		FY 2016	FY 2017	FY 2018	FY 2019
Tennis Operations-TENNIS	Percentage of tennis court hours booked during hours of operation	69.3%	98.2%	90%	0%
Tennis Operations-TENNIS	Percent of participants who would recommend tennis facilities to a friend.	94.6%	98.2%	90%	0%

**Description:**

BUSINESS IMPROVEMENT DISTRICT Current LOS: Current level of service is spelled out in the contract with HMBA, and includes communication with Main Street merchants, coordination of special events, marketing and advertising for Main Street businesses, coordination of commercial trash hauling, grant writing, managing committees, membership/networking with Main St organizations, and obtaining feedback from members. Proposed LOS: No change in level of service.

**Council Goal:**

115 Thriving Mountain Town

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Resilient and Sustainable Economy Council has approved the Desired Outcome of wanting a city that is respected and admired globally. The Business Improvement District (BID) agreement furthers this agenda by providing marketing and advertising of Park City to the global community.

**Section 1: Scope**

**Change in Demand**

Program experiencing NO change in demand

**Explanation**

	Request FY 2019	Rationale FY 2019
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Revenue FY 2019	Tot Rec Cost FY 2019
BUSINESS IMPROVEMENT DISTRICT						
Materials	64,419	64,419	64,419	64,419	-62,500	1,919
Total BUSINESS IMPROVEMENT DISTRICT	64,419	64,419	64,419	64,419	-62,500	1,919
TOTAL	64,419	64,419	64,419	64,419	-62,500	1,919

FTEs
Full Time
Part Time
TOTAL

**Level of Service**

Business Improvement District Same Level of Service

	Quartile FY 2019	Score FY 2019
Business Improvement District	4	12.00

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves SOME portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by another governmental, non-profit or civic agency

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

BUSINESS IMPROVEMENT DISTRICT

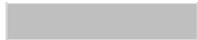
This program is collaborative in its very nature. By working with the HPCA or the experts of Main Street rather than doing something in-house, it enhances the services of the Main Street area.

**Section 5: Consequences of Funding Proposal at Lower Level**

BUSINESS IMPROVEMENT DISTRICT

The City is currently under contract with the HPCA for a certain level of service. The contract would need to be renegotiated for a lower level of service, but in theory the service could be reduced to zero.

**Section 6: Performance Measures**



**Description:**

ICE FACILITY

**Council Goal:**

095 Thriving Mountain Town

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Wide Variety of Exceptional Recreation

Provide accessibility to premier recreational activities/facilities to the local community at an affordable cost. Healthy, active community.

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a MODEST increase in demand of 5% to 14%

	Request	Rationale
	FY 2019	FY 2019
Ice Adult Programs	Removing this BFO program. Included in Ice Program BFO program moving forward.	
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req	RT Rec	CM REC	Revenue	Tot Rec Cost	Dept Req	RT Rec	CM REC	Revenue	Tot Rec Cost
	FY 2018	FY 2019	FY 2019	FY 2019	FY 2019	FY 2019	FY 2020	FY 2020	FY 2020	FY 2020
ICE FACILITY										
Personnel	120,228									
Materials	-75,477	47,573	47,573	47,573	-123,050	-75,477	47,573	47,573	47,573	-146,300
Total ICE FACILITY	44,751	47,573	47,573	47,573	-123,050	-75,477	47,573	47,573	47,573	-146,300
<b>TOTAL</b>	<b>44,751</b>	<b>47,573</b>	<b>47,573</b>	<b>47,573</b>	<b>-123,050</b>	<b>-75,477</b>	<b>47,573</b>	<b>47,573</b>	<b>47,573</b>	<b>-146,300</b>

<b>FTEs</b>
Full Time
Part Time
<b>TOTAL</b>

**Level of Service**

Ice Adult Programs Enhanced Level of Service

	Quartile	Score
	FY 2019	FY 2019
Ice Adult Programs	4	11.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves SOME portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and other private businesses not within City limits

**Mandated**

No Requirement or mandate exists

**Section 4: Cost Savings / Innovation / Collaboration**

ICE FACILITY Innovation: The ice arena strives to incorporate technology into our adult programs. Marketing and communication of programs is done primarily through the rink's website and e-mail blasts. We would like to add additional league administration software that will improve communication with players and provide a more robust league website. The yearly cost for this is \$3000 and would be recouped through increased player registration fees.

**Section 5: Consequences of Funding Proposal at Lower Level**

ICE FACILITY If funding levels are below what is proposed, then restrictions will be placed on adult programs that will limit the amount of participants to each program. This will include restricting the number of teams in our adult leagues, which may potentially prevent adult players from participating in the league. In addition, revenues from these programs would be reduced.

**Section 6: Performance Measures**

	Description	Actual FY 2016	Actual FY 2017	Target FY 2018	Target FY 2019
Ice Adult Programs-ICE FACILITY	Cost recovery for Adult Programs.	140%	0%	120%	0%
Ice Adult Programs-ICE FACILITY	Percent of participants satisfied with Adult Programs.	92%	0%	85%	0%

**Description:**

TENNIS Currently we offer a wide range of year round programming for youth age 3 to 18 and adults. This includes clinics, camps, match play, socials and group & private lessons. We offer over 300 hours of free tennis lessons to Holy Cross Ministries. All 11 tennis courts have now been lined for U10 tennis. Pickle ball has 4 outdoor courts & we have lined 4 indoor courts for pickle ball.

**Council Goal:**

120 Thriving Mountain Town

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Wide Variety of Exceptional Recreation Recreation has been identified by Council as a high priority through Council's goals and the strategic plan. The community response from the opening of the PC MARC has been very positive. There is strong public support for the tennis program with the expectation that the program is a top program in the country.

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a MODEST increase in demand of 5% to 14%

	Request	Rationale
	FY 2019	FY 2019
Tennis Programs	-Software Licensing for tennis software (\$1,500)-Tennis Memberships (\$3,700)-Tennis Bubble has increased cost to install & remove each year (\$8,000)TOTAL: \$13,200	
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req	RT Rec	CM REC	Revenue	Tot Rec Cost	Dept Req	RT Rec	CM REC	Revenue	Tot Rec Cost
	FY 2018	FY 2019	FY 2019	FY 2019	FY 2019	FY 2019	FY 2020	FY 2020	FY 2020	FY 2020
TENNIS										
Personnel	474,644	595,138	595,138	586,642		586,642	586,642	587,647	587,647	587,647
Materials	-455,370	53,100	53,100	53,100	-499,650	-446,550	53,100	53,100	53,100	-485,550
Total TENNIS	19,274	648,238	648,238	639,742	-499,650	140,092	639,742	640,747	640,747	155,197
TOTAL	19,274	648,238	648,238	639,742	-499,650	140,092	639,742	640,747	640,747	155,197

FTEs	Budget FTEs	
	FY 2019	FY 2020
Full Time		
Part Time	1.1	1.1
<b>TOTAL</b>	<b>1.1</b>	<b>1.1</b>

**Level of Service**

Tennis Programs Same Level of Service

	Quartile	Score
	FY 2019	FY 2019
Tennis Programs	4	11.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves SOME portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and other private businesses not within City limits

**Mandated**

No Requirement or mandate exists

**Section 4: Cost Savings / Innovation / Collaboration**

TENNIS We have implemented a "house league" for ladies tennis which allows our patrons to play in a league against other PC players without having to travel to SLC. This is also a strong revenue generator as we don't pay sanctioning fees for this league.

**Section 5: Consequences of Funding Proposal at Lower Level**

TENNIS Reduced programing and lessons resulting in lower customer satisfaction with tennis.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
		FY 2016	FY 2017	FY 2018	FY 2019
Tennis Programs-TENNIS	Junior Survey: Percentage of patrons (parents) that rate the program "good" or better.	95%	0%	0%	0%
Tennis Programs-TENNIS	Adult Survey: Percentage of patrons that rate the program "good" or better.	95%	0%	0%	0%
Tennis Programs-TENNIS	Percentage of patrons who would recommend tennis programs to a friend.	95%	98.2%	90%	0%

**Description:**

**Council Goal:**

100 Engaged & Effective Government & Citizenry

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Wide Variety of Exceptional Recreation

Provide accessibility to premier recreational activities/facilities to the local community at an affordable cost. Healthy, active community.

**Section 1: Scope**

**Change in Demand**

Program experiencing a MODEST increase in demand of 5% to 14%

**Explanation**

	Request FY 2019	Rationale FY 2019
Ice Youth Programs	Removing BFO program. Included in Ice Programs BFO program moving forward.	
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Revenue FY 2019	Tot Rec Cost FY 2019
<b>ICE FACILITY</b>						
Personnel	183,230					
Materials	16,855	16,855	16,855	16,855	-106,950	-90,095
<b>Total ICE FACILITY</b>	<b>200,085</b>	<b>16,855</b>	<b>16,855</b>	<b>16,855</b>	<b>-106,950</b>	<b>-90,095</b>
<b>TOTAL</b>	<b>200,085</b>	<b>16,855</b>	<b>16,855</b>	<b>16,855</b>	<b>-106,950</b>	<b>-90,095</b>

FTEs
Full Time
Part Time
<b>TOTAL</b>

**Level of Service**

Ice Youth Programs      Enhanced Level of Service

	Quartile FY 2019	Score FY 2019
Ice Youth Programs	4	11.50

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves SOME portion of the

**Reliance on City**

City provides program and program is currently being

**Mandated**

No Requirement or mandate exists

Community and adds to their quality of life

offered by other private businesses not within City limits

**Section 4: Cost Savings / Innovation / Collaboration**

ICE FACILITY

Using highly trained rink staff to instruct youth classes. Splitting the ice sheet to allow teaching skating and hockey classes simultaneously maximizes revenue by allowing more participants on the ice. Offering Off-Ice classes during peak ice-use times generates additional revenue without increasing overall users. It is essential for us to offer these programs to develop better athletes and reduce our subsidy as there is no more ice available for adding programs.

**Section 5: Consequences of Funding Proposal at Lower Level**

ICE FACILITY

Funding at a lower level will result in lower-quality instruction or reduced class offerings and the loss of participants due to dissatisfaction with the quality of instruction and lack of skill development.

**Section 6: Performance Measures**

	Description	Actual FY 2016	Actual FY 2017	Target FY 2018	Target FY 2019
Ice Youth Programs-ICE FACILITY	Percent of Participants satisfied with Off-Ice Training Classes	96%	93.3%	92%	0%
Ice Youth Programs-ICE FACILITY	Percent of Participants satisfied with Youth Programs.	95%	0%	92%	0%

**Description:**

PARKS & CEMETERY The Parks and Fields Maintenance Departments provide a variety of service and maintenance for this program. It requires that trash cleanup be performed throughout City facilities to ensure the preservation of the Park City "brand", public safety and overall cleanliness. Items included in this program are: sweeping and trash removal service along sidewalks, bike paths, City facilities, Parks and right-of ways. Challenges to the goal of this program are increasing use of stickers on city equipment and facilities.

**Council Goal:**

101 Engaged & Effective Government & Citizenry

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Well-Maintained Assets and Infrastructure

Recreation, Trails and Open Space has been identified by Council as a high priority through Councils goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for trash clean-up through citizen requests. The Cleanup program is a critical function for the preservation of Park City.

**Section 1: Scope**

**Change in Demand**

Program experiencing NO change in demand

**Explanation**

	Request FY 2019	Rationale FY 2019
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Tot Rec Cost FY 2019
<b>FIELDS</b>					
Personnel	24,102	24,242	24,242	25,363	25,363
Materials	2,406	2,406	2,406	5,142	5,142
<b>Total FIELDS</b>	<b>26,508</b>	<b>26,648</b>	<b>26,648</b>	<b>30,505</b>	<b>30,505</b>
<b>PARKS &amp; CEMETERY</b>					
Personnel	113,681	115,310	115,366	118,275	118,275
Materials	29,795	29,795	29,795	32,865	32,865
<b>Total PARKS &amp; CEMETERY</b>	<b>143,476</b>	<b>145,105</b>	<b>145,161</b>	<b>151,140</b>	<b>151,140</b>
<b>TOTAL</b>	<b>169,985</b>	<b>171,754</b>	<b>171,809</b>	<b>181,645</b>	<b>181,645</b>

FTEs	Budget FTEs FY 2019	Budget FTEs FY 2020
Full Time	0.9	0.9
Part Time	1.2	1.2
<b>TOTAL</b>	<b>2.1</b>	<b>2.1</b>

**Level of Service**

Trash Clean-Up Same Level of Service

	Quartile FY 2019	Score FY 2019
Trash Clean-Up	4	11.50

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses within City limits

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

PARKS & CEMETERY

Innovation: The Parks/Fields Department continually looks for creative ways to increase productivity, environmental stewardship, and service levels. Recent examples include: expanded recycling program throughout town. Industry trends are to move toward a higher degree of recycling.

**Section 5: Consequences of Funding Proposal at Lower Level**

FIELDS

PARKS & CEMETERY

The consequences of lowering the funding for this program include: less preventative maintenance impacting the look, feel and cleanliness of Park City. A reduction in funding may also affect the overall recycling program.

**Section 6: Performance Measures**

	Description	Actual FY 2016	Actual FY 2017	Target FY 2018	Target FY 2019
Trash Clean-Up-PARKS & CEMETERY	Percentage of trash containers checked daily (during summer season)	90%	90%	90%	90%

**Description:**

MAIN STREET RDA Formalize budget for ED Grants to facilitate biz recruitment & retention program. The increased budget would come with a need to amend the policy/process to make more explicit & dynamic - more similar to the special service contract process. It is pretty loose right now in relation to timing & deadlines, even though the Criteria are fairly explicit.

**Council Goal:**

121 Thriving Mountain Town

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Resilient and Sustainable Economy

**Section 1: Scope**

Change in Demand

Program Experiencing a MINIMAL increase in demand of 1% to 4%

Explanation

The program is very limited right now. The \$20k can move the needle for one small company, but not for a larger company, nor for multiple companies in the same year. Last Grant we took to Council, they expressed a willingness to fund beyond the \$20k in one FY if "the right fit came in". I seek enough funds to either give 3 x \$20k grants or one or two bigger grants.

	Request FY 2019	Rationale FY 2019
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Tot Rec Cost FY 2019
ECONOMIC DEVELOPMENT GRANT					
Materials	10,000	10,000	10,000	10,000	10,000
Total ECONOMIC DEVELOPMENT GRANT	10,000	10,000	10,000	10,000	10,000
MAIN STREET RDA					
Materials	20,000	20,000	20,000	20,000	20,000
Total MAIN STREET RDA	20,000	20,000	20,000	20,000	20,000
LOWER PARK AVENUE RDA					
Materials	20,000	20,000	20,000	20,000	20,000
Total LOWER PARK AVENUE RDA	20,000	20,000	20,000	20,000	20,000
TOTAL	50,000	50,000	50,000	50,000	50,000

FTEs
Full Time
Part Time
TOTAL

Level of Service

Economic Development Grant Enhanced Level of Service

	Quartile FY 2019	Score FY 2019
Economic Development Grant	4	11.50

**Section 3: Basic Program Attributes**

**Community Served**

Program Benefits/Serves a SOME portion of the Community and adds to their quality of life

**Reliance on City**

City is the sole provider but there are other public or private entities which could be contracted to provide this service

**Mandated**

No Requirement or Mandate exists

**Section 4: Cost Savings / Innovation / Collaboration**

**Section 5: Consequences of Funding Proposal at Lower Level**

**Section 6: Performance Measures**



**Description:**

GOLF PRO SHOP The golf course currently manages 3 leagues: Men's league on Wednesday, Women's leagues (9 and 18 hole) on Tuesday, a Couples League and Junior leagues on Monday. We also offer 3 - 4 day Junior clinics in the spring and early summer and 1 Teen clinic. We also hold adult beginner clinics throughout the summer. We provide private instruction on an as-requested basis.

**Council Goal:**

124 Thriving Mountain Town

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Wide Variety of Exceptional Recreation

Recreation has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The golf course is a vital piece in providing a multi-seasonal resort experience. The golf course is a self-sufficient enterprise fund that funds all operational and capital expenses from user fees. The golf course provides a low cost Junior league for easy and affordable access.

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a MODEST increase in demand of 5% to 14%

	Request FY 2019	Rationale FY 2019
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Tot Rec Cost FY 2019
GOLF PRO SHOP					
Personnel	54,530	57,871	57,871	47,531	47,531
Materials	42,220	42,220	42,220	43,333	43,333
Total GOLF PRO SHOP	96,750	100,091	100,091	90,864	90,864
TOTAL	96,750	100,091	100,091	90,864	90,864

FTEs	Budget FTEs FY 2019	Budget FTEs FY 2020
Full Time	0.3	0.3
Part Time	0.6	0.6
TOTAL	0.9	0.9

**Level of Service**

Golf Shop Programs Same Level of Service

	Quartile FY 2019	Score FY 2019
Golf Shop Programs	4	11.25

### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves SOME portion of the Community and adds to their quality of life

#### Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

#### Mandated

No Requirement or madate exists

### Section 4: Cost Savings / Innovation / Collaboration

GOLF PRO SHOP Instructors use existing staff to help with Jr. clinics and leagues, thereby keeping staffing to a minimum. Instructors are currently re developing adult clinics to have a beginner and an advanced level which also will have different price structures.

### Section 5: Consequences of Funding Proposal at Lower Level

GOLF PRO SHOP Golf programs have always rated highly in our needs surveys. Decreasing instruction decreases participants, which could cause future impacts.

### Section 6: Performance Measures

	Description	Actual FY 2016	Actual FY 2017	Target FY 2018	Target FY 2019
Golf Shop Programs-GOLF OPERATIONS	Percentage of lessons above average to excellent	0%	95%	0%	75%

**Description:**

ICE FACILITY The Park City Ice Arena offers a variety of programs to engage the community and visitors in ice sports. Skating & Hockey Academy teach fundamental skills for ice skating and hockey. Academy programs are utilized as a feeder program to User Groups. Skating Academy offers seven different classes to accommodate all levels of skating as well as an introduction to synchronized skating. Hockey Academy offers Basic Hockey Skating and Learn to Play Hockey. Power skating and various camps and clinics also important aspects of each program. Park City Hockey League provides organized hockey for adults of all abilities. The league currently has three levels (Bronze, Silver and Open Gold). Leagues are played year round and league size changes each season based on interest and available ice. PC Ice Arena currently has the second largest leagues in the state. Public Programs such as Public Skate, Freestyle, Drop-in Hockey, Stick & Puck and Drop-in Curling provide an opportunity for developing ice athletes to have additional ice time for practicing, conditioning and private lessons. Public sessions also help create interest for ice sports which feed our programs and user groups. Off-ice Strength & Conditioning and Off-ice Ballet provide sport specific training for athlete development and injury prevention. Off-ice programs are particularly important for training of competitive athletes, given the limited amount of time for on ice training. Public sessions also serve as an activity for visitors. This budget program also includes providing balanced access for all users and the efficient utilization of ice as well as events which showcase ice sports and introduce the community to the facility and programs.

**Council Goal:**

104 Thriving Mountain Town

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Wide Variety of Exceptional Recreation The rink strives to provide quality programming at an affordable cost to the participants.

**Section 1: Scope**

Change in Demand	Explanation
Program experiencing a MODEST increase in demand of 5% to 14%	Over the past few years, various factors contribute to increased growth during public ice programs including an increase in ice rental resulting in a fewer number of public sessions; practice time needed for developing athletes; an increase in visitors looking for alternative activities; increased locals looking for alternative activities during poor ski weather and Epic pass blackout dates. We do not anticipate an increase in demand from FY 18 to FY 19/20 at this time.

	Request	Rationale
	FY 2019	FY 2019
Ice Programs	No budget increase requested for FY 19.	
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures		Dept Req	RT Rec	CM REC	Revenue	Tot Rec Cost	Dept Req	RT Rec	CM REC	Revenue	Tot Rec Cost
	FY 2018	FY 2019	FY 2019	FY 2019	FY 2019	FY 2019	FY 2020	FY 2020	FY 2020	FY 2020	FY 2020
ICE FACILITY											
Personnel	92,306	453,207	453,207	466,210		466,210	466,210	469,067	469,067		469,067

Expenditures	Dept Req	RT Rec	CM REC	Revenue	Tot Rec Cost	Dept Req	RT Rec	CM REC	Revenue	Tot Rec Cost	
	FY 2018	FY 2019	FY 2019	FY 2019	FY 2019	FY 2020					
Materials	-44,292	57,810	25,658	25,658	-69,950	-44,292	25,658	25,658	25,658	-86,400	-60,742
Total ICE FACILITY	48,014	511,017	478,865	491,868	-69,950	421,918	491,868	494,725	494,725	-86,400	408,325
<b>TOTAL</b>	<b>48,014</b>	<b>511,017</b>	<b>478,865</b>	<b>491,868</b>	<b>-69,950</b>	<b>421,918</b>	<b>491,868</b>	<b>494,725</b>	<b>494,725</b>	<b>-86,400</b>	<b>408,325</b>

FTEs	Budget FTEs	Budget FTEs
	FY 2019	FY 2020
Full Time	2.7	2.7
Part Time	4.2	4.2
<b>TOTAL</b>	<b>6.9</b>	<b>6.9</b>

**Level of Service**

Ice Programs Same Level of Service

	Quartile	Score
	FY 2019	FY 2019
Ice Programs	4	11.25

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves SOME portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

No Requirement or mandate exists

**Section 4: Cost Savings / Innovation / Collaboration**

ICE FACILITY Innovation: The ice arena strives to incorporate technology into our ice programs. Marketing and communication of programs is done primarily through the rink's website, social media, and e-mail blasts. This has allowed for a reduction in marketing costs. Staff continues to cross evaluate program numbers and ice schedule to ensure that program participation numbers are at a level to reach cost recovery goals.

**Section 5: Consequences of Funding Proposal at Lower Level**

ICE FACILITY If funding levels are below what is proposed, then the ice arena will have to limit the amount of programs offered and the marketing of those programs as well as eliminate certain programs due to lack of staff resources. This would also reduce the amount of revenue received through these programs.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
		FY 2016	FY 2017	FY 2018	FY 2019
Ice Programs-ICE FACILITY	Number of hours of ice rented by User Groups at other facilities (due to lack of availability in Park City)	0	265	0	0
Ice Programs-ICE FACILITY	Percentage of patrons that reside within Snyderville Basin Special Recreation District	0	27	0	0
Ice Programs-ICE FACILITY	Percent of Participants satisfied with Skating Academy	0	94	0	0
Ice Programs-ICE FACILITY	Percentage of Participants satisfied with Hockey Academy	0	96	0	0
Ice Programs-ICE FACILITY	Percentage of ice scheduled (based on 6 am - midnight/18 hour date)	90	90	0	0
Ice Programs-ICE FACILITY	Percentage of User Group participants that are satisfied with the facility	0	100	0	0
Ice Programs-ICE FACILITY	Operating subsidy amount per fiscal year. (Does not include capital expenditures)	94883	82586	90000	0
Ice Programs-ICE FACILITY	Satisfaction levels combining satisfied and very satisfied on satisfaction surveys for all Skating classes.	96%	94%	92%	0%
Ice Programs-ICE FACILITY	Pass sales including season passes and punch cards.	145911	0	70000	0
Ice Programs-ICE FACILITY	Percentage of usable ice time being used for programming that is open to the general public, versus time rented for private groups.	58%	80%	65%	0%
Ice Programs-ICE FACILITY	Percentage of participants satisfied or very satisfied with Learn to Play Hockey Classes.	94%	96.4%	92%	0%
Ice Programs-ICE FACILITY	Total number of teams/players in Adult Hockey Leagues.	58	54	58	0
Ice Programs-ICE FACILITY	Cost Recovery of Adult Hockey Leagues	119%	2.5%	125%	0%
Ice Programs-ICE FACILITY	Percentage of Adult hockey League participants who are satisfied or very satisfied with the league.	78%	81.9%	92%	0%
Ice Programs-ICE FACILITY	Percentage of public program participants in public skate, drop-in hockey, freestyle and drop-in/learn to curl who are satisfied or very satisfied with the programs.	94%	91.5%	92%	0%
Ice Programs ICE FACILITY	Cost recovery of the Ice Arena.	90%	90.9%	86%	0%

**Description:**

GOLF PRO SHOP This program funds the majority of golf shop operations, which include: course management, personnel training, utility costs, golf car maintenance, capital costs, HOA dues, inter-fund transfer and other operational areas. The golf shop is in operation typically from mid-April to early November. The shop is open 7 days a week from 6 AM until 9 PM during peak summer months. Fixed operational costs such as utilities, HOA fees, and software licensing are constant expenses.

**Council Goal:**

103 Thriving Mountain Town

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Wide Variety of Exceptional Recreation Recreation has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The golf course is a vital piece in providing a multi-seasonal resort experience. The golf course is a self-sufficient enterprise fund that funds all operational and capital expenses from user fees.

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a MINIMAL increase in demand of 1% to 4%

	Request	Rationale
	FY 2019	FY 2019
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req	RT Rec	CM REC	Tot Rec Cost	Dept Req	RT Rec	CM REC	Tot Rec Cost
	FY 2018	FY 2019	FY 2019	FY 2019	FY 2020	FY 2020	FY 2020	FY 2020
GOLF PRO SHOP								
Personnel	218,893	231,955	231,955	219,396	219,396	219,396	220,190	220,190
Materials	143,200	143,200	143,200	144,313	143,200	143,200	143,200	143,200
Total GOLF PRO SHOP	362,093	375,155	375,155	363,709	362,596	363,390	363,390	363,390
TOTAL	362,093	375,155	375,155	363,709	362,596	363,390	363,390	363,390

FTEs	Budget FTEs	
	FY 2019	FY 2020
Full Time	0.8	0.8
Part Time	3.9	3.9
<b>TOTAL</b>	<b>4.6</b>	<b>4.6</b>

**Level of Service**

Golf Management Operations Same Level of Service

	Quartile	Score
	FY 2019	FY 2019
Golf Management Operations	4	11.25

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves SOME portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

No Requirement or mandate exists

**Section 4: Cost Savings / Innovation / Collaboration**

GOLF PRO SHOP Cost Savings: The course utilizes volunteers to staff customer service positions at the golf course, which saves in personnel expenses. For the upcoming season the golf course has also gone through a re organization that will lower personnel expenses.

**Section 5: Consequences of Funding Proposal at Lower Level**

GOLF PRO SHOP Decreased level of service, which could impact customer service and player retention. Infrastructure capital expenses could be jeopardized.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
		FY 2016	FY 2017	FY 2018	FY 2019
Golf Management Operations-GOLF OPERATIONS	Percentage change in net revenues from previous year (Fiscal Year including depreciation)	0%	1%	0%	0%

**Description:**

GOLF PRO SHOP This funds our retail operations. This includes: personnel costs, inventory purchase, traveling costs to buying shows, managing inventory, and writing purchase orders.

**Council Goal:**

131 Thriving Mountain Town

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Wide Variety of Exceptional Recreation

Recreation has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The golf course is a vital piece in providing a multi-seasonal resort experience. The golf course is a self-sufficient enterprise fund that funds all operational and capital expenses from user fees.

**Section 1: Scope**

**Change in Demand**

Program experiencing a MODEST increase in demand of 5% to 14%

**Explanation**

	Request FY 2019	Rationale FY 2019
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Tot Rec Cost FY 2019
GOLF PRO SHOP					
Personnel	107,670	113,541	113,541	65,284	65,284
Materials	158,567	158,567	158,567	159,714	159,714
Total GOLF PRO SHOP	266,238	272,108	272,108	224,998	224,998
TOTAL	266,238	272,108	272,108	224,998	224,998

FTEs	Budget FTEs FY 2019	Budget FTEs FY 2020
Full Time	1.0	1.0
Part Time	0.4	0.4
TOTAL	1.3	1.3

**Level of Service**

Retail Operations Same Level of Service

	Quartile FY 2019	Score FY 2019
Retail Operations	4	10.75

**Section 3: Basic Program Attributes**

Community Served

Reliance on City

Mandated

Program benefits/serves SOME portion of the Community and adds to their quality of life

City provides program and program is currently being offered by other private businesses within City limits

No Requirement or madate exists

Section 4: Cost Savings / Innovation / Collaboration

GOLF PRO SHOP Cost Savings: The merchandiser is very careful to order in bulk. This keeps the costs of shipping to a minimum. We currently attend the national PGA golf show in Orlando every other year. In alternate years staff attends local Utah shows. Collaboration: The golf merchandiser provides information for Citywide departments for ordering staff uniforms and retail items. This allows departments to receive discounting for bulk buying. This year we will be celebrating our 50th anniversary and bringing merchandise specific to this which will capture a new sales audience.

Section 5: Consequences of Funding Proposal at Lower Level

GOLF PRO SHOP Retail operations are a vital part of the golf shop. To provide a quality resort feel experience, the golf shop needs to be sufficiently stocked with quality product. If cutbacks in this area are required it would take away from the resort feel of the course. Cutbacks would also affect our bottom line revenues.

Section 6: Performance Measures

Table with 6 columns: Description, Actual FY 2016, Actual FY 2017, Target FY 2018, Target FY 2019. Row 1: Retail Operations-GOLF OPERATIONS, Achieve a return on investment of 25-, 0%, 35%, 0%, 0%

	Description -	Actual FY 2016	Actual FY 2017	Target FY 2018	Target FY 2019
	40%. (Fiscal Year)				
Retail Operations GOLF OPERATIONS	Return on investment (End of Season)	0%	177500%	0%	30%
Retail Operations-GOLF OPERATIONS	Gross retail revenue per customer by rounds played to be within national average for municipal courses (\$3-\$6) (seasonal)	0%	5.92%	0%	0%

**Description:**

PC Currently we publish the Play Magazine annually, partner with Ice on Summer & Winter guide advertisements and run 2 ads a year in the Park MARC Record. We also record commercials and submit PSA's to KPCW and Sports Briefs to the Park Record. We put out a Recreation Newsletter as needed to all patrons that have given us their email. The department publishes the Play Magazine annually, runs advertising in local media and promotes programs and facilities through other avenues. We also update the website as needed (at least weekly) and use social media to promote programs and facilities.

**Council Goal:**

129 Thriving Mountain Town

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Wide Variety of Exceptional Recreation Recreation has been identified by Council as a high priority through Council's goals and the strategic plan.

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a MINIMAL increase in demand of 1% to 4%

	Request	Rationale
	FY 2019	FY 2019
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req				RT Rec			CM REC			Revenue		Tot Rec Cost	
	FY 2018	FY 2019	FY 2019	FY 2019	FY 2019	FY 2019	FY 2019	FY 2020	FY 2020	FY 2020	FY 2020	FY 2020	FY 2020	
PC MARC														
Personnel	5,213	5,213	5,213	5,213			5,213	5,213	5,257	5,257			5,257	
Materials	-126,360	22,440	22,440	21,460	-148,800		-127,340	22,440	22,440	22,440	-198,000		-175,560	
Total PC MARC	-121,147	27,653	27,653	26,673	-148,800		-122,127	27,653	27,697	27,697	-198,000		-170,303	
TOTAL	-121,147	27,653	27,653	26,673	-148,800		-122,127	27,653	27,697	27,697	-198,000		-170,303	

FTEs	Budget FTEs	
	FY 2019	FY 2020
Full Time	0.0	0.0
Part Time		
TOTAL	0.0	0.0

**Level of Service**

Marketing      Reduced Level of Service

	Quartile	Score
	FY 2019	FY 2019
Marketing	4	10.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses within City limits

**Mandated**

No Requirement or mandate exists

**Section 4: Cost Savings / Innovation / Collaboration**

PC      We utilize free services from KPCW & Park Record. The department writes and records all of its own radio ads and creates newsletters and flyers  
 MARC in house. We partner with the ice arena on certain advertising to ensure cost effectiveness. We update our website and change the layout within our department. We have partnered with community organizations such as Park City Mom's & Jane's list to get information out. We utilize social media with regular posts to keep "Friends" informed. This year the Play Magazine will be digital resulting in an \$8,635 savings.

**Section 5: Consequences of Funding Proposal at Lower Level**

PC      We would not be able to increase visitor usage of the facility and if the budget was cut we would likely stop publishing the Play Magazine which  
 MARC through surveys is one of the top ways residents learn about programs.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
		FY 2016	FY 2017	FY 2018	FY 2019
Marketing-CITY RECREATION	Percentage of recipients who open Rec Newsletters annually.	37.5%	37%	40%	0%
Marketing-CITY RECREATION	Number of Recreation Social Media followers.	4534	4082	4000	0

**Description:**

TENNIS The Pro Shop is located in the front entry of the PC MARC. The Pro Shop is run & managed by the tennis department and is open 55 hours per week. We carry tennis & fitness apparel, logo wear, and tennis racquets. We also carry a wide range of strings & grips and string racquets. The pro shop carries a wide range of tennis & fitness apparel. The shop is open Monday thru Friday 8:30 to 6:30. We provide 24 hour turn around on racquet stringing.

**Council Goal:**

128 Thriving Mountain Town

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Wide Variety of Exceptional Recreation Recreation has been identified by Council as a high priority through Council's goals and the strategic plan. The community response from the opening of the PC MARC has been very positive. The merchandise in the shop has been well received.

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a MINIMAL increase in demand of 1% to 4%

	Request	Rationale
	FY 2019	FY 2019
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2019					FY 2020					
	Dept Req	RT Rec	CM REC	Revenue	Tot Rec Cost	Dept Req	RT Rec	CM REC	Revenue	Tot Rec Cost	
TENNIS											
Personnel	51,202	16,795	16,795	16,795		16,795	16,795	16,795	16,795		16,795
Materials	-1,850	105,150	105,150	105,150	-104,000	1,150	105,150	105,150	105,150	-3,000	102,150
Total TENNIS	49,352	121,945	121,945	121,945	-104,000	17,945	121,945	121,945	121,945	-3,000	118,945
TOTAL	49,352	121,945	121,945	121,945	-104,000	17,945	121,945	121,945	121,945	-3,000	118,945

FTEs	Budget FTEs	
	FY 2019	FY 2020
Full Time		
Part Time	0.3	0.3
TOTAL	0.3	0.3

Level of Service

Pro Shop Same Level of Service

	Quartile	Score
	FY 2019	FY 2019
Pro Shop	4	10.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves SOME portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses within City limits

**Mandated**

No Requirement or mandate exists

**Section 4: Cost Savings / Innovation / Collaboration**

TENNIS In order to keep inventory costs down the shop does a lot of custom orders for patrons. This is done particularly for tennis racquets.

**Section 5: Consequences of Funding Proposal at Lower Level**

TENNIS The pro shop would be open fewer hours and will have fewer inventories on hand.

**Section 6: Performance Measures**

	Description	Actual
	-	FY 2016
Pro Shop-TENNIS	Average daily sales annually	417.03
Pro Shop-TENNIS	Number of racquets strung annually.	816

**Description:**

ICE FACILITY This goal of this budget program is to conscientiously use resources to provide consistent, high quality ice in a clean and safe facility. This program provides basic backbone for keeping the ice rink functioning when not supporting specific programs or activities. Other objectives of this program include conscientious energy consumption and continuous effort to reduce our carbon footprint. Also included in this program is the facility's financial objective to optimize capital, energy and personnel and to maintain affordable access while recovering costs.

**Council Goal:**

108 Thriving Mountain Town

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Wide Variety of Exceptional Recreation Provide accessibility to premier recreational activities/facilities to the local community at an affordable cost. Preserve the Park City brand. Environmental Stewardship. Healthy, active community. Develop Park City as a year-round destination recreation location.

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a MINIMAL increase in demand of 1% to 4% Demands have increased for the Ice Operation program as the facility ages another year with very high utilization. The facility was originally underbuilt and is running beyond the capacity of the plant. At 10 years, components of the plant are requiring additional maintenance and monitoring which increases the demand on the operations staff. Skate services continue to increase as the number of skaters increases, and the level and quality of figure skaters increases. Staff is proposing additional ice rentals for FY 19 and 20 that would have an impact on expenses for part time rink operators, supplies and utilities. Staff is not seeking additional funding at this time as the increase in rentals is not certain. If the facility does realize additional ice rentals, we believe the current budget can absorb the incremental expenses. Additionally, such expenses would have revenue off set.

	Request	Rationale
	FY 2019	FY 2019
Operations	No additional budget request for FY 19	
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Revenue FY 2019	Tot Rec Cost FY 2019	Dept Req FY 2020	RT Rec FY 2020	CM REC FY 2020	Revenue FY 2020	Tot Rec Cost FY 2020
ICE FACILITY											
Personnel	169,125	305,711	170,103	178,204		178,204	178,204	179,420	179,420		179,420
Materials	-139,810	235,615	195,730	183,230	-335,540	-152,310	195,730	195,730	195,730	-383,000	-187,270
Total ICE FACILITY	29,315	541,326	365,833	361,434	-335,540	25,894	373,934	375,150	375,150	-383,000	-7,850
TOTAL	29,315	541,326	365,833	361,434	-335,540	25,894	373,934	375,150	375,150	-383,000	-7,850

FTEs	Budget FTEs	
	FY 2019	FY 2020
Full Time	1.2	1.2
Part Time		
<b>TOTAL</b>	<b>1.2</b>	<b>1.2</b>

**Level of Service**

Operations Same Level of Service

	Quartile	Score
	FY 2019	FY 2019
Operations	4	10.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves SOME portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

No Requirement or mandate exists

**Section 4: Cost Savings / Innovation / Collaboration**

ICE FACILITY The ice rink is saving operational costs through the use of an electric ice resurfer, which reduces the cost per ice cut, as well as its innovative technologies: laser controlled ice depth will maintain a level ice sheet within less build up, requiring the use of less water, less energy to run the refrigeration plant and less staff and ice time devoted to ice maintenance.

**Section 5: Consequences of Funding Proposal at Lower Level**

ICE FACILITY Funding the option at a lower level will result in lower levels of cleaning and maintenance, and a degradation of the ice quality due to running the plant at higher temps to reduce energy consumption.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
		FY 2016	FY 2017	FY 2018	FY 2019
Operations-ICE FACILITY	Percentage of employees satisfied with training and educational opportunities supported by facility	0%	97.8%	0%	0%
Operations-ICE FACILITY	Percentage of employees who feel they are being supported in achieving their personal and professional goals	0%	100%	0%	0%
Operations-ICE FACILITY	Percentage of staff who feel appreciated	0	95.2	0	0
Operations-ICE FACILITY	Percentage of employees that feel they have the appropriate tools and resources to succeed	0	90	0	0
Operations-ICE FACILITY	Percentage of participants across all programs and activities who rate ice quality as good or excellent.	96%	90.9%	92%	0%

	Description	Actual	Actual	Target	Target
		FY 2016	FY 2017	FY 2018	FY 2019
Operations-ICE FACILITY	Percentage of guests who rate the facility as being clean and safe.	96%	90%	95%	0%
Operations-ICE FACILITY	Kilowatt Hours (kwh) of electricity used at the facility	0	0	0	0
Operations-ICE FACILITY	Decatherms (DTH) of natural gas used at the facility	0	0	0	0
Operations-ICE FACILITY	Gallons of propane used at the facility	0%	0%	0%	0%

**Description:**

PC MARC We are open Monday thru Friday from 8:30 to 2 p.m. and add evening hours in the winter. The facility follows the state licensing requirements as all staff have regular training and ratio of kids to staff is less than 10:1. Users of this service pay an hourly rate and must remain on-site using the facility. Children ages 1 to 6 may use the facility.

**Council Goal:**

134 Inclusive & Healthy Community

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Wide Variety of Exceptional Recreation Recreation has been identified by Council as a high priority through Council's goals and the strategic plan.

**Section 1: Scope**

**Change in Demand**

Program experiencing a MINIMAL increase in demand of 1% to 4%

**Explanation**

	Request FY 2019	Rationale FY 2019
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Revenue FY 2019	Tot Rec Cost FY 2019
PC MARC						
Personnel	15,682	15,606	15,606	15,608		15,608
Total PC MARC	15,682	15,606	15,606	15,608		15,608
TOTAL	15,682	15,606	15,606	15,608		15,608

FTEs	Budget FTEs FY 2019	Budget FTEs FY 2020
Full Time	0.1	0.1
Part Time	0.3	0.3
TOTAL	0.3	0.3

**Level of Service**

Childcare Same Level of Service

	Quartile FY 2019	Score FY 2019
Childcare	4	8.75

**Section 3: Basic Program Attributes**

Community Served

Reliance on City

Mandated

**Community Served**

**Reliance on City**

**Mandated**

Program benefits/serves SOME portion of the Community and adds to their quality of life      City provides program and program is currently being offered by other private businesses within City limits      No Requirement or mandate exists

**Section 4: Cost Savings / Innovation / Collaboration**

PC MARC      Many of the childcare workers are cross trained to work the front desk so if childcare is not busy they are doing other tasks that help maintain the facility. If the front desk is busy they are a resource for them & vice versa.

**Section 5: Consequences of Funding Proposal at Lower Level**

PC MARC      Hours would be reduced that we offer childcare.

**Section 6: Performance Measures**

	Description	Actual FY 2016	Actual FY 2017	Target FY 2018	Target FY 2019
Childcare-CITY RECREATION	Percentage of respondents who would recommend childcare services to a friend.	65.7%	92%	80%	0%
Childcare-CITY RECREATION	Percentage of respondents who rate the childcare service as "good" or better.	65.7%	92%	95%	0%

**Description:**

ICE FACILITY The goal of this program is to provide resources and training to promote an engaged staff. Objectives also include employee recognition and empowering employees with the appropriate tools and resources to succeed.

**Council Goal:**

142 Thriving Mountain Town

**Desired Outcome:**

Criteria for Meeting Desired Outcome

**Section 1: Scope**

Change in Demand

Program Experiencing a NO change in demand

Explanation

	Request FY 2019	Rationale FY 2019
Valued & Engaged Staff	No budget increase requested FY 19	
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2019
<b>TOTAL</b>	

FTEs
Full Time
Part Time
<b>TOTAL</b>

Level of Service

Valued & Engaged Staff Same Level of Service

	Quartile FY 2019
Valued & Engaged Staff	4

**Section 3: Basic Program Attributes**

Community Served

Program Benefits/Serves a SOME portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

No Requirement or Mandate exists

**Section 4: Cost Savings / Innovation / Collaboration**

**Section 5: Consequences of Funding Proposal at Lower Level**

**Section 6: Performance Measures**



**Description:**

ICE FACILITY The goal of this program is to allow user groups to facilitate progressive programming and sell underutilized ice for the enjoyment of locals and visitors.

**Council Goal:**

141 Engaged & Effective Government & Citizenry

**Desired Outcome:**

Criteria for Meeting Desired Outcome

**Section 1: Scope**

Change in Demand	Explanation
Program Experiencing a MINIMAL increase in demand of 1% to 4%	The drafted base schedule for Winter 18/19 anticipates 2-3 additional hours of ice rental per week.

	Request	Rationale
	FY 2019	FY 2019
Ice Rental	No budget increase requested FY 19	
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req	RT Rec	CM REC	Tot Rec Cost	Dept Req	RT Rec	CM REC	Tot Rec Cost
	FY 2019	FY 2019	FY 2019	FY 2019	FY 2020	FY 2020	FY 2020	FY 2020
ICE FACILITY								
Personnel	65,695	23,088	23,741	23,741	23,741	23,900	23,900	23,900
Total ICE FACILITY	65,695	23,088	23,741	23,741	23,741	23,900	23,900	23,900
<b>TOTAL</b>	<b>65,695</b>	<b>23,088</b>	<b>23,741</b>	<b>23,741</b>	<b>23,741</b>	<b>23,900</b>	<b>23,900</b>	<b>23,900</b>

FTEs	Budget FTEs	Budget FTEs
	FY 2019	FY 2020
Full Time	0.2	0.2
Part Time	0.2	0.2
<b>TOTAL</b>	<b>0.4</b>	<b>0.4</b>

Level of Service

Ice Rental Same Level of Service

	Quartile
	FY 2019
Ice Rental	4

**Section 3: Basic Program Attributes**

**Community Served**

Program Benefits/Serves a SOME portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

No Requirement or Mandate exists

**Section 4: Cost Savings / Innovation / Collaboration**

**Section 5: Consequences of Funding Proposal at Lower Level**

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
	-	FY 2016	FY 2017	FY 2018	FY 2019
Retail-ICE FACILITY	Percent of respondents satisfied with Skate Service.	72%	92.7%	92%	0%
Retail-ICE FACILITY	Percent of respondents satisfied with Retail selection.	72%	0%	92%	0%
Retail-ICE FACILITY	Cost recovery for Retail	170%	1.52%	130%	0%



Program	Departments	BASE FY 2018	SCORE FY 2019	QUARTILE FY 2019	DEPT REQ FY 2019	RT REC FY 2019	CM REC FY 2019	REV FY 2019	TOT REC COST FY 2019
Storm Water Utility	STORM WATER OPERATIONS	\$1,030,123	28.50	1	\$1,004,000	\$976,110	\$1,000,931	\$0	\$1,000,931
Service Orders	WATER OPERATIONS	\$594,398	25.50	1	\$625,400	\$637,406	\$637,849	\$0	\$637,849
Distribution and Maintenance	WATER OPERATIONS	\$3,278,193	25.50	1	\$3,443,841	\$3,490,843	\$3,544,495	\$0	\$3,544,495
Water Quality	WATER OPERATIONS	\$2,425,156	25.50	1	\$2,844,103	\$2,873,103	\$2,930,360	\$0	\$2,930,360
Carbon Reduction	ENVIRONMENTAL SUSTAINABILITY	\$419,908	22.75	1	\$439,115	\$438,913	\$443,869	\$0	\$443,869
Clean-up and Storm Drain	STREET MAINTENANCE	\$226,550	22.00	1	\$232,127	\$232,127	\$244,557	\$0	\$244,557
Water Billing	WATER OPERATIONS	\$368,967	22.00	1	\$398,027	\$398,031	\$398,023	\$0	\$398,023
Project Management	WATER OPERATIONS	\$589,200	21.50	1	\$588,581	\$588,581	\$589,817	\$0	\$589,817
Water Rights/Water Projects	LEGAL	\$105,890	21.25	1	\$108,767	\$108,767	\$109,233	\$-109,812	\$-579
Conservation	WATER OPERATIONS	\$422,636	19.25	2	\$419,338	\$421,421	\$421,653	\$0	\$421,653
Environmental Regulatory/EPA	3 CITY DEPARTMENTS	\$550,656	18.75	2	\$546,085	\$546,375	\$547,549	\$-27,995	\$519,554
Open Space	ECONOMY	\$67,161	18.75	2	\$68,192	\$68,410	\$72,321	\$0	\$72,321
Bonanza Flat Operations				4			\$30,000	\$0	\$30,000
<b>TOTAL</b>		<b>\$10,078,837</b>		<b>19</b>	<b>\$135,619,562</b>	<b>\$10,780,087</b>	<b>\$10,970,657</b>	<b>\$-137,807</b>	<b>\$10,832,850</b>



FTEs	Budget FTEs	
	FY 2019	FY 2020
Full Time	6.2	6.2
Part Time		
<b>TOTAL</b>	<b>6.2</b>	<b>6.2</b>

**Level of Service**

Storm Water Utility Enhanced Level of Service

	Quartile	Score
	FY 2019	FY 2019
Storm Water Utility	1	28.50

**Section 3: Basic Program Attributes**

**Community Served**

Program Benefits/Serves the ENTIRE of the Community and adds to their quality of life

**Reliance on City**

City is the sole provider of the service and there are no other public or private entities that provide this type of service

**Mandated**

Program is required by Federal, State or County legislation

**Section 4: Cost Savings / Innovation / Collaboration**

**Section 5: Consequences of Funding Proposal at Lower Level**

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
		FY 2016	FY 2017	FY 2018	FY 2019
Storm Water-WATER OPERATIONS	Annually submit the Utah Pollutant Discharge Elimination System Storm Water Program MS4 Report form to the state	No	No	No	No

**Description:**

WATER OPERATIONS Investigation - Providing investigative work to resolve issues related to the billing system and customer inquiries. This ensures accurate billing and customer satisfaction. Connection Installation - Physically connecting individual systems to the City's water system through a water meter connection. Inspection prevents maintenance and billing issues, while installation requires specialized technical knowledge. Connection Maintenance - Testing and repairing meters to ensure accurate billing, and performing repairs to meter connections in order to minimize water loss and related issues. Emergency Response - The mobilization of resources to assist customers with emergencies on private water systems, including shutting off water, providing resource assistance, and offering technical advice. Provides assistance to water customers in identifying and resolving issues arising from their connection to the distribution system and within their own residential/commercial subsystems. Also provides internal service by providing investigative field work for Water Billing.

**Council Goal:**

005 Preserving & Enhancing the Natural Environment

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

High Quality & Sustainable Water Resources Providing extremely responsive and helpful customer service fosters residents' confidence in the quality of the services the Water Department provides. Accurate billing and revenue collection is dependent upon this program.

**Section 1: Scope**

**Change in Demand** Program Experiencing a MODEST increase in demand of 5% to 14%  
**Explanation**

	Request	Rationale
	FY 2019	FY 2019
Service Orders	PROGRAM: All increases to Service Orders are due to a 5% increase in costs for each year - 5% increase over 2018 budget for FY2019, and 10% increase over 2018 budget for FY2020	
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req		RT Rec		CM REC		Tot Rec Cost		Tot Rec Cost	
	FY 2018	FY 2019	FY 2019	FY 2019	FY 2019	FY 2020				
<b>WATER OPERATIONS</b>										
Personnel	225,338	253,249	253,256	253,698	253,698	253,698	255,894	255,894	255,894	255,894
Materials	367,941	372,151	372,151	372,151	372,151	376,340	372,151	372,151	372,151	372,151
<b>Total WATER OPERATIONS</b>	<b>593,278</b>	<b>625,400</b>	<b>625,406</b>	<b>625,849</b>	<b>625,849</b>	<b>630,038</b>	<b>628,044</b>	<b>628,044</b>	<b>628,044</b>	<b>628,044</b>
<b>CONTINGENCY/SALARY</b>										
Materials	12,000	12,000	12,000	12,000	12,000	12,000	12,000	12,000	12,000	12,000
<b>Total CONTINGENCY/SALARY</b>	<b>12,000</b>									
<b>TOTAL</b>	<b>605,278</b>	<b>637,400</b>	<b>637,406</b>	<b>637,849</b>	<b>637,849</b>	<b>642,038</b>	<b>640,044</b>	<b>640,044</b>	<b>640,044</b>	<b>640,044</b>

FTEs	Budget FTEs	
	FY 2019	FY 2020
Full Time	2.1	2.1
Part Time	1.2	1.2
<b>TOTAL</b>	<b>3.3</b>	<b>3.3</b>

**Level of Service**

Service Orders Same Level of Service

	Quartile	Score
	FY 2019	FY 2019
Service Orders	1	25.50

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City is the sole provider but there are other public or private entities which could be contracted to provide this service

**Mandated**

Program is required by Federal, State or County legislation

**Section 4: Cost Savings / Innovation / Collaboration**

WATER OPERATIONS In the last two years, this program has aggressively pursued a more accurate and reliable metering system through the installation of the Automated Metering Infrastructure and Meter Maintenance Program. This has resulted in more upfront expenses in materials and time, but long term the department will capture more revenue.

**Section 5: Consequences of Funding Proposal at Lower Level**

WATER OPERATIONS Reduction in level of service would result in lower customer satisfaction, increased response time to customer requests (especially outside regular business hours), and long term loss of revenue.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
		FY 2016	FY 2017	FY 2018	FY 2019
Service Orders-WATER OPERATIONS	Percent of service orders resolved within 30 days.	96%	92%	0%	0%
Service Orders-WATER OPERATIONS	Annual Percentage of leaks addressed within 38 days.	100%	100%	0%	0%

**Description:**

WATER OPERATIONS Preventative Maintenance - Tests, measurements, adjustments and parts replacement performed specifically to prevent failures from occurring. These tasks are carried out on a specific schedule and include tens of thousands of individual assets. Emergency Response - Mobilization of necessary resources to resolve unexpected failures in the system and maintain adequate water delivery. Current level of service is very high, with 24/7/365 one hour response time. Operations - Monitoring sources, tank levels, pump status, and system pressures. Using this data as input, the system is operated to provide adequate and reliable water to Park City's customers. There is currently at least one operator at all times monitoring the distribution system on a 24/7/365 basis.

**Council Goal:**

004 Preserving & Enhancing the Natural Environment

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

High Quality & Sustainable Water Resources A well maintained distribution system ensures the Water Department can deliver a sufficient quantity and good quality of water to its customers with reliability and confidence.

**Section 1: Scope**

**Change in Demand** Explanation  
 Program Experiencing a MODEST increase in demand of 5% to 14%

	Request	Rationale
	FY 2019	FY 2019
Distribution and Maintenance	PROGRAM: The increase in Mountain Regional O&M is based on charges from Mountain Regional. All other increases to Distribution and Maintenance are due to a 5% increase in costs for each year - 5% increase over 2018 budget for FY2019, and 10% increase over 2018 budget for FY2020.	
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Tot Rec Cost FY 2019	Dept Req FY 2020	RT Rec FY 2020	CM REC FY 2020	Tot Rec Cost FY 2020
<b>WATER OPERATIONS</b>									
Personnel	1,086,214	1,082,134	1,082,137	1,086,737	1,086,737	1,086,737	1,096,319	1,096,319	1,096,319
Materials	2,284,564	2,361,707	2,361,707	2,410,758	2,410,758	2,416,211	2,361,707	2,361,707	2,361,707
<b>Total WATER OPERATIONS</b>	<b>3,370,778</b>	<b>3,443,841</b>	<b>3,443,843</b>	<b>3,497,495</b>	<b>3,497,495</b>	<b>3,502,948</b>	<b>3,458,026</b>	<b>3,458,026</b>	<b>3,458,026</b>
<b>CONTINGENCY/SALARY</b>									
Materials	47,000	47,000	47,000	47,000	47,000	47,000	47,000	47,000	47,000
<b>Total CONTINGENCY/SALARY</b>	<b>47,000</b>	<b>47,000</b>	<b>47,000</b>	<b>47,000</b>	<b>47,000</b>	<b>47,000</b>	<b>47,000</b>	<b>47,000</b>	<b>47,000</b>
<b>TOTAL</b>	<b>3,417,778</b>	<b>3,490,841</b>	<b>3,490,843</b>	<b>3,544,495</b>	<b>3,544,495</b>	<b>3,549,948</b>	<b>3,505,026</b>	<b>3,505,026</b>	<b>3,505,026</b>

FTEs	Budget FTEs	
	FY 2019	FY 2020
Full Time	9.1	9.1
Part Time	1.2	1.2
<b>TOTAL</b>	<b>10.2</b>	<b>10.2</b>

**Level of Service**

Distribution and Maintenance Enhanced Level of Service

	Quartile	Score
	FY 2019	FY 2019
Distribution and Maintenance	1	25.50

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City is the sole provider but there are other public or private entities which could be contracted to provide this service

**Mandated**

Program is required by Federal, State or County legislation

**Section 4: Cost Savings / Innovation / Collaboration**

**WATER OPERATIONS** The Department is investigating new technologies that we hope will bring new efficiencies to the way we operate, and we have been investing and installing others, as electricity consumption is one of our biggest expenses. Some examples include micro hydro power generation, variable frequency drives, collaboration with the resorts on efficient snowmaking, off-peak pumping and operational improvements to pumping operations. We also share resources with neighboring utilities when possible.

**Section 5: Consequences of Funding Proposal at Lower Level**

**WATER OPERATIONS** A reduced level of service would directly impact preventative maintenance schedules and emergency response. This would result in neglected assets which then would require more frequent repairs, less immediate response to emergencies, and the potential for fire protection, health and safety issues.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
		FY 2016	FY 2017	FY 2018	FY 2019
Distribution and Maintenance-WATER OPERATIONS	Percent of mainlines valves and hydrants exercised annually.	25%	27%	0%	0%
Distribution and Maintenance-WATER OPERATIONS	Annual - Percentage of PRV / regulator checks completed in the first week of each month.	100%	100%	0%	0%
Distribution and Maintenance-WATER OPERATIONS	Number of work related accidents per year.	0.01	0.01	0	0
Distribution and Maintenance-WATER OPERATIONS	Annual lost work time hours directly related to work related accidents.	0.01	0.01	0	0
Distribution and Maintenance-WATER OPERATIONS	Annually - Percentage of water operators certified in distribution and treatment.	85%	90%	0%	0%

**Description:**

WATER OPERATIONS Monitoring - Testing and lab analysis of water samples, both regulated and investigative. The current level of service includes monitoring above regulations, which allows Staff to optimize treatment and increase consumer confidence. Treatment - Mechanical processes of treating the water to regulated standards. Reduced treatment is not an option. Staff already optimizes the use of the sources, so the only way to reduce the amount of water treated is to reduce the amount of water used through stringent conservation measures. Analysis - Planning and reacting to changes in water quality and regulations, as well as analysis on treatment optimization. The current level includes reviewing lab analyses, investigating quality issues, exploring and optimizing treatment methods, and database maintenance. Security - Preventing tampering and contamination of the distribution system through maintenance of physical assets, routine checks and monitoring, and alarm system response. Water treatment includes operation of Spiro Water Treatment Plant, Quinn's Water Treatment Plant, Park Meadows Well UV System, well chlorination, and Judge Tunnel chlorination. Water quality monitoring includes required sampling per Utah Division of Drinking Water Rules and Regulations, additional sampling for consumer confidence and analysis of quality data, lab analyses and treatment methods.

**Council Goal:**

001 Preserving & Enhancing the Natural Environment

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

High Quality & Sustainable Water Resources Maintaining and improving water quality is key to providing safe drinking water as well as reducing the Park City mining legacy's impact upon the local and regional environment. The events of the past few years, as well as the tightening of water quality regulations and increasing consumer expectations, demand that we continue to maintain and improve water quality.

**Section 1: Scope**

Change in Demand	Explanation
Program Experiencing a MODEST increase in demand of 5% to 14%	

	Request	Rationale
	FY 2019	FY 2019
Water Quality	-Water Quality Scientist, Grade 16: \$109,536-Water Worker IV/ Water Treatment Operator, Grade 14: \$100,272-Mountain Regional charges: \$43,830-Bank Charge fees increasing: \$10,000-5% annual increase in Water Quality costs-5% annual increase in Distribution/Maintenance costs-5% annual increase in Service Orders costs-5% annual increase in Conservation costs-5% annual increase in Water Billing costs-5% annual increase in Project Mgmt costs.....\$111,239 (total)TOTAL: \$374,877 <b>All</b> increases to Water Quality are due to a 5% increase in costs for each year - 5% increase over 2018 budget for FY2019, and 10% increase over 2018 budget for FY2020	
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018				FY 2019				FY 2020			
	Dept Req	RT Rec	CM REC	Tot Rec Cost	Dept Req	RT Rec	CM REC	Tot Rec Cost	Dept Req	RT Rec	CM REC	Tot Rec Cost
WATER OPERATIONS												

Expenditures		Dept Req	RT Rec	CM REC	Tot Rec Cost	Dept Req	RT Rec	CM REC	Tot Rec Cost
	FY 2018	FY 2019	FY 2019	FY 2019	FY 2019	FY 2020	FY 2020	FY 2020	FY 2020
Personnel	1,191,771	1,412,421	1,412,421	1,419,427	1,419,427	1,419,427	1,431,954	1,431,954	1,431,954
Materials	1,418,857	1,431,682	1,431,682	1,481,933	1,481,933	1,445,055	1,431,682	1,431,682	1,431,682
Total WATER OPERATIONS	2,610,628	2,844,103	2,844,103	2,901,360	2,901,360	2,864,482	2,863,636	2,863,636	2,863,636
CONTINGENCY/SALARY									
Materials	29,000	29,000	29,000	29,000	29,000	29,000	29,000	29,000	29,000
Total CONTINGENCY/SALARY	29,000	29,000	29,000	29,000	29,000	29,000	29,000	29,000	29,000
TOTAL	2,639,628	2,873,103	2,873,103	2,930,360	2,930,360	2,893,482	2,892,636	2,892,636	2,892,636

FTEs	Budget FTEs	
	FY 2019	FY 2020
Full Time	11.8	11.8
Part Time		
TOTAL	11.8	11.8

**Level of Service**

Water Quality    Enhanced Level of Service

	Quartile	Score
	FY 2019	FY 2019
Water Quality	1	25.50

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City is the sole provider but there are other public or private entities which could be contracted to provide this service

**Mandated**

Program is required by Federal, State or County legislation

**Section 4: Cost Savings / Innovation / Collaboration**

WATER OPERATIONS    Source optimization is one of our primary focuses as we bring the Quinn's WTP online. Large cost savings will likely result from: looking at and comparing costs to produce, treat, and distribute water from each water source; prioritizing the use of those water sources; and analyzing how those sources interact and blend once in the system. The Water Research Foundation, EPA, Utah Division of Drinking Water, and neighboring utilities (notably Mountain Regional Water and Jordanelle Special Service District) have all provided guidance and resource assistance in analyzing our issues and improving operations.

**Section 5: Consequences of Funding Proposal at Lower Level**

WATER OPERATIONS    A reduction of service would result directly in decreased water quality and the possibility of not meeting EPA and DDW mandated water quality regulations. Consumer confidence would likely decrease as well.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
	-	FY 2016	FY 2017	FY 2018	FY 2019
Water Quality-WATER OPERATIONS	Compliance with State/EPA water quality requirements	100	1	0	0
Water Quality-WATER OPERATIONS	Percent of citizens rating the quality of drinking water as "good" or "excellent."	62%	0%	0%	0%

**Description:**

ENVIRONMENTAL SUSTAINABILITY

Environmental Sustainability is responsible for municipal and citywide carbon mitigation and climate adaptation. The complexity of projects and tight timeline will stretch staff thin to accomplish the goals and be a resource. This proposed position aids in providing regular reporting and engagement for city staff and community-wide.

**Council Goal:**

053 Preserving & Enhancing the Natural Environment

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Energy: Conservation, Renewable Energy, Carbon Reduction & Green Building Incentives

City Council has identified carbon reduction as a priority among its goals. Additionally, the Park City community has demonstrated a strong willingness to participate in these efforts in the form of Save Our Snow and other outreach activities. Carbon reduction activities naturally lend themselves to economic and community progress in the form of lowered operating costs, public health benefits, citizen engagement, and overall improved quality of life.

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program Experiencing a SUBSTANTIAL increase in demand of 25% or more

	Request	Rationale
	FY 2019	FY 2019
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures		Dept Req	RT Rec	CM REC	Tot Rec Cost	Dept Req	RT Rec	CM REC	Tot Rec Cost
	FY 2018	FY 2019	FY 2019	FY 2019	FY 2019	FY 2020	FY 2020	FY 2020	FY 2020
ENVIRONMENTAL SUSTAINABILITY									
Personnel	316,524	317,951	317,749	322,705	322,705	322,705	324,863	324,863	324,863
Materials	121,164	121,164	121,164	121,164	121,164	121,164	121,164	121,164	121,164
Total ENVIRONMENTAL SUSTAINABILITY	437,688	439,115	438,913	443,869	443,869	443,869	446,027	446,027	446,027
TOTAL	437,688	439,115	438,913	443,869	443,869	443,869	446,027	446,027	446,027
FTEs	Budget FTEs	Budget FTEs							
	FY 2019	FY 2020							
Full Time	2.0	2.0							
Part Time	0.8	0.8							
TOTAL	2.8	2.8							

**Level of Service**

Carbon Reduction Same Level of Service

	Quartile	Score
	FY 2019	FY 2019
Carbon Reduction	1	22.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by another governmental, non-profit or civic agency

**Mandated**

Recommended by national professional organization to meet published standards or as a best practice

**Section 4: Cost Savings / Innovation / Collaboration**

COMMUNITY ENGAGEMENT

Planned and implemented municipal carbon reduction projects have the potential to save \$275k annually while preventing over 2,800 tons of CO2 per year. Furthermore, staff has raised over \$380k in grants for PCMC energy projects in recent years. PCMC regularly collaborates with other local governments and organizations on environmental issues. Recent examples include climate change adaptation planning with eight other municipalities in the Intermountain West region and an upcoming collaboration, funded by \$424k in DOE grant funding, to advance solar energy in Utah.

ENVIRONMENTAL SUSTAINABILITY

Planned and implemented municipal carbon reduction projects have saved \$260k annually while preventing over 2,800 tons of CO2 per year. Furthermore, staff has raised over \$380k in grants for PCMC energy projects in recent years. PCMC regularly collaborates with other local governments and organizations on environmental issues. Recent examples include climate change adaptation planning with eight other municipalities in the Intermountain West region and collaboration to advance solar energy in Utah.

**Section 5: Consequences of Funding Proposal at Lower Level**

COMMUNITY ENGAGEMENT

Funding at a lower level will delay, or prevent, the implementation of projects critical to advancing local carbon emissions goals. While PCMC has been successful at implementing numerous one-off programs and initiatives, the current amount of investment is unlikely to support tangible, long-term reductions in the community carbon footprint. In addition to continued support of an outreach program for homeowners and renters (Low Carbon Diet), PCMC must engage with the commercial sector and also influence what sources generate our electricity in order to have a true reorientation towards a lower-carbon community.

ENVIRONMENTAL SUSTAINABILITY

Funding at a lower level will delay, or prevent, the implementation of projects critical to advancing local carbon emissions goals. While PCMC has been successful at implementing numerous one-off programs and initiatives, the current amount of investment is unlikely to support tangible, long-term reductions in the community carbon footprint. In addition to continued support of an outreach program for homeowners and renters (Low Carbon Diet), PCMC must engage with the commercial sector and also influence what sources generate our electricity in order to have a true reorientation towards a lower-carbon community.

**Section 6: Performance Measures**

	Description
Carbon Reduction-ENVIRONMENTAL SUSTAINABILITY	City's carbon emission (in tons)
Carbon Reduction-ENVIRONMENTAL SUSTAINABILITY	Percent Reduction of Municipal CO2 Emissions - 'Actual' Column Reflects the Short Tons of CO2-equivalent Emitted by Park City Municipal - Values Are Based on Calendar Year
Carbon Reduction-ENVIRONMENTAL SUSTAINABILITY	Percent Reduction in Municipal Electricity Use - 'Actual' Column Reflects kWh Consumed - Values Are Based on Calendar Year
Carbon Reduction-ENVIRONMENTAL SUSTAINABILITY	Percent Reduction of Municipal Natural Gas Use - 'Actual' Column Reflects Therms Consumed (Ice Arena Propane Equivalent added in '07, '09, and '15; Arena converted to all natural gas starting in early '09) - Values Are Based on Calendar Year

**Description:**

STREET MAINTENANCE Sweeping and clean-up along city streets; right-of-ways; Main Street Business trash compactors; and storm water runoff management. Challenges to the goal of this program are the Implementation of the Storm Water Management Plan and the need for specialized equipment due to aging infrastructure and community expectations. The Streets Department provides a variety of services and maintenance for this program. It requires that cleanup and control be performed in all areas of the community to ensure flood control, public safety and overall cleanliness.

**Council Goal:**

059 Engaged & Effective Government & Citizenry

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Well-Maintained Assets and Infrastructure Effective Transportation has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for additional street sweeping through citizen requests. The Cleanup and Control program is a critical (core) function and proposed enhancement of the program are based on environmental stewardship.

**Section 1: Scope**

**Change in Demand**

Program Experiencing a SUBSTANTIAL increase in demand of 25% or more

**Explanation**

	Request FY 2019	Rationale FY 2019
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Tot Rec Cost FY 2019
STREET MAINTENANCE					
Personnel	140,104	140,295	140,295	144,474	144,474
Materials	91,832	91,832	91,832	100,083	100,083
Total STREET MAINTENANCE	231,936	232,127	232,127	244,557	244,557
TOTAL	231,936	232,127	232,127	244,557	244,557

FTEs	Budget FTEs FY 2019	Budget FTEs FY 2020
Full Time	1.3	1.3
Part Time	0.1	0.1
TOTAL	1.3	1.3

**Level of Service**

Clean-up and Storm Drain Same Level of Service

	Quartile FY 2019	Score FY 2019
Clean-up and Storm Drain	1	22.00

**Section 3: Basic Program Attributes**

### Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

### Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

### Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

## Section 4: Cost Savings / Innovation / Collaboration

STREET MAINTENANCE Loss Prevention: The Street Department has been to protect property from possible loss through during spring the. Collaboration/Innovation: Being in the Operations Division of Public Works, the Streets Department has a primary Maintenance and community cleanup function in supporting "spring cleanup". Working collaboratively with other governmental agencies, departments and Recycle Utah, the Department has helped create efficiencies in recycling and reduced landfill waste. An example of this is the program revamp of the spring clean-up program to a once a month spring, summer, fall event sponsored by Recycle Utah rather than a more costly once a year program. Option: Same LOS.

## Section 5: Consequences of Funding Proposal at Lower Level

STREET MAINTENANCE The consequences of lowering the funding for this program include: reduced preventative maintenance, potential flooding, impacts to downstream water quality, impacts on the look, feel and cleanliness of Park City, and possible effects on the solid waste contract for Main Street.

Proposed LOS:  
Same LOS.

**Section 6: Performance Measures**

	Description	Actual FY 2016	Actual FY 2017	Target FY 2018	Target FY 2019
Clean-up and Control-STREET MAINTENANCE	Percentage of residential streets swept every 30 days from April 15 to Nov 15.	100%	100%	0%	0%
Clean-up and Control-STREET MAINTENANCE	Percentage of flood control devices inspected weekly from April 15 to June 15.	100%	100%	0%	0%
Clean-up and Control-STREET MAINTENANCE	Percentage of storm drain boxes cleaned annually.	65%	30%	0%	0%

**Description:**

WATER OPERATIONS Items include monitoring customer accounts and assisting them with issues, building work orders, working with software vendors and creating the water bill file. Challenges to the goal of this program are to provide the customer with the most reasonable, up to date information for them to manage their accounts. Newly acquired technology will help customers monitor their water consumption and better budget their household use in spite of increasing water fees. The Water Billing Department provides a variety of customer and billing services for this program. It requires that accurate meter reading and associated technology be precise. It also requires that meters are read and water bills sent to customers in a timely fashion. Additionally, customer service staff assists property owners with water leak detection and water conservation.

**Council Goal:**

013 Preserving & Enhancing the Natural Environment

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

High Quality & Sustainable Water Resources Water and Natural Environment has been identified by Council as a top priority through Council's goals (Outcomes Area) and the strategic plan. The Water Billing program is a critical (core) function in the delivery of clean drinking water to residents and businesses. Proposed enhancement of the program is based on inflation in the cost of mailing services and training due to advancing technology.

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a SIGNIFICANT increase in demand of 15% to 24%

	Request	Rationale
	FY 2019	FY 2019
Water Billing	The \$10,000 increase to Bank Charges are due to customer credit card payment fees increasing. All other increases to Water Billing are due to a 5% increase for costs each year - 5% increase over 2018 budget for FY2019, and 10% increase over 2018 budget for FY2020	
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req	RT Rec	CM REC	Tot Rec Cost	Dept Req	RT Rec	CM REC	Tot Rec Cost
	FY 2018	FY 2019	FY 2019	FY 2019	FY 2020	FY 2020	FY 2020	FY 2020
<b>WATER OPERATIONS</b>								
Personnel	165,453	189,240	189,244	189,236	189,236	191,471	191,471	191,471
Materials	195,758	208,787	208,787	208,787	210,078	208,787	208,787	208,787
<b>Total WATER OPERATIONS</b>	<b>361,211</b>	<b>398,027</b>	<b>398,031</b>	<b>398,023</b>	<b>399,314</b>	<b>400,258</b>	<b>400,258</b>	<b>400,258</b>
<b>TOTAL</b>	<b>361,211</b>	<b>398,027</b>	<b>398,031</b>	<b>398,023</b>	<b>399,314</b>	<b>400,258</b>	<b>400,258</b>	<b>400,258</b>

FTEs	Budget FTEs	
	FY 2019	FY 2020
Full Time	2.1	2.1
Part Time		
<b>TOTAL</b>	<b>2.1</b>	<b>2.1</b>

**Level of Service**

Water Billing      Enhanced Level of Service

	Quartile	Score
	FY 2019	FY 2019
Water Billing	1	22.00

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

WATER OPERATIONS      Cost Savings/Innovation: The Water Billing Department was able to consolidate several tasks in meter reading services by installing a new Flex Point Radio meter reading system. This allowed the transfer of meter reading staff back into the Water Operations Department, which provided higher efficiencies in the maintenance program.

**Section 5: Consequences of Funding Proposal at Lower Level**

WATER OPERATIONS      The consequences of lowering the funding for this program include the reduction of both our responsiveness to customer issues and our proactive leak detection. There would also be an increase in citizen and business owner complaints due to established community expectations.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
		FY 2016	FY 2017	FY 2018	FY 2019
	-				
Water Billing-WATER OPERATIONS	Annual Percentage of Stuck Meter Service Orders completed within 38 days.	0%	64%	0%	0%
Water Billing-WATER OPERATIONS	Annual Percentage of Cut Wire Service Orders completed within 38 days.	0%	92%	0%	0%

**Description:**

WATER OPERATIONS Project Management - Coordination and direction of engineering and financial resources in order to complete various capital projects. Construction Management - Coordination, direction, and inspection of resources used to complete capital project construction. Strategic Planning - Organizing present efforts on the basis of projections to ensure optimal performance of the water system into the future. Design - Coordination and direction of engineering resources to complete design of capital projects.

**Council Goal:**

034 Preserving & Enhancing the Natural Environment

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

High Quality & Sustainable Water Resources Good project management is essential to providing a well thought out, long lasting water system that not only works to meet today's needs, but will keep up with growth and adapt to other less tangible changes.

**Section 1: Scope**

**Change in Demand**

Program experiencing a SIGNIFICANT increase in demand of 15% to 24%

**Explanation**

	Request FY 2019	Rationale FY 2019
Project Management	All increases to Project Management are due to a 5% increase for costs each year - 5% increase over 2018 budget for FY2019, and 10% increase over 2018 budget for FY2020	
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Tot Rec Cost FY 2019
WATER OPERATIONS					
Personnel	257,945	261,956	261,956	263,192	263,192
Materials	318,625	318,625	318,625	318,625	318,625
Total WATER OPERATIONS	576,570	580,581	580,581	581,817	581,817
CONTINGENCY/SALARY					
Materials	8,000	8,000	8,000	8,000	8,000
Total CONTINGENCY/SALARY	8,000	8,000	8,000	8,000	8,000
TOTAL	584,570	588,581	588,581	589,817	589,817

FTEs	Budget FTEs FY 2019	Budget FTEs FY 2020
Full Time	1.7	1.7
Part Time		
TOTAL	1.7	1.7

**Level of Service**

Project Management Same Level of Service

	Quartile FY 2019	Score FY 2019
Project Management	1	21.50

### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

#### Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

#### Mandated

Program is required by Federal, State or County legislation

### Section 4: Cost Savings / Innovation / Collaboration

WATER OPERATIONS By bringing in more staff over the last few years to manage projects in-house, we have reduced the cost of contracting engineering services with outside consultants. Operations and Projects have fostered a closer partnership, which results in better end products and well-rounded staff. Working more closely with Engineering, Planning, and other departments has increased efficiency as resources are shared and permitting and similar processes are streamlined.

### Section 5: Consequences of Funding Proposal at Lower Level

WATER OPERATIONS A water system is only operable if it is planned, built and replaced as needed. Reductions to the project management program would result in poor project execution and expense of capital, assets that are less "operator friendly" and compatible with the existing system, and the high likelihood of future water shortages and quality issues.

### Section 6: Performance Measures



**Description:**

CITY ATTORNEY Assigned attorney prosecutes change applications related to Park City's water rights; protests change applications which are adverse to Park City's interests; appeals actions of the state engineer to the district court; acts as legal counsel on municipal water projects, including negotiating multi-agency agreement, reviewing bid documents and construction and professional service agreements, and negotiating change orders and contract disputes; negotiates the acquisition of water rights and prepare the documents related thereto; defends lawsuits alleging unlawful use of water and interference with other water users; and works with state agencies in developing an annual Water Use Plan and Water Budget for review of all legal requirements. Attorney provides water and environmental expertise on water matters by attending required trainings and legal related seminars to keep city policies, regulations, and laws current.

**Council Goal:**

072 Preserving & Enhancing the Natural Environment

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Conservation of Natural Resources 1) Fiscally and legally sound 2) Adjust quickly to changing environment 3) Preservation of city assets

**Section 1: Scope**

Change in Demand	Explanation
Program experiencing NO change in demand	

	Request	Rationale
	FY 2019	FY 2019
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2019			FY 2020		
	Dept Req	RT Rec	CM REC	Revenue	Tot Rec Cost	Tot Rec Cost
CITY ATTORNEY						
Personnel	105,732	105,914	106,380	-109,812	-3,432	-2,829
Materials	2,853	2,853	2,853		2,853	2,853
Total CITY ATTORNEY	108,585	108,767	109,233	-109,812	-579	24
TOTAL	108,585	108,767	109,233	-109,812	-579	24

FTEs	Budget FTEs	
	FY 2019	FY 2020
Full Time	0.6	0.6
Part Time	0.1	0.1
<b>TOTAL</b>	<b>0.6</b>	<b>0.6</b>

**Level of Service**

Water Rights/Water Projects Same Level of Service

	Quartile	Score
	FY 2019	FY 2019
Water Rights/Water Projects	1	21.25

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Program is required by Federal, State or County legislation

**Section 4: Cost Savings / Innovation / Collaboration**

CITY ATTORNEY Higher quality of service and less expensive than outside counsel

**Section 5: Consequences of Funding Proposal at Lower Level**

CITY ATTORNEY Assigned attorney could not spend adequate time addressing water matters efficiently. This would increase the expense of outside counsel.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
		FY 2016	FY 2017	FY 2018	FY 2019
Water Rights/Water Projects-CITY ATTORNEY'S OFFICE	Fully executed agreements, approved change applications, environmental requirements satisfied, water quality concerns addressed, projects built, water flowing to customers. (Yes/No)	Yes	Yes	Yes	No
Water Rights/Water Projects-CITY ATTORNEY'S OFFICE	Percent of water meetings attended by attorney.	95%	95%	95%	0%
Water Rights/Water Projects-CITY ATTORNEY'S OFFICE	Percent of Deputy City Attorney's time spent on water issues and projects.	35%	40%	40%	0%

**Description:**

WATER OPERATIONS Education - Providing information to the general public in order to foster consumer decisions that benefit the water system and region. Analysis - Using logical reasoning to examine each component of the data and to provide recommendations and solutions for increased efficiency of Operations. Coordination - Providing leadership, planning and financial assistance for the conservation and responsible use of water. Management practices that reduce or enhance the beneficial use of water through education, analysis and coordination with multiple entities. Applies to both water and energy conservation, and considers the region and individual consumers as part of the overall water system.

**Council Goal:**

012 Preserving & Enhancing the Natural Environment

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Conservation of Natural Resources Conservation of water equates to a higher degree of sustainability, both environmentally and in regards to the physical water system. Using less water means reducing the environmental impact by releasing more water downstream, expending less energy in treatment processes and pumping operations, and less chemical use and solids production. It also means reduced cost of operations, maintenance and asset replacement.

**Section 1: Scope**

Change in Demand	Explanation
Program experiencing a MODEST increase in demand of 5% to 14%	

	Request	Rationale
	FY 2019	FY 2019
Conservation	All increases to Conservation are due to a 5% increase for costs each year - 5% increase over 2018 budget for FY2019, and 10% increase over 2018 budget for FY2020	
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req		RT Rec		CM REC		Tot Rec Cost		
	FY 2018	FY 2019	FY 2019	FY 2019	FY 2019	FY 2020	FY 2020	FY 2020	
<b>WATER OPERATIONS</b>									
Personnel	116,508	115,377	115,377	115,610	115,610	115,610	116,879	116,879	116,879
Materials	299,961	302,044	302,044	302,044	302,044	303,580	302,044	302,044	302,044
<b>Total WATER OPERATIONS</b>	<b>416,468</b>	<b>417,421</b>	<b>417,421</b>	<b>417,653</b>	<b>417,653</b>	<b>419,189</b>	<b>418,923</b>	<b>418,923</b>	<b>418,923</b>
<b>CONTINGENCY/SALARY</b>									
Materials	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000
<b>Total CONTINGENCY/SALARY</b>	<b>4,000</b>								
<b>TOTAL</b>	<b>420,468</b>	<b>421,421</b>	<b>421,421</b>	<b>421,653</b>	<b>421,653</b>	<b>423,189</b>	<b>422,923</b>	<b>422,923</b>	<b>422,923</b>

FTEs	Budget FTEs	
	FY 2019	FY 2020
Full Time	0.8	0.8
Part Time		
<b>TOTAL</b>	<b>0.8</b>	<b>0.8</b>

**Level of Service**

Conservation Same Level of Service

	Quartile	Score
	FY 2019	FY 2019
Conservation	2	19.25

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City is the sole provider but there are other public or private entities which could be contracted to provide this service

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

WATER OPERATIONS Conservation is a relatively low cost program. However, we strive to collaborate with regional partners such as Recycle Utah, the Utah Water Conservation Forum, the Park City Board of Realtors Water Conservation Task Force, Weber Basin Water Conservancy District, and neighboring utilities. Working together reduces the individual resource needs for all involved. New technologies such as the automated metering infrastructure and online leak detection help us pinpoint and stop leaks sooner.

**Section 5: Consequences of Funding Proposal at Lower Level**

WATER OPERATIONS Reductions in the level of service would mean far less public education, which is critical to achieving any level of conservation. In order to meet the state-mandated reduction of 25% per connection by 2025 and continue to be a sustainable water system, we must continue to pursue water conservation.

**Section 6: Performance Measures**

	Description	Actual	Actual
		FY 2016	FY 2017
	-		
Conservation-WATER OPERATIONS	Number of water audits conducted annually.	2	6
Conservation-WATER OPERATIONS	Water usage recorded in acre feet per year	6000	5942

**Description:**

CITY ATTORNEY Work with state and federal agencies on issues including negotiating UPDES permits on water discharges within municipal boundaries. The Legal staff proactively provides research and general support on all environmental issues to the Sustainability Department involving the City with negotiating multi-party agreements related to contaminated soil in and around Park City; researching records as part of identifying potentially responsible parties; filing FOIA requests with federal agencies; maintaining compliance with state Division of Drinking Water regulations; obtaining closure of existing physical mine hazards; negotiating the location, design, operation and maintenance of a hazardous waste repository; and holding developers accountable for the environmental requirements in development agreements and local land use codes.

ENVIRONMENTAL SUSTAINABILITY This budget includes all items related to environmental regulatory work related to Legacy Mine soils.

DENTAL SELF FUNDING The City provides Dental Insurance to the City's Employees, and does this by paying for all dental claims instead of paying for an insurance policy. This method saves the city money over purchasing insurance.

**Council Goal:**

016 Preserving & Enhancing the Natural Environment

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Environmental Health Clean water and clean natural environment is one of Council's priorities. City Council has expressed an interest in cleaning up the watershed and doing it right. This budget supports those goals.

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program Experiencing a MODEST increase in demand of 5% to 14%

	Request	Rationale
	FY 2019	FY 2019
Environmental Regulatory/EPA	CITY ATTORNEY: Budget Requests: -reclass of Paralegal to Legal Analyst (up one grade): \$4,827 TOTAL: \$4,827	
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Revenue FY 2019	Tot Rec Cost FY 2019	Dept Req FY 2020	RT Rec FY 2020	CM REC FY 2020	Revenue FY 2020	Tot Rec Cost FY 2020
CITY ATTORNEY											
Personnel	57,136	57,377	57,377	58,250	-6,999	51,251	58,250	58,588	58,588	-6,999	51,590
Materials	1,901	1,901	1,901	1,901		1,901	1,901	1,901	1,901		1,901
Total CITY ATTORNEY	59,037	59,278	59,278	60,151	-6,999	53,152	60,151	60,489	60,489	-6,999	53,491
ENVIRONMENTAL SUSTAINABILITY											
Personnel	153,540	153,540	153,540	153,550	-6,999	146,551	153,550	154,777	154,777	-6,999	147,779

Expenditures		Dept Req	RT Rec	CM REC	Revenue	Tot Rec Cost	Dept Req	RT Rec	CM REC	Revenue	Tot Rec Cost
	FY 2018	FY 2019	FY 2020								
Materials	85,000	85,000	85,000	85,000		85,000	85,000	85,000	85,000		85,000
Total ENVIRONMENTAL SUSTAINABILITY	238,540	238,540	238,540	238,550	-6,999	231,551	238,550	239,777	239,777	-6,999	232,779
WATER OPERATIONS											
Materials	251,292	251,292	251,292	251,292		251,292	251,292	251,292	251,292		251,292
Total WATER OPERATIONS	251,292	251,292	251,292	251,292		251,292	251,292	251,292	251,292		251,292
<b>TOTAL</b>	<b>548,869</b>	<b>549,110</b>	<b>549,110</b>	<b>549,993</b>	<b>-13,997</b>	<b>535,995</b>	<b>549,993</b>	<b>551,558</b>	<b>551,558</b>	<b>-13,997</b>	<b>537,561</b>

FTEs	Budget FTEs	
	FY 2019	FY 2020
Full Time	1.6	1.6
Part Time	0.1	0.1
<b>TOTAL</b>	<b>1.6</b>	<b>1.6</b>

**Level of Service**

Environmental Regulatory/EPA Same Level of Service

	Quartile	Score
	FY 2019	FY 2019
Environmental Regulatory/EPA	2	18.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Program is required by Federal, State or County legislation

**Section 4: Cost Savings / Innovation / Collaboration**

ENVIRONMENTAL SUSTAINABILITY

Resolution of the repository issue will result in a 58% reduction in expenses, including a significant reduction of outside legal fees and outside consulting fees. Also, proactive negotiate and agreements to secure proportionate cost allocation.

**Section 5: Consequences of Funding Proposal at Lower Level**

ENVIRONMENTAL SUSTAINABILITY

While staff is proposing a significant budget reduction, due to cost reductions in funding for FY2013, if the budget is reduced below the requested level, we will not be able to support homeowners and businesses in the cleanup of their property. Additionally, a reduction in budget will mean that our access to expert outside legal counsel will be eliminated. This will mean that we won't have the best advice on agreements with the EPA and the State. Also, our communication, service, and interaction with the EPA and other entities would suffer. Temporary or outside staff would not have background information and facts to

proceed efficiently and effectively with ongoing issues.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
		FY 2016	FY 2017	FY 2018	FY 2019
ENVIRONMENTAL REGULATORY/EPA-ENVIRONMENTAL SUSTAINABILITY	Compliance with Prospector Drain AOC schedule.	No	No	No	No
Environmental Regulatory/EPA-ENVIRONMENTAL SUSTAINABILITY	Percent of monthly BioCell water sample testing completed.	0%	0%	0%	0%
Environmental Regulatory/EPA-ENVIRONMENTAL SUSTAINABILITY	Number of citizens and business owners request for support in reviewing or obtaining certificates of compliance (Soil Ordinance)	0	0	0	0
Environmental Regulatory/EPA-ENVIRONMENTAL SUSTAINABILITY	Increase in number of properties within the Soil Ordinance Boundary that have obtained Certificate of Compliance.	0	0	0	0
Environmental Regulatory/EPA-CITY ATTORNEY'S OFFICE	Meet and confer with all applicable City Staff and contracted service providers on EPA issues and received correspondence.	1	1	1	0
Environmental Regulatory/EPA-ENVIRONMENTAL SUSTAINABILITY	Continued progress on Prospector Drain EE/CA	No	No	No	No
Environmental Regulatory/EPA-ENVIRONMENTAL SUSTAINABILITY	# of Phase I ESA's completed on all property transactions	0	0	0	0

**Description:**

**COMMUNITY ENGAGEMENT** Provides administrative, community outreach and policy support related to open space acquisition and administrative support for COSAC. The Open Space program is funded from voter-approved open space bonds and Flagstaff transfer fees. Land is purchased outright or conservation easements are acquired. Maintenance and coordination with support entities for these properties require a high level of service, including weed management, easements, education and regulation. Responsibility for interfacing with landowners and the third party conservation easement holders also rests in this area.

**ECONOMY** Coordination and collaboration with supporting and jurisdictional entities (Summit Lands, Utah Open Lands, DNR, Summit County, BOSAC, non-profits). Citizen engagement, property maintenance, and regulation including but not limited to weeds, fencing, signage, and hunting. Property acquisition and oversight. Internal coordination with parks and events staff. Open Space Management & Acquisition we have upped the responsibility, complexity and workload needed to manage open space, including in particular acquisition: Manages COSAC in spending allocated resort city sales tax for open space purchases which includes reports, personnel management, technical research, understanding of real estate market and trends, represents city on BOSAC, property negotiations, elicits policy direction (closed sessions). City Owned Property Management & Strategic Plan - Documentation and inventory of open space & city owned parcels, creation of a system from scratch to manage these resources.

**Council Goal:**

015 Preserving & Enhancing the Natural Environment

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Open Space Acquisition Preservation of natural environment was identified during the 2009 visioning process as a core element of Keeping Park City, Park City. It is key component of Council's Natural Environment priority.

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program Experiencing a MODEST increase in demand of 5% to 14%

	Request	Rationale
	FY 2019	FY 2019
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018				FY 2019			
	Dept Req	RT Rec	CM REC	Tot Rec Cost	Dept Req	RT Rec	CM REC	Tot Rec Cost
<b>COMMUNITY ENGAGEMENT</b>								
Personnel	4,849	5,297	5,297	5,288	5,288	5,346	5,346	5,346
<b>Total COMMUNITY ENGAGEMENT</b>	4,849	5,297	5,297	5,288	5,288	5,346	5,346	5,346
<b>ECONOMY</b>								
Personnel	61,265	61,394	61,394	65,315	65,315	65,844	65,844	65,844
Materials	1,718	1,718	1,718	1,718	1,718	1,718	1,718	1,718
<b>Total ECONOMY</b>	62,983	63,112	63,112	67,033	67,033	67,562	67,562	67,562

Expenditures	Dept Req	RT Rec	CM REC	Tot Rec Cost	Dept Req	RT Rec	CM REC	Tot Rec Cost
	FY 2018	FY 2019	FY 2019	FY 2019	FY 2019	FY 2020	FY 2020	FY 2020
TOTAL	67,833	68,410	68,410	72,321	72,321	72,909	72,909	72,909

FTEs	Budget FTEs	Budget FTEs
	FY 2019	FY 2020
Full Time	0.6	0.6
Part Time		
TOTAL	0.6	0.6

**Level of Service**

Open Space Same Level of Service

	Quartile	Score
	FY 2019	FY 2019
Open Space	2	18.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

**Reliance on City**

City is the sole provider but there are other public or private entities which could be contracted to provide this service

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

- COMMUNITY ENGAGEMENT Community & Environment: Collaboration - Staff collaborates with BOSAC and Summit County to identify areas of joint concern. There is also collaboration in joint funding of land purchases, although at this time the City does not have any open space funds available for land purchase.
- ECONOMY Economy: Maximizing expectations and deliverables within our existing easement partnerships and coordination of educational outreach through non-profits. Providing innovative and cost effective management tools for properties, which balance the community's desire for conservation and recreation. Engaging adjacent entities across jurisdictions to provide overall community benefits.

**Section 5: Consequences of Funding Proposal at Lower Level**

- COMMUNITY ENGAGEMENT A key consequence of reducing funding is the loss of administrative support including packets and minutes for COSAC.
- ECONOMY Lack of coordination, collaboration and partnerships with supporting agencies and adjacent entities is incongruent with Council goals of open and responsive government and may lead to larger regional issues. Lack of funding may lead to missing grant opportunities. May impact Council goals of recreation, trails and open space negatively. Development impacts. Also, reducing the level of funding for open space could have negative impacts on the quality of the user experience through reduced maintenance and interagency coordination.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
	-	FY 2016	FY 2017	FY 2018	FY 2019
Open Space-ECONOMY	Number of citations with Summit County weed ordinance.	0.01	0.01	0	0
Open Space-ECONOMY	Number of acres of recreation open space per resident.	0.58	0	0	0
Open Space-ECONOMY	Number of public inquiries per city noxious weed program on open space	0%	0%	0%	0%
Open Space-ECONOMY	Total acres of City-owned open space.	4665	5876	0	0

**Description:**

**Council Goal:**

145 Preserving & Enhancing the Natural Environment

**Desired Outcome:**

Criteria for Meeting Desired Outcome

**Section 1: Scope**

Change in Demand

Explanation

	Request FY 2019	Rationale FY 2019
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	CM REC FY 2019	Tot Rec Cost FY 2019
BONANZA FLAT OPERATIONS		
Materials	30,000	30,000
Total BONANZA FLAT OPERATIONS	30,000	30,000
TOTAL	30,000	30,000

FTEs
Full Time
Part Time
TOTAL

Level of Service

	Quartile FY 2019
Bonanza Flat Operations	4

**Section 3: Basic Program Attributes**

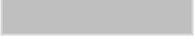
Community Served

Reliance on City

Mandated

**Section 4: Cost Savings / Innovation / Collaboration**

**Section 5: Consequences of Funding Proposal at Lower Level**





Program	Departments	BASE FY 2018	SCORE FY 2019	QUARTILE FY 2019	DEPT REQ FY 2019	RT REC FY 2019	CM REC FY 2019	REV FY 2019	TOT REC COST FY 2019
Prosecution	LEGAL	\$222,361	25.25	1	\$230,784	\$230,784	\$230,801	\$-46,000	\$184,801
Housing	COMM. DEV. ADMIN.	\$161,150	23.75	1	\$308,726	\$308,726	\$315,981	\$0	\$327,771
Patrol Operations	POLICE	\$2,198,308	23.50	1	\$2,605,429	\$2,432,706	\$2,536,495	\$0	\$2,536,495
State Liquor Enforcement	POLICE	\$62,330	23.50	1	\$63,354	\$63,354	\$63,771	\$-43,000	\$20,771
Traffic Enforcement	POLICE	\$1,059,226	22.00	1	\$1,264,989	\$1,135,872	\$1,195,637	\$-46,000	\$1,149,637
Emergency Management	EMERGENCY MANAGEMENT & POLICE	\$434,053	21.75	1	\$390,881	\$390,418	\$391,885	\$-6,500	\$385,385
Fire Safety	BUILDING	\$352,767	21.75	1	\$512,537	\$404,414	\$404,750	\$-142,170	\$262,580
Dispatch	POLICE	\$842,679	21.50	1	\$620,000	\$620,000	\$620,000	\$-99,000	\$521,000
Business Licenses	FINANCE	\$117,657	21.50	1	\$121,385	\$120,569	\$121,387	\$-120,187	\$1,200
Inspections	BUILDING & ENGINEERING	\$1,241,833	21.00	2	\$1,283,125	\$1,304,821	\$1,305,241	\$-1,521,426	\$-192,605
Engineering Project Management	ENGINEERING	\$371,092	20.75	2	\$388,843	\$353,843	\$353,862	\$-52,268	\$301,594
Youth & Spanish Services	LIBRARY	\$203,788	20.50	2	\$259,830	\$224,182	\$231,431	\$-2,000	\$229,431
Senior Services	COMMUNITY ENGAGEMENT	\$6,339	20.25	2	\$7,561	\$7,557	\$7,557	\$0	\$7,557
Code Enforcement	BUILDING	\$263,856	19.75	2	\$304,041	\$280,949	\$281,281	\$-138,560	\$142,721
Abatement Fund	BUILDING	\$48,688	19.00	2	\$48,688	\$48,688	\$48,688	\$0	\$48,688
Permitting / Current Planning	PLANNING	\$144,501	18.75	2	\$159,352	\$151,638	\$151,645	\$-62,264	\$89,381
Technical Services	LIBRARY	\$304,896	18.50	2	\$416,105	\$333,402	\$338,154	\$-2,000	\$336,154
Circulation Services	LIBRARY	\$338,760	18.50	2	\$352,862	\$330,252	\$336,035	\$-3,000	\$333,035
Community Support	POLICE	\$620,778	18.25	2	\$867,428	\$835,165	\$868,867	\$-19,500	\$849,367
Plan/Application Review	BUILDING, PLANNING & ENGINEERING	\$717,117	17.25	3	\$860,329	\$822,868	\$825,105	\$-703,170	\$121,935
Reciprocal Borrowing	LIBRARY	\$18,015	17.00	3	\$21,649	\$18,918	\$19,478	\$0	\$19,478
Special Service Contracts	BUDGET, DEBT & GRANTS	\$540,000	17.00	3	\$540,000	\$540,000	\$540,000	\$0	\$540,000
Mental Health			17.00	3	\$60,000	\$60,000	\$60,000	\$0	\$60,000
Adult Services	LIBRARY	\$267,239	16.50	3	\$294,445	\$263,692	\$271,591	\$-3,000	\$268,591
Youth Services Officer	POLICE	\$201,606	16.00	3	\$214,171	\$214,171	\$227,832	\$0	\$227,832
Long Range Planning	PLANNING	\$215,223	15.75	3	\$250,203	\$242,203	\$242,214	\$0	\$242,214
DARE/Drug Education	POLICE	\$29,690	15.25	3	\$30,368	\$30,404	\$32,464	\$0	\$32,464
Planning Customer Service	PLANNING	\$184,888	15.00	3	\$158,752	\$157,590	\$157,596	\$-31,800	\$125,796
Community Engagement	LIBRARY	\$114,668	15.00	3	\$182,530	\$179,485	\$184,273	\$-47,000	\$137,273
Graffiti Removal	STREET MAINTENANCE	\$27,686	14.25	4	\$24,756	\$24,756	\$33,328	\$0	\$33,328
Public Art			14.00	4	\$7,000	\$7,000	\$7,000	\$0	\$7,000
Historic District Design Review	PLANNING	\$216,176	14.00	4	\$243,915	\$221,223	\$221,236	\$0	\$221,236
McPolin Farm	MCPOLIN BARN	\$42,733	13.50	4	\$14,625	\$14,625	\$45,372	\$0	\$45,372
Code Amendments	PLANNING	\$121,386	13.00	4	\$145,338	\$184,692	\$184,715	\$0	\$196,505
Special Planning Projects - Inter-Dept	PLANNING	\$77,403	12.75	4	\$66,743	\$53,645	\$53,649	\$0	\$53,649
Historical Incentive Grant	PLANNING	\$207,136	10.00	4	\$207,136	\$207,136	\$207,136	\$0	\$207,136
Arts & Culture				4			\$47,544	\$0	\$47,544
Social Equity				4			\$50,000	\$0	\$50,000
<b>TOTAL</b>		<b>\$11,976,027</b>		<b>95</b>	<b>\$475,356,911</b>	<b>\$12,819,748</b>	<b>\$13,213,998</b>	<b>\$-3,088,844</b>	<b>\$10,172,313</b>

**Description:**

CITY ATTORNEY Work with the Park City Police Department and other agencies to prosecute misdemeanor offenses which occur within Park City's municipal boundaries. Park City Prosecutor screens approximately 550 cases annually. Advises the Police Department in the field on issues ranging from search warrants to first amendment rights to free speech. Conducts quarterly trainings with the Police Department on a broad array of legal issues. Conducts bench and jury trial and works with the Summit County Attorney's Office on county cases involving Park City personnel. Collaborates with the Summit County Victim's Advocate Coalition. Researches grant opportunities for establishing Park City's own victims' advocate. Complies with FBI and state laws for accessing criminal records with mandatory trainings and required audits.

**Council Goal:**

036 Engaged & Effective Government & Citizenry

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Fiscally and Legally Sound 1) Community policing engaged 2) Capable workforce

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a MINIMAL increase in demand of 1% to 4%

	Request	Rationale
	FY 2019	FY 2019
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req	RT Rec	CM REC	Revenue	Tot Rec Cost	Dept Req	RT Rec	CM REC	Revenue	Tot Rec Cost
		FY 2019	FY 2019	FY 2019	FY 2019	FY 2019	FY 2020	FY 2020	FY 2020	FY 2020	FY 2020
CITY ATTORNEY											
Personnel	204,914	205,922	205,922	205,939	-46,000	159,939	205,939	207,526	207,526	52,000	259,526
Materials	24,862	24,862	24,862	24,862		24,862	24,862	24,862	24,862		24,862
Total CITY ATTORNEY	229,776	230,784	230,784	230,801	-46,000	184,801	230,801	232,388	232,388	52,000	284,388
TOTAL	229,776	230,784	230,784	230,801	-46,000	184,801	230,801	232,388	232,388	52,000	284,388
FTEs	Budget FTEs	Budget FTEs									
	FY 2019	FY 2020									
Full Time	1.5	1.5									
Part Time	0.5	0.5									
TOTAL	2.0	2.0									

**Level of Service**

Prosecution Same Level of Service

	Quartile	Score
	FY 2019	FY 2019
Prosecution	1	25.25

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City is the sole provider of the service and there are no other public or private entities that provide this type of service

**Mandated**

Program is required by Federal, State or County legislation

**Section 4: Cost Savings / Innovation / Collaboration**

CITY Suggestion: Purchasing software to streamline case preparation to a paperless system for efficiency and allow timely follow-up to the Court and defense attorneys, which will cut down the cost of file folders and using an abundance of copier paper that produces 20 to 50 sheets per file. Shared responsibility between attorney and support staff to maximize efficiency.

**Section 5: Consequences of Funding Proposal at Lower Level**

CITY ATTORNEY The City would be outsourcing prosecution matters to a contracted person/firm and staff that would have minimal training.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
		FY 2016	FY 2017	FY 2018	FY 2019
Prosecution-CITY ATTORNEY'S OFFICE	Filing and Disposition by Prosecutor (number of misdemeanor cases)	269	922	770	0
Prosecution-CITY ATTORNEY'S OFFICE	Percent of requests for information/charges screening completed within 7 days.	100%	100%	100%	0%

**Description:**

COMMUNITY ENGAGEMENT The Affordable Housing program provides land and property acquisition, disposition and development services. Staff develops, analyzes, supervises and implements affordable housing policies, plans and programs. Prepares housing needs assessments and housing standards and guidelines. Provides analysis and recommendations on MPD and annexation applications of compliance with affordable housing guidelines. Manages City's employee housing and maintains quality of assets.

**Council Goal:**

007 Inclusive & Healthy Community

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Housing: Middle-Income, Attainable, and Affordable Housing vexing issue in the community with a slight decrease in community satisfaction in the availability of affordable housing in 2013. Affordable housing has been identified as a key component of the Council Goal Preservation of Park City's character. Middle income is or particular concern to Council. A range of housing options fosters community and economic diversity. It remains a vexing issue in the community with a slight decrease in community satisfaction in the availability of affordable housing in 2013. Implementation of affordable housing at Park City Heights and Lower Park Avenue has not yet begun which may contribute to the decreased satisfaction.

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a SUBSTANTIAL increase in demand of 25% or more

	Request	Rationale
	FY 2019	FY 2019
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures		Dept Req	RT Rec	CM REC	Tot Rec Cost	Dept Req	RT Rec	CM REC	Tot Rec Cost
	FY 2018	FY 2019	FY 2019	FY 2019	FY 2019	FY 2020	FY 2020	FY 2020	FY 2020
COMM DEVELOP ADMIN									
Personnel	271,726	285,817	285,817	304,862	304,862	293,072	295,386	295,386	295,386
Materials	17,270	22,909	22,909	22,909	22,909	22,909	22,909	22,909	22,909
Total COMM DEVELOP ADMIN	288,996	308,726	308,726	327,771	327,771	315,981	318,295	318,295	318,295
TOTAL	288,996	308,726	308,726	327,771	327,771	315,981	318,295	318,295	318,295

FTEs	Budget FTEs	
	FY 2019	FY 2020
Full Time	2.3	2.2
Part Time		
<b>TOTAL</b>	<b>2.3</b>	<b>2.2</b>

**Level of Service**

Housing      Enhanced Level of Service

	Quartile	Score
	FY 2019	FY 2019
Housing	1	23.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

**Reliance on City**

City is the sole provider but there are other public or private entities which could be contracted to provide this service

**Mandated**

Program is required by Federal, State or County legislation

**Section 4: Cost Savings / Innovation / Collaboration**

COMMUNITY ENGAGEMENT

Collaboration: Park City continues to its collaborating with Summit County on a regional housing needs assessment. We also collaborate on a state level with the Utah Housing Coalition and most recently the appointment of the Housing Specialist to the Governor's Task Force on Affordable Housing. We also participate on the national level through the National Housing Conference and the Urban Land Institute. Innovation: The Affordable Housing Program continues to work with the housing finance industry to match our GASB regulations with private finance options to achieve greater housing resources in Park City. Housing and environmental sustainability staff collaborates on energy upgrades in existing city-owned stock to reduce operating expenses. Our housing program received a national policy award from the Urban Land Institute in 10/2013 recognizing the city's leadership and innovation in addressing local housing needs.

**Section 5: Consequences of Funding Proposal at Lower Level**

COMMUNITY ENGAGEMENT

Maintaining the level of service initiated during the last budget cycle will allow staff to continue its focus on new financial and property resources. Staff identified a number of options to pursue but face the challenge of how to implement these innovative financial approaches within the limitations imposed by changing municipal finance requirements. At the requested level of funding we will continue moving these efforts forward through consultant resources. At current levels of staffing we cannot pursue this initiative without affecting existing levels of service in the housing program, as well as in the community outreach and engagement program.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
	-	FY 2016	FY 2017	FY 2018	FY 2019
Housing-COMMUNITY DEVELOPMENT ADMIN	Percent of deed-restricted affordable housing units compared to occupied/primary units	15.29%	15.72%	16.3%	0%
Housing-COMMUNITY DEVELOPMENT ADMIN	Percent of deed restricted affordable housing units compared to total residential units.	5.17%	5.32%	5.52%	0%
Housing-COMMUNITY DEVELOPMENT ADMIN	Number of units built to achieve Council's goal of 800 units by 2026 (starting in 2016)	0	0.01	19	0

**Description:**

POLICE Geographic assignments and strategic planning provides more efficient community patrols, problem solving and criminal apprehension. Officers are assigned sectors or zones that they are responsible for and provide an effective way to meet the community's needs. Patrol Operations is the umbrella over Community Support, Community Oriented Policing, Traffic Enforcement, Crime Detection, Criminal Investigation and responding to the community's needs.

**Council Goal:**

030 Inclusive & Healthy Community

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Safe Community Overall, patrol operations are essential to providing a safe community and are prepared for and respond to emergencies.

**Section 1: Scope**

Change in Demand	Explanation
Program Experiencing a MODEST increase in demand of 5% to 14%	Over the past several years we have had a drastic increase in our serious crimes, including homicides, juvenile drug cases, suspicious infant deaths, felonious thefts, and million dollar drug cases. This has all been in addition to the typical theft, domestic violence, intoxication, and other incidents police handle regularly. We had also had an increase in special event staffing as best practices have changed due to increased home-grown terrorism throughout the nation and other threats.

	Request	Rationale
	FY 2019	FY 2019
Patrol Operations	SCENARIO 2: Priority 1. Reclassify four positions from Police Officer, Grade 14 to Senior Police Officer, Grade 17 in FY19 Priority 2. New Detective, classified as Senior Police Officer (\$132,262) with vehicle (\$38,000); would handle property crimes and evidence management (would free up much of Victim Advocate's work hours) Priority 3. Additional Equipment (\$47,500) Priority 4. Increase in part-time non-benefitted seasonal personnel budget and overtime (\$25,000 each; \$50,000 total) Priority 5. New Senior Police Officer (\$132,262) with vehicle (\$38,000)TOTAL: \$443,517	
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req	RT Rec	CM REC	Tot Rec Cost	Dept Req	RT Rec	CM REC	Tot Rec Cost
	FY 2018	FY 2019	FY 2019	FY 2019	FY 2020	FY 2020	FY 2020	FY 2020
POLICE								
Personnel	1,993,435	2,161,317	2,064,594	2,172,401	2,172,401	2,187,107	2,187,107	2,187,107
Materials	346,012	444,112	368,112	364,094	364,094	368,112	368,112	368,112
Total POLICE	2,339,447	2,605,429	2,432,706	2,536,495	2,536,495	2,540,513	2,555,219	2,555,219
TOTAL	2,339,447	2,605,429	2,432,706	2,536,495	2,536,495	2,540,513	2,555,219	2,555,219

FTEs	Budget FTEs	
	FY 2019	FY 2020
Full Time	13.9	13.9
Part Time	1.3	1.3
<b>TOTAL</b>	<b>15.2</b>	<b>15.2</b>

**Level of Service**

Patrol Operations Enhanced Level of Service

	Quartile	Score
	FY 2019	FY 2019
Patrol Operations	1	23.50

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by another governmental, non-profit or civic agency

**Mandated**

Program is required by Federal, State or County legislation

**Section 4: Cost Savings / Innovation / Collaboration**

POLICE Strategic planning and creative staffing allows us to provide the superior level of service to the community that we do without requesting additional funding to meet the needs of the community.

**Section 5: Consequences of Funding Proposal at Lower Level**

POLICE Funding at a lower level would have a direct and negative impact on our level of service to the community. Services would be directed in different areas and the level of service would focus more directly on Response than Prevention.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
		FY 2016	FY 2017	FY 2018	FY 2019
Patrol Operations-POLICE	% of calls responded to within 15 minutes	92%	0%	0%	0%
Patrol Operations-POLICE	Total number of directed foot and bike patrol incidents initiated by officers assigned sectors	336	0	0	0

**Description:**

STATE LIQUOR ENFORCEMENT State and Federal grants help fund the staffing of special DUI enforcement. The State Liquor Grant helps to fund additional staffing for major special events that have an alcohol component attached such as a beer garden or an event that draws crowds to the bars. The State Grant helps cover staffing costs for officers conducting bar checks for alcohol compliance. The State Grant has also covered the costs to purchase portable breath test instruments and in car video cameras to help support our prosecution efforts.

**Council Goal:**

011 Inclusive & Healthy Community

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Safe Community The State Grant is awarded to us annually as a result of our effective use of the grant. The grant funds are used in strict guidelines set forth by the grant.

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program Experiencing a MINIMAL increase in demand of 1% to 4%

	Request	Rationale
	FY 2019	FY 2019
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Revenue FY 2019	Tot Rec Cost FY 2019	Dept Req FY 2020	RT Rec FY 2020	CM REC FY 2020	Revenue FY 2020	Tot Rec Cost FY 2020
STATE LIQUOR ENFORCEMENT											
Personnel	51,873	51,880	51,880	52,297		52,297	52,297	52,297	52,297		52,297
Materials	-31,526	11,474	11,474	11,474	-43,000	-31,526	11,474	11,474	11,474	-82,000	-70,526
Total STATE LIQUOR ENFORCEMENT	20,347	63,354	63,354	63,771	-43,000	20,771	63,771	63,771	63,771	-82,000	-18,229
TOTAL	20,347	63,354	63,354	63,771	-43,000	20,771	63,771	63,771	63,771	-82,000	-18,229

FTEs	Budget FTEs	Budget FTEs
	FY 2019	FY 2020
Full Time		
Part Time	1.3	1.3
<b>TOTAL</b>	<b>1.3</b>	<b>1.3</b>

**Level of Service**

State Liquor Enforcement Same Level of Service

	Quartile	Score
	FY 2019	FY 2019
State Liquor Enforcement	1	23.50

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by another governmental, non-profit or civic agency

**Mandated**

Program is required by Federal, State or County legislation

**Section 4: Cost Savings / Innovation / Collaboration**

STATE LIQUOR ENFORCEMENT The annual grant is \$66,000 which is a cost the City does not incur.

**Section 5: Consequences of Funding Proposal at Lower Level**

STATE LIQUOR ENFORCEMENT

These are funds that cannot be used outside of the grant guidelines. To reduce funding elsewhere, simply because these funds are available to us would have a direct negative impact on our alcohol enforcement efforts and hinder other programs essential to meeting the community's needs.

**Section 6: Performance Measures**

	Description	Actual	Actual
		FY 2016	FY 2017
State Liquor Enforcement-STATE LIQUOR ENFORCEMENT	Total DUI arrests	168	128

**Description:**

POLICE Traffic Enforcement is simply stated; the enforcement of traffic laws in order to reduce traffic collisions, their resulting injuries, and to facilitate and expedite the flow of vehicular and pedestrian traffic. A focus on traffic enforcement allows us to meet the many community requests that we have for neighborhood enforcement, school zone enforcement and overall community needs.

**Council Goal:**

039 Thriving Mountain Town

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Transportation: Congestion Reduction, Local and Regional Overall traffic enforcement is essential to providing a safe community environment. We are able to reduce neighborhood traffic concerns and reduce the number of traffic accidents involving vehicles and pedestrians.

**Section 1: Scope**

**Change in Demand**

Program Experiencing a SIGNIFICANT increase in demand of 15% to 24%

**Explanation**

	Request FY 2019	Rationale FY 2019
Traffic Enforcement	SCENARIO 2: Priority 1. Reclassify four positions from Police Officer, Grade 14 to Senior Police Officer, Grade 17 in FY19 Priority 2. New Detective, classified as Senior Police Officer (\$132,262) with vehicle (\$38,000); would handle property crimes and evidence management (would free up much of Victim Advocate's work hours) Priority 3. Additional Equipment (\$47,500) Priority 4. Increase in part-time non-benefitted seasonal personnel budget and overtime (\$25,000 each; \$50,000 total) Priority 5. New Senior Police Officer (\$132,262) with vehicle (\$38,000) TOTAL: \$446,117	
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Revenue FY 2019	Tot Rec Cost FY 2019
POLICE						
Personnel	1,084,960	1,210,331	1,081,214	1,141,861	-46,000	1,095,861
Materials	62,958	62,958	54,658	53,776		53,776
Total POLICE	1,147,918	1,273,289	1,135,872	1,195,637	-46,000	1,149,637
<b>TOTAL</b>	<b>1,147,918</b>	<b>1,273,289</b>	<b>1,135,872</b>	<b>1,195,637</b>	<b>-46,000</b>	<b>1,149,637</b>

FTEs	Budget FTEs FY 2019	Budget FTEs FY 2020
Full Time	7.2	7.2
Part Time	1.8	1.8
<b>TOTAL</b>	<b>9.0</b>	<b>9.0</b>

**Level of Service**

Traffic Enforcement Enhanced Level of Service

	Quartile FY 2019	Score FY 2019
Traffic Enforcement	1	22.00

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by another governmental, non-profit or civic agency

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

POLICE Specifically focusing on areas of concern and complaint allows us to direct traffic enforcement efforts thus reducing a hit and miss approach. Proper planning and staffing provides effective traffic enforcement efforts.

**Section 5: Consequences of Funding Proposal at Lower Level**

POLICE Reducing funding in this area would prohibit us from providing directed traffic enforcement. We would be handicapped in our ability to meet the many requests for enforcement that we receive from the community. We would also quickly see and upward trend in traffic related accidents in certain areas of the city.

**Section 6: Performance Measures**

	Description	Actual FY 2016	Actual FY 2017
Traffic Enforcement-POLICE	Total number of citations issued	1831	1402
Traffic Enforcement-POLICE	Total number of traffic stops conducted	4469	4741
Traffic Enforcement-POLICE	Total number of directed traffic enforcement incidents initiated	294	0
Traffic Enforcement-POLICE	Total number of speed trailers deployed	35	29
Traffic Enforcement-POLICE	Total number of school zone enforcement incidents initiated	257	353

**Description:**

EMERGENCY MANAGEMENT Emergency Management protects our community by coordinating and integrating all activities necessary to build, sustain and improve the capability to mitigate against, prepare for, respond to and recover from threatened or actual natural disasters, acts of terrorism or other man-made disasters of all sizes. We also manage City Building Security and Citywide Safety Programs

EMERGENCY CONTINGENCY The Emergency Contingency Fund is an "evergreen account" that was started in FY2012 to put aside funding for emergencies or disasters that befall the city that are not budgeted for. In FY 16 this account was changed to remain at \$100,000 per year. In FY17 \$10,000 was used for the purchase of the Mobile Command Trailer (MCT) and the current balance is \$90,000.

**Council Goal:**

026 Inclusive & Healthy Community

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Safe Community Emergency Contingency like many of the tenets of emergency management is planning for the worst and hoping it won't happen. Inevitably a large emergency will occur and without this fund there will be no ready source of funds to pay the expenses of the emergency or for recovery from the emergency. In many respects this is a self-funded insurance policy for items that are not covered by traditional insurance.

**Section 1: Scope**

Change in Demand	Explanation
Program experiencing a MINIMAL increase in demand of 1% to 4%	All three areas of responsibility, Emergency Management, Security and Safety have all seen an increased focus and demand for services over the past several years, stretching the Emergency Manager's ability to meet increasing requirements from government, insurers, special events, international security concerns and preparing the community.

	Request	Rationale
	FY 2019	FY 2019
Emergency Management	EMERGENCY MANAGEMENT: Add a part-time Emergency Management Associate (EMA)	
TOTAL	TOTAL: \$17,131	

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req	RT Rec	CM REC	Revenue	Tot Rec Cost	Dept Req	RT Rec	CM REC	Revenue	Tot Rec Cost	
	FY 2018	FY 2019	FY 2019	FY 2019	FY 2019	FY 2019	FY 2020	FY 2020	FY 2020	FY 2020	
EMERGENCY MANAGEMENT											
Personnel	128,870	146,512	128,870	128,870	-2,165	126,705	146,000	129,928	129,928	-2,165	127,763
Materials	117,500	117,500	117,500	117,500		117,500	117,500	117,500	117,500		117,500
Total EMERGENCY MANAGEMENT	246,370	264,012	246,370	246,370	-2,165	244,205	263,500	247,428	247,428	-2,165	245,263
POLICE											
Personnel	54,582	54,048	54,048	55,515	-2,165	53,350	55,515	55,832	55,832	-2,165	53,668
Total POLICE	54,582	54,048	54,048	55,515	-2,165	53,350	55,515	55,832	55,832	-2,165	53,668
EMERGENCY CONTINGENCY											

Expenditures	Dept Req	RT Rec	CM REC	Revenue	Tot Rec Cost	Dept Req	RT Rec	CM REC	Revenue	Tot Rec Cost
	FY 2018	FY 2019	FY 2019	FY 2019	FY 2019	FY 2020	FY 2020	FY 2020	FY 2020	FY 2020
Materials	90,000	90,000	90,000	90,000		90,000	90,000	90,000	90,000	90,000
Total EMERGENCY CONTINGENCY	90,000	90,000	90,000	90,000		90,000	90,000	90,000	90,000	90,000
<b>TOTAL</b>	<b>390,951</b>	<b>408,060</b>	<b>390,418</b>	<b>391,885</b>	<b>-4,329</b>	<b>387,556</b>	<b>409,015</b>	<b>393,260</b>	<b>393,260</b>	<b>-4,329</b>

FTEs	Budget FTEs	Budget FTEs
	FY 2019	FY 2020
Full Time	1.3	1.3
Part Time		
<b>TOTAL</b>	<b>1.3</b>	<b>1.3</b>

**Level of Service**

Emergency Management Same Level of Service

	Quartile	Score
	FY 2019	FY 2019
Emergency Management	1	21.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by another governmental, non-profit or civic agency

**Mandated**

Program is required by Federal, State or County legislation

**Section 4: Cost Savings / Innovation / Collaboration**

EMERGENCY MANAGEMENT

We have established a unique EOC model which has garnered statewide attention and the Emergency Manager has developed a number of policies being adopted by other agencies. Collaboration: We have developed a number of inter-local agreements for times of emergencies and involved in a number of local and regional groups in public safety and emergency management. We are utilizing a number of free resources for our new Safety Program and joint funding projects for the Safety Program.

EMERGENCY CONTINGENCY

The Emergency Contingency Fund provides an immediate source of funding for emergencies and disasters that do not have a specific fund source. For large events funds may have to be reallocated.

**Section 5: Consequences of Funding Proposal at Lower Level**

EMERGENCY MANAGEMENT

Staff: Reduced staffing hours will greatly inhibit our ability to stay current with State and Federal requirements, keep up with staff training, develop our community outreach preparedness program and limit our response to emergencies including significant reductions in our abilities to meet OSHA standards and security needs. Materials: Reductions would reduce the ability to attend educational training, conduct exercises, keep all of our equipment in good working condition and up-to date, maintain service contracts, greatly impacting our ability to adequately respond to emergencies and disasters. At some levels we would lose some of our response capabilities altogether.

EMERGENCY CONTINGENCY

Funding at a lower level will reduce our financial readiness for emergencies and disasters.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
		FY 2016	FY 2017	FY 2018	FY 2019
Emergency Management-EMERGENCY MANAGEMENT	Number of Community Preparedness outreach items (print, radio, newspaper, web, presentations etc.)	59	55	55	60
Emergency Management-EMERGENCY MANAGEMENT	Federal & State National Incident Management System (NIMS) Compliance - NIMSCAST	100	92	100	100
Emergency Management-EMERGENCY MANAGEMENT	Number of Required NIMS & ICS courses completed by city staff	728	725	750	750

**Description:**

BUILDING DEPT. This code establishes regulations affecting or related to structures, processes, premises, and safeguards regarding: The hazards of fire and explosion arising from storage, handling or using of structures, materials or devices; Conditions hazardous to life, property or public welfare in the occupancy of structures or premises; Fire hazards in the structure or on premises from occupancy to operation; Matters related to the construction, extension, repair, alteration or removal of fire suppression or alarm systems; and conditions affecting the safety of fire fighters and emergency responders during emergency operations.

**Council Goal:**

066 Inclusive & Healthy Community

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Safe Community The Deputy Fire Marshal is the key to the Fire Inspection Program. The Deputy Fire Marshal inspects all events that comes into Park City for code compliance and educates the public of the basic fire codes. The Deputy Fire Marshal is working with the Police Department and is going to get post certified in order to do criminal citations.

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a SIGNIFICANT increase in demand of 15% to 24%

	Request	Rationale
	FY 2019	FY 2019
Fire Safety	SCENARIO 2: (in order of priority) 1) Reclassify a current PT office assistant position to FTR 2) Create a new Fire Inspector/Plans Examiner Position, includes truck (\$25,000) 3) addition of Associate Building Inspector FTR, includes vehicle (\$25,000) 4) Reclassify a code enforcement position to a senior code enforcement position 5) Memberships, Training, Mileage and cell phone budget requests in conjunction with an increase in personnel (\$11,400) TOTAL: \$399,175	
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req	RT Rec	CM REC	Revenue	Tot Rec Cost	Dept Req	RT Rec	CM REC	Revenue	Tot Rec Cost
	FY 2018	FY 2019	FY 2019	FY 2019	FY 2019	FY 2020	FY 2020	FY 2020	FY 2020	FY 2020
BUILDING DEPT.										
Personnel	329,791	436,897	361,974	362,310		362,310	362,310	365,580	365,580	365,580
Materials	-102,930	75,640	42,440	42,440	-142,170	-99,730	42,440	42,440	42,440	21,030
Total BUILDING DEPT.	226,861	512,537	404,414	404,750	-142,170	262,580	404,750	408,020	408,020	21,030
TOTAL	226,861	512,537	404,414	404,750	-142,170	262,580	404,750	408,020	408,020	21,030

FTEs	Budget FTEs	
	FY 2019	FY 2020
Full Time	3.1	3.1
Part Time		
<b>TOTAL</b>	<b>3.1</b>	<b>3.1</b>

**Level of Service**

Fire Safety      Enhanced Level of Service

	Quartile	Score
	FY 2019	FY 2019
Fire Safety	1	21.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by another governmental, non-profit or civic agency

**Mandated**

Program is required by Charter or other incorporation documents OR to comply with regulatory agency standards

**Section 4: Cost Savings / Innovation / Collaboration**

**BUILDING DEPT.** The Department of Building Safety collaborates with the Police Department and Fire Marshal to help cover issues and provide customer service in a progressive setting. The Deputy Fire Marshal is getting trained on a 6 week course to get post certified to do criminal investigations, which will help relieve the duties of the Fire Marshal from the Police Chief.

**Section 5: Consequences of Funding Proposal at Lower Level**

**BUILDING DEPT.** Reduced funding would result in less timely Fire Inspections, which would hurt special events such as Silly Market, Sundance, and Tour of Utah. Additionally, Fire Investigations would be less timely. Currently there is no funding for tools and equipment for fire investigations.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
		FY 2016	FY 2017	FY 2018	FY 2019
	-				
Fire Safety-BUILDING DEPT.	Percent of fire inspectors pursuing ongoing training each year	100%	0%	0%	0%
Fire Safety-BUILDING DEPT.	Percent of fire inspectors conducting outreach regarding code concerns or changes	100%	0%	0%	0%
Fire Safety-BUILDING DEPT.	Percent of fire incidents that fire inspectors respond to within 24 hrs	100%	0%	0%	0%

**Description:**

COMMUNICATION CENTER The Park City Police Dispatch Center is a multi-communications center and acts as a liaison between internal municipal divisions, community businesses, city, state, and federal agencies. All calls for service to community come through our dispatch center. The communications center is staffed 24/7 with full- and part-time staff and is supervised by the communications coordinator. Dispatchers' shift schedules provide for overlapping coverage during peak call times. The Communications Center fields all types of calls for service and dispatches officers appropriately to those calls. 911 calls for Park City come in through the Summit County Sheriff's Office. Park City dispatch also serves as the back-up 911 center for the Summit County Sheriff's Office and if the need were to arise could function as the 911 center for Wasatch County Sheriff's Office. In addition to being a back-up 911 center, we have the ability and agreement to function as an overall communication center for both the Summit and Wasatch County Sheriff's departments.

**Council Goal:**

031 Inclusive & Healthy Community

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Safe Community In order for the Communications Center to meet its ongoing commitment and obligations to the community it is necessary that we replace existing, outdated equipment and technology. In a combined effort between Park City, Summit and Wasatch Counties, known as the Wasatch Back, we have joined together to ensure that we can provide redundant emergency capabilities in the event of a major emergency or disaster as well as prepare for future growth.

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program Experiencing a MINIMAL increase in demand of 1% to 4%

	Request	Rationale
	FY 2019	FY 2019
Dispatch	Dispatch savings by moving from in-house personnel to contracting with County	
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req	RT Rec	CM REC	Revenue	Tot Rec Cost	Dept Req	RT Rec	CM REC	Revenue	Tot Rec Cost
	FY 2018	FY 2019	FY 2019	FY 2019	FY 2019	FY 2020				
COMMUNICATION CENTER										
Personnel	204,313			-39,000	-39,000				-39,000	-39,000
Materials	391,512	620,000	620,000	620,000	-60,000	620,000	620,000	620,000	-17,000	603,000
Total COMMUNICATION CENTER	595,825	620,000	620,000	620,000	-99,000	521,000	620,000	620,000	-56,000	564,000
<b>TOTAL</b>	<b>595,825</b>	<b>620,000</b>	<b>620,000</b>	<b>620,000</b>	<b>-99,000</b>	<b>521,000</b>	<b>620,000</b>	<b>620,000</b>	<b>-56,000</b>	<b>564,000</b>

FTEs
Full Time
Part Time
TOTAL

**Level of Service**

Dispatch Same Level of Service

	Quartile	Score
	FY 2019	FY 2019
Dispatch	1	21.50

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by another governmental, non-profit or civic agency

**Mandated**

Program is required by Federal, State or County legislation

**Section 4: Cost Savings / Innovation / Collaboration**

COMMUNICATION CENTER The Communications Coordinator continues to seek out grants to maintain and upgrade the dispatch center. We have been successful in getting Homeland Security Grants which has allowed us to provide advanced training for dispatchers, purchase needed equipment and upgrades not covered in our normal budget.

**Section 5: Consequences of Funding Proposal at Lower Level**

COMMUNICATION CENTER The consequence of funding at a lower level of service would leave us as a stand-alone dispatch center, much like an island unto ourselves. Our ability to provide emergency services on any level would be greatly hindered and diminished. Our level of service to our community would simply be unacceptable to our residents and guests.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
		FY 2016	FY 2017	FY 2018	FY 2019
	-				
Dispatch-POLICE	Average response time (minutes)	8	18	0	0
Dispatch-POLICE	Average number of calls per day	75	0	0	0
Dispatch-POLICE	100% of calls dispatched within fifteen minutes of receipt to officers.	100%	0%	0%	0%
Dispatch-POLICE	Number of calls for service received annually by dispatch	23080	0	0	0

**Description:**

FINANCEAs administrators of the business license process, business license expertise on the ordinance is required. The process involves the application, administration, education and issuance. The demand for business licenses increases year over year.

**Council Goal:**

032 Engaged & Effective Government & Citizenry

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Fiscally and Legally Sound This program is necessary to uphold the City Ordinance for business licenses. It is imperative that the process of making sure that the businesses that come to this City are safe for the constituents and our environment is paramount in determining if a license is granted. This program is continually working with Public Safety, the Building Department and the Planning Department to ensure the process is adhered to.

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program Experiencing a MINIMAL increase in demand of 1% to 4%

	Request	Rationale
	FY 2019	FY 2019
Business Licenses	SCENARIO 2:1) Reclass of the Accounting Manager to Treasurer beginning in April 2019 2) Bank Fees (\$9,125)The below requests are net-zero, just moving money around in different line-items:3) Continuing education for 3 licensed CPAs (\$2,550)4) Cell phone costs (\$1,775)5) 2 laptops (for Business License Spec & Payroll Coordinator)TOTAL: NET INCREASE OF \$11,000	
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req	RT Rec	CM REC	Revenue	Tot Rec Cost	Dept Req	RT Rec	CM REC	Revenue	Tot Rec Cost	
	FY 2018	FY 2019	FY 2019	FY 2019	FY 2019	FY 2020	FY 2020	FY 2020	FY 2020	FY 2020	
FINANCE											
Personnel	115,194	115,341	115,341	116,159	-89,187	26,972	116,159	117,471	117,471	-92,187	25,284
Materials	-25,622	6,044	5,228	5,228	-31,000	-25,772	5,378	5,228	5,228	-40,000	-34,772
Total FINANCE	89,572	121,385	120,569	121,387	-120,187	1,200	121,537	122,699	122,699	-132,187	-9,488
TOTAL	89,572	121,385	120,569	121,387	-120,187	1,200	121,537	122,699	122,699	-132,187	-9,488

FTEs	Budget FTEs	
	FY 2019	FY 2020
Full Time	1.2	1.2
Part Time	0.0	0.0
<b>TOTAL</b>	<b>1.3</b>	<b>1.3</b>

**Level of Service**

Business Licenses Same Level of Service

	Quartile	Score
	FY 2019	FY 2019
Business Licenses	1	21.50

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

**Reliance on City**

City is the sole provider but there are other public or private entities which could be contracted to provide this service

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

FINANCE Collaboration: Business licensing works closely with the Building, Legal, Planning and Police Departments. All of these departments must work together to make sure that the businesses that are approved by the City are safe.

**Section 5: Consequences of Funding Proposal at Lower Level**

FINANCE Consequences of funding at a lower level are less education and administration for those who are applying for a business license in the City.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
		FY 2016	FY 2017	FY 2018	FY 2019
Business Licenses-FINANCE	Output: Number of business licenses processed.	4489	4610	4500	0

**Description:**

ENGINEERING Provide water meter inspections, public improvement inspections, inspections of utility and private work within the Right-of- Way (ROW) and other inspections deemed necessary to maintain the City ROWs in good condition.

BUILDING DEPT. The purpose of the Department of Building and Fire Safety is to establish the minimum requirements to safeguard the public health, safety and general welfare through structural strength, means of egress, stability, sanitation, adequate light and ventilation, energy conservation and safety to life and property from fire and other hazards attributed to the built environment. The department also provides safety to fire fighters and emergency responders during emergency operation. The Inspectors shall apply the provisions of the International Building Code and National Electrical Code to construction, alterations movement, enlargement, replacement, repair, equipment, use of occupancy, location, maintenance, removal and demolition of every building or structure or any appurtenances connected or attached to such buildings or structures. The inspectors ensure that all structures are built to the minimum standards of the building code.

**Council Goal:**

051 Inclusive & Healthy Community

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Safe Community The Inspectors are a key component for a quality housing stock for Park City. They ensure that construction has gone through the proper permitting with planning and ensures that it meets the high standards of Park City's design guidelines. Inspectors are required to be certified by ICC and Licensed by the State of Utah. This requires a lot of additional training when compared to inspectors in other States. The engineering ROW inspection's program was developed to provide another check to verify that plans previously approved by Building, Planning and Engineering are constructed correctly. This program was also developed to monitor the safe work efforts of utility companies as they work within the City's ROWs. The Public Safety desired outcome of our inspection bid is to assist in prevention specifically in how to maintain quality of life.

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a SIGNIFICANT increase in demand of 15% to 24%

	Request	Rationale
	FY 2019	FY 2019
Inspections	BUILDING DEPT:SCENARIO 2:(in order of priority)1) Reclassify a current PT office assistant position to FTR2) Create a new Fire Inspector/Plans Examiner Position, includes truck (\$25,000) 3) addition of Associate Building Inspector FTR, includes vehicle (\$25,000)4) Reclassify a code enforcement position to a senior code enforcement position 5) Memberships, Training, Mileage and cell phone budget requests in conjunction with an increase in personnel (\$11,400)TOTAL: \$399,175	
TOTAL		

## Section 2: Proposed Amount / FTEs

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Revenue FY 2019	Tot Rec Cost FY 2019	Dept Req FY 2020	RT Rec FY 2020	CM REC FY 2020	Revenue FY 2020	Tot Rec Cost FY 2020
	COMM DEVELOP ADMIN										
Personnel	70,708	70,708	70,708	94,319		94,319	70,739	71,136	71,136		71,136
Materials	4,000	4,000	4,000	4,000		4,000	4,000	4,000	4,000		4,000
Total COMM DEVELOP ADMIN	74,708	74,708	74,708	98,319		98,319	74,739	75,136	75,136		75,136
ENGINEERING											
Personnel	118,799	121,636	121,636	121,645	-87,383	34,262	121,645	122,783	122,783	-90,883	31,900
Materials	-105,243	5,757	5,757	5,757	-111,000	-105,243	5,757	5,757	5,757	-20,000	-14,243
Total ENGINEERING	13,556	127,393	127,393	127,402	-198,383	-70,981	127,402	128,540	128,540	-110,883	17,657
BUILDING DEPT.											
Personnel	960,253	972,096	962,880	963,260	-87,383	875,877	963,260	972,094	972,094	-90,883	881,211
Materials	-	139,840	139,840	139,840	-	-1,095,820	139,840	139,840	139,840	482,460	622,300
	1,120,820				1,235,660						
Total BUILDING DEPT.	-160,567	1,111,936	1,102,720	1,103,100	-	-219,943	1,103,100	1,111,934	1,111,934	391,577	1,503,511
					1,323,043						
TOTAL	-72,303	1,314,037	1,304,821	1,328,821	-	-192,605	1,305,241	1,315,610	1,315,610	280,694	1,596,304
					1,521,426						

FTEs	Budget FTEs	
	FY 2019	FY 2020
Full Time	9.9	9.8
Part Time		
TOTAL	9.9	9.8

### Level of Service

Inspections      Enhanced Level of Service

	Quartile	Score
	FY 2019	FY 2019
Inspections	2	21.00

## Section 3: Basic Program Attributes

### Community Served

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life being offered by other private businesses not within City limits

### Reliance on City

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

### Mandated

## Section 4: Cost Savings / Innovation / Collaboration

ENGINEERING Without a vehicle, we will continue to find other modes of transportation but recognize we are being extremely in-efficient in our inspection program

## Section 5: Consequences of Funding Proposal at Lower Level

ENGINEERING At engineering's current resource level (without the daily use of a vehicle) staff can only provide inspection services when a vehicle is available in the Marsac Fleet. During the summer months, it is difficult to obtain a vehicle. Our current inspection level of service is to provide inspections for requested meter and other water related inspection needs. Staff currently does not inspect open pipe trenches, asphalt cut repairs or concrete work in the ROW. When a vehicle is not available but an inspection is required, staff has walked, used the bikes and/or taken the bus to get to their inspection appointments (past inspector rode the bus from SLC and the current inspector car pools from Kamas). Although these alternative modes use much less energy, they are extremely inefficient in the use of our inspector's time.

BUILDING DEPT. Consequences of funding proposal at a lower level would be staff turnover and additional cost of training new staff and the quality of plan reviews and inspections would drop drastically with fewer staff and less qualified staff. The quality of inspection would drop due to time constraints. Collaboration between PD and public works maybe lost. Inspections verify that the water system connections, public improvements by private individuals and ROW work meet the requirements of our municipal code, LMC, standard specifications and standard practices. Not funding these regulatory functions will cause a deterioration of our public facilities within the ROW as lower grade materials, unscrupulous construction methods and the quality of overall construction are compromised. Consequences for not funding the increase in mileage reimbursement specifically will be the inspectors' inability to perform their primary job function. If a City vehicle is unavailable and there is no remaining mileage reimbursement, the inspector will have no mode of transportation to visit construction sites and complete building inspections. The result would be that construction mitigation and collecting business lic. would not take place as needed and fees would not be collected along with complaints would increase with longer turnaround times to compliance.

## Section 6: Performance Measures

	Description	Actual	Actual	Target	Target
		FY 2016	FY 2017	FY 2018	FY 2019
Inspections-ENGINEERING	Percent of ROW permit inspections provided within two working days of contractor contract.	100%	100%	100%	0%
Inspections-ENGINEERING	Percent of water meter inspections completed within two working days.	95%	100%	100%	0%
Inspections-BUILDING DEPT.	Percent of inspections completed within 24 hrs of request	94%	0%	0%	0%
Inspections-BUILDING DEPT.	Percent of week's discussions that are conducted to brainstorm building codes and enforcement methods	95%	0%	0%	0%
Inspections-BUILDING DEPT.	Percent of inspectors pursuing ongoing training each year	100%	0%	0%	0%
Inspections-ENGINEERING	Percent of PIMPS completed within two weeks.	100%	100%	100%	0%

**Description:**

CITY ATTORNEY Scope LEGAL  
 ENGINEERING Additional funds requested to hire an expert consultant to study the impacts of a wildlife crossing over SR-224.

**Council Goal:**

068 Engaged & Effective Government & Citizenry

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Well-Maintained Assets and Infrastructure

Effective Transportation Systems is identified as one of Council's goals. Routine replacement/re-construction of our transportation infrastructure is an important upkeep and maintenance element of our transportation system. The Effective Transportation desired outcome of engineering project management is to maintain an effective, well maintained, multi-modal transportation network.

**Section 1: Scope**

**Change in Demand**

Program experiencing a MODEST increase in demand of 5% to 14%

**Explanation**

	Request FY 2019	Rationale FY 2019
Engineering Project Management	Request an increase of \$35,000 to hire an expert consultant to evaluate a wildlife crossing across SR-224. This is a request that came through NTMP and needs more expertise than what is currently available in the Engineering Department or in the City. This is a one year request and if the project becomes real, will advance through the CIP process TOTAL: \$35,000 Materials/Supplies: \$35,000 TOTAL: \$35,000	
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Revenue FY 2019	Tot Rec Cost FY 2019
<b>ENGINEERING</b>						
Personnel	291,506	289,915	289,915	289,934	-52,268	237,666
Materials	63,928	98,928	63,928	63,928		63,928
Total ENGINEERING	355,434	388,843	353,843	353,862	-52,268	301,594
<b>TOTAL</b>	355,434	388,843	353,843	353,862	-52,268	301,594

FTEs	Budget FTEs FY 2019	Budget FTEs FY 2020
Full Time	2.2	2.2
Part Time		
<b>TOTAL</b>	2.2	2.2

**Level of Service**

Engineering Project Management Enhanced Level of Service

	Quartile FY 2019	Score FY 2019
Engineering Project Management	2	20.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Program is required by Charter or other incorporation documents OR to comply with regulatory agency standards

**Section 4: Cost Savings / Innovation / Collaboration**

CITY ATTORNEY Savings LEGAL

**Section 5: Consequences of Funding Proposal at Lower Level**

CITY ATTORNEY Consequences LEGAL

ENGINEERING Lower level funding for project management would require the department to either shift the project workload to other teams, reduce the number of projects anticipated, work on the projects at a slower pace, or simply not continue with all of the OTIS, CIP, Federally Funded or other projects.

**Section 6: Performance Measures**

	Description	Actual FY 2016	Actual FY 2017	Target FY 2018	Target FY 2019
Engineering Project Management-ENGINEERING	Percent of construction projects "Substantially" completed within a construction season.	100%	100%	100%	0%
Engineering Project Management-ENGINEERING	Percent of public's construction concerns addressed within two weeks.	75%	70%	100%	0%



Expenditures	Dept Req	RT Rec	CM REC	Revenue	Tot Rec Cost	Dept Req	RT Rec	CM REC	Revenue	Tot Rec Cost
	FY 2018	FY 2019	FY 2019	FY 2019	FY 2019	FY 2019	FY 2020	FY 2020	FY 2020	FY 2020
Personnel	170,986	195,825	171,851	178,110		178,110	178,110	179,908	179,908	179,908
Materials	30,522	64,005	52,331	53,321	-2,000	51,321	52,331	52,331	52,331	-5,600
Total LIBRARY	201,508	259,830	224,182	231,431	-2,000	229,431	230,441	232,239	232,239	-5,600
<b>TOTAL</b>	<b>201,508</b>	<b>259,830</b>	<b>224,182</b>	<b>231,431</b>	<b>-2,000</b>	<b>229,431</b>	<b>230,441</b>	<b>232,239</b>	<b>232,239</b>	<b>-5,600</b>

FTEs	Budget FTEs	Budget FTEs
	FY 2019	FY 2020
Full Time	1.7	1.7
Part Time	0.1	0.1
<b>TOTAL</b>	<b>1.8</b>	<b>1.8</b>

**Level of Service**

Youth & Spanish Services Same Level of Service

	Quartile	Score
	FY 2019	FY 2019
Youth & Spanish Services	2	20.50

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by another governmental, non-profit or civic agency

**Mandated**

Recommended by national professional organization to meet published standards or as a best practice

**Section 4: Cost Savings / Innovation / Collaboration**

LIBRARY Collaborating with the Park City Day Camp and Park City School District to engage the youth in participating in Summer Reading Programs; thus, helping to prevent the 'Summer Slide', is an efficient use of money requested for programming. Working with other nonprofits to co-host programs such as the Gingerbread Jimmy House Contest, Books 2 Movies, Summit County Library, and Windy Week with Recycle Utah creates cost savings for the library.

**Section 5: Consequences of Funding Proposal at Lower Level**

LIBRARY The library has already begun seeing some negative consequences of not having someone dedicated to teen needs. Graffiti, theft, and damaged equipment are now a reality due to not having someone in the building to focus on serving teens. Their time in the YouCreate Lab is unsupervised and they are not engaged in library programs to channel their energies. In addition, our programming numbers will continue to come in low for teens. This is seen nationally on our library statistics and negatively reflects on our services. The library has sought awards such as Best Small Library of the Year and has been turned down due to deficits such as this. Our teens in Park City are important and deserve dedicated service in the library. The Young Adult Library Services Association (YALSA) advocates for dedicated professionals to serve this specialized population which are essential members of our society utilizing the services of libraries as we move into the future. The teen genre

of literature is specialized and a lot of fun for our community if a dedicated teen specialist can bring attention to the resources.

## Section 6: Performance Measures

	Description	Actual	Actual	Target	Target
	-	FY 2016	FY 2017	FY 2018	FY 2019
Youth & Spanish Services-LIBRARY	Number of people served by Youth and Spanish programs and outreach.	14823	16997	0	0
Youth & Spanish Services-LIBRARY	Checkout Rate of Children's Collection-Circulation per item	2.03	4	0	0

**Description:**

COMMUNITY ENGAGEMENT Address more effective communication with seniors, promote greater participation in senior programs, and develop aging in place options including senior housing and transportation. In June 2011 the City Council adopted the Senior Services Strategic Plan.

**Council Goal:**

050 Inclusive & Healthy Community

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Diverse Community Participation Senior Services is an action strategy for strengthening an inclusive community. In recent years, a number of citizens have raised concerns about perceived gaps in services with a special focus on the housing needs and assisted living needs of many seniors. Most of the information was anecdotal and therefore, the City and County partnered to complete a survey of issues and needs in 2009 and later a senior services strategic plan.

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a SIGNIFICANT increase in demand of 15% to 24%

	Request	Rationale
	FY 2019	FY 2019
Senior Services	SCENARIO 2: Personnel: -Reclass of Digital Communications Coordinator Position (grade 11 to 12)-Reclass of Community Liaison Position (grade N14)Materials/Supplies: For FY19, we have submitted \$68,250 in requested program increases, \$16,200 in budget reductions, for a REQUESTED NET INCREASE OF \$52,050 net increase in the Community Engagement program budget. - \$20,000 in SOFTWARE LICENSES-website redesign/content organization (one-time request)- \$30,000 half consultant fee for community visioning (2-year project - \$30,000 in FY20 as well)- \$2,000 in COMPUTER EQUIPMENT-new laptop for Digital Communications Coordinator (one-time request)-\$750 in CELLULAR- new cellphone for Digital Communications Coordinator (one-time request)-\$6,000 for Treasure Hill Communications Consultant (one-time request)-\$8,000 for Treasure Hill pamphlet design, printing, mailing (one-time request)TOTAL: \$68,920	
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req	RT Rec	CM REC	Tot Rec Cost	Dept Req	RT Rec	CM REC	Tot Rec Cost
	FY 2018	FY 2019	FY 2019	FY 2019	FY 2019	FY 2020	FY 2020	FY 2020
COMMUNITY ENGAGEMENT								
Personnel	1,918	1,922	1,918	1,918	1,918	10,028	1,934	1,934
Total COMMUNITY ENGAGEMENT	1,918	1,922	1,918	1,918	1,918	10,028	1,934	1,934
COMM DEVELOP ADMIN								
Materials	5,639	5,639	5,639	5,639	5,639	5,639	5,639	5,639
Total COMM DEVELOP ADMIN	5,639	5,639	5,639	5,639	5,639	5,639	5,639	5,639
<b>TOTAL</b>	<b>7,557</b>	<b>7,561</b>	<b>7,557</b>	<b>7,557</b>	<b>7,557</b>	<b>15,667</b>	<b>7,573</b>	<b>7,573</b>

FTEs
Full Time
Part Time
TOTAL

**Level of Service**

Senior Services Same Level of Service

	Quartile	Score
	FY 2019	FY 2019
Senior Services	2	20.25

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

**Reliance on City**

City is the sole provider but there are other private entities which could be contracted to provide this service

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

COMMUNITY ENGAGEMENT

Collaboration: The Senior Services program is a collaborative effort between Park City, Summit County, MAG and private individuals representing key industries including assisted living and health care. The adopted strategic plan was adopted by both Park City and Summit County and is being implemented jointly.

**Section 5: Consequences of Funding Proposal at Lower Level**

COMMUNITY ENGAGEMENT

The consequence of funding this proposal at a lower level is a reduced level of implementation. The current level of service is consistent with the strategic plan. Because of the collaborative nature of this program area, the City's investment is quite low in relationship to the overall outcomes.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
		FY 2016	FY 2017	FY 2018	FY 2019
Senior Services-COMMUNITY ENGAGEMENT	Percent of respondents who indicate that "knowing where to turn for information on services and benefits for seniors" is a problem.	0%	0%	0%	0%
Senior Services-COMMUNITY ENGAGEMENT	1) Cost per passenger for Elderly/Seniors/Para-transit	0	0	0	0
Senior Services-COMMUNITY ENGAGEMENT	2) Passengers per year for Elderly/Seniors/Para-transit	0	0	0	0

**Description:**

**Council Goal:**

047 Inclusive & Healthy Community

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Safe Community The Code Enforcement Officers are the only enforcement the City has to enforce on illegal activities that take place in the neighborhoods and are generally generated off of residential complaints. They are there to preserve the neighborhoods from zoning, Code and building Violations that could affect the preservation of the Park City Character.

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a SIGNIFICANT increase in demand of 15% to 24%

	Request	Rationale
	FY 2019	FY 2019
Code Enforcement	SCENARIO 2: (in order of priority)1) Reclassify a current PT office assistant position to FTR2) Create a new Fire Inspector/Plans Examiner Position, includes truck (\$25,000) 3) addition of Associate Building Inspector FTR, includes vehicle (\$25,000)4) Reclassify a code enforcement position to a senior code enforcement position 5) Memberships, Training, Mileage and cell phone budget requests in conjunction with an increase in personnel (\$11,400)TOTAL: \$399,175	
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req	RT Rec	CM REC	Revenue	Tot Rec Cost	Dept Req	RT Rec	CM REC	Revenue	Tot Rec Cost
	FY 2018	FY 2019	FY 2019	FY 2019	FY 2019	FY 2020	FY 2020	FY 2020	FY 2020	FY 2020
<b>BUILDING DEPT.</b>										
Personnel	252,558	280,896	257,804	258,136		258,136	258,136	260,654	260,654	260,654
Materials	-115,415	23,145	23,145	23,145	-138,560	-115,415	23,145	23,145	23,145	36,210
<b>Total BUILDING DEPT.</b>	<b>137,143</b>	<b>304,041</b>	<b>280,949</b>	<b>281,281</b>	<b>-138,560</b>	<b>142,721</b>	<b>281,281</b>	<b>283,799</b>	<b>283,799</b>	<b>36,210</b>
<b>TOTAL</b>	<b>137,143</b>	<b>304,041</b>	<b>280,949</b>	<b>281,281</b>	<b>-138,560</b>	<b>142,721</b>	<b>281,281</b>	<b>283,799</b>	<b>283,799</b>	<b>36,210</b>

FTEs	Budget FTEs	
	FY 2019	FY 2020
Full Time	2.4	2.4
Part Time		
<b>TOTAL</b>	<b>2.4</b>	<b>2.4</b>

**Level of Service**

Code Enforcement Enhanced Level of Service

	Quartile	Score
	FY 2019	FY 2019
Code Enforcement	2	19.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life being offered by other private businesses not within City limits

**Reliance on City**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

**BUILDING DEPT.** Hiring another field Code Enforcement Officer, we have building staff cross-trained to help out on code enforcement issues as needed. But as the economy slowly recovers, the Building staff will be increasingly focused on building projects, with less focus on code enforcement, but will still be able to help out occasionally. Train staff to help in large venue events with Police.

**Section 5: Consequences of Funding Proposal at Lower Level**

**BUILDING DEPT.** Concerns from the public on the well-being of Park City. Currently there are not enough Code Enforcement Officers to patrol Park City during festivals. There has been public outcry that there is not enough Code enforcement as is.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
		FY 2016	FY 2017	FY 2018	FY 2019
Code Enforcement-BUILDING DEPT.	Percent of investigations initiated within 24 hrs of complaint	80%	0%	0%	0%
Code Enforcement-BUILDING DEPT.	Percent of complaints initiated by internal/proactive enforcement	37%	0%	0%	0%
Code Enforcement - BUILDING DEPT.	Percent of code enforcement hours provided outside of regular business hours	4%	0%	0%	0%
Code Enforcement-BUILDING DEPT.	Percent of code enforcement personnel conducting outreach regarding code concerns or changes	100%	0%	0%	0%

**Description:**

ABATEMENT Building Department Staff (inspectors and code enforcement) shall apply the provisions of the Dangerous Buildings and Abatement Code to provide a just, equitable and practicable method, to be cumulative with and in addition to any other remedy provided by the Building Code, Housing Code or other available law, whereby buildings or structures which from any cause endanger life, limb, health, morals, property, safety or welfare of the general public or their occupants may be required to be repaired, vacated or demolished.

**Council Goal:**

074 Inclusive & Healthy Community

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Safe Community The Dangerous Building and Abatement Code allows building department staff to identify structures as dangerous and require repair to such conditions. The Code specifically states that the jurisdiction shall establish a special revolving fund to be designated as the repair and demolition fund. Payments shall be made out of said fund upon the demand to defray the costs and expenses which may be incurred by the jurisdiction in doing on causing to be done the necessary work of repair or demolition of dangerous buildings. The goal of this action is to maintain adequate life safety standards within Park City.

**Section 1: Scope**

**Change in Demand**

Program experiencing a MODEST increase in demand of 5% to 14%

**Explanation**

	Request FY 2019	Rationale FY 2019
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Tot Rec Cost FY 2019
ABATEMENT					
Materials	48,688	48,688	48,688	48,688	48,688
Total ABATEMENT	48,688	48,688	48,688	48,688	48,688
TOTAL	48,688	48,688	48,688	48,688	48,688

<b>FTEs</b>
Full Time
Part Time
<b>TOTAL</b>

**Level of Service**

Abatement Fund Enhanced Level of Service

	Quartile FY 2019	Score FY 2019
Abatement Fund	2	19.00

### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

#### Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

#### Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

### Section 4: Cost Savings / Innovation / Collaboration

ABATEMENT

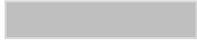
The revolving fund shall be utilized for abatement actions of dangerous buildings and all expenses will be replaced into the fund when the responsible party reimburses the jurisdiction on demand of payment or through a special assessment on the property taxes as coordinated through the Summit County Assessor.

### Section 5: Consequences of Funding Proposal at Lower Level

ABATEMENT

Consequences of funding the proposal at a lower level will prohibit staff from addressing identified dangerous conditions. Life safety standards would decrease as the ability to enforce against violations would be limited. Park City would also be in violation of the Abatement of Dangerous Building Code by not providing the fund as identified and required.

### Section 6: Performance Measures



**Description:**

PLANNING DEPT. Assist the Building Department with permit reviews, inspections, code enforcement requests for information, etc. Assist the Finance Department with Business License Reviews and information requests for location/GIS/zoning assistance. Additionally, work with other departments to take advantage of current planning opportunities that arise as a result of ongoing construction or otherwise (e.g. trails, stairs, signage, street issues, etc.).

**Council Goal:**

079 Inclusive & Healthy Community

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Safe Community It is important to track Business Licenses, Building Permit sign-offs; Sign Permits, etc. These need to be processed, analyzed, approved, and tracked on a daily basis. The results of all approvals are recorded in EDEN and tracked.

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program Experiencing a MODEST increase in demand of 5% to 14%

	Request	Rationale
	FY 2019	FY 2019
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018			FY 2019			FY 2020				
	Dept Req	RT Rec	CM REC	Revenue	Tot Rec Cost	Dept Req	RT Rec	CM REC	Revenue	Tot Rec Cost	
PLANNING DEPT.											
Personnel	153,161	155,214	142,982	142,989	-24,624	118,365	142,989	144,259	144,259	-24,624	119,635
Materials	-33,502	8,656	8,656	8,656	-37,640	-28,984	8,656	8,656	8,656	-38,840	-30,184
Total PLANNING DEPT.	119,659	163,870	151,638	151,645	-62,264	89,381	151,645	152,915	152,915	-63,464	89,451
TOTAL	119,659	163,870	151,638	151,645	-62,264	89,381	151,645	152,915	152,915	-63,464	89,451

FTEs	Budget FTEs	
	FY 2019	FY 2020
Full Time	1.2	1.2
Part Time		
TOTAL	1.2	1.2

**Level of Service**

Permitting / Current Planning Same Level of Service

	Quartile	Score
	FY 2019	FY 2019
Permitting / Current Planning	2	18.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by another governmental, non-profit or civic agency

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

PLANNING DEPT. With our new POC and some training, we have increased the efficiencies of these endeavors. These efforts are carried out in conjunction with the Building Department, the Engineering Department, and the Finance Department.

**Section 5: Consequences of Funding Proposal at Lower Level**

PLANNING DEPT. A reduction in funding would result in a delay for approving these regulatory items.

**Section 6: Performance Measures**

	Description	Actual	Target
		FY 2016	FY 2018
Permitting / Current Planning-PLANNING DEPT.	Number of Planning Applications received.	450	400
Permitting / Current Planning-PLANNING DEPT.	Number of Building Permits received for review by Planning.	670	550
Permitting / Current Planning-PLANNING DEPT.	Percentage (%) of Complete Application forms sent out to applicants within 72 hours of project assignment.	90	90
Permitting / Current Planning-PLANNING DEPT.	Plan check turnaround time is checked daily. 90% of initial plan reviews are completed within 2 weeks.	90	90
Permitting / Current Planning-PLANNING DEPT.	Percentage (%) of Action Letters issued within 5 working days of final Action	90	90
Permitting / Current Planning-PLANNING DEPT.	Percentage (%) of project comment letters issued within 5 working days of staff review/Commission meetings.	80	80

**Description:**

LIBRARY Technical Services includes a broad range of library support functions. Included in this program are cataloging & processing materials such as books, DVD's, audios and other items for check-out to the public. Support of public computers, internet access, web interface, library software for organizing and providing access to the collection are also major components as well as tracking Library finances. Development of a 21st Century Library includes provision of a high-tech information interface. Catalog and process all new items for public checkout. Maintain equipment and software for 33 computers and Wi-Fi access. Ensure that materials are ordered, received and paid for in a timely manner and accurate records are maintained.

**Council Goal:**

022 Engaged & Effective Government & Citizenry

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Arts & Culture The library helps to meet the desired outcomes by: 1. Providing free and open access to information and technology (Connected, knowledgeable, and engaged citizens) 2. Providing free and up-to-date technology access to ensure that all segments of the community have the opportunity to be knowledgeable and engaged.

**Section 1: Scope**

**Change in Demand**

Program Experiencing a SUBSTANTIAL increase in demand of 25% or more

**Explanation**

Personnel is the biggest need in the Technical Services Program. This department catalogs and prepares all new materials for the public and currently has a 3 month backlog. There is a deficit of 14,203 hours per year in staffing to handle an additional 16,789 items coming into the Library each year. Returned books are not getting back to the shelf in the desired 1-3 day period, which makes finding and helping the community difficult as we respond to their information needs. With the help of additional staff, we will be able to maintain the current level of service with the growing usage. In addition, more funds are needed for professional development resources for staff to keep them trained in cutting-edge 21st Century Library Services. We have no funding for phones currently. All library departments depend on software to provide service, and costs for those resources are continually rising. Collection use went up by 13,377 and, in addition, there are a large number of titles that need replacing due to increased usage.

	Request	Rationale
	FY 2019	FY 2019
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2019					FY 2020				
	Dept Req	RT Rec	CM REC	Revenue	Tot Rec Cost	Dept Req	RT Rec	CM REC	Revenue	Tot Rec Cost
LIBRARY										
Personnel	295,140	376,640	292,209	296,241	296,241	296,241	298,452	298,452		298,452
Materials	35,138	41,193	41,193	41,913	-2,000	39,913	41,193	41,193	-5,600	35,593
Total LIBRARY	330,278	417,833	333,402	338,154	-2,000	336,154	337,434	339,645	-5,600	334,045
TOTAL	330,278	417,833	333,402	338,154	-2,000	336,154	337,434	339,645	-5,600	334,045

FTEs	Budget FTEs	
	FY 2019	FY 2020
Full Time	2.1	2.1
Part Time	2.1	2.1
<b>TOTAL</b>	<b>4.2</b>	<b>4.2</b>

**Level of Service**

Technical Services Enhanced Level of Service

	Quartile	Score
	FY 2019	FY 2019
Technical Services	2	18.50

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by another governmental, non-profit or civic agency

**Mandated**

Recommended by national professional organization to meet published standards or as a best practice

**Section 4: Cost Savings / Innovation / Collaboration**

LIBRARY The library receives a reduced rate for public internet access through the e-rate program. Broadband access was installed with grant dollars in partnership with the Utah Education Network. As a part of the OCLC Cooperative the library shares cataloging records with other libraries, thus expediting the process of preparing item descriptions for the library catalog.

**Section 5: Consequences of Funding Proposal at Lower Level**

LIBRARY Not funding this program will leave a backlog on returning materials to the shelves, updating technology, and in processing newly acquired materials for the public. This is not an acceptable level of service. Staff is stretched thin as we work to operate the new building. Currently, as things fall behind our Librarians are backfilling for tasks in this area, which is not an efficient use of their time and costs the City Librarian salaries for tasks that can be managed by Clerks. We have deficits at the Librarian level for training and development, project completion, and public program development as Librarians take on Clerical duties.

**Section 6: Performance Measures**

	Description	Actual
	-	FY 2016
Technical Services LIBRARY	Annual number of in-library Wi-Fi logins.	40089
Technical Services-LIBRARY	Annual number of web hits.	195755

**Description:**

LIBRARY The Circulation Desk is staffed to greet, welcome and assist library users 7 days a week. The library is open to the public 64 hours each week. Staff check materials in and out, assist computer users, register patrons for library cards, answer questions in person and via the telephone, manage item requests, process interlibrary loans, handle fines & payment, create displays, accept & sort donations, manage meeting & study rooms and sort returned items.

**Council Goal:**

018 Engaged & Effective Government & Citizenry

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Arts & Culture Circulation Services helps to meet the desired outcomes by: 1. Greeting, welcoming, and assisting community members (Physically and socially connected neighborhoods) 2. Providing a welcoming place for members of the community & visitors to use for accessing the internet, quiet study, or gathering. (Vibrant community gathering spaces and places) 3. Checking out materials and providing research and computer assistance. (Connected, knowledgeable and engaged citizens) 4. Answering questions about local events and activities, and providing materials to learn more about arts and culture. (Vibrant arts and culture offerings for community & visitors)

**Section 1: Scope**

**Change in Demand**

Program Experiencing a MODEST increase in demand of 5% to 14%

**Explanation**

This department is seeing the same growth as others, but we need funding in the other programs to meet strong demand for programming, collections, personnel, software, and computers.

	Request FY 2019	Rationale FY 2019
Circulation Services	SCENARIO 2: (1) Library Clerk: \$66,144(2) Library Assistant CE: \$70,320 (offset of about \$20K)(3) Library Aide: \$13,561(4) Library Aide: \$13,561(5) Telephone: \$6,000(6) Office Supplies: \$3,175(7) Bank Charges: \$1,900(8) Postage: \$1,920(9) Public Notices: \$100(10) Technical Services – 1G Telecommunications: \$1,720(11) Marketing: \$3,400(12) Library Materials & Books: \$27,317(13) Software Licenses: \$3,896(14) Computer Equipment: \$1,299(15) Meetings/Conf. Travel: \$1,800(16) Memberships: \$682(17) Library Programs & Special Events: \$8,857(18) Library Assistant YT: \$24,566TOTAL: \$230,976	
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Revenue FY 2019	Tot Rec Cost FY 2019
LIBRARY						
Personnel	299,443	298,884	286,435	291,363		291,363
Materials	53,978	54,825	43,817	44,672	-3,000	41,672
Total LIBRARY	353,421	353,709	330,252	336,035	-3,000	333,035
<b>TOTAL</b>	<b>353,421</b>	<b>353,709</b>	<b>330,252</b>	<b>336,035</b>	<b>-3,000</b>	<b>333,035</b>

FTEs	Budget FTEs FY 2019	Budget FTEs FY 2020
Full Time	2.0	2.0
Part Time	2.2	2.2
<b>TOTAL</b>	<b>4.3</b>	<b>4.3</b>

Level of Service

**Level of Service**

Circulation Services Same Level of Service

	Quartile FY 2019	Score FY 2019
Circulation Services	2	18.50

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by another governmental, non-profit or civic agency

**Mandated**

Recommended by national professional organization to meet published standards or as a best practice

**Section 4: Cost Savings / Innovation / Collaboration**

LIBRARY Staff working at the circulation desk complete other tasks and projects as time allows such as, doing inventory, working on displays, helping librarians with projects and programs, etc. The Circulation Desk also assists the Friends of the Farm by selling tickets for their events at the front desk and assists the film series by answering questions about the upcoming films and receiving packages. During Sundance the Circulation Desk distributes film guides and answers questions from visitors, Sundance staff and volunteers. The Circulation Desk also provides and updates a community bulletin board and displays flyers with community and visitor information.

**Section 5: Consequences of Funding Proposal at Lower Level**

LIBRARY Less community impact without development and growth as a 21st Century Library.

**Section 6: Performance Measures**

	Description	Actual FY 2016	Actual FY 2017
Circulation Services-LIBRARY	Annual visits per capita.	20	21.1
Circulation Services-LIBRARY	Circulation per capita (annual measure only)	12.44	13.6

**Description:**

POLICE Community Support / Community Policing is a philosophy that promotes organizational strategies, which support the systematic use of partnerships and problem solving techniques, to proactively address the immediate conditions that give rise to public safety issues such as crime, social disorder, and fear of crime. Each review period each individual officer selects a Community Oriented Policing Project and presents it to the supervisory team for approval. Once implemented it is that individual officer's responsibility to report on the progress of the project and to ensure that the project is completed. Many projects are ongoing and officers often oversee more than one Community Oriented Policing Project. Projects are designed with community input and citizens' needs in mind.

**Council Goal:**

056 Engaged & Effective Government & Citizenry

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Safe Community The community is actively involved in the success of the various Community Oriented Policing Projects and has an expectation that these projects will have a positive impact on their individual neighborhoods and the community as a whole. Officers in charge of the projects meet on an individual basis with community members as well as Homeowner Associations and business owners and provide updates and gather input for the projects.

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing NO change in demand

	Request FY 2019	Rationale FY 2019
Community Support	SCENARIO 2: Priority 1. Reclassify four positions from Police Officer, Grade 14 to Senior Police Officer, Grade 17 in FY19 Priority 2. New Detective, classified as Senior Police Officer (\$132,262) with vehicle (\$38,000); would handle property crimes and evidence management (would free up much of Victim Advocate's work hours) Priority 3. Additional Equipment (\$47,500) Priority 4. Increase in part-time non-benefitted seasonal personnel budget and overtime (\$25,000 each; \$50,000 total) Priority 5. New Senior Police Officer (\$132,262) with vehicle (\$38,000) TOTAL: \$446,117	
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Revenue FY 2019	Tot Rec Cost FY 2019
POLICE						
Personnel	805,266	849,728	817,465	851,167	-19,500	831,667
Materials	16,000	17,700	17,700	17,700		17,700
<b>Total POLICE</b>	<b>821,266</b>	<b>867,428</b>	<b>835,165</b>	<b>868,867</b>	<b>-19,500</b>	<b>849,367</b>
<b>TOTAL</b>	<b>821,266</b>	<b>867,428</b>	<b>835,165</b>	<b>868,867</b>	<b>-19,500</b>	<b>849,367</b>

FTEs	Budget FTEs FY 2019	Budget FTEs FY 2020
Full Time	6.6	6.6
Part Time	0.5	0.5
<b>TOTAL</b>	<b>7.1</b>	<b>7.1</b>

**Level of Service**

Community Support      Enhanced Level of Service

	Quartile FY 2019	Score FY 2019
Community Support	2	18.25

### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

#### Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

#### Mandated

Recommended by national professional organization to meet published standards or as a best practice

### Section 4: Cost Savings / Innovation / Collaboration

POLICE      Joining forces with the community and addressing their needs provides a great tool in our fight against neighborhood and community crime such as burglaries, thefts, graffiti and other more serious crimes. Community Oriented Policing Projects helps reduce the loss to victims of stolen property, criminal mischief and other personal property damage as a result of crime and even traffic accidents.

### Section 5: Consequences of Funding Proposal at Lower Level

POLICE      A reduction in funding levels would affect the Level of Service to the community in the area Community Oriented Policing Projects and we would see a steep and quick rise in personal financial loss and place our citizens at a greater risk of becoming victims of personal and property crime.

### Section 6: Performance Measures

	Description	Actual FY 2016	Actual FY 2017	Target FY 2018	Target FY 2019
Community Support-POLICE	100% of victims contacted within ten working days	100%	0%	0%	0%
Community Support-POLICE	% of Operations Staff with viable Problem Oriented Policing projects	100%	0%	0%	0%
Community Support-POLICE	Total number of Community meetings/contacts per year	100	357	0	0
Community Support- POLICE	Number of events	0	47	0	0
Community Support- POLICE	Number of hours spent on events	0	5244	0	0
Community Support- POLICE	Percent of respondents whose "overall feeling of safety in Park City" is "good" or "excellent" (National Citizens' Survey)	0%	0%	0%	0%
Community Support- POLICE	Percent of respondents that feel "very safe" or "somewhat safe" in their neighborhood during the day (National Citizens' Survey)	0%	0%	0%	0%
Community Support- POLICE	Percent of respondents that feel "very safe" or	0%	0%	0%	0%

	Description -	Actual FY 2016	Actual FY 2017	Target FY 2018	Target FY 2019
	"somewhat safe" in Park City's downtown area during the day (National Citizens' Survey)				
Community Support- POLICE	Percent of respondents that rate Police Services as "good" or "excellent" (National Citizens' Survey)	0%	0%	0%	0%
Community Support- POLICE	Percent of respondents that rate Crime Prevention as "good" or "excellent" (National Citizens' Survey)	0%	0%	0%	0%

**Description:**

ENGINEERING Review and sign off on planning documents, building permits, engineering permits and other projects generated by the Building/Planning/Engineering Team.

PLANNING DEPT. The Planning Department handles all land use applications for the City/Planning Commission including, but not limited to: Conditional Use Permits, Steep Slope Permits, Master Planned Developments, Subdivisions/Plats/Records of Survey, Sign Permits, etc. The department works with applicants and assists them with their submittals, carries them through the planning process, and prepares materials for presentation to the Planning Commission and City Council.

BUILDING DEPT. The purpose of this program is to establish the minimum requirements to safeguard the public health, safety and general welfare through structural strength, means of egress, stability, sanitation, adequate light and ventilation, energy conservation and safety to life and property from fire and other hazards attributed to the built environment. The department also provides safety to fire fighters and emergency responders during emergency operation. The plan examiners shall apply the provisions of the International Building Code and National Electrical Code to construction, alterations movement, enlargement, replacement, repair, equipment, use of occupancy, location, maintenance, removal and demolition of every building or structure or any appurtenances connected or attached to such buildings or structures. The plan examiners ensure that all structures are built to the minimum standards of the building code.

**Council Goal:**

071 Inclusive & Healthy Community

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Safe Community The plan examiners are a key component for a quality housing stock for Park City. They ensure that construction has gone through the proper permitting with planning and that it meets the high standards of Park City's design guidelines. The plans examiners are highly qualified and help with inspections, which requires them to be certified by ICC and licensed by the State of Utah. This requires a lot of additional training when compared to inspectors in other States.

**Section 1: Scope**

**Change in Demand** Program Experiencing a MODEST increase in demand of 5% to 14%  
**Explanation**

	Request		Rationale
	FY 2019	FY 2019	FY 2019
Plan/Application Review	BUILDING DEPT:SCENARIO 2:(in order of priority)1) Reclassify a current PT office assistant position to FTR2) Create a new Fire Inspector/Plans Examiner Position, includes truck (\$25,000) 3) addition of Associate Building Inspector FTR, includes vehicle (\$25,000)4) Reclassify a code enforcement position to a senior code enforcement position 5) Memberships, Training, Mileage and cell phone budget requests in conjunction with an increase in personnel (\$11,400)TOTAL: \$399,175		
<b>TOTAL</b>			

## Section 2: Proposed Amount / FTEs

Expenditures	Dept Req	RT Rec	CM REC	Revenue	Tot Rec Cost	Dept Req	RT Rec	CM REC	Revenue	Tot Rec Cost	
	FY 2018	FY 2019	FY 2019	FY 2019	FY 2019	FY 2019	FY 2020	FY 2020	FY 2020	FY 2020	
ENGINEERING											
Personnel	63,508	63,404	63,404	63,408		63,408	63,408	63,924	63,924		63,924
Materials	-12,731	7,269	7,269	7,269	-20,000	-12,731	7,269	7,269	7,269	-19,000	-11,731
Total ENGINEERING	50,777	70,673	70,673	70,677	-20,000	50,677	70,677	71,193	71,193	-19,000	52,193
PLANNING DEPT.											
Personnel	270,510	273,856	243,798	243,810		243,810	243,810	246,010	246,010		246,010
Materials	-88,625	31,935	26,870	26,870	-120,560	-93,690	26,870	26,870	26,870	-125,160	-98,290
Total PLANNING DEPT.	181,885	305,791	270,668	270,680	-120,560	150,120	270,680	272,880	272,880	-125,160	147,720
BUILDING DEPT.											
Personnel	340,117	502,213	464,752	466,973		466,973	466,973	471,395	471,395		471,395
Materials	-545,835	16,775	16,775	16,775	-562,610	-545,835	16,775	16,775	16,775	-584,700	-567,925
Total BUILDING DEPT.	-205,718	518,988	481,527	483,748	-562,610	-78,862	483,748	488,170	488,170	-584,700	-96,530
TOTAL	26,944	895,451	822,868	825,105	-703,170	121,935	825,105	832,243	832,243	-728,860	103,383

FTEs	Budget FTEs	
	FY 2019	FY 2020
Full Time	6.7	6.7
Part Time		
TOTAL	6.7	6.7

### Level of Service

Plan/Application Review Enhanced Level of Service

	Quartile	Score
	FY 2019	FY 2019
Plan/Application Review	3	17.25

## Section 3: Basic Program Attributes

### Community Served

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

### Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

### Mandated

Program is required by Federal, State or County legislation

## Section 4: Cost Savings / Innovation / Collaboration

PLANNING DEPT. All application review is done in coordination with our Legal, Building, and Engineering Departments. The process is formalized and well understood by the Planning Department. Also, the Department uses plan examiners as back up inspectors and cross trains staff to counteract retirements.

## Section 5: Consequences of Funding Proposal at Lower Level

ENGINEERING Lower level funding for plan/application review would require the department to either shift the other workload elements to other teams so that the regulatory function stays intact, reduce the number of projects anticipated, work on projects at a slower pace or simply not continue with all of the OTIS, CIP, Federally funded projects.

PLANNING DEPT. Consequences of funding proposal at a lower level would be staff turnover, additional cost of training new staff, and decreased quality in reviews and inspections due to a reduced and less-qualified staff. Additionally, a reduction in funding would result in delays in processing applications. Finally, building plan reviews by Engineering verify that the plans meet our current local ordinances. Plat reviews by engineering verify that the plat meet local, county and state requirements for recording of ownership plats. Not funding these regulatory functions may cause code and functionality issues down the road.

## Section 6: Performance Measures

	Description	Actual	Actual	Target	Target
		FY 2016	FY 2017	FY 2018	FY 2019
Plan/Application Review-BUILDING DEPT.	Percent of applications with a ten-day turnaround for first reviews.	80%	0%	0%	0%
Plan/Application Review-ENGINEERING	Percent of ROW permits processed within 2 days.	100%	100%	100%	0%
Plan/Application Review-BUILDING	Percent of plans examiners pursuing ongoing training each year	100%	0%	0%	0%
Plan/ Application Review-ENGINEERING	Percent of building plans reviewed within 3 weeks	70%	70%	75%	0%
Plan/ Application Review-ENGINEERING	Percent of staff reports reviewed within 1 week.	95%	95%	80%	0%
Plan/Application Review-PLANNING DEPT.	Overall reduction of turnaround time on Planning applications and review process.	10	0	10	0

**Description:**

LIBRARY Current Park City Library Cards are provided free of charge for those who reside in Summit County under the age of 19, or until the student is living outside of the Park City limits. Continuation of this program is desired.

**Council Goal:**

025 Engaged & Effective Government & Citizenry

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Regional Collaboration Reciprocal Borrowing helps to meet desired outcomes by allowing broader access to the library for all 5-18 year olds in the area (county). This contributes to the goals of a connected, knowledgeable, and engaged citizenry, vibrant community gathering spaces and places, as well as providing broader information access to a diverse population and social fabric.

**Section 1: Scope**

**Change in Demand**                      **Explanation**  
 Program Experiencing a NO change in demand

	Request	Rationale
	FY 2019	FY 2019
Reciprocal Borrowing	SCENARIO 2: (1) Library Clerk: \$66,144(2) Library Assistant CE: \$70,320 (offset of about \$20K)(3) Library Aide: \$13,561(4) Library Aide: \$13,561(5) Telephone: \$6,000(6) Office Supplies: \$3,175(7) Bank Charges: \$1,900(8) Postage: \$1,920(9) Public Notices: \$100(10) Technical Services – 1G Telecommunications: \$1,720(11) Marketing: \$3,400(12) Library Materials & Books: \$27,317(13) Software Licenses: \$3,896(14) Computer Equipment: \$1,299(15) Meetings/Conf. Travel: \$1,800(16) Memberships: \$682(17) Library Programs & Special Events: \$8,857(18) Library Assistant YT: \$24,566TOTAL: \$230,976	
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req	RT Rec	CM REC	Tot Rec Cost	Dept Req	RT Rec	CM REC	Tot Rec Cost
	FY 2018	FY 2019	FY 2019	FY 2019	FY 2019	FY 2020	FY 2020	FY 2020
LIBRARY								
Personnel	10,477	14,254	11,897	12,322	12,322	12,449	12,449	12,449
Materials	7,408	7,408	7,021	7,156	7,156	7,021	7,021	7,021
Total LIBRARY	17,885	21,662	18,918	19,478	19,478	19,343	19,470	19,470
<b>TOTAL</b>	<b>17,885</b>	<b>21,662</b>	<b>18,918</b>	<b>19,478</b>	<b>19,478</b>	<b>19,343</b>	<b>19,470</b>	<b>19,470</b>

FTEs	Budget FTEs	
	FY 2019	FY 2020
Full Time	0.1	0.1
Part Time	0.0	0.0
TOTAL	0.2	0.2

**Level of Service**

Reciprocal Borrowing Same Level of Service

	Quartile	Score
	FY 2019	FY 2019
Reciprocal Borrowing	3	17.00

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by another governmental, non-profit or civic agency

**Mandated**

Recommended by national professional organization to meet published standards or as a best practice

**Section 4: Cost Savings / Innovation / Collaboration**

LIBRARY This was initially a collaborative effort with Summit County providing half of the needed funding. Due to budget issues the County hasn't contributed funds since FY 2013.

**Section 5: Consequences of Funding Proposal at Lower Level**

LIBRARY Library would not be able to continue LOS and growth of free cards to the 324 kids ages 5-18 who reside in Summit County outside of the Park City limits.

**Section 6: Performance Measures**

	Description	Actual	Actual
		FY 2016	FY 2017
Reciprocal Borrowing-LIBRARY	Number of Reciprocal Borrowing Cards issued annually.	357	263
Reciprocal Borrowing-LIBRARY	Number of checkouts by Reciprocal Borrowing Card holders annually.	7959	8618

**Description:**

SPEC. SRVC. CNTRT./UNSPECIFIED  
 Current LOS: As part of the budget process, the City Council appropriates funds to contract with organizations offering services consistent with the needs and goals of the City. According to City policy, up to one percent of the City's total budget is awarded. Payment may take the form of cash payment and/or rent contributions for the lease of City property in exchange for the value of in-kind services. Special Service Contracts include, but are not limited to, the following: youth programming, victim advocacy/legal services, arts, health, affordable housing/community services, recycling, history/heritage, information and tourist services, and minority affairs. Service providers are eligible to apply for a special service contract every biennial budget process. The City will award special service contracts through a competitive bid process administered by the Service Contract Subcommittee and City Staff. The special service contract program policy is outlined in the budget document, Vol I. This program's budget is a percentage of the City's total budget and fluctuates accordingly. Per Council policy, up to 1% of the operating budget annually is dedicated for contracting with not-for-profit organizations to provide service for community benefit.

**Council Goal:**

060 Inclusive & Healthy Community

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Resilient and Sustainable Economy Special service contracts are generally viewed as the City investing in and providing needed services to the local community.

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a SIGNIFICANT increase in demand of 15% to 24%

	Request FY 2019	Rationale FY 2019
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Tot Rec Cost FY 2019
SPEC. SRVC. CNTRT./UNSPECIFIED					
Materials	540,000	540,000	540,000	540,000	540,000
Total SPEC. SRVC. CNTRT./UNSPECIFIED	540,000	540,000	540,000	540,000	540,000
TOTAL	540,000	540,000	540,000	540,000	540,000

FTEs
Full Time
Part Time
TOTAL

**Level of Service**

Special Service Contracts Same Level of Service

	Quartile FY 2019	Score FY 2019
Special Service Contracts	3	17.00

### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

#### Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

#### Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

### Section 4: Cost Savings / Innovation / Collaboration

SPEC. SRVC. Special Service Contracts are a collaboration with non-profits providing service to the community. It is anticipated that if these CNTRT./UNSPECIF services were provided by the City and administered by city staff cost would be much higher.  
IED

### Section 5: Consequences of Funding Proposal at Lower Level

SPEC. SRVC. The Special Service Contract policy specifies that up to 1% of the operating budget may be awarded to organization. Funding at a CNTRT./UNSPECIF lower level would result in less funding awarded to applicants.  
IED

### Section 6: Performance Measures

	Description
	-

**Description:**

MENTAL HEALTH The Summit County Mental Wellness Strategic Plan is the result of an eleven-month community initiative to identify and address issues of mental health & substance abuse. Recognizing that Utah has the highest rate of mental illness in the United States (23.4%) and that an immediate need exists within our community, both the Summit County Council and the Park City Council have recognized this as a key priority in their 2017 Goals. Through the use of community surveys, focus groups, and the creation of a community-based coalition centered on mental health & substance abuse: the following strategic plan is presented to the community as a means of enhancing the quality of life for all Summit County residents, regardless of mental health or substance abuse concerns.

**Council Goal:**

140 Inclusive & Healthy Community

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Mental Health

**Section 1: Scope**

Change in Demand

Program experiencing a SIGNIFICANT increase in demand of 15% to 24%

Explanation

The demand for this program is being directed by Council, which is based off of evidence of mental health issues increasing dramatically over the last several years.

	Request FY 2019	Rationale FY 2019
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Tot Rec Cost FY 2019
MENTAL HEALTH					
Materials	60,000	60,000	60,000	60,000	60,000
Total MENTAL HEALTH	60,000	60,000	60,000	60,000	60,000
TOTAL	60,000	60,000	60,000	60,000	60,000

FTEs
Full Time
Part Time
TOTAL

Level of Service

Mental Health Enhanced Level of Service

	Quartile FY 2019	Score FY 2019
Mental Health	3	17.00

### Section 3: Basic Program Attributes

#### Community Served

Program Benefits/Serves a SIGNIFICANT portion of the Community and adds to their quality of life

#### Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

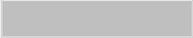
#### Mandated

No Requirement or mandate exists

### Section 4: Cost Savings / Innovation / Collaboration

### Section 5: Consequences of Funding Proposal at Lower Level

### Section 6: Performance Measures



**Description:**

LIBRARY Adult Services is a program encompassing education and enrichment opportunities for both the Park City community and the visitor population. It provides a collection of reading materials, reference services, and programming tailored to adults.

**Council Goal:**

020 Engaged & Effective Government & Citizenry

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Vibrant Arts & Culture The library helps to meet the desired outcomes by: 1. Providing free and open access to information and technology (Connected, knowledgeable, and engaged citizens) 2. Providing a meeting space for community interaction and exchange of ideas (Vibrant community gathering spaces and places) 3. Housing a historical Park City Room collection & being located in a historical building (Preserved and celebrated history and protected National Historic District 4. Offering exhibits and author programs (Vibrant arts and culture offerings for community and visitors)

**Section 1: Scope**

**Change in Demand**

Program Experiencing a SIGNIFICANT increase in demand of 15% to 24%

**Explanation**

With the help of additional staff, we will be able to maintain the current level of service with the growing usage. In addition, more funds are needed for professional development resources for staff to keep them trained in cutting-edge 21st Century Library Services. We have no funding for phones currently. All library departments depend on software to provide service, and costs for those resources are continually rising. Collection use went up by 13,377 and, in addition, there are a large number of titles that need replacing due to increased usage. Programming demand has increased and bringing authors and other presenters has become expensive. The YouCreate Lab has needs for new technology and while maintaining current resources.

	Request	Rationale
	FY 2019	FY 2019
Adult Services	SCENARIO 2: (1) Library Clerk: \$66,144(2) Library Assistant CE: \$70,320 (offset of about \$20K)(3) Library Aide: \$13,561(4) Library Aide: \$13,561(5) Telephone: \$6,000(6) Office Supplies: \$3,175(7) Bank Charges: \$1,900(8) Postage: \$1,920(9) Public Notices: \$100(10) Technical Services – 1G Telecommunications: \$1,720(11) Marketing: \$3,400(12) Library Materials & Books: \$27,317(13) Software Licenses: \$3,896(14) Computer Equipment: \$1,299(15) Meetings/Conf. Travel: \$1,800(16) Memberships: \$682(17) Library Programs & Special Events: \$8,857(18) Library Assistant YT: \$24,566TOTAL: \$230,976	
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req	RT Rec	CM REC	Revenue	Tot Rec Cost	Dept Req	RT Rec	CM REC	Revenue	Tot Rec Cost
	FY 2018	FY 2019	FY 2019	FY 2019	FY 2019	FY 2019	FY 2020	FY 2020	FY 2020	FY 2020
LIBRARY										
Personnel	140,006	143,410	141,054	147,153		147,153	147,153	148,486	148,486	148,486

Expenditures	Dept Req	RT Rec	CM REC	Revenue	Tot Rec Cost	Dept Req	RT Rec	CM REC	Revenue	Tot Rec Cost	
	FY 2018	FY 2019	FY 2019	FY 2019	FY 2019	FY 2019	FY 2020	FY 2020	FY 2020	FY 2020	
Materials	122,536	151,035	122,638	124,438	-3,000	121,438	122,638	122,638	122,638	-8,400	114,238
Total LIBRARY	262,542	294,445	263,692	271,591	-3,000	268,591	269,791	271,124	271,124	-8,400	262,724
TOTAL	262,542	294,445	263,692	271,591	-3,000	268,591	269,791	271,124	271,124	-8,400	262,724

FTEs	Budget FTEs	Budget FTEs
	FY 2019	FY 2020
Full Time	1.3	1.3
Part Time	0.1	0.1
TOTAL	1.3	1.3

**Level of Service**

Adult Services Same Level of Service

	Quartile	Score
	FY 2019	FY 2019
Adult Services	3	16.50

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by another governmental, non-profit or civic agency

**Mandated**

Recommended by national professional organization to meet published standards or as a best practice

**Section 4: Cost Savings / Innovation / Collaboration**

LIBRARY Adult program partnerships are utilized to decrease costs while still offering high quality classes and programs to the community. We offer the community free access to fee-based databases through partnership with Utah State Library.

**Section 5: Consequences of Funding Proposal at Lower Level**

LIBRARY If staff is unable to receive additional training, they will be unable to provide a high level of service to library users and unable to complete the visual media lab project. Without the additional funds for materials, including those needed for library expansion and 21st Century Development, the library will not be able to keep up with demand for materials and resources. In addition, the library will have to reduce electronic resources due to cost. At this time, it is impossible to re-allocate funds from print materials to technology because there is still a strong demand for print materials. Hard copy items purchased in the past fiscal year for the adult collection check out often. For example, 97% of books on CD, 95% of large print, 97% of DVDs, and 94% of Fiction that were purchased in the last fiscal year circulated. This illustrates a strong demand for these materials and removing funds from these collection areas would hurt the quality of the library collection.

## Section 6: Performance Measures

	Description	Actual	Actual
	-	FY 2016	FY 2017
Adult Services-LIBRARY	Number of people served by Adult programs and outreach annually.	2598	4416
Adult Services-LIBRARY	Collection Size-Items (books, tapes, CD's, etc.) per capita	14.93	14

**Description:**

POLICE The Youth Services Officer works in the elementary school, middle school, high school and alternative high school to keep the campuses safe and to help build strong relationships with youth now and in the future. The School Resource Officer investigates reports of criminal activity and provides intervention to curtail truancy. The School Resource Officer has built a foundation of trust and open communication with the students and school staff.

**Council Goal:**

089 Inclusive & Healthy Community

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Safe Community The School Resource Officer is essential in providing the close working relationship that has been developed with the schools in the City. The School Resource Officer provides D.A.R.E. Training for the students, and provides intervention for at risk students. However, first and foremost the SRO provides a safe learning environment on the school campuses.

**Section 1: Scope**

Change in Demand	Explanation
Program experiencing NO change in demand	

	Request	Rationale
	FY 2019	FY 2019
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req	RT Rec	CM REC	Tot Rec Cost	Dept Req	RT Rec	CM REC	Tot Rec Cost
	FY 2018	FY 2019	FY 2019	FY 2019	FY 2020	FY 2020	FY 2020	FY 2020
POLICE								
Personnel	205,582	207,371	207,371	221,032	221,032	222,556	222,556	222,556
Materials	6,800	6,800	6,800	6,800	6,800	6,800	6,800	6,800
Total POLICE	212,382	214,171	214,171	227,832	227,832	229,356	229,356	229,356
TOTAL	212,382	214,171	214,171	227,832	227,832	229,356	229,356	229,356

FTEs	Budget FTEs	
	FY 2019	FY 2020
Full Time	1.4	1.4
Part Time		
<b>TOTAL</b>	<b>1.4</b>	<b>1.4</b>

**Level of Service**

Youth Services Officer Same Level of Service

	Quartile	Score
	FY 2019	FY 2019
Youth Services Officer	3	16.00

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by another governmental, non-profit or civic agency

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

POLICE The police department has partnered with the Park City School District in funding this position. The school district pays over \$41,000 annually to ensure that this program is in place. Through this collaboration of cost sharing we are able to fund this as a fulltime position.

**Section 5: Consequences of Funding Proposal at Lower Level**

POLICE Funding at a lower level would not allow us to have a full time officer in this position.

**Section 6: Performance Measures**

	Description	Actual	Actual
		FY 2016	FY 2017
Youth Services Officer-POLICE	Total number of students processed for truancy	124	0

**Description:**

PLANNING DEPT. A core function of the Planning Department is to carry out long range planning, future project and/or sub-area planning districts, the General Plan rewrite, etc. Many of these long-range planning projects overlap with redevelopment planning within the City's designated areas. Some long-range projects are site specific, while others affect the overall character of the City. The Planning Department is currently finalizing the General Plan process and document. Upon completion, we will begin the Lower Park Avenue Redevelopment Plan, the Bonanza Park Plan (Phase II) and Form Based Code, and then begin the Prospector Square Area Plan. This planning process will be throughout the 2 year budget period. In addition, we will begin the LMC rewrite in FY2015.

**Council Goal:**

065 Inclusive & Healthy Community

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Distinctive Sense of Place

The Planning Department has maintained agreed-upon schedules for the day-to-day applications as well as the long range planning activities. This included the Bonanza Park Area Plan in January 2012. Our goal is to continue to address the ongoing planning/economic/sustainability needs into the future. The General Plan is the City's blueprint for managing future growth and development as well as a tool to implement new citywide programs.

**Section 1: Scope**

**Change in Demand**

Program experiencing a MODEST increase in demand of 5% to 14%

**Explanation**

	Request FY 2019	Rationale FY 2019
Long Range Planning	-reclass of Planner II to Senior Planner (\$15,627)TOTAL: \$15,627The Planning Department is requesting re-classification of one Planner II position to a Senior Planner position to meet the growing rate of permitting and demand for amendments to Land Management Code and General Plan.	
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Tot Rec Cost FY 2019
PLANNING DEPT.					
Personnel	109,419	152,254	152,254	152,265	152,265
Materials	103,204	103,204	89,949	89,949	89,949
Total PLANNING DEPT.	212,623	255,458	242,203	242,214	242,214
<b>TOTAL</b>	<b>212,623</b>	<b>255,458</b>	<b>242,203</b>	<b>242,214</b>	<b>242,214</b>

FTEs	Budget FTEs FY 2019	Budget FTEs FY 2020
Full Time	1.2	1.2
Part Time		
<b>TOTAL</b>	<b>1.2</b>	<b>1.2</b>

**Level of Service**

Long Range Planning

Same Level of Service

	Quartile FY 2019	Score FY 2019
Long Range Planning	3	15.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by another governmental, non-profit or civic agency

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

PLANNING DEPT. The Planning Department completed the Area Plan documents in-house, thus saving hundreds of thousands of dollars in consulting fees. The same is proposed for pending plans, including LOPA, BOPA, FBC, and PROSQUA.

**Section 5: Consequences of Funding Proposal at Lower Level**

PLANNING DEPT. A reduction in funding would delay the completion of the proposed Area Plans and cause the City to be in a position behind the development curve - hurting the future viability of the City as well as the character of the City.

**Section 6: Performance Measures**

	Description	Actual FY 2016	Actual FY 2017	Target FY 2018	Target FY 2019
Long Range Planning-PLANNING DEPT.	Percentage of staff time dedicated to long-range planning each week.	25%	0%	30%	0%

**Description:**

DRUG EDUCATION Drug Abuse Resistance Education (D.A.R.E.) is a collaborative effort involving parents, schools and Police all working together to teach youth to avoid illegal drugs and violence while helping them become healthy, law abiding citizens. The D.A.R.E. Program currently targets McPolin Elementary, grades Kindergarten through Fifth. Kindergarten through 2nd grade have 2 hours of education each year. Grades 3rd through 4th receive 5 one hour classes per school year. The 5th graders receive 9 weeks of education which is equal to 27 weeks. There are 3 classes per grade that are receiving D.A.R.E. Education.

**Council Goal:**

102 Inclusive & Healthy Community

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Safe Community McPolin Elementary, parents and the Police department are actively involved in the success of the D.A.R.E. Program. Students, school faculty, parents and Police department staff attend a year-end Graduation for those students who have successfully completed this program.

**Section 1: Scope**

**Change in Demand**      **Explanation**  
 Program experiencing NO change in demand

	Request	Rationale
	FY 2019	FY 2019
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018				FY 2019				FY 2020			
	Dept Req	RT Rec	CM REC	Tot Rec Cost	Dept Req	RT Rec	CM REC	Tot Rec Cost	Dept Req	RT Rec	CM REC	Tot Rec Cost
DRUG EDUCATION												
Personnel	25,374	25,368	25,404	27,464	27,464	27,464	27,676	27,676	27,676	27,676	27,676	27,676
Materials	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
Total DRUG EDUCATION	30,374	30,368	30,404	32,464	32,464	32,464	32,676	32,676	32,676	32,676	32,676	32,676
TOTAL	30,374	30,368	30,404	32,464	32,464	32,464	32,676	32,676	32,676	32,676	32,676	32,676

FTEs	Budget FTEs	
	FY 2019	FY 2020
Full Time	0.2	0.2
Part Time		
<b>TOTAL</b>	<b>0.2</b>	<b>0.2</b>

**Level of Service**

DARE/Drug Education Same Level of Service

	Quartile	Score
	FY 2019	FY 2019
DARE/Drug Education	3	15.25

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by another governmental, non-profit or civic agency

**Mandated**

Recommended by national professional organization to meet published standards or as a best practice

**Section 4: Cost Savings / Innovation / Collaboration**

DRUG EDUCATION Joining with the community and addressing this area of concern has an immediate and hopefully a lifelong deterrence for the use of drugs. A strong united front against drug abuse can only strengthen a community overall.

**Section 5: Consequences of Funding Proposal at Lower Level**

DRUG EDUCATION A lower level of funding for this program would steal away the ability we have to educate children at an early age to avoid drug use. We currently provide D.A.R.E. Education for over 360 children per school year. We have been teaching D.A.R.E. at the elementary school level for over 5 years which calculates out to over 1800 children receiving this crucial education

**Section 6: Performance Measures**

	Description
DARE/Drug Education-DRUG EDUCATION	Total number of students completing DARE program

**Description:**

PLANNING DEPT. Provide customer service to walk-ins and scheduled visitors to assist in data research, map preparation, subdivision/plat information research, pre-application requests for information, code enforcement assistance, zoning information requests, LMC understanding, General Plan clarification, etc. This customer service is primarily focused on non-PCMC residents, but also carries over to general planning/information assistance for PCMC personnel.

**Council Goal:**

127 Engaged & Effective Government & Citizenry

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Responsive Customer Service The Planning Department fields numerous inquiries, cold calls, real estate questions, LMC inquiries, application assistance, zoning inquiries, GIS mapping needs, survey/plat information, etc. in addition to day-to-day applications/long-range planning/historic review. The Department recognizes the importance of assisting all questions/inquiries - including the aforementioned that are NOT part of a formal application. Customer service is fundamental to our City's small town feeling and approach to doing business.

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program Experiencing a MODEST increase in demand of 5% to 14%

	Request	Rationale
	FY 2019	FY 2019
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2019					FY 2020					
	FY 2018	FY 2019	RT Rec FY 2019	CM REC FY 2019	Revenue FY 2019	Tot Rec Cost FY 2019	Dept Req FY 2020	RT Rec FY 2020	CM REC FY 2020	Revenue FY 2020	Tot Rec Cost FY 2020
PLANNING DEPT.											
Personnel	154,282	154,762	148,650	148,656		148,656	148,656	150,052	150,052		150,052
Materials	-27,810	8,940	8,940	8,940	-31,800	-22,860	8,940	8,940	8,940	-33,000	-24,060
Total PLANNING DEPT.	126,472	163,702	157,590	157,596	-31,800	125,796	157,596	158,992	158,992	-33,000	125,992
TOTAL	126,472	163,702	157,590	157,596	-31,800	125,796	157,596	158,992	158,992	-33,000	125,992

FTEs	Budget FTEs	
	FY 2019	FY 2020
Full Time	1.3	1.3
Part Time		
<b>TOTAL</b>	<b>1.3</b>	<b>1.3</b>

**Level of Service**

Planning Customer Service Same Level of Service

	Quartile	Score
	FY 2019	FY 2019
Planning Customer Service	3	15.00

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves SOME portion of the City Community and adds to their quality of life

**Reliance on City**

Program is currently being offered by another governmental, non-profit or civic agency

**Mandated**

Recommended by national professional organization to meet published standards or as a best practice

**Section 4: Cost Savings / Innovation / Collaboration**

PLANNING DEPT. The cost/value of this "window" service is difficult to measure; however, the Department recommends that we keep this high level of customer service and responsiveness. Our Planner-On-Call (POC) has done an extraordinary job this past year in addressing many customer inquiries, as have the Planners.

**Section 5: Consequences of Funding Proposal at Lower Level**

PLANNING DEPT. A reduction in funding would lead to delayed responses to customer needs, resulting in angry residents.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
		FY 2016	FY 2017	FY 2018	FY 2019
	-				
Planning Customer Service-PLANNING	Percent of POC inquiries addressed within 24 hours.	0%	0%	0%	0%
Planning Customer Service-PLANNING DEPT.	Percent customer satisfaction on comment cards.	0%	0%	95%	0%

**Description:**

LIBRARY

Community Engagement enlivens the library with programs and services that take the library beyond being “just a building” – to being a place where people come year after year based on the amenities, programs, resources, collaborations, and community-building that is integrated into our services. This program develops, plans, and presents creative, educational, and entertaining special events for a diverse population that encourages lifetime literacy and the development of 21st century skills; serves to work with the City Events Department; schedules and manages library rooms; facilitates large event bookings, procurement, and planning; conducts library marketing, advertising, graphic design, media relations, social media, newsletter, and website management; coordinates library special exhibits and applies for funding for exhibits and programs; applies for grants and identifies other sources of funding; manages community relations; pursues, procures, and maintains community partnerships; coordinates library outreach efforts; collects library usage statistics; creates and maintains library statistics dashboard; and manages rotating exhibits within the library, including implementation or oversight of jurying, curating, and contracting. This providing service to the public that are **essential in today’s Library Community Center as we work to create dynamic service models to keep up with the many innovations** that libraries are experiencing, allowing us to keep libraries relevant and to serve the public in dynamic ways. The Community Engagement program oversees all aspects of building tenant contracts.

**Council Goal:**

073 Engaged & Effective Government & Citizenry

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Community Engagement

**Section 1: Scope**

Change in Demand

Program experiencing a MODEST increase in demand of 5% to 14%

Explanation

The community continues to have higher and higher usage in meeting room reservations, and in need of information about resources offered at the Library. With technology continually changing, community marketing/training campaigns become more and more essential so that people know how to access the resources in the 21st Century Library.

	Request FY 2019	Rationale FY 2019
Community Engagement	SCENARIO 2: (1) Library Clerk: \$66,144(2) Library Assistant CE: \$70,320 (offset of about \$20K)(3) Library Aide: \$13,561(4) Library Aide: \$13,561(5) Telephone: \$6,000(6) Office Supplies: \$3,175(7) Bank Charges: \$1,900(8) Postage: \$1,920(9) Public Notices: \$100(10) Technical Services – 1G Telecommunications: \$1,720(11) Marketing: \$3,400(12) Library Materials & Books: \$27,317(13) Software Licenses: \$3,896(14) Computer Equipment: \$1,299(15) Meetings/Conf. Travel: \$1,800(16) Memberships: \$682(17) Library Programs & Special Events: \$8,857(18) Library Assistant YT: \$24,566TOTAL: \$230,976	
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Revenue FY 2019	Tot Rec Cost FY 2019
LIBRARY						
Personnel	87,783	153,242	150,886	155,674		155,674
Materials	27,365	29,288	28,599	28,599	-47,000	-18,401
Total LIBRARY	115,148	182,530	179,485	184,273	-47,000	137,273
<b>TOTAL</b>	<b>115,148</b>	<b>182,530</b>	<b>179,485</b>	<b>184,273</b>	<b>-47,000</b>	<b>137,273</b>

FTEs	Budget FTEs FY 2019	Budget FTEs FY 2020
Full Time	1.8	1.8
Part Time		
<b>TOTAL</b>	<b>1.8</b>	<b>1.8</b>

**Level of Service**

Community Engagement      Enhanced Level of Service

	Quartile FY 2019	Score FY 2019
Community Engagement	3	15.00

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses within City limits

**Mandated**

No Requirement or mandate exists

**Section 4: Cost Savings / Innovation / Collaboration**

LIBRARY      Community engagement is utilized to develop collaborative partnerships with organizations that will be willing to offer programs and community interest events in the library facility. Tenant contracts come with rental revenue that will offset this program. Rental revenue will help offset a needed Library Assistant as well as additional critical staff to help handle the increased level of service brought in by having tenants in the building. Currently, the library is not keeping up with needs in these areas even without taking on the contracts.

**Section 5: Consequences of Funding Proposal at Lower Level**

LIBRARY      The library will be unable to manage tenant contracts.

**Section 6: Performance Measures**



**Description:**

STREET MAINTENANCE Remove graffiti in a timely manner.

**Council Goal:**

110 Inclusive & Healthy Community

**Desired Outcome:**

Well-Maintained Assets and Infrastructure

**Criteria for Meeting Desired Outcome**

Preservation of Park City Character has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for graffiti removal, to maintain a city free of nuisance-graffiti.

**Section 1: Scope**

**Change in Demand**

Program experiencing NO change in demand

**Explanation**

	Request FY 2019	Rationale FY 2019
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Tot Rec Cost FY 2019
STREET MAINTENANCE					
Personnel	2,845	2,754	2,754	2,775	2,775
Materials	22,002	22,002	22,002	30,553	30,553
Total STREET MAINTENANCE	24,847	24,756	24,756	33,328	33,328
TOTAL	24,847	24,756	24,756	33,328	33,328

FTEs	Budget FTEs FY 2019	Budget FTEs FY 2020
Full Time	0.0	0.0
Part Time		
TOTAL	0.0	0.0

**Level of Service**

Graffiti Removal Same Level of Service

	Quartile FY 2019	Score FY 2019
Graffiti Removal	4	14.25

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses within City limits

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

STREET MAINTENANCE Artistic painting of pedestrian tunnels by students. Use of environmental friendly graffiti removers.

**Section 5: Consequences of Funding Proposal at Lower Level**

STREET MAINTENANCE 1) Will jeopardize the cleanness, look and feel of Park City. 2) May increase gang activity.

**Section 6: Performance Measures**

	Description	Actual FY 2016	Actual FY 2017	Target FY 2018	Target FY 2019
Graffiti Removal-STREET MAINTENANCE	Percentage of graffiti removed from public property within one week of receiving a complaint or service request.	99%	100%	0%	0%

**Description:**

PUBLIC ART Public Art is a key component of the City. The mission set by the Public Art Advisory Board is to "Enrich and connect the community through visual art in public spaces." Most of the funding for public art comes through a capital project. This funding is for preservation and maintenance of the City's public art collection.

**Council Goal:**

139 Inclusive & Healthy Community

**Desired Outcome:**

Vibrant Arts & Culture

Criteria for Meeting Desired Outcome

**Section 1: Scope**

Change in Demand

Program experiencing a MINIMAL increase in demand of 1% to 4%

Explanation

Maintenance has become an issue recently as the City adds more and more public art.

	Request FY 2019	Rationale FY 2019
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Tot Rec Cost FY 2019
PUBLIC ART					
Materials	7,000	7,000	7,000	7,000	7,000
Total PUBLIC ART	7,000	7,000	7,000	7,000	7,000
TOTAL	7,000	7,000	7,000	7,000	7,000

FTEs
Full Time
Part Time
TOTAL

Level of Service

Public Art Enhanced Level of Service

	Quartile FY 2019	Score FY 2019
Public Art	4	14.00

### Section 3: Basic Program Attributes

#### Community Served

Program Benefits/Serves SOME portion of the Community and adds to their quality of life

#### Reliance on City

City is the sole provider but there are other public or private entities which could be contracted to provide this service

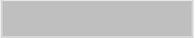
#### Mandated

No Requirement or mandate exists

### Section 4: Cost Savings / Innovation / Collaboration

### Section 5: Consequences of Funding Proposal at Lower Level

### Section 6: Performance Measures



**Description:**

PLANNING DEPT. The Planning Department works with developers, applicants, and residents to implement the City's Historic District Design Guidelines. This review process is carried out in a two-part process that involves a pre-application and a complete application meeting. In addition to this design review function, the Department consistently updates the Historic Sites Inventory (HSI) and has created a new set of Design Guidelines that have been in use since April 2009. Currently the Planning Department carries out all Historic Preservation functions for the City, including HDDR (Historic District Design Review), Historic Site Inventory (HSI) updates, Guideline revisions, etc.

**Council Goal:**

116 Inclusive & Healthy Community

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Historic Preservation The Department handles all of the Historic District Design Review functions for all the Historic Districts. This includes Pre-App meeting with the Design Review Team (DRT) and the pending detailed Staff review. This also includes all Historic Site Inventory updates, updates to the Historic District Design Guidelines, implementation of the City's grants for historic work, and Main Street National Register efforts. This is an essential component to maintaining the Preservation of Park City Character - a primary goal of the City Council.

**Section 1: Scope**

**Change in Demand** Explanation  
 Program Experiencing a MODEST increase in demand of 5% to 14%

	Request	Rationale
	FY 2019	FY 2019
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018				FY 2019				FY 2020			
	Dept Req	RT Rec	CM REC	Tot Rec Cost	Dept Req	RT Rec	CM REC	Tot Rec Cost	Dept Req	RT Rec	CM REC	Tot Rec Cost
PLANNING DEPT.												
Personnel	213,062	219,132	195,418	195,431	195,431	195,431	197,155	197,155	197,155			197,155
Materials	24,783	25,805	25,805	25,805	25,805	25,805	25,805	25,805	25,805			25,805
Total PLANNING DEPT.	237,845	244,937	221,223	221,236	221,236	221,236	222,960	222,960	222,960			222,960
TOTAL	237,845	244,937	221,223	221,236	221,236	221,236	222,960	222,960	222,960			222,960

FTEs	Budget FTEs	
	FY 2019	FY 2020
Full Time	1.6	1.6
Part Time		
<b>TOTAL</b>	<b>1.6</b>	<b>1.6</b>

**Level of Service**

Historic District Design Review Same Level of Service

	Quartile	Score
	FY 2019	FY 2019
Historic District Design Review	4	14.00

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life being offered by other private businesses not within City limits

**Reliance on City**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

PLANNING DEPT. The assigning of a single Planner/Architect to lead these efforts has proven extremely beneficial and efficient. As coordinator of all things "historic" in the Department, the result has been improved timing for applications, improved consistency, improved design efforts, and improved tracking of all historic projects/activity.

**Section 5: Consequences of Funding Proposal at Lower Level**

PLANNING DEPT. A reduction in funding would lead to delays for addressing historic design applications, a decreased ability to utilize our historic preservation consultant, an inability to proactively address new programs, and an inability to monitor the National Register District.

**Section 6: Performance Measures**

Description
-

**Description:**

MCPOLIN BARN The Park City Farm is a public facility owned and operated by Park City Municipal Corporation. The Park City Farm serves the community by hosting educational programs and a variety of events for the community. Offer community access at no fee or a reasonable fee. Balance the use of the facility among the ENTIRE community while being flexible and responding to changing needs of community. Preserve the historic and sentimental integrity of the Park City Farm as open space and protect Farm from overuse. Events have been offered for the past ten years while using the same equipment for each event. Mission Statement: The Park City Farm is a very important symbol in the public consciousness and a focal point for Park City. The citizens of Park City wish to retain and preserve the historic quality of the buildings, focus on the local use of the building, maintain public access, maintain the intimate high quality atmosphere and foster community use of the Farm.

**Council Goal:**

132 Inclusive & Healthy Community

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Varied & Multi-Seasonal Event Offerings

The McPolin Farm has been identified by staff, City Council and the National Register of Historic Places as one of the best preserved historic farmsteads in Summit County--and the only significant farmstead within the municipal boundaries of Park City. PCMC must manage, operate and protect this historical landmark, as well as share **meaningful information with the citizenry on the property's historical background, purpose**, public use, policy and future improvements. Proposed LOS would allow us to continue inviting the public to attend events at the McPolin Farm and possibly offer an additional event to the Park City community and tourists and continue with our goal of an inclusive community of diverse economic and cultural opportunities.

**Section 1: Scope**

**Change in Demand**

Program Experiencing a MINIMAL increase in demand of 1% to 4%

**Explanation**

	Request FY 2019	Rationale FY 2019
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Tot Rec Cost FY 2019
MCPOLIN BARN					
Personnel	29,813			29,547	29,547
Materials	14,625	14,625	14,625	15,825	15,825
Total MCPOLIN BARN	44,438	14,625	14,625	45,372	45,372
TOTAL	44,438	14,625	14,625	45,372	45,372

FTEs	Budget FTEs FY 2019	Budget FTEs FY 2020
Full Time	0.4	0.4
Part Time		
TOTAL	0.4	0.4

**Level of Service**

McPolin Farm

Same Level of Service

	Quartile FY 2019	Score FY 2019
McPolin Farm	4	13.50

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves SOME portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by another governmental, non-profit or civic agency

**Mandated**

No Requirement or mandate exists

**Section 4: Cost Savings / Innovation / Collaboration**

MCPOLIN BARN The Friends of the Farm and Farm Manager strive to keep the events for the community as low cost as possible. Cost for catering and performers increases every few years. The increase in cost did affect events at the Farm this year. As stated we will consistently research for the lowest costs possible for these events. These events are available to the entire Park City community. These programs foster community use and knowledge of the facility. Events scheduled for 2016-17 will be 100% cost recovery from event revenue.

**Section 5: Consequences of Funding Proposal at Lower Level**

MCPOLIN BARN Reducing funding would lower the number of events offered to the public to participate in at the McPolin Farm, thus meeting the goal of the mission statement set for the Farm would not be met.

**Section 6: Performance Measures**

	Description	Actual FY 2016	Actual FY 2017	Target FY 2018	Target FY 2019
McPolin Farm-CITY MANAGER	Percent of events sold out.	100%	0%	0%	0%

**Description:**

PLANNING DEPT. The Planning Department is responsible for the management of and revisions to the Land Management Code (LMC). Recent revisions to the LMC have addressed Steep Slope Conditional Use Permits, Master Planned Developments, development in the historic zones, architectural guidelines, historic district design guidelines, public noticing, etc. Currently the Planning Department assesses the LMC on a bi-annual basis and rewrites sections to address issues as they arise.

**Council Goal:**

126 Inclusive & Healthy Community

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Safe Community

The Department is committed to addressing new Code amendments twice a year. This is a timely process that involves collaboration with the Building Department, the Engineering Department, Sustainability, etc. with many Planning Commission meetings to formulate a series of recommendations to the City Council.

**Section 1: Scope**

**Change in Demand**

Program experiencing a MINIMAL increase in demand of 1% to 4%

**Explanation**

	Request FY 2019	Rationale FY 2019
Code Amendments	Senior staff time is currently allocated to reducing regulatory requirements for Housing, and sustainability initiatives (i.e. solar). A major edit of the Code is underway to clarify old, outdated and difficult language constructs to aid public understanding and consistent applications of Code.	
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Tot Rec Cost FY 2019
<b>COMM DEVELOP ADMIN</b>					
Personnel	35,354	35,354	35,354	35,369	47,159
Materials	4,000	4,000	4,000	4,000	4,000
<b>Total COMM DEVELOP ADMIN</b>	<b>39,354</b>	<b>39,354</b>	<b>39,354</b>	<b>39,369</b>	<b>51,159</b>
<b>PLANNING DEPT.</b>					
Personnel	93,646	140,541	140,541	140,549	140,549
Materials	4,967	4,967	4,797	4,797	4,797
<b>Total PLANNING DEPT.</b>	<b>98,613</b>	<b>145,508</b>	<b>145,338</b>	<b>145,346</b>	<b>145,346</b>
<b>TOTAL</b>	<b>137,967</b>	<b>184,862</b>	<b>184,692</b>	<b>184,715</b>	<b>196,505</b>

FTEs	Budget FTEs FY 2019	Budget FTEs FY 2020
Full Time	1.4	1.3
Part Time		
<b>TOTAL</b>	<b>1.4</b>	<b>1.3</b>

**Level of Service**

Code Amendments

Same Level of Service

	Quartile FY 2019	Score FY 2019
Code Amendments	4	13.00

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

PLANNING DEPT. The Department carries out all of this work in-house; we save significant amounts of public funds by not utilizing a consultant. Again, the BPE team is instrumental in seeing this work carried out in a comprehensive manner.

**Section 5: Consequences of Funding Proposal at Lower Level**

PLANNING DEPT. The LMC and other documents would not be given a proactive review. Outdated code language would remain on the books, potentially hampering good design and planning.

**Section 6: Performance Measures**

Description
-

**Description:**

PLANNING DEPT. This is tied to the Planning Department's INTRA-DEPARTMENTAL efforts. This area includes a wide range of planning activities such as Sundance coordination, Treasure Hill, the Movie Studio analysis and research, water/landscape ordinance, the proposed Recreation Field analysis, Main Street infrastructure planning, Zoning analysis, Nightly Rental analysis, TZO work, assistance with property acquisition/disposition, National Register analysis, etc.

**Council Goal:**

130 Inclusive & Healthy Community

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Distinctive Sense of Place

The Planning Department has always been involved in special planning projects and inter/intra-departmental efforts. We anticipate these projects to increase and establishing full-time Planner I (FY15) and Current Planning Manager (FY16) positions will enable the Department to maintain and/or increase the Level of Service to meet the demand of the estimated application increase and upcoming long range planning projects.

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a MODEST increase in demand of 5% to 14%

	Request FY 2019	Rationale FY 2019
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Tot Rec Cost FY 2019
PLANNING DEPT.					
Personnel	62,021	63,263	50,165	50,169	50,169
Materials	3,480	3,480	3,480	3,480	3,480
Total PLANNING DEPT.	65,501	66,743	53,645	53,649	53,649
TOTAL	65,501	66,743	53,645	53,649	53,649

FTEs	Budget FTEs FY 2019	Budget FTEs FY 2020
Full Time	0.4	0.4
Part Time		
TOTAL	0.4	0.4

**Level of Service**

Special Planning Projects - Inter- Same Level of Service Dept

	Quartile FY 2019	Score FY 2019
Special Planning Projects - Inter-Dept	4	12.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Recommended by national professional organization to meet published standards or as a best practice

**Section 4: Cost Savings / Innovation / Collaboration**

PLANNING DEPT.

This program is fully about collaboration between/among departments. Again, this is about utilizing in-house planning resources and saving the cost of consultants.

**Section 5: Consequences of Funding Proposal at Lower Level**

PLANNING DEPT.

A reduction in funds for these efforts would require increased consulting fees for the City and lead to City teams retreating into silos with a more fragmented approach to City projects.

**Section 6: Performance Measures**

	Description	Target FY 2018
Special Planning Projects - Inter-Dept-PLANNING DEPT.	Number of projects that include heavy collaboration with other departments	20



Expenditures	FY 2018				FY 2019				FY 2020			
	Dept Req	RT Rec	CM REC	Tot Rec Cost	Dept Req	RT Rec	CM REC	Tot Rec Cost	Dept Req	RT Rec	CM REC	Tot Rec Cost
Total LOWER PARK AVENUE RDA	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
<b>TOTAL</b>	<b>207,136</b>											

FTEs
Full Time
Part Time
<b>TOTAL</b>

**Level of Service**

Historical Incentive Grant Enhanced Level of Service

	Quartile	Score
	FY 2019	FY 2019
Historical Incentive Grant	4	10.00

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves SOME portion of the Community and adds to their quality of life

**Reliance on City**

City is the sole provider but there are other public or private entities which could be contracted to provide this service

**Mandated**

Recommended by national professional organization to meet published standards or as a best practice

**Section 4: Cost Savings / Innovation / Collaboration**

HISTORICAL INCENTIVE GRANT Grant recipients are required to sign a Historic Grant Program Agreement, Trust Deed, and Trust Deed Note, on the affected property. If the property is sold within five years, grant funds are repaid at a pro-rated amount, plus interest.

**Section 5: Consequences of Funding Proposal at Lower Level**

HISTORICAL INCENTIVE GRANT Lack of funding for the historic sites and structures (from first street to ninth street and properties outside of Old Town) may result in the loss of the historic fabric of our city.

**Section 6: Performance Measures**

Description	Actual	Actual	Target	Target
	FY 2016	FY 2017	FY 2018	FY 2019
-				

**Description:**

**Council Goal:**

144 Inclusive & Healthy Community

**Desired Outcome:**

Criteria for Meeting Desired Outcome

**Section 1: Scope**

Change in Demand

Explanation

	Request FY 2019	Rationale FY 2019
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	CM REC FY 2019	Tot Rec Cost FY 2019
ARTS & CULTURE		
Personnel	41,244	41,244
Materials	6,300	6,300
Total ARTS & CULTURE	47,544	47,544
TOTAL	47,544	47,544

FTEs	Budget FTEs FY 2019	Budget FTEs FY 2020
Full Time	0.3	0.3
Part Time		
TOTAL	0.3	0.3

Level of Service

	Quartile FY 2019
Arts & Culture	4

**Section 3: Basic Program Attributes**

Community Served

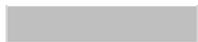
Reliance on City

Mandated

**Section 4: Cost Savings / Innovation / Collaboration**

**Section 5: Consequences of Funding Proposal at Lower Level**

**Section 6: Performance Measures**



Description:

Council Goal:

143 Inclusive & Healthy Community

Desired Outcome:

Criteria for Meeting Desired Outcome

**Section 1: Scope**

Change in Demand

Explanation

	Request FY 2019	Rationale FY 2019
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	CM REC FY 2019	Tot Rec Cost FY 2019
SOCIAL EQUITY		
Materials	50,000	50,000
Total SOCIAL EQUITY	50,000	50,000
TOTAL	50,000	50,000

FTEs
Full Time
Part Time
TOTAL

Level of Service

	Quartile FY 2019
Social Equity	4

**Section 3: Basic Program Attributes**

Community Served

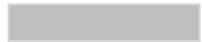
Reliance on City

Mandated

**Section 4: Cost Savings / Innovation / Collaboration**

**Section 5: Consequences of Funding Proposal at Lower Level**

**Section 6: Performance Measures**



Program	Departments	BASE FY 2018	SCORE FY 2019	QUARTILE FY 2019	DEPT REQ FY 2019	RT REC FY 2019	CM REC FY 2019	REV FY 2019	TOT REC COST FY 2019
Elections	EXECUTIVE	\$10,092	25.00	1	\$10,127	\$10,127	\$10,614	\$0	\$10,614
City Recorder	EXECUTIVE	\$129,648	23.50	1	\$139,115	\$139,115	\$141,099	\$-13,590	\$127,509
Accounting/Audit/Treasury	FINANCE	\$348,782	23.50	1	\$450,679	\$445,748	\$451,900	\$-110,902	\$340,998
Budget Preparation, Coordination, and Monitoring	BUDGET & FINANCE	\$134,124	22.50	1	\$165,593	\$172,277	\$172,514	\$-43,551	\$128,963
Debt Management	BUDGET, DEBT & GRANTS	\$42,878	22.25	1	\$43,618	\$43,618	\$43,621	\$-12,837	\$30,783
Community Outreach and Citizen Engagement	5 CITY DEPARTMENTS	\$696,909	21.50	1	\$726,461	\$727,539	\$764,596	\$-139,238	\$625,357
Financial Services	FINANCE	\$343,025	21.00	2	\$392,909	\$344,985	\$349,631	\$-162,742	\$186,889
Capital Budgeting	BUDGET, DEBT & GRANTS	\$50,525	20.75	2	\$51,425	\$51,425	\$51,428	\$-22,526	\$28,902
Inspections and Contract Supervision	BUILDING MAINTENANCE	\$123,436	20.50	2	\$140,565	\$127,491	\$127,504	\$-20,426	\$107,079
Revenue/Resource Management	BUDGET, DEBT & GRANTS	\$28,449	20.25	2	\$28,952	\$28,952	\$28,953	\$-8,581	\$20,372
Fleet Management & Maintenance	FLEET SERVICES DEPT	\$2,599,720	20.00	2	\$2,563,714	\$2,564,110	\$2,594,423	\$0	\$2,594,423
Local, State, and Federal Compliance	HUMAN RESOURCES	\$141,312	19.75	2	\$148,939	\$148,939	\$151,749	\$-56,756	\$94,993
General Legal Support	LEGAL	\$105,726	19.75	2	\$107,716	\$107,716	\$108,155	\$-15,090	\$93,065
Litigation	LEGAL	\$93,182	19.75	2	\$95,729	\$95,729	\$96,259	\$-68,453	\$27,807
Council & Board Support	EXECUTIVE & LEGAL	\$375,504	19.50	2	\$397,926	\$398,312	\$407,673	\$-34,140	\$373,533
Policy Creation & Implementation	CITY COUNCIL; EXECUTIVE; & ENVIRONMENTAL SUSTAINABILITY	\$362,100	19.50	2	\$366,464	\$366,464	\$395,097	\$-19,124	\$375,973
Records Management	IT & POLICE	\$262,511	19.00	2	\$76,810	\$76,810	\$78,778	\$0	\$78,778
Network Support	INFORMATION TECHNOLOGY (IT)	\$238,575	19.00	2	\$292,922	\$255,495	\$257,319	\$-53,497	\$203,822
Risk Management	EXECUTIVE & LEGAL	\$1,352,353	19.00	2	\$1,303,643	\$1,375,424	\$1,375,776	\$-885,556	\$490,220
Janitorial Services	BUILDING MAINTENANCE	\$489,790	18.75	2	\$557,184	\$507,393	\$507,413	\$0	\$507,413
Benefit Design/Administration	HUMAN RESOURCES	\$73,502	18.75	2	\$76,470	\$76,470	\$77,035	\$-29,543	\$47,492
Employment Review	LEGAL	\$61,881	18.75	2	\$63,761	\$63,761	\$64,203	\$-24,668	\$39,535
Staff Support	EXECUTIVE	\$183,747	18.50	2	\$188,004	\$188,004	\$195,007	\$-72,352	\$122,655
IT Utilities	INFORMATION TECHNOLOGY (IT)	\$134,390	18.00	2	\$139,763	\$139,763	\$141,940	\$-25,590	\$116,350
Building Repairs and Maintenance	BUILDING MAINTENANCE	\$458,872	17.75	2	\$555,606	\$527,072	\$527,123	\$-75,878	\$451,244
Emergency Communications	COMMUNITY ENGAGEMENT	\$84,787	17.75	2	\$79,639	\$79,639	\$79,614	\$-8,841	\$70,774
Safety and Security	EMERGENCY MANAGEMENT	\$43,000	17.00	3	\$43,000			\$0	
Contracts/Grants	LEGAL	\$78,499	16.75	3	\$80,719	\$80,719	\$81,162	\$-24,959	\$56,202
Strategic Planning	BUDGET, DEBT & GRANTS	\$29,425	16.50	3	\$30,066	\$30,066	\$30,068	\$0	\$30,068
Systems Support	INFORMATION TECHNOLOGY (IT)	\$255,802	16.50	3	\$297,114	\$278,187	\$280,012	\$-58,390	\$221,622
Software Maintenance/Upgrades	INFORMATION TECHNOLOGY (IT)	\$199,392	16.50	3	\$340,752	\$340,781	\$342,783	\$-45,637	\$297,146
Grant Administration	BUDGET, DEBT & GRANTS	\$15,538	16.25	3	\$15,784	\$15,784	\$15,785	\$-3,834	\$11,951
Legislative Liaison	EXECUTIVE	\$104,886	15.50	3	\$105,150	\$105,150	\$108,414	\$-8,594	\$99,820
Utilities	BUILDING MAINTENANCE	\$198,555	15.00	3	\$217,860	\$217,860	\$220,061	\$0	\$220,061
GIS	INFORMATION TECHNOLOGY (IT)	\$115,625	14.75	4	\$117,779	\$117,779	\$118,625	\$-32,958	\$85,667
Dental Self-Funding	DENTAL SELF-FUNDING	\$200,000	14.00	4	\$225,000	\$225,000	\$225,000	\$-73,393	\$151,607
Website	INFORMATION TECHNOLOGY (IT)	\$87,544	13.75	4	\$108,697	\$108,627	\$112,521	\$-16,910	\$95,611
Analysis Resource	BUDGET, DEBT & GRANTS	\$56,235	13.75	4	\$57,224	\$57,224	\$57,228	\$-17,788	\$39,439
Support/Help Desk	INFORMATION TECHNOLOGY (IT)	\$397,376	13.50	4	\$506,706	\$400,749	\$420,409	\$-37,209	\$383,200
Performance Measures and Benchmarking	BUDGET, DEBT & GRANTS	\$75,189	13.50	4	\$76,418	\$76,418	\$76,424	\$-25,336	\$51,088
LEAD	EXECUTIVE & HUMAN RESOURCES	\$70,000	12.00	4	\$70,000	\$70,000	\$70,000	\$0	\$70,000

Program	Departments -	BASE FY 2018	SCORE FY 2019	QUARTILE FY 2019	DEPT REQ FY 2019	RT REC FY 2019	CM REC FY 2019	REV FY 2019	TOT REC COST FY 2019
Recruitment	HUMAN RESOURCES	\$109,378	11.75	4	\$94,045	\$94,045	\$94,331	\$-43,939	\$50,392
Pay Plan Design/Administration	HUMAN RESOURCES	\$81,977	11.75	4	\$86,850	\$86,850	\$87,417	\$-32,977	\$54,439
Valuing Employees	HUMAN RESOURCES	\$203,210	11.75	4	\$229,551	\$229,551	\$229,837	\$-81,583	\$148,254
Leadership Park City	LEADERSHIP PARK CITY	\$151,283	11.50	4	\$169,370	\$169,370	\$171,472	\$-71,200	\$100,272
Performance Management	HUMAN RESOURCES	\$673,620	10.75	4	\$97,065	\$97,065	\$98,190	\$-37,583	\$60,607
Short-Term Citywide Personnel	HUMAN RESOURCES	\$61,840	6.50	4	\$49,199	\$49,199	\$49,202	\$-24,737	\$24,465
TOTAL		\$12,134,193		122	\$554,792,279	\$11,912,803	\$12,088,362	\$-2,540,909	\$9,547,453

**Description:**

ELECTIONS This includes all materials necessary to conduct an election as well as costs for election judges.

**Council Goal:**

002 Engaged & Effective Government & Citizenry

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Transparent Government      Efficient and effective execution of elections is one of the most visible commitments to having an open and responsive government. For many citizens, voting may be their only interaction with City government in an entire year. Having the adequate resources to conduct elections is important.

**Section 1: Scope**

**Change in Demand**

Program Experiencing a MODEST increase in demand of 5% to 14%

**Explanation**

This is the off-year for elections, so the demand for this program is significantly less.

	Request	Rationale
	FY 2019	FY 2019
Elections	Elections: Decrease because no election this year.	
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2019				FY 2020				
	Dept Req	RT Rec	CM REC	Tot Rec Cost	Dept Req	RT Rec	CM REC	Tot Rec Cost	
<b>CITY MANAGER</b>									
Personnel	9,889	9,627	9,627	10,114	10,114	10,219	10,219	10,219	10,219
Total CITY MANAGER	9,889	9,627	9,627	10,114	10,114	10,219	10,219	10,219	10,219
<b>ELECTIONS</b>									
Materials	13,500	500	500	500	500	500	500	500	500
Total ELECTIONS	13,500	500	500	500	500	500	500	500	500
TOTAL	23,389	10,127	10,127	10,614	10,614	10,719	10,719	10,719	10,719

FTEs	Budget FTEs	
	FY 2019	FY 2020
Full Time	0.1	0.1
Part Time		
<b>TOTAL</b>	<b>0.1</b>	<b>0.1</b>

**Level of Service**

Elections      Enhanced Level of Service

	Quartile	Score
	FY 2019	FY 2019
Elections	1	25.00

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City is the sole provider of the service and there are no other public or private entities that provide this type of service

**Mandated**

Program is required by Federal, State or County legislation

**Section 4: Cost Savings / Innovation / Collaboration**

ELECTIONSPartnering with Summit County is an effective cost-savings measure. In even years, we provide facilities and man the early-voting process. In odd years, when the City has its elections, if the County has any ballot initiatives, they share the cost of supplies, election judges, legal noticing, production of ballots, etc.

**Section 5: Consequences of Funding Proposal at Lower Level**

ELECTIONSElections are governed by State and Federal Laws. Funding at lower levels would reduce the ability to provide adequate man-power to run the election process.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
		FY 2016	FY 2017	FY 2018	FY 2019
Elections-CITY MANAGER	Deadline was met for noticing the election.	No	No	No	No
Elections-CITY MANAGER	Election results were delivered to the County within the specified timeline.	No	No	No	No

**Description:**

CITY MANAGER Maintain a record of City Council proceedings, including minutes and motions. Maintains ordinances, resolutions, agreements, easements, professional services contracts. Administers oaths and acknowledgements under the seal of the City. Performs duties as required by the Municipal Code, the City Council, or the City Manager. Functions of the City Recorder play a vital role in the coordination and management of records of City Council proceedings, minutes and motions. The Recorder maintains original documents including ordinances, resolution, agreements, easements, professional services contracts. The Recorder is also charged by Code to administer oaths and acknowledgements under the seal of the City. The Recorder performs duties as required by the Municipal Code, the Mayor and City Council, and the City Manager.

**Council Goal:**

010 Engaged & Effective Government & Citizenry

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Transparent Government Council has identified open and responsive government as a top priority. Much of the public's interaction with the City is through the Executive office. The Recorder and Senior Recorder are the people that are responsible for much of the perception that the City Manager and Mayor are responsive to citizens. They are often the first line of contact for the public and are an extension of the Mayor and City Manager roles.

**Section 1: Scope**

**Change in Demand**      **Explanation**  
 Program experiencing NO change in demand

	Request	Rationale
	FY 2019	FY 2019
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2019					FY 2020					
	Dept Req	RT Rec	CM REC	Revenue	Tot Rec Cost	Dept Req	RT Rec	CM REC	Revenue	Tot Rec Cost	
CITY MANAGER											
Personnel	130,325	130,864	130,864	132,848	-13,590	119,258	132,848	133,930	133,930	-13,590	120,340
Materials	8,251	8,251	8,251	8,251		8,251	8,251	8,251	8,251		8,251
Total CITY MANAGER	138,576	139,115	139,115	141,099	-13,590	127,509	141,099	142,181	142,181	-13,590	128,591
TOTAL	138,576	139,115	139,115	141,099	-13,590	127,509	141,099	142,181	142,181	-13,590	128,591

FTEs	Budget FTEs	
	FY 2019	FY 2020
Full Time	1.0	1.0
Part Time		
<b>TOTAL</b>	<b>1.0</b>	<b>1.0</b>

**Level of Service**

City Recorder Enhanced Level of Service

	Quartile	Score
	FY 2019	FY 2019
City Recorder	1	23.50

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City is the sole provider of the service and there are no other public or private entities that provide this type of service

**Mandated**

Program is required by Federal, State or County legislation

**Section 4: Cost Savings / Innovation / Collaboration**

CITY MANAGER Good succession planning is usual in any organization, and our efforts to ensure consistency in the high level of service provided by the Executive Team could be viewed as innovative. Ensuring that the team is functioning at the highest level is important.

**Section 5: Consequences of Funding Proposal at Lower Level**

CITY MANAGER Funding requests are to provide the same level of service.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
		FY 2016	FY 2017	FY 2018	FY 2019
City Recorder-CITY MANAGER	Epackets & website postings by EOD Monday and packets distributed by end of day Monday.	100%	0%	0%	0%
City Recorder-CITY MANAGER	Two week turn around for Council minutes	90%	90%	0%	0%

**Description:**

FINANCE This program is to assure that all financial transactions of Park City Municipal Corporation are properly administered and reported so as to address applicable laws, management information needs, and constituent requests. The Finance Department oversees the City's investment portfolio to ensure safety, liquidity and optimum yield. The Finance Department accumulates data to account for the City's capital assets, including infrastructure, as required by accounting principles generally accepted in the United State of America. Additionally, the department coordinates the City's annual audit and prepares the Comprehensive Annual Financial Report.

**Council Goal:**

008 Engaged & Effective Government & Citizenry

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Fiscally and Legally Sound In an effort to keep the City fiscally and legally sound, the City must adhere to federal laws and regulations as well as requirements imposed at the state level. As stewards of the public trust, the Finance Department continues to receive education and training in the areas required by those entities. Also, changes are constantly happening in governmental accounting, so the Finance Department keeps up with those pending items that may turn into requirements for the City.

**Section 1: Scope**

Change in Demand	Explanation
Program experiencing NO change in demand	

	Request	Rationale
Accounting/Audit/Treasury	SCENARIO 2:1) Reclass of the Accounting Manager to Treasurer beginning in April 2019 2) Bank Fees (\$9,125)The below requests are net-zero, just moving money around in different line-items:3) Continuing education for 3 licensed CPAs (\$2,550)4) Cell phone costs (\$1,775)5) 2 laptops (for Business License Spec & Payroll Coordinator)TOTAL: NET INCREASE OF \$11,000SCENARIO 3:TOTAL: NET INCREASE OF \$2,250 for Bank Fees	
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req	RT Rec	CM REC	Revenue	Tot Rec Cost	Dept Req	RT Rec	CM REC	Revenue	Tot Rec Cost	
	FY 2018	FY 2019	FY 2019	FY 2019	FY 2019	FY 2019	FY 2020	FY 2020	FY 2020	FY 2020	
FINANCE											
Personnel	363,578	380,883	380,883	387,035	-110,902	276,133	387,035	390,262	390,262	-110,902	279,360
Materials	70,090	70,090	64,865	64,865		64,865	70,090	64,865	64,865		64,865
Total FINANCE	433,668	450,973	445,748	451,900	-110,902	340,998	457,125	455,127	455,127	-110,902	344,225
<b>TOTAL</b>	<b>433,668</b>	<b>450,973</b>	<b>445,748</b>	<b>451,900</b>	<b>-110,902</b>	<b>340,998</b>	<b>457,125</b>	<b>455,127</b>	<b>455,127</b>	<b>-110,902</b>	<b>344,225</b>

FTEs	Budget FTEs	Budget FTEs
	FY 2019	FY 2020
Full Time	2.6	2.6
Part Time	0.0	0.0
<b>TOTAL</b>	<b>2.6</b>	<b>2.6</b>

**Level of Service**

Accounting/Audit/Treasury Same Level of Service

	Quartile	Score
	FY 2019	FY 2019
Accounting/Audit/Treasury	1	23.50

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City is the sole provider of the service and there are no other public or private entities that provide this type of service

**Mandated**

Program is required by Federal, State or County legislation

**Section 4: Cost Savings / Innovation / Collaboration**

FINANCE Cost Savings: The Finance Department has been able to take more trainings over the internet rather than travel, accounting for cost savings in training.

**Section 5: Consequences of Funding Proposal at Lower Level**

FINANCE Consequences of a lower level of funding: Park City Municipal Corporation could be in danger of not meeting the required laws and regulations set forth by the Federal, State and local governments on top of adhering to our policies and procedures.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
		FY 2016	FY 2017	FY 2018	FY 2019
Accounting/Audit/Treasury-FINANCE	Output: GFOA Certificate of Achievement for Excellence in Financial Reporting	Yes	No	Yes	No
Accounting/Audit/Treasury-FINANCE	Outputs: Number of journal entries prepared and posted	39330	44402	35000	0
Accounting/Audit/Treasury-FINANCE	Outputs: Number of bank statement transactions reconciled.	13660	11120	15000	0
Accounting/Audit/Treasury-FINANCE	Output: Number of fixed asset additions and disposals entered in the Fixed Asset System.	70	256	200	0
Accounting/Audit/Treasury-FINANCE	Output: Percent of quarterly monitoring reports submitted to City Council.	100%	100%	100%	0%
Accounting/Audit/Treasury-FINANCE	Outcome: Percent of semi-annual deposit and investment monitoring reports in compliance with the Utah Money Management Act.	100%	100%	100%	0%

**Description:**

BUDGET, DEBT & GRANTS Currently the Budget and Finance Departments provide a high level of budget preparation services to the City with regards to budget process, documentation, and monitoring. The budget process includes: staff coordination; data input and collection; report creation and distribution; BFO staff assistance; BFO software creation and upkeep; Council and staff presentations; end-of-year balancing; and Pay Plan participation. Budget documents include the creation of Volumes I and II of the Budget Document, meeting GFOA Award criteria, submittal of the State Budget Audit, and the creation and distribution of the Citizen's Budget. Budget monitoring includes managing the desktop budget toolbox, weekly and monthly budget updates, as well as staff training and assistance on budget related issues.

**Council Goal:**

017 Engaged & Effective Government & Citizenry

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Fiscally and Legally Sound Council has approved in the Strategic Plan, Open and Responsive Government, that one of their Desired Outcomes is to be fiscally and legally sound. In order to be fiscally sound as a City it is of the upmost importance that Council, the City Manager, and staff have a high level of budget preparation, coordination, and monitoring. Additionally, Council has identified the Budgeting for Outcomes (BFO) process as a high priority.

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a MINIMAL increase in demand of 1% to 4%

	Request	Rationale
	FY 2019	FY 2019
Budget Preparation, Coordination, and Monitoring	SCENARIO 2:1) Reclass of the Accounting Manager to Treasurer beginning in April 2019 2) Bank Fees (\$9,125)The below requests are net-zero, just moving money around in different line-items:3) Continuing education for 3 licensed CPAs (\$2,550)4) Cell phone costs (\$1,775)5) 2 laptops (for Business License Spec & Payroll Coordinator)TOTAL: NET INCREASE OF \$11,000	
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures		Dept Req	RT Rec	CM REC	Revenue	Tot Rec Cost	Dept Req	RT Rec	CM REC	Revenue	Tot Rec Cost
	FY 2018	FY 2019	FY 2020								
<b>BUDGET, DEBT &amp; GRANTS</b>											
Personnel	104,369	103,777	103,777	103,784	-41,374	62,410	103,784	104,625	104,625	-41,374	63,251
Materials	47,762	47,762	47,762	47,762		47,762	47,762	47,762	47,762		47,762
<b>Total BUDGET, DEBT &amp; GRANTS</b>	<b>152,131</b>	<b>151,539</b>	<b>151,539</b>	<b>151,546</b>	<b>-41,374</b>	<b>110,172</b>	<b>151,546</b>	<b>152,387</b>	<b>152,387</b>	<b>-41,374</b>	<b>111,013</b>
<b>FINANCE</b>											
Personnel	11,303	18,053	18,035	18,266	-2,178	16,088	18,266	18,435	18,435	-2,178	16,257
Materials	2,703	3,078	2,703	2,703		2,703	2,703	2,703	2,703		2,703
<b>Total FINANCE</b>	<b>14,006</b>	<b>21,131</b>	<b>20,738</b>	<b>20,969</b>	<b>-2,178</b>	<b>18,791</b>	<b>20,969</b>	<b>21,138</b>	<b>21,138</b>	<b>-2,178</b>	<b>18,960</b>

Expenditures		Dept Req	RT Rec	CM REC	Revenue	Tot Rec Cost	Dept Req	RT Rec	CM REC	Revenue	Tot Rec Cost
	FY 2018	FY 2019	FY 2019	FY 2019	FY 2019	FY 2019	FY 2020	FY 2020	FY 2020	FY 2020	FY 2020
TOTAL	166,137	172,670	172,277	172,514	-43,551	128,963	172,514	173,525	173,525	-43,551	129,973

FTEs	Budget FTEs	Budget FTEs
	FY 2019	FY 2020
Full Time	0.9	0.9
Part Time		
TOTAL	0.9	0.9

**Level of Service**

Budget Preparation, Coordination, and Monitoring Same Level of Service

	Quartile	Score
	FY 2019	FY 2019
Budget Preparation, Coordination, and Monitoring	1	22.50

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by another governmental, non-profit or civic agency

**Mandated**

Program is required by Federal, State or County legislation

**Section 4: Cost Savings / Innovation / Collaboration**

BUDGET, DEBT & GRANTS Due to the restructuring of the Budget Department, cost savings will result in this bid via personnel reprioritization of duties. Even with fewer resources at the department's disposal, it's anticipated that level of service will not decrease.

**Section 5: Consequences of Funding Proposal at Lower Level**

BUDGET, DEBT & GRANTS In a reduced scenario the department would not be able to provide much help in the way of budget reporting, assistance with budget options, budget balancing, and the pay plan process. The department's involvement with budget presentations and staff reports would be minimal.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
		FY 2016	FY 2017	FY 2018	FY 2019
Budget Preparation, Coordination, and Monitoring-BUDGET, DEBT & GRANTS	GFOA Distinguished Budget Presentation Award received (1/no)	Yes	Yes	No	No
Budget Preparation, Coordination, and	Budget Document completed/distributed before end of 1st quarter (# of	0	0	0	0

	Description	Actual	Actual	Target	Target
	-	FY 2016	FY 2017	FY 2018	FY 2019
Monitoring-BUDGET, DEBT & GRANTS	days before end of quarter)				
Budget Preparation, Coordination, and Monitoring-BUDGET, DEBT & GRANTS	Percent of Internal Service Survey (ISS) respondents who rated the quality of Budget Monitoring as "satisfactory" or above.	0%	92%	0%	0%
Budget Preparation, Coordination, and Monitoring-BUDGET, DEBT & GRANTS	Percent of Internal Service Survey (ISS) respondents who rated the quality of Budget Preparation as "satisfactory" or above.	0%	98%	0%	0%

**Description:**

BUDGET, DEBT & GRANTS Currently the Budget Department provides debt management services for the City. These services include the preparation necessary for the issuing of a variety of typical and specialized bonds and other financing agreements. Budget staff works closely with the City's financial advisor and Bond Council in the planning and issuing of bonds. The department prepares and presents bond rating presentations to the bond rating agencies. The department provides analysis and reports for the City Manager and City Council regarding current outstanding debt.

**Council Goal:**

024 Engaged & Effective Government & Citizenry

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Fiscally and Legally Sound Council has approved in the Strategic Plan that one of their Desired Outcomes is to be fiscally and legally sound. In order to be fiscally sound as a City, it is of the upmost importance that Council, the City Manager, and staff have a high level of debt management capability. Council has continued to utilize debt and a funding mechanism for capital projects and open space.

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program Experiencing a MINIMAL increase in demand of 1% to 4%

	Request	Rationale
	FY 2019	FY 2019
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures		Dept Req	RT Rec	CM REC	Revenue	Tot Rec Cost	Dept Req	RT Rec	CM REC	Revenue	Tot Rec Cost
	FY 2018	FY 2019	FY 2019	FY 2019	FY 2019	FY 2019	FY 2020	FY 2020	FY 2020	FY 2020	FY 2020
BUDGET, DEBT & GRANTS											
Personnel	43,554	43,480	43,480	43,483	-12,837	30,645	43,483	43,816	43,816	-12,837	30,978
Materials	138	138	138	138		138	138	138	138		138
Total BUDGET, DEBT & GRANTS	43,692	43,618	43,618	43,621	-12,837	30,783	43,621	43,954	43,954	-12,837	31,116
TOTAL	43,692	43,618	43,618	43,621	-12,837	30,783	43,621	43,954	43,954	-12,837	31,116

FTEs	Budget FTEs	Budget FTEs
	FY 2019	FY 2020
Full Time	0.3	0.3

FTEs	Budget FTEs	
	FY 2019	FY 2020
Part Time		
<b>TOTAL</b>	0.3	0.3

**Level of Service**

Debt Management Same Level of Service

	Quartile	Score
	FY 2019	FY 2019
Debt Management	1	22.25

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Program is required by Federal, State or County legislation

**Section 4: Cost Savings / Innovation / Collaboration**

BUDGET, DEBT & GRANTS Due to the restructuring of the Budget department, cost savings will result in this bid via personnel reprioritization of duties. Even with fewer resources at the department's disposal, it's anticipated that level of service will not decrease.

**Section 5: Consequences of Funding Proposal at Lower Level**

BUDGET, DEBT & GRANTS The department currently provides a high level of service and oversight related to debt issuance. Funding at a lower level would include relying more heavily on a financial advisor to handle debt issuance and planning.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
		FY 2016	FY 2017	FY 2018	FY 2019
	-				
Debt Management-BUDGET, DEBT & GRANTS	GO Bond Rating (Moody's) 2 = Aa1	1	0	0	0
Debt Management-BUDGET, DEBT & GRANTS	Bond issuances completed in time for project.	0%	0%	0%	0%
Debt Management-BUDGET, DEBT & GRANTS	At least \$5 million kept in reserve to keep bond rating.	No	No	No	No
Debt Management-BUDGET, DEBT & GRANTS	GO Bond Rating (S & P) 2 = AA+	2	0	0	0
Debt Management-BUDGET, DEBT & GRANTS	GO Bond Rating (Fitch) 2= AA+	2	0	0	0

**Description:**

CITY COUNCIL	Mayor and Council are the legislative and governing body which exercises the powers provided by constitutional general laws of the state together with implied powers necessary to implement the granted powers. City Council plays a vital role in outreach and communication with citizens of Park City.
CITY MANAGER	Inform and educate the public through venues including media, newsletters, website, and direct outreach. Include citizens through open houses and public meetings. Communicating the City's position to residents through local and regional news media, as well utilizing the City's website to reach the community and provide excellent resources at minimal cost.
COMMUNITY ENGAGEMENT	This area organizes and conducts neighborhood meetings and targeted citizen input sessions including community visioning, identifies issues of community interest and/or concern and develops messaging to support the City's vision and goals. Monitors public opinion, promotes positive media exposure, and prepares various materials including press releases, position statements, speeches, newsletters, social media, web content and reports. Works closely with City departments to develop and implement public information and media strategies. Staff is readily available to respond to media, organize and promote community meetings and open houses and implement public information campaigns. A monthly newsletter is produced and a biennial community survey implemented. Staff meets with HOAs as requested. Community outreach and engagement efforts include virtual participation through technological enhancements reaching new demographics including younger residents and Spanish-speaking residents. The community engagement program will also enhance the quality of citizen engagement.
ECONOMY	Organizes and conducts neighborhood meetings and targeted citizen input sessions prior to and during planning and implementation of capital and other team projects. In coordination with Community & Public Affairs, prepares various materials including press releases, position statements, web content and reports. By focusing on this as a priority, we currently provide an exceedingly high level of service in this area.

**Council Goal:**

009 Engaged & Effective Government & Citizenry

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Community Engagement	An open and responsive government creates transparency through the utilization of many forms of media and through many channels of communication. Community outreach and citizen engagement are the cornerstone of an open government. Providing opportunities for citizens to become informed and engaged, and the extent to which residents that take those opportunities is an indicator of the connection between government and populace and a hallmark of Open and Responsive Government. Proposed Level of Service: The move of the Analyst I position from IT to Public Affairs will improve the timeliness of public notifications. It eliminates the "middle man" and allows public affairs to publish directly. It also provides a level of content review to ensure consistency with approved style guide.
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**Section 1: Scope**

Change in Demand	Explanation
Program Experiencing a NO change in demand	

	Request	Rationale
	FY 2019	FY 2019
Community Outreach and Citizen Engagement	COMMUNITY ENGAGEMENT: SCENARIO 2: Personnel: -Reclass of Digital Communications Coordinator Position (grade 11 to 12)-Reclass of Community Liaison Position (grade N14)Materials/Supplies: For FY19, we have submitted \$68,250 in requested program increases, \$16,200 in budget reductions, for a REQUESTED NET INCREASE OF \$52,050 net increase in the Community Engagement program budget. - \$20,000 in SOFTWARE LICENSES-website redesign/content organization (one-time request)- \$30,000 half consultant fee for community visioning (2-year project - \$30,000 in FY20 as well)- \$2,000 in COMPUTER EQUIPMENT-new laptop for Digital Communications Coordinator (one-time request)-\$750 in CELLULAR- new cellphone for Digital Communications Coordinator (one-time request)-\$6,000 for Treasure Hill Communications Consultant (one-time request)-\$8,000 for Treasure Hill pamphlet design, printing, mailing (one-time	

Request		Rationale
FY 2019		FY 2019
request)TOTAL: \$68,920		
TOTAL		

## Section 2: Proposed Amount / FTEs

Expenditures	Dept Req				Revenue		Tot Rec Cost				
	FY 2018	FY 2019	FY 2019	FY 2019	FY 2019	FY 2019	FY 2020	FY 2020	FY 2020	FY 2020	FY 2020
CITY COUNCIL											
Personnel	146,156	146,156	146,156	146,156	-34,810	111,347	146,156	146,156	146,156	-34,810	111,347
Materials	38,725	38,725	38,725	38,725		38,725	38,725	38,725	38,725		38,725
Total CITY COUNCIL	184,881	184,881	184,881	184,881	-34,810	150,072	184,881	184,881	184,881	-34,810	150,072
CITY MANAGER											
Personnel	72,216	72,493	72,493	76,126	-34,810	41,316	76,126	76,569	76,569	-34,810	41,759
Materials	8,293	8,293	8,293	8,293		8,293	8,293	8,293	8,293		8,293
Total CITY MANAGER	80,509	80,786	80,786	84,419	-34,810	49,609	84,419	84,862	84,862	-34,810	50,052
COMMUNITY ENGAGEMENT											
Personnel	200,897	200,461	200,399	206,524	-34,810	171,715	305,357	208,656	208,656	-34,810	173,846
Materials	78,145	144,895	78,145	78,145		78,145	78,145	78,145	78,145		78,145
Total COMMUNITY ENGAGEMENT	279,042	345,356	278,544	284,669	-34,810	249,860	383,502	286,801	286,801	-34,810	251,991
ECONOMY											
Personnel	83,593	82,908	82,746	85,045	-34,810	50,236	85,045	85,797	85,797	-34,810	50,987
Materials	581	581	581	581		581	581	581	581		581
Total ECONOMY	84,174	83,489	83,327	85,626	-34,810	50,817	85,626	86,378	86,378	-34,810	51,568
CONTINGENCY/GENERAL											
Materials	50,000	50,000	50,000	75,000		75,000	75,000	75,000	75,000		75,000
Total CONTINGENCY/GENERAL	50,000	50,000	50,000	75,000		75,000	75,000	75,000	75,000		75,000
CONTINGENCY/COUNCIL											
Materials	50,000	50,000	50,000	50,000		50,000	50,000	50,000	50,000		50,000
Total CONTINGENCY/COUNCIL	50,000	50,000	50,000	50,000		50,000	50,000	50,000	50,000		50,000
TOTAL	728,607	794,513	727,539	764,596	-139,238	625,357	863,429	767,921	767,921	-139,238	628,683

FTEs	Budget FTEs	
	FY 2019	FY 2020
Full Time	3.0	3.0
Part Time		
TOTAL	3.0	3.0

### Level of Service

Community Outreach and Citizen Engagement Same Level of Service

	Quartile	Score
	FY 2019	FY 2019
Community Outreach and Citizen Engagement	1	21.50

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City is the sole provider but there are other public or private entities which could be contracted to provide this service

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

COMMUNITY ENGAGEMENT

In the last budget cycle Community Affairs purchased a keypad polling system that has been used extensively by the Planning Department in community outreach and in other public meetings. We will continue to innovate by employing new applications in citizen engagement using mobile phones. These apps, such as Poll Anywhere, are cost effective and do not require hardware acquisition. Other cost savings include bringing community engagement and communications trainings to Park City and cost sharing these programs with other agencies, and developing in-house training programs.

**Section 5: Consequences of Funding Proposal at Lower Level**

CITY COUNCIL

Funding membership fees at a lower level would severely impact the City's partnership with Utah League of Cities and Towns who offers Park City the services of a skilled team of professionals to assist with the creation of policies and also provides significant support at the state legislative level. Funding noticing at a lower level would prevent Park City from meeting the noticing requirements of the State of Utah for public and open meetings, as well as required publication of Ordinances.

CITY MANAGER

Funding at a lower level would limit the City Manager's ability to meet regularly with members of the county government, school district, fire district, water reclamation district and other recreation entities. Also, participation in community events would be restricted. Furthermore, less funding has the potential to decrease our current high level of civic engagement. People are busy and their lives are complex. We have to continue to evolve our methods of civic discourse and participation in both form and opportunities. Technology, new approaches and targeted outreach are key to diversifying the community participation. Without an investment in technology and other resources to accomplish this goal, it will be difficult to maintain our current levels of participation. Finally, the City would get less input and buy-in at the beginning of a project. The process would be staff driven and become more efficient on the front end, but we would be highly vulnerable to criticism from unsatisfied stakeholders.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
		FY 2016	FY 2017	FY 2018	FY 2019
Community Outreach and Citizen Engagement-ECONOMY	Percent of formal complaints about capital projects that are responded to within 24 hours with a detailed description of the amended action.	100%	0%	0%	0%
Community Outreach and Citizen Engagement-ECONOMY	Percent of customer satisfaction survey respondents, for Main St. projects, that felt communication was effective.	100%	0%	0%	0%
Community Outreach and Citizen Engagement-COMMUNITY ENGAGEMENT	Percent of respondents who indicated that they had attended a public meeting at least once in the last 12 months.	0%	0%	0%	0%
Community Outreach and Citizen Engagement-COMMUNITY ENGAGEMENT	Percentage of NCS respondents that rated "opportunities to participate in community matters" as "good" or "excellent"	0%	0%	0%	0%
Community Outreach and Citizen Engagement-CITY MANAGER	Percent of weeks that City Manager, or designee, is interviewed on KPCW regarding City Council meetings	100%	100%	0%	0%
Community Outreach and Citizen Engagement-COMMUNITY ENGAGEMENT	# of PSA/Press Releases/Social Media Postings	0	0	0	0
Community Outreach and Citizen Engagement- COMMUNITY ENGAGEMENT	# of PSAs	0	0	0	0

**Description:**

FINANCE The Finance Department provides payroll, accounts payable and accounts receivable services. These services are provided with accuracy and timeliness. Another important factor of this program is customer service. Not only is this service provided to the public, but it is provided to internal departments as well.

**Council Goal:**

037 Engaged & Effective Government & Citizenry

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Fiscally and Legally Sound In an effort to keep the City fiscally and legally sound, the City must adhere to federal laws and regulations as well as to requirements imposed at the state level. As stewards of the public trust, the Finance Department continues to receive education and training in the areas required by those entities. The Financial Services program strives to maintain a high level of internal customer service as well as external customer service. It is imperative that payroll and accounts payable keep up with tax laws and regulations that apply.

**Section 1: Scope**

Change in Demand	Explanation
Program experiencing NO change in demand	

	Request	Rationale
	FY 2019	FY 2019
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018					FY 2019					FY 2020				
	Dept Req	RT Rec	CM REC	Revenue	Tot Rec Cost	Dept Req	RT Rec	CM REC	Revenue	Tot Rec Cost	Dept Req	RT Rec	CM REC	Revenue	Tot Rec Cost
FINANCE															
Personnel															
Materials															
Total FINANCE															
TOTAL															

FTEs	Budget FTEs	Budget FTEs
	FY 2019	FY 2020
Full Time	2.1	2.1
Part Time	0.6	0.6
TOTAL	2.7	2.7

**Level of Service**

Financial Services Same Level of Service

	Quartile	Score
	FY 2019	FY 2019
Financial Services	2	21.00

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Program is required by Federal, State or County legislation

**Section 4: Cost Savings / Innovation / Collaboration**

FINANCE Collaboration: All of the functions in the program collaborate with all the departments to ensure the accuracy and timeliness of payroll, accounts payable and accounts receivable.

**Section 5: Consequences of Funding Proposal at Lower Level**

FINANCE Funding at a lower level would decrease the service level internal services provides to all departments, as well as decrease the level of service to the public.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
		FY 2016	FY 2017	FY 2018	FY 2019
	-				
Financial Services-FINANCE	Output: Number of checks processed.	3804	3832	4000	0
Financial Services-FINANCE	Output: Number of payments recorded and deposited in the bank.	45184	40759	50000	0
Financial Services-FINANCE	Output: Number of paychecks/bonus checks and direct deposits processed.	15636	14104	15000	0
Financial Services- FINANCE	Output: Number of line items processed.	0	0	0	0
Financial Services- FINANCE	Output: Number of electronic payments recorded and deposited in the bank.	0	0	0	0
Financial Services- FINANCE	Output: Number of physical checks processed.	0	0	0	0
Financial Services- FINANCE	Output: Number of electronic payments processed.	0	0	0	0
Financial Services- FINANCE	Output: Number of payments recorded and deposited at the front desk.	0	0	0	0

**Description:**

BUDGET, DEBT & GRANTS Currently the Budget department provides a high level service related to capital. Services include capital budget preparation, evaluation and monitoring. The department oversees the Capital Improvement Plan (CIP) process. The department works with City project managers to set and evaluate capital projects budget and expenditures. The department manages the Project Accounting module in EDEN. The Department also manages the CIP data base which allows a detailed accounting of project prioritization, funding source and budget detail. As part of the budget process, budget staff prepares prioritization, reports, and general analysis related to capital and presents information to the City Manager and Council on all city capital projects and capital needs.

**Council Goal:**

014 Engaged & Effective Government & Citizenry

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Fiscally and Legally Sound In the Strategic Plan, approved by Council, one of their Desired Outcomes is to be fiscally and legally sound. In order to be fiscally sound as a City, it is of the utmost importance that Council, the City Manager, and staff have a high level of capital project preparation, coordination, and monitoring. Additionally, Council has continued to identify capital and infrastructure improvement and maintenance as a high priority to the continued development of the community.

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program Experiencing a MINIMAL increase in demand of 1% to 4% Demand is increasing due to a number of new Capital projects being undertaken in the City.

	Request	Rationale
	FY 2019	FY 2019
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req	RT Rec	CM REC	Revenue	Tot Rec Cost	Dept Req	RT Rec	CM REC	Revenue	Tot Rec Cost	
	FY 2018	FY 2019	FY 2019	FY 2019	FY 2019	FY 2020	FY 2020	FY 2020	FY 2020	FY 2020	
BUDGET, DEBT & GRANTS											
Personnel	51,066	50,992	50,992	50,995	-22,526	28,469	50,995	51,381	51,381	-22,526	28,855
Materials	433	433	433	433		433	433	433	433		433
Total BUDGET, DEBT & GRANTS	51,499	51,425	51,425	51,428	-22,526	28,902	51,428	51,814	51,814	-22,526	29,288
TOTAL	51,499	51,425	51,425	51,428	-22,526	28,902	51,428	51,814	51,814	-22,526	29,288

FTEs	Budget FTEs	
	FY 2019	FY 2020
Full Time	0.4	0.4
Part Time		
<b>TOTAL</b>	<b>0.4</b>	<b>0.4</b>

**Level of Service**

Capital Budgeting Same Level of Service

	Quartile	Score
	FY 2019	FY 2019
Capital Budgeting	2	20.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Program is required by Federal, State or County legislation

**Section 4: Cost Savings / Innovation / Collaboration**

BUDGET, DEBT & GRANTS Due to the restructuring of the Budget department, cost savings will result in this bid via personnel reprioritization of duties.

**Section 5: Consequences of Funding Proposal at Lower Level**

BUDGET, DEBT & GRANTS By funding at a lower level the department would not be able to provide CIP prioritization committee services. CIP staff report and presentations would be greatly diminished. CIP reporting and database maintenance would still be provided, but at reduced levels.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
		FY 2016	FY 2017	FY 2018	FY 2019
Capital Budgeting-BUDGET, DEBT & GRANTS	Percent of months in which CIP budget monitoring was completed	0%	0%	0%	0%
Capital Budgeting-BUDGET, DEBT & GRANTS	Percentage of Internal Service Survey (ISS) respondents who rated the quality of Capital Project Monitoring 'satisfactory' or above.	0%	93%	0%	0%
Capital Budgeting-BUDGET, DEBT & GRANTS	Percentage of Internal Service Survey (ISS) respondents who rated the usefulness of Capital Project Monitoring 'satisfactory' or above.	0%	93%	0%	0%

**Description:**

BLDG MAINT ADM The Building Maintenance Department provides a variety of services through Inspections and Contract Supervision for this program. It requires that City building inspection and contract supervision are performed throughout all City owned facilities so as to ensure the health and safety of building occupants along with supervising contractor provided building improvements.

**Council Goal:**

054 Inclusive & Healthy Community

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Well-Maintained Assets and Infrastructure

Open and Responsive Government has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. Mandated governmental regulations and the desire for quality control oversight are dictated by health and safety compliance. The building inspections and contract supervision program is a critical (core) function in preserving the City's infrastructure.

**Section 1: Scope**

**Change in Demand**

Program Experiencing a MODEST increase in demand of 5% to 14%

**Explanation**

	Request FY 2019	Rationale FY 2019
Inspections and Contract Supervision	SCENARIO 2: One new Building Maint III Contract position in FY19: \$87,163 HVAC energy efficiency software/training: \$18,000 Increase in Special Events/Cleaning costs: \$10,000 Cleaning Contract: \$63,000 TOTAL: \$178,163	
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Revenue FY 2019	Tot Rec Cost FY 2019	Dept Req FY 2020	RT Rec FY 2020	CM REC FY 2020	Revenue FY 2020	Tot Rec Cost FY 2020
BLDG MAINT ADM											
Personnel	109,594	122,870	109,796	109,809	-20,426	89,384	135,961	110,920	110,920	-20,426	90,495
Materials	17,695	17,695	17,695	17,695		17,695	17,695	17,695	17,695		17,695
Total BLDG MAINT ADM	127,289	140,565	127,491	127,504	-20,426	107,079	153,656	128,615	128,615	-20,426	108,190
<b>TOTAL</b>	<b>127,289</b>	<b>140,565</b>	<b>127,491</b>	<b>127,504</b>	<b>-20,426</b>	<b>107,079</b>	<b>153,656</b>	<b>128,615</b>	<b>128,615</b>	<b>-20,426</b>	<b>108,190</b>

FTEs	Budget FTEs FY 2019	Budget FTEs FY 2020
Full Time	1.1	1.1
Part Time		
<b>TOTAL</b>	<b>1.1</b>	<b>1.1</b>

**Level of Service**

Inspections and Contract Supervision Same Level of Service

	Quartile FY 2019	Score FY 2019
Inspections and Contract Supervision	2	20.50

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Program is required by Federal, State or County legislation

**Section 4: Cost Savings / Innovation / Collaboration**

BLDG MAINT ADM "Collaboration": Being in the Public Works Division, the Building Maintenance Department has a primary maintenance function in providing safe facilities. Working collaboratively with other governmental agencies and contractors has created efficiencies which allow for greater productivity. These require a tremendous amount of support by staff in coordinating the timing of installation & repairs. "Innovation": The Building Maintenance Department continually looks for creative ways to increase productivity, Environmental stewardship, service levels, and equipment availability while decreasing the carbon footprint and equipment downtime through innovation. Recent examples: upgrade the Police and Marsac buildings to new fob access control cards.

**Section 5: Consequences of Funding Proposal at Lower Level**

BLDG MAINT ADM The consequences of lowering the funding for this program include: falling out of compliances, unsafe facilities, and risk of possible citation. There would also be a decrease in contract oversight which would impact quality and increase complaints from tenants and building users.

**Section 6: Performance Measures**

	Description	Actual FY 2016	Actual FY 2017	Target FY 2018	Target FY 2019
Inspections and Contract Supervision-BLDG MAINT ADM	Percentage of customer complaints responded to within 72 hours, 24 hours for minor emergencies and 2 hours for major emergencies after receiving a service request.	0%	0%	95%	0%
Inspections and Contract Supervision-BLDG MAINT ADM	Percentage of alarm and fire protection systems inspected in City buildings yearly.	0%	0%	100%	0%

**Description:**

BUDGET, DEBT & GRANTS Currently the Budget department provides a moderate to high level of revenue/resource management for the City. The department presents the annual Financial Impact Assessment Report to City Council during visioning. Staff also presents a monthly revenue update for Council. The Budget department provides detailed sales and property tax information for City Council, the City Manager and city staff.

**Council Goal:**

035 Engaged & Effective Government & Citizenry

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Fiscally and Legally Sound Council has approved in the Strategic Plan, Open and Responsive Government, that one of their Desired Outcomes is to be fiscally and legally sound. In order to be fiscally sound as a City, it is of the upmost importance that Council, the City Manager, and staff have a high level of understanding of City revenue and an ability to accurately forecast it. Additionally, Council has identified the Budgeting for Outcomes (BFO) process has a high priority.

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program Experiencing a MINIMAL increase in demand of 1% to 4%

	Request	Rationale
	FY 2019	FY 2019
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018			FY 2019			FY 2020				
	Dept Req	RT Rec	CM REC	Revenue	Tot Rec Cost	Dept Req	RT Rec	CM REC	Revenue	Tot Rec Cost	
BUDGET, DEBT & GRANTS											
Personnel	26,545	26,520	26,520	26,521	-8,581	17,940	26,521	26,717	26,717	-8,581	18,136
Materials	2,432	2,432	2,432	2,432		2,432	2,432	2,432	2,432		2,432
Total BUDGET, DEBT & GRANTS	28,977	28,952	28,952	28,953	-8,581	20,372	28,953	29,149	29,149	-8,581	20,568
TOTAL	28,977	28,952	28,952	28,953	-8,581	20,372	28,953	29,149	29,149	-8,581	20,568

FTEs	Budget FTEs	
	FY 2019	FY 2020
Full Time	0.2	0.2
Part Time		
<b>TOTAL</b>	<b>0.2</b>	<b>0.2</b>

**Level of Service**

Revenue/Resource Management Same Level of Service

	Quartile	Score
	FY 2019	FY 2019
Revenue/Resource Management	2	20.25

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

BUDGET, DEBT & GRANTS

The Budget department has consolidated property tax analysis and data base management. Property tax data had been provided by an outside consultant and is now collected and compiled in-house. This results in a cost savings for the City. Also, due to the restructuring of the Budget department, cost savings will result in this bid via personnel reprioritization of duties. Even with fewer resources at the department's disposal, it's anticipated that level of service will not decrease.

**Section 5: Consequences of Funding Proposal at Lower Level**

BUDGET, DEBT & GRANTS

In a reduced scenario the department would not be able to provide fee analyses and impact fee calculations as well as maintain the property tax and sales tax database. Current services such as sales tax monitoring/reporting, long rang revenue projections, shortfall management, and property tax calculation would be reduced in scope and effectiveness. The ability to forecast revenues properly and to determine the proper revenue mix would be weakened.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
		FY 2016	FY 2017	FY 2018	FY 2019
Revenue/Resource Management-BUDGET, DEBT & GRANTS	Days after receiving property tax information from counties that property tax rate calculation sheets are filled out and returned.	0	0	0	0
Revenue/Resource Management-BUDGET, DEBT & GRANTS	Percent of Internal Service Survey (ISS) respondents who rated the quality of Revenue Forecasting and Analysis as "satisfactory" or above.	0%	90%	0%	0%
Revenue/Resource Management-BUDGET, DEBT & GRANTS	Percent of Internal Service Survey (ISS) respondents who rated the quality of Financial/Fee Analysis as "satisfactory" or above.	0%	89%	0%	0%

**Description:**

FLEET SERVICES DEPT This program provides for the ongoing maintenance and operation of the City's fleet of vehicles and equipment. This includes fuel, routine maintenance and repairs. Includes fueling, preventative maintenance and repair services for a fleet of 251 vehicles\equipment. The fleet has continued to grow in number and technical complexity.

**Council Goal:**

057 Engaged & Effective Government & Citizenry

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Well-Maintained Assets and Infrastructure Fleet Services provides support services to: Transit, Police, Water, Streets, Parks, Bldg Maint. Golf Course Maint., Tech Services, Recreation and the Marsac motor pool. These support services are critical to each of these departments achieving their mission(s) in the pursuit of Council Goals.

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a MODEST increase in demand of 5% to 14%

	Request	Rationale
	FY 2019	FY 2019
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2019				FY 2020			
	Dept Req	RT Rec	CM REC	Tot Rec Cost	Dept Req	RT Rec	CM REC	Tot Rec Cost
FLEET SERVICES DEPT								
Personnel	964,546	966,094	966,490	996,803	996,803	1,007,224	1,007,224	1,007,224
Materials	1,597,620	1,597,620	1,597,620	1,597,620	1,597,620	1,597,620	1,597,620	1,597,620
Total FLEET SERVICES DEPT	2,562,166	2,563,714	2,564,110	2,594,423	2,594,423	2,604,844	2,604,844	2,604,844
TOTAL	2,562,166	2,563,714	2,564,110	2,594,423	2,594,423	2,604,844	2,604,844	2,604,844

FTEs	Budget FTEs	
	FY 2019	FY 2020
Full Time	9.9	9.9
Part Time		
TOTAL	9.9	9.9

### Level of Service

Fleet Management & Maintenance Same Level of Service

	Quartile	Score
	FY 2019	FY 2019
Fleet Management & Maintenance	2	20.00

### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

#### Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

#### Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

### Section 4: Cost Savings / Innovation / Collaboration

FLEET SERVICES DEPT Over the past 6 years, in the face of significant growth in fleet size, hours and miles of operation, the fleet maintenance program has streamlined its management structure, which has yielded the City a minimum savings of \$50,000 per year in personnel costs. Fleet growth in size and technical complexity now dictates the need to add an additional mechanic. Fleet Services continually reviews fleet utilization to identify opportunities to consolidate and reduce fleet vehicles while still meeting user need. The Marsac Motor Pool has significantly reduced fleet size and costs.

### Section 5: Consequences of Funding Proposal at Lower Level

FLEET SERVICES DEPT Current Level of Service provides a base level of fueling, preventative maintenance and repair services to adequately maintain and operate the City's fleet. Funding the Fleet Maintenance program at a lower level would result in reduced vehicle appearance, increased vehicle downtime and shortened vehicle useful life. These consequences would hamper other divisions' ability to achieve their mission(s) and Council goals.

### Section 6: Performance Measures

	Description	Actual	Actual	Target	Target
		FY 2016	FY 2017	FY 2018	FY 2019
Fleet Management & Maintenance-FLEET SERVICES DEPT	Number of VEUs per mechanic (measured "vehicle equivalent units" to adjust for various equipment sizes).	26	0	26	0
Fleet Management & Maintenance-FLEET SERVICES DEPT	Customer Satisfaction from Internal Service Survey: Percentage of ratings satisfactory or above.	78%	0%	85%	0%
Fleet Management & Maintenance-FLEET SERVICES DEPT	Product Quality from Internal Service Survey: Percentage of ratings satisfactory or above.	80%	0%	85%	0%
Fleet Management & Maintenance-FLEET SERVICES DEPT	Percentage of mechanic time spent servicing vehicles and equipment ("Wrench-turning" hours to total hours)	78.7%	0%	80%	0%

**Description:**

HUMAN RESOURCES Compliance with multiple agencies, regulations and laws including the federal government, Utah State government and local government. This program involves keeping abreast of the changes to employment law and adhering to the requirements needed to comply, including but not limited to the Fair Labor Standards Act, Family Medical Leave, American with Disabilities Act and EEOC.

**Council Goal:**

046 Engaged & Effective Government & Citizenry

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Fiscally and Legally Sound Compliance in this area means no findings in audits by the Department of Labor, Equal Employment Opportunity Commission, State offices and other agencies. In order to achieve this, compliance policies are researched and updated as necessary, required notices are posted, and accurate records are kept. This is critical to meeting the outcomes in being compliant. We also oversee internal auditing as necessary and education for management staff.

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a MINIMAL increase in demand of 1% to 4%

	Request	Rationale
	FY 2019	FY 2019
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018			FY 2019			FY 2020			FY 2021					
	Dept Req	RT Rec	CM REC	Revenue	Tot Rec Cost	Dept Req	RT Rec	CM REC	Revenue	Tot Rec Cost	Dept Req	RT Rec	CM REC	Revenue	Tot Rec Cost
HUMAN RESOURCES															
Personnel	125,527	125,484	125,484	128,294	-56,756	71,538	128,294	129,246	129,246	-56,756					72,490
Materials	23,705	23,455	23,455	23,455		23,455	23,455	23,455	23,455						23,455
Total HUMAN RESOURCES	149,232	148,939	148,939	151,749	-56,756	94,993	151,749	152,701	152,701	-56,756					95,945
TOTAL	149,232	148,939	148,939	151,749	-56,756	94,993	151,749	152,701	152,701	-56,756					95,945

FTEs	Budget FTEs	Budget FTEs
	FY 2019	FY 2020
Full Time	0.9	0.9
Part Time		
<b>TOTAL</b>	0.9	0.9

**Level of Service**

Local, State, and Federal Compliance Same Level of Service

	Quartile	Score
	FY 2019	FY 2019
Local, State, and Federal Compliance	2	19.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves SOME portion of the Community and adds to their quality of life

**Reliance on City**

City is the sole provider but there are other public or private entities which could be contracted to provide this service

**Mandated**

Program is required by Federal, State or County legislation

**Section 4: Cost Savings / Innovation / Collaboration**

HUMAN RESOURCES By keeping the City in compliance with regulations, we are able to minimize behaviors that act to disengage and frustrate the employee population, as well as distractions and fines that could be caused by complaints resulting in audits.

**Section 5: Consequences of Funding Proposal at Lower Level**

HUMAN RESOURCES Audits by government officials are extremely costly and time-consuming if we are not being proactive in this area.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target
		FY 2016	FY 2017	FY 2018
Local, State, and Federal Compliance-HUMAN RESOURCES	# of violation inquiries received annually (IRS, INS, OSHA, Labor Commission, DOL, WC)	0.01	0.001	0.001

**Description:**

CITY ATTORNEY Legal staff provides support to all City departments to address needs and/or concerns in an efficient manner. Conduct ongoing training for all staff. Attend meetings, review reports and code issues for staff, Park City Council and all boards and commissions. Advise Park City staff on the full gamut of municipal issues, ethics, and public matters. Prepare legal memoranda on significant changes in laws affecting Park City.

**Council Goal:**

041 Engaged & Effective Government & Citizenry

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Fiscally and Legally Sound 1) Fiscally and legally sound 2) Engaged and capable workforce

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a MODEST increase in demand of 5% to 14%

	Request	Rationale
	FY 2019	FY 2019
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req		RT Rec		CM REC		Revenue		Tot Rec Cost		
	FY 2018	FY 2019	FY 2020	FY 2020	FY 2020	FY 2020					
CITY ATTORNEY											
Personnel	67,674	67,855	67,855	68,294	-15,090	53,204	68,294	68,738	68,738	-15,090	53,648
Materials	39,861	39,861	39,861	39,861		39,861	39,861	39,861	39,861		39,861
Total CITY ATTORNEY	107,535	107,716	107,716	108,155	-15,090	93,065	108,155	108,599	108,599	-15,090	93,509
TOTAL	107,535	107,716	107,716	108,155	-15,090	93,065	108,155	108,599	108,599	-15,090	93,509

FTEs	Budget FTEs	
	FY 2019	FY 2020
Full Time	0.4	0.4
Part Time	0.1	0.1
TOTAL	0.5	0.5

**Level of Service**

General Legal Support Enhanced Level of Service

	Quartile	Score
	FY 2019	FY 2019
General Legal Support	2	19.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Program is required by Federal, State or County legislation

**Section 4: Cost Savings / Innovation / Collaboration**

CITY ATTORNEY Proactive focus minimizes claims

**Section 5: Consequences of Funding Proposal at Lower Level**

CITY ATTORNEY Non-legal support would impact training, meeting attendance, report review and addressing other issues efficiently.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
		FY 2016	FY 2017	FY 2018	FY 2019
General Legal Support-CITY ATTORNEY'S OFFICE	Percent of staff inquires addressed within 3 days.	95%	100%	95%	0%

**Description:**

CITY Legal Staff provides in-house capability for efficient case administration with outside legal counsel retained for conflict/specialty cases.  
 ATTORNEY Represent Park City in mediations, arbitrations, administrative hearings, and trials. Prepare pleadings, motions, and legal memoranda on matters including employment lawsuits, personal injury lawsuits, property damage, water rights applications and claims of interference with water rights, crop loss claims, police liability claims, civil rights violations, and land use appeals. Conduct depositions and defend staff deponents in all of the foregoing matters.

**Council Goal:**

090 Engaged & Effective Government & Citizenry

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Fiscally and Legally Sound Fiscally and legally sound

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a SIGNIFICANT increase in demand of 15% to 24%

	Request	Rationale
	FY 2019	FY 2019
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req		RT Rec		CM REC		Revenue		Tot Rec Cost		
	FY 2018	FY 2019	FY 2020	FY 2020	FY 2020						
CITY ATTORNEY											
Personnel	92,684	92,877	92,877	93,407	-68,453	24,955	93,407	94,021	94,021	-68,453	25,568
Materials	2,852	2,852	2,852	2,852		2,852	2,852	2,852	2,852		2,852
Total CITY ATTORNEY	95,536	95,729	95,729	96,259	-68,453	27,807	96,259	96,873	96,873	-68,453	28,420
TOTAL	95,536	95,729	95,729	96,259	-68,453	27,807	96,259	96,873	96,873	-68,453	28,420

FTEs	Budget FTEs	Budget FTEs
	FY 2019	FY 2020
Full Time	0.6	0.6
Part Time	0.1	0.1
TOTAL	0.7	0.7

**Level of Service**

Litigation Same Level of Service

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	Quartile	Score
	FY 2019	FY 2019
Litigation	2	19.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves only a SMALL portion of the Community but still adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Program is required by Federal, State or County legislation

**Section 4: Cost Savings / Innovation / Collaboration**

CITY ATTORNEY Internal costs are less than hiring outside counsel

**Section 5: Consequences of Funding Proposal at Lower Level**

CITY ATTORNEY Outsourcing litigation to outside counsel would likely increase in costs over a long-term period.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
		FY 2016	FY 2017	FY 2018	FY 2019
Litigation-CITY ATTORNEY'S OFFICE	Percent of court deadlines met without extensions.	0.95%	1%	1%	0%
Litigation-CITY ATTORNEY'S OFFICE	Time dedicated to resolve city claims is at least approximately 20%; including consultations with outside counsel.	No	No	No	No

**Description:**

CITY MANAGER Staff assistance to City Council members and the Mayor in the performance of their official duties. Scheduling information requests, staff reports, workshop preparations and time in meetings, and other things paid City employees do to enable Council members to make governing happen. Staff is involved on a daily basis in the preparation of staff reports, workshops and meetings to aid Council and the Mayor in the performance of their official duties.

CITY ATTORNEY Advise all city boards, commissions, mayor and city council of federal and state laws and regulations. Attend meetings and provide legal annual training to members of the same. The Legal Staff provides active support to all boards and commissions so as to address public concerns and questions in a timely and efficient manner.

**Council Goal:**

049 Engaged & Effective Government & Citizenry

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Transparent Government Open and Responsive Government is a high priority of the City Council and Mayor.

**Section 1: Scope**

**Change in Demand**      **Explanation**  
 Program experiencing NO change in demand

	Request	Rationale
	FY 2019	FY 2019
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2019			FY 2020		
	Dept Req	RT Rec	CM REC	Dept Req	RT Rec	CM REC
CITY MANAGER						
Personnel	99,383	99,637	103,806	103,806	104,473	104,473
Materials	24,535	24,535	24,535	24,535	24,535	24,535
Total CITY MANAGER	123,918	124,172	128,341	128,341	129,008	129,008
CITY ATTORNEY						
Personnel	266,919	267,803	272,995	272,995	274,540	274,540
Materials	6,337	6,337	6,337	6,337	6,337	6,337
Total CITY ATTORNEY	273,256	274,140	279,332	279,332	280,877	280,877
TOTAL	397,174	398,312	407,673	407,673	409,885	409,885

FTEs	Budget FTEs	
	FY 2019	FY 2020
Full Time	2.1	2.1
Part Time	0.1	0.1
<b>TOTAL</b>	<b>2.2</b>	<b>2.2</b>

**Level of Service**

Council & Board Support Same Level of Service

	Quartile	Score
	FY 2019	FY 2019
Council & Board Support	2	19.50

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

**Reliance on City**

City is the sole provider but there are other public or private entities which could be contracted to provide this service

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

CITY MANAGER Innovation this year will come in the form of increased interagency outreach. The City has an interest in raising its profile and presence among its regional partners. Also, proactive focus reduces errors/liability.

**Section 5: Consequences of Funding Proposal at Lower Level**

CITY MANAGER Consequences of lowering funding for this program include impacts on facilitation of policy decisions in accordance with goals and priorities of the Mayor and Council, as well as reduced opportunities for regular meetings and communication with Council and Mayor. Also, non-legal support would impact training levels, meeting attendance, report review and addressing other issues efficiently.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
		FY 2016	FY 2017	FY 2018	FY 2019
Council & Board Support-CITY MANAGER	Percent of NCS respondents whose overall confidence in Park City government is "good" or "excellent"	58%	61%	0%	0%
Council & Board Support-CITY MANAGER	Percent of employees satisfied with the City Manager's office.	92%	96%	0%	0%
Council & Board Support-CITY ATTORNEY'S OFFICE	Percent of staff reports reviewed within three days.	95%	95%	95%	0%
Council & Board Support-CITY ATTORNEY'S OFFICE	Conduct annual training with all Boards, Commissions and Council in accordance with Master Training Calendar.	1	1	1	0



Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Revenue FY 2019	Tot Rec Cost FY 2019	Dept Req FY 2020	RT Rec FY 2020	CM REC FY 2020	Revenue FY 2020	Tot Rec Cost FY 2020
Personnel	66,191	66,414	66,414	70,048	-9,562	60,486	70,048	70,438	70,438	-9,562	60,876
Materials	7,118	7,118	7,118	7,118		7,118	7,118	7,118	7,118		7,118
Total CITY MANAGER	73,309	73,532	73,532	77,166	-9,562	67,604	77,166	77,556	77,556	-9,562	67,994
ENVIRONMENTAL SUSTAINABILITY											
Materials	58,050	58,050	58,050	58,050		58,050	58,050	58,050	58,050		58,050
Total ENVIRONMENTAL SUSTAINABILITY	58,050	58,050	58,050	58,050		58,050	58,050	58,050	58,050		58,050
CONTINGENCY/GENERAL											
Materials	50,000	50,000	50,000	75,000		75,000	75,000	75,000	75,000		75,000
Total CONTINGENCY/GENERAL	50,000	50,000	50,000	75,000		75,000	75,000	75,000	75,000		75,000
<b>TOTAL</b>	<b>366,241</b>	<b>366,464</b>	<b>366,464</b>	<b>395,097</b>	<b>-19,124</b>	<b>375,973</b>	<b>395,097</b>	<b>395,487</b>	<b>395,487</b>	<b>-19,124</b>	<b>376,363</b>

FTEs	Budget FTEs	
	FY 2019	FY 2020
Full Time	0.4	0.4
Part Time		
<b>TOTAL</b>	<b>0.4</b>	<b>0.4</b>

**Level of Service**

Policy Creation & Implementation Same Level of Service

	Quartile	Score
	FY 2019	FY 2019
Policy Creation & Implementation	2	19.50

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City is the sole provider but there are other public or private entities which could be contracted to provide this service

**Mandated**

Program is required by Charter or other incorporation documents OR to comply with regulatory agency standards

**Section 4: Cost Savings / Innovation / Collaboration**

CITY MANAGER Drawing from the professional expertise of Staff, the Manager is able to reduce spending for discretionary consulting services.

**Section 5: Consequences of Funding Proposal at Lower Level**

CITY COUNCIL Partnerships with Utah League of Cities and Towns provide Park City the services of a skilled team of professional to assist with

creation of policies and also provide significant support at the state legislative level. Reduced funding could prevent the City from participating in this valuable partnership. Reduced funding for Legal Notices would lessen the City's ability to comply with legal requirements of the Utah State Code.

CITY MANAGER

Reduced funding would result in delays in framing policy and would necessitate less detailed implementation. Council will not be able to implement as many initiatives. Partnerships with organizations such as Utah League of Cities and Towns offer Park City the services of a skilled team of professionals to assist with the creation of policies and also provide significant support at the state legislative level.

ENVIRONMENTAL SUSTAINABILITY

Reductions would remove the funding for the Regional Community Development position and would reduce the ability of the city to collaborate regionally.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
		FY 2016	FY 2017	FY 2018	FY 2019
	-				
Policy Creation & Implementation-CITY COUNCIL	Percent of Council saying that Policy framing is good or excellent.	0%	0%	0%	0%
Policy Creation and Implementation-CITY COUNCIL	Percent of Council saying implementation is good or excellent.	0%	0%	0%	0%



Expenditures		Dept Req	RT Rec	CM REC	Tot Rec Cost	Dept Req	RT Rec	CM REC	Tot Rec Cost
	FY 2018	FY 2019	FY 2019	FY 2019	FY 2019	FY 2020	FY 2020	FY 2020	FY 2020
Materials	125								
Total COMMUNICATION CENTER	22,826								
<b>TOTAL</b>	<b>99,671</b>	<b>76,810</b>	<b>76,810</b>	<b>78,778</b>	<b>78,778</b>	<b>78,778</b>	<b>79,095</b>	<b>79,095</b>	<b>79,095</b>

FTEs	Budget FTEs	
	FY 2019	FY 2020
Full Time	0.3	0.3
Part Time	0.1	0.1
<b>TOTAL</b>	<b>0.4</b>	<b>0.4</b>

**Level of Service**

Records Management Same Level of Service

	Quartile	Score
	FY 2019	FY 2019
Records Management	2	19.00

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SUBSTANTIAL portion of the City and adds to their quality of life

**Reliance on City**

the City is the sole provider but there are other public or private entities which could be contracted to provide this service

**Mandated**

Program is required by Federal, State or County legislation

**Section 4: Cost Savings / Innovation / Collaboration**

TECHNICAL & CUSTOMER SERVICES

New innovative and collaborative approaches were taken this year including: conversion of retention schedules into a database for ease of access and compliance verification; centralized GRAMA process for records tracking and reporting; creation of a new records room and relocation of library records.

**Section 5: Consequences of Funding Proposal at Lower Level**

TECHNICAL & CUSTOMER SERVICES

Reduction of funding will thwart efforts to eliminate paper processes. While current processes could continue, our physical storage capacity is also limited, thus reduction in storage duration cycles (Record Retention Schedules) would be necessary. Also, a decrease in funding of the Records function would diminish the high level of customer service now in place. It would also hinder our ability to meet our state and federal for reporting requirements.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
		FY 2016	FY 2017	FY 2018	FY 2019
Records Management-TECHNICAL & CUSTOMER SERVICES	Percent of users satisfied or very satisfied with Records Management	0%	0%	100%	0%
Records Management-TECHNICAL & CUSTOMER SERVICES	Average time in hours to fulfill records request	0	0	24	0
Records Management-TECHNICAL & CUSTOMER SERVICES	Annual Records / GRAMA trainings held	0	0	2	0
Records Management-TECHNICAL & CUSTOMER SERVICES	Percent of Departments compliant in records / GRAMA maintenance	0%	0%	0%	0%
Records Management-POLICE	100% of report requests met within ten days	100%	0%	0%	0%
Records Management-POLICE	100% of state required forms submitted within the 10 day time frame required by state statute.	100%	0%	0%	0%

**Description:**

TECHNICAL & CUSTOMER SERVICES Network Support manages network infrastructure and security across fifteen locations providing phone, data, Wi-Fi and remote access services. This includes support of datacenter operations and backup system support. This program also implements and supports technology projects.

**Council Goal:**

044 Engaged & Effective Government & Citizenry

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Well-Maintained Assets and Infrastructure Open and responsive government has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. Network connectivity provides this through allowing complex software packages that allow departments to respond to citizens with requests in a timely manner while effectively enabling departments to communicate and share data saving time and effort.

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a MODEST increase in demand of 5% to 14%

	Request	Rationale
	FY 2019	FY 2019
Network Support	SCENARIO 2:Personnel Request:1) IT Coordinator II: \$109,2682) Reclass of IT Coordinator II to III: \$5,728Other Requests (in order of priority):1) Isilon Module data storage- \$6,0002) ESA email filtering- \$2000, and HelpDesk management and automation software- \$3,9603) Cisco service subscriptions: ASA/Firepower- \$30004) FBI/Homeland Security Subscription- \$12,0005) Latitude Geographic GeoCortix Essentials/Analytics maintenance- \$5,2006) Mobile Management Solution/Service- \$10,0007) Website Collaboration Tools- \$8,0008) Dropbox subscription- \$2,000-Closed Captioning services on the live stream audio during City Council and Planning Commission meetings- \$29,965 (total will be lowered by \$7,000 offset due to City Council switching over to Granicus software from MinuteTraq, and \$8,000 offset from Planning Dept chipping in to the cost, because Closed Captioning services would be used in Planning Commission meetings)TOTAL: \$190,121	
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Revenue FY 2019	Tot Rec Cost FY 2019	Dept Req FY 2020	RT Rec FY 2020	CM REC FY 2020	Revenue FY 2020	Tot Rec Cost FY 2020
TECHNICAL & CUSTOMER SERVICES											
Personnel	180,239	191,728	180,801	182,625	-53,497	129,128	182,625	183,841	183,841	-53,497	130,345
Materials	74,694	101,194	74,694	74,694		74,694	74,694	74,694	74,694		74,694
Total TECHNICAL & CUSTOMER SERVICES	254,933	292,922	255,495	257,319	-53,497	203,822	257,319	258,535	258,535	-53,497	205,039
TOTAL	254,933	292,922	255,495	257,319	-53,497	203,822	257,319	258,535	258,535	-53,497	205,039

FTEs	Budget FTEs	
	FY 2019	FY 2020
Full Time	1.2	1.2
Part Time		
<b>TOTAL</b>	<b>1.2</b>	<b>1.2</b>

**Level of Service**

Network Support Enhanced Level of Service

	Quartile	Score
	FY 2019	FY 2019
Network Support	2	19.00

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

TECHNICAL & CUSTOMER SERVICES Network innovations include high-speed wireless links to the ice arena and water treatment plant. Security enhancements are being installed with redundant wireless connections to critical infrastructure. Fiber network and Wi-Fi expansion has also occurred at several facilities.

**Section 5: Consequences of Funding Proposal at Lower Level**

TECHNICAL & CUSTOMER SERVICES Support reductions would reduce response times to support and project requests. Reductions will pose risks to proactively manage equipment, security, and updates. Network operations represents a critical component to the foundation of IT operations; should the level of funding be decreased into future years, there will be an increased level of risk, cost and downtime.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
		FY 2016	FY 2017	FY 2018	FY 2019
Network Support-TECHNICAL & CUSTOMER SERVICES	Percent of network available for use or log in	0%	0%	100%	0%
Network Support-TECHNICAL & CUSTOMER SERVICES	Percent of users satisfied or very satisfied with network support	0%	0%	100%	0%

**Description:**

CITY ATTORNEY The Self- Insurance/Risk Management Fund provides for a fairly high level of risk management. Park City exposures are unique due to its resort environment, degree of visitation, and extensive public services. The current risk management program provides a balance of self-insurance and risk transfer. Insurance coverage currently includes liability, property, workers compensations, boiler & machinery, crime, bonds, and other minor policies related to City leases. Provide lines of insurance and underwriting insurance requirements on City contracts and projects, as appropriate for risk transfer. Provides response and follow-up to accidents/incidents, and administration/defense for claims and litigation. Creates and maintains policies designed to minimize exposure to loss, review claims against the city; review insurance premium quotes and coverage options; maintain any losses to a minimum.

SELF INS & SEC BOND Also includes Safety Programs and Security Maintenance accounts.

**Council Goal:**

088 Engaged & Effective Government & Citizenry

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Fiscally and Legally Sound Workload will increase for both paralegals and two attorneys for the reviewing and assessing of incident claims in order to avoid potential litigation. The increase will also come as a result of examining annual underwriting deadlines on City-owned properties, equipment and liability policies.

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program Experiencing a SIGNIFICANT increase in demand of 15% to 24%

	Request	Rationale
	FY 2019	FY 2019
Risk Management	SELF INS & SEC BOND (\$71,492)The request is to increase the insurance line item to match the existing one in next year's projected quote. TOTAL: \$71,492	
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Revenue FY 2019	Tot Rec Cost FY 2019	Dept Req FY 2020	RT Rec FY 2020	CM REC FY 2020	Revenue FY 2020	Tot Rec Cost FY 2020
	CITY ATTORNEY										
Personnel	48,364	48,533	48,533	48,884		48,884	48,884	49,212	49,212		49,212
Materials	1,900	1,900	1,900	1,900		1,900	1,900	1,900	1,900		1,900
Total CITY ATTORNEY	50,264	50,433	50,433	50,784		50,784	50,784	51,112	51,112		51,112
SELF INS & SEC BOND											
Materials	92,944	1,049,992	1,049,992	1,049,992	-885,556	164,436	1,049,992	1,049,992	1,049,992	-885,556	164,436
Total SELF INS & SEC	92,944	1,049,992	1,049,992	1,049,992	-885,556	164,436	1,049,992	1,049,992	1,049,992	-885,556	164,436

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Revenue FY 2019	Tot Rec Cost FY 2019	Dept Req FY 2020	RT Rec FY 2020	CM REC FY 2020	Revenue FY 2020	Tot Rec Cost FY 2020
BOND											
WORKERS COMP											
Materials	275,000	275,000	275,000	275,000		275,000	275,000	275,000	275,000		275,000
Total WORKERS COMP	275,000	275,000	275,000	275,000		275,000	275,000	275,000	275,000		275,000
<b>TOTAL</b>	<b>418,208</b>	<b>1,375,424</b>	<b>1,375,424</b>	<b>1,375,776</b>	<b>-885,556</b>	<b>490,220</b>	<b>1,375,776</b>	<b>1,376,104</b>	<b>1,376,104</b>	<b>-885,556</b>	<b>490,548</b>

FTEs	Budget FTEs FY 2019	Budget FTEs FY 2020
Full Time	0.3	0.3
Part Time	0.1	0.1
<b>TOTAL</b>	<b>0.4</b>	<b>0.4</b>

**Level of Service**

Risk Management Same Level of Service

	Quartile	Score
	FY 2019	FY 2019
Risk Management	2	19.00

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves SOME portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Program is required by Federal, State or County legislation

**Section 4: Cost Savings / Innovation / Collaboration**

CITY ATTORNEY	Provide training to all departments to keep any claims to a minimum.
SELF INS & SEC BOND	Safety and Security programs are a part of this program and often do joint interdepartmental innovation and collaboration while sharing costs.

**Section 5: Consequences of Funding Proposal at Lower Level**

CITY ATTORNEY	Risk management may transfer risk back onto the City and increase exposures that may result in financial impact, loss and/or reduction in safety. Certain programs and coverages may be required by law i.e. workers compensation.
SELF INS & SEC BOND	Mandatory safety programs and security measures may not meet requirements.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
		FY 2016	FY 2017	FY 2018	FY 2019
Risk Management-CITY ATTORNEY'S OFFICE	Percent of incident claims investigated by staff.	0%	0%	0%	0%

**Description:**

BLDG MAINT ADM The Building Maintenance Department provides a variety of janitorial services for this program. It requires that janitorial services be performed in City buildings to ensure cleanliness and a respectable appearance for staff and visitors. Includes general cleaning services such as carpet, windows, restrooms, offices, and common areas. Much of this program is outsourced to private businesses for efficiency. Challenges to the goal of this program are high costs associated with environmentally friendly cleaning products, which are used due to increasing community expectations to go "green".

**Council Goal:**

092 Engaged & Effective Government & Citizenry

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Well-Maintained Assets and Infrastructure Open and Responsive Government has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community and user groups have also expressed their desire for clean, presentable facilities. The Janitorial program is a critical function and proposed enhancement of the program is based on a citizen request for enhanced services and inflation in the cost of environmentally friendly cleaning products and materials.

**Section 1: Scope**

Change in Demand	Explanation
Program experiencing a MODEST increase in demand of 5% to 14%	

	Request	Rationale
	FY 2019	FY 2019
Janitorial Services	SCENARIO 2:One new Building Maint III Contract position in FY19: \$87,163HVAC energy efficiency software/training: \$18,000Increase in Special Events/Cleaning costs: \$10,000Cleaning Contract: \$63,000TOTAL: \$178,163	
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018				FY 2019				FY 2020			
	Dept Req	RT Rec	CM REC	Tot Rec Cost	Dept Req	RT Rec	CM REC	Tot Rec Cost	Dept Req	RT Rec	CM REC	Tot Rec Cost
BLDG MAINT ADM												
Personnel	142,637	164,764	142,973	142,993	142,993	186,579	144,527	144,527	144,527			144,527
Materials	323,920	392,420	364,420	364,420	364,420	364,420	364,420	364,420	364,420			364,420
Total BLDG MAINT ADM	466,557	557,184	507,393	507,413	507,413	550,999	508,947	508,947	508,947			508,947
<b>TOTAL</b>	<b>466,557</b>	<b>557,184</b>	<b>507,393</b>	<b>507,413</b>	<b>507,413</b>	<b>550,999</b>	<b>508,947</b>	<b>508,947</b>	<b>508,947</b>			<b>508,947</b>

FTEs	Budget FTEs	
	FY 2019	FY 2020
Full Time	1.5	1.5
Part Time		
<b>TOTAL</b>	<b>1.5</b>	<b>1.5</b>

**Level of Service**

Janitorial Services Same Level of Service

	Quartile	Score
	FY 2019	FY 2019
Janitorial Services	2	18.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses within City limits

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

BLDG MAINT ADM "Innovation": The Building Maintenance Department continually looks for creative ways to increase productivity, Environmental stewardship, service levels, and equipment availability that will decrease carbon footprint and equipment downtime through innovation. Industry trends are to move toward increasing availability of environmentally friendly janitorial products.

**Section 5: Consequences of Funding Proposal at Lower Level**

BLDG MAINT ADM The consequences of lowering the funding for this program include: Reduction in building and restroom cleanliness. There would also be an increase in citizen and staff complaints due to established expectations.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
		FY 2016	FY 2017	FY 2018	FY 2019
Janitorial Services-BLDG MAINT ADM	Percentage of City buildings cleaned based on weekly schedule.	0%	0%	100%	0%

**Description:**

HUMAN RESOURCES Benefits programs include health, dental, retirement, disability and life insurance offerings. The stability of employees made available by these programs allows the City to remain competitive with marketable and comparable employee job opportunities. This benefits both the internal and external City customer with longevity, training and institutional memory. This also allows employees the occasional needed flexibility to deal with significant and minor challenges in their personal lives, which allows them to be productive and stable in the work force. Benefits costs are included as part of salary comparison data undermining salary levels, so quality programs at low costs are important to both the City and the employees.

**Council Goal:**

078 Engaged & Effective Government & Citizenry

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Fiscally and Legally Sound Turnover and loss of key employees who demonstrate excellence and loyalty is a major cost and loss of service for the City. In order to function well and be open and responsive to Citizen needs and requests, stable employees with experience and training are necessary.

**Section 1: Scope**

Change in Demand	Explanation
Program experiencing NO change in demand	

	Request	Rationale
	FY 2019	FY 2019
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req	RT Rec	CM REC	Revenue	Tot Rec Cost	Dept Req	RT Rec	CM REC	Revenue	Tot Rec Cost	
	FY 2018	FY 2019	FY 2019	FY 2019	FY 2019	FY 2020	FY 2020	FY 2020	FY 2020	FY 2020	
HUMAN RESOURCES											
Personnel	64,924	65,380	65,380	65,945	-29,543	36,402	65,945	66,527	66,527	-29,543	36,984
Materials	11,165	11,090	11,090	11,090		11,090	11,090	11,090	11,090		11,090
Total HUMAN RESOURCES	76,089	76,470	76,470	77,035	-29,543	47,492	77,035	77,617	77,617	-29,543	48,074
TOTAL	76,089	76,470	76,470	77,035	-29,543	47,492	77,035	77,617	77,617	-29,543	48,074

FTEs	Budget FTEs	
	FY 2019	FY 2020
Full Time	0.6	0.6
Part Time		
<b>TOTAL</b>	<b>0.6</b>	<b>0.6</b>

**Level of Service**

Benefit Design/Administration Same Level of Service

	Quartile	Score
	FY 2019	FY 2019
Benefit Design/Administration	2	18.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves SOME portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Program is required by Federal, State or County legislation

**Section 4: Cost Savings / Innovation / Collaboration**

**HUMAN RESOURCES** Competitive benefit offerings provide greater stability and allow the City to overcome unnecessary additional training, recruitment and replacement costs. Industry studies cite total costs of recruitment, training and lost productivity associated with turnover at 2-3 times the cost of a position's annual salary. Cost savings by remaining competitive with other job opportunities of employees is significant to the City. Innovations in this area include costs savings associated with renewals by completing some necessary administrative work in-house, as well as adopting online programs to lower customer service costs by producers.

**Section 5: Consequences of Funding Proposal at Lower Level**

**HUMAN RESOURCES** Reductions in established benefits programs would result in employee compensation not meeting the City standard of "market pay" as benefit costs are one contributor to "total compensation" comparisons. Market analysis would need to be conducted by staff, as well as revised recommendations by Council on compensation directives.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
		FY 2016	FY 2017	FY 2018	FY 2019
Benefits Design/Administration-HUMAN RESOURCES	Percent of increase to benefit dollar costs compared to national average.	0%	0%	15%	15%
Benefits Design/Administration-HUMAN RESOURCES	Benefit-to-pay ratio for 40K salary.	0%	0%	80%	82%
Benefits Design/Administration-HUMAN RESOURCES	Employer-to-Employee benefit ratio cost (compare to Wasatch Comp Group Data)	0%	6%	0%	0%

**Description:**

CITY ATTORNEY The City Attorney and Deputy City Attorney are assigned to Human Resources to address personnel related needs in a timely and efficient manner, including: special employment agreements, disciplinary actions, complaints, terminations, and administrative appeals. Act as lead counsel on employment litigation. Counsel managers on emerging employment case law.

**Council Goal:**

081 Engaged & Effective Government & Citizenry

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Gold Medal Performance Organization

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a MINIMAL increase in demand of 1% to 4%

	Request	Rationale
	FY 2019	FY 2019
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req	RT Rec	CM REC	Revenue	Tot Rec Cost	Dept Req	RT Rec	CM REC	Revenue	Tot Rec Cost	
	FY 2018	FY 2019	FY 2019	FY 2019	FY 2019	FY 2020	FY 2020	FY 2020	FY 2020	FY 2020	
CITY ATTORNEY											
Personnel	61,681	61,862	61,862	62,304	-24,668	37,636	62,304	62,695	62,695	-24,668	38,027
Materials	1,899	1,899	1,899	1,899		1,899	1,899	1,899	1,899		1,899
Total CITY ATTORNEY	63,580	63,761	63,761	64,203	-24,668	39,535	64,203	64,594	64,594	-24,668	39,926
TOTAL	63,580	63,761	63,761	64,203	-24,668	39,535	64,203	64,594	64,594	-24,668	39,926

FTEs	Budget FTEs	Budget FTEs
	FY 2019	FY 2020
Full Time	0.4	0.4
Part Time	0.1	0.1
TOTAL	0.4	0.4

**Level of Service**

Employment Review Same Level of Service

	Quartile	Score
	FY 2019	FY 2019
Employment Review	2	18.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves only a SMALL portion of the Community but still adds to their quality of life

**Reliance on City**

City is the sole provider but there are other public or private entities which could be contracted to provide this service

**Mandated**

Program is required by Federal, State or County legislation

**Section 4: Cost Savings / Innovation / Collaboration**

CITY ATTORNEY Internal resources are less expensive than outside counsel

**Section 5: Consequences of Funding Proposal at Lower Level**

CITY ATTORNEY Non-legal support would spend adequate time with employee related issues, and address report reviews efficiently.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
		FY 2016	FY 2017	FY 2018	FY 2019
Employment Review-CITY ATTORNEY'S OFFICE	Percent of employee contracts reviewed within three days.	100%	99%	99%	0%
Employment Review-CITY ATTORNEY'S OFFICE	Percent of legal questions from Human Resources and other departments answered within three days, unless extenuating circumstances	100%	100%	100%	0%

**Description:**

CITY MANAGER This includes all of the staff support roles of the Executive Team. This largely reflects the daily operations of our local government: High level of citizens and business community support and interaction. Significant internal support of the many teams within the City and providing leadership to those teams.

**Council Goal:**

019 Engaged & Effective Government & Citizenry

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Gold Medal Performance Organization Council has identified open and responsive government as a top priority. Much of the public's interaction with the City is through the Executive office. The Recorder and Senior Recorder are the people that are responsible for much of the perception that the City Manager and Mayor are responsive to citizens. They are often the first line of contact for the public and are an extension of the Mayor and City Manager roles.

**Section 1: Scope**

Change in Demand	Explanation
Program experiencing NO change in demand	

	Request	Rationale
	FY 2019	FY 2019
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2019					FY 2020					
	Dept Req	RT Rec	CM REC	Revenue	Tot Rec Cost	Dept Req	RT Rec	CM REC	Revenue	Tot Rec Cost	
CITY MANAGER											
Personnel	173,543	173,053	173,053	180,056	-72,352	107,704	180,056	181,264	181,264	-72,352	108,912
Materials	14,951	14,951	14,951	14,951		14,951	14,951	14,951	14,951		14,951
Total CITY MANAGER	188,494	188,004	188,004	195,007	-72,352	122,655	195,007	196,215	196,215	-72,352	123,863
TOTAL	188,494	188,004	188,004	195,007	-72,352	122,655	195,007	196,215	196,215	-72,352	123,863

FTEs	Budget FTEs	
	FY 2019	FY 2020
Full Time	1.1	1.1
Part Time		
<b>TOTAL</b>	<b>1.1</b>	<b>1.1</b>

**Level of Service**

Staff Support      Reduced Level of Service

	Quartile	Score
	FY 2019	FY 2019
Staff Support	2	18.50

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City is the sole provider of the service and there are no other public or private entities that provide this type of service

**Mandated**

Program is required by Charter or other incorporation documents OR to comply with regulatory agency standards

**Section 4: Cost Savings / Innovation / Collaboration**

CITY MANAGER The City benefits greatly from the experience of the City Recorder and Senior City Recorder and they are paid accordingly.

**Section 5: Consequences of Funding Proposal at Lower Level**

CITY MANAGER If there is no overlap between the current City Recorder and Senior City Recorder and their respective replacements, there will be a reduction in services levels for a period of at least one to two years. By the nature of being new, any new hires that do not have the opportunity to learn from the current City Recorder and Senior City Recorder will take significantly longer to learn the job. New people are just slower... and that slowness is exacerbated by having to learn everything without any training.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
		FY 2016	FY 2017	FY 2018	FY 2019
Staff Support-CITY MANAGER	Percentage (%) of staff reports completed by Thursdays at 5 PM.	80%	75%	0%	0%

**Description:**

TECHNICAL & CUSTOMER SERVICES Communication utilities include reoccurring monthly services that include phone/fax lines, data circuits, alarm systems, and internet connectivity. This program was created to accurately represent spending for communication services for organizational objectives.

**Council Goal:**

087 Engaged & Effective Government & Citizenry

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Well-Maintained Assets and Infrastructure With a proven track record of providing excellent customer service, both within and outside PCMC, IT continues to educate our customers and improve customer service in multiple ways. Answering incoming phone calls, directing walk-in traffic, and managing the PCMC Website is beneficial to citizens, visitors and employees.

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a MODEST increase in demand of 5% to 14%

As more services are reliant on internet access for both internal and external operations, IT has increased the bandwidth and enhanced network redundancy to support this demand.

	Request	Rationale
	FY 2019	FY 2019
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Revenue FY 2019	Tot Rec Cost FY 2019	Dept Req FY 2020	RT Rec FY 2020	CM REC FY 2020	Revenue FY 2020	Tot Rec Cost FY 2020
TECHNICAL & CUSTOMER SERVICES											
Personnel	48,228	48,363	48,363	50,540	-25,590	24,950	50,540	50,805	50,805	-25,590	25,215
Materials	91,400	91,400	91,400	91,400		91,400	91,400	91,400	91,400		91,400
Total TECHNICAL & CUSTOMER SERVICES	139,628	139,763	139,763	141,940	-25,590	116,350	141,940	142,205	142,205	-25,590	116,615
TOTAL	139,628	139,763	139,763	141,940	-25,590	116,350	141,940	142,205	142,205	-25,590	116,615

FTEs	Budget FTEs	
	FY 2019	FY 2020
Full Time	0.3	0.3
Part Time	0.4	0.4
<b>TOTAL</b>	<b>0.6</b>	<b>0.6</b>

**Level of Service**

IT Utilities Same Level of Service

	Quartile	Score
	FY 2019	FY 2019
IT Utilities	2	18.00

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life being offered by other private businesses not within City limits

**Reliance on City**

City provides program and program is currently or policy OR to fulfill franchise or contractual agreement

**Mandated**

**Section 4: Cost Savings / Innovation / Collaboration**

TECHNICAL & CUSTOMER SERVICES Communication bills are reviewed regularly and services are cancelled or upgraded as necessary.

**Section 5: Consequences of Funding Proposal at Lower Level**

TECHNICAL & CUSTOMER SERVICES Reduced funding of communication utilities would result in reduced services levels. This includes: slower circuit performance; elimination of redundant failover backup links, reduced phone and internet services.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
		FY 2016	FY 2017	FY 2018	FY 2019
IT Customer Service-TECHNICAL & CUSTOMER SERVICES	Percent of phone coverage Monday - Friday (8 a.m. to 5 p.m.)	0%	0%	100%	0%
IT Customer Service-TECHNICAL & CUSTOMER SERVICES	Percent of physical coverage Monday - Friday (8 a.m. to 5 p.m.)	0%	0%	100%	0%
IT Customer Service-TECHNICAL & CUSTOMER SERVICES	Percent of users satisfied or very satisfied with Front Desk	0%	0%	0%	0%

**Description:**

BLDG MAINT ADM The Building Maintenance Department provides a variety of services and preventative maintenance for this program. It requires that City owned facilities to ensure preservation and longevity of building assets.

**Council Goal:**

064 Engaged & Effective Government & Citizenry

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Well-Maintained Assets and Infrastructure Open and Responsive Government has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The occupants and user groups have also expressed their desire for clean, functioning, reliable facilities through requests and an internal services survey. The building maintenance and repair program is a critical (core) function in preserving the City's infrastructure.

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program Experiencing a MODEST increase in demand of 5% to 14%

	Request	Rationale
	FY 2019	FY 2019
Building Repairs and Maintenance	SCENARIO 2:One new Building Maint III Contract position in FY19: \$87,163HVAC energy efficiency software/training: \$18,000Increase in Special Events/Cleaning costs: \$10,000Cleaning Contract: \$63,000TOTAL: \$178,163	
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Revenue FY 2019	Tot Rec Cost FY 2019	Dept Req FY 2020	RT Rec FY 2020	CM REC FY 2020	Revenue FY 2020	Tot Rec Cost FY 2020
<b>BLDG MAINT ADM</b>											
Personnel	331,657	384,761	361,227	361,278	-75,878	285,399	437,117	365,224	365,224	-75,878	289,346
Materials	152,845	170,845	152,845	152,845		152,845	152,845	152,845	152,845		152,845
<b>Total BLDG MAINT ADM</b>	<b>484,502</b>	<b>555,606</b>	<b>514,072</b>	<b>514,123</b>	<b>-75,878</b>	<b>438,244</b>	<b>589,962</b>	<b>518,069</b>	<b>518,069</b>	<b>-75,878</b>	<b>442,191</b>
<b>MARSAC-SWEDE CONDO HOA</b>											
Materials	13,000	13,000	13,000	13,000		13,000	13,000	13,000	13,000		13,000
<b>Total MARSAC-SWEDE CONDO HOA</b>	<b>13,000</b>	<b>13,000</b>	<b>13,000</b>	<b>13,000</b>		<b>13,000</b>	<b>13,000</b>	<b>13,000</b>	<b>13,000</b>		<b>13,000</b>
<b>TOTAL</b>	<b>497,502</b>	<b>568,606</b>	<b>527,072</b>	<b>527,123</b>	<b>-75,878</b>	<b>451,244</b>	<b>602,962</b>	<b>531,069</b>	<b>531,069</b>	<b>-75,878</b>	<b>455,191</b>

FTEs	Budget FTEs	
	FY 2019	FY 2020
Full Time	3.4	3.4
Part Time		
<b>TOTAL</b>	<b>3.4</b>	<b>3.4</b>

**Level of Service**

Building Repairs and Maintenance Same Level of Service

	Quartile	Score
	FY 2019	FY 2019
Building Repairs and Maintenance	2	17.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life being offered by other private businesses not within City limits

**Reliance on City**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

BLDG MAINT ADM "Cost Savings": The Building Maintenance Department through the building repairs and maintenance program is able to extend useable life of facilities reducing overall costs. "Innovation": The Building Maintenance Department continually looks for creative ways to extend the life of building components through preventative maintenance. Industry trends are to move towards "greener" technologies.

**Section 5: Consequences of Funding Proposal at Lower Level**

BLDG MAINT ADM The consequences of lowering the funding for this program include: Reduction in usable life due to dilapidation and aging infrastructure, and reduced safety and reliability of building components. There would also be an increase in citizen and building occupant complaints due to established expectations.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
		FY 2016	FY 2017	FY 2018	FY 2019
Building Repairs and Maintenance - BLDG MAINT ADM	Percent of building repairs made within 30 days of receiving a complaint or request for service.	0%	0%	94%	0%
Building Repairs and Maintenance- BLDG MAINT ADM	Percentage of all city buildings inspected weekly.	0%	0%	92%	0%

**Description:**

COMMUNITY ENGAGEMENT This program area includes crisis communications during unforeseen and/or sensitive events. Develops and disseminates emergency messages to the community, media and other stakeholders. Develops and maintains an organization crisis communication plan. The current level of service provides for biannual emergency preparedness outreach, timely emergency response with ongoing communications, limited continuing education within the state for the PIO and back-up PIOs and a limited social media outreach. Enhanced Level for Service.

**Council Goal:**

067 Engaged & Effective Government & Citizenry

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Safe Community While 81% of the community rated the city's public information services as "excellent" or "good" only 31% rated their level of emergency preparedness as "excellent" or "good". It is important that we continue efforts to emphasize emergency preparedness efforts over the next two years. The \$6000 budget request will replace discontinued EMPG funding and is necessary to maintain outreach and education

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a MODEST increase in demand of 5% to 14%

	Request	Rationale
	FY 2019	FY 2019
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req	RT Rec	CM REC	Revenue	Tot Rec Cost	Dept Req	RT Rec	CM REC	Revenue	Tot Rec Cost	
	FY 2018	FY 2019	FY 2019	FY 2019	FY 2019	FY 2019	FY 2020	FY 2020	FY 2020	FY 2020	
COMMUNITY ENGAGEMENT											
Personnel	80,795	79,639	79,639	79,614	-8,841	70,774	79,614	80,265	80,265	-8,841	71,424
Total COMMUNITY ENGAGEMENT	80,795	79,639	79,639	79,614	-8,841	70,774	79,614	80,265	80,265	-8,841	71,424
TOTAL	80,795	79,639	79,639	79,614	-8,841	70,774	79,614	80,265	80,265	-8,841	71,424

FTEs	Budget FTEs	
	FY 2019	FY 2020
Full Time	0.6	0.6
Part Time		
<b>TOTAL</b>	<b>0.6</b>	<b>0.6</b>

**Level of Service**

Emergency Communications Same Level of Service

	Quartile	Score
	FY 2019	FY 2019
Emergency Communications	2	17.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

COMMUNITY ENGAGEMENT

Cost Savings & Collaboration: The City collaborates extensively with the Summit County Health Department and Summit County Manager's office in its emergency communications efforts. This allows us to operate a lean emergency communications staffing level. Emergency communications staff provide cross-jurisdictional support during emergencies and maintains a regional wildfires website. Staff are members of the UT PIO Association and participate on its board and as presenters at the statewide conference. Staff is also active in the National Information Officers Association.

**Section 5: Consequences of Funding Proposal at Lower Level**

COMMUNITY ENGAGEMENT

With the loss of the state matching funds program funding at a lower level will reduce community outreach and education efforts through direct mailing, posters and ad placement especially as it relates to wildfire prevention and education.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
		FY 2016	FY 2017	FY 2018	FY 2019
Emergency Communications-COMMUNITY ENGAGEMENT	Percent of households who rate their level of emergency preparedness as "fully or somewhat prepared."	0%	0%	0%	0%
Emergency Communications-COMMUNITY ENGAGEMENT	Percent of respondents who rate the City's emergency preparedness as "good" or "excellent."	0%	0%	0%	0%

**Description:**

SELF INS & SEC BOND There are two additional Programs managed by the Emergency Manager, Security and Safety. In conjunction with the Building Security Committee, the Security Program manages all of the city's closed circuit video (camera) systems (CCVS), electronic access control (EAC), security audits, security upgrades to city buildings and security training for all city employees.

**Council Goal:**

105 Inclusive & Healthy Community

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Safe Community

The Security Program had been charged with upgrading and centralizing all video and electronic access controls in fourteen City buildings, in addition to other security upgrades and training of all city employees on security measures. Park City has not had a citywide safety program across all departments. The new Safety Program will reach all employees and meet all federal and state requirements over a period of two to three years. These programs help meet the requirements of an "engaged and capable workforce," along with being a "fiscally & legally sound" municipality.

**Section 1: Scope**

**Change in Demand**

Program experiencing NO change in demand

**Explanation**

Due to the need to meet required OSHA standards, a higher level of safety education and tracking is required. On the security side, more buildings are being added to electronic access controls which increase security and accountability, along with an addition of cameras for security and investigations.

	Request FY 2019	Rationale FY 2019
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019
SELF INS & SEC BOND		
Materials	43,000	43,000
Total SELF INS & SEC BOND	43,000	43,000
TOTAL	43,000	43,000

**Level of Service**

Safety and Security Same Level of Service

FTEs
Full Time
Part Time
TOTAL

	Quartile FY 2019	Score FY 2019
Safety and Security	3	17.00

### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves SOME portion of the Community and adds to their quality of life

#### Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

#### Mandated

Program is required by Federal, State or County legislation

### Section 4: Cost Savings / Innovation / Collaboration

SELF INS & SEC BOND

Safety and Security are both key components to risk management and the cost of insurance. Insurance placements for CY14 all increased. Workers Compensation increased 10% of which 9% of the increase was due to injury claims. Comprehensive safety programs help reduce those premiums, as do security programs for other insurance policy premiums. The National Safety Council reports that for every dollar spent on a safety program you save four dollars in expense. Innovative training programs for both projects along with using free resources and in-house staff save money as well.

### Section 5: Consequences of Funding Proposal at Lower Level

SELF INS & SEC BOND

The Safety Program will allow us to meet all Federal and State OSHA standards as required by law. Lowering funding will greatly reduce our ability to be in compliance in a timely manner. Most Security funding is CIP based but there need to be funds for maintenance and other inter-departmental expenses that departments will not prioritize or budget for. Decreased or no funding will hamper our ability to complete our centralized systems and reduce our ability to lower insurance premiums, not to mention our ability to investigate and monitor key critical infrastructure.

### Section 6: Performance Measures

	Description	Actual FY 2016	Actual FY 2017	Target FY 2018	Target FY 2019
Safety and Security-EMERGENCY MANAGEMENT	OSHA Compliance - Training	25%	80%	85%	88%
Safety and Security-EMERGENCY MANAGEMENT	Workplace Audits	13	6	8	20
Safety and Security-EMERGENCY MANAGEMENT	Digital Camera Placement	80%	201%	210%	215%
Safety and Security-EMERGENCY MANAGEMENT	Electronic Access Control Buildings	8	9	10	10

**Description:**

CITY ATTORNEY Legal staff provides support to all City departments to address legal needs and/or concerns in an efficient manner, including the settlement of disputes; review modifications to land use approvals; and for interlocal endeavors. Draft development agreements. Present training to all applicable Park City Staff on said documents and procurement requirements. Provide legal advice regarding contract administration and disputes.

**Council Goal:**

080 Engaged & Effective Government & Citizenry

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Fiscally and Legally Sound Fiscally and legally sound

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a MODEST increase in demand of 5% to 14%

	Request	Rationale
	FY 2019	FY 2019
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018					FY 2019					FY 2020				
	Dept Req	RT Rec	CM REC	Revenue	Tot Rec Cost	Dept Req	RT Rec	CM REC	Revenue	Tot Rec Cost	Dept Req	RT Rec	CM REC	Revenue	Tot Rec Cost
CITY ATTORNEY															
Personnel	78,320	78,501	78,501	78,944	-24,959	53,984	78,944	79,441	79,441	-24,959	54,481				
Materials	2,218	2,218	2,218	2,218		2,218	2,218	2,218	2,218		2,218				
Total CITY ATTORNEY	80,538	80,719	80,719	81,162	-24,959	56,202	81,162	81,659	81,659	-24,959	56,699				
TOTAL	80,538	80,719	80,719	81,162	-24,959	56,202	81,162	81,659	81,659	-24,959	56,699				

FTEs	Budget FTEs	
	FY 2019	FY 2020
Full Time	0.5	0.5
Part Time	0.1	0.1
TOTAL	0.5	0.5

**Level of Service**

Contracts/Grants Same Level of Service

	Quartile	Score
	FY 2019	FY 2019
Contracts/Grants	3	16.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves only a SMALL portion of the Community but still adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Program is required by Charter or other incorporation documents OR to comply with regulatory agency standards

**Section 4: Cost Savings / Innovation / Collaboration**

CITY ATTORNEY Advanced review minimizes future claims.

**Section 5: Consequences of Funding Proposal at Lower Level**

CITY ATTORNEY Non-legal support would spend adequate time with city department related issues, and address report reviews efficiently.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
		FY 2016	FY 2017	FY 2018	FY 2019
Contracts/Grants-CITY ATTORNEY'S OFFICE	Percent of contracts reviewed within 7 days.	100%	100%	100%	0%

**Description:**

BUDGET, DEBT & GRANTS Guides the City's strategic planning processes and creates framework to assist the Council and Mayor, the City Manager, and the management team to define, evaluate, and accomplish strategic goals and objectives. Assists departments in creating and aligning their goals and objectives with City Council's Goals and Objectives.

**Council Goal:**

042 Engaged & Effective Government & Citizenry

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Transparent Government This program meets Council's Goals and Desired Outcomes because strategic planning helps to shape and focus all of Council's initiatives to ensure completion by staff of projects and tasks.

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program Experiencing a MODEST increase in demand of 5% to 14%

	Request	Rationale
	FY 2019	FY 2019
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018				FY 2019				FY 2020			
	Dept Req	RT Rec	CM REC	Tot Rec Cost	Dept Req	RT Rec	CM REC	Tot Rec Cost	Dept Req	RT Rec	CM REC	Tot Rec Cost
BUDGET, DEBT & GRANTS												
Personnel	30,066	30,066	30,066	30,068	30,066	30,066	30,066	30,068	30,068	30,279	30,279	30,279
Total BUDGET, DEBT & GRANTS	30,066	30,066	30,066	30,068	30,066	30,066	30,066	30,068	30,068	30,279	30,279	30,279
TOTAL	30,066	30,066	30,066	30,068	30,066	30,066	30,066	30,068	30,068	30,279	30,279	30,279

FTEs	Budget FTEs	Budget FTEs
	FY 2019	FY 2020
Full Time	0.2	0.2
Part Time		
TOTAL	0.2	0.2

**Level of Service**

Strategic Planning Enhanced Level of Service

	Quartile	Score
	FY 2019	FY 2019
Strategic Planning	3	16.50

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Recommended by national professional organization to meet published standards or as a best practice

**Section 4: Cost Savings / Innovation / Collaboration**

BUDGET, DEBT & GRANTS This program saves money through aligning departmental activities with the goals of City Council, and provides insight into activities that might not be as important to City Council or its residents, and could be eliminated.

**Section 5: Consequences of Funding Proposal at Lower Level**

BUDGET, DEBT & GRANTS A reduction of this program would result in less effective strategic planning. The 2030 Strategic Plan, Biennial Plans, Business Plans, and Council's Quarterly Goals Report would not get updated or would cease to exist.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
		FY 2016	FY 2017	FY 2018	FY 2019
Strategic Planning-BUDGET	Percent of Internal Service Survey (ISS) respondents who rated the quality of Strategic Planning as "satisfactory" or above.	0%	100%	0%	0%
Strategic Planning-BUDGET	All Business Plans updated by Sept. 1.	No	No	No	No
Strategic Planning-BUDGET	All Biennial Plans updated before Council Retreat.	No	No	No	No
Strategic Planning-BUDGET	Quarterly Goals Report presented to Council every quarter.	No	No	No	No

**Description:**

TECHNICAL & CUSTOMER SERVICES System support manages server hardware, operating systems, security controls, anti-virus, backups/disaster recovery and disk storage in a virtualized environment that includes up to 100 servers. The systems platform provides data and applications, including web services, database, email, storage, document and permit management. Systems support serves as secondary support for network operations.

**Council Goal:**

084 Engaged & Effective Government & Citizenry

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Well-Maintained Assets and Infrastructure In meeting the needs of the organization's system(s) requirements, we require additional funding to not only continue support of current infrastructure but leverage these funds to effectively continue to expand and deliver innovative systems solutions. Investment in storage and backup solutions will be key to the overall success in our outcome area. This will allow IT to continue with its proven track record of providing reliable and effective systems solutions.

**Section 1: Scope**

**Change in Demand** Program experiencing a MODEST increase in demand of 5% to 14%  
**Explanation**

	Request	Rationale
	FY 2019	FY 2019
Systems Support	Personnel Request: 1) IT Coordinator II: \$109,2682) Reclass of IT Coordinator II to III: \$5,191Other Requests (in order of priority): 1) Isilon Module data storage- \$6,0002) ESA email filtering- \$2000, and HelpDesk management and automation software- \$3,9603) Cisco service subscriptions: ASA/Firepower- \$30004) FBI/Homeland Security Subscription- \$12,0005) Latitude Geographic GeoCortex Essentials/Analytics maintenance- \$5,2006) Mobile Management Solution/Service- \$10,0007) Website Collaboration Tools- \$4,0008) Dropbox subscription- \$2,000-Closed Captioning services on the live stream audio during City Council and Planning Commission meetings- \$14,965 (this is a net increase; total of \$29,965, with a \$7,000 offset due to City Council switching over to Granicus software from MinuteTraq, \$8,000 offset from Planning Dept chipping in to the cost, because Closed Captioning services would be used in Planning Commission meetings)TOTAL: \$159,619	
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Revenue FY 2019	Tot Rec Cost FY 2019	Dept Req FY 2020	RT Rec FY 2020	CM REC FY 2020	Revenue FY 2020	Tot Rec Cost FY 2020
TECHNICAL & CUSTOMER SERVICES											
Personnel	185,927	197,482	186,555	188,380	-58,390	129,990	188,380	189,702	189,702	-58,390	131,312
Materials	91,632	99,632	91,632	91,632		91,632	91,632	91,632	91,632		91,632
Total TECHNICAL & CUSTOMER SERVICES	277,559	297,114	278,187	280,012	-58,390	221,622	280,012	281,334	281,334	-58,390	222,944
TOTAL	277,559	297,114	278,187	280,012	-58,390	221,622	280,012	281,334	281,334	-58,390	222,944

FTEs	Budget FTEs	
	FY 2019	FY 2020
Full Time	1.3	1.3
Part Time		
<b>TOTAL</b>	<b>1.3</b>	<b>1.3</b>

**Level of Service**

Systems Support Same Level of Service

	Quartile	Score
	FY 2019	FY 2019
Systems Support	3	16.50

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves SOME portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Recommended by national professional organization to meet published standards or as a best practice

**Section 4: Cost Savings / Innovation / Collaboration**

TECHNICAL & CUSTOMER SERVICES This past year includes significant RFP and project participation with library projects, parking systems, security camera upgrades, phone system upgrades, and police body-cameras server.

**Section 5: Consequences of Funding Proposal at Lower Level**

TECHNICAL & CUSTOMER SERVICES System Support reductions would reduce response times to support and service/project requests. Reductions will pose critical risks to proactively manage security, server, backup, updates and storage systems.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
		FY 2016	FY 2017	FY 2018	FY 2019
Systems Support-TECHNICAL & CUSTOMER SERVICES	Percent of users satisfied or very satisfied with system support	0%	0%	100%	0%
Systems Support-TECHNICAL & CUSTOMER SERVICES	Percent of systems / servers available for use or log in	0%	0%	100%	0%

**Description:**

TECHNICAL & CUSTOMER SERVICES Software and hardware maintenance contracts represent a significant way to minimize risk and downtime of equipment and software. Contracts ensure that we have an updated and viable infrastructure and provide support for issues. This program covers the following software and equipment: (1) Enterprise software (financial, time-keeping, office productivity suites, virtualization, work-order systems), (2) Antivirus & security, (3) Network & phone, (4) Server & storage systems, (5) Cloud based services, (6) Data room cooling and power.

**Council Goal:**

083 Engaged & Effective Government & Citizenry

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Well-Maintained Assets and Infrastructure Software Maintenance is a critical layer that supports a significant portion of IT and GIS infrastructure. It is a necessity to the other support systems that depend on this area, including Open and Responsive Government.

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a MODEST increase in demand of 5% to 14%

	Request	Rationale
	FY 2019	FY 2019
Software Maintenance/Upgrades	SCENARIO 2:Personnel Request:1) IT Coordinator II: \$109,2682) Reclass of IT Coordinator II to III: \$5,728Other Requests (in order of priority):1) Isilon Module data storage- \$6,0002) ESA email filtering- \$2000, and HelpDesk management and automation software- \$3,9603) Cisco service subscriptions: ASA/Firepower- \$30004) FBI/Homeland Security Subscription- \$12,0005) Latitude Geographic GeoCortex Essentials/Analytics maintenance- \$5,2006) Mobile Management Solution/Service- \$10,0007) Website Collaboration Tools- \$8,0008) Dropbox subscription- \$2,000-Closed Captioning services on the live stream audio during City Council and Planning Commission meetings- \$29,965 (total will be lowered by \$7,000 offset due to City Council switching over to Granicus software from MinuteTraq, and \$8,000 offset from Planning Dept chipping in to the cost, because Closed Captioning services would be used in Planning Commission meetings)TOTAL: \$190,121	
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req		RT Rec		CM REC		Tot Rec Cost		
	FY 2018	FY 2019	FY 2019	FY 2019	FY 2019	FY 2020	FY 2020	FY 2020	
<b>TECHNICAL &amp; CUSTOMER SERVICES</b>									
Personnel	45,426	56,418	45,492	47,494	47,494	47,494	47,864	47,864	47,864
Materials	260,289	295,289	295,289	295,289	295,289	295,289	295,289	295,289	295,289
<b>Total TECHNICAL &amp; CUSTOMER SERVICES</b>	<b>305,715</b>	<b>351,707</b>	<b>340,781</b>	<b>342,783</b>	<b>342,783</b>	<b>342,783</b>	<b>343,153</b>	<b>343,153</b>	<b>343,153</b>
<b>TOTAL</b>	<b>305,715</b>	<b>351,707</b>	<b>340,781</b>	<b>342,783</b>	<b>342,783</b>	<b>342,783</b>	<b>343,153</b>	<b>343,153</b>	<b>343,153</b>

FTEs	Budget FTEs	
	FY 2019	FY 2020
Full Time	0.4	0.4
Part Time	0.0	0.0
<b>TOTAL</b>	<b>0.4</b>	<b>0.4</b>

**Level of Service**

Software Maintenance/Upgrades Same Level of Service

	Quartile	Score
	FY 2019	FY 2019
Software Maintenance/Upgrades	3	16.50

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves SOME portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Recommended by national professional organization to meet published standards or as a best practice

**Section 4: Cost Savings / Innovation / Collaboration**

TECHNICAL & CUSTOMER SERVICES

Savings from reducing the level of support provided by vendors has been maximized in past years. However, it is sometimes prudent to minimize software and equipment issues through elevated support contracts and thereby reduced risks caused by failures of critical systems e.g., email, network and storage systems.

**Section 5: Consequences of Funding Proposal at Lower Level**

TECHNICAL & CUSTOMER SERVICES

Reduced funding would increase risk and recovery time should a "downtime" event occur. Although prioritizing contract services would occur, many technology components have interlaced dependencies that would likely have broader implications.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
		FY 2016	FY 2017	FY 2018	FY 2019
Software Maintenance/Upgrades-TECHNICAL & CUSTOMER SERVICES	Percent of maintenance contracts on critical systems	0%	0%	100%	0%
Software Maintenance/Upgrades-TECHNICAL & CUSTOMER SERVICES	Percent of users satisfied or very satisfied with Software Maintenance / Upgrades	0%	0%	0%	0%

**Description:**

BUDGET, DEBT & GRANTS The Budget department currently provides management oversight and administration on grants. As outlined in the grant policy, the Budget department reviews all grant applications and provides grant writing assistance when necessary. The department prepares grant-related budget adjustment, monitoring and drawdowns of state and federal funds. The department is responsible for assuring that the City complies with all grant-related requirements and clauses and that the City fulfills its reporting requirements. The department is responsible for Federal requirements such as Davis-Bacon, DBE, Title VI, Buy America and all other requirements.

**Council Goal:**

085 Engaged & Effective Government & Citizenry

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Fiscally and Legally Sound Council has approved in the Strategic Plan, Open and Responsive Government, that one of their Desired Outcomes is to be fiscally and legally sound. In order to be fiscally sound as a City, it is of the utmost importance that Council, the City Manager, and staff have a high level of grant administration capability.

**Section 1: Scope**

Change in Demand	Explanation
Program experiencing a MINIMAL increase in demand of 1% to 4%	

	Request	Rationale
	FY 2019	FY 2019
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018			FY 2019			FY 2020				
	Dept Req	RT Rec	CM REC	Revenue	Tot Rec Cost	Dept Req	RT Rec	CM REC	Revenue	Tot Rec Cost	
BUDGET, DEBT & GRANTS											
Personnel	14,518	14,493	14,493	14,494	-3,834	10,660	14,494	14,605	14,605	-3,834	10,772
Materials	1,291	1,291	1,291	1,291		1,291	1,291	1,291	1,291		1,291
Total BUDGET, DEBT & GRANTS	15,809	15,784	15,784	15,785	-3,834	11,951	15,785	15,896	15,896	-3,834	12,063
TOTAL	15,809	15,784	15,784	15,785	-3,834	11,951	15,785	15,896	15,896	-3,834	12,063

FTEs	Budget FTEs	
	FY 2019	FY 2020
Full Time	0.1	0.1
Part Time		
<b>TOTAL</b>	<b>0.1</b>	<b>0.1</b>

**Level of Service**

Grant Administration Same Level of Service

	Quartile	Score
	FY 2019	FY 2019
Grant Administration	3	16.25

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life being offered by other private businesses not within City limits

**Reliance on City**

City provides program and program is currently or policy OR to fulfill franchise or contractual agreement

**Mandated**

**Section 4: Cost Savings / Innovation / Collaboration**

BUDGET, DEBT & GRANTS Due to the restructuring of the Budget department, cost savings will result in this bid via contract position reprioritization of duties. Even with fewer resources at the department's disposal, it's anticipated that level of service will not decrease.

**Section 5: Consequences of Funding Proposal at Lower Level**

BUDGET, DEBT & GRANTS Funding at a lower level would require that grant administration and reporting be handled at an individual departmental level. This could possibly result in failure of the City to comply with state or federal regulations.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
		FY 2016	FY 2017	FY 2018	FY 2019
Grant Administration-BUDGET, DEBT & GRANTS	Special Service Contract turnaround time (days between receiving performance measures and POs processed)	0	0	0	0
Grant Administration-BUDGET, DEBT & GRANTS	Percentage of Internal Service Survey (ISS) respondents who rated the quality of Grants Coordination 'satisfactory' or above.	0%	89%	0%	0%

**Description:**

CITY MANAGER Fosters relationships for the City at local, state and federal levels in order to obtain funding for the community and prevent adverse actions from affecting the community.

**Council Goal:**

099

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Regional Collaboration Park City's state and federal legislative activities support municipal goals as well as goals of other agencies with whom we work, such as the Park City School District.

**Section 1: Scope**

Change in Demand	Explanation
Program experiencing NO change in demand	

	Request	Rationale
	FY 2019	FY 2019
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018			FY 2019			FY 2020			
	Dept Req	RT Rec	CM REC	Revenue	Tot Rec Cost	Dept Req	RT Rec	CM REC	Revenue	Tot Rec Cost
CITY MANAGER										
Personnel	76,622	76,948	80,212	-8,594	71,618	80,212	80,638	80,638	-8,594	72,044
Materials	28,202	28,202	28,202		28,202	28,202	28,202	28,202		28,202
Total CITY MANAGER	104,824	105,150	108,414	-8,594	99,820	108,414	108,840	108,840	-8,594	100,246
TOTAL	104,824	105,150	108,414	-8,594	99,820	108,414	108,840	108,840	-8,594	100,246

FTEs	Budget FTEs	
	FY 2019	FY 2020
Full Time	0.4	0.4
Part Time		
TOTAL	0.4	0.4

Level of Service

Legislative Liaison Same Level of Service

	Quartile	Score
	FY 2019	FY 2019
Legislative Liaison	3	15.50

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

No Requirement or mandate exists

**Section 4: Cost Savings / Innovation / Collaboration**

CITY MANAGER This funding generally has an extremely high return on investment by minimizing negative legislative actions at the state level.

**Section 5: Consequences of Funding Proposal at Lower Level**

CITY MANAGER A lower level of funding would significantly curtail our municipal legislative activities. The effect of this curtailment could be the passing of legislation that negatively impacts Park City. (In the past two legislative sessions, there were bills that would have impacted Park City, but not other communities. Our relationship with other cities, through the Utah League of Cities and Towns, was the sole reason these bills were stopped.)

**Section 6: Performance Measures**

	Description	Actual FY 2016	Actual FY 2017
Legislative Liaison-CITY MANAGER	Number of legislative updates given to Council.	6	6

**Description:**

BLDG MAINT ADM Items include: natural gas, electricity, sewer, security systems, and trash services. Challenges to the goal of this program are increasing costs of utilities due to new & expanded facilities, and community expectations.

**Council Goal:**

125 Engaged & Effective Government & Citizenry

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Well-Maintained Assets and Infrastructure Open and Responsive Government has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. Utilities are a critical (core) function in keeping the City operating.

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a MODEST increase in demand of 5% to 14%

	Request	Rationale
	FY 2019	FY 2019
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018				FY 2019				FY 2020			
	Dept Req	RT Rec	CM REC	Tot Rec Cost	Dept Req	RT Rec	CM REC	Tot Rec Cost	Dept Req	RT Rec	CM REC	Tot Rec Cost
BLDG MAINT ADM												
Personnel	13,340	13,340	13,340	13,341	13,341	13,341	13,447	13,447	13,447			13,447
Materials	204,520	204,520	204,520	206,720	206,720	204,520	204,520	204,520	204,520			204,520
Total BLDG MAINT ADM	217,860	217,860	217,860	220,061	220,061	217,861	217,967	217,967	217,967			217,967
TOTAL	217,860	217,860	217,860	220,061	220,061	217,861	217,967	217,967	217,967			217,967

FTEs	Budget FTEs	
	FY 2019	FY 2020
Full Time	0.1	0.1
Part Time		
TOTAL	0.1	0.1

**Level of Service**

Utilities Same Level of Service

	Quartile	Score
	FY 2019	FY 2019
Utilities	3	15.00

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses within City limits

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

BLDG MAINT ADM "Cost Savings": The Building Maintenance Department has opportunities to assist Sustainability in expanding alternative energy sources. In addition, opportunities exist in futures with building components. "Collaboration & Innovation": Being in the Operations Division of Public Works, the Building Maintenance Department has the primary function of funding various utilities which support City services. Working collaboratively with Sustainability Department in researching new opportunities for alternative energy sources.

**Section 5: Consequences of Funding Proposal at Lower Level**

BLDG MAINT ADM The consequences of lowering the funding for this program include: reduced comfort level in City facilities which may impact employee productivity.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
		FY 2016	FY 2017	FY 2018	FY 2019
Utilities-BLDG MAINT ADM	Perf Meas for Utilities - Building Maint.	0	0	0	0

**Description:**

TECHNICAL & CUSTOMER SERVICES The Geographic Information System (GIS) program is the geospatial division in IT that administers GIS servers, geodatabases, online applications, Apps, and GPS for the city mapping needs. The GIS Strategic Plan provides a framework for developing the program, in addition to regional collaboration and the changing needs of city projects and services.

**Council Goal:**

082 Engaged & Effective Government & Citizenry

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Well-Maintained Assets and Infrastructure

The GIS program has more than doubled in recent years, and continues to add users in several departments. GIS staff has been able to accommodate increased usage of GIS data, services, and software, as well as new demands for analysis. GIS staff has also kept up with developments and trends in the industry including mobile platforms.

**Section 1: Scope**

**Change in Demand**

Program experiencing a MINIMAL increase in demand of 1% to 4%

**Explanation**

	Request FY 2019	Rationale FY 2019
GIS	GIS services provide a common data platform for operational and measurement purposes. This request supports increases in software tools to enhance the capture and access of this data.	
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Revenue FY 2019	Tot Rec Cost FY 2019	Dept Req FY 2020	RT Rec FY 2020	CM REC FY 2020	Revenue FY 2020	Tot Rec Cost FY 2020
TECHNICAL & CUSTOMER SERVICES											
Personnel	75,918	76,379	76,379	77,225	-32,958	44,267	77,225	77,806	77,806	-32,958	44,849
Materials	41,400	41,400	41,400	41,400		41,400	41,400	41,400	41,400		41,400
Total TECHNICAL & CUSTOMER SERVICES	117,318	117,779	117,779	118,625	-32,958	85,667	118,625	119,206	119,206	-32,958	86,249
TOTAL	117,318	117,779	117,779	118,625	-32,958	85,667	118,625	119,206	119,206	-32,958	86,249

**Level of Service**

GIS Same Level of Service

FTEs	Budget FTEs FY 2019	Budget FTEs FY 2020
Full Time	0.6	0.6
Part Time		
TOTAL	0.6	0.6

	Quartile FY 2019	Score FY 2019
GIS	4	14.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses within City limits

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

TECHNICAL & CUSTOMER SERVICES GIS provides cost savings by decreasing redundancy and enabling improved workflow. Several departments are GIS enabled and the city is using the leading software platform. Regional GIS partners include SBWRD, Mountain Regional, Summit County, PCFD, and the AGRC, for data sharing, process improvement, and application development.

**Section 5: Consequences of Funding Proposal at Lower Level**

TECHNICAL & CUSTOMER SERVICES The program cannot grow, or in some cases cannot be maintained without adequate support. Satisfaction with the GIS system and staff will decline. GIS could stagnate in terms of data enrichment, software tools and user interface. GIS requests being declined or other failures pose the greatest risk to the overall investment in the program.

**Section 6: Performance Measures**

	Description	Actual FY 2016	Actual FY 2017	Target FY 2018	Target FY 2019
GIS-TECHNICAL & CUSTOMER SERVICES	Percent of users satisfied or very satisfied with GIS	0%	0%	100%	0%

**Description:**

DENTAL SELF FUNDING The City provides Dental Insurance to the City's Employees, and does this by paying for all dental claims instead of paying for an insurance policy. This method saves the city money over purchasing insurance.

**Council Goal:**

062 Engaged & Effective Government & Citizenry

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Fiscally and Legally Sound This program provides a cheaper, more effective way of getting dental health insurance for employees. This allows the workforce to be more capable and engaged.

**Section 1: Scope**

**Change in Demand** Program Experiencing a NO change in demand  
**Explanation** Demand for Dental Care is relatively stable.

	Request FY 2019	Rationale FY 2019
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Tot Rec Cost FY 2019	Dept Req FY 2020	RT Rec FY 2020	CM REC FY 2020	Tot Rec Cost FY 2020
DENTAL SELF FUNDING									
Materials	225,000	225,000	225,000	225,000	225,000	225,000	225,000	225,000	225,000
Total DENTAL SELF FUNDING	225,000	225,000	225,000	225,000	225,000	225,000	225,000	225,000	225,000
TOTAL	225,000	225,000	225,000	225,000	225,000	225,000	225,000	225,000	225,000

FTEs
Full Time
Part Time
TOTAL

**Level of Service**

Dental Self-Funding Enhanced Level of Service

	Quartile FY 2019	Score FY 2019
Dental Self-Funding	4	14.00

**Section 3: Basic Program Attributes**

**Community Served** Program Benefits/Serves only a SMALL portion City  
**Reliance on City** provides program and program is currently being  
**Mandated** Program is required by Code, ordinance,

**Community Served**

of the Community, but still adds to their quality of life

**Reliance on City**

offered by other private businesses not within City limits

**Mandated**

resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

DENTAL SELF FUNDING When the City began fuding its own dental insurance, it saved the city about \$50,000 annually.

**Section 5: Consequences of Funding Proposal at Lower Level**

DENTAL SELF FUNDING If this program were funded at a lower level, there would not be as good of dental health insurance available to employees.

**Section 6: Performance Measures**



**Description:**

TECHNICAL & CUSTOMER SERVICES www.ParkCity.org is a core component in how we communicate and provide information. In coordination with other websites and social media efforts, Internet traffic is directed to the City website and provides the opportunity to measure the relevance and quality of the information being provided. This program allows departments to create website content and submit for review. This helps ensure that branding and readability guidelines are met before information is published. The City website is also accessible to mobile devices, a growing need and expectation. Users can receive automatic email notifications for a variety of City topics.

**Council Goal:**

069 Engaged & Effective Government & Citizenry

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Citizen Engagement The City website represents a significant portion of the Open and Responsive Government objective. Search engine ranking and growth, combined with other department offerings such as bus routes, continue to rely on the City website as a platform to disseminate information.

**Section 1: Scope**

**Change in Demand** Explanation  
 Program experiencing a MINIMAL increase in demand of 1% to 4%

	Request	Rationale
	FY 2019	FY 2019
Website	SCENARIO 2:Personnel Request:1) IT Coordinator II: \$109,2682) Reclass of IT Coordinator II to III: \$5,728Other Requests (in order of priority):1) Isilon Module data storage- \$6,0002) ESA email filtering- \$2000, and HelpDesk management and automation software- \$3,9603) Cisco service subscriptions: ASA/Firepower- \$30004) FBI/Homeland Security Subscription- \$12,0005) Latitude Geographic GeoCortix Essentials/Analytics maintenance- \$5,2006) Mobile Management Solution/Service- \$10,0007) Website Collaboration Tools- \$8,0008) Dropbox subscription- \$2,000-Closed Captioning services on the live stream audio during City Council and Planning Commission meetings- \$29,965 (total will be lowered by \$7,000 offset due to City Council switching over to Granicus software from MinuteTraq, and \$8,000 offset from Planning Dept chipping in to the cost, because Closed Captioning services would be used in Planning Commission meetings)TOTAL: \$190,121SCENARIO 3:-No personnel-Software Licenses-Administration-\$35,000TOTAL: \$35,000	
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Revenue FY 2019	Tot Rec Cost FY 2019	Dept Req FY 2020	RT Rec FY 2020	CM REC FY 2020	Revenue FY 2020	Tot Rec Cost FY 2020
<b>TECHNICAL &amp; CUSTOMER SERVICES</b>											
Personnel	81,881	82,372	82,302	86,196	-16,910	69,286	86,196	86,963	86,963	-16,910	70,053
Materials	26,325	34,325	26,325	26,325		26,325	26,325	26,325	26,325		26,325
<b>Total TECHNICAL &amp; CUSTOMER SERVICES</b>	<b>108,206</b>	<b>116,697</b>	<b>108,627</b>	<b>112,521</b>	<b>-16,910</b>	<b>95,611</b>	<b>112,521</b>	<b>113,288</b>	<b>113,288</b>	<b>-16,910</b>	<b>96,378</b>

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Revenue FY 2019	Tot Rec Cost FY 2019	Dept Req FY 2020	RT Rec FY 2020	CM REC FY 2020	Revenue FY 2020	Tot Rec Cost FY 2020
TOTAL	108,206	116,697	108,627	112,521	-16,910	95,611	112,521	113,288	113,288	-16,910	96,378

FTEs	Budget FTEs FY 2019	Budget FTEs FY 2020
Full Time	0.7	0.7
Part Time		
TOTAL	0.7	0.7

**Level of Service**

Website Same Level of Service

	Quartile	Score
	FY 2019	FY 2019
Website	4	13.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses within City limits

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

TECHNICAL & CUSTOMER SERVICES

The City website represents a significant cost value to provide information quickly and easily and displaces other costlier methods of communication.

**Section 5: Consequences of Funding Proposal at Lower Level**

TECHNICAL & CUSTOMER SERVICES

Reduced funding would result in degraded style consistency and update frequency. Other enhanced features would be eliminated or minimized.

**Section 6: Performance Measures**

	Description	Actual FY 2016	Actual FY 2017	Target FY 2018	Target FY 2019
Website-TECHNICAL & CUSTOMER SERVICES	Annual Website trainings offered to department liaisons	0	0	2	0
Website-TECHNICAL & CUSTOMER SERVICES	Percent of problem work-orders resolution with 4 hour response time	0%	0%	100%	0%

**Description:**

BUDGET, DEBT & GRANTS Currently the Budget Department provides a high level of critical analysis for all City departments as well as the City Manager and City Council. This includes financial, policy, legislative, and miscellaneous analysis. The finished product in this area includes research, process improvement, polished presentations and documents. In essence, the Budget Department acts as a resource for all types of critical analysis whether budget related or not. One example would be the assessment of several economic development feasibility studies to determine the economic impact of commercial ventures by projecting sales, franchise, and property taxes, as well as other planning, building, and engineering fees brought by the development.

**Council Goal:**

118 Engaged & Effective Government & Citizenry

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Transparent Government Council has approved in the Strategic Plan, Open and Responsive Government, that one of their Desired Outcomes is to be fiscally and legally sound. In order to be fiscally sound as a City, it is of the upmost importance that Council, the City Manager, and staff have a high level of critical and professional analysis at their disposal. A City without this resource on staff would have to contract out for various studies or expertise in order to provide the same level of service, which would be more expensive.

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a MINIMAL increase in demand of 1% to 4%

	Request	Rationale
	FY 2019	FY 2019
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req		RT Rec		CM REC		Revenue		Tot Rec Cost		
	FY 2018	FY 2019	FY 2020	FY 2020	FY 2020	FY 2020					
BUDGET, DEBT & GRANTS											
Personnel	54,179	53,871	53,871	53,875	-17,788	36,086	53,875	54,314	54,314	-17,788	36,525
Materials	3,353	3,353	3,353	3,353		3,353	3,353	3,353	3,353		3,353
Total BUDGET, DEBT & GRANTS	57,532	57,224	57,224	57,228	-17,788	39,439	57,228	57,667	57,667	-17,788	39,878
TOTAL	57,532	57,224	57,224	57,228	-17,788	39,439	57,228	57,667	57,667	-17,788	39,878

FTEs	Budget FTEs	
	FY 2019	FY 2020
Full Time	0.4	0.4
Part Time		
<b>TOTAL</b>	<b>0.4</b>	<b>0.4</b>

**Level of Service**

Analysis Resource Same Level of Service

	Quartile	Score
	FY 2019	FY 2019
Analysis Resource	4	13.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses within City limits

**Mandated**

Recommended by national professional organization to meet published standards or as a best practice

**Section 4: Cost Savings / Innovation / Collaboration**

BUDGET, DEBT & GRANTS Due to the restructuring of the Budget department, cost savings will result in this bid via personnel reprioritization of duties. Even with fewer resources at the department's disposal, it's anticipated that level of service will not decrease.

**Section 5: Consequences of Funding Proposal at Lower Level**

BUDGET, DEBT & GRANTS The department's ability to provide policy analysis would be greatly diminished. In a reduced scenario the department would not be able to provide much help in the way of legislative and miscellaneous analysis for city departments; departments would be on their own. The City would have to contract out for certain studies and expertise, which would probably be more expensive.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
		FY 2016	FY 2017	FY 2018	FY 2019
	-				
Analysis Resource-BUDGET, DEBT & GRANTS	Percent of City Departments satisfied with analysis (based on Internal Service Survey).	0%	0%	0%	0%
Analysis Resource-BUDGET, DEBT & GRANTS	Percent of City departments satisfied with turnaround time (based on internal service survey).	0%	0%	0%	0%
Analysis Resource-BUDGET, DEBT & GRANTS	Percent of Internal Service Survey (ISS) respondents who rated the quality of Policy Analysis as "satisfactory" or above.	0%	90%	0%	0%
Analysis Resource-BUDGET, DEBT & GRANTS	Percent of Internal Service Survey (ISS) respondents who rated the quality of the Budget Department as an Information Resource as "satisfactory" or above.	0%	96%	0%	0%

**Description:**

TECHNICAL & CUSTOMER SERVICES Support addresses customer technology issues to ensure smooth operations of all business functions. Support staff trains users in software applications; supports and troubleshoots computers, user accounts, workflows, network and phone issues. Other equipment supported includes cell phones and tablet devices. Support staff replaces aged computers; and deploys software and upgrades to computers. Secondary assignments to fulfill project requests are common.

**Council Goal:**

070 Engaged & Effective Government & Citizenry

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Responsive Customer Service With a proven track record of performance and customer satisfaction, support has expanded services to include more specialized software, smartphones and other mobile devices.

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a MODEST increase in demand of 5% to 14%

	Request	Rationale
	FY 2019	FY 2019
Support/Help Desk	SCENARIO 2:Personnel Request:1) IT Coordinator II: \$109,2682) Reclass of IT Coordinator II to III: \$5,728Other Requests (in order of priority):1) Isilon Module data storage- \$6,0002) ESA email filtering- \$2000, and HelpDesk management and automation software- \$3,9603) Cisco service subscriptions: ASA/Firepower- \$30004) FBI/Homeland Security Subscription- \$12,0005) Latitude Geographic GeoCortex Essentials/Analytics maintenance- \$5,2006) Mobile Management Solution/Service- \$10,0007) Website Collaboration Tools- \$8,0008) Dropbox subscription- \$2,000-Closed Captioning services on the live stream audio during City Council and Planning Commission meetings- \$29,965 (total will be lowered by \$7,000 offset due to City Council switching over to Granicus software from MinuteTraq, and \$8,000 offset from Planning Dept chipping in to the cost, because Closed Captioning services would be used in Planning Commission meetings)TOTAL: \$190,121	
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Revenue FY 2019	Tot Rec Cost FY 2019	Dept Req FY 2020	RT Rec FY 2020	CM REC FY 2020	Revenue FY 2020	Tot Rec Cost FY 2020
TECHNICAL & CUSTOMER SERVICES											
Personnel	348,229	440,046	348,049	367,709	-37,209	330,500	367,709	370,803	370,803	-37,209	333,594
Materials	52,700	66,660	52,700	52,700		52,700	52,700	52,700	52,700		52,700
Total TECHNICAL & CUSTOMER SERVICES	400,929	506,706	400,749	420,409	-37,209	383,200	420,409	423,503	423,503	-37,209	386,294
TOTAL	400,929	506,706	400,749	420,409	-37,209	383,200	420,409	423,503	423,503	-37,209	386,294

FTEs	Budget FTEs	
	FY 2019	FY 2020
Full Time	2.9	2.9
Part Time	0.4	0.4
<b>TOTAL</b>	<b>3.4</b>	<b>3.4</b>

**Level of Service**

Support/Help Desk Enhanced Level of Service

	Quartile	Score
	FY 2019	FY 2019
Support/Help Desk	4	13.50

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves SOME portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by another governmental, non-profit or civic agency

**Mandated**

Recommended by national professional organization to meet published standards or as a best practice

**Section 4: Cost Savings / Innovation / Collaboration**

TECHNICAL & CUSTOMER SERVICES

Support staff has collaboratively worked to improve workflow processes for IT and other departments from project requests to training. Helpdesk has received excellent user satisfaction reviews from internal surveys.

**Section 5: Consequences of Funding Proposal at Lower Level**

TECHNICAL & CUSTOMER SERVICES

Service reductions would impact response times and reduce employee efficiencies. Capacity to meet demands for software upgrade and replacement computer timelines would be impacted for lower priority services.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
		FY 2016	FY 2017	FY 2018	FY 2019
Support/Help Desk-TECHNICAL & CUSTOMER SERVICES	Percent of users satisfied or very satisfied with Support / Helpdesk	0%	0%	100%	0%
Support/Help Desk-TECHNICAL & CUSTOMER SERVICES	Percent of problem resolution with 4 hour response time	0%	0%	100%	0%

**Description:**

BUDGET, DEBT & GRANTS The Budget Department provides a moderate level of performance measurement management for the City. The Budget Department assists staff in keeping track of their internal department performance measures as well as acting as a liaison between ICMA's Center for Performance Measurement Program (CPM) and staff.

**Council Goal:**

122 Engaged & Effective Government & Citizenry

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Gold Medal Performance Organization Council has approved in the Strategic Plan, Open and Responsive Government, that one of their Desired Outcomes is to be fiscally and legally sound. In order to be fiscally sound, as a City, it is important that Council, the City Manager, and staff have a high level of performance measure and benchmarking management. Additionally, Council has identified the Budgeting for Outcomes (BFO) process as a high priority; intrinsic to that process is a high level of performance management.

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a MINIMAL increase in demand of 1% to 4%

	Request	Rationale
	FY 2019	FY 2019
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018			FY 2019			FY 2020				
	Dept Req	RT Rec	CM REC	Revenue	Tot Rec Cost	Dept Req	RT Rec	CM REC	Revenue	Tot Rec Cost	
BUDGET, DEBT & GRANTS											
Personnel	75,271	74,231	74,231	74,237	-25,336	48,901	74,237	74,946	74,946	-25,336	49,610
Materials	2,187	2,187	2,187	2,187		2,187	2,187	2,187	2,187		2,187
Total BUDGET, DEBT & GRANTS	77,458	76,418	76,418	76,424	-25,336	51,088	76,424	77,133	77,133	-25,336	51,797
TOTAL	77,458	76,418	76,418	76,424	-25,336	51,088	76,424	77,133	77,133	-25,336	51,797

FTEs	Budget FTEs	
	FY 2019	FY 2020
Full Time	0.7	0.7
Part Time		
<b>TOTAL</b>	<b>0.7</b>	<b>0.7</b>

**Level of Service**

Performance Measures and Benchmarking Same Level of Service

	Quartile	Score
	FY 2019	FY 2019
Performance Measures and Benchmarking	4	13.50

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Recommended by national professional organization to meet published standards or as a best practice

**Section 4: Cost Savings / Innovation / Collaboration**

BUDGET, DEBT & GRANTS Due to the restructuring of the Budget department, cost savings will result in this bid via personnel reprioritization of duties. Even with fewer resources at the department's disposal, it's anticipated that level of service will not decrease.

**Section 5: Consequences of Funding Proposal at Lower Level**

BUDGET, DEBT & GRANTS In a reduced scenario the department would not be able to provide performance measure and benchmarking management. With fewer resources the department would need to cut these services first. The performance of City services could suffer as a result.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
		FY 2016	FY 2017	FY 2018	FY 2019
Performance Measures and Benchmarking-BUDGET	Percent of BFO programs with corresponding performance measures.	0%	0%	0%	0%
Performance Measures and Benchmarking-BUDGET, DEBT & GRANTS	Number of Communities participating in benchmarking group (CAST/ICMA).	0	0	0	0
Performance Measures and Benchmarking-BUDGET, DEBT & GRANTS	Percent of Internal Service Survey (ISS) respondents who rate the usefulness of the Performance Measurement program as "satisfactory" or above.	0%	90%	0%	0%
Performance Measures and Benchmarking-BUDGET, DEBT & GRANTS	Percent of Internal Service Survey (ISS) respondents who rated the quality of the Performance Measurement program as "satisfactory" or above.	0%	92%	0%	0%

**Description:**

HUMAN RESOURCES LEAD is a 1-week intensive program run several times throughout the year. It complements the Senior Executive Institute (SEI) by duplicating the core learning experience for the level of department heads, division heads, and senior staff of local government organizations. Preference is given to department heads, division heads, and senior staff in local government organizations.

LEAD TRAINING To take our communities confidently into the future, public leaders and executives must adopt a proactive approach to change both inside the public organization and outside in the community. They must invest the time and resources required for themselves and their leadership team to create and maintain a continuously improving, learning organization. The LEAD program at the University of Virginia helps tackle this issue and prepare leaders in the public sector.

**Council Goal:**

086 Engaged & Effective Government & Citizenry

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Gold Medal Performance Organization High Quality program for the Professional and Leadership Development of all City Staff would include local and national training as well as team and HR training.

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program Experiencing a MODEST decrease in demand of 5% to 14%

	Request FY 2019	Rationale FY 2019
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Tot Rec Cost FY 2019	Dept Req FY 2020	RT Rec FY 2020	CM REC FY 2020	Tot Rec Cost FY 2020
LEAD TRAINING									
Materials	70,000	70,000	70,000	70,000	70,000	70,000	70,000	70,000	70,000
Total LEAD TRAINING	70,000	70,000	70,000	70,000	70,000	70,000	70,000	70,000	70,000
TOTAL	70,000	70,000	70,000	70,000	70,000	70,000	70,000	70,000	70,000

FTEs
Full Time
Part Time
TOTAL

**Level of Service**

LEAD Enhanced Level of Service

	Quartile FY 2019	Score FY 2019
LEAD	4	12.00

**Section 3: Basic Program Attributes**

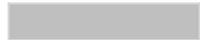
**Section 4: Cost Savings / Innovation / Collaboration**

HUMAN RESOURCES Cost Savings/Collaboration: Majority of PC LEAD classes will be taught by employees that have already attended LEAD in Virginia which will create a cost savings by minimizing the attendees at LEAD.

**Section 5: Consequences of Funding Proposal at Lower Level**

HUMAN RESOURCES Not meeting the City's needs of professional standards.

**Section 6: Performance Measures**



**Description:**

HUMAN RESOURCES Current LOS: Current HR performance measures include the ability to attract and retain qualified personnel and attract qualified applicant pools for City recruitments. To be able to attract and retain the talent and quality of employee necessary to provide desired service levels is a key objective of Human Resources. HR works in conjunction with the management team to attract, screen and select the best performers that are qualified to deliver the service levels demanded by our residents and visitors.

**Council Goal:**

091 Engaged & Effective Government & Citizenry

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Gold Medal Performance Organization A workforce that is engaged and working to provide the best services for the City.

**Section 1: Scope**

Change in Demand	Explanation
Program experiencing NO change in demand	

	Request	Rationale
	FY 2019	FY 2019
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req			RT Rec			CM REC			Revenue			Tot Rec Cost		
	FY 2018	FY 2019	FY 2020	FY 2020											
HUMAN RESOURCES															
Personnel	74,185	74,215	74,215	74,501	-43,939	30,562	74,501	75,274	75,274	-43,939	31,335				
Materials	34,830	19,830	19,830	19,830		19,830	19,830	19,830	19,830		19,830			19,830	
Total HUMAN RESOURCES	109,015	94,045	94,045	94,331	-43,939	50,392	94,331	95,104	95,104	-43,939	51,165				
TOTAL	109,015	94,045	94,045	94,331	-43,939	50,392	94,331	95,104	95,104	-43,939	51,165				

FTEs	Budget FTEs	Budget FTEs
	FY 2019	FY 2020
Full Time	0.7	0.7
Part Time		
TOTAL	0.7	0.7

**Level of Service**

Recruitment Same Level of Service

	Quartile	Score
	FY 2019	FY 2019
Recruitment	4	11.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life being offered by other private businesses not within City limits

**Reliance on City**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Mandated**

**Section 4: Cost Savings / Innovation / Collaboration**

HUMAN RESOURCES Collaborating with the management team on the best recruitment efforts for any open position in the City as well as maintaining the applicant pool for on-going recruitment.

**Section 5: Consequences of Funding Proposal at Lower Level**

HUMAN RESOURCES A drop in the level of service by positions not being filled quickly and/or poorly filled would be the consequence for funding this program at a lower level.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
		FY 2016	FY 2017	FY 2018	FY 2019
	-				
Recruitment-HUMAN RESOURCES	Total number of recruitments- FTR	0	41	50	0
Recruitment-HUMAN RESOURCES	Total number of recruitments-Other	0	104	105	0
Recruitment-HUMAN RESOURCES	Average time to fill external positions.	0%	0%	0%	0%

**Description:**

HUMAN RESOURCES The scope of the Pay Plan Design and Administration program is to provide job evaluations and benchmarks (market and point factor analysis) that produce ranges that properly reflect external competitiveness and also internal equity. It allows the City to provide base pay and benefits that enable the attraction, retention and motivation of well-qualified employees who add value to the City. And in the end, the pay plan is instrumental to the City's ability to attract and retain engaged and talented high performers, qualified to deliver the service levels demanded by our residents and visitors.

**Council Goal:**

094 Engaged & Effective Government & Citizenry

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Gold Medal Performance Organization Competitive pay helps employees feel engaged in their jobs and with the City's organization, enabling them to focus on what makes Park City great. It increases the City's ability to retain great talent, thus improving City services across the board.

**Section 1: Scope**

**Change in Demand**      **Explanation**  
 Program experiencing NO change in demand

	Request	Rationale
	FY 2019	FY 2019
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018						FY 2020					
	Dept Req	RT Rec	CM REC	Revenue	Tot Rec Cost	Dept Req	RT Rec	CM REC	Revenue	Tot Rec Cost		
HUMAN RESOURCES												
Personnel	79,372	79,180	79,180	79,747	-32,977	46,769	79,747	80,509	80,509	-32,977	47,531	
Materials	7,720	7,670	7,670	7,670		7,670	7,670	7,670	7,670		7,670	
Total HUMAN RESOURCES	87,092	86,850	86,850	87,417	-32,977	54,439	87,417	88,179	88,179	-32,977	55,201	
TOTAL	87,092	86,850	86,850	87,417	-32,977	54,439	87,417	88,179	88,179	-32,977	55,201	

FTEs	Budget FTEs	
	FY 2019	FY 2020
Full Time	0.7	0.7
Part Time		
TOTAL	0.7	0.7

**Level of Service**

Pay Plan Design/Administration Same Level of Service

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	Quartile	Score
	FY 2019	FY 2019
Pay Plan Design/Administration	4	11.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life being offered by other private businesses not within City limits

**Reliance on City**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Mandated**

**Section 4: Cost Savings / Innovation / Collaboration**

HUMAN RESOURCES For over two decades the City has embraced a "pay for performance" pay philosophy. Current HR performance measures include the ability to attract and retain qualified personnel and attract qualified applicant pools for City recruitments. Focusing on achieving Park City's specific goals and whether we are successfully competing in the market has been a measure of whether our pay plan is successfully targeting the expertise and talent we require. Hiring lower level talent will cost the City in the long run.

**Section 5: Consequences of Funding Proposal at Lower Level**

HUMAN RESOURCES Reduced ability to attract, retain, and motivate well-qualified employees who add value to the City, and increased potential of losing them to other public sector employers.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
		FY 2016	FY 2017	FY 2018	FY 2019
Pay Plan Design/Administration-HUMAN RESOURCES	Total number of job classifications.	0	0	142	0
Pay Plan Design/Administration-HUMAN RESOURCES	Percent of applicant pool qualified for the posted position.	0%	0%	0%	0%
Pay Plan Design/Administration-HUMAN RESOURCES	Percent of city-wide turnover.	0%	0%	15%	0%

**Description:**

HUMAN RESOURCES Valuing Employees encompasses the many activities and programs that are established to promote and increase communication, education, morale and employee engagement. This in turn increases the level of performance. Some examples of the current activities range from employee events, service awards, recognition, and wellness programs. The return on investment for the program is longevity of staff, loyalty and commitment to excellence. Costs include the Educational Reimbursement program for employees, which allows the City to promote from within, encourage employee growth, and reduce outside contracting and specialization costs.

**Council Goal:**

093 Engaged & Effective Government & Citizenry

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Gold Medal Performance Organization Programs that are intended to show employees that they are valued help foster an open work environment that is conducive to increasing team work and communication.

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a MODEST increase in demand of 5% to 14%

	Request	Rationale
	FY 2019	FY 2019
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req	RT Rec	CM REC	Revenue	Tot Rec Cost	Dept Req	RT Rec	CM REC	Revenue	Tot Rec Cost	
	FY 2018	FY 2019	FY 2019	FY 2019	FY 2019	FY 2019	FY 2020	FY 2020	FY 2020	FY 2020	
HUMAN RESOURCES											
Personnel	144,801	145,221	145,221	145,507	-81,583	63,924	145,507	146,988	146,988	-81,583	65,405
Materials	79,630	84,330	84,330	84,330		84,330	84,330	84,330	84,330		84,330
Total HUMAN RESOURCES	224,431	229,551	229,551	229,837	-81,583	148,254	229,837	231,318	231,318	-81,583	149,735
TOTAL	224,431	229,551	229,551	229,837	-81,583	148,254	229,837	231,318	231,318	-81,583	149,735
FTEs	Budget FTEs	Budget FTEs									
	FY 2019	FY 2020									
Full Time	0.4	0.4									
Part Time	0.7	0.7									
TOTAL	1.1	1.1									

**Level of Service**

Valuing Employees Same Level of Service

	Quartile	Score
	FY 2019	FY 2019
Valuing Employees	4	11.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves SOME portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Recommended by national professional organization to meet published standards or as a best practice

**Section 4: Cost Savings / Innovation / Collaboration**

HUMAN RESOURCES The goal of the HR department is to Collaborate with the management team on programs and ideas that communicate to employees their value to the organization. Cost savings include: less spending on performance improvement programs, additional personnel, training and recruitment costs.

**Section 5: Consequences of Funding Proposal at Lower Level**

HUMAN RESOURCES On holiday party increase: Event will no longer be held at a restaurant venue in town. We would have to either "cap" levels of attendance, decreases alcohol costs, or move the event to a City venue with cheaper catering. Levels of service provided may be reduced over time.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
		FY 2016	FY 2017	FY 2018	FY 2019
Valuing Employees-HUMAN RESOURCES	Education hours completed annually (hours eligible for tuition reimbursement)	0	111	118	0
Valuing Employees-HUMAN RESOURCES	Employee training hours completed annually.	0	0	200	0
Valuing Employees-HUMAN RESOURCES	Percent of employees who rated the performance review process as "good" or "excellent."	0%	0%	0%	0%

**Description:**

LEADERSHIP The purpose of Leadership Park City is to train new and emerging leaders and deepen the pool of people willing to dedicate themselves to accomplishing worthwhile community goals. It offers potential leadership an experiential, long-term, group-oriented learning opportunity. The program consists of 10 individual training sessions, a 5-day field trip and several social events. 30 adult and 2 high school participants are accepted each year for this 10-session program. The program is designed to give participants a wide variety of networking experiences in addition to content on local and state government and various leadership skills training opportunities. Each class further chooses a community-oriented project to accomplish over the course of their leadership year. Participants are awarded a scholarship to defray most program expenses, except for the cost of the annual five-day CityTour, which is a program requirement.

**Council Goal:**

123 Engaged & Effective Government & Citizenry

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Regional Collaboration Preserving Park City's Character depends in large measure on encouraging, engaging and involving emerging leaders in a wide variety of governmental, non-profit, and civic and business associations. It is this continuity of leadership and the community's commitment to bring new blood into the mix and educate them that ensures that our community's unique character is protected and preserved.

**Section 1: Scope**

**Change in Demand**

Program experiencing NO change in demand

**Explanation**

	Request FY 2019	Rationale FY 2019
Leadership Park City	The budget increase reflects increased costs of the services we offer, including catering and hotels (\$5,000)	
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Revenue FY 2019	Tot Rec Cost FY 2019	Dept Req FY 2020	RT Rec FY 2020	CM REC FY 2020	Revenue FY 2020	Tot Rec Cost FY 2020
<b>CITY MANAGER</b>											
Personnel	50,255	50,250	50,250	52,352		52,352	52,352	52,914	52,914		52,914
Total CITY MANAGER	50,255	50,250	50,250	52,352		52,352	52,352	52,914	52,914		52,914
<b>LEADERSHIP</b>											
Personnel	70,070	70,070	70,070	70,070		70,070	70,070	70,070	70,070		70,070
Materials	-22,150	54,050	49,050	49,050	-71,200	-22,150	49,050	49,050	49,050	-18,000	31,050
Total LEADERSHIP	47,920	124,120	119,120	119,120	-71,200	47,920	119,120	119,120	119,120	-18,000	101,120
<b>TOTAL</b>	<b>98,175</b>	<b>174,370</b>	<b>169,370</b>	<b>171,472</b>	<b>-71,200</b>	<b>100,272</b>	<b>171,472</b>	<b>172,034</b>	<b>172,034</b>	<b>-18,000</b>	<b>154,034</b>

FTEs	Budget FTEs FY 2019	Budget FTEs FY 2020
Full Time	0.5	0.5
Part Time		
<b>TOTAL</b>	<b>0.5</b>	<b>0.5</b>

**Level of Service**

Leadership Park City Same Level of Service

	Quartile FY 2019	Score FY 2019
Leadership Park City	4	11.50

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves only a SMALL portion of the Community but still adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by another governmental, non-profit or civic agency

**Mandated**

No Requirement or madate exists

**Section 4: Cost Savings / Innovation / Collaboration**

LEADERSHIP The program runs on a very lean budget and depends on extensive collaboration with other governmental entities, businesses and nonprofits. A portion of each year's budget is raised from the Chamber, Summit County, the three ski resorts, Lodging Association, Board of Realtors, banks, alumni and other private donations, among others.

**Section 5: Consequences of Funding Proposal at Lower Level**

LEADERSHIP One of the hallmarks of Leadership Park City is that financial considerations have been largely removed from the selection process assuring the widest possible community diversity. This is accomplished by providing all selected participants with a scholarship to help defray program costs. We are the only community leadership program to my knowledge that does this, and is one of the reasons we have been so widely recognized and awarded. It demonstrates Park City's commitment to train its emerging leaders. The philosophy is that great communities invest in great infrastructure like parks, open space, roads, bike paths, etc., but that excellent communities also invest in their human leadership infrastructure. With less funding, we could charge individuals to participate and only award scholarships on an as needed basis.

**Section 6: Performance Measures**

	Description
Leadership Park City-CITY MANAGER	-
Leadership Park City-CITY MANAGER	Dollars raised through community donations.
Leadership Park City-CITY MANAGER	Number of applications to program.

**Description:**

HUMAN RESOURCES Human Resources designs, manages and implements the performance management process with collaboration and input from the management team. It includes communication and training on the process and adhering to deadlines with the management team. Evaluating the performance and developing the potential of the employees is critical to the success of the City. This is achieved by formalizing the communication between employees and management and documenting performance issues that need to be addressed. Human Resources reviews the process for consistency, completion and accuracy.

**Council Goal:**

107 Engaged & Effective Government & Citizenry

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Gold Medal Performance Organization Keeping employees abreast of how they are performing in their jobs and what can be done for improvement is key to the management of morale and the motivation of employees to achieve all that they can in their current role.

**Section 1: Scope**

Change in Demand	Explanation
Program experiencing NO change in demand	

	Request	Rationale
	FY 2019	FY 2019
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req			RT Rec			CM REC			Revenue			Tot Rec Cost		
	FY 2018	FY 2019	FY 2020	FY 2020											
HUMAN RESOURCES															
Personnel	67,982	67,990	67,990	69,115	-37,583	31,532	69,115	69,676	69,676	-37,583	32,093				
Materials	29,125	29,075	29,075	29,075		29,075	29,075	29,075	29,075		29,075				
Total HUMAN RESOURCES	97,107	97,065	97,065	98,190	-37,583	60,607	98,190	98,751	98,751	-37,583	61,168				
LUMP MERIT															
Personnel	580,000														
Total LUMP MERIT	580,000														
TOTAL	677,107	97,065	97,065	98,190	-37,583	60,607	98,190	98,751	98,751	-37,583	61,168				

FTEs	Budget FTEs	
	FY 2019	FY 2020
Full Time	0.5	0.5
Part Time		
<b>TOTAL</b>	<b>0.5</b>	<b>0.5</b>

**Level of Service**

Performance Management Same Level of Service

	Quartile	Score
	FY 2019	FY 2019
Performance Management	4	10.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves SOME portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

HUMAN RESOURCES Consistent performance evaluation is needed to keep the City in compliance and well documented for any legal issues that may arise.

**Section 5: Consequences of Funding Proposal at Lower Level**

HUMAN RESOURCES Changes to performance management would put the City at risk for exposure to legal and compliance issues.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
		FY 2016	FY 2017	FY 2018	FY 2019
	-				
Performance Management-HUMAN RESOURCES	Medical leave usage per 1000 hours.	0%	9.3%	9%	0%
Performance Management-HUMAN RESOURCES	Percentage of staff in supervisory roles.	0%	0%	30%	30%
Performance Management-HUMAN RESOURCES	Percentage of HR staff hours used for refilling positions annually.	0%	25%	25%	0%
Performance Management-HUMAN RESOURCES	Number of grievances filed annually.	0	0	0	0

**Description:**

HUMAN RESOURCES The ability to maintain City services that are both open and responsive to the community needs is sometimes unpredictable. Short-Term Citywide personnel are temporary workers, interns and/or external services that allow for flexibility in this area. This prevents unnecessary burnout to departments experiencing temporary increases in workload due to City needs, and saves the City in both consulting and long term employment costs. This program also allows the City to be flexible for emergency situations, unforeseen issues, and workloads.

**Council Goal:**

135 Engaged & Effective Government & Citizenry

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Gold Medal Performance Organization Ability of City personnel to respond when necessary to ensure compliance and risk management, as well as the ability to maintain continuity in business operations.

**Section 1: Scope**

**Change in Demand**      **Explanation**  
 Program experiencing NO change in demand

	Request	Rationale
	FY 2019	FY 2019
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req		RT Rec		CM REC		Revenue		Tot Rec Cost		
	FY 2018	FY 2019	FY 2019	FY 2019	FY 2019	FY 2019	FY 2020	FY 2020	FY 2020	FY 2020	
HUMAN RESOURCES											
Personnel	29,203	29,199	29,199	29,202	-24,737	4,465	29,202	29,382	29,382	-24,737	4,645
Materials	20,000	20,000	20,000	20,000		20,000	20,000	20,000	20,000		20,000
Total HUMAN RESOURCES	49,203	49,199	49,199	49,202	-24,737	24,465	49,202	49,382	49,382	-24,737	24,645
TOTAL	49,203	49,199	49,199	49,202	-24,737	24,465	49,202	49,382	49,382	-24,737	24,645
	<b>FTEs</b>	<b>Budget FTEs</b>	<b>Budget FTEs</b>								
		FY 2019	FY 2020								
Full Time		0.2	0.2								
Part Time		0.5	0.5								
TOTAL		0.6	0.6								

## Level of Service

Short-Term Citywide Personnel Same Level of Service

	Quartile	Score
	FY 2019	FY 2019
Short-Term Citywide Personnel	4	6.50

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### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves SOME portion of the Community and adds to their quality of life

#### Reliance on City

City provides program and program is currently being offered by other private businesses within City limits

#### Mandated

Recommended by national professional organization to meet published standards or as a best practice

### Section 4: Cost Savings / Innovation / Collaboration

HUMAN RESOURCES

Cost savings are substantial, depending on varying situations. Savings are achieved by reducing overtime dollars as well as time and resources of experienced and higher paid employees; otherwise these employees would be using valuable time on unnecessary research to complete unusual projects outside of their experience and training, as well as work on projects well below their level of pay and expertise.

### Section 5: Consequences of Funding Proposal at Lower Level

HUMAN RESOURCES

Inability of the City to remain flexible and able to respond to unusual events such as litigation, emergencies, and unexpected projects.

### Section 6: Performance Measures

Description

-

### Expenditure Summary by Fund and Major Object (FY 2018 Adjusted Budget)

Description	Personnel FY 2018	Mat, Supplies, Services FY 2018	Capital FY 2018	Debt Service FY 2018	Contingency FY 2018	Sub - Total FY 2018	Interfund Transfer FY 2018	Ending Balance FY 2018	Total FY 2018
<b>Park City Municipal Corporation</b>									
011 GENERAL FUND	\$22,172,852	\$7,847,625	\$388,140	\$0	\$290,000	\$30,698,617	\$5,475,899	\$11,707,204	\$47,881,720
012 QUINNS RECREATION COMPLEX	\$823,134	\$351,215	\$6,000	\$0	\$0	\$1,180,349	\$1,200	\$-4,474,141	\$-3,292,592
021 POLICE SPECIAL REVENUE FUND	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$33,604	\$33,604
022 CRIMINAL FORFEITURE RESTRICTED ACCOUNT	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$26,071	\$26,071
031 CAPITAL IMPROVEMENT FUND	\$0	\$0	\$34,023,621	\$0	\$0	\$34,023,621	\$1,288,297	\$38,838,195	\$74,150,113
038 EQUIPMENT REPLACEMENT CIP	\$0	\$0	\$1,223,700	\$0	\$0	\$1,223,700	\$0	\$1,202,711	\$2,426,411
051 WATER FUND	\$3,102,752	\$3,520,546	\$12,455,243	\$4,516,154	\$100,000	\$23,694,695	\$1,678,427	\$7,358,758	\$32,731,880
052 STORM WATER FUND	\$662,829	\$295,400	\$14,500	\$0	\$0	\$972,729	\$75,000	\$378,704	\$1,426,433
055 GOLF COURSE FUND	\$828,529	\$498,529	\$117,215	\$32,377	\$0	\$1,476,650	\$125,111	\$1,240,188	\$2,841,949
057 TRANSPORTATION & PARKING FUND	\$9,152,672	\$1,640,182	\$7,352,399	\$0	\$0	\$18,145,253	\$2,939,050	\$17,772,262	\$38,856,565
062 FLEET SERVICES FUND	\$964,546	\$1,587,620	\$10,000	\$0	\$0	\$2,562,166	\$0	\$1,207,629	\$3,769,795
064 SELF INSURANCE FUND	\$0	\$1,296,500	\$0	\$0	\$0	\$1,296,500	\$0	\$657,979	\$1,954,479
070 SALES TAX REV BOND - DEBT SVS FUND	\$0	\$0	\$0	\$2,266,613	\$0	\$2,266,613	\$0	\$2,394,929	\$4,661,542
071 DEBT SERVICE FUND	\$0	\$0	\$0	\$6,439,235	\$0	\$6,439,235	\$0	\$694,322	\$7,133,557
<b>Total Park City Municipal Corporation</b>	<b>\$37,707,314</b>	<b>\$17,037,617</b>	<b>\$55,590,818</b>	<b>\$13,254,379</b>	<b>\$390,000</b>	<b>\$123,980,129</b>	<b>\$11,582,984</b>	<b>\$79,038,415</b>	<b>\$214,601,528</b>
<b>Park City Redevelopment Agency</b>									
023 LOWER PARK AVE RDA SPECIAL REVENUE FUND	\$57,987	\$750,000	\$0	\$0	\$0	\$807,987	\$1,641,125	\$287,034	\$2,736,146
024 MAIN STREET RDA SPECIAL REVENUE FUND	\$0	\$485,000	\$0	\$0	\$0	\$485,000	\$752,000	\$465,052	\$1,702,052
033 REDEVELOPMENT AGENCY-LOWER PRK	\$0	\$0	\$-17,004,199	\$0	\$0	\$-17,004,199	\$0	\$21,365,965	\$4,361,766
034 REDEVELOPMENT AGENCY-MAIN ST	\$0	\$0	\$475,000	\$0	\$0	\$475,000	\$809,490	\$676,511	\$1,961,001
<b>Total Park City Redevelopment Agency</b>	<b>\$57,987</b>	<b>\$1,235,000</b>	<b>\$-16,529,199</b>	<b>\$0</b>	<b>\$0</b>	<b>\$-15,236,211</b>	<b>\$3,202,615</b>	<b>\$22,794,562</b>	<b>\$10,760,966</b>
<b>Municipal Building Authority</b>									
035 BUILDING AUTHORITY	\$0	\$0	\$1,299	\$0	\$0	\$1,299	\$0	\$423,484	\$424,783
<b>Total Municipal Building Authority</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,299</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,299</b>	<b>\$0</b>	<b>\$423,484</b>	<b>\$424,783</b>
<b>Park City Housing Authority</b>									
<b>Total Park City Housing Authority</b>									
<b>TOTAL</b>	<b>\$37,765,302</b>	<b>\$18,272,617</b>	<b>\$39,062,918</b>	<b>\$13,254,379</b>	<b>\$390,000</b>	<b>\$108,745,216</b>	<b>\$14,785,599</b>	<b>\$102,256,461</b>	<b>\$225,787,276</b>

## Expenditure Summary by Fund and Major Object (FY 2019 Budget)

Description	Personnel FY 2019	Mat, Supplies, Services FY 2019	Capital FY 2019	Debt Service FY 2019	Contingency FY 2019	Sub - Total FY 2019	Interfund Transfer FY 2019	Ending Balance FY 2019	Total FY 2019
<b>Park City Municipal Corporation</b>									
011 GENERAL FUND	\$22,239,780	\$8,350,846	\$396,520	\$0	\$340,000	\$31,327,146	\$4,832,918	\$12,729,456	\$48,889,520
012 QUINNS RECREATION COMPLEX	\$921,788	\$355,815	\$6,000	\$0	\$0	\$1,283,603	\$1,200	\$-4,869,944	\$-3,585,141
021 POLICE SPECIAL REVENUE FUND	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$33,604	\$33,604
022 CRIMINAL FORFEITURE RESTRICTED ACCOUNT	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$26,071	\$26,071
031 CAPITAL IMPROVEMENT FUND	\$0	\$0	\$58,823,726	\$0	\$0	\$58,823,726	\$1,288,297	\$51,213,921	\$111,325,944
038 EQUIPMENT REPLACEMENT CIP	\$0	\$0	\$1,325,600	\$0	\$0	\$1,325,600	\$0	\$950,811	\$2,276,411
051 WATER FUND	\$3,309,975	\$3,729,138	\$17,085,809	\$4,516,154	\$100,000	\$28,741,076	\$1,678,427	\$8,065,778	\$38,485,281
052 STORM WATER FUND	\$656,912	\$308,000	\$235,350	\$0	\$0	\$1,200,262	\$75,000	\$353,442	\$1,628,704
055 GOLF COURSE FUND	\$893,467	\$509,335	\$114,565	\$32,377	\$0	\$1,549,744	\$125,111	\$1,161,279	\$2,836,134
057 TRANSPORTATION & PARKING FUND	\$10,501,374	\$2,614,544	\$8,619,885	\$0	\$0	\$21,735,803	\$2,939,050	\$14,237,928	\$38,912,781
062 FLEET SERVICES FUND	\$996,803	\$1,587,620	\$10,000	\$0	\$0	\$2,594,423	\$0	\$1,186,606	\$3,781,029
064 SELF INSURANCE FUND	\$0	\$1,324,992	\$0	\$0	\$0	\$1,324,992	\$0	\$493,543	\$1,818,535
070 SALES TAX REV BOND - DEBT SVS FUND	\$0	\$0	\$0	\$2,266,613	\$0	\$2,266,613	\$0	\$2,385,929	\$4,652,542
071 DEBT SERVICE FUND	\$0	\$0	\$0	\$6,439,235	\$0	\$6,439,235	\$0	\$744,928	\$7,184,163
<b>Total Park City Municipal Corporation</b>	<b>\$39,520,100</b>	<b>\$18,780,290</b>	<b>\$86,617,455</b>	<b>\$13,254,379</b>	<b>\$440,000</b>	<b>\$158,612,223</b>	<b>\$10,940,003</b>	<b>\$88,713,352</b>	<b>\$258,265,579</b>
<b>Park City Redevelopment Agency</b>									
023 LOWER PARK AVE RDA SPECIAL REVENUE FUND	\$57,742	\$756,300	\$0	\$0	\$0	\$814,042	\$1,641,125	\$245,659	\$2,700,826
024 MAIN STREET RDA SPECIAL REVENUE FUND	\$0	\$485,000	\$0	\$0	\$0	\$485,000	\$752,000	\$470,052	\$1,707,052
033 REDEVELOPMENT AGENCY-LOWER PRK	\$0	\$0	\$1,105,000	\$0	\$0	\$1,105,000	\$0	\$27,902,090	\$29,007,090
034 REDEVELOPMENT AGENCY-MAIN ST	\$0	\$0	\$52,000	\$0	\$0	\$52,000	\$809,490	\$567,021	\$1,428,511
<b>Total Park City Redevelopment Agency</b>	<b>\$57,742</b>	<b>\$1,241,300</b>	<b>\$1,157,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,456,042</b>	<b>\$3,202,615</b>	<b>\$29,184,822</b>	<b>\$34,843,479</b>
<b>Municipal Building Authority</b>									
035 BUILDING AUTHORITY	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$423,484	\$423,484
<b>Total Municipal Building Authority</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$423,484</b>	<b>\$423,484</b>
<b>Park City Housing Authority</b>									
<b>Total Park City Housing Authority</b>									
<b>TOTAL</b>	<b>\$39,577,841</b>	<b>\$20,021,590</b>	<b>\$87,774,455</b>	<b>\$13,254,379</b>	<b>\$440,000</b>	<b>\$161,068,266</b>	<b>\$14,142,618</b>	<b>\$118,321,658</b>	<b>\$293,532,542</b>

## Expenditure Summary by Fund and Major Object (FY 2020 Budget)

Description	Personnel FY 2020	Mat, Supplies, Services FY 2020	Capital FY 2020	Debt Service FY 2020	Contingency FY 2020	Sub - Total FY 2020	Interfund Transfer FY 2020	Ending Balance FY 2020	Total FY 2020
<b>Park City Municipal Corporation</b>									
011 GENERAL FUND	\$22,357,547	\$8,282,685	\$396,520	\$0	\$340,000	\$31,376,752	\$5,040,741	\$13,848,901	\$50,266,394
012 QUINNS RECREATION COMPLEX	\$928,136	\$351,215	\$6,000	\$0	\$0	\$1,285,351	\$1,200	\$-5,252,495	\$-3,965,944
021 POLICE SPECIAL REVENUE FUND	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$33,604	\$33,604
022 CRIMINAL FORFEITURE RESTRICTED ACCOUNT	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$26,071	\$26,071
031 CAPITAL IMPROVEMENT FUND	\$0	\$0	\$6,180,596	\$0	\$0	\$6,180,596	\$1,288,297	\$56,132,600	\$63,601,493
038 EQUIPMENT REPLACEMENT CIP	\$0	\$0	\$1,285,600	\$0	\$0	\$1,285,600	\$0	\$738,911	\$2,024,511
051 WATER FUND	\$3,340,107	\$3,629,836	\$29,074,046	\$4,516,154	\$100,000	\$40,660,143	\$1,678,427	\$4,653,731	\$46,992,301
052 STORM WATER FUND	\$663,525	\$295,400	\$371,500	\$0	\$0	\$1,330,425	\$75,000	\$198,017	\$1,603,442
055 GOLF COURSE FUND	\$897,699	\$498,529	\$126,565	\$32,377	\$0	\$1,555,170	\$125,111	\$1,076,944	\$2,757,225
057 TRANSPORTATION & PARKING FUND	\$10,661,644	\$2,621,444	\$5,122,797	\$0	\$0	\$18,405,885	\$2,939,050	\$12,124,681	\$33,469,616
062 FLEET SERVICES FUND	\$1,007,224	\$1,587,620	\$10,000	\$0	\$0	\$2,604,844	\$0	\$1,155,162	\$3,760,006
064 SELF INSURANCE FUND	\$0	\$1,324,992	\$0	\$0	\$0	\$1,324,992	\$0	\$329,107	\$1,654,099
070 SALES TAX REV BOND - DEBT SVS FUND	\$0	\$0	\$0	\$2,266,613	\$0	\$2,266,613	\$0	\$2,376,929	\$4,643,542
071 DEBT SERVICE FUND	\$0	\$0	\$0	\$6,439,235	\$0	\$6,439,235	\$0	\$795,534	\$7,234,769
<b>Total Park City Municipal Corporation</b>	<b>\$39,855,882</b>	<b>\$18,591,721</b>	<b>\$42,573,624</b>	<b>\$13,254,379</b>	<b>\$440,000</b>	<b>\$114,715,606</b>	<b>\$11,147,826</b>	<b>\$88,237,697</b>	<b>\$214,101,129</b>
<b>Park City Redevelopment Agency</b>									
023 LOWER PARK AVE RDA SPECIAL REVENUE FUND	\$59,160	\$750,000	\$0	\$0	\$0	\$809,160	\$1,641,125	\$209,166	\$2,659,451
024 MAIN STREET RDA SPECIAL REVENUE FUND	\$0	\$485,000	\$0	\$0	\$0	\$485,000	\$752,000	\$475,052	\$1,712,052
033 REDEVELOPMENT AGENCY-LOWER PRK	\$0	\$0	\$19,400,200	\$0	\$0	\$19,400,200	\$0	\$31,108,566	\$50,508,766
034 REDEVELOPMENT AGENCY-MAIN ST	\$0	\$0	\$0	\$0	\$0	\$0	\$809,490	\$509,531	\$1,319,021
<b>Total Park City Redevelopment Agency</b>	<b>\$59,160</b>	<b>\$1,235,000</b>	<b>\$19,400,200</b>	<b>\$0</b>	<b>\$0</b>	<b>\$20,694,360</b>	<b>\$3,202,615</b>	<b>\$32,302,315</b>	<b>\$56,199,290</b>
<b>Municipal Building Authority</b>									
035 BUILDING AUTHORITY	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$423,484	\$423,484
<b>Total Municipal Building Authority</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$423,484</b>	<b>\$423,484</b>
<b>Park City Housing Authority</b>									
<b>Total Park City Housing Authority</b>									
<b>TOTAL</b>	<b>\$39,915,042</b>	<b>\$19,826,721</b>	<b>\$61,973,824</b>	<b>\$13,254,379</b>	<b>\$440,000</b>	<b>\$135,409,966</b>	<b>\$14,350,441</b>	<b>\$120,963,496</b>	<b>\$270,723,903</b>

## All Funds Combined

Revenue	Actual FY 2016	Actual FY 2017	Actual FY 2018	Adjusted FY 2018	Collection % FY 2018	Original FY 2019	Original FY 2020
<b>RESOURCES</b>							
Property Taxes	\$18,491,389	\$18,467,398	\$20,506,331	\$20,838,731	98%	\$21,064,141	\$21,284,634
Sales Tax	\$21,212,061	\$23,107,148	\$13,854,792	\$23,292,728	59%	\$26,458,904	\$26,991,033
Franchise Tax	\$3,185,820	\$3,194,392	\$2,263,104	\$3,258,000	69%	\$3,322,000	\$3,382,000
Licenses	\$1,488,789	\$1,105,797	\$1,369,708	\$1,411,666	97%	\$1,437,666	\$1,461,666
Planning Building & Engineering Fees	\$3,439,664	\$3,549,703	\$3,551,952	\$4,179,000	85%	\$4,199,000	\$3,754,000
Special Event Fees	\$135,413	\$103,168	\$60,493	\$109,000	55%	\$110,000	\$111,000
Federal Revenue	\$566,156	\$16,021,442	\$7,294	\$4,850,080	0%	\$4,852,080	\$3,165,000
State Revenue	\$358,985	\$612,935	\$362,823	\$451,000	80%	\$455,000	\$459,000
County/SP District Revenue	\$50,000	\$687,316	\$1,527,000	\$1,611,000	95%	\$1,702,000	\$1,603,000
Water Charges for Services	\$15,162,429	\$18,173,294	\$14,406,629	\$18,698,500	77%	\$18,698,500	\$18,698,500
Transit Charges for Services	\$2,312,576	\$3,206,611	\$3,924,912	\$5,938,584	66%	\$7,485,345	\$7,263,594
Cemetery Charges for Services	\$21,937	\$31,018	\$24,990	\$36,000	69%	\$37,000	\$38,000
Recreation	\$3,397,284	\$3,372,897	\$2,437,239	\$3,530,596	69%	\$3,568,596	\$3,596,596
Ice	\$749,880	\$818,339	\$646,977	\$834,000	78%	\$886,000	\$901,000
Other Service Revenue	\$90,239	\$69,426	\$49,907	\$81,000	62%	\$92,000	\$104,000
Library Fines & Fees	\$21,407	\$32,249	\$21,976	\$27,000	81%	\$27,000	\$28,000
Fines & Forfeitures	\$1,080,705	\$1,077,415	\$1,554,686	\$1,469,200	106%	\$1,469,200	\$1,469,200
Misc. Revenues	\$2,602,787	\$4,552,033	\$4,098,337	\$3,822,430	107%	\$7,048,530	\$12,021,081
Interfund Transactions (Admin)	\$5,861,114	\$5,816,802	\$4,567,500	\$6,195,964	74%	\$6,195,964	\$6,195,964
Interfund Transactions (CIP/Debt)	\$9,569,945	\$33,704,809	\$4,658,010	\$8,589,635	54%	\$7,946,654	\$8,154,477
Special Revenues & Resources	\$636,167	\$12,410,768	\$842,229	\$1,573,000	54%	\$1,420,500	\$1,420,500
Bond Proceeds		\$27,863,698	\$35,227,871	\$40,222,546	88%	\$72,800,000	\$30,300,000
Beginning Balance	\$83,622,487	\$81,763,532	\$74,767,615	\$74,767,615	100%	\$102,256,461	\$118,321,658
<b>TOTAL</b>	<b>\$174,057,233</b>	<b>\$259,742,190</b>	<b>\$190,732,376</b>	<b>\$225,787,275</b>	<b>1,725</b>	<b>\$293,532,541</b>	<b>\$270,723,903</b>

## Change in Fund Balance

Fund	Actuals FY 2016	Actuals FY 2017	Actuals FY 2018	Adjusted FY 2018	Increase (red) FY 2018	% Inc (red) FY 2018	Budget FY 2019	Increase (red) FY 2019	% Inc (red) FY 2019	Budget FY 2020	Increase (red) FY 2020	% Inc (red) FY 2020
<b>Park City Municipal Corporation</b>												
011 GENERAL FUND	\$10,522,730	\$11,558,783	\$0	\$11,707,204	\$148,421	1%	\$12,729,456	\$1,022,252	9%	\$13,848,901	\$1,119,445	9%
012 QUINNS RECREATION COMPLEX	\$-3,814,171	\$-4,129,592	\$0	\$-4,474,141	\$-344,549	8%	\$-4,869,944	\$-395,803	9%	\$-5,252,495	\$-382,551	8%
021 POLICE SPECIAL REVENUE FUND	\$32,254	\$33,604	\$0	\$33,604			\$33,604			\$33,604		
022 CRIMINAL FORFEITURE RESTRICTED ACCOUNT	\$16,386	\$26,071	\$0	\$26,071			\$26,071			\$26,071		
031 CAPITAL IMPROVEMENT FUND	\$36,922,033	\$31,142,544	\$0	\$38,838,195	\$7,695,651	25%	\$51,213,921	\$12,375,726	32%	\$56,132,600	\$4,918,679	10%
038 EQUIPMENT REPLACEMENT CIP	\$1,626,711	\$1,352,711	\$0	\$1,202,711	\$-150,000	-11%	\$950,811	\$-251,900	-21%	\$738,911	\$-211,900	-22%
051 WATER FUND	\$7,275,494	\$5,905,357	\$0	\$7,358,758	\$1,453,401	25%	\$8,065,778	\$707,020	10%	\$4,653,731	\$-3,412,047	-42%
052 STORM WATER FUND	\$0	\$176,433	\$0	\$378,704	\$202,271	115%	\$353,442	\$-25,262	-7%	\$198,017	\$-155,425	-44%
055 GOLF COURSE FUND	\$1,325,234	\$1,246,003	\$0	\$1,240,188	\$-5,815	0%	\$1,161,279	\$-78,909	-6%	\$1,076,944	\$-84,335	-7%
057 TRANSPORTATION & PARKING FUND	\$19,381,363	\$19,262,807	\$0	\$17,772,262	\$-1,490,545	-8%	\$14,237,928	\$-3,534,334	-20%	\$12,124,681	\$-2,113,247	-15%
062 FLEET SERVICES FUND	\$1,123,856	\$1,196,395	\$0	\$1,207,629	\$11,234	1%	\$1,186,606	\$-21,023	-2%	\$1,155,162	\$-31,444	-3%
064 SELF INSURANCE FUND	\$968,274	\$793,923	\$0	\$657,979	\$-135,944	-17%	\$493,543	\$-164,436	-25%	\$329,107	\$-164,436	-33%
070 SALES TAX REV BOND - DEBT SVS FUND	\$2,843,028	\$2,403,929	\$0	\$2,394,929	\$-9,000	0%	\$2,385,929	\$-9,000	0%	\$2,376,929	\$-9,000	0%
071 DEBT SERVICE FUND	\$574,778	\$643,716	\$0	\$694,322	\$50,606	8%	\$744,928	\$50,606	7%	\$795,534	\$50,606	7%
<b>Total Park City Municipal Corporation</b>	<b>\$78,797,970</b>	<b>\$71,612,684</b>	<b>\$0</b>	<b>\$79,038,415</b>	<b>\$7,425,731</b>	<b>146%</b>	<b>\$88,713,352</b>	<b>\$9,674,937</b>	<b>-15%</b>	<b>\$88,237,697</b>	<b>\$-475,655</b>	<b>-134%</b>
<b>Park City Redevelopment Agency</b>												
023 LOWER PARK AVE RDA SPECIAL REVENUE FUND	\$254,047	\$322,354	\$0	\$287,034	\$-35,320	-11%	\$245,659	\$-41,375	-14%	\$209,166	\$-36,493	-15%
024 MAIN STREET RDA SPECIAL REVENUE FUND	\$260,447	\$460,052	\$0	\$465,052	\$5,000	1%	\$470,052	\$5,000	1%	\$475,052	\$5,000	1%
033 REDEVELOPMENT AGENCY-LOWER PRK	\$746,751	\$738,741	\$0	\$21,365,965	\$20,627,224	2,792%	\$27,902,090	\$6,536,125	31%	\$31,108,566	\$3,206,476	11%
034 REDEVELOPMENT AGENCY-MAIN ST	\$1,250,230	\$1,209,001	\$0	\$676,511	\$-532,490	-44%	\$567,021	\$-109,490	-16%	\$509,531	\$-57,490	-10%
<b>Total Park City Redevelopment Agency</b>	<b>\$2,511,475</b>	<b>\$2,730,148</b>	<b>\$0</b>	<b>\$22,794,562</b>	<b>\$20,064,414</b>	<b>2,738%</b>	<b>\$29,184,822</b>	<b>\$6,390,260</b>	<b>1%</b>	<b>\$32,302,315</b>	<b>\$3,117,493</b>	<b>-12%</b>
<b>Municipal Building Authority</b>												
035 BUILDING AUTHORITY	\$454,087	\$424,783	\$0	\$423,484	\$-1,299	0%	\$423,484			\$423,484		
<b>Total Municipal Building Authority</b>	<b>\$454,087</b>	<b>\$424,783</b>	<b>\$0</b>	<b>\$423,484</b>	<b>\$-1,299</b>	<b>0%</b>	<b>\$423,484</b>			<b>\$423,484</b>		



## 000377 Ice Rink Expansion

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000377	Not Recommended	Angevine				Thriving Mountain Town

Description	Comments
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Ice Rink Expansion: Additional ice surface including supporting storage and amenities.

	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	Adjust t FY 2022	FY 2022	FY 2023	FY 2023
012100 QUINNS FUND * ADMINISTRATION												
031475 CIP FUND * TRANSFER FROM GENERAL FUND					2,847,667	2,847,667	17,235,335	17,235,335				
031477 CIP FUND * TRANSFER FROM DEBT SERVICE												
031532 CIP FUND * 2017 SALES TAX BONDS												
<b>TOTAL</b>					<b>2,847,667</b>	<b>2,847,667</b>	<b>17,235,335</b>	<b>17,235,335</b>				

## 000477 Add Uphill Marsac Gate Above Chambers Avenue

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000477	Not Recommended	Cassel				Engaged & Effective Government & Citizenry

Description	Comments
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The existing gates on Marsac have been closed numerous times over the last few years. This request is to add another gate southbound just south of Chambers Street so cars can turn around onto Chambers street instead of driving 1/2 mile up to the existing gates. This project would also add a gate just north of Guardsman Connection so the Police no longer need to direct traffic when the gates are closed.

	Adjust	Total										
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
031475 CIP FUND * TRANSFER FROM GENERAL FUND			50,000	50,000								
<b>TOTAL</b>			50,000	50,000								

### 000493 Mezzanine Expansion

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000493	Not Recommended	Angevine				Thriving Mountain Town

Description	Comments
Expansion of facility to accommodate off-ice training space, repair water leaks from rain and snowmelt and add additional locker room space. .	

	Adjust	Total										
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
031475 CIP FUND * TRANSFER FROM GENERAL FUND			518,001	518,001	483,481	483,481						
<b>TOTAL</b>			518,001	518,001	483,481	483,481						

### 000494 LED Upgrade Quinns Fields

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000494	Not Recommended	Fisher				Preserving & Enhancing the Natural Environment

Description	Comments
Upgrading the field lighting at Quinns to LED fixtures. Staff met with Musco lighting to look at mitigating the light spill & switching to LED lights at	

Description	Comments
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PCSC. The new LED fixtures could be installed on the existing poles, the total number of fixtures needed would be reduced from 148 to 96, there would be a reduction of at least 50% in light spill & glare. The estimated cost for the lights without install is \$330,000. It is estimated that install would be an additional \$100,000. Budget has a \$70,000 contingency. This is for both fields at PCSC. Estimated reduction of energy & maintenance costs by 50 to 85% over typical 1500w HID equipment.

	Adjust	Total										
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
031475 CIP FUND * TRANSFER FROM GENERAL FUND			500,000	500,000								
<b>TOTAL</b>			500,000	500,000								

### 000495 Flooring

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000495	Not Recommended	Angevine				Thriving Mountain Town

Description	Comments
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Replace skate resilient flooring throughout facility. (To be included in Ice Asset Management)

	Adjust	Total										
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
031475 CIP FUND * TRANSFER FROM GENERAL FUND					200,000	200,000						
<b>TOTAL</b>					200,000	200,000						



	Adjust	Total	Adjust	Total								
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
031475 CIP FUND * TRANSFER FROM GENERAL FUND											157,000	157,000
<b>TOTAL</b>											<b>157,000</b>	<b>157,000</b>

### 000499 Replacement Compressors

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000499	Not Recommended	Angevine				Preserving & Enhancing the Natural Environment

Description	Comments
Replace the current compressors with more efficient units. (To be included in Ice Asset Management)	

	Adjust	Total	Adjust	Total								
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
031475 CIP FUND * TRANSFER FROM GENERAL FUND											115,000	115,000
<b>TOTAL</b>											<b>115,000</b>	<b>115,000</b>

### 000500 Sidewalks along Silver King, Three Kings and Thaynes

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000500	Not Recommended	Cassel				Thriving Mountain Town

Description	Comments



## 000502 Bubble Repair

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000502	Recommended	Fisher				Thriving Mountain Town

Description	Comments
The current bubble was purchased in 2007 and the mechanical system was installed in 1992. The mechanical system need to be overhauled as well as repairs made to the bubble structure to ensure its longevity.	

	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
031475 CIP FUND * TRANSFER FROM GENERAL FUND	15,000	15,000	15,000	15,000								
<b>TOTAL</b>	<b>15,000</b>	<b>15,000</b>	<b>15,000</b>	<b>15,000</b>								

## 000503 China Bridge Parking Expansion

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000503	Not Recommended	Twombly				Thriving Mountain Town

Description	Comments
China Bridge Parking Expansion	



## 000505 Park & Ride Technology Upgrade

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000505	Recommended	Robertson				Thriving Mountain Town

Description	Comments
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When the Park & Ride was built in about 2009, camera, and security equipment was required for the project. This equipment has aged and is in need of replacement. This fund addresses current needs while a secondary request ensures the ongoing replacement.

	Adjust	Total										
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
057458 Transit Fund * FEDERAL GRANTS			175,000	175,000								
<b>TOTAL</b>			175,000	175,000								

## 000506 GIS: GeoEvent Server License

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000506	Recommended	Robertson				Engaged & Effective Government & Citizenry

Description	Comments
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Allows GIS platform to consume real-time big data feeds such as transit AVL, Parking, UDOT, Waze, Blyncsy, Twitter, for example, to create a single information map dashboard and facilitate analysis.

	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
031475 CIP FUND * TRANSFER FROM GENERAL FUND					5,000	5,000						
057479 Transit Fund * TRANSIT SALES TAX					13,000	13,000						
<b>TOTAL</b>					<b>18,000</b>	<b>18,000</b>						

### 000507 GIS: Satellite Imagery Multi-Spectral

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000507	Recommended	Robertson				Preserving & Enhancing the Natural Environment

Description	Comments
In 2017, we obtained an 8-band image and classified land use and land cover to better estimate carbon sequestration on city property and city wide, to help quantify net-zero goal. A new image would allow comparison and change detection. It is also useful for wildfire risk analysis.	

	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
031475 CIP FUND * TRANSFER FROM GENERAL FUND			6,000	6,000								
<b>TOTAL</b>			<b>6,000</b>	<b>6,000</b>								

### 000508 Wildfire Risk and Mitigation Mapping

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000508	Not Recommended	Robertson				Thriving Mountain Town

Description	Comments
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Obtain products to utilize infrared band satellite imagery and LIDAR elevation surface for determining tree canopy health, greatest risk areas, and where buffers may be most effective.

	Adjust	Total										
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
031475 CIP FUND * TRANSFER FROM GENERAL FUND			25,000	25,000								
<b>TOTAL</b>			25,000	25,000								

### 000512 Upper Main Street Bollard Project Phase II

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000512	Not Recommended	Daniels				Engaged & Effective Government & Citizenry

Description	Comments
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Upper Main Street security bollard project, Phase II. This project installs protective barriers at all vehicle entry points onto Main Street in order to protect the public against inadvertent or intentional vehicle entry during special events on upper Main Street. The project costs cover removable bollards, receptacles, installation, and a storage/mobilization trailer. (A portion of this project cost will be funded through existing resources)

	Adjust	Total										
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
031475 CIP FUND * TRANSFER FROM GENERAL FUND			200,000	200,000								
<b>TOTAL</b>			200,000	200,000								



	Adjust	Total										
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
057458 Transit Fund * FEDERAL GRANTS			160,000	160,000	80,000	80,000						
057479 Transit Fund * TRANSIT SALES TAX			40,000	40,000	20,000	20,000						
<b>TOTAL</b>			200,000	200,000	100,000	100,000						

### 000515 Remodel for Transit Driver Housing

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000515	Recommended	Davis				Thriving Mountain Town

Description	Comments
Remodel for Transit Driver Housing at old peace house location and any other units that can be converted into housing for bus drivers.	

	Adjust	Total										
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
057479 Transit Fund * TRANSIT SALES TAX					300,000	300,000	50,000	50,000				
<b>TOTAL</b>					300,000	300,000	50,000	50,000				

### 000516 Airport Wait-Lounge Transit Connection to Park City

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000516	Recommended	Davis				Thriving Mountain Town

Description	Comments
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Salt Lake Airport service expansion with lounge for waiting passengers to connect with service to Park City. FIS world cup is a precursor to sow the world we are ready for the 2030 Olympic Games.

	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
057458 Transit Fund * FEDERAL GRANTS			250,000	250,000	200,000	200,000						
057479 Transit Fund * TRANSIT SALES TAX			50,000	50,000	50,000	50,000						
<b>TOTAL</b>			<b>300,000</b>	<b>300,000</b>	<b>250,000</b>	<b>250,000</b>						

### 000517 Ecker Hill Park & Ride Electric Bus Fast Charger

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000517	Recommended	Davis				Thriving Mountain Town

Description	Comments
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The extension of the Electric Bus to the Ecker Hill Park and Ride lot will require a fast charger installation as passenger's park and load and unload buses. Rocky Mountain Power currently has partial funding for this through there Grant programs. Summit County would be responsible for working with other developer to pay for the fast charger.

	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
057458 Transit Fund * FEDERAL GRANTS			200,000	200,000	50,000	50,000						
057482 Transit Fund * REGIONAL TRANSIT REVENUE			300,000	300,000	50,000	50,000						
<b>TOTAL</b>			<b>500,000</b>	<b>500,000</b>	<b>100,000</b>	<b>100,000</b>						

## 000518 Public Art

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000518	Not Recommended	Twombly				Inclusive & Healthy Community

Description	Comments
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This is for on-going CIP funding for Public Art. Currently there is no on-going funding for public art.

	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
031475 CIP FUND * TRANSFER FROM GENERAL FUND			75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000
<b>TOTAL</b>			<b>75,000</b>									

## 000520 Complete Streets Retrofit -

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000520	Recommended	Knotts				Thriving Mountain Town

Description	Comments
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This annual Capital Project will implement low cost yet effective complete streets elements on existing local streets/roads consistent with the City's recently adopted Complete Streets Policy. Transportation Planning, PCPD, and Engineering recently completed a Road Safety Assessment with the assistance of UDOT and FHWA which outlined various high, medium, and low priority projects. These funds will be used to implement those recommendations.

	Adjust	Total										
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
057479 Transit Fund * TRANSIT SALES TAX			35,000	35,000	35,000	35,000	35,000	35,000				
<b>TOTAL</b>			35,000	35,000	35,000	35,000	35,000	35,000				

### 000521 Deer Valley Drive Bicycle and Pedestrian Facility Improvements

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000521	Recommended	Knotts				Thriving Mountain Town

Description	Comments
This project proposes to design and construct bicycle/pedestrian facilities along DVD from Bonanza Drive to Marsac Ave.	

	Adjust	Total										
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
057458 Transit Fund * FEDERAL GRANTS					100,000	100,000						
057479 Transit Fund * TRANSIT SALES TAX			82,500	82,500	600,000	600,000						
<b>TOTAL</b>			82,500	82,500	700,000	700,000						

### 000522 Bonanza Drive Multi-Modal and Street Improvements

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000522	Recommended	Knotts				Thriving Mountain Town

Description	Comments
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This project proposes to formulate and evaluate multi-modal alternatives along Bonanza from SR 248 to Deer Valley Drive specific to the repurposing of the median islands to accommodate a dedicated transit lane and improve transit, pedestrian, and bicycle improvements to increase safety, improve transit on time performance and reliability, and create a better better pedestrian experience including aesthetic improvements to reflect the Arts and Culture District vision

	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
057471 TRANSIT FUND * RESORT TAX - TRANS			30,000	30,000								
057482 Transit Fund * REGIONAL TRANSIT REVENUE			29,000	29,000								
<b>TOTAL</b>			<b>59,000</b>	<b>59,000</b>								

**000523 PC MARC Transit and Active Transportation Improvements**

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000523	Recommended	Knotts				Thriving Mountain Town

Description	Comments
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	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
057479 Transit Fund * TRANSIT SALES TAX					35,000	35,000						
<b>TOTAL</b>					<b>35,000</b>	<b>35,000</b>						

### 000524 Phase 2 Bike Share Improvements

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000524	Recommended	Knotts				Thriving Mountain Town

Description	Comments
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This is Phase 2 of the highly successful regional e-bike share program. Funds requested are to provide accessibility and ADA access to 3 new stations at the MARC, DV Snowpark, and City Park that cannot be funding by the FTA TIGER grant that will fund the installation of the actual stations

	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
057455 TRANSIT FUND * DOT			100,000	100,000								
057471 TRANSIT FUND * RESORT TAX - TRANS			25,000	25,000								
057482 Transit Fund * REGIONAL TRANSIT REVENUE			50,000	50,000	50,000	50,000						
<b>TOTAL</b>			<b>175,000</b>	<b>175,000</b>	<b>50,000</b>	<b>50,000</b>						

### 000525 Marsac Employee Transportation Demand Management and Wellness Benefit Project

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000525	Recommended	Knotts				Thriving Mountain Town

Description	Comments
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This project is an effort to expand on the City's internal Transportation Demand Management Program that currently consist of Guaranteed Ride Home Program, subsidized PC/SLC Connect passes, departmental e-bike subsidies, and peak alternative travel incentives. This project proposes to construct shower facilities in Marsac, secure weather protected bike storage, and potentially a mother's nursing room to promote alternative transportation travel

	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
057450 Transit Fund * BEGINNING BALANCE			25,000	25,000								
057475 TRANSIT FUND * TRANSFER FROM GENERAL FUND			10,000	10,000								
057482 Transit Fund * REGIONAL TRANSIT REVENUE			75,000	75,000								
<b>TOTAL</b>			<b>110,000</b>	<b>110,000</b>								

### 000526 MIW Offsite Improvements

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000526	Recommended	McAffee				Preserving & Enhancing the Natural Environment

Description	Comments
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	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
051481 Water Fund * WATER SERVICE FEES			500,000	500,000	1,100,000	1,100,000	2,000,000	2,000,000	3,000,000	3,000,000		
<b>TOTAL</b>			<b>500,000</b>	<b>500,000</b>	<b>1,100,000</b>	<b>1,100,000</b>	<b>2,000,000</b>	<b>2,000,000</b>	<b>3,000,000</b>	<b>3,000,000</b>		

### 000527 West Neck Tank

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000527	Recommended	McAffee				Preserving & Enhancing the Natural Environment



## CP0002 Information System Enhancement/Upgrades

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0002	Recommended	Robertson	151,928			Engaged & Effective Government & Citizenry

Description	Comments
Funding of computer expenditures and major upgrades as technology is available. Technological advancements that solve a City need are funded from here. Past examples include web page design and implementation, security systems, document imaging, telephony enhancements, etc.	

	Adjust	Total										
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
031467 CIP Fund * OTHER MISCELLANEOUS												
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
038453 EQUIP RPLCMNT FUND * COMPUTER REPAIR												
051481 Water Fund * WATER SERVICE FEES												
057471 TRANSIT FUND * RESORT TAX - TRANS												
<b>TOTAL</b>												

## CP0003 Old Town Stairs

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0003	Recommended	Twombly	1,110,414	10,924		Inclusive & Healthy Community

Description	Comments
An ongoing program to construct or reconstruct stairways in the Old Town Area. Stairways that are in a dilapidated condition beyond effective repair are replaced. Most of the stair projects include retaining walls, drainage improvements and lighting. Like trails, the priority depends on	



	Adjust	Total										
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
031400 CIP FUND * IMP FEE-OPEN SPACE		100,000		100,000		100,000		100,000		100,000		100,000
031402 CIP FUND * IMP FEE-STREETS												
031451 CIP Fund * BOND PROCEEDS												
031460 CIP Fund * IMPACT FEES												
031466 CIP Fund * OTHER CONTRIBUTIONS												
031469 CIP FUND * RAP TAX												
031477 CIP FUND * TRANSFER FROM DEBT SERVICE												
031478 CIP Fund * TRANSFER FROM CIP												
031485 CIP FUND * SALES TAX DEBT SERVICE - 2005B												
033450 Lower Park RDA * BEGINNING BALANCE												
033468 LOWER PARK RDA * CONT TO RDA DEBT		100,000		100,000		100,000		100,000		100,000		100,000
033477 LOWER PARK RDA * TRANSFER FROM DEBT SERVICE												
035477 MBA * TRANSFER FROM DEBT SERVICE												
<b>TOTAL</b>		<b>200,000</b>										

## CP0006 Pavement Management Implementation

CP0006	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0006	Recommended	McAffee	14,928	798,623		Thriving Mountain Town

Description	Comments
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This project provides the funding necessary to properly maintain and prolong the useful life of City owned streets and parking lots. Annual maintenance projects include crack sealing, slurry sealing, rototilling, pavement overlays and utility adjustments. In FY19 additional \$250K request to pave main street.

	Adjust	Total										
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
031452 CIP Fund * CLASS "C" ROAD		360,000		360,000		360,000		360,000		360,000		360,000

	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
031454 CIP Fund * DONATIONS												
031475 CIP FUND * TRANSFER FROM GENERAL FUND		440,000		513,000	150,000	590,000	150,000	590,000	150,000	630,000	600,000	600,000
034450 Main St RDA * BEGINNING BALANCE				52,000								
<b>TOTAL</b>		<b>800,000</b>		<b>925,000</b>	<b>150,000</b>	<b>950,000</b>	<b>150,000</b>	<b>950,000</b>	<b>150,000</b>	<b>990,000</b>	<b>960,000</b>	<b>960,000</b>

## CP0007 Tunnel Maintenance

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0007	Recommended	McAfee	410,080	141,486	19,201	Preserving & Enhancing the Natural Environment

Description	Comments
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Maintenance and inspection of the Judge and Spiro Mine tunnels. Replacement of rotting timber with steel sets and cleanup of mine cave ins. Stabilization of sidewall shifting with split set of bolts and screening. Track replacement. Flow meter OM&R.

	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
051451 Water Fund * BOND PROCEEDS												
051481 Water Fund * WATER SERVICE FEES		247,756		252,711	2,238,489	2,500,000		268,049		274,750	281,619	281,619
<b>TOTAL</b>		<b>247,756</b>		<b>252,711</b>	<b>2,238,489</b>	<b>2,500,000</b>		<b>268,049</b>		<b>274,750</b>	<b>281,619</b>	<b>281,619</b>

## CP0009 Transit Rolling Stock Replacement

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0009	Recommended	Fonnesbeck	2,479,197	1,653,927		Thriving Mountain Town

Description	Comments
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This program provides for the replacement of the existing transit fleet . It is anticipated what the Federal Transit Administration will be providing 80 percent of the purchase cost.

	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
057450 Transit Fund * BEGINNING BALANCE												
057458 Transit Fund * FEDERAL GRANTS		1,925,002		3,290,974		1,464,000		4,169,702				
057479 Transit Fund * TRANSIT SALES TAX		43,750		882,743		366,000		1,689,225				
057482 Transit Fund * REGIONAL TRANSIT REVENUE		450,000		560,000		360,000		985,200				
<b>TOTAL</b>		<b>2,418,752</b>		<b>4,733,717</b>		<b>2,190,000</b>		<b>6,844,127</b>				

## CP0010 Water Department Service Equipment

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0010	Recommended	McAffee	-105,805	114,798	345,688	Preserving & Enhancing the Natural Environment

Description	Comments
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Replacement of vehicles and other water department service equipment that is on the timed depreciation schedule.



	Adjust	Total										
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
035465 MBA * LOAN PROCEEDS												
036450 PC HOUSING AUTH * BEGINNING BALANCE												
<b>TOTAL</b>												

## CP0014 McPolin Farm

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0014	Recommended	Carey	2,280			Inclusive & Healthy Community

Description	Comments
City Farm Phase II - Landscaping. Trailhead parking. Completion of the sidewalks, ADA accessible trail to safely accommodate the passive use of the property. Pads and interpretive signs to display antique farm equipment.	

	Adjust	Total										
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
031467 CIP Fund * OTHER MISCELLANEOUS												
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
031477 CIP FUND * TRANSFER FROM DEBT SERVICE												
031478 CIP Fund * TRANSFER FROM CIP												
031485 CIP FUND * SALES TAX DEBT SERVICE - 2005B												
035477 MBA * TRANSFER FROM DEBT SERVICE												
<b>TOTAL</b>												

## CP0017 ADA Implementation

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0017	Recommended	Fonnesbeck	65,523			Engaged & Effective Government & Citizenry

Description	Comments
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Many of the City's buildings have restricted programs due to physical restraints of the buildings. An ADA compliance audit was conducted by the building department and phase one improvements have been made. Additional funds will be needed to continue the program to complete phase 2 and 3 improvements.

	Adjust	Total	Adjust	Total								
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
031467 CIP Fund * OTHER MISCELLANEOUS												
031475 CIP FUND * TRANSFER FROM GENERAL FUND		5,000		5,000		5,000		5,000		5,000	5,000	5,000
<b>TOTAL</b>		<b>5,000</b>	<b>5,000</b>	<b>5,000</b>								

## CP0019 Library Development & Donations

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0019	Recommended	Juarez	22,153	6,724		Inclusive & Healthy Community

Description	Comments
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Project 579 also includes a category 39124. Public Library development grant. This is a grant made to all public libraries in Utah by the State, based on population and assessed needs. The uses of this money are restricted by State statute, and must be outlined in the Library goals which are set by the Library Board and due to the State Library at the end of October each year.

	Adjust	Total										
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
031458 CIP Fund * FEDERAL GRANTS												
031463 CIP FUND * LIBRARY UNSERV												
031464 CIP FUND * LIBRARY FUNDRAISERS												
031466 CIP Fund * OTHER CONTRIBUTIONS												
031474 CIP Fund * STATE CONTRIBUTION												
<b>TOTAL</b>												

## CP0020 City-wide Signs Phase I

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0020	Recommended	Weidenhamer	41,151			Thriving Mountain Town

Description	Comments
Funded in FY02 - Continue to coordinate and install way-finding and directional signs throughout the City.	

	Adjust	Total										
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
031475 CIP FUND * TRANSFER FROM GENERAL FUND			35,000	35,000								
033468 LOWER PARK RDA * CONT TO RDA DEBT												
034468 MAIN ST RDA * CONT TO RDA DEBT												
057479 Transit Fund * TRANSIT SALES TAX			75,000	75,000								
<b>TOTAL</b>			110,000	110,000								

## CP0021 Geographic Information Systems

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0021	Recommended	Robertson				Thriving Mountain Town

Description	Comments
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Utilize the geographic information system software obtained in grant from ESRI to produce a base map, parcel map, and street center line map. Maps will be used by numerous city departments for planning and design purposes. This program is a joint venture between PCMC & SBSID. An interlocal agreement is pending between PCMC, SBSID, and Summit County.

	Adjust	Total										
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
051481 Water Fund * WATER SERVICE FEES												
<b>TOTAL</b>												

## CP0025 Bus Shelters

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0025	Recommended	Fonnesbeck	483,707			Thriving Mountain Town

Description	Comments
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Passenger amenities such as shelters, and benches have proven to enhance transit ridership. This project will provide the funding necessary to redesign and install shelters and benches at new locations. These locations will be determined using rider and staff input as well as rider data. Funding will be 80% FTA funds, 20% transit fund balance.

	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
057450 Transit Fund * BEGINNING BALANCE		36,250										
057455 TRANSIT FUND * DOT												
057458 Transit Fund * FEDERAL GRANTS		145,000										
057475 TRANSIT FUND * TRANSFER FROM GENERAL FUND												
057479 Transit Fund * TRANSIT SALES TAX												
057482 Transit Fund * REGIONAL TRANSIT REVENUE												
<b>TOTAL</b>		<b>181,250</b>										

### CP0026 Motor Change-out and Rebuild Program

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0026	Recommended	McAfee	15,348	12,510		Preserving & Enhancing the Natural Environment

Description	Comments
In order to minimize the potential for water distribution interruptions all system pumps and motors are evaluated at least yearly with those indicating a problem taken out of service and either repaired or replaced. Funded by user fees.	

	Adjust	Total										
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
051481 Water Fund * WATER SERVICE FEES		30,731		31,807		32,602		33,417		36,759		40,435
<b>TOTAL</b>		<b>30,731</b>		<b>31,807</b>		<b>32,602</b>		<b>33,417</b>		<b>36,759</b>		<b>40,435</b>

## CP0028 5 Year CIP Funding

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0028	Recommended	Rockwood	5,073,395			Engaged & Effective Government & Citizenry

Description	Comments
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This account is for identified unfunded projects.

	Adjust	Total										
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
031450 CIP Fund * BEGINNING BALANCE												
031467 CIP Fund * OTHER MISCELLANEOUS												
031473 CIP Fund * SALE OF ASSETS												
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
033451 Lower Park RDA * BOND PROCEEDS												
033468 LOWER PARK RDA * CONT TO RDA DEBT												
034468 MAIN ST RDA * CONT TO RDA DEBT												
034477 MAIN ST RDA * TRANSFER FROM DEBT SERVICE												
038453 EQUIP RPLCMNT FUND * COMPUTER REPAIR												
051481 Water Fund * WATER SERVICE FEES												
057467 Transit Fund * OTHER MISCELLANEOUS												
057471 TRANSIT FUND * RESORT TAX - TRANS												
057479 Transit Fund * TRANSIT SALES TAX												
<b>TOTAL</b>												

## CP0036 Traffic Calming

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0036	Recommended	Cassel	116,273	13,948	2,392	Thriving Mountain Town

Description	Comments
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Over the last few years residents have expressed concerns with the speed and number of vehicles, safety of children and walkers. The interest of participation for traffic calming has come in from all areas of town. Funding covers traffic studies, signage, and speed control devices.

	Adjust	Total	Adjust	Total								
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
031450 CIP Fund * BEGINNING BALANCE												
031473 CIP Fund * SALE OF ASSETS												
031475 CIP FUND * TRANSFER FROM GENERAL FUND		10,000		10,000		10,000		10,000		10,000	10,000	10,000
033468 LOWER PARK RDA * CONT TO RDA DEBT												
033470 Lower Park RDA * RENTAL INCOME												
<b>TOTAL</b>		<b>10,000</b>	<b>10,000</b>	<b>10,000</b>								

### CP0040 Water Dept Infrastructure Improvement

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0040	Recommended	McAffee	1,567,735	39,601	71,947	Preserving & Enhancing the Natural Environment

Description	Comments
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General asset replacement for existing infrastructure including such assets as pipelines, pump stations, valve vaults, etc.

	Adjust	Total	Adjust	Total								
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
051451 Water Fund * BOND PROCEEDS												
051481 Water Fund * WATER SERVICE FEES		900,000		900,000		900,000		945,000		992,250	1,041,863	1,041,863
051525 WATER FUND * 2012B WATER REVENUE & REFUNDING BONDS												
051526 WATER FUND * 2014 WATER REVENUE BONDS												

	Adjust	Total	Adjust	Total								
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
051527 WATER FUND * 2015 WATER REVENUE BOND												
<b>TOTAL</b>		900,000		900,000		900,000		945,000		992,250	1,041,863	1,041,863

### CP0041 Trails Master Plan Implementation

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0041	Recommended	Twombly	91,055	85,222	1,043	Preserving & Enhancing the Natural Environment

Description	Comments
Existing Funds will be utilized to construct the following trails and infrastructure: Prospector connection, April Mountain Plan, Historic trail signage and Daly Canyon connections. Additionally, Phase III trailheads at April Mountain and Meadows Dr. East. Requested funds for future FY include projects associated with continuation of trail connectivity as outlined in the Trails Master Plan and those identified in the PC Heights MPD, more specifically identified as Phase I and II of the Quinn's Park and Ride connections. Easements have been secured for these pathways. Staff will utilize local and state grants to offset costs associated with these connections.	

	Adjust	Total										
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
031400 CIP FUND * IMP FEE-OPEN SPACE		20,000		20,000		20,000		20,000	20,000	20,000	20,000	20,000
031467 CIP Fund * OTHER MISCELLANEOUS												
031469 CIP FUND * RAP TAX												
031474 CIP Fund * STATE CONTRIBUTION												
031475 CIP FUND * TRANSFER FROM GENERAL FUND		50,000		50,000		50,000		50,000		50,000	50,000	50,000
031487 CIP FUND * RESTAURANT TAX												
033450 Lower Park RDA * BEGINNING BALANCE												
033467 Lower Park RDA * OTHER MISCELLANEOUS												
033477 LOWER PARK RDA * TRANSFER FROM DEBT SERVICE												
<b>TOTAL</b>		70,000		70,000		70,000		70,000	20,000	70,000	70,000	70,000

## CP0042 Property Improvements Gilmore O.S.

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0042	Recommended	Twombly				Not Available

Description	Comments
The City's property acquisitions often require improvements for the City's intended uses. Improvements typically include structural studies, restoration, environmental remediation, removal of debris, basic cleanup, landscaping, and signs.	

	Adjust	Total										
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
033477 LOWER PARK RDA * TRANSFER FROM DEBT SERVICE												
034468 MAIN ST RDA * CONT TO RDA DEBT												
<b>TOTAL</b>												

## CP0046 Golf Course Improvements

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0046	Recommended	Fonnesbeck	31,660	2,270		Thriving Mountain Town

Description	Comments
This fund encompasses all golf course related projects, constructing new tee boxes, cart path repairs, restroom upgrade, landscaping, pro-shop improvements, and other operational maintenance projects.	



## CP0061 Economic Development

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0061	Recommended	Weidenhamer	166,268			Thriving Mountain Town

Description	Comments
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The project was created to provide "seed money" towards public/private partnership ideas. These expenditures are a result of the beginning stages of economic development plan.

	Adjust	Total										
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
033450 Lower Park RDA * BEGINNING BALANCE												
034450 Main St RDA * BEGINNING BALANCE												
034467 Main St RDA * OTHER MISCELLANEOUS												
034468 MAIN ST RDA * CONT TO RDA DEBT												
<b>TOTAL</b>												

## CP0069 Judge Water Treatment Improvements

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0069	Recommended	McAffee	191,251	786		Preserving & Enhancing the Natural Environment

Description	Comments
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Funded by federal funds, user fees, bonds. This project will fund improvement necessary to meet EPA water quality mandates for the Judge Tunnel source.



	Adjust	Total										
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
051496 Water Fund * EXISTING USERS												
<b>TOTAL</b>												

### CP0073 Marsac Seismic Renovation

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0073	Recommended	Gustafson	-1,299	1,430		Inclusive & Healthy Community

Description	Comments
Marsac seismic, HVAC, ADA and associated internal renovations.	

	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
031450 CIP Fund * BEGINNING BALANCE												
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
035450 MBA * BEGINNING BALANCE	1,299	1,299										
<b>TOTAL</b>	<b>1,299</b>	<b>1,299</b>										

### CP0074 Equipment Replacement - Rolling Stock

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0074	Recommended	Coulson	1,346,672	374,730	8,489	Engaged & Effective Government & Citizenry



	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
057479 Transit Fund * TRANSIT SALES TAX		14,172	2,000	16,172	2,000	16,172	2,000	16,172	2,000	16,172	16,172	16,172
<b>TOTAL</b>		<b>345,364</b>	<b>15,200</b>	<b>360,564</b>	<b>15,200</b>	<b>360,564</b>	<b>15,200</b>	<b>360,564</b>	<b>15,200</b>	<b>360,564</b>	<b>358,004</b>	<b>358,004</b>

## CP0081 OTIS Water Pipeline Replacement

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0081	Recommended	McAffee	1,459,382	624,868		Preserving & Enhancing the Natural Environment

Description	Comments
Water Replacement as part of the OTIS road projects	

	Adjust	Total	Adjust	Total								
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
051481 Water Fund * WATER SERVICE FEES		233,972		273,688		280,530		300,000		300,000		
051525 WATER FUND * 2012B WATER REVENUE & REFUNDING BONDS												
051526 WATER FUND * 2014 WATER REVENUE BONDS												
051527 WATER FUND * 2015 WATER REVENUE BOND												
<b>TOTAL</b>		<b>233,972</b>		<b>273,688</b>		<b>280,530</b>		<b>300,000</b>		<b>300,000</b>		

## CP0089 Public Art

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0089	Recommended	Rockwood	330,299			Inclusive & Healthy Community

Description	Comments
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This project is designed to fund public art as part of an "Arts Community Master Plan". Public Art will be funded following the Council adopted 1% allocation form each City construction project policy where applicable.

	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
031450 CIP Fund * BEGINNING BALANCE												
031475 CIP FUND * TRANSFER FROM GENERAL FUND		68,000										
031487 CIP FUND * RESTAURANT TAX												
033450 Lower Park RDA * BEGINNING BALANCE		25,000										
<b>TOTAL</b>		<b>93,000</b>										

## CP0090 Friends of the Farm

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0090	Recommended	Carey	14,980	1,604		Inclusive & Healthy Community

Description	Comments
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Use to produce events to raise money for the Friends of the Farm and use for improvements to the farm.

	Adjust	Total										
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
031466 CIP Fund * OTHER CONTRIBUTIONS												
031487 CIP FUND * RESTAURANT TAX												
<b>TOTAL</b>												

## CP0091 Golf Maintenance Equipment Replacement

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0091	Recommended	Fonnesbeck	110,460	155,888		Thriving Mountain Town

Description	Comments
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This fund is used for golf course maintenance equipment replacement.

	Adjust	Total										
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
055459 Golf Fund * GOLF FEES		98,000		98,000		98,000		98,000		98,000	98,000	98,000
055469 GOLF FUND * RAP TAX												
055487 GOLF FUND * RESTAURANT TAX												
<b>TOTAL</b>		98,000		98,000		98,000		98,000		98,000	98,000	98,000

## CP0092 Open Space Improvements

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0092	Recommended	Fonnesbeck	171,452	374,981	5,172	Preserving & Enhancing the Natural Environment



	Adjust	Total										
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
033468 LOWER PARK RDA * CONT TO RDA DEBT												
<b>TOTAL</b>												

## CP0100 Neighborhood Parks

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0100	Recommended	Twombly	262,082			Preserving & Enhancing the Natural Environment

Description	Comments
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This project includes the creation of neighborhood parks through the use of Park and Ice bond proceeds. This includes projects in Park Meadows, Prospector, and Old Town.

	Adjust	Total										
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
031400 CIP FUND * IMP FEE-OPEN SPACE												
031451 CIP Fund * BOND PROCEEDS												
031454 CIP Fund * DONATIONS												
031466 CIP Fund * OTHER CONTRIBUTIONS												
031469 CIP FUND * RAP TAX												
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
031477 CIP FUND * TRANSFER FROM DEBT SERVICE												
<b>TOTAL</b>												

## CP0107 Retaining Wall at 41 Sampson Ave

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0107	Recommended	Cassel				Thriving Mountain Town

Description	Comments
City contribution of retaining wall at 41 Sampson Avenue (Donnelly House)CLOSE OUT PROJECT	

	Adjust	Total										
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
034468 MAIN ST RDA * CONT TO RDA DEBT												
<b>TOTAL</b>												

## CP0108 Flagstaff Transit Transfer Fees

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0108	Recommended	Knotts	2,734,493	386,139		Thriving Mountain Town

Description	Comments
Account for transit transfer fees dedicated to improvement enhancement of Park City transit system by designing and constructing transit priority improvements on SR 248. Reduction in greenhouse gas emissions by reducing idling and single occupancy vehicles.	

	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
057466 Transit Fund * OTHER CONTRIBUTIONS		1,100,000	550,000	850,000								
<b>TOTAL</b>		<b>1,100,000</b>	<b>550,000</b>	<b>850,000</b>								

## CP0115 Public Works Complex Improvements

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0115	Recommended	Fonnesbeck	-31,784			Thriving Mountain Town

Description	Comments
This project will provide for additional office space & furnishings required to house streets/transit/fleet personnel.	

	Adjust	Total										
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
057450 Transit Fund * BEGINNING BALANCE												
057466 Transit Fund * OTHER CONTRIBUTIONS												
057475 TRANSIT FUND * TRANSFER FROM GENERAL FUND												
<b>TOTAL</b>												

## CP0118 Transit GIS/AVL System

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0118	Recommended	Fonnesbeck	40,006	117,465		Thriving Mountain Town



## CP0128 Quinn's Ice/Fields Phase II

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0128	Recommended	Twombly	137,127	4,950		Preserving & Enhancing the Natural Environment

Description	Comments
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Additional development of outdoor playing fields and support facilities

	Adjust	Total										
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
031400 CIP FUND * IMP FEE-OPEN SPACE												
031462 CIP Fund * INTEREST EARNINGS												
031467 CIP Fund * OTHER MISCELLANEOUS												
031473 CIP Fund * SALE OF ASSETS												
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
031484 CIP FUND * SALES TAX DEBT SERVICE - 2005A												
031490 CIP FUND * COUNTY/SPECIAL DISTRICT CONTRIBUTION												
<b>TOTAL</b>												

## CP0136 County Vehicle Replacement Fund

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0136	Recommended	Fonnesbeck	666,056			Thriving Mountain Town

Description	Comments
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Holding account for Regional Transit Revenue dedicated to vehicle replacement of county owned equipment.



## CP0140 Emergency Power

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0140	Recommended	McAffee	150,000			Preserving & Enhancing the Natural Environment

Description	Comments
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Complete study to develop recommendations for emergency backup power needs for the water system.

	Adjust	Total										
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
051481 Water Fund * WATER SERVICE FEES												
<b>TOTAL</b>												

## CP0141 Boothill Transmission Line

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0141	Recommended	McAffee	28,107			Preserving & Enhancing the Natural Environment

Description	Comments
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This project is complete and should be deleted.

	Adjust	Total										
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
051451 Water Fund * BOND PROCEEDS												

	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
051458 Water Fund * FEDERAL GRANTS												
051466 Water Fund * OTHER CONTRIBUTIONS												
051480 Water Fund * WATER IMPACT FEES												
051481 Water Fund * WATER SERVICE FEES												
051488 Water Fund * BOND PROCEEDS (CIB)												
051493 WATER FUND * 2009B WATER BONDS												
051495 WATER FUND * 2009C WATER BONDS												
051496 Water Fund * EXISTING USERS			-18,246	-18,246								
051497 Water Fund * NEW GROWTH			-9,861	-9,861								
<b>TOTAL</b>			<b>-28,107</b>	<b>-28,107</b>								

### CP0142 Racquet Club Program Equipment Replaceme

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0142	Recommended	Fisher	96,553	13,119		Thriving Mountain Town

Description	Comments
For ongoing replacement of fitness equipment.	

	Adjust	Total	Adjust	Total								
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
031454 CIP Fund * DONATIONS												
031469 CIP FUND * RAP TAX												
031470 CIP FUND * RENTAL INCOME												
031475 CIP FUND * TRANSFER FROM GENERAL FUND		65,000		65,000		65,000		65,000		65,000	65,000	65,000
<b>TOTAL</b>		<b>65,000</b>	<b>65,000</b>	<b>65,000</b>								

## CP0146 Asset Management/Replacement Program

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0146	Recommended	Fonnesbeck	1,696,181	304,163	19,231	Engaged & Effective Government & Citizenry

Description	Comments
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Money is dedicated to this account for asset replacement. The replacement/repair schedule was created in FY 07 for Building replacement. Plan was updated in FY 13 and will be updated again in FY18.

	Adjust	Total	Adjust	Total								
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
031462 CIP Fund * INTEREST EARNINGS												
031467 CIP Fund * OTHER MISCELLANEOUS												
031475 CIP FUND * TRANSFER FROM GENERAL FUND		552,709		552,709		552,709		552,709		552,709	552,709	552,709
<b>TOTAL</b>		<b>552,709</b>	<b>552,709</b>	<b>552,709</b>								

## CP0150 Ice Facility Capital Replacement

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0150	Recommended	Angevine	242,633	6,594		Thriving Mountain Town

Description	Comments
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For ongoing capital replacement at Quinn's Ice Facility. Funding provided by City and Basin per interlocal agreement.

	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
031475 CIP FUND * TRANSFER FROM GENERAL FUND	30,000	80,000	130,000	180,000	30,000	80,000	30,000	80,000	30,000	80,000	80,000	80,000
031490 CIP FUND * COUNTY/SPECIAL DISTRICT CONTRIBUTION	30,000	80,000	130,000	180,000	30,000	80,000	30,000	80,000	30,000	80,000	80,000	80,000
<b>TOTAL</b>	<b>60,000</b>	<b>160,000</b>	<b>260,000</b>	<b>360,000</b>	<b>60,000</b>	<b>160,000</b>	<b>60,000</b>	<b>160,000</b>	<b>60,000</b>	<b>160,000</b>	<b>160,000</b>	<b>160,000</b>

### CP0152 Parking Equipment Replacement

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0152	Recommended	Coulson	167,269	37,252		Thriving Mountain Town

Description	Comments
For replacement of parking meters on Main St., replacement of garage gates and pay equipment, replacement of sensors in garage and loops in surface lots. Replacement of parking vehicles, License plate recognition hardware/software, signage related to changes in the parking program, and handheld ticket writers. Funded by garage and meter fee revenues.	

	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
057489 TRANSIT FUND * GARAGE REVENUE		50,000	75,000	125,000	75,000	125,000	75,000	125,000	75,000	125,000	125,000	125,000
<b>TOTAL</b>		<b>50,000</b>	<b>75,000</b>	<b>125,000</b>	<b>75,000</b>	<b>125,000</b>	<b>75,000</b>	<b>125,000</b>	<b>75,000</b>	<b>125,000</b>	<b>125,000</b>	<b>125,000</b>

### CP0155 OTIS Phase II(a)

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0155	Recommended	Cassel	29,686			Thriving Mountain Town

Description	Comments
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OTIS Phase II and III – These projects are a continuation of the Old Town Infrastructure Study and resulting rebuild of Old Town roads that started in 2002. The upcoming roads include 8th Street, 12th Street, McHenry Avenue, Rossi Hill Drive and Silver King.

	Adjust	Total										
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
031450 CIP Fund * BEGINNING BALANCE												
031451 CIP Fund * BOND PROCEEDS												
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
031484 CIP FUND * SALES TAX DEBT SERVICE - 2005A												
031491 CIP FUND * TR FR SALES TAX DSF-2014 SALES TAX BONDS												
031499 CIP FUND * ADDITIONAL RESORT SALES TAX												
031528 CIP FUND * 2015 SALES TAX BONDS												
<b>TOTAL</b>												

**CP0157 OTIS Phase III(a)**

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0157	Recommended	Cassel	4,036,041	1,169,152		Engaged & Effective Government & Citizenry

Description	Comments
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OTIS Phase II and III – These projects are a continuation of the Old Town Infrastructure Study and resulting rebuild of Old Town roads that started in 2002. The upcoming roads included in IIIa were McHenry Avenue (constructed in the summer of 2015) and Lowell Avenue (Construction for the summer of 2016). Tentative future projects will be 8th and 12th Streets in 2017 and 2018 and Rossi Hill Drive in 2019.



## CP0161 Golf Car Loan & Purchase

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0161	Recommended	Sanchez	0			Thriving Mountain Town

Description	Comments
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	Adjust	Total										
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
031450 CIP Fund * BEGINNING BALANCE												
055450 Golf Fund * BEGINNING BALANCE												
055465 Golf Fund * LOAN PROCEEDS												
<b>TOTAL</b>												

## CP0163 Quinn's Fields Phase III

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0163	Not Recommended	Twombly				Preserving & Enhancing the Natural Environment

Description	Comments
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Construction of remaining 3 planned playing fields, sports lighting for 2 fields, scoreboards for all fields, parking spaces for 167 vehicles, parking lot lights, trails, sidewalks, and supporting irrigation system, utilities, landscaping and seeding.

	Adjust	Total										
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
031400 CIP FUND * IMP FEE-OPEN SPACE												
031466 CIP Fund * OTHER CONTRIBUTIONS												
<b>TOTAL</b>												

## CP0167 Skate Park Repairs

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0167	Recommended	Fisher	34,003	200		Preserving & Enhancing the Natural Environment

Description	Comments
Re-paint fence and re-caulk the concrete joints.	

	Adjust	Total										
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
033450 Lower Park RDA * BEGINNING BALANCE		5,000		5,000		5,000		5,000		5,000		5,000
<b>TOTAL</b>		5,000		5,000		5,000		5,000		5,000		5,000

## CP0171 Upgrade OH Door Rollers

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0171	Recommended	Fonnesbeck	28,518			Thriving Mountain Town

Description	Comments
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Maintenance Equipment & Parts for Old Bus Barn Doors

	Adjust	Total	Adjust	Total								
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
057479 Transit Fund * TRANSIT SALES TAX		6,000		6,000		6,000		6,000		6,000		
<b>TOTAL</b>		<b>6,000</b>										

### CP0176 Deer Valley Drive Reconstruction

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0176	Recommended	Cassel	0			Thriving Mountain Town

Description	Comments
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Total estimated project cost: \$2,000,000. Unfunded amount is the difference between \$1,000,000 in requested impact fees and local match (which is funded by Transfer from General Fund).CLOSE OUT PROJECTS

	Adjust	Total										
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
031402 CIP FUND * IMP FEE-STREETS												
031450 CIP Fund * BEGINNING BALANCE												
031458 CIP Fund * FEDERAL GRANTS												
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
<b>TOTAL</b>												

## CP0177 China Bridge Improvements & Equipment

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0177	Recommended	Coulson	48,561	39,319		Thriving Mountain Town

Description	Comments
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Stairwell Old CB; Fire Sprinkler Upgrade OLD CB; Snow Chute

	Adjust	Total										
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
<b>TOTAL</b>												

## CP0178 Rockport Water, Pipeline, and Storage

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0178	Recommended	McAffee	241,561	1,090,969		Preserving & Enhancing the Natural Environment

Description	Comments
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This project will construct upgrades to the Mt. Regional Water Pump Station at Rockport and a new pump station and intake that will be owned and operated by WBWCD, all to deliver Park City's reserved water from Rockport and Smith Morehouse reservoirs. Also included is the cost of water from WBWCD and replacement fund for the infrastructure.

	Adjust	Total	Adjust	Total								
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
051480 Water Fund * WATER IMPACT FEES												
051481 Water Fund * WATER SERVICE FEES		1,244,549		1,275,663		1,307,554		1,307,554		1,307,554	1,307,554	1,307,554
051526 WATER FUND * 2014 WATER REVENUE BONDS												
<b>TOTAL</b>		<b>1,244,549</b>		<b>1,275,663</b>		<b>1,307,554</b>		<b>1,307,554</b>		<b>1,307,554</b>	<b>1,307,554</b>	<b>1,307,554</b>

## CP0181 Spiro Building Maintenance

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0181	Recommended	McAfee	230,665	4,819		Preserving & Enhancing the Natural Environment

Description	Comments
General upkeep of the Spiro WTP. This will continue until this facility is rebuilt in about 2021.	

	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
051481 Water Fund * WATER SERVICE FEES		113,141		100,000		100,000		100,000				
<b>TOTAL</b>		<b>113,141</b>		<b>100,000</b>		<b>100,000</b>		<b>100,000</b>				

## CP0186 Energy Efficiency Study -City Facilities

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0186	Recommended	Ober	30,511			Inclusive & Healthy Community



## CP0196 Downtown Projects - Phase III

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0196	Recommended	Weidenhamer	834,342			Thriving Mountain Town

Description	Comments
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Pedestrian connections and enhancements in the downtown corridor

	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
031499 CIP FUND * ADDITIONAL RESORT SALES TAX	-9,570	-9,570										
031528 CIP FUND * 2015 SALES TAX BONDS	-824,772	-824,772										
<b>TOTAL</b>	<b>-834,342</b>	<b>-834,342</b>										

## CP0203 China Bridge Event Parking

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0203	Recommended	Coulson	388,990	623,677		Thriving Mountain Town

Description	Comments
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This project will provide additional parking and event mitigations for Park City.

	Adjust	Total										
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023

	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
031489 CIP FUND * GARAGE REVENUE												
057489 TRANSIT FUND * GARAGE REVENUE		310,000	86,000	396,000	30,000	340,000	30,000	340,000	30,000	340,000	340,000	340,000
<b>TOTAL</b>		<b>310,000</b>	<b>86,000</b>	<b>396,000</b>	<b>30,000</b>	<b>340,000</b>	<b>30,000</b>	<b>340,000</b>	<b>30,000</b>	<b>340,000</b>	<b>340,000</b>	<b>340,000</b>

## CP0208 Snow Plow Blade Replacement

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0208	Recommended	McAfee	7,125			Thriving Mountain Town

Description	Comments
This option will replace our snowplow blades over the next three years. PROJECT COMPLETED	

	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
031475 CIP FUND * TRANSFER FROM GENERAL FUND	-7,002	-7,002										
031478 CIP Fund * TRANSFER FROM CIP	-123	-123										
<b>TOTAL</b>	<b>-7,125</b>	<b>-7,125</b>										

## CP0214 Racquet Club Renovation

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0214	Recommended	Fisher	3,383			Preserving & Enhancing the Natural Environment

Description	Comments
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Complete

	Adjust	Total										
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
031450 CIP Fund * BEGINNING BALANCE												
031451 CIP Fund * BOND PROCEEDS												
031454 CIP Fund * DONATIONS												
031466 CIP Fund * OTHER CONTRIBUTIONS												
031469 CIP FUND * RAP TAX												
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
<b>TOTAL</b>												

**CP0216 Park & Ride (Access Road & Amenities)**

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0216	Recommended	Fonnesbeck				Thriving Mountain Town

Description	Comments
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This project will provide funding to construct an access road from Wasatch County to the new park and ride at Richardson Flats. Intersection improvements at SR-248 are necessary for safe and efficient operations of Park and Ride and Park City Heights.

	Adjust	Total										
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
057458 Transit Fund * FEDERAL GRANTS												
<b>TOTAL</b>												

## CP0217 Emergency Management Program

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0217	Recommended	Daniels	16,683	3,263	4,710	Engaged & Effective Government & Citizenry

Description	Comments
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This project funds Emergency Program Management, the Emergency Operations Center (EOC), City building emergency preparedness supplies, emergency response equipment and supplies, mobile command trailer (MCT) equipment, community outreach, mitigation projects and emergency information technology and communications. For FY19 & FY20 the \$10,000 for each year predominately improves, replaces and/or increases EOC equipment, MCT, mitigation, response, sheltering and technological capabilities along with required equipment for MCT.

	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
031458 CIP Fund * FEDERAL GRANTS												
031475 CIP FUND * TRANSFER FROM GENERAL FUND	5,000	15,000	15,000	15,000								
031478 CIP Fund * TRANSFER FROM CIP												
<b>TOTAL</b>	<b>5,000</b>	<b>15,000</b>	<b>15,000</b>	<b>15,000</b>								

## CP0226 Walkability Implementation

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0226	Recommended	Weidenhamer	4,810,510	-10,701		Preserving & Enhancing the Natural Environment

Description	Comments
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This project funds varying projects related to the Walkability Community program. The projects to be completed with this funding will be as outlined by the Walkability Steering and CIP committees and as approved by City Council during the 2007 Budget Process. This was cp0190 in the FY2009

Description	Comments
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budget

	Adjust	Total										
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
031451 CIP Fund * BOND PROCEEDS												
031474 CIP Fund * STATE CONTRIBUTION												
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
033450 Lower Park RDA * BEGINNING BALANCE												
<b>TOTAL</b>												

### CP0227 Park City Water Infrastructure Projects

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0227	Recommended	McAffee				Preserving & Enhancing the Natural Environment

Description	Comments
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This is complete and should be deleted

	Adjust	Total										
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
051451 Water Fund * BOND PROCEEDS												
051480 Water Fund * WATER IMPACT FEES												
051481 Water Fund * WATER SERVICE FEES												
051492 WATER FUND * 2009A Water Bonds												
051493 WATER FUND * 2009B WATER BONDS												
051495 WATER FUND * 2009C WATER BONDS												
051496 Water Fund * EXISTING USERS												

	Adjust	Total										
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
051497 Water Fund * NEW GROWTH												
<b>TOTAL</b>												

### CP0228 Snow Creek Affordable Housing

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0228	Recommended	Robinson				Inclusive & Healthy Community

Description	Comments
For the planning, design, and construction of the Snow Creek Affordable Housing Project.	

	Adjust	Total										
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
033450 Lower Park RDA * BEGINNING BALANCE												
033454 Lower Park RDA * DONATIONS												
033468 LOWER PARK RDA * CONT TO RDA DEBT												
033473 Lower Park RDA * SALE OF ASSETS												
<b>TOTAL</b>												

### CP0229 Dredge Prospector Pond

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0229	Recommended	Fonnesbeck				Preserving & Enhancing the Natural Environment

Description	Comments
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This fund would pay for the dredging of the Prospector Pond. (Project delayed for Storm Water Master Plan)

	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
031475 CIP FUND * TRANSFER FROM GENERAL FUND			200,000	200,000	-150,000							
<b>TOTAL</b>			200,000	200,000	-150,000							

### CP0236 Triangle Property Environmental Remediate

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0236	Recommended	Ober	99,779			Preserving & Enhancing the Natural Environment

Description	Comments
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Cost associated with the assessment and closure of the property through the Utah Voluntary Clean-up program.

	Adjust	Total										
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
<b>TOTAL</b>												

### CP0238 Quinn's Junction Transmission Lines

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0238	Recommended	McAffee	92,806			Preserving & Enhancing the Natural Environment

Description	Comments
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This is complete and should be deleted

	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
051451 Water Fund * BOND PROCEEDS												
051467 Water Fund * OTHER MISCELLANEOUS												
051480 Water Fund * WATER IMPACT FEES												
051481 Water Fund * WATER SERVICE FEES												
051493 WATER FUND * 2009B WATER BONDS												
051495 WATER FUND * 2009C WATER BONDS												
051496 Water Fund * EXISTING USERS	-92,806	-92,806										
051497 Water Fund * NEW GROWTH												
<b>TOTAL</b>	<b>-92,806</b>	<b>-92,806</b>										

### CP0239 PC Heights Capacity Upgrade (tank)

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0239	Recommended	McAffee	650,000			Inclusive & Healthy Community

Description	Comments
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This is to pay for an upsize of the Park City Heights Tank per the Water Agreement

	Adjust	Total										
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
051467 Water Fund * OTHER MISCELLANEOUS												
051480 Water Fund * WATER IMPACT FEES												
051481 Water Fund * WATER SERVICE FEES												
<b>TOTAL</b>												

## **CP0240 Quinn's Water Treatment Plant**

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0240	Recommended	McAffee	26,698			Preserving & Enhancing the Natural Environment

Description	Comments
Water treatment upgrades to the exiting WTP to provide additional barriers against total organic carbon, manganese, and other water quality upsets in the Weber River.	

	Adjust	Total										
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
031528 CIP FUND * 2015 SALES TAX BONDS												
051451 Water Fund * BOND PROCEEDS												
051480 Water Fund * WATER IMPACT FEES												
051481 Water Fund * WATER SERVICE FEES	43,651	43,651										
051493 WATER FUND * 2009B WATER BONDS												
051495 WATER FUND * 2009C WATER BONDS												
051496 Water Fund * EXISTING USERS												
051497 Water Fund * NEW GROWTH												
051525 WATER FUND * 2012B WATER REVENUE & REFUNDING BONDS	-35,170	-35,170										

	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
051526 WATER FUND * 2014 WATER REVENUE BONDS	-35,179	-35,179										
051527 WATER FUND * 2015 WATER REVENUE BOND												
<b>TOTAL</b>	<b>-26,698</b>	<b>-26,698</b>										

### CP0244 Transit Contribution to County

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0244	Recommended	Fonnesbeck				Thriving Mountain Town

Description	Comments
For annual capital contribution to Summit County	

	Adjust	Total										
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
057479 Transit Fund * TRANSIT SALES TAX												
<b>TOTAL</b>												

### CP0248 Middle Silver Creek Watershed

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0248	Recommended	Ober	234,297			Preserving & Enhancing the Natural Environment

Description	Comments
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Non-water related acres: accrued a liability and expenditure of \$272,000 in the government-wide statements, governmental activities column

	Adjust	Total										
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
<b>TOTAL</b>												

### CP0250 Irrigation Controller Replacement

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0250	Recommended	Fonnesbeck	-2,477	30,000		Preserving & Enhancing the Natural Environment

Description	Comments
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The Parks Department has a total of 38 irrigation controllers located throughout town at all City facilities including, City buildings, athletic fields, parks, school fields, etc. These electronic devices provide irrigation control to landscaped areas by radio communication from the Central computer to the individual field units. Some of these controllers are 25 years old, as they were originally installed in the early 1990s. Over the past years we've continued to experience many electronic/communication problems with these old outdated field units. We recommend taking a systematic approach by replacing 4-5 controllers a year for the next several years. To date we have replaced 23 out of the 38 controllers. Projected completion 2019.

	Adjust	Total										
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
031475 CIP FUND * TRANSFER FROM GENERAL FUND		20,000		20,000								
<b>TOTAL</b>		20,000		20,000								

## CP0251 Electronic Record Archiving

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0251	Recommended	Robertson	0			Engaged & Effective Government & Citizenry

Description	Comments
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The City has utilized an existing low-cost electronics archive server for meeting storage and retention requirements. However, better integration is required for the existing system and improved search and sharing capabilities is also needed--potentially for public facing data. These funds would go towards a new product purchase or addressing upgrades to our existing platform.

	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
031475 CIP FUND * TRANSFER FROM GENERAL FUND	95,000	95,000										
XXXXXX Unspecified												
<b>TOTAL</b>	<b>95,000</b>	<b>95,000</b>										

## CP0252 Park City Heights

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0252	Recommended	Robinson				Inclusive & Healthy Community

Description	Comments
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Predevelopment expenses for PC Hts including consultants (wholly our cost) engineering, traffic and design studies (split with Boyer)

	Adjust	Total										
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
031450 CIP Fund * BEGINNING BALANCE												
031451 CIP Fund * BOND PROCEEDS												
031473 CIP Fund * SALE OF ASSETS												
<b>TOTAL</b>												

## CP0255 Golf Course Sprinkler Head Upgrade

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0255	Recommended	Fonnesbeck				Thriving Mountain Town

Description	Comments
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The sprinkler heads on the course are 26 years old. These heads are worn out and outdated. The new sprinkler heads are more efficient in water application and distribution uniformity. PROJECT COMPLETED - PLEASE REMOVE

	Adjust	Total										
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
055459 Golf Fund * GOLF FEES												
055469 GOLF FUND * RAP TAX												
<b>TOTAL</b>												

## CP0256 Storm Water Improvements

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0256	Recommended	McAfee	479,238	35,166	30,334	Preserving & Enhancing the Natural Environment

Description	Comments
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This money would be to fix and repair any of our current storm water issues within the city.

	Adjust	Total										
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
031499 CIP FUND * ADDITIONAL RESORT SALES TAX		300,000		66,150								
031528 CIP FUND * 2015 SALES TAX BONDS												
052530 STORM WATER FUND * STORM WATER SERVICE FEE				233,850		300,000		300,000		300,000	300,000	300,000
<b>TOTAL</b>		300,000		300,000		300,000		300,000		300,000	300,000	300,000

## CP0258 Park Meadows Ponds Control Structure

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0258	Recommended	Cassel				Preserving & Enhancing the Natural Environment

Description	Comments
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The existing control structure uses planks that are occasionally removed causing downstream flood. This would replace the wood planks with a lockable gate. CLOSE OUT PROJECT

	Adjust	Total										
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
<b>TOTAL</b>												

### CP0260 Monitor and Lucky John Drainage

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0260	Recommended	Cassel				Preserving & Enhancing the Natural Environment

Description	Comments
Correct the drainage issue around the Lucky John and Monitor intersection. CLOSE OUT PROJECT	

	Adjust	Total										
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
031450 CIP Fund * BEGINNING BALANCE												
<b>TOTAL</b>												

### CP0263 Lower Park Avenue RDA

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0263	Recommended	Weidenhamer	-890			Inclusive & Healthy Community

Description	Comments



## CP0265 Crescent Tramway Trail

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0265	Recommended	Cassel	100,414			Preserving & Enhancing the Natural Environment

Description	Comments
<p>This request is to secure funds specifically for the improvement of the Crescent Tramway Trail creating an identifiable, safe, and connected pedestrian trail. The Crescent Tramway easement follows the historic rout of a narrow-gauge railroad which was first used in the late 1800s to carry ore from the Crescent Mine to the Park City Smelting Company. The trail begins near the corner of Park Ave and Heber Ave and winds up the foothills. It passes Woodside Ave, Norfolk Ave, and Lowell Ave, before it reaches a plethora of trails within the recreational open space areas. The tram route closed in 1898 after the smelter burned to the ground, and the railroad tracks were pulled up around 1901. The tramway has since been used as a pedestrian path, hiking trail, and bike route. Past development along the Crescent Tramway Trail has made it difficult to follow the pedestrian easement and it is even unrecognizable as a pedestrian trail in areas.</p>	

	Adjust	Total										
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
033468 LOWER PARK RDA * CONT TO RDA DEBT												
TOTAL												

## CP0266 Prospector Drain - Regulatory Project

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0266	Recommended	Ober	2,710,080	35,504	762	Preserving & Enhancing the Natural Environment

Description	Comments
Project is being done under an Administrative Order on Consent with the EPA to address the discharge of metals impacted water from the Prospector	



## CP0269 Environmental Revolving Loan Fund

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0269	Recommended	Ober	123,916			Preserving & Enhancing the Natural Environment

Description	Comments
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Sustainability Staff is requesting \$100,000 in additional funds for the Environmental Revolving Loan Fund. With the hire of an Energy Project Manager through Rocky Mountain Power's demand side management program, Sustainability will be pursuing 3,000,000 kWh in energy savings over the next three years. This work will result in annual, ongoing savings of at least \$75,000 per year (\$225,000 per year by 2019). Increasing the Environmental Revolving Loan Fund by \$100,000, or to a total balance of \$278,000, will allow the Energy Project Manager to rapidly fund and deploy projects. The Environmental Revolving Loan Fund is repaid through energy savings. All but \$24,000 of the fund is currently invested in high return projects.

	Adjust	Total										
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
031450 CIP Fund * BEGINNING BALANCE												
TOTAL												

## CP0270 Downtown Enhancements Phase II

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0270	Recommended	Weidenhamer	899,903	378,049		Thriving Mountain Town

Description	Comments
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10 year improvement plan for pedestrian enhancements and public gathering spaces in the Main Street area. Pedestrian enhancements consist of replacing the curb, gutter, sidewalks, street lights, and the addition of storm drains, benches, trash and recycling bins... Gathering spaces include plazas and walkways.

	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
031474 CIP Fund * STATE CONTRIBUTION	-9	-9										
031491 CIP FUND * TR FR SALES TAX DSF-2014 SALES TAX BONDS												
031499 CIP FUND * ADDITIONAL RESORT SALES TAX	-803,463	796,537										
031528 CIP FUND * 2015 SALES TAX BONDS	324,499	324,499										
031532 CIP FUND * 2017 SALES TAX BONDS												
XXXXXX Unspecified												
<b>TOTAL</b>	<b>-478,973</b>	<b>1,121,027</b>										

### CP0273 Landscape Water Checks

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0273	Recommended	McAffee	13,575			Preserving & Enhancing the Natural Environment

Description	Comments
sprinkler audits and improvement recommendations	

	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
051481 Water Fund * WATER SERVICE FEES	-10,000	-4,000		6,000		6,000		6,000		6,000	6,000	6,000
<b>TOTAL</b>	<b>-10,000</b>	<b>-4,000</b>		<b>6,000</b>		<b>6,000</b>		<b>6,000</b>		<b>6,000</b>	<b>6,000</b>	<b>6,000</b>

## CP0274 PC Heights Development Infrastructure

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0274	Recommended	McAfee	464,254			Inclusive & Healthy Community

Description	Comments
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Pumping and water line upgrades related to the PC Heights development.

	Adjust	Total										
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
051480 Water Fund * WATER IMPACT FEES												
051481 Water Fund * WATER SERVICE FEES												
051496 Water Fund * EXISTING USERS												
<b>TOTAL</b>												

## CP0275 Smart Irrigation Controllers

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0275	Recommended	McAfee	21,620	325		Preserving & Enhancing the Natural Environment

Description	Comments
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This is an incentive program designed to reduce water demand through the use of technology that adjusts watering amounts based on climatic conditions.

	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
051481 Water Fund * WATER SERVICE FEES	-19,000	-9,000		10,000		10,000		10,000		10,000	10,000	10,000
<b>TOTAL</b>	<b>-19,000</b>	<b>-9,000</b>		<b>10,000</b>		<b>10,000</b>		<b>10,000</b>		<b>10,000</b>	<b>10,000</b>	<b>10,000</b>

### CP0276 Water Quality Study

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0276	Recommended	McAfee	295,309	42,771	27,382	Preserving & Enhancing the Natural Environment

Description	Comments
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This is for various water quality related studies and activities such as pipe cleaning, monitoring equipment installation, studies, and research opportunities.

	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
051481 Water Fund * WATER SERVICE FEES		250,000		250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000
051525 WATER FUND * 2012B WATER REVENUE & REFUNDING BONDS												
<b>TOTAL</b>		<b>250,000</b>		<b>250,000</b>								

### CP0277 Rockport Capital Facilities Replacement

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0277	Recommended	McAfee	113,461	114,671		Preserving & Enhancing the Natural Environment

Description	Comments
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This is for asset replacement related to the diversion and pumping structures on the Rockport Reservoir

	Adjust	Total	Adjust	Total								
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
051480 Water Fund * WATER IMPACT FEES												
051481 Water Fund * WATER SERVICE FEES		151,146		151,146		151,146		151,146		151,146	151,146	151,146
<b>TOTAL</b>		<b>151,146</b>	<b>151,146</b>	<b>151,146</b>								

### CP0278 Royal Street

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0278	Recommended	Cassel	852,572			Preserving & Enhancing the Natural Environment

Description	Comments
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CLOSE OUT PROJECT

	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
031402 CIP FUND * IMP FEE-STREETS												
031450 CIP Fund * BEGINNING BALANCE	-82,692	-82,692										
031475 CIP FUND * TRANSFER FROM GENERAL FUND	-769,880	-769,880										
031498 CIP Fund * FEMA FUNDS												
<b>TOTAL</b>	<b>-852,572</b>	<b>-852,572</b>										

## CP0279 224 Corridor Study and Strategic Plan

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0279	Recommended	Knotts	19,128			Thriving Mountain Town

Description	Comments
Project includes a corridor study and strategic plan for State Route 224 between Thaynes Canyon Drive and the Deer Valley Drive/Bonanza Drive intersection. The resulting Plan will be a guideline for future decisions regarding Walkability projects and connectivity, transportation efficiencies, and access. The Plan will fold into land use and redevelopment decisions regarding the western side of the Bonanza Park district and General Plan discussions.	

	Adjust	Total										
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
031451 CIP Fund * BOND PROCEEDS												
033450 Lower Park RDA * BEGINNING BALANCE												
057450 Transit Fund * BEGINNING BALANCE												
<b>TOTAL</b>												

## CP0280 Aquatics Equipment Replacement

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0280	Recommended	Fisher	13,962	8,543		Preserving & Enhancing the Natural Environment

Description	Comments
There is no capital replacement fund for the two outdoor pools. This will be set up to build a fund balance for the eventual replacement of pool infrastructure and equipment. This year we had to use Asset Management Funds for several repair/replacement items.	

	Adjust	Total										
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
031475 CIP FUND * TRANSFER FROM GENERAL FUND		15,000		15,000		15,000		15,000		15,000		15,000
<b>TOTAL</b>		<b>15,000</b>										

## CP0286 Ironhorse Electronic Access Control

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0286	Recommended	Fonnesbeck		76,000		Thriving Mountain Town

Description	Comments
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This CIP will provide for Electronic Access Control for the 72 doors at Ironhorse Public Works Facility. Costs are shared based upon proportional share of doors. Project will be phased over 3 years.

	Adjust	Total										
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
051481 Water Fund * WATER SERVICE FEES												
057450 Transit Fund * BEGINNING BALANCE												
<b>TOTAL</b>												

## CP0287 Ironhorse Seasonal Housing

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0287	Recommended	Fonnesbeck	32,771	120,397		Thriving Mountain Town

Description	Comments
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Seasonal housing (Dorm Style) for up to 16 seasonal transit employees to be constructed on Ironhorse Property. Rents will recapture op expenses, capital renewal, and initial capital.

	Adjust	Total										
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
057450 Transit Fund * BEGINNING BALANCE												
057458 Transit Fund * FEDERAL GRANTS												
<b>TOTAL</b>												

## CP0288 Transit Signal Priority

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0288	Recommended	Fonnesbeck	200,959	385,060		Thriving Mountain Town

Description	Comments
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This CIP project will install Transit Signal Priority equipment in Signals along SR-248 and SR-224. This system will provide extra time on a green light when a transit bus is within the signal queue. This increased green time will contribute to the convenience and dependability of Transit travel times.

	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
057450 Transit Fund * BEGINNING BALANCE		17,167		17,167	17,167	17,167						
057458 Transit Fund * FEDERAL GRANTS		85,478		85,478	85,478	85,478						
<b>TOTAL</b>		<b>102,645</b>		<b>102,645</b>	<b>102,645</b>	<b>102,645</b>						

## CP0289 Ironhorse Transit Facility Asset Managem

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0289	Recommended	Fonnesbeck	1,295,856	-77,642		Thriving Mountain Town

Description	Comments
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This CIP will fund ongoing Capital Renewal needs for the City's expanded Ironhorse Transit facility. This fund will provide for roof, parking garage, HVAC, lifts and equipment capital renewal. Summit County contributes its proportional share.

	Adjust	Total	Adjust	Total								
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
051467 Water Fund * OTHER MISCELLANEOUS												
057479 Transit Fund * TRANSIT SALES TAX		137,647		137,647		137,647		137,647		137,647	137,647	137,647
057482 Transit Fund * REGIONAL TRANSIT REVENUE		42,353		42,353		42,353		42,353		42,353	42,353	42,353
<b>TOTAL</b>		<b>180,000</b>	<b>180,000</b>	<b>180,000</b>								

## CP0290 APP Development

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0290	Recommended	Robertson	13,045		6,500	Engaged & Effective Government & Citizenry

Description	Comments
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This App Development request consists of development services required to create and maintain new "Apps" that are becoming an expected part of city services delivery. It is anticipated that several core functions could be offered through Apps on mobile devices, namely requesting information and work from city staff. A proposed historic web app has been approved by Council and is expected to be completed fall 2014.

	Adjust	Total										
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
<b>TOTAL</b>												

## CP0292 Cemetery Improvements

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0292	Recommended	Fisher	27,714	700		Inclusive & Healthy Community

Description	Comments
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City Council has an interest in developing a head stone replacement and restoration program for the cemetery. There is also an interest in using ground penetrating radar to see if the southwest corner of the cemetery can be reclaimed.

	Adjust	Total										
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
<b>TOTAL</b>												

## CP0293 Parking System Software

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0293	Recommended	Coulson				Thriving Mountain Town

Description	Comments
Replace existing parking system software and hardware	

	Adjust	Total										
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
057489 TRANSIT FUND * GARAGE REVENUE												
<b>TOTAL</b>												

## CP0294 Spriggs Barn

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0294	Recommended	Fonnesbeck	5,000			Inclusive & Healthy Community

Description	Comments



## CP0298 Historic Preservation

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0298	Not Recommended	Eddington	59,616			Inclusive & Healthy Community

Description	Comments
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1. National Register historic district study. 2. Intensive level surveys within National Register District. 3. Intensive level surveys of Landmark Buildings.  
4. Intensive level surveys of significant buildings.

	Adjust	Total										
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
031458 CIP Fund * FEDERAL GRANTS												
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
<b>TOTAL</b>												

## CP0300 Irrigation Screening Facility

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0300	Recommended	McAfee				Preserving & Enhancing the Natural Environment

Description	Comments
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The irrigation screening facility will provide screening of water from the Weber River and the potential Round Valley Reservoir. The purpose of this facility is to screen fine particles and organic material prior to entering the irrigation system. Without this facility, existing irrigation systems would become clogged and would not function properly.

	Adjust	Total										
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
051480 Water Fund * WATER IMPACT FEES												
051481 Water Fund * WATER SERVICE FEES												
051526 WATER FUND * 2014 WATER REVENUE BONDS												
<b>TOTAL</b>												

## CP0301 Scada and Telemetry System Replacement

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0301	Recommended	McAffee	130,587			Preserving & Enhancing the Natural Environment

Description	Comments
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This project is to replace and upgrade the water system's SCADA (supervisory control and data acquisition) system. There are many limits to the current system including limited technical experts that understand the programming, limited ability to report, trend, and integrate water quality monitoring and trending. This upgrade will allow the system to be better integrated into the Quinns WTP system and the AMR system.

	Adjust	Total										
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
051481 Water Fund * WATER SERVICE FEES		52,500		55,125	-57,881		-59,618		-61,407			
<b>TOTAL</b>		52,500		55,125	-57,881		-59,618		-61,407			

## CP0303 Empire Tank Replacement

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0303	Recommended	McAfee	2,072,554			Preserving & Enhancing the Natural Environment

Description	Comments
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As part of the drinking water solution for the Judge Tunnel Source, the Empire Tank will be converted into a raw water tank and as a result will need to be replaced to meet drinking water storage requirements. In addition to the projected water storage deficit in the Old Town area, the existing Woodside tank is approximately 50 years old. Both of these factors will be considered with the new tank construction.

	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
051481 Water Fund * WATER SERVICE FEES												
051525 WATER FUND * 2012B WATER REVENUE & REFUNDING BONDS												
051526 WATER FUND * 2014 WATER REVENUE BONDS	-3,822,554	-2,072,554	-2,000,000				750,000	750,000				
<b>TOTAL</b>	<b>-3,822,554</b>	<b>-2,072,554</b>	<b>-2,000,000</b>				<b>750,000</b>	<b>750,000</b>				

## CP0304 Quinn's Water Treatment Plant Asset Repl

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0304	Recommended	McAfee	740,456	8,351		Preserving & Enhancing the Natural Environment

Description	Comments
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With the addition of Quinns Junction Water Treatment Plant (QJWTP), a budget line item is required for asset management of this \$14,000,000 facility. This money will be used to replace valve, pumps, membranes, and other items to be replaced at the facility over time.



## CP0308 Library Remodel

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0308	Recommended	Twombly	27,639	13,014		Inclusive & Healthy Community

Description	Comments
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The library renovation will start in June 2014 and completion is estimated in Spring 2015. The construction budget is \$6.82 M, and the total budget is \$9.32. The scope includes: • Interior renovation and expansion of the library into all of floors one and two; • Interior renovation of the 3rd floor for flexible community space and Park City Cooperative Preschool (PCCP) and Park City Film Series (PCFS). This community space is anticipated to be used in the short term to house senior center functions and support community activities during off hours, including pre and post function support to the Santy; • An added, single-story entry sequence to the library at the north façade; • A 2 story addition at the northwest corner providing added function, flexibility and consolidation of services; and • Modifications of the 1992 addition to expose the original historic structure on the south, west and north facades.

	Adjust	Total										
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
033468 LOWER PARK RDA * CONT TO RDA DEBT												
<b>TOTAL</b>												

## CP0309 Multi-Generational Housing

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0309	Recommended	Glidden	3,949,459	680,602	173,893	Inclusive & Healthy Community

Description	Comments
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Park City is in need of housing that is structured to meet the changing needs of the community. Multi-generational housing can include smaller, multi-level units for singles and young couples, larger units for growing families and smaller single-level units with built-in fixtures that allow a person to age-in-place. Pursue an age-in-place and attainable housing project on city-owned land at the location of the current senior center, former Park Avenue fire station and adjacent land acquired from Knudson and Elliott Work Group. The current schedule allows for a charrette to identify goals,



## CP0312 Fleet Management Software

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0312	Recommended	Fonnesbeck	284,950			Engaged & Effective Government & Citizenry

Description	Comments
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Procurement and implementation of fleet management software to replace Lucity and Fuel Management equipment that has proven inadequate to provide Fleet Management with data and reporting necessary to meet stringent federal transit administration reporting requirements and analytical support required for sound fleet mgmt. Staff has worked closely with it on assessment of current system and all parties agree replacement is justified. This project has the potential to be partially federally funded.

	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
051481 Water Fund * WATER SERVICE FEES			5,769	5,769	5,769	5,769						
057458 Transit Fund * FEDERAL GRANTS			222,191	222,191	222,191	222,191						
057479 Transit Fund * TRANSIT SALES TAX			56,990	56,990	56,990	56,990						
<b>TOTAL</b>			<b>284,950</b>	<b>284,950</b>	<b>284,950</b>	<b>284,950</b>						

## CP0313 Transportation Plans and Studies

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0313	Recommended	Knotts	697,103	12,027		Thriving Mountain Town

Description	Comments
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Funding for transportation/transit plan studies (e.g. short range transit development plan SR-224, corridor studies, mountain transportation plans). These plans & studies will determine required transit/transportation capital programs for future years. Additionally, Develop update to 2011 Transportation Master Plan update to 2011 Traffic and Transportation Master Plan that updates PC existing transportation policies as well as an action plan of comprehensive transportation solutions/projects including but not limited to regional connections, bicycle and pedestrian element, Intelligent

Description												Comments	
Transportation System, complete streets and road classifications, design standards, mass transit, land use connections, GHG/air quality analysis, TDM programs, based on a 20 year planning horizon. Both a fiscally constrained and unconstrained capital project list will be developed.													
	Adjust	Total											
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023	
057458 Transit Fund * FEDERAL GRANTS													
057479 Transit Fund * TRANSIT SALES TAX													
<b>TOTAL</b>													

### CP0314 Richardson Flat Road-Improvement

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0314	Recommended	Fonnesbeck	750,000			Thriving Mountain Town

Description												Comments	
Obligation to improve Richardson Flat Road as set forth in Park City Heights Annexation Agreement development agreement and sales agreement.													
	Adjust	Total											
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023	
057466 Transit Fund * OTHER CONTRIBUTIONS													
057479 Transit Fund * TRANSIT SALES TAX													
<b>TOTAL</b>													

## CP0316 Transit Facility Capital Renewal Account

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0316	Recommended	Fonnesbeck	197,807			Thriving Mountain Town

Description	Comments
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This project will serve as a reserve account for capital assets owned and operated by park city transit. Annual contributions will ensure critical buildings will have a local funding source as they require renewal. Level of funds assume federal transit admin. Grants are available when required. Funds will be used for Major capital items such as roofing, paint, siding, cameras, etc.

	Adjust	Total										
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
057479 Transit Fund * TRANSIT SALES TAX		50,000		50,000		50,000		50,000		50,000		50,000
<b>TOTAL</b>		<b>50,000</b>										

## CP0317 Deer Valley Dr. Phase II

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0317	Recommended	Cassel	27,708			Thriving Mountain Town

Description	Comments
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CLOSE OUT PROJECT



## CP0323 Dog Park Improvements

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0323	Recommended	Fisher	45,307			Inclusive & Healthy Community

Description	Comments
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Looking to create a more attractive dog park at the Park City Sports Complex. This project may include additional shade, terrain, variations and obstacle course as well as landscape enhancements.

	Adjust	Total										
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
031400 CIP FUND * IMP FEE-OPEN SPACE		5,000		5,000		5,000		5,000		5,000		5,000
<b>TOTAL</b>		<b>5,000</b>										

## CP0324 Recreation Software

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0324	Recommended	Fisher				Thriving Mountain Town

Description	Comments
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The recreation department is looking to replace the current RecTrac software system that provides program registration, membership sales, facility and court booking, league scheduling and online services. The proposed system is for a cloud based software. This request is just for hardware as the software will have annual expenses that have been submitted to operating budget. This system is utilized by the PC MARC, the recreation and tennis departments. Other departments that use the software to a lesser degree special events and Parks departments. The services this software system provides are CORE City services. The current system is outdated, and the client/server system seems to be fading out industry-wide.



## CP0326 Website Remodel

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0326	Recommended	Robertson	12,378			Engaged & Effective Government & Citizenry

Description	Comments
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The City website is in need of an upgrade. While visual enhancements will be a function of this project, the key changes will include improved mobile capabilities, content management and incorporation of new technologies. As of January 2014, IT has met with department website publishers to identify needs and wants with project kick-off in April/May.

	Adjust	Total										
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
<b>TOTAL</b>												

## CP0327 Outdoor Tennis Court Rebuild

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0327	Recommended	Fisher	564			Thriving Mountain Town

Description	Comments
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Rebuild seven outdoor courts at PC MARC and add 4 pickleball courts. Project needs an additional \$70,000 to complete it properly. This includes \$22,000 in change orders, \$16,500 in removable fence panels around the bubble, \$15,200 for 4 shade cabanas and \$17,000 to cover irrigation & landscaping

	Adjust	Total										
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
031469 CIP FUND * RAP TAX												
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
<b>TOTAL</b>												

### CP0329 Main Street Infrastructure Asset Managem

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0329	Recommended	McAfee	379,984	23,355		Thriving Mountain Town

Description	Comments
This Funding is dedicated for replacement and maintenance to the Main Street Improvement program	

	Adjust	Total										
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
031499 CIP FUND * ADDITIONAL RESORT SALES TAX		100,000		100,000		100,000		100,000		100,000		100,000
<b>TOTAL</b>		100,000		100,000		100,000		100,000		100,000		100,000

### CP0330 Spiro/Judge Pre-treatment

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0330	Recommended	McAfee	3,428			Preserving & Enhancing the Natural Environment

Description	Comments
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This is for treatment of the Judge and Spiro mine tunnels to comply with the clean water act

	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
051481 Water Fund * WATER SERVICE FEES	-3,428	-3,428										
051527 WATER FUND * 2015 WATER REVENUE BOND												
<b>TOTAL</b>	<b>-3,428</b>	<b>-3,428</b>										

### CP0332 Library Technology Equipment Replacement

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0332	Recommended	Robertson	77,567			Engaged & Effective Government & Citizenry

Description	Comments
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\*\*\*THIS REQUEST IS BEING CONSIDERED FOR BEING COMBINED WITH THE COMPUTER REPLACEMENT CIP. In 2014, Council approved a Library facility remodel that included operational enhancements and public space for a digital media and technology lab. This CIP servers as a fund to replace aging technology not eligible under the Computer Replacement Fund.

	Adjust	Total	Adjust	Total								
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
031475 CIP FUND * TRANSFER FROM GENERAL FUND		24,387		24,387		24,387		24,387		24,387	24,387	24,387
XXXXXX Unspecified												
<b>TOTAL</b>		<b>24,387</b>	<b>24,387</b>	<b>24,387</b>								

### CP0333 Engineering Survey Monument Re-establish

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0333	Recommended	Cassel				Engaged & Effective Government & Citizenry

Description	Comments
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Monument Re-establishment – this project sets a small amount of money aside to start re-establishing survey monuments that have been damaged or destroyed over the years. These monuments are located very two to three blocks and were set in the early 1980s. Without a County Surveyor to oversee the County monument system, the task falls to the Cities to maintain their own survey monument system. Many of our survey monuments around town have been disturbed/destroyed. This CIP re-establishes the most critical monuments most notably those along Main Street.

	Adjust	Total										
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
031475 CIP FUND * TRANSFER FROM GENERAL FUND			15,000	15,000	15,000	15,000						
<b>TOTAL</b>			15,000	15,000	15,000	15,000						

### CP0334 Repair of Historic Wall/Foundation

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0334	Recommended	Cassel	163,100			Thriving Mountain Town

Description	Comments
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The historic wall/foundation located just south of Hillside Avenue is located in the ROW and is showing signs of disrepair. This project is to have the wall structurally evaluated and to have the repairs completed.

	Adjust	Total										
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
<b>TOTAL</b>												

### CP0335 Engineering Small Projects Fund

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0335	Recommended	Cassel	10,794			Thriving Mountain Town

Description	Comments
Small Project Funds – This project will address small projects around town which currently Hiding the transformer installed on 2nd street and energize the overhead light at the intersection of Manor and Empire and energize the lights on the 8th Street stairs between Woodside and Park, and bridge evaluations. The purpose of completing these projects is to keep our image polished.	

	Adjust	Total										
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
<b>TOTAL</b>												

### CP0336 Prospector Avenue Reconstruction

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0336	Recommended	Cassel	1,864,341	-15,343		Thriving Mountain Town



	Adjust	Total										
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
XXXXXX Unspecified												
<b>TOTAL</b>	-40,250	-40,250										

## CP0339 Fiber Connection to Quinn's Ice & Water

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0339	Recommended	Robertson	15,777	44,223		Engaged & Effective Government & Citizenry

Description	Comments
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Recently a grant was approved by RAB (Recreation Advisory Board) to assist with the construction of a fiber network to be extended to the ICE arena. This will improve communication services and address performance issues with the existing radio network.

	Adjust	Total										
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
051481 Water Fund * WATER SERVICE FEES												
057482 Transit Fund * REGIONAL TRANSIT REVENUE												
XXXXXX Unspecified												
<b>TOTAL</b>												

## CP0340 Fleet Shop Equipment Replacement

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0340	Recommended	Coulson	23,381	1,659	4,960	Engaged & Effective Government & Citizenry

Description	Comments
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This project funds the acquisition and replacement of fleet shop necessary for vehicle servicing equipment such as computer diagnostic equipment, tire servicing equipment, and vehicle lifts/jacks that are not affixed to the building based upon a useful life calculations. The purpose of the project is to ensure the City has the funding to replace equipment that has reached the end of its useful life.

	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
038476 EQUIP RPLCMNT FUND * TRANSFER FROM GENERAL FUND - EQUIPMENT		15,000	45,000	60,000		15,000		15,000		15,000	15,000	15,000
XXXXXX Unspecified												
<b>TOTAL</b>		<b>15,000</b>	<b>45,000</b>	<b>60,000</b>		<b>15,000</b>		<b>15,000</b>		<b>15,000</b>	<b>15,000</b>	<b>15,000</b>

## CP0341 Regional Interconnect

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0341	Recommended	McAfee	250,505			Preserving & Enhancing the Natural Environment

Description	Comments
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This is one of 3 interconnects that are planned to connect park city's water system with Mountain Regional and Summit Water. This was a part of the Western Summit County Regional Water Supply Agreement we entered into in 2013.

	Adjust	Total										
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
051451 Water Fund * BOND PROCEEDS						580,000						
<b>TOTAL</b>						580,000						

## CP0342 Meter Replacement

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0342	Recommended	McAffee	533,308	74,001		Preserving & Enhancing the Natural Environment

Description	Comments
This is the meter and laterals asset management program	

	Adjust	Total										
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
051481 Water Fund * WATER SERVICE FEES		250,000		250,000		250,000		250,000		250,000		250,000
<b>TOTAL</b>		250,000		250,000		250,000		250,000		250,000		250,000

## CP0343 Park meadows Well

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0343	Recommended	McAffee	208,271	3,039,089	355,336	Preserving & Enhancing the Natural Environment

Description	Comments
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Description	Comments
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The park meadows well has been classified as ground water under the direct influence of surface water. This designation happened in 2014 and will require treatment. This is one of 8 critical water sources for the City.

	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
051451 Water Fund * BOND PROCEEDS		2,600,000										
051481 Water Fund * WATER SERVICE FEES		1,000,000										
051526 WATER FUND * 2014 WATER REVENUE BONDS												
051527 WATER FUND * 2015 WATER REVENUE BOND												
<b>TOTAL</b>		<b>3,600,000</b>										

### CP0344 PRV Improvements for Fire Flow Storage

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0344	Recommended	McAffee				Preserving & Enhancing the Natural Environment

Description	Comments
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This project will replace aging PRV's and allow us to balance the surplus water storage in certain areas of the City with areas that have a storage deficit.

	Adjust	Total	Adjust	Total								
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
051451 Water Fund * BOND PROCEEDS										805,000		
<b>TOTAL</b>										<b>805,000</b>		

## CP0345 Three Kings/Silver King Pump Station

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0345	Recommended	McAfee				Preserving & Enhancing the Natural Environment

Description	Comments
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This project will pump water from the Thayes area to the new Empire Tank once it is constructed.

	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
051451 Water Fund * BOND PROCEEDS			-1,108,783									
<b>TOTAL</b>			-1,108,783									

## CP0346 Fairway Hills to Park Meadows Redundancy

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0346	Recommended	McAfee				Preserving & Enhancing the Natural Environment

Description	Comments
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This will provide access to the Fairway hills storage for the boot hill pressure zone.

	Adjust	Total										
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
051451 Water Fund * BOND PROCEEDS	200,000	400,000										

	Adjust	Total										
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
TOTAL	200,000	400,000										

### CP0347 Queen Esther Drive

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0347	Recommended	McAffee				Preserving & Enhancing the Natural Environment

Description	Comments
This project is to correct a minor issue with high pipe velocities in the Solamere area.	

	Adjust	Total	Adjust	Total								
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
051451 Water Fund * BOND PROCEEDS									669,143	1,338,286		
TOTAL									669,143	1,338,286		

### CP0348 McPolin Barn Seismic Upgrade

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0348	Recommended	Twombly	43,669			Inclusive & Healthy Community

Description	Comments
The existing structure is currently inadequate to resist snow loads, wind loads and high seismic loads required by local building codes. There are	

Description	Comments
several structural deficiencies with the general framing of the building that should be repaired. The connection of the floor beams to the exterior wood post needs to be strengthened, the gable walls need to be stiffened and the floor framing at the stairs need to be strengthened. The gable walls need to be stiffened and the floor framing at the stairs needs to be strengthened. Under design snow loads, the roof structure is highly over stressed. One of the 2014 top priorities for City Council is historic preservation. The McPolin farm is considered a historic icon in the entryway corridor to Park City. If it falls down we'll all be in trouble. Staff and the FOF Committee feel that the City should also make the barn available for small tours while they are in the process of the stabilization. The first \$800,000 request was a guesstimate. We still do not have definitive cost but we have a better cost estimate at this time which puts the project at \$1,023,972. A survey and project description will go to Council February 25, 2016. Definitive project costs will be determined by the Construction Manager by March 2016. Tentative project schedule April 2016 - August 2016.	

	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
031475 CIP FUND * TRANSFER FROM GENERAL FUND	-38,699	-38,699										
<b>TOTAL</b>	<b>-38,699</b>	<b>-38,699</b>										

### CP0350 1450-60 Park Avenue

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0350	Recommended	Glidden	2,544,546	37,318		Inclusive & Healthy Community

Description	Comments
Development of an 8 - 12 unit affordable housing subdivision at 1450-60 Park Avenue. This property was purchased in 2009 for affordable housing. Council has provided direction to move forward with the city as the sponsor/developer. Estimated development costs including soft costs and construction is \$2,61,750. It is expected that 85 percent of the CIP request (\$1.92mi) will be reimbursed through proceeds of sale.	

	Adjust	Total										
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
033450 Lower Park RDA * BEGINNING BALANCE												
033451 Lower Park RDA * BOND PROCEEDS												

	Adjust	Total										
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
033529 LOWER PARK RDA * LPA RDA ANTICIPATED DEBT												
<b>TOTAL</b>												

### CP0351 Artificial Turf Replacement Quinn's

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0351	Recommended	Fonnesbeck				Thriving Mountain Town

Description	Comments
Artificial turf field was installed in 2005 and has a life expectancy of 15-20 years. We are projecting replacement in 2023.	

	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
031475 CIP FUND * TRANSFER FROM GENERAL FUND			-418,000		-182,000						600,000	600,000
<b>TOTAL</b>			-418,000		-182,000						600,000	600,000

### CP0352 Parks Irrigation System Efficiency Imp

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0352	Recommended	Fonnesbeck	24,300	1,010		Preserving & Enhancing the Natural Environment

Description	Comments

Description	Comments
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Fund irrigation system improvements to increase system efficiencies. Some of our irrigation systems are approaching 30 years old and in need of an upgrade. With new irrigation equipment or modifications, current systems could be updated to improve system efficiencies. The program would include:

- Perform a water audit using a certified third party auditor to test the distribution uniformity (DU) of the larger systems.
- Evaluate each park design and functionality; identify opportunities to modify existing park area to create a lower water use landscape.
- Use audit information to identify inefficiencies in each system and outline future projects.
- Create a program to systematically upgrade irrigation system and/or landscaping.

Following system upgrades, the park would be retested to verify efficiency increases. The program would be an on-going program investing 25,000 annually.

	Adjust	Total										
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
031475 CIP FUND * TRANSFER FROM GENERAL FUND		25,000		25,000		25,000		25,000		25,000		25,000
<b>TOTAL</b>		<b>25,000</b>										

### CP0353 Remote snow storage site improvements

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0353	Recommended	McAfee	74,898			Thriving Mountain Town

Description	Comments
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Site improvements are necessary to ensure proper BMP's are established and create better usage of property.

	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
031475 CIP FUND * TRANSFER FROM GENERAL FUND		50,000										
<b>TOTAL</b>		<b>50,000</b>										

## CP0354 Streets and Water Maintenance Building

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0354	Recommended	McAffee	5,249,873	255,467		Engaged & Effective Government & Citizenry

Description	Comments
Parks relocation to Iron Horse, Water Distribution relocation to Quinns WTP, purchase of JSSD parcel at Mine Bench	

	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
031475 CIP FUND * TRANSFER FROM GENERAL FUND		596,361										
051467 Water Fund * OTHER MISCELLANEOUS												
052530 STORM WATER FUND * STORM WATER SERVICE FEE					-3,000,000							
057450 Transit Fund * BEGINNING BALANCE	-1,000,000	-1,000,000										
<b>TOTAL</b>	<b>-1,000,000</b>	<b>-403,639</b>			<b>-3,000,000</b>							

## CP0355 Energy Management Project

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0355	Not Recommended	Angevine				Engaged & Effective Government & Citizenry

Description	Comments
Evaporative Condenser: The evaporative condenser is a critical component to the refrigeration system at the Ice Arena. The lifespan of an evaporative condenser is 10-20 years and given the current facility was underbuilt, and has been running for approximately 10 years over capacity, we started seeing multiple failures over the last year.	

	Adjust	Total										
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
<b>TOTAL</b>												

## CP0358 Private Land Development #1

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0358	Recommended	Glidden	2,884,000			Inclusive & Healthy Community

Description	Comments
Development of an 8 unit affordable housing community. The land is currently under negotiation. This request is dependent upon successful acquisition. The initial phase of the request is for \$184,000 in predevelopment funding. Total estimated development costs including soft costs and construction is \$2,288,400. It is expected that 90 percent of the CIP request will be reimbursed through proceeds of sale.	

	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
031499 CIP FUND * ADDITIONAL RESORT SALES TAX												
033451 Lower Park RDA * BOND PROCEEDS												
033529 LOWER PARK RDA * LPA RDA ANTICIPATED DEBT	-2,884,000	-2,884,000										
<b>TOTAL</b>	-2,884,000	-2,884,000										

## CP0359 13th Avenue Corridor

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0359	Recommended	Glidden	266,000			Inclusive & Healthy Community

Description	Comments
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This is a request for predevelopment funding in FY 18 and construction funding in FY 19 to create 8 small cottages along 13th Street on the edge of the library field. This was a site Council added to the five-year housing agenda. It will be considered this spring during the Lower Park Avenue design charrette. Total estimated development costs are \$1,886,000.

	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
033451 Lower Park RDA * BOND PROCEEDS												
033529 LOWER PARK RDA * LPA RDA ANTICIPATED DEBT	-266,000		-1,620,000									
<b>TOTAL</b>	<b>-266,000</b>		<b>-1,620,000</b>									

## CP0360 Old Town Housing

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0360	Recommended	Glidden				Inclusive & Healthy Community

Description	Comments
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This project is the development of 12-units townhouse/stacked flat in Old Town on land to be acquired. Estimated development costs including soft costs and construction is \$3,205,000. It is expected that 84 percent of the CIP request will be reimbursed through proceeds of sale. This percentage may increase depending on the cost of soil remediation and overall construction costs.

	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
033451 Lower Park RDA * BOND PROCEEDS												
033454 Lower Park RDA * DONATIONS												
033529 LOWER PARK RDA * LPA RDA ANTICIPATED DEBT			-15,506,655									
<b>TOTAL</b>			<b>-15,506,655</b>									

## CP0361 Land Acquisition/Banking Program

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0361	Recommended	Glidden	2,674,657			Inclusive & Healthy Community

Description	Comments
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This request is for funding for feasibility and land acquisition for future development. Several potential sites have been identified. As the City begins an aggressive housing development program, it will be necessary to have a source of funding for future land acquisition to respond to new opportunities. Land acquisitions may be done in tandem with open space purchases.

	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
031499 CIP FUND * ADDITIONAL RESORT SALES TAX												
033450 Lower Park RDA * BEGINNING BALANCE	-2,399,813	-1,649,813	-750,000		-750,000							
XXXXXX Unspecified												
<b>TOTAL</b>	<b>-2,399,813</b>	<b>-1,649,813</b>	<b>-750,000</b>		<b>-750,000</b>							

## CP0362 Woodside II

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0362	Recommended	Glidden	-38,067	38,067		Inclusive & Healthy Community

Description	Comments
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This an acquisition/rehabilitation/resale program targeted to older neighborhoods in Park City that are being targeted for tear down/redevelopment and pushing prices beyond even middle income residents. This is designed as a pilot program to promote reinvestment by the private sector and develop new funding sources and mechanisms for homeownership. There is currently on property under negotiation.

	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
033451 Lower Park RDA * BOND PROCEEDS												
033529 LOWER PARK RDA * LPA RDA ANTICIPATED DEBT	50,000	50,000	1,000,000	1,000,000	1,000,000	19,295,200						
<b>TOTAL</b>	<b>50,000</b>	<b>50,000</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>19,295,200</b>						

## CP0363 Traffic Management Cameras

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0363	Recommended	Knotts	122,717	24,063		Engaged & Effective Government & Citizenry

Description	Comments
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Real time visual monitoring of developing traffic conditions will enable the City to respond more effectively to traffic events.

	Adjust	Total										
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
057450 Transit Fund * BEGINNING BALANCE		35,000										
<b>TOTAL</b>		35,000										

## CP0364 Master Plan for Recreation Amenities

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0364	Recommended	Fisher	71,585			Thriving Mountain Town

Description	Comments
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We have completed the Mountain Recreation Action Plan but need to complete a master plan for the Park City Sports Complex as well as the PC MARC. Facilities have been identified but need to take a global look at existing spaces and facilities so we have a clearer picture of what goes where.

	Adjust	Total										
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
031400 CIP FUND * IMP FEE-OPEN SPACE												
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
<b>TOTAL</b>												

## CP0367 Replacement of Data Backup System

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0367	Recommended	Robertson	-159	160		Engaged & Effective Government & Citizenry

Description	Comments
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Currently all City data is stored on a platform that provides data backup and recovery services. However, our City data has grown at exceptionally high rates in the past two years, thus our backup platform requires an upgrade to meet these new demands.

	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
031475 CIP FUND * TRANSFER FROM GENERAL FUND	-1	-1										
<b>TOTAL</b>	<b>-1</b>	<b>-1</b>										

## CP0368 Video Storage Array

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0368	Recommended	Robertson				Engaged & Effective Government & Citizenry

Description	Comments
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HIGH PRIORITY NEED - The City's data storage requirements continue to grow as a result of increased use of technologies such as video, and database storage. In addition, we have a growing user pool needing higher storage capacities. These funds support the increase in hardware storage capacity.

	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
031475 CIP FUND * TRANSFER FROM GENERAL FUND	60,000	60,000										
038453 EQUIP RPLCMNT FUND * COMPUTER REPAIR												
XXXXXX Unspecified												
<b>TOTAL</b>	<b>60,000</b>	<b>60,000</b>										

### CP0369 Paid Parking Infrastructure for Main St.

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0369	Recommended	Fonnesbeck	-477,716	1,227,716		Thriving Mountain Town

Description	Comments
Paid Parking Infrastructure for Main Street Area - Gates, technology, signage, other improvements	

	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
057450 Transit Fund * BEGINNING BALANCE		75,000										
057489 TRANSIT FUND * GARAGE REVENUE												
<b>TOTAL</b>		<b>75,000</b>										

### CP0370 C7- Neck Tank to Last Chance

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0370	Recommended	McAfee				Preserving & Enhancing the Natural Environment

Description	Comments
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Replace undersized and inadequate supply line in lower deer valley

	Adjust	Total										
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
051481 Water Fund * WATER SERVICE FEES						320,707						
<b>TOTAL</b>						320,707						

### CP0371 C1 - Quinns WTP to Boothill - Phase 1

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0371	Recommended	McAfee				Preserving & Enhancing the Natural Environment

Description	Comments
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This is project will increase the water line size in a key area of our system between the Quinns WTP and the Boothill Tank. This will be required to deliver more water associated with at WTP expansion.

	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
051481 Water Fund * WATER SERVICE FEES			1,400,000	1,400,000	2,198,920	3,300,000						
<b>TOTAL</b>			1,400,000	1,400,000	2,198,920	3,300,000						

## CP0372 Regionalization Fee

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0372	Recommended	McAfee				Preserving & Enhancing the Natural Environment

Description	Comments
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This is a contractual obligation associated with the Western Summit County Project

	Adjust	Total										
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
051481 Water Fund * WATER SERVICE FEES						245,000		245,000		245,000	245,000	245,000
<b>TOTAL</b>						245,000		245,000		245,000	245,000	245,000

## CP0373 Operational Water Storage Pond

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0373	Recommended	McAfee	2,700,000			Preserving & Enhancing the Natural Environment

Description	Comments
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Operational water storage pond for the Lost Canyon Importation Project

	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
051481 Water Fund * WATER SERVICE FEES		2,700,000			2,000,000							



## CP0375 LED Streets Lights Phase I

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0375	Recommended	McAffee	-211,083	8,306		Preserving & Enhancing the Natural Environment

Description	Comments
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Awarded as part of the innovation grant challenge.

	Adjust	Total										
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
031450 CIP Fund * BEGINNING BALANCE												
<b>TOTAL</b>												

## CP0378 Legal Software for Electronic Document

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0378	Recommended	Robertson	35,000			Engaged & Effective Government & Citizenry

Description	Comments
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During the past two years, legal staff has researched a few software storage companies to fit the needs of the department with eliminating hard files that can be effortlessly converted over to an efficient paperless system (electronically). The Legal Staff has decided to begin converting over with the Prosecution Program first and is anticipating moving in the same direction at a later time for all civil litigation files and project files.

	Adjust	Total										
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
<b>TOTAL</b>												

### CP0379 Little Bessie Storm Drains

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0379	Recommended	Cassel	52,995			Engaged & Effective Government & Citizenry

Description	Comments
CLOSE OUT PROJECT	

	Adjust	Total										
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
031528 CIP FUND * 2015 SALES TAX BONDS	-52,995	-52,995										
<b>TOTAL</b>	-52,995	-52,995										

### CP0381 Transit and Transportation Land Acq

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0381	Recommended	Knotts	2,308,631	1,191,014	185	Thriving Mountain Town

Description	Comments

Description											Comments		
	Adjust	Total	Adjust	Total									
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023	
057450 Transit Fund * BEGINNING BALANCE													
<b>TOTAL</b>													

### CP0382 Transit Onboard Security Cameras

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0382	Recommended	Fonnesbeck	354,000			Engaged & Effective Government & Citizenry

Description											Comments	
Technology has changed and improvement are needed to an upgraded Security Camera system which will increase reliably and dependability of video the transit fleet.												

	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
057458 Transit Fund * FEDERAL GRANTS		14,000		14,000	14,000	14,000	14,000	14,000				
057479 Transit Fund * TRANSIT SALES TAX												
<b>TOTAL</b>		<b>14,000</b>		<b>14,000</b>	<b>14,000</b>	<b>14,000</b>	<b>14,000</b>	<b>14,000</b>				



	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
033450 Lower Park RDA * BEGINNING BALANCE	-30,380	-30,380										
<b>TOTAL</b>	<b>-30,380</b>	<b>-30,380</b>										

## CP0385 Park Avenue Reconstruction

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0385	Recommended	Cassel				Thriving Mountain Town

Description	Comments
Park Avenue utility infrastructure has deteriorated and is in need of replacement. By the time the utilities are replaced, the road will be non-existent and will need to be completely rebuilt. This project will take two summers to construct.	

	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
031499 CIP FUND * ADDITIONAL RESORT SALES TAX			-300,000	292,000	-1,500,000	1,788,000	1,800,000	2,410,000				
<b>TOTAL</b>			<b>-300,000</b>	<b>292,000</b>	<b>-1,500,000</b>	<b>1,788,000</b>	<b>1,800,000</b>	<b>2,410,000</b>				

## CP0386 Recreation Building in City Park

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0386	Recommended	Fisher	4,480,371	19,504		Thriving Mountain Town

Description	Comments
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As Park City and surrounding areas continue to grow, there is a greater public demand for recreational uses. This project is a continuing effort to complete City Park. The funds will be used to improve and better accommodate the community's needs with necessary recreational amenities and a senior center. The current recreation building needs to be replaced with a larger more functional space that will meet the needs of day camp, seniors & other community needs. The facility has progressed to schematic design and the last direction from Council was for \$7.9 million project.

	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
031400 CIP FUND * IMP FEE-OPEN SPACE												
031401 CIP FUND * IMP FEE-PUBLIC SAFETY												
031475 CIP FUND * TRANSFER FROM GENERAL FUND	500,000	500,000	300,000	300,000								
033475 LOWER PARK RDA * TRANSFER FROM GENERAL FUND												
033529 LOWER PARK RDA * LPA RDA ANTICIPATED DEBT	-4,200,000	-4,200,000					4,200,000	4,200,000				
<b>TOTAL</b>	<b>-3,700,000</b>	<b>-3,700,000</b>	<b>300,000</b>	<b>300,000</b>			<b>4,200,000</b>	<b>4,200,000</b>				

## CP0387 VMS Replacement

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0387	Recommended	McAfee	2,164			Thriving Mountain Town

Description	Comments
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This request will fund replacement of existing Variable Message Signs (VMS) were purchased in 2004. They are used for directing traffic during most events, construction projects, and peak skier days.

	Adjust	Total										
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
XXXXXX Unspecified												
<b>TOTAL</b>												

## CP0388 Parking Deck Coating Replacement

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0388	Recommended	Coulson	-183,279	433,279		Thriving Mountain Town

Description	Comments
Replace Deck Coating Iron Horse Bus Garage	

	Adjust	Total										
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
057479 Transit Fund * TRANSIT SALES TAX		125,000	106,000	106,000			55,000	55,000	55,000	55,000	55,000	55,000
<b>TOTAL</b>		125,000	106,000	106,000			55,000	55,000	55,000	55,000	55,000	55,000

## CP0389 MIW Treatment

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0389	Recommended	McAfee	2,259,859	1,379,141	149,477	Preserving & Enhancing the Natural Environment

Description	Comments
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Park City must comply with stream water quality permits enforced by the Utah Division of Water Quality for the Judge and Spiro Tunnel. Currently, these water sources do not meet permit limits and mechanical treatment must be studied, designed, tested, and constructed. This project will be ongoing until the year 2033.

	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
051481 Water Fund * WATER SERVICE FEES		3,102,500		3,472,875		16,215,506		29,762,816		25,000,000	10,400,000	10,400,000
XXXXXX Unspecified												
<b>TOTAL</b>		<b>3,102,500</b>		<b>3,472,875</b>		<b>16,215,506</b>		<b>29,762,816</b>		<b>25,000,000</b>	<b>10,400,000</b>	<b>10,400,000</b>

### CP0390 QJWTP Treatment Upgrades

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0390	Recommended	McAffee	446,471	624,719	7,245	Preserving & Enhancing the Natural Environment

Description	Comments
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Quinns WTP needs to be upgraded to handle increased Total Organic Carbon, manganese, turbidity, and other water quality upsets in order to reliably provide water to the community.

	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
051481 Water Fund * WATER SERVICE FEES			1,100,000	1,100,000	650,000	650,000						
<b>TOTAL</b>			<b>1,100,000</b>	<b>1,100,000</b>	<b>650,000</b>	<b>650,000</b>						

## CP0391 QJWTP Capacity Upgrades

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0391	Recommended	McAfee	500,000			Engaged & Effective Government & Citizenry

Description	Comments
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As water demand exceeds existing treatment capacity, Quinns WTP will need to be expanded.

	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
051481 Water Fund * WATER SERVICE FEES		500,000		100,000								
<b>TOTAL</b>		<b>500,000</b>		<b>100,000</b>								

## CP0392 Distribution Zoning Meters

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0392	Recommended	McAfee	184,725		15,275	Preserving & Enhancing the Natural Environment

Description	Comments
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This project will help us locate and correct water leaks in the City's distribution system.

	Adjust	Total										
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
051481 Water Fund * WATER SERVICE FEES												

	Adjust	Total										
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
051531 WATER FUND * ENERGY SERVICE FEE						200,000						
XXXXXX Unspecified												
<b>TOTAL</b>						200,000						

### CP0393 Energy Projects

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0393	Recommended	McAfee	70,831	62,699	56,600	Preserving & Enhancing the Natural Environment

Description	Comments
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Council adopted a goals of net zero. This budget is to pay for projects that will move us towards that goal.

	Adjust	Total										
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
051481 Water Fund * WATER SERVICE FEES												
051531 WATER FUND * ENERGY SERVICE FEE		200,000		200,000		200,000		200,000		200,000	200,000	200,000
XXXXXX Unspecified												
<b>TOTAL</b>		200,000		200,000		200,000		200,000		200,000	200,000	200,000

### CP0394 QWTP Energy Projects

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0394	Recommended	McAfee	240,047	157,662		Preserving & Enhancing the Natural Environment

Description	Comments
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Projects related to energy consumption reduction at Quinns WTP.

	Adjust	Total										
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
051481 Water Fund * WATER SERVICE FEES												
051531 WATER FUND * ENERGY SERVICE FEE		200,000										
052530 STORM WATER FUND * STORM WATER SERVICE FEE												
XXXXXX Unspecified												
<b>TOTAL</b>		200,000										

### CP0396 Park Ave SD

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0396	Recommended	McAffee				Preserving & Enhancing the Natural Environment

Description	Comments
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Storm water replacement in Park Avenue

	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
031499 CIP FUND * ADDITIONAL RESORT SALES TAX			-750,000		750,000	750,000						
052530 STORM WATER FUND * STORM WATER SERVICE FEE					-750,000		750,000	750,000				
<b>TOTAL</b>			-750,000			750,000	750,000	750,000				

## CP0397 Vehicle and Equipment Replacement

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0397	Recommended	McAfee	140,000			Engaged & Effective Government & Citizenry

Description	Comments
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Replacement for storm water equipment and vehicles.

	Adjust	Total										
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
031499 CIP FUND * ADDITIONAL RESORT SALES TAX		70,000		70,000								
052530 STORM WATER FUND * STORM WATER SERVICE FEE						70,000		70,000		70,000	70,000	70,000
<b>TOTAL</b>		70,000		70,000		70,000		70,000		70,000	70,000	70,000

## CP0398 Prospector Ave Storm Water

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0398	Recommended	McAfee	360,000			Preserving & Enhancing the Natural Environment

Description	Comments
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Storm water infrastructure related to the reconstruction of prospector avenue.

	Adjust	Total										
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
031499 CIP FUND * ADDITIONAL RESORT SALES TAX		360,000										
<b>TOTAL</b>		360,000										

## CP0399 Dump Truck

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0399	Recommended	McAfee	300,000			Engaged & Effective Government & Citizenry

Description	Comments
A full sized dump truck with a trailer.	

	Adjust	Total										
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
031499 CIP FUND * ADDITIONAL RESORT SALES TAX												
051481 Water Fund * WATER SERVICE FEES												
<b>TOTAL</b>												

## CP0400 Guardrail Royal Street and DVD

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0400	Recommended	Cassel	99,676	324		Thriving Mountain Town



## CP0402 Additional Downtown Projects

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0402	Recommended	Twombly				Thriving Mountain Town

Description	Comments
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These are miscellaneous projects beyond the larger plazas (Cp0460) and the sidewalk projects (Cp0270). They include restrooms at China Bridge, the conversion of 4th and 5th Street, Schreuers Walkway, and Swede sidewalks.

	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
031499 CIP FUND * ADDITIONAL RESORT SALES TAX						1,200,000		500,000				
<b>TOTAL</b>						<b>1,200,000</b>		<b>500,000</b>				

## CP0403 Kimball Junction Transit Center

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0403	Recommended	Fonnesbeck	846,758			Thriving Mountain Town

Description	Comments
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	Adjust	Total										
	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023



## CP0405 Golf Building

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0405	Recommended	McAfee	500,000			Engaged & Effective Government & Citizenry

Description	Comments
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	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
033529 LOWER PARK RDA * LPA RDA ANTICIPATED DEBT	-68,000	-68,000										
051481 Water Fund * WATER SERVICE FEES	243,333	243,333	2,500,000	2,500,000								
057479 Transit Fund * TRANSIT SALES TAX	-175,333	-175,333										
<b>TOTAL</b>			2,500,000	2,500,000								

## CP0406 Central Park

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0406	Recommended	Glidden	4,220,355	7,645		Inclusive & Healthy Community

Description	Comments
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	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
031532 CIP FUND * 2017 SALES TAX BONDS	4,221,780	4,221,780										
033529 LOWER PARK RDA * LPA RDA ANTICIPATED DEBT	-4,221,780	-4,221,780										
<b>TOTAL</b>												



## CP0409 Sports Field – Turf Aerator

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0409	Recommended	Fonnesbeck		26,000		Thriving Mountain Town

Description	Comments
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Deep Tine Aerator: Parks would like to purchase a deep tine aerator for use on our sports fields. This machine will punch aeration holes up to 10 inches deep which will address soil structure issues associated with clay, compacted soils. For many years we contracted this service out. The contractor we used for over 15 year has gone out of business. Many sports facilities have purchased their own deep tine aerator, likely the reason our contractor went under. The cost of the machine is 51K. This aerator is an attachment that mounts to a tractor. Parks currently owns the tractor so we would just need to purchase the aerator. In the past we paid \$5,000 to contract out this service. This annual funding could be used to offset the purchase of this machine. With this purchase we could aerate our sports fields several times per year. This machine would be on a 20 year replacement schedule. Aerification is a critical maintenance practice that alleviates compacted soils; improve drainage and promoting air exchange in the soil. Our sport fields receive a great deal of league and tournament play throughout the season, proper cultural maintenance practices is vital in providing quality fields. EQUIPMENT PURCHASED - PROJECT COMPLETED.

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
031475 CIP FUND * TRANSFER FROM GENERAL FUND		26,000										
<b>TOTAL</b>		26,000										

## CP0410 SR 248/Richardson Flats Intersection Improvements

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0410	Recommended	Knotts		280,000		Thriving Mountain Town

Description	Comments
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The proposed project is to evaluate both a signalized and unsignalized intersection improvements at the SR 248/Richardson Flat intersection. These improvements are critical for transit and private vehicles to safely and expeditiously access the Richardson Flat Park and Ride lot. Signal infrastructure is already in place however prior to installation of the signal at least one other alternative should be developed and evaluated.

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
057455 TRANSIT FUND * DOT		100,000										
057479 Transit Fund * TRANSIT SALES TAX		180,000										
<b>TOTAL</b>		280,000										

## CP0411 SR 248/US 40 Park and Ride Lot

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0411	Recommended	Knotts	2,025,000			Thriving Mountain Town

Description	Comments
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Plan, design, and construct an additional park and ride lot adjacent to SR 248 and/or US 40 as recommend by the City/County Blue Ribbon Commission on Remote Parking. This request is a request is to fund the development of 2 alternatives through preliminary engineering (30%) and environmental.

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
057458 Transit Fund * FEDERAL GRANTS		1,620,000										
057471 TRANSIT FUND * RESORT TAX - TRANS												
057479 Transit Fund * TRANSIT SALES TAX												
057482 Transit Fund * REGIONAL TRANSIT REVENUE		405,000										
<b>TOTAL</b>		<b>2,025,000</b>										

## CP0412 PC MARC Tennis Court Resurface

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0412	Recommended	Fisher				Thriving Mountain Town

Description	Comments
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The 4 indoor tennis courts at the PC MARC will need to be resurfaced in FY 2018 and the 11 outdoor courts in FY 22

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
031451 CIP Fund * BOND PROCEEDS												
031475 CIP FUND * TRANSFER FROM GENERAL FUND				17,000				30,000				
<b>TOTAL</b>				<b>17,000</b>				<b>30,000</b>				

## CP0413 Core Fabric Extender

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0413	Recommended	Robertson		10,000		Engaged & Effective Government & Citizenry

Description	Comments
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This request supports the need for hardware infrastructure components to support growth of network interfaces of core switch.

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
031475 CIP FUND * TRANSFER FROM GENERAL FUND		6,000										
051481 Water Fund * WATER SERVICE FEES		1,000										
052530 STORM WATER FUND * STORM WATER SERVICE FEE		500										
055459 Golf Fund * GOLF FEES		500										
057479 Transit Fund * TRANSIT SALES TAX		2,000										
XXXXXX Unspecified												
<b>TOTAL</b>		<b>10,000</b>										

## CP0414 Timekeeping Software Update

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0414	Recommended	Robertson		20,000		Engaged & Effective Government & Citizenry

Description	Comments
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The City's time-keeping system requires an upgrade. This fund will go towards software-hardware and potentially in conjunction with any payroll or time system enhancements.

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
031475 CIP FUND * TRANSFER FROM GENERAL FUND		10,000										
051481 Water Fund * WATER SERVICE FEES		4,000										
052530 STORM WATER FUND * STORM WATER SERVICE FEE		500										
055459 Golf Fund * GOLF FEES		500										
057479 Transit Fund * TRANSIT SALES TAX		5,000										
XXXXXX Unspecified												
<b>TOTAL</b>		<b>20,000</b>										



## CP0417 Swede Sidewalks

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0417	Recommended	Twombly	50,000			Thriving Mountain Town

Description	Comments
Construct sidewalks in Swede Alley and other parking and pedestrian enhancements	

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
031499 CIP FUND * ADDITIONAL RESORT SALES TAX	-100,000	-50,000	-420,000									
<b>TOTAL</b>	<b>-100,000</b>	<b>-50,000</b>	<b>-420,000</b>									

## CP0418 JSSD Interconnection Improvements

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0418	Recommended	McAfee	800,000			Preserving & Enhancing the Natural Environment

Description	Comments

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
051481 Water Fund * WATER SERVICE FEES		800,000		800,000								
<b>TOTAL</b>		<b>800,000</b>		<b>800,000</b>								



## CP0421 Canyons Village Area Transit Center

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0421	Recommended	Fonnesbeck	25,000			Thriving Mountain Town

Description	Comments
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The Canyons Village area Transit Center is a key location for connectivity to our transit system linking several county routes to the Canyons Village and parking. With the expansion of routes from surrounding neighborhoods this location will become even more vital to the success of our system. This will also be a key location in the e-bike share program where people can pick up or drop off their electric bikes. FTA funding will play a major part in the success and cost of this project.

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
057458 Transit Fund * FEDERAL GRANTS		20,000		12,000		600,000		600,000				
057479 Transit Fund * TRANSIT SALES TAX												
057482 Transit Fund * REGIONAL TRANSIT REVENUE		5,000		3,000		150,000		150,000				
<b>TOTAL</b>		<b>25,000</b>		<b>15,000</b>		<b>750,000</b>		<b>750,000</b>				

## CP0422 Electrical Generator Upgrades

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0422	Recommended	Robertson		5,000		Engaged & Effective Government & Citizenry

Description	Comments
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The ICE rink data closet supports all network and systems related operations including office phones. This project would extend the onsite generator backup power to the data closet so power disruptions would be minimized. This would allow phones and other devices to maintain operation when the backup battery is exhausted, about 10-min.

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
038453 EQUIP RPLCMNT FUND * COMPUTER REPAIR		-5,000										
<b>TOTAL</b>		<b>-5,000</b>										



## CP0426 Electric Bus Charger at Kimball Junction

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0426	Recommended	Fonnesbeck	-269,014			Engaged & Effective Government & Citizenry

Description	Comments
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This charging station is necessary to run the electric buses, and is being placed at this key location for immediate and future growth. This charging station will allow a bus to charge between 5-10 minutes.

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
057458 Transit Fund * FEDERAL GRANTS												
057479 Transit Fund * TRANSIT SALES TAX												
057482 Transit Fund * REGIONAL TRANSIT REVENUE												
<b>TOTAL</b>												

## CP0427 Main Street Bollards Phase I

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0427	Recommended	Daniels		75,000		Engaged & Effective Government & Citizenry

Description	Comments
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Security Bollards installment on Lower Main St. Will provide Security and Public Safety during special events on lower Main St. This project installs protective barriers at all vehicle entry points onto lower Main Street in order to protect the public against inadvertent or intentional vehicle entry during special events. The project costs cover removable bollards, receptacles and installation

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
033529 LOWER PARK RDA * LPA RDA ANTICIPATED DEBT												
034450 Main St RDA * BEGINNING BALANCE		25,000		25,000								
<b>TOTAL</b>		25,000		25,000								



## CP0430 Treasure Hill

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0430	Recommended	Rockwood	-6,000,000	6,000,000		Inclusive & Healthy Community

Description	Comments
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Purchase of Treasure Hill Property as Open Space

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
031532 CIP FUND * 2017 SALES TAX BONDS	9,000,000	9,000,000										
031538 CIP FUND * 2019 GO BONDS			55,000,000	55,000,000								
XXXXXX Unspecified												
<b>TOTAL</b>	<b>9,000,000</b>	<b>9,000,000</b>	<b>55,000,000</b>	<b>55,000,000</b>								



CP0040 Water Dept Infrastructure Improvement	27.25	-	-	-	-	-	-	900,000	900,000	900,000	945,000	992,250	1,041,863	-	-	-	-	-	-	-
CP0312 Fleet Management Software	27.22	-	-	-	-	-	-	-	62,759	62,759	-	-	-	-	-	-	-	222,191	222,191	-
CP0001 Planning/Capital Analysis	27.16	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	33,000	-	-
CP0384 QWTP Energy Project	27.13	-	-	-	-	-	-	200,000	-	200,000	-	-	-	-	-	-	-	-	-	-
CP0392 Distribution Zoning Meters	27.13	-	-	-	-	-	-	-	-	200,000	-	-	-	-	-	-	-	-	-	-
CP0329 Main Street Infrastructure Asset Managem	27.06	-	-	-	-	-	-	100,000	100,000	100,000	100,000	100,000	100,000	-	-	-	-	-	-	-
CP0118 Transit GIS/AVL System	27.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
CP0404 Parks Building	27.00	-	-	-	-	-	-	(1,000,000)	-	-	-	-	-	-	-	-	-	-	-	-
CP0226 Walkability Implementation	27.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
CP0285 PCMR Transit Center	26.96	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
000520 Bonanza Drive Multi-Modal and Street Improvements	26.95	-	-	-	-	-	-	-	35,000	35,000	35,000	-	-	-	-	-	-	-	-	-
CP0019 Library Development & Donations	26.88	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
CP0347 Queen Esther Drive	26.75	-	-	-	-	-	-	-	-	-	-	1,338,286	-	-	-	-	-	-	-	-
CP0304 Quinn's Water Treatment Plant Asset Repl	26.75	-	-	-	-	-	-	172,253	1,200,000	200,000	210,000	220,500	231,525	-	-	-	-	-	-	-
CP0343 Park meadows Well	26.75	-	-	-	-	-	-	3,600,000	-	-	-	-	-	-	-	-	-	-	-	-
CP0181 Spiro Building Maintenance	26.75	-	-	-	-	-	-	113,141	100,000	100,000	100,000	-	-	-	-	-	-	-	-	-
CP0375 LED Streets Lights Phase I	26.63	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
000523 Bonanza Drive Multi-Modal and Street Improvements	26.60	-	-	-	-	-	-	-	59,000	-	-	-	-	-	-	-	-	-	-	-
CP0359 13th Avenue Corridor	26.56	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
CP0369 Paid Parking Infrastructure for Main St.	26.50	-	-	-	-	-	-	75,000	-	-	-	-	-	-	-	-	-	-	-	-
CP0157 OTIS Phase III(a)	26.29	-	-	-	-	-	-	896,677	-	-	-	-	-	2,250,000	-	-	-	-	-	-
CP0091 Golf Maintenance Equipment Replacement	26.25	-	-	-	-	-	-	98,000	98,000	98,000	98,000	98,000	98,000	-	-	-	-	-	-	-
CP0408 Storm Water Asset Management	26.25	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
CP0358 Private Land Development #1	26.11	-	-	-	-	-	-	(2,884,000)	-	-	-	-	-	-	-	-	-	-	-	-
CP0419 VMSS Signs	26.07	-	-	-	-	-	-	120,000	-	-	-	-	-	-	-	-	-	-	-	-
CP0069 Judge Water Treatment Improvements	25.75	-	-	-	-	-	-	(40,769)	-	-	-	-	-	-	-	-	-	(150,482)	-	-
CP0429 Arts and Culture District	25.75	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	19,500,000	-	-
CP0405 Golf Building	25.75	-	-	-	-	-	-	-	2,500,000	-	-	-	-	-	-	-	-	-	-	-
CP0239 PC Heights Capacity Upgrade (tank)	25.75	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
CP0379 Little Bessie Storm Drains	25.58	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	(52,995)	-	-
CP0309 Multi-Generational Housing	25.56	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	500,000	-	-
CP0203 China Bridge Event Parking	25.56	-	-	-	-	-	-	310,000	396,000	340,000	340,000	340,000	340,000	-	-	-	-	-	-	-
000202 City-wide Signs Phase 1	25.53	-	35,000	-	-	-	-	-	75,000	-	-	-	-	-	-	-	-	-	-	-
CP0041 Trails Master Plan Implementation	25.50	50,000	50,000	50,000	50,000	50,000	50,000	-	-	-	-	-	-	-	20,000	20,000	20,000	20,000	20,000	20,000
CP0373 Operational Water Storage Pond	25.50	-	-	-	-	-	-	2,700,000	2,000,000	-	-	-	-	-	-	-	-	-	-	-
000504 Office 2016 Licenses	25.42	50,000	67,480	-	-	-	-	-	14,520	-	-	-	-	-	-	-	-	-	-	-
CP0388 Parking Deck Coating Replacement	25.39	-	-	-	-	-	-	125,000	106,000	-	55,000	55,000	55,000	-	-	-	-	-	-	-
CP0363 Traffic Management Cameras	25.38	-	-	-	-	-	-	35,000	-	-	-	-	-	-	-	-	-	-	-	-
000505 Park & Ride Technology Upgrade	25.33	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	175,000	-	-
CP0376 Deer Valley Drive Reconstruction	25.32	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
CP0371 CL - Quinns WTP to Boothill - Phase 1	25.25	-	-	-	-	-	-	-	1,400,000	3,300,000	-	-	-	-	-	-	-	-	-	-
CP0026 Motor Change-out and Rebuild Program	25.25	-	-	-	-	-	-	30,731	31,807	32,602	33,417	36,759	40,435	-	-	-	-	-	-	-
CP0090 Friends of the Farm	25.25	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
CP0357 Private Land Acquisition #1	25.18	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
CP0155 OTIS Phase III(a)	25.13	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
000515 Homestake Park & Ride Transit Service, Snow Removal Mant., Vehicles	25.11	-	-	-	-	-	-	67,000	89,000	71,000	-	-	-	-	-	-	-	-	-	-
CP0186 Energy Efficiency Study - City Facilities	25.06	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
CP0361 Land Acquisition/Banking Program	25.00	-	-	-	-	-	-	(1,649,813)	-	-	-	-	-	-	-	-	-	-	-	-
CP0236 Triangle Property Environmental Remediat	24.96	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
CP0297 Parking Wayfinding	24.81	-	-	-	-	-	-	150,000	-	-	-	-	-	-	-	-	-	-	-	-
CP0273 Landscape Water Checks	24.75	-	-	-	-	-	-	(4,000)	6,000	6,000	6,000	6,000	6,000	-	-	-	-	-	-	-
CP0256 Storm Water Improvements	24.72	-	-	-	-	-	-	300,000	300,000	300,000	300,000	300,000	300,000	-	-	-	-	-	-	-
CP0216 Park & Ride (Access Road & Amenities)	24.68	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
CP0265 Prospector Drain - Regulatory Project	24.66	300,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
CP0075 Equipment Replacement - Computer	24.63	308,700	320,600	320,600	320,600	320,600	320,600	36,664	39,964	39,964	39,964	39,964	37,404	-	-	-	-	-	-	-
000501 New storm drain inlet at 970 Little Kate	24.63	-	-	-	-	-	-	-	39,000	-	-	-	-	-	-	-	-	-	-	-
CP0317 Deer Valley Dr. Phase II	24.61	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	(27,708)	-	-
000514 Vehicle & Bus Cleaning System	24.52	-	-	-	-	-	-	-	40,000	20,000	-	-	-	-	-	-	-	160,000	80,000	-
CP0397 Vehicle and Equipment Replacement	24.50	-	-	-	-	-	-	70,000	70,000	70,000	70,000	70,000	70,000	-	-	-	-	-	-	-
CP0327 Outdoor Tennis Court Rebuild	24.50	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
CP0047 Downtown Enhancements/Design	24.39	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
CP0267 Soil Repository	24.31	532,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
CP0279 224 Corridor Study and Strategic Plan	24.18	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
CP0021 Geographic Information Systems	24.18	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
CP0270 Downtown Enhancements Phase II	24.13	-	-	-	-	-	-	796,537	-	-	-	-	-	-	-	-	-	324,490	-	-
CP0208 Snow Plow Blade Replacement	23.82	(7,125)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
CP0362 Neighborhood Preservation Program	23.81	-	-	-	-	-	-	50,000	1,000,000	19,295,200	-	-	-	-	-	-	-	-	-	-
CP0293 Parking System Software	23.75	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
CP0007 Tunnel Maintenance	23.75	-	-	-	-	-	-	247,756	252,711	2,500,000	268,049	274,750	281,619	-	-	-	-	-	-	-
CP0370 C7 - Neck Tank to Last Chance	23.75	-	-	-	-	-	-	-	-	320,707	-	-	-	-	-	-	-	-	-	-
000521 Deer Valley Drive Bicycle and Pedestrian Facility Improvements	23.70	-	-	-	-	-	-	-	82,500	600,000	-	-	-	-	-	-	-	-	100,000	-
CP0311 Senior Community Center	23.59	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
CP0167 Skate Park Repairs	23.56	-	-	-	-	-	-	5,000	5,000	5,000	5,000	5,000	5,000	-	-	-	-	-	-	-
000516 Airport Wait-Lounge Transit Connection to Park City	23.56	-	-	-	-	-	-	-	50,000	50,000	-	-	-	-	-	-	-	250,000	200,000	-
CP0036 Traffic Calming	23.53	10,000	10,000	10,000	10,000	10,000	10,000	-	-	-	-	-	-	-	-	-	-	-	-	-
CP0235 Network & Security Enhancements	23.53	85,500	57,500	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
CP0326 Website Remodel	23.50	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
CP0146 Asset Management/Replacement Program	23.28	552,709	552,709	552,709	552,709	552,709	552,709	-	-	-	-	-	-	-	-	-	-	-	-	-
CP0278 Royal Street	23.25	(852,572)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
CP0097 Bonanza Drive Reconstruction	23.25	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
CP0100 Neighborhood Parks	23.25	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
000523 PC MARC Transit and Active Transportation Improvements	23.10	-	-	-	-	-	-	-	-	35,000	-	-	-	-	-	-	-	-	-	-
CP0073 Marsac Seismic Renovation	23.00	-	-	-	-	-	-	1,299	-	-	-	-	-	-	-	-	-	-	-	-
CP0406 Central Park	23.00	-	-	-	-	-	-	(4,221,780)	-	-	-	-	-	-	-	-	-	4,221,780	-	-
CP0354 Streets and Water Maintenance Building	22.84	596,361	-	-	-	-	-	(1,000,000)	-	-	-	-	-	-	-	-	-	-	-	-
000506 GIS: GeoEvent Server License	22.80	-	-	5,000	-	-	-	-	-	13,000	-	-	-	-	-	-	-	-	-	-
CP0010 Water Department Service Equipment	22.75	-	-	-	-	-	-	90,000	80,000	80,000	80,000	80,000	80,000	-	-	-	-	-	-	-
CP0263 Lower Park Avenue RDA	22.68	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
CP0324 Recreation Software	22.61	12,																		







# GENERAL FUND - Budget Summary

## 011 GENERAL FUND

### Revenue Summary

	Actuals FY 2015	Actuals FY 2016	Actuals FY 2017	YTD FY 2018	Original FY 2018	Adjusted FY 2018	Budget FY 2019	Budget FY 2020
<b>Revenues</b>								
Property Taxes	\$9,268,604	\$11,108,571	\$10,733,553	\$10,132,925	11,490,035	\$10,750,755	\$10,976,165	\$11,196,658
Sales Tax	\$7,408,763	\$7,437,258	\$9,863,502	\$5,270,133	11,057,445	\$13,595,000	\$14,070,969	\$14,493,098
Franchise Tax	\$3,061,207	\$3,185,820	\$3,194,392	\$2,263,104	3,351,000	\$3,258,000	\$3,322,000	\$3,382,000
Licenses	\$412,605	\$456,599	\$341,390	\$418,022	504,000	\$503,000	\$529,000	\$553,000
Planning Building & Engineering Fees	\$2,578,017	\$1,873,987	\$2,023,651	\$2,302,683	2,400,000	\$2,824,000	\$2,826,000	\$2,399,000
Special Event Fees	\$36,865	\$133,288	\$100,320	\$58,767	133,200	\$109,000	\$110,000	\$111,000
Federal Revenue	\$44,557	\$64,321	\$37,713	\$6,250	33,000	\$63,000	\$65,000	\$65,000
State Revenue	\$66,218	\$66,806	\$81,180	\$61,138	103,000	\$91,000	\$95,000	\$99,000
County/SP District Revenue	\$0	\$0	\$50,000	\$17,000	2,000	\$21,000	\$22,000	\$23,000
Cemetery Charges for Services	\$38,188	\$21,937	\$31,018	\$24,990	23,400	\$36,000	\$37,000	\$38,000
Recreation	\$1,913,310	\$1,982,640	\$1,948,698	\$1,427,265	2,090,000	\$2,008,000	\$2,046,000	\$2,074,000
Other Service Revenue	\$99,640	\$90,239	\$69,426	\$49,907	90,000	\$81,000	\$92,000	\$104,000
Library Fines & Fees	\$12,456	\$21,407	\$32,249	\$21,976	10,000	\$27,000	\$27,000	\$28,000
Fines & Forfeitures	\$150	\$0	\$0	\$0	0	\$0	\$0	\$0
Misc. Revenues	\$192,873	\$307,055	\$391,403	\$445,606	292,100	\$361,000	\$369,000	\$376,000
Interfund Transactions (Admin)	\$2,166,534	\$2,256,360	\$2,397,547	\$1,551,820	2,577,182	\$2,577,182	\$2,577,182	\$2,577,182
Special Revenues & Resources	\$42,048	\$42,428	\$60,384	\$99,839	71,200	\$18,000	\$18,000	\$18,000
<b>Total Revenues</b>	<b>\$27,342,034</b>	<b>\$29,048,714</b>	<b>\$31,356,426</b>	<b>\$24,151,425</b>	<b>34,227,562</b>	<b>\$36,322,937</b>	<b>\$37,182,316</b>	<b>\$37,536,938</b>
<b>Other</b>								
Beginning Balance	\$9,789,256	\$10,255,105	\$10,522,730	\$11,558,783	11,282,293	\$11,558,783	\$11,707,204	\$12,729,456
Total Other	\$9,789,256	\$10,255,105	\$10,522,730	\$11,558,783	11,282,293	\$11,558,783	\$11,707,204	\$12,729,456
<b>TOTAL</b>	<b>\$37,131,290</b>	<b>\$39,303,819</b>	<b>\$41,879,156</b>	<b>\$35,710,208</b>	<b>45,509,855</b>	<b>\$47,881,720</b>	<b>\$48,889,520</b>	<b>\$50,266,394</b>

## 011 GENERAL FUND

### Expense Summary

	Actuals FY 2015	Actuals FY 2016	Actuals FY 2017	YTD FY 2018	Original FY 2018	Adjusted FY 2018	Budget FY 2019	Budget FY 2020
Depts								
Personnel	\$18,056,527	\$19,716,225	\$21,202,442	\$17,019,996	21,464,873	\$22,172,852	\$22,239,780	\$22,357,547
Mat, Suppls, Services	\$6,301,182	\$6,319,660	\$6,322,095	\$4,948,674	7,847,625	\$7,847,625	\$8,350,846	\$8,282,685
Capital	\$200,988	\$95,318	\$408,095	\$129,211	388,140	\$388,140	\$396,520	\$396,520
Contingency	\$85,647	\$27,881	\$116,958	\$29,169	290,000	\$290,000	\$340,000	\$340,000
Total Depts	\$24,644,344	\$26,159,083	\$28,049,589	\$22,127,051	29,990,638	\$30,698,617	\$31,327,146	\$31,376,752
Other								
Interfund Transfer	\$2,231,840	\$2,622,006	\$2,270,784	\$2,063,230	2,475,876	\$5,475,899	\$4,832,918	\$5,040,741
Ending Balance	\$10,255,105	\$10,522,730	\$11,558,783	\$0	13,043,341	\$11,707,204	\$12,729,456	\$13,848,901
Total Other	\$12,486,945	\$13,144,736	\$13,829,567	\$2,063,230	15,519,217	\$17,183,103	\$17,562,374	\$18,889,642
TOTAL	\$37,131,289	\$39,303,819	\$41,879,156	\$24,190,281	45,509,855	\$47,881,720	\$48,889,520	\$50,266,394

## 011 GENERAL FUND

### Revenue by Type

Revenue By Type	Actuals FY 2015	Actuals FY 2016	Actuals FY 2017	YTD FY 2018	Original FY 2018	Adjusted FY 2018	Budget FY 2019	Budget FY 2020
Property Taxes								
011-31111 PROP TAX GENERAL	\$8,345,094	\$10,259,270	\$9,790,002	\$9,421,937	10,692,035	\$9,952,755	\$10,178,165	\$10,398,658
011-31121 DEL AND PRIOR YEAR	\$673,890	\$595,086	\$689,839	\$545,767	572,000	\$572,000	\$572,000	\$572,000
011-31122 INTEREST DEL PRO TX	\$16,590	\$15,318	\$13,004	\$9,926	25,000	\$25,000	\$25,000	\$25,000
011-31123 FEE-IN-LIEU	\$233,031	\$238,897	\$240,708	\$155,295	201,000	\$201,000	\$201,000	\$201,000
Total Property Taxes	\$9,268,604	\$11,108,571	\$10,733,553	\$10,132,925	11,490,035	\$10,750,755	\$10,976,165	\$11,196,658
Sales Tax								
011-31211 GENERAL SALES TAX	\$4,731,904	\$5,180,094	\$5,620,687	\$3,270,391	5,715,214	\$8,546,000	\$8,845,170	\$9,110,526
011-31213 RESORT TAX	\$2,676,858	\$2,257,164	\$4,242,815	\$1,999,742	5,342,231	\$5,049,000	\$5,225,799	\$5,382,572
Total Sales Tax	\$7,408,763	\$7,437,258	\$9,863,502	\$5,270,133	11,057,445	\$13,595,000	\$14,070,969	\$14,493,098
Franchise Tax								
011-31311 FRAN TAX - ELEC	\$1,449,427	\$1,520,003	\$1,577,902	\$1,194,911	1,561,000	\$1,569,000	\$1,600,000	\$1,630,000
011-31312 FRAN TAX - GAS	\$818,136	\$833,109	\$771,196	\$495,955	909,000	\$836,000	\$852,000	\$869,000
011-31313 FRAN TAX - PHONE	\$230,210	\$238,675	\$231,814	\$123,321	294,000	\$242,000	\$247,000	\$251,000

Revenue By Type	Actuals FY 2015	Actuals FY 2016	Actuals FY 2017	YTD FY 2018	Original FY 2018	Adjusted FY 2018	Budget FY 2019	Budget FY 2020
011-31314 FRAN TAX - CABLE TV	\$283,298	\$298,602	\$307,629	\$213,869	299,000	\$307,000	\$313,000	\$316,000
011-31315 FRAN TAX - SEWERS	\$280,137	\$295,431	\$305,851	\$235,048	288,000	\$304,000	\$310,000	\$316,000
<b>Total Franchise Tax</b>	<b>\$3,061,207</b>	<b>\$3,185,820</b>	<b>\$3,194,392</b>	<b>\$2,263,104</b>	<b>3,351,000</b>	<b>\$3,258,000</b>	<b>\$3,322,000</b>	<b>\$3,382,000</b>
<b>Licenses</b>								
011-32122 HOMEOWNER'S REG	\$1,150	\$1,200	\$1,150	\$1,150	1,000	\$1,000	\$2,000	\$2,000
011-32131 LIQUOR LICENSES	\$27,625	\$30,050	\$24,625	\$23,400	30,000	\$34,000	\$36,000	\$38,000
011-32135 FESTIVAL FACILITATION FEE	\$196,328	\$208,444	\$145,478	\$208,542	245,000	\$229,000	\$240,000	\$251,000
011-32136 BUSINESS LICENSE ENHANCED ENFORCEMENT	\$32,070	\$30,913	\$18,996	\$17,712	37,000	\$34,000	\$36,000	\$37,000
011-32138 BUSINESS LICENSE ADMINISTRATION FEE	\$99,938	\$92,878	\$79,601	\$103,057	115,000	\$113,000	\$119,000	\$124,000
011-32139 NIGHTLY RENTAL ADMINISTRATIVE FEE	\$55,494	\$93,114	\$71,541	\$64,162	76,000	\$92,000	\$96,000	\$101,000
<b>Total Licenses</b>	<b>\$412,605</b>	<b>\$456,599</b>	<b>\$341,390</b>	<b>\$418,022</b>	<b>504,000</b>	<b>\$503,000</b>	<b>\$529,000</b>	<b>\$553,000</b>
<b>Planning Building &amp; Engineering Fees</b>								
011-32212 PLANNING APPLICATION	\$131,410	\$156,300	\$157,270	\$89,039	159,000	\$194,000	\$194,000	\$165,000
011-32311 BUILDING PERMITS	\$1,216,572	\$772,433	\$868,190	\$1,124,268	1,074,000	\$1,246,000	\$1,246,000	\$1,059,000
011-32315 GRADING & EXCAVATING	\$7,913	\$2,697	\$14,834	\$10,224	11,000	\$11,000	\$11,000	\$9,000
011-32316 DEMOLITION PERMITS	\$12,314	\$15,600	\$11,931	\$9,036	12,000	\$17,000	\$17,000	\$15,000
011-32317 SIGN PERMITS	\$8,753	\$6,465	\$6,594	\$5,228	8,000	\$10,000	\$10,000	\$8,000
011-32319 ACE FEES	\$1,600	\$1,500	\$900	\$1,300	5,000	\$2,000	\$2,000	\$1,000
011-32320 FIRE FEE/ISSUANCE FEE	\$39,971	\$45,035	\$31,822	\$26,493	35,000	\$51,000	\$51,000	\$43,000
011-32321 PLAN CHECK FEES	\$789,805	\$496,241	\$529,943	\$721,772	688,000	\$792,000	\$792,000	\$673,000
011-32322 APPEALS - BUILDING	\$100	\$300	\$0	\$0	0	\$0	\$0	\$0
011-32323 SUB PERMIT VALUATION BASED FEES	\$310,767	\$338,486	\$329,006	\$264,270	253,000	\$427,000	\$427,000	\$363,000
011-32411 CONSTRUCTION INSPECTIONS	\$16,197	\$0	\$37,441	\$0	111,000	\$23,000	\$23,000	\$20,000
011-32412 STREET CUT PERMITS	\$0	\$0	\$0	\$0	1,000	\$0	\$1,000	\$0
011-32414 ENGINEERING FEES	\$16,100	\$16,000	\$20,000	\$23,800	19,000	\$23,000	\$23,000	\$19,000
011-32415 PREINSPECTION FEES	\$0	\$0	\$0	\$0	1,000	\$0	\$1,000	\$0
011-32416 LAND MANAGEMENT DESIGN REV FEE	\$26,515	\$22,930	\$15,720	\$21,400	23,000	\$28,000	\$28,000	\$24,000
<b>Total Planning Building &amp; Engineering Fees</b>	<b>\$2,578,017</b>	<b>\$1,873,987</b>	<b>\$2,023,651</b>	<b>\$2,296,830</b>	<b>2,400,000</b>	<b>\$2,824,000</b>	<b>\$2,826,000</b>	<b>\$2,399,000</b>
<b>Special Event Fees</b>								
011-32611 SPECIAL EVENTS	\$1,750	\$12,399	\$5,182	\$11,000	12,400	\$8,000	\$8,000	\$8,000
011-32630 SPECIAL EVENTS APPLICATION FEES	\$2,892	\$15,260	\$3,326	\$9,360	15,300	\$9,000	\$9,000	\$9,000
011-32631 SPECIAL EVENT FACILITY RENTAL	\$10,130	\$30,234	\$31,752	\$533	31,800	\$29,000	\$30,000	\$30,000
011-32632 PUBLIC SAFETY SPECIAL EVENT REVENUE	\$15,375	\$66,355	\$51,050	\$25,434	66,400	\$54,000	\$55,000	\$56,000
011-32633 PUBLIC WORKS SPECIAL EVENT FEES	\$0	\$2,340	\$0	\$0	0	\$1,000	\$0	\$0
011-32634 PARKS SPECIAL EVENT REVENUE	\$910	\$0	\$0	\$5,000	0	\$0	\$0	\$0
011-32636 BUILDING DEPARTMENT SPECIAL EVENT FEES	\$0	\$333	\$0	\$238	0	\$0	\$0	\$0
011-32637 BUILDING MAINTENANCE SPECIAL EVENT FEES	\$0	\$62	\$0	\$0	0	\$0	\$0	\$0
011-32638 SPECIAL EVENT EQUIPMENT RENTAL	\$0	\$640	\$0	\$909	0	\$0	\$0	\$0
011-32640 SPECIAL EVENT TRAIL FEES	\$5,808	\$5,667	\$9,010	\$6,293	7,300	\$8,000	\$8,000	\$8,000
<b>Total Special Event Fees</b>	<b>\$36,865</b>	<b>\$133,288</b>	<b>\$100,320</b>	<b>\$58,767</b>	<b>133,200</b>	<b>\$109,000</b>	<b>\$110,000</b>	<b>\$111,000</b>
<b>Federal Revenue</b>								

Revenue By Type	Actuals FY 2015	Actuals FY 2016	Actuals FY 2017	YTD FY 2018	Original FY 2018	Adjusted FY 2018	Budget FY 2019	Budget FY 2020
011-33110 FEDERAL GRANTS	\$44,557	\$64,321	\$37,713	\$6,250	33,000	\$63,000	\$65,000	\$65,000
Total Federal Revenue	\$44,557	\$64,321	\$37,713	\$6,250	33,000	\$63,000	\$65,000	\$65,000
State Revenue								
011-33252 STATE CONTRIBUTION	\$5,603	\$8,636	\$21,732	\$2,120	60,000	\$15,000	\$16,000	\$17,000
011-33272 STATE LIQUOR	\$60,616	\$58,170	\$59,448	\$59,018	43,000	\$76,000	\$79,000	\$82,000
Total State Revenue	\$66,218	\$66,806	\$81,180	\$61,138	103,000	\$91,000	\$95,000	\$99,000
County/SP District Revenue								
011-33313 RESTAURANT TAX GRANT	\$0	\$0	\$50,000	\$17,000	2,000	\$21,000	\$22,000	\$23,000
Total County/SP District Revenue	\$0	\$0	\$50,000	\$17,000	2,000	\$21,000	\$22,000	\$23,000
Cemetery Charges for Services								
011-34411 CEMETERY BURIAL	\$0	\$600	\$9,960	\$5,940	1,500	\$4,000	\$4,000	\$4,000
011-34412 CEMETERY LOTS	\$35,590	\$19,800	\$19,600	\$18,050	20,400	\$30,000	\$31,000	\$32,000
011-34510 Police Charges	\$2,598	\$1,537	\$1,458	\$1,000	1,500	\$2,000	\$2,000	\$2,000
Total Cemetery Charges for Services	\$38,188	\$21,937	\$31,018	\$24,990	23,400	\$36,000	\$37,000	\$38,000
Recreation								
011-34609 FACILITY RENTAL FEE	\$13,879	\$9,835	\$9,691	\$6,873	5,000	\$12,000	\$12,000	\$13,000
011-34610 FACILITY USAGE FEE	\$607,260	\$607,992	\$635,329	\$484,705	512,000	\$673,000	\$687,000	\$700,000
011-34611 CAMPS	\$191,941	\$217,945	\$198,138	\$72,059	208,000	\$221,000	\$226,000	\$230,000
011-34612 CLASSES	\$21,679	\$31,571	\$35,892	\$28,635	166,000	\$32,000	\$33,000	\$34,000
011-34613 CHILD CARE	\$8,746	\$6,347	\$4,028	\$3,129	5,000	\$7,000	\$7,000	\$7,000
011-34622 LEAGUES ADULT	\$56,445	\$52,784	\$53,735	\$21,975	64,000	\$59,000	\$60,000	\$62,000
011-34624 WESTERN SUMMIT YOUTH	\$20,672	\$20,662	\$18,722	\$17,636	26,000	\$22,000	\$22,000	\$23,000
011-34626 FITNESS CENTER SENIOR PROGRAMS	\$16,217	\$19,816	\$19,334	\$14,300	10,000	\$20,000	\$21,000	\$21,000
011-34629 TENNIS LEAGUE FEES	\$27,320	\$23,524	\$28,635	\$24,425	15,000	\$29,000	\$29,000	\$30,000
011-34631 PARK RESERVATION	\$12,969	\$22,990	\$10,633	\$7,611	14,000	\$17,000	\$17,000	\$18,000
011-34641 TENNIS COURT FEES	\$160,760	\$165,314	\$164,677	\$160,587	178,000	\$178,000	\$182,000	\$186,000
011-34642 PICKLEBALL	\$4,865	\$15,484	\$19,266	\$14,335	2,000	\$14,000	\$15,000	\$15,000
011-34644 SWIM FEES	\$73,165	\$69,971	\$56,230	\$25,883	76,000	\$73,000	\$74,000	\$75,000
011-34646 TOURNAMENT FEES	\$10,466	\$10,187	\$9,595	\$7,093	13,000	\$11,000	\$11,000	\$11,000
011-34647 TENNIS LESSONS	\$484,585	\$548,267	\$511,161	\$410,851	595,000	\$562,000	\$573,000	\$573,000
011-34648 AEROBICS	\$1,355	\$1,884	\$2,402	\$1,977	8,000	\$6,000	\$2,000	\$2,000
011-34651 EQUIPMENT RENTAL	\$65,367	\$40,848	\$49,181	\$27,901	66,000	\$57,000	\$58,000	\$59,000
011-34653 LOCKER RENTAL	\$1,288	\$1,297	\$1,088	\$466	8,000	\$1,000	\$1,000	\$1,000
011-34682 REC. CARD/RESIDENT	\$0	\$0	\$0	\$0	2,000	\$0	\$2,000	\$0
011-34694 RETAIL SALES	\$125,100	\$107,712	\$108,444	\$88,130	104,000	\$3,000	\$3,000	\$3,000
011-34696 VENDING COMMISSION	\$4,478	\$4,259	\$3,699	\$5,471	5,000	\$5,000	\$5,000	\$5,000
011-34697 SPECIAL EVENT - MH	\$0	\$178	\$5,266	\$286	2,000	\$2,000	\$2,000	\$2,000
011-34698 PARTY ROOM	\$4,754	\$3,774	\$3,553	\$2,938	6,000	\$4,000	\$4,000	\$4,000
Total Recreation	\$1,913,310	\$1,982,640	\$1,948,698	\$1,427,265	2,090,000	\$2,008,000	\$2,046,000	\$2,074,000
Other Service Revenue								
011-34917 REIMBURSED COURT FEE	\$99,640	\$90,239	\$69,426	\$49,907	90,000	\$81,000	\$92,000	\$104,000

Revenue By Type	Actuals FY 2015	Actuals FY 2016	Actuals FY 2017	YTD FY 2018	Original FY 2018	Adjusted FY 2018	Budget FY 2019	Budget FY 2020
Total Other Service Revenue	\$99,640	\$90,239	\$69,426	\$49,907	90,000	\$81,000	\$92,000	\$104,000
Library Fines & Fees								
011-35211 LIBRARY FINES & FEE	\$12,456	\$21,407	\$32,249	\$21,976	10,000	\$27,000	\$27,000	\$28,000
Total Library Fines & Fees	\$12,456	\$21,407	\$32,249	\$21,976	10,000	\$27,000	\$27,000	\$28,000
Fines & Forfeitures								
011-35315 WATER CITATION	\$150	\$0	\$0	\$0	0	\$0	\$0	\$0
Total Fines & Forfeitures	\$150	\$0	\$0	\$0	0	\$0	\$0	\$0
Misc. Revenues								
011-36111 INTEREST EARNINGS	\$74,986	\$109,268	\$153,900	\$0	77,800	\$137,000	\$140,000	\$143,000
011-36150 BUSINESS IMPROVEMENT DISTRICT	\$57,346	\$59,055	\$44,841	\$75,522	62,500	\$65,000	\$67,000	\$68,000
011-36210 RENTAL INCOME	\$10,009	\$68,564	\$71,214	\$80,124	39,400	\$61,000	\$62,000	\$63,000
011-36216 FIXED RENT - CARL WINTER'S	\$9,553	\$25,063	\$21,513	\$15,313	47,000	\$23,000	\$23,000	\$24,000
011-36220 AFFORDABLE HOUSING RENT	\$32,576	\$32,313	\$27,087	\$26,251	33,300	\$37,000	\$38,000	\$39,000
011-36321 SALE OF PUBLIC DOCUMENTS	\$584	\$1,133	\$1,686	\$4,042	-300	\$1,000	\$1,000	\$1,000
011-36911 OTHER MISCELLANEOUS	\$7,997	\$11,965	\$71,189	\$6,139	32,400	\$37,000	\$38,000	\$38,000
011-36921 CASH OVER/SHORT	\$0	\$-292	\$92	\$3	0	\$0	\$0	\$0
011-36922 CASH OVER/SHORT-RACQ CL	\$-178	\$-13	\$-119	\$-46	0	\$0	\$0	\$0
Total Misc. Revenues	\$192,873	\$307,055	\$391,403	\$207,348	292,100	\$361,000	\$369,000	\$376,000
Interfund Transactions (Admin)								
011-38161 ADM CHG FR WATER	\$673,540	\$725,542	\$750,146	\$648,710	778,450	\$778,450	\$778,450	\$778,450
011-38162 ADM CHG FR GOLF	\$103,571	\$96,125	\$104,569	\$84,800	101,766	\$101,766	\$101,766	\$101,766
011-38163 ADM CHG FR TRANSP	\$644,423	\$719,693	\$777,832	\$776,640	931,966	\$931,966	\$931,966	\$931,966
011-38164 ADM CHG FR RDA MAIN ST	\$30,000	\$0	\$0	\$0	0	\$0	\$0	\$0
011-38165 ADM CHG FR STORM WATER	\$0	\$0	\$50,000	\$41,670	50,000	\$50,000	\$50,000	\$50,000
011-38168 UTILITIES TRANSFER IN	\$715,000	\$715,000	\$715,000	\$0	715,000	\$715,000	\$715,000	\$715,000
Total Interfund Transactions (Admin)	\$2,166,534	\$2,256,360	\$2,397,547	\$1,551,820	2,577,182	\$2,577,182	\$2,577,182	\$2,577,182
Special Revenues & Resources								
011-39110 DONATIONS	\$0	\$0	\$10,000	\$24,400	0	\$0	\$0	\$0
011-39140 SUMMIT LEADERSHIP	\$42,048	\$1,150	\$0	\$26,362	71,200	\$18,000	\$18,000	\$18,000
011-39141 FAM PROGRAM	\$0	\$0	\$35	\$0	0	\$0	\$0	\$0
011-39142 LEADERSHIP 101	\$0	\$5,139	\$5,610	\$46,107	0	\$0	\$0	\$0
011-39143 LEADERSHIP FUNDRAISING	\$0	\$36,139	\$44,739	\$2,971	0	\$0	\$0	\$0
Total Special Revenues & Resources	\$42,048	\$42,428	\$60,384	\$99,839	71,200	\$18,000	\$18,000	\$18,000
Beginning Balance								
011-39990 BEGINNING BALANCE	\$9,789,256	\$10,255,105	\$10,522,730	\$11,558,783	11,282,293	\$11,558,783	\$11,707,204	\$12,729,456
Total Beginning Balance	\$9,789,256	\$10,255,105	\$10,522,730	\$11,558,783	11,282,293	\$11,558,783	\$11,707,204	\$12,729,456
TOTAL	\$37,131,290	\$39,303,819	\$41,879,156	\$35,466,098	45,509,855	\$47,881,720	\$48,889,520	\$50,266,394

## 011 GENERAL FUND

## Expenditures by Department &amp; Type

	Actuals FY 2015	Actuals FY 2016	Actuals FY 2017	YTD FY 2018	Original FY 2018	Adjusted FY 2018	Budget FY 2019	Budget FY 2020
40011 CITY COUNCIL								
Personnel	\$275,877	\$281,043	\$295,768	\$237,532	292,313	\$287,313	\$292,313	\$292,313
Mat, Suppls, Services	\$78,345	\$75,008	\$79,908	\$81,104	77,450	\$77,450	\$77,450	\$77,450
Total 40011 CITY COUNCIL	\$354,222	\$356,052	\$375,676	\$318,636	369,763	\$364,763	\$369,763	\$369,763
40021 CITY MANAGER								
Personnel	\$565,086	\$604,396	\$671,586	\$543,187	678,424	\$678,424	\$705,560	\$710,445
Mat, Suppls, Services	\$69,612	\$68,005	\$93,768	\$85,153	90,350	\$90,350	\$90,350	\$90,350
Capital	\$0	\$0	\$0	\$129	1,000	\$1,000	\$1,000	\$1,000
Total 40021 CITY MANAGER	\$634,698	\$672,401	\$765,355	\$628,469	769,774	\$769,774	\$796,910	\$801,795
40023 ELECTIONS								
Mat, Suppls, Services	\$361	\$-1,387	\$0	\$18,119	13,500	\$13,500	\$500	\$500
Total 40023 ELECTIONS	\$361	\$-1,387	\$0	\$18,119	13,500	\$13,500	\$500	\$500
40031 CITY ATTORNEY								
Personnel	\$869,634	\$879,078	\$973,053	\$749,268	983,423	\$954,423	\$995,396	\$1,001,744
Mat, Suppls, Services	\$56,626	\$52,271	\$52,551	\$37,263	81,883	\$81,883	\$81,883	\$81,883
Capital	\$1,082	\$0	\$1,752	\$314	2,800	\$2,800	\$2,800	\$2,800
Total 40031 CITY ATTORNEY	\$927,342	\$931,350	\$1,027,356	\$786,844	1,068,106	\$1,039,106	\$1,080,079	\$1,086,427
40034 BUDGET, DEBT & GRANTS								
Personnel	\$323,091	\$382,777	\$426,975	\$311,334	429,534	\$401,534	\$427,423	\$430,861
Mat, Suppls, Services	\$28,678	\$27,485	\$22,979	\$39,353	56,296	\$56,296	\$56,296	\$56,296
Capital	\$2,233	\$0	\$0	\$53	1,300	\$1,300	\$1,300	\$1,300
Total 40034 BUDGET, DEBT & GRANTS	\$354,003	\$410,262	\$449,954	\$350,740	487,130	\$459,130	\$485,019	\$488,457
40062 HUMAN RESOURCES								
Personnel	\$501,038	\$534,712	\$597,656	\$454,642	585,993	\$573,993	\$592,312	\$597,602
Mat, Suppls, Services	\$184,767	\$202,124	\$184,407	\$168,167	205,675	\$205,675	\$194,950	\$194,950
Capital	\$0	\$175	\$632	\$0	500	\$500	\$500	\$500
Total 40062 HUMAN RESOURCES	\$685,805	\$737,010	\$782,696	\$622,808	792,168	\$780,168	\$787,762	\$793,052
40072 FINANCE								
Personnel	\$605,370	\$642,362	\$683,364	\$612,359	857,956	\$792,956	\$838,512	\$845,706
Mat, Suppls, Services	\$85,345	\$94,518	\$80,204	\$78,224	103,125	\$103,125	\$105,375	\$105,375
Total 40072 FINANCE	\$690,715	\$736,880	\$763,568	\$690,583	961,081	\$896,081	\$943,887	\$951,081
40082 TECHNICAL & CUSTOMER SERVICES								
Personnel	\$790,599	\$866,552	\$907,351	\$745,631	1,011,793	\$956,793	\$1,048,045	\$1,055,980
Mat, Suppls, Services	\$449,830	\$506,332	\$473,835	\$338,022	646,340	\$646,340	\$681,340	\$681,340
Capital	\$52,212	\$6,297	\$17,021	\$34,389	23,000	\$23,000	\$23,000	\$23,000
Total 40082 TECHNICAL & CUSTOMER SERVICES	\$1,292,642	\$1,379,181	\$1,398,208	\$1,118,042	1,681,133	\$1,626,133	\$1,752,385	\$1,760,320

	Actuals FY 2015	Actuals FY 2016	Actuals FY 2017	YTD FY 2018	Original FY 2018	Adjusted FY 2018	Budget FY 2019	Budget FY 2020
<b>40091 BLDG MAINT ADM</b>								
Personnel	\$427,958	\$471,844	\$552,709	\$457,647	597,228	\$580,228	\$627,421	\$634,118
Mat, Suppls, Services	\$525,791	\$568,075	\$669,058	\$562,989	707,300	\$707,300	\$754,500	\$752,300
Interfund Transfer	\$12,100	\$12,100	\$12,100	\$10,080	12,100	\$12,100	\$12,100	\$12,100
<b>Total 40091 BLDG MAINT ADM</b>	<b>\$965,848</b>	<b>\$1,052,018</b>	<b>\$1,233,867</b>	<b>\$1,030,716</b>	<b>1,316,628</b>	<b>\$1,299,628</b>	<b>\$1,394,021</b>	<b>\$1,398,518</b>
<b>40092 PC MARC</b>								
Personnel	\$1,289,555	\$1,398,767	\$1,584,848	\$895,976	1,072,747	\$1,072,747	\$958,704	\$965,264
Mat, Suppls, Services	\$429,164	\$401,417	\$426,017	\$264,439	325,175	\$325,175	\$332,697	\$342,497
Capital	\$5,249	\$15,131	\$11,843	\$20,531	33,400	\$33,400	\$33,400	\$33,400
Interfund Transfer	\$12,250	\$12,250	\$12,250	\$10,210	12,250	\$12,250	\$12,250	\$12,250
<b>Total 40092 PC MARC</b>	<b>\$1,736,218</b>	<b>\$1,827,565</b>	<b>\$2,034,958</b>	<b>\$1,191,156</b>	<b>1,443,572</b>	<b>\$1,443,572</b>	<b>\$1,337,051</b>	<b>\$1,353,411</b>
<b>40093 TENNIS</b>								
Personnel	\$588,014	\$698,084	\$683,932	\$590,998	609,143	\$609,143	\$737,096	\$738,472
Mat, Suppls, Services	\$189,277	\$129,185	\$124,053	\$94,286	180,811	\$180,811	\$183,950	\$183,950
Capital	\$0	\$0	\$0	\$503	3,000	\$3,000	\$500	\$500
<b>Total 40093 TENNIS</b>	<b>\$777,291</b>	<b>\$827,269</b>	<b>\$807,985</b>	<b>\$685,788</b>	<b>792,954</b>	<b>\$792,954</b>	<b>\$921,546</b>	<b>\$922,922</b>
<b>40094 MCPOLIN BARN</b>								
Personnel	\$28,109	\$30,779	\$33,767	\$27,300	29,813	\$29,813	\$29,547	\$29,953
Mat, Suppls, Services	\$12,705	\$9,150	\$17,936	\$8,019	14,625	\$14,625	\$15,825	\$14,625
<b>Total 40094 MCPOLIN BARN</b>	<b>\$40,814</b>	<b>\$39,929</b>	<b>\$51,702</b>	<b>\$35,318</b>	<b>44,438</b>	<b>\$44,438</b>	<b>\$45,372</b>	<b>\$44,578</b>
<b>40098 RECREATION PROGRAMS</b>								
Personnel	\$0	\$0	\$3,483	\$325,332	513,727	\$435,727	\$514,076	\$517,673
Mat, Suppls, Services	\$0	\$0	\$0	\$32,828	145,052	\$145,052	\$145,052	\$145,052
Capital	\$0	\$0	\$0	\$0	2,000	\$2,000	\$2,000	\$2,000
<b>Total 40098 RECREATION PROGRAMS</b>	<b>\$0</b>	<b>\$0</b>	<b>\$3,483</b>	<b>\$358,160</b>	<b>660,779</b>	<b>\$582,779</b>	<b>\$661,128</b>	<b>\$664,725</b>
<b>40100 COMMUNITY ENGAGEMENT</b>								
Personnel	\$360,931	\$378,715	\$280,036	\$161,365	288,459	\$224,459	\$293,344	\$296,201
Mat, Suppls, Services	\$76,952	\$63,845	\$59,662	\$57,370	76,645	\$76,645	\$76,645	\$76,645
Capital	\$1,068	\$2,910	\$1,249	\$1,481	1,500	\$1,500	\$1,500	\$1,500
<b>Total 40100 COMMUNITY ENGAGEMENT</b>	<b>\$438,951</b>	<b>\$445,470</b>	<b>\$340,946</b>	<b>\$220,216</b>	<b>366,604</b>	<b>\$302,604</b>	<b>\$371,489</b>	<b>\$374,346</b>
<b>40101 ECONOMY</b>								
Personnel	\$689,416	\$760,920	\$801,871	\$597,176	835,405	\$778,405	\$866,843	\$874,123
Mat, Suppls, Services	\$85,092	\$87,600	\$124,140	\$61,752	126,955	\$126,955	\$126,955	\$126,955
Capital	\$1,121	\$2,242	\$1,011	\$1,080	2,300	\$2,300	\$2,300	\$2,300
<b>Total 40101 ECONOMY</b>	<b>\$775,630</b>	<b>\$850,762</b>	<b>\$927,023</b>	<b>\$660,009</b>	<b>964,660</b>	<b>\$907,660</b>	<b>\$996,098</b>	<b>\$1,003,378</b>
<b>40104 ENVIRONMENTAL SUSTAINABILITY</b>								
Personnel	\$444,434	\$373,679	\$357,600	\$352,025	470,065	\$450,065	\$476,255	\$479,641
Mat, Suppls, Services	\$199,113	\$164,445	\$122,054	\$49,988	263,214	\$263,214	\$263,214	\$263,214
Capital	\$1,120	\$931	\$4,406	\$0	1,000	\$1,000	\$1,000	\$1,000
<b>Total 40104 ENVIRONMENTAL SUSTAINABILITY</b>	<b>\$644,667</b>	<b>\$539,055</b>	<b>\$484,059</b>	<b>\$402,013</b>	<b>734,279</b>	<b>\$714,279</b>	<b>\$740,469</b>	<b>\$743,855</b>
<b>40111 INSURANCE &amp; SECURITY BONDS</b>								

	Actuals FY 2015	Actuals FY 2016	Actuals FY 2017	YTD FY 2018	Original FY 2018	Adjusted FY 2018	Budget FY 2019	Budget FY 2020
Interfund Transfer	\$248,674	\$779,567	\$444,676	\$500,000	600,000	\$600,000	\$600,000	\$600,000
Total 40111 INSURANCE & SECURITY BONDS	\$248,674	\$779,567	\$444,676	\$500,000	600,000	\$600,000	\$600,000	\$600,000
40116 VENTURE FUND								
Personnel	\$80	\$0	\$0	\$0	0	\$0	\$0	\$0
Mat, Suppls, Services	\$10,287	\$6,913	\$0	\$0	0	\$0	\$0	\$0
Total 40116 VENTURE FUND	\$10,367	\$6,913	\$0	\$0	0	\$0	\$0	\$0
40117 SPECIAL MEETINGS								
Mat, Suppls, Services	\$12,042	\$8,351	\$0	\$0	0	\$0	\$0	\$0
Total 40117 SPECIAL MEETINGS	\$12,042	\$8,351	\$0	\$0	0	\$0	\$0	\$0
40118 LEAD TRAINING								
Personnel	\$0	\$0	\$757	\$0	0	\$0	\$0	\$0
Mat, Suppls, Services	\$34,299	\$38,418	\$51,523	\$20,878	70,000	\$70,000	\$70,000	\$70,000
Total 40118 LEAD TRAINING	\$34,299	\$38,418	\$52,280	\$20,878	70,000	\$70,000	\$70,000	\$70,000
40126 TRANS TO SALES TAX BOND DSF								
Interfund Transfer	\$168,616	\$164,089	\$160,058	\$133,190	159,826	\$159,826	\$159,826	\$159,826
Total 40126 TRANS TO SALES TAX BOND DSF	\$168,616	\$164,089	\$160,058	\$133,190	159,826	\$159,826	\$159,826	\$159,826
40135 SPEC. SRVC. CNTRT./UNSPECIFIED								
Mat, Suppls, Services	\$502,922	\$495,922	\$556,000	\$473,511	540,000	\$540,000	\$540,000	\$540,000
Total 40135 SPEC. SRVC. CNTRT./UNSPECIFIED	\$502,922	\$495,922	\$556,000	\$473,511	540,000	\$540,000	\$540,000	\$540,000
40136 LEADERSHIP								
Personnel	\$0	\$60,216	\$70,237	\$55,636	70,070	\$70,070	\$70,070	\$70,070
Mat, Suppls, Services	\$0	\$19,156	\$32,572	\$40,915	49,050	\$49,050	\$49,050	\$49,050
Total 40136 LEADERSHIP	\$0	\$79,372	\$102,808	\$96,552	119,120	\$119,120	\$119,120	\$119,120
40141 DENTAL SELF FUNDING								
Mat, Suppls, Services	\$0	\$193,208	\$200,374	\$217,534	225,000	\$225,000	\$225,000	\$225,000
Total 40141 DENTAL SELF FUNDING	\$0	\$193,208	\$200,374	\$217,534	225,000	\$225,000	\$225,000	\$225,000
40146 VACANCY FACTOR								
Personnel	\$0	\$0	\$0	\$0	-1,715,979	\$0	\$-1,696,138	\$-1,709,030
Total 40146 VACANCY FACTOR	\$0	\$0	\$0	\$0	-1,715,979	\$0	\$-1,696,138	\$-1,709,030
40148 EMERGENCY MANAGEMENT								
Personnel	\$129,634	\$120,254	\$144,070	\$107,374	128,870	\$128,870	\$128,870	\$129,928
Mat, Suppls, Services	\$42,372	\$38,126	\$37,672	\$22,611	42,500	\$42,500	\$42,500	\$42,500
Capital	\$1,005	\$0	\$92,497	\$0	75,000	\$75,000	\$75,000	\$75,000
Total 40148 EMERGENCY MANAGEMENT	\$173,012	\$158,380	\$274,239	\$129,984	246,370	\$246,370	\$246,370	\$247,428
40149 ARTS & CULTURE								
Personnel	\$0	\$0	\$0	\$0	0	\$0	\$41,244	\$41,508
Mat, Suppls, Services	\$0	\$0	\$0	\$20,599	0	\$0	\$6,300	\$0
Total 40149 ARTS & CULTURE	\$0	\$0	\$0	\$20,599	0	\$0	\$47,544	\$41,508
40150 BONANZA FLAT OPERATIONS								
Mat, Suppls, Services	\$0	\$0	\$0	\$0	0	\$0	\$30,000	\$30,000
Total 40150 BONANZA FLAT OPERATIONS	\$0	\$0	\$0	\$0	0	\$0	\$30,000	\$30,000

	Actuals FY 2015	Actuals FY 2016	Actuals FY 2017	YTD FY 2018	Original FY 2018	Adjusted FY 2018	Budget FY 2019	Budget FY 2020
<b>40151 SOCIAL EQUITY</b>								
Mat, Suppls, Services	\$0	\$0	\$0	\$0	0	\$0	\$50,000	\$50,000
<b>Total 40151 SOCIAL EQUITY</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0</b>	<b>\$0</b>	<b>\$50,000</b>	<b>\$50,000</b>
<b>40221 POLICE</b>								
Personnel	\$3,616,998	\$3,982,988	\$4,577,451	\$3,996,939	5,073,800	\$5,066,800	\$5,448,808	\$5,486,685
Mat, Suppls, Services	\$178,411	\$186,608	\$219,591	\$145,881	171,770	\$171,770	\$246,600	\$251,500
Capital	\$84,725	\$45,487	\$63,972	\$29,049	114,000	\$114,000	\$103,770	\$103,770
Interfund Transfer	\$185,000	\$185,000	\$160,000	\$133,340	160,000	\$160,000	\$160,000	\$160,000
<b>Total 40221 POLICE</b>	<b>\$4,065,133</b>	<b>\$4,400,083</b>	<b>\$5,021,014</b>	<b>\$4,305,209</b>	<b>5,519,570</b>	<b>\$5,512,570</b>	<b>\$5,959,178</b>	<b>\$6,001,955</b>
<b>40222 DRUG EDUCATION</b>								
Personnel	\$19,868	\$22,726	\$24,281	\$22,178	25,374	\$25,374	\$27,464	\$27,676
Mat, Suppls, Services	\$791	\$0	\$1,965	\$0	5,000	\$5,000	\$5,000	\$5,000
<b>Total 40222 DRUG EDUCATION</b>	<b>\$20,659</b>	<b>\$22,726</b>	<b>\$26,245</b>	<b>\$22,178</b>	<b>30,374</b>	<b>\$30,374</b>	<b>\$32,464</b>	<b>\$32,676</b>
<b>40223 STATE LIQUOR ENFORCEMENT</b>								
Personnel	\$46,849	\$58,075	\$69,845	\$62,146	51,873	\$51,873	\$52,297	\$52,297
Mat, Suppls, Services	\$14,485	\$0	\$0	\$0	11,474	\$11,474	\$11,474	\$11,474
Capital	\$0	\$0	\$0	\$10,596	0	\$0	\$0	\$0
<b>Total 40223 STATE LIQUOR ENFORCEMENT</b>	<b>\$61,334</b>	<b>\$58,075</b>	<b>\$69,845</b>	<b>\$72,742</b>	<b>63,347</b>	<b>\$63,347</b>	<b>\$63,771</b>	<b>\$63,771</b>
<b>40231 COMMUNICATION CENTER</b>								
Personnel	\$717,610	\$795,881	\$766,073	\$158,586	227,015	\$237,015	\$0	\$0
Mat, Suppls, Services	\$62,522	\$66,389	\$83,673	\$624,454	450,887	\$450,887	\$620,000	\$620,000
Capital	\$26,085	\$1,412	\$3,600	\$0	750	\$750	\$0	\$0
<b>Total 40231 COMMUNICATION CENTER</b>	<b>\$806,217</b>	<b>\$863,682</b>	<b>\$853,346</b>	<b>\$783,040</b>	<b>678,652</b>	<b>\$688,652</b>	<b>\$620,000</b>	<b>\$620,000</b>
<b>40311 COMM DEVELOP ADMIN</b>								
Personnel	\$0	\$0	\$226,445	\$307,370	377,787	\$377,787	\$446,340	\$402,090
Mat, Suppls, Services	\$0	\$0	\$8,221	\$12,015	30,059	\$30,059	\$35,448	\$35,448
Capital	\$0	\$0	\$3,361	\$0	850	\$850	\$1,100	\$1,100
<b>Total 40311 COMM DEVELOP ADMIN</b>	<b>\$0</b>	<b>\$0</b>	<b>\$238,026</b>	<b>\$319,385</b>	<b>408,696</b>	<b>\$408,696</b>	<b>\$482,888</b>	<b>\$438,638</b>
<b>40313 ENGINEERING</b>								
Personnel	\$289,865	\$452,322	\$409,105	\$335,414	473,813	\$432,813	\$474,987	\$478,955
Mat, Suppls, Services	\$182,630	\$86,289	\$55,978	\$21,253	73,654	\$73,654	\$73,654	\$73,654
Capital	\$0	\$0	\$0	\$0	3,300	\$3,300	\$3,300	\$3,300
<b>Total 40313 ENGINEERING</b>	<b>\$472,495</b>	<b>\$538,611</b>	<b>\$465,083</b>	<b>\$356,666</b>	<b>550,767</b>	<b>\$509,767</b>	<b>\$551,941</b>	<b>\$555,909</b>
<b>40342 PLANNING DEPT.</b>								
Personnel	\$990,587	\$882,534	\$857,026	\$684,554	1,056,100	\$909,100	\$1,073,867	\$1,083,389
Mat, Suppls, Services	\$165,633	\$135,765	\$85,167	\$61,206	170,497	\$170,497	\$160,497	\$160,497
Capital	\$190	\$2,857	\$5,963	\$105	6,000	\$6,000	\$8,000	\$8,000
<b>Total 40342 PLANNING DEPT.</b>	<b>\$1,156,411</b>	<b>\$1,021,156</b>	<b>\$948,156</b>	<b>\$745,865</b>	<b>1,232,597</b>	<b>\$1,085,597</b>	<b>\$1,242,364</b>	<b>\$1,251,886</b>
<b>40352 BUILDING DEPT.</b>								
Personnel	\$1,550,520	\$1,760,192	\$1,713,723	\$1,349,470	1,882,719	\$1,753,719	\$2,050,679	\$2,069,723
Mat, Suppls, Services	\$90,723	\$110,575	\$106,575	\$60,974	137,450	\$137,450	\$140,650	\$140,650



	Actuals FY 2015	Actuals FY 2016	Actuals FY 2017	YTD FY 2018	Original FY 2018	Adjusted FY 2018	Budget FY 2019	Budget FY 2020
Contingency	\$0	\$0	\$24,244	\$8,569	50,000	\$50,000	\$50,000	\$50,000
Total 40986 CONTINGENCY/COUNCIL	\$0	\$0	\$24,244	\$8,569	50,000	\$50,000	\$50,000	\$50,000
40990 EMERGENCY CONTINGENCY								
Contingency	\$0	\$0	\$10,000	\$0	90,000	\$90,000	\$90,000	\$90,000
Total 40990 EMERGENCY CONTINGENCY	\$0	\$0	\$10,000	\$0	90,000	\$90,000	\$90,000	\$90,000
40999 END BAL SUR(DEF)								
Ending Balance	\$10,255,105	\$10,522,730	\$11,558,783	\$0	13,043,341	\$11,707,204	\$12,729,456	\$13,848,901
Total 40999 END BAL SUR(DEF)	\$10,255,105	\$10,522,730	\$11,558,783	\$0	13,043,341	\$11,707,204	\$12,729,456	\$13,848,901
42170 DESTINATION TOURISM								
Mat, Suppls, Services	\$145,000	\$75,000	\$29,816	\$10,000	75,000	\$75,000	\$75,000	\$75,000
Total 42170 DESTINATION TOURISM	\$145,000	\$75,000	\$29,816	\$10,000	75,000	\$75,000	\$75,000	\$75,000
42180 SUNDANCE MITIGATION								
Mat, Suppls, Services	\$304,278	\$300,350	\$316,460	\$307,328	320,000	\$320,000	\$320,000	\$320,000
Total 42180 SUNDANCE MITIGATION	\$304,278	\$300,350	\$316,460	\$307,328	320,000	\$320,000	\$320,000	\$320,000
42181 ECONOMIC DEVELOPMENT GRANT								
Mat, Suppls, Services	\$0	\$10,000	\$10,000	\$10,000	10,000	\$10,000	\$10,000	\$10,000
Total 42181 ECONOMIC DEVELOPMENT GRANT	\$0	\$10,000	\$10,000	\$10,000	10,000	\$10,000	\$10,000	\$10,000
42182 PUBLIC ART								
Mat, Suppls, Services	\$0	\$0	\$0	\$0	7,000	\$7,000	\$7,000	\$7,000
Total 42182 PUBLIC ART	\$0	\$0	\$0	\$0	7,000	\$7,000	\$7,000	\$7,000
42183 MENTAL HEALTH								
Mat, Suppls, Services	\$0	\$0	\$0	\$30,000	60,000	\$60,000	\$60,000	\$60,000
Total 42183 MENTAL HEALTH	\$0	\$0	\$0	\$30,000	60,000	\$60,000	\$60,000	\$60,000
42185 PSSM LONG TERM AGREEMENT								
Mat, Suppls, Services	\$40,000	\$40,000	\$20,000	\$0	20,000	\$20,000	\$20,000	\$20,000
Total 42185 PSSM LONG TERM AGREEMENT	\$40,000	\$40,000	\$20,000	\$0	20,000	\$20,000	\$20,000	\$20,000
42190 MARSAC-SWEDE CONDO HOA								
Mat, Suppls, Services	\$14,400	\$14,475	\$13,950	\$14,400	13,000	\$13,000	\$13,000	\$13,000
Total 42190 MARSAC-SWEDE CONDO HOA	\$14,400	\$14,475	\$13,950	\$14,400	13,000	\$13,000	\$13,000	\$13,000
42195 GOLF CAR LOAN								
Capital	\$0	\$0	\$125,000	\$0	0	\$0	\$0	\$0
Total 42195 GOLF CAR LOAN	\$0	\$0	\$125,000	\$0	0	\$0	\$0	\$0
42305 ABATEMENT								
Mat, Suppls, Services	\$6,000	\$0	\$0	\$0	48,688	\$48,688	\$48,688	\$48,688
Total 42305 ABATEMENT	\$6,000	\$0	\$0	\$0	48,688	\$48,688	\$48,688	\$48,688
42310 HISTORICAL INCENTIVE GRANT								
Mat, Suppls, Services	\$-6,963	\$0	\$0	\$0	47,136	\$47,136	\$47,136	\$47,136
Total 42310 HISTORICAL INCENTIVE GRANT	\$-6,963	\$0	\$0	\$0	47,136	\$47,136	\$47,136	\$47,136
42311 MORTGAGE ASSISTANCE								
Mat, Suppls, Services	\$10,000	\$0	\$0	\$0	0	\$0	\$0	\$0
Total 42311 MORTGAGE ASSISTANCE	\$10,000	\$0	\$0	\$0	0	\$0	\$0	\$0

	Actuals FY 2015	Actuals FY 2016	Actuals FY 2017	YTD FY 2018	Original FY 2018	Adjusted FY 2018	Budget FY 2019	Budget FY 2020
43010 BUSINESS IMPROVEMENT DISTRICT								
Mat, Suppls, Services	\$63,423	\$57,346	\$59,055	\$44,841	64,419	\$64,419	\$64,419	\$64,419
Total 43010 BUSINESS IMPROVEMENT DISTRICT	\$63,423	\$57,346	\$59,055	\$44,841	64,419	\$64,419	\$64,419	\$64,419
43015 UTILITIES EXPENDITURE								
Mat, Suppls, Services	\$715,000	\$715,000	\$715,000	\$0	715,000	\$715,000	\$715,000	\$715,000
Total 43015 UTILITIES EXPENDITURE	\$715,000	\$715,000	\$715,000	\$0	715,000	\$715,000	\$715,000	\$715,000
TOTAL	\$37,131,290	\$39,303,820	\$41,879,156	\$24,190,281	45,509,856	\$47,881,721	\$48,889,520	\$50,266,394

## QUINNS RECREATION COMPLEX - Budget Summary

### 012 QUINNS RECREATION COMPLEX

#### Revenue Summary

	Actuals FY 2015	Actuals FY 2016	Actuals FY 2017	YTD FY 2018	Original FY 2018	Adjusted FY 2018	Budget FY 2019	Budget FY 2020
Revenues								
Recreation	\$13,815	\$2,826	\$5,330	\$3,777	4,500	\$3,000	\$3,000	\$3,000
Ice	\$757,271	\$749,880	\$818,339	\$646,977	750,000	\$834,000	\$886,000	\$901,000
Misc. Revenues	\$-24	\$1,131	\$-109	\$-610	0	\$0	\$0	\$0
Special Revenues & Resources	\$0	\$0	\$819	\$0	0	\$0	\$0	\$0
Total Revenues	\$771,061	\$753,837	\$824,378	\$650,144	754,500	\$837,000	\$889,000	\$904,000
Other								
Beginning Balance	\$-3,204,132	\$-3,497,044	\$-3,814,171	\$-4,129,592	-4,247,324	\$-4,129,592	\$-4,474,141	\$-4,869,944
Total Other	\$-3,204,132	\$-3,497,044	\$-3,814,171	\$-4,129,592	-4,247,324	\$-4,129,592	\$-4,474,141	\$-4,869,944
<b>TOTAL</b>	<b>\$-2,433,071</b>	<b>\$-2,743,207</b>	<b>\$-2,989,793</b>	<b>\$-3,479,448</b>	<b>-3,492,824</b>	<b>\$-3,292,592</b>	<b>\$-3,585,141</b>	<b>\$-3,965,944</b>

### 012 QUINNS RECREATION COMPLEX

#### Expense Summary

	Actuals FY 2015	Actuals FY 2016	Actuals FY 2017	YTD FY 2018	Original FY 2018	Adjusted FY 2018	Budget FY 2019	Budget FY 2020
Depts								
Personnel	\$670,273	\$723,031	\$777,025	\$634,553	887,134	\$823,134	\$921,788	\$928,136
Mat, Suppls, Services	\$393,623	\$345,848	\$360,725	\$238,887	351,215	\$351,215	\$355,815	\$351,215
Capital	\$78	\$2,085	\$2,048	\$410	6,000	\$6,000	\$6,000	\$6,000
Total Depts	\$1,063,974	\$1,070,964	\$1,139,799	\$873,850	1,244,349	\$1,180,349	\$1,283,603	\$1,285,351
Other								
Interfund Transfer	\$0	\$0	\$0	\$1,000	1,200	\$1,200	\$1,200	\$1,200
Ending Balance	\$-3,497,044	\$-3,814,171	\$-4,129,592	\$0	-4,738,373	\$-4,474,141	\$-4,869,944	\$-5,252,495
Total Other	\$-3,497,044	\$-3,814,171	\$-4,129,592	\$1,000	-4,737,173	\$-4,472,941	\$-4,868,744	\$-5,251,295
<b>TOTAL</b>	<b>\$-2,433,070</b>	<b>\$-2,743,207</b>	<b>\$-2,989,793</b>	<b>\$874,850</b>	<b>-3,492,824</b>	<b>\$-3,292,592</b>	<b>\$-3,585,141</b>	<b>\$-3,965,944</b>

## 012 QUINNS RECREATION COMPLEX

### Revenue by Type

Revenue By Type	Actuals FY 2015	Actuals FY 2016	Actuals FY 2017	YTD FY 2018	Original FY 2018	Adjusted FY 2018	Budget FY 2019	Budget FY 2020
<b>Recreation</b>								
012-34696 VENDING COMMISSION	\$13,815	\$2,826	\$5,330	\$3,777	4,500	\$3,000	\$3,000	\$3,000
<b>Total Recreation</b>	<b>\$13,815</b>	<b>\$2,826</b>	<b>\$5,330</b>	<b>\$3,777</b>	<b>4,500</b>	<b>\$3,000</b>	<b>\$3,000</b>	<b>\$3,000</b>
<b>Ice</b>								
012-34727 EMPLOYEE WELLNESS	\$0	\$0	\$-343	\$-4,238	0	\$0	\$0	\$0
012-34728 EQUIP/LOCKER/SKATE RENTAL	\$0	\$0	\$34,875	\$34,992	30,000	\$13,000	\$13,000	\$13,000
012-34729 ROOM RENTAL	\$0	\$0	\$8,027	\$3,234	7,000	\$3,000	\$3,000	\$3,000
012-34730 ICE RENTAL	\$267,526	\$254,155	\$269,618	\$74,997	268,000	\$285,000	\$291,000	\$296,000
012-34731 LEAGUES	\$164,047	\$132,348	\$139,416	\$116,529	130,000	\$157,000	\$160,000	\$163,000
012-34732 LEARN TO PLAY HOCKEY	\$27,483	\$28,371	\$29,170	\$19,657	28,000	\$31,000	\$31,000	\$32,000
012-34733 DROP-IN HOCKEY	\$41,844	\$40,293	\$44,487	\$26,948	41,000	\$46,000	\$47,000	\$47,000
012-34734 DROP-IN SPEEDSKATING	\$0	\$321	\$12,791	\$9,776	0	\$0	\$5,000	\$5,000
012-34735 RETAIL SALES	\$31,223	\$38,107	\$42,690	\$17,493	33,000	\$40,000	\$96,000	\$98,000
012-34736 SKATE SERVICES	\$11,959	\$12,085	\$10,997	\$8,847	12,000	\$13,000	\$12,000	\$12,000
012-34737 ADVERTISING	\$32,925	\$54,518	\$27,875	\$0	20,000	\$42,000	\$20,000	\$20,000
012-34738 SEASON PASSES	\$0	\$0	\$1,050	\$867	0	\$0	\$0	\$0
012-34740 PRIVATE LESSONS	\$0	\$0	\$7,901	\$7,404	0	\$3,000	\$3,000	\$3,000
012-34742 MISCELLANEOUS	\$325	\$0	\$0	\$0	0	\$0	\$0	\$0
012-34764 FREESTYLE	\$41,831	\$51,541	\$56,874	\$60,482	48,000	\$54,000	\$55,000	\$56,000
012-34765 CLASSES	\$70,467	\$60,895	\$71,221	\$49,937	65,000	\$73,000	\$74,000	\$76,000
012-34769 DROP-IN PROGRAMS	\$67,642	\$77,247	\$61,895	\$50,626	68,000	\$74,000	\$76,000	\$77,000
012-34770 FIELDS RENTAL	\$0	\$0	\$-206	\$3,228	0	\$0	\$0	\$0
<b>Total Ice</b>	<b>\$757,271</b>	<b>\$749,880</b>	<b>\$818,339</b>	<b>\$480,777</b>	<b>750,000</b>	<b>\$834,000</b>	<b>\$886,000</b>	<b>\$901,000</b>
<b>Misc. Revenues</b>								
012-36911 OTHER MISCELLANEOUS	\$0	\$1,133	\$0	\$-249	0	\$0	\$0	\$0
012-36921 CASH OVER/SHORT	\$-24	\$-1	\$-109	\$-361	0	\$0	\$0	\$0
<b>Total Misc. Revenues</b>	<b>\$-24</b>	<b>\$1,131</b>	<b>\$-109</b>	<b>\$-610</b>	<b>0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Special Revenues &amp; Resources</b>								
012-39110 DONATIONS	\$0	\$0	\$819	\$0	0	\$0	\$0	\$0
<b>Total Special Revenues &amp; Resources</b>	<b>\$0</b>	<b>\$0</b>	<b>\$819</b>	<b>\$0</b>	<b>0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Beginning Balance</b>								
012-39990 BEGINNING BALANCE	\$-3,204,132	\$-3,497,044	\$-3,814,171	\$-4,129,592	-4,247,324	\$-4,129,592	\$-4,474,141	\$-4,869,944
<b>Total Beginning Balance</b>	<b>\$-3,204,132</b>	<b>\$-3,497,044</b>	<b>\$-3,814,171</b>	<b>\$-4,129,592</b>	<b>-4,247,324</b>	<b>\$-4,129,592</b>	<b>\$-4,474,141</b>	<b>\$-4,869,944</b>
<b>TOTAL</b>	<b>\$-2,433,070</b>	<b>\$-2,743,207</b>	<b>\$-2,989,793</b>	<b>\$-3,645,648</b>	<b>-3,492,824</b>	<b>\$-3,292,592</b>	<b>\$-3,585,141</b>	<b>\$-3,965,944</b>

## 012 QUINNS RECREATION COMPLEX

### Expenditures by Department & Type

	Actuals FY 2015	Actuals FY 2016	Actuals FY 2017	YTD FY 2018	Original FY 2018	Adjusted FY 2018	Budget FY 2019	Budget FY 2020
40095 ICE FACILITY								
Personnel	\$529,962	\$564,211	\$607,004	\$497,848	646,111	\$633,111	\$668,155	\$672,387
Mat, Suppls, Services	\$324,187	\$282,423	\$299,255	\$179,259	299,360	\$299,360	\$286,860	\$299,360
Capital	\$78	\$2,085	\$1,048	\$410	2,000	\$2,000	\$2,000	\$2,000
Interfund Transfer	\$0	\$0	\$0	\$1,000	1,200	\$1,200	\$1,200	\$1,200
Total 40095 ICE FACILITY	\$854,227	\$848,720	\$907,307	\$678,518	948,671	\$935,671	\$958,215	\$974,947
40096 FIELDS								
Personnel	\$140,311	\$158,819	\$170,022	\$136,704	241,023	\$190,023	\$253,633	\$255,749
Mat, Suppls, Services	\$69,435	\$63,425	\$61,471	\$59,627	51,855	\$51,855	\$68,955	\$51,855
Capital	\$0	\$0	\$1,000	\$0	4,000	\$4,000	\$4,000	\$4,000
Total 40096 FIELDS	\$209,746	\$222,244	\$232,492	\$196,332	296,878	\$245,878	\$326,588	\$311,604
40999 END BAL SUR(DEF)								
Ending Balance	\$-3,497,044	\$-3,814,171	\$-4,129,592	\$0	-4,738,373	\$-4,474,141	\$-4,869,944	\$-5,252,495
Total 40999 END BAL SUR(DEF)	\$-3,497,044	\$-3,814,171	\$-4,129,592	\$0	-4,738,373	\$-4,474,141	\$-4,869,944	\$-5,252,495
TOTAL	\$-2,433,070	\$-2,743,207	\$-2,989,793	\$874,850	-3,492,824	\$-3,292,592	\$-3,585,141	\$-3,965,944

## POLICE SPECIAL REVENUE FUND - Budget Summary

### 021 POLICE SPECIAL REVENUE FUND

#### Revenue Summary

	Actuals FY 2015	Actuals FY 2016	Actuals FY 2017	YTD FY 2018	Original FY 2018	Adjusted FY 2018	Budget FY 2019	Budget FY 2020
Revenues								
State Revenue	\$1,000	\$2,310	\$1,350	\$800	0	\$0	\$0	\$0
Total Revenues	\$1,000	\$2,310	\$1,350	\$800	0	\$0	\$0	\$0
Other								
Beginning Balance	\$29,144	\$29,944	\$32,254	\$33,604	0	\$33,604	\$33,604	\$33,604
Total Other	\$29,144	\$29,944	\$32,254	\$33,604	0	\$33,604	\$33,604	\$33,604
TOTAL	\$30,144	\$32,254	\$33,604	\$34,404	0	\$33,604	\$33,604	\$33,604

### 021 POLICE SPECIAL REVENUE FUND

#### Expense Summary

	Actuals FY 2015	Actuals FY 2016	Actuals FY 2017	YTD FY 2018	Original FY 2018	Adjusted FY 2018	Budget FY 2019	Budget FY 2020
Depts								
Capital	\$200	\$0	\$0	\$0	0	\$0	\$0	\$0
Total Depts	\$200	\$0	\$0	\$0	0	\$0	\$0	\$0
Other								
Ending Balance	\$29,944	\$32,254	\$33,604	\$0	0	\$33,604	\$33,604	\$33,604
Total Other	\$29,944	\$32,254	\$33,604	\$0	0	\$33,604	\$33,604	\$33,604
TOTAL	\$30,144	\$32,254	\$33,604	\$0	0	\$33,604	\$33,604	\$33,604

## 021 POLICE SPECIAL REVENUE FUND

### Revenue by Type

Revenue By Type	Actuals FY 2015	Actuals FY 2016	Actuals FY 2017	YTD FY 2018	Original FY 2018	Adjusted FY 2018	Budget FY 2019	Budget FY 2020
State Revenue								
021-33269 TOBACCO COMPLIANCE	\$1,000	\$2,310	\$1,350	\$800	0	\$0	\$0	\$0
Total State Revenue	\$1,000	\$2,310	\$1,350	\$800	0	\$0	\$0	\$0
Beginning Balance								
021-39990 BEGINNING BALANCE	\$29,144	\$29,944	\$32,254	\$33,604	0	\$33,604	\$33,604	\$33,604
Total Beginning Balance	\$29,144	\$29,944	\$32,254	\$33,604	0	\$33,604	\$33,604	\$33,604
TOTAL	\$30,144	\$32,254	\$33,604	\$34,404	0	\$33,604	\$33,604	\$33,604

## 021 POLICE SPECIAL REVENUE FUND

### Expenditures by Department & Type

	Actuals FY 2015	Actuals FY 2016	Actuals FY 2017	YTD FY 2018	Original FY 2018	Adjusted FY 2018	Budget FY 2019	Budget FY 2020
40999 END BAL SUR(DEF)								
Ending Balance	\$29,944	\$32,254	\$33,604	\$0	0	\$33,604	\$33,604	\$33,604
Total 40999 END BAL SUR(DEF)	\$29,944	\$32,254	\$33,604	\$0	0	\$33,604	\$33,604	\$33,604
41001 POLICE SPECIAL REVENUE FUND								
Capital	\$200	\$0	\$0	\$0	0	\$0	\$0	\$0
Total 41001 POLICE SPECIAL REVENUE FUND	\$200	\$0	\$0	\$0	0	\$0	\$0	\$0
TOTAL	\$30,144	\$32,254	\$33,604	\$0	0	\$33,604	\$33,604	\$33,604

## CRIMINAL FORFEITURE RESTRICTED ACCOUNT - Budget Summary

### 022 CRIMINAL FORFEITURE

#### Revenue Summary

	Actuals FY 2015	Actuals FY 2016	Actuals FY 2017	YTD FY 2018	Original FY 2018	Adjusted FY 2018	Budget FY 2019	Budget FY 2020
Revenues								
State Revenue	\$0	\$3,996	\$9,685	\$22,948	0	\$0	\$0	\$0
Total Revenues	\$0	\$3,996	\$9,685	\$22,948	0	\$0	\$0	\$0
Other								
Beginning Balance	\$17,258	\$17,257	\$16,386	\$26,071	0	\$26,071	\$26,071	\$26,071
Total Other	\$17,258	\$17,257	\$16,386	\$26,071	0	\$26,071	\$26,071	\$26,071
<b>TOTAL</b>	<b>\$17,258</b>	<b>\$21,253</b>	<b>\$26,071</b>	<b>\$49,019</b>	<b>0</b>	<b>\$26,071</b>	<b>\$26,071</b>	<b>\$26,071</b>

### 022 CRIMINAL FORFEITURE

#### Expense Summary

	Actuals FY 2015	Actuals FY 2016	Actuals FY 2017	YTD FY 2018	Original FY 2018	Adjusted FY 2018	Budget FY 2019	Budget FY 2020
Depts								
Capital	\$1	\$4,867	\$0	\$34,000	0	\$0	\$0	\$0
Total Depts	\$1	\$4,867	\$0	\$34,000	0	\$0	\$0	\$0
Other								
Ending Balance	\$17,257	\$16,386	\$26,071	\$0	0	\$26,071	\$26,071	\$26,071
Total Other	\$17,257	\$16,386	\$26,071	\$0	0	\$26,071	\$26,071	\$26,071
<b>TOTAL</b>	<b>\$17,258</b>	<b>\$21,253</b>	<b>\$26,071</b>	<b>\$34,000</b>	<b>0</b>	<b>\$26,071</b>	<b>\$26,071</b>	<b>\$26,071</b>

**022 CRIMINAL FORFEITURE**

**Revenue by Type**

Revenue By Type	Actuals FY 2015	Actuals FY 2016	Actuals FY 2017	YTD FY 2018	Original FY 2018	Adjusted FY 2018	Budget FY 2019	Budget FY 2020
State Revenue								
022-33271 EQUITABLE SHARING	\$0	\$3,996	\$9,685	\$22,948	0	\$0	\$0	\$0
Total State Revenue	\$0	\$3,996	\$9,685	\$22,948	0	\$0	\$0	\$0
Beginning Balance								
022-39990 BEGINNING BALANCE	\$17,258	\$17,257	\$16,386	\$26,071	0	\$26,071	\$26,071	\$26,071
Total Beginning Balance	\$17,258	\$17,257	\$16,386	\$26,071	0	\$26,071	\$26,071	\$26,071
TOTAL	\$17,258	\$21,253	\$26,071	\$49,019	0	\$26,071	\$26,071	\$26,071

**022 CRIMINAL FORFEITURE**

**Expenditures by Department & Type**

	Actuals FY 2015	Actuals FY 2016	Actuals FY 2017	YTD FY 2018	Original FY 2018	Adjusted FY 2018	Budget FY 2019	Budget FY 2020
40999 END BAL SUR(DEF)								
Ending Balance	\$17,257	\$16,386	\$26,071	\$0	0	\$26,071	\$26,071	\$26,071
Total 40999 END BAL SUR(DEF)	\$17,257	\$16,386	\$26,071	\$0	0	\$26,071	\$26,071	\$26,071
41001 POLICE SPECIAL REVENUE FUND								
Capital	\$1	\$4,867	\$0	\$34,000	0	\$0	\$0	\$0
Total 41001 POLICE SPECIAL REVENUE FUND	\$1	\$4,867	\$0	\$34,000	0	\$0	\$0	\$0
TOTAL	\$17,258	\$21,253	\$26,071	\$34,000	0	\$26,071	\$26,071	\$26,071

## LOWER PARK AVE RDA SPECIAL REVENUE FUND - Budget Summary

### 023 LOWER PARK AVE RDA SPECIAL

#### Revenue Summary

	Actuals FY 2015	Actuals FY 2016	Actuals FY 2017	YTD FY 2018	Original FY 2018	Adjusted FY 2018	Budget FY 2019	Budget FY 2020
Revenues								
Property Taxes	\$2,298,631	\$2,399,605	\$2,279,414	\$2,715,319	2,413,792	\$2,413,792	\$2,413,792	\$2,413,792
Misc. Revenues	\$793	\$3,962	\$6,228	\$0	0	\$0	\$0	\$0
Total Revenues	\$2,299,425	\$2,403,567	\$2,285,642	\$2,715,319	2,413,792	\$2,413,792	\$2,413,792	\$2,413,792
Other								
Beginning Balance	\$0	\$133,527	\$254,047	\$322,354	251,553	\$322,354	\$287,034	\$245,659
Total Other	\$0	\$133,527	\$254,047	\$322,354	251,553	\$322,354	\$287,034	\$245,659
TOTAL	\$2,299,425	\$2,537,094	\$2,539,689	\$3,037,673	2,665,345	\$2,736,146	\$2,700,826	\$2,659,451

### 023 LOWER PARK AVE RDA SPECIAL

#### Expense Summary

	Actuals FY 2015	Actuals FY 2016	Actuals FY 2017	YTD FY 2018	Original FY 2018	Adjusted FY 2018	Budget FY 2019	Budget FY 2020
Depts								
Personnel	\$6,460	\$22,393	\$41,082	\$18,716	57,987	\$57,987	\$57,742	\$59,160
Mat, Suppls, Services	\$88,889	\$619,528	\$535,128	\$26,699	750,000	\$750,000	\$756,300	\$750,000
Total Depts	\$95,349	\$641,922	\$576,210	\$45,414	807,987	\$807,987	\$814,042	\$809,160
Other								
Interfund Transfer	\$2,070,548	\$1,641,125	\$1,641,125	\$1,367,600	1,641,125	\$1,641,125	\$1,641,125	\$1,641,125
Ending Balance	\$133,527	\$254,047	\$322,354	\$0	216,233	\$287,034	\$245,659	\$209,166
Total Other	\$2,204,075	\$1,895,172	\$1,963,479	\$1,367,600	1,857,358	\$1,928,159	\$1,886,784	\$1,850,291
TOTAL	\$2,299,424	\$2,537,094	\$2,539,689	\$1,413,014	2,665,345	\$2,736,146	\$2,700,826	\$2,659,451

## 023 LOWER PARK AVE RDA SPECIAL

### Revenue by Type

Revenue By Type	Actuals FY 2015	Actuals FY 2016	Actuals FY 2017	YTD FY 2018	Original FY 2018	Adjusted FY 2018	Budget FY 2019	Budget FY 2020
Property Taxes								
023-31113 PROP TAX INCREMENT RDA	\$528,685	\$551,909	\$524,265	\$624,523	543,212	\$543,212	\$543,212	\$543,212
023-31121 DEL AND PRIOR YEAR	\$0	\$0	\$0	\$0	52,000	\$52,000	\$52,000	\$52,000
023-31125 CONTRIBUTION FROM OTHER GOVERNMENT	\$1,769,946	\$1,847,696	\$1,755,149	\$2,090,796	1,818,580	\$1,818,580	\$1,818,580	\$1,818,580
Total Property Taxes	\$2,298,631	\$2,399,605	\$2,279,414	\$2,715,319	2,413,792	\$2,413,792	\$2,413,792	\$2,413,792
Misc. Revenues								
023-36111 INTEREST EARNINGS	\$793	\$3,962	\$6,228	\$0	0	\$0	\$0	\$0
Total Misc. Revenues	\$793	\$3,962	\$6,228	\$0	0	\$0	\$0	\$0
Beginning Balance								
023-39990 BEGINNING BALANCE	\$0	\$133,527	\$254,047	\$322,354	251,553	\$322,354	\$287,034	\$245,659
Total Beginning Balance	\$0	\$133,527	\$254,047	\$322,354	251,553	\$322,354	\$287,034	\$245,659
TOTAL	\$2,299,425	\$2,537,094	\$2,539,689	\$3,037,673	2,665,345	\$2,736,146	\$2,700,826	\$2,659,451

## 023 LOWER PARK AVE RDA SPECIAL

### Expenditures by Department & Type

	Actuals FY 2015	Actuals FY 2016	Actuals FY 2017	YTD FY 2018	Original FY 2018	Adjusted FY 2018	Budget FY 2019	Budget FY 2020
40624 RDA MITIGATION								
Mat, Suppls, Services	\$0	\$485,451	\$456,142	\$0	568,000	\$568,000	\$568,000	\$568,000
Total 40624 RDA MITIGATION	\$0	\$485,451	\$456,142	\$0	568,000	\$568,000	\$568,000	\$568,000
40999 END BAL SUR(DEF)								
Ending Balance	\$133,527	\$254,047	\$322,354	\$0	216,233	\$287,034	\$245,659	\$209,166
Total 40999 END BAL SUR(DEF)	\$133,527	\$254,047	\$322,354	\$0	216,233	\$287,034	\$245,659	\$209,166
42305 ABATEMENT								
Mat, Suppls, Services	\$3,940	\$0	\$0	\$0	0	\$0	\$0	\$0
Total 42305 ABATEMENT	\$3,940	\$0	\$0	\$0	0	\$0	\$0	\$0
42310 HISTORICAL INCENTIVE GRANT								
Mat, Suppls, Services	\$20,000	\$42,000	\$23,344	\$-2,880	50,000	\$50,000	\$50,000	\$50,000
Total 42310 HISTORICAL INCENTIVE GRANT	\$20,000	\$42,000	\$23,344	\$-2,880	50,000	\$50,000	\$50,000	\$50,000
43328 LOWER PARK AVENUE RDA								

	Actuals FY 2015	Actuals FY 2016	Actuals FY 2017	YTD FY 2018	Original FY 2018	Adjusted FY 2018	Budget FY 2019	Budget FY 2020
Personnel	\$6,460	\$22,393	\$41,082	\$18,716	57,987	\$57,987	\$57,742	\$59,160
Mat, Suppls, Services	\$64,949	\$92,077	\$55,642	\$29,579	132,000	\$132,000	\$138,300	\$132,000
Interfund Transfer	\$2,070,548	\$1,641,125	\$1,641,125	\$1,367,600	1,641,125	\$1,641,125	\$1,641,125	\$1,641,125
Total 43328 LOWER PARK AVENUE RDA	\$2,141,957	\$1,755,595	\$1,737,849	\$1,415,894	1,831,112	\$1,831,112	\$1,837,167	\$1,832,285
<b>TOTAL</b>	<b>\$2,299,424</b>	<b>\$2,537,094</b>	<b>\$2,539,689</b>	<b>\$1,413,014</b>	<b>2,665,345</b>	<b>\$2,736,146</b>	<b>\$2,700,826</b>	<b>\$2,659,451</b>

## MAIN STREET RDA SPECIAL REVENUE FUND - Budget Summary

### 024 MAIN STREET RDA SPECIAL

#### Revenue Summary

	Actuals FY 2015	Actuals FY 2016	Actuals FY 2017	YTD FY 2018	Original FY 2018	Adjusted FY 2018	Budget FY 2019	Budget FY 2020
Revenues								
Property Taxes	\$1,266,718	\$1,259,760	\$1,234,273	\$1,225,903	1,242,000	\$1,242,000	\$1,242,000	\$1,242,000
Misc. Revenues	\$3,254	\$2,395	\$5,819	\$0	0	\$0	\$0	\$0
<b>Total Revenues</b>	<b>\$1,269,972</b>	<b>\$1,262,155</b>	<b>\$1,240,092</b>	<b>\$1,225,903</b>	<b>1,242,000</b>	<b>\$1,242,000</b>	<b>\$1,242,000</b>	<b>\$1,242,000</b>
Other								
Beginning Balance	\$0	\$59,638	\$260,447	\$460,052	265,447	\$460,052	\$465,052	\$470,052
Total Other	\$0	\$59,638	\$260,447	\$460,052	265,447	\$460,052	\$465,052	\$470,052
<b>TOTAL</b>	<b>\$1,269,972</b>	<b>\$1,321,793</b>	<b>\$1,500,539</b>	<b>\$1,685,955</b>	<b>1,507,447</b>	<b>\$1,702,052</b>	<b>\$1,707,052</b>	<b>\$1,712,052</b>

### 024 MAIN STREET RDA SPECIAL

#### Expense Summary

	Actuals FY 2015	Actuals FY 2016	Actuals FY 2017	YTD FY 2018	Original FY 2018	Adjusted FY 2018	Budget FY 2019	Budget FY 2020
Depts								
Mat, Suppls, Services	\$310,086	\$309,346	\$288,486	\$4,710	485,000	\$485,000	\$485,000	\$485,000
<b>Total Depts</b>	<b>\$310,086</b>	<b>\$309,346</b>	<b>\$288,486</b>	<b>\$4,710</b>	<b>485,000</b>	<b>\$485,000</b>	<b>\$485,000</b>	<b>\$485,000</b>
Other								
Interfund Transfer	\$900,247	\$752,000	\$752,000	\$626,670	752,000	\$752,000	\$752,000	\$752,000
Ending Balance	\$59,638	\$260,447	\$460,052	\$0	270,447	\$465,052	\$470,052	\$475,052
Total Other	\$959,885	\$1,012,447	\$1,212,052	\$626,670	1,022,447	\$1,217,052	\$1,222,052	\$1,227,052
<b>TOTAL</b>	<b>\$1,269,971</b>	<b>\$1,321,793</b>	<b>\$1,500,538</b>	<b>\$631,380</b>	<b>1,507,447</b>	<b>\$1,702,052</b>	<b>\$1,707,052</b>	<b>\$1,712,052</b>

## 024 MAIN STREET RDA SPECIAL

## Revenue by Type

Revenue By Type	Actuals FY 2015	Actuals FY 2016	Actuals FY 2017	YTD FY 2018	Original FY 2018	Adjusted FY 2018	Budget FY 2019	Budget FY 2020
Property Taxes								
024-31113 PROP TAX INCREMENT RDA	\$291,345	\$289,745	\$283,883	\$281,958	274,160	\$274,160	\$274,160	\$274,160
024-31121 DEL AND PRIOR YEAR	\$0	\$0	\$0	\$0	50,000	\$50,000	\$50,000	\$50,000
024-31125 CONTRIBUTION FROM OTHER GOVERNMENT	\$975,373	\$970,015	\$950,390	\$943,945	917,840	\$917,840	\$917,840	\$917,840
Total Property Taxes	\$1,266,718	\$1,259,760	\$1,234,273	\$1,225,903	1,242,000	\$1,242,000	\$1,242,000	\$1,242,000
Misc. Revenues								
024-36111 INTEREST EARNINGS	\$3,254	\$2,395	\$5,819	\$0	0	\$0	\$0	\$0
Total Misc. Revenues	\$3,254	\$2,395	\$5,819	\$0	0	\$0	\$0	\$0
Beginning Balance								
024-39990 BEGINNING BALANCE	\$0	\$59,638	\$260,447	\$460,052	265,447	\$460,052	\$465,052	\$470,052
Total Beginning Balance	\$0	\$59,638	\$260,447	\$460,052	265,447	\$460,052	\$465,052	\$470,052
TOTAL	\$1,269,972	\$1,321,793	\$1,500,539	\$1,685,955	1,507,447	\$1,702,052	\$1,707,052	\$1,712,052

## 024 MAIN STREET RDA SPECIAL

## Expenditures by Department &amp; Type

	Actuals FY 2015	Actuals FY 2016	Actuals FY 2017	YTD FY 2018	Original FY 2018	Adjusted FY 2018	Budget FY 2019	Budget FY 2020
40623 RDA MITIGATION - MAI								
Mat, Suppls, Services	\$310,086	\$276,082	\$276,177	\$0	405,000	\$405,000	\$405,000	\$405,000
Total 40623 RDA MITIGATION - MAI	\$310,086	\$276,082	\$276,177	\$0	405,000	\$405,000	\$405,000	\$405,000
40999 END BAL SUR(DEF)								
Ending Balance	\$59,638	\$260,447	\$460,052	\$0	270,447	\$465,052	\$470,052	\$475,052
Total 40999 END BAL SUR(DEF)	\$59,638	\$260,447	\$460,052	\$0	270,447	\$465,052	\$470,052	\$475,052
42310 HISTORICAL INCENTIVE GRANT								
Mat, Suppls, Services	\$0	\$30,000	\$0	\$0	30,000	\$30,000	\$30,000	\$30,000
Total 42310 HISTORICAL INCENTIVE GRANT	\$0	\$30,000	\$0	\$0	30,000	\$30,000	\$30,000	\$30,000
43303 MAIN STREET RDA								
Mat, Suppls, Services	\$0	\$3,264	\$12,309	\$4,710	50,000	\$50,000	\$50,000	\$50,000
Interfund Transfer	\$900,247	\$752,000	\$752,000	\$626,670	752,000	\$752,000	\$752,000	\$752,000
Total 43303 MAIN STREET RDA	\$900,247	\$755,264	\$764,309	\$631,380	802,000	\$802,000	\$802,000	\$802,000
TOTAL	\$1,269,971	\$1,321,793	\$1,500,538	\$631,380	1,507,447	\$1,702,052	\$1,707,052	\$1,712,052

## CAPITAL IMPROVEMENT FUND - Budget Summary

### 031 CAPITAL IMPROVEMENT FUND

#### Revenue Summary

	Actuals FY 2015	Actuals FY 2016	Actuals FY 2017	YTD FY 2018	Original FY 2018	Adjusted FY 2018	Budget FY 2019	Budget FY 2020
Revenues								
Sales Tax	\$7,389,182	\$8,897,706	\$8,010,452	\$6,309,329	7,150,207	\$4,400,000	\$7,090,207	\$7,200,207
Planning Building & Engineering Fees	\$817,666	\$425,365	\$308,787	\$306,011	1,165,000	\$355,000	\$373,000	\$355,000
Federal Revenue	\$4,091	\$1,044	\$11,140	\$1,044	0	\$0	\$0	\$0
State Revenue	\$2,385,239	\$285,873	\$520,721	\$277,937	360,000	\$360,000	\$360,000	\$360,000
County/SP District Revenue	\$100,000	\$50,000	\$637,316	\$1,510,000	50,000	\$1,590,000	\$1,680,000	\$1,580,000
Misc. Revenues	\$1,713,671	\$509,139	\$2,837,006	\$1,009,293	230,000	\$825,000	\$25,000	\$25,000
Interfund Transactions (CIP/Debt)	\$12,069,371	\$3,715,347	\$28,171,029	\$0	0	\$3,000,023	\$2,357,042	\$2,564,865
Special Revenues & Resources	\$345,772	\$278,416	\$3,737,067	\$409,004	302,500	\$455,000	\$302,500	\$302,500
Bond Proceeds	\$0	\$0	\$0	\$0	7,000,000	\$32,022,546	\$60,300,000	\$0
Total Revenues	\$24,824,993	\$14,162,890	\$44,233,518	\$9,822,618	16,257,707	\$43,007,569	\$72,487,749	\$12,387,572
Other								
Beginning Balance	\$27,106,574	\$32,950,023	\$36,922,033	\$31,142,544	35,280,427	\$31,142,544	\$38,838,195	\$51,213,921
Total Other	\$27,106,574	\$32,950,023	\$36,922,033	\$31,142,544	35,280,427	\$31,142,544	\$38,838,195	\$51,213,921
TOTAL	\$51,931,567	\$47,112,913	\$81,155,551	\$40,965,162	51,538,134	\$74,150,113	\$111,325,944	\$63,601,493

### 031 CAPITAL IMPROVEMENT FUND

#### Expense Summary

	Actuals FY 2015	Actuals FY 2016	Actuals FY 2017	YTD FY 2018	Original FY 2018	Adjusted FY 2018	Budget FY 2019	Budget FY 2020
Depts								
Personnel	\$45,169	\$65,879	\$68,537	\$41,946	0	\$0	\$0	\$0
Capital	\$18,685,295	\$8,827,413	\$48,658,602	\$29,669,779	10,432,890	\$34,023,621	\$58,823,726	\$6,180,596
Total Depts	\$18,730,465	\$8,893,292	\$48,727,139	\$29,711,725	10,432,890	\$34,023,621	\$58,823,726	\$6,180,596
Other								
Interfund Transfer	\$251,079	\$1,297,588	\$1,285,867	\$1,073,580	1,288,297	\$1,288,297	\$1,288,297	\$1,288,297
Ending Balance	\$32,950,023	\$36,922,033	\$31,142,544	\$0	39,816,947	\$38,838,195	\$51,213,921	\$56,132,600

	Actuals FY 2015	Actuals FY 2016	Actuals FY 2017	YTD FY 2018	Original FY 2018	Adjusted FY 2018	Budget FY 2019	Budget FY 2020
Total Other	\$33,201,102	\$38,219,621	\$32,428,411	\$1,073,580	41,105,244	\$40,126,492	\$52,502,218	\$57,420,897
<b>TOTAL</b>	<b>\$51,931,567</b>	<b>\$47,112,913</b>	<b>\$81,155,550</b>	<b>\$30,785,305</b>	<b>51,538,134</b>	<b>\$74,150,113</b>	<b>\$111,325,944</b>	<b>\$63,601,493</b>

## 031 CAPITAL IMPROVEMENT FUND

### Revenue by Type

Revenue By Type	Actuals FY 2015	Actuals FY 2016	Actuals FY 2017	YTD FY 2018	Original FY 2018	Adjusted FY 2018	Budget FY 2019	Budget FY 2020
<b>Sales Tax</b>								
031-31213 RESORT TAX	\$3,602,000	\$4,695,007	\$3,084,250	\$0	2,550,207	\$0	\$2,550,207	\$2,550,207
031-31215 ADDITIONAL RESORT SALES TAX	\$3,787,182	\$4,202,699	\$4,926,202	\$5,866,504	4,600,000	\$4,400,000	\$4,540,000	\$4,650,000
Total Sales Tax	\$7,389,182	\$8,897,706	\$8,010,452	\$5,866,504	7,150,207	\$4,400,000	\$7,090,207	\$7,200,207
<b>Planning Building &amp; Engineering Fees</b>								
031-32361 IMPACT FEES	\$817,666	\$425,365	\$308,787	\$306,011	1,165,000	\$355,000	\$373,000	\$355,000
Total Planning Building & Engineering Fees	\$817,666	\$425,365	\$308,787	\$306,011	1,165,000	\$355,000	\$373,000	\$355,000
<b>Federal Revenue</b>								
031-33110 FEDERAL GRANTS	\$4,091	\$1,044	\$11,140	\$1,044	0	\$0	\$0	\$0
Total Federal Revenue	\$4,091	\$1,044	\$11,140	\$1,044	0	\$0	\$0	\$0
<b>State Revenue</b>								
031-33252 STATE CONTRIBUTION	\$2,042,024	\$12,267	\$11,650	\$11,500	0	\$0	\$0	\$0
031-33261 CLASS C ROAD	\$343,215	\$273,606	\$509,071	\$266,437	360,000	\$360,000	\$360,000	\$360,000
Total State Revenue	\$2,385,239	\$285,873	\$520,721	\$277,937	360,000	\$360,000	\$360,000	\$360,000
<b>County/SP District Revenue</b>								
031-33311 COUNTY CONTRIBUTION	\$50,000	\$50,000	\$581,115	\$1,500,000	50,000	\$1,580,000	\$1,680,000	\$1,580,000
031-33312 RECR, ARTS&PARK-RAP TAX GRANT	\$0	\$0	\$56,201	\$10,000	0	\$10,000	\$0	\$0
031-33313 RESTAURANT TAX GRANT	\$50,000	\$0	\$0	\$0	0	\$0	\$0	\$0
Total County/SP District Revenue	\$100,000	\$50,000	\$637,316	\$1,510,000	50,000	\$1,590,000	\$1,680,000	\$1,580,000
<b>Misc. Revenues</b>								
031-36111 INTEREST EARNINGS	\$176,730	\$273,507	\$406,963	\$18,774	0	\$20,000	\$20,000	\$20,000
031-36210 RENTAL INCOME	\$720	\$30	\$30	\$0	0	\$0	\$0	\$0
031-36310 SALE OF ASSETS	\$1,255,000	\$0	\$2,239,756	\$797,809	0	\$800,000	\$0	\$0
031-36325 GARAGE REVENUE	\$224,820	\$200,761	\$174,917	\$189,117	225,000	\$0	\$0	\$0
031-36911 OTHER MISCELLANEOUS	\$56,401	\$34,841	\$15,340	\$3,592	5,000	\$5,000	\$5,000	\$5,000
Total Misc. Revenues	\$1,713,671	\$509,139	\$2,837,006	\$1,009,293	230,000	\$825,000	\$25,000	\$25,000
<b>Interfund Transactions (CIP/Debt)</b>								
031-38213 GEN FUND TRANS TO FUND 31 CIP	\$0	\$0	\$0	\$0	0	\$3,000,023	\$2,357,042	\$2,564,865

Revenue By Type	Actuals FY 2015	Actuals FY 2016	Actuals FY 2017	YTD FY 2018	Original FY 2018	Adjusted FY 2018	Budget FY 2019	Budget FY 2020
031-38271 TRANS FROM DEBT SERVICE FUND	\$12,069,371	\$3,715,347	\$28,171,029	\$0	0	\$0	\$0	\$0
Total Interfund Transactions (CIP/Debt)	\$12,069,371	\$3,715,347	\$28,171,029	\$0	0	\$3,000,023	\$2,357,042	\$2,564,865
Special Revenues & Resources								
031-39110 DONATIONS	\$0	\$0	\$3,599,329	\$150,000	0	\$150,000	\$0	\$0
031-39126 OTHER CONTRIBUTIONS	\$342,772	\$259,375	\$131,863	\$253,690	300,000	\$300,000	\$300,000	\$300,000
031-39129 LIBRARY FUNDRAISING DONATION	\$3,000	\$17,991	\$5,875	\$5,314	2,500	\$5,000	\$2,500	\$2,500
031-39131 LIB. UNRES-DONATIONS	\$0	\$1,050	\$0	\$0	0	\$0	\$0	\$0
Total Special Revenues & Resources	\$345,772	\$278,416	\$3,737,067	\$409,004	302,500	\$455,000	\$302,500	\$302,500
Bond Proceeds								
031-39220 BOND PROCEEDS	\$0	\$0	\$0	\$0	7,000,000	\$32,022,546	\$60,300,000	\$0
Total Bond Proceeds	\$0	\$0	\$0	\$0	7,000,000	\$32,022,546	\$60,300,000	\$0
Beginning Balance								
031-39990 BEGINNING BALANCE	\$27,106,574	\$32,950,023	\$36,922,033	\$31,142,544	35,280,427	\$31,142,544	\$38,838,195	\$51,213,921
Total Beginning Balance	\$27,106,574	\$32,950,023	\$36,922,033	\$31,142,544	35,280,427	\$31,142,544	\$38,838,195	\$51,213,921
TOTAL	\$51,931,567	\$47,112,913	\$81,155,551	\$40,522,337	51,538,134	\$74,150,113	\$111,325,944	\$63,601,493

## 031 CAPITAL IMPROVEMENT FUND

### Expenditures by Department & Type

	Actuals FY 2015	Actuals FY 2016	Actuals FY 2017	YTD FY 2018	Original FY 2018	Adjusted FY 2018	Budget FY 2019	Budget FY 2020
40821 TRANS TO OTHER FUND								
Interfund Transfer	\$251,079	\$1,297,588	\$1,285,867	\$1,073,580	1,288,297	\$1,288,297	\$1,288,297	\$1,288,297
Total 40821 TRANS TO OTHER FUND	\$251,079	\$1,297,588	\$1,285,867	\$1,073,580	1,288,297	\$1,288,297	\$1,288,297	\$1,288,297
40999 END BAL SUR(DEF)								
Ending Balance	\$32,950,023	\$36,922,033	\$31,142,544	\$0	39,816,947	\$38,838,195	\$51,213,921	\$56,132,600
Total 40999 END BAL SUR(DEF)	\$32,950,023	\$36,922,033	\$31,142,544	\$0	39,816,947	\$38,838,195	\$51,213,921	\$56,132,600
43300 FIVE YEAR CIP								
Capital	\$2,000,000	\$0	\$0	\$0	0	\$0	\$0	\$0
Total 43300 FIVE YEAR CIP	\$2,000,000	\$0	\$0	\$0	0	\$0	\$0	\$0
43301 ENGINEERING & PLANNING								
Capital	\$0	\$14,880	\$3,562	\$0	0	\$0	\$33,000	\$0
Total 43301 ENGINEERING & PLANNING	\$0	\$14,880	\$3,562	\$0	0	\$0	\$33,000	\$0
43302 INFORMATION SYSTEMS ENHANCEMENT								
Capital	\$26,458	\$0	\$22,373	\$0	0	\$0	\$0	\$0
Total 43302 INFORMATION SYSTEMS ENHANCEMENT	\$26,458	\$0	\$22,373	\$0	0	\$0	\$0	\$0



	Actuals FY 2015	Actuals FY 2016	Actuals FY 2017	YTD FY 2018	Original FY 2018	Adjusted FY 2018	Budget FY 2019	Budget FY 2020
Capital	\$8,627	\$201,073	\$0	\$0	0	\$0	\$0	\$0
Total 43411 NEIGHBORHOOD PARKS	\$8,627	\$201,073	\$0	\$0	0	\$0	\$0	\$0
43421 BONANZA DRIVE RECONSTRUCTION								
Capital	\$3,881	\$0	\$0	\$0	0	\$0	\$0	\$0
Total 43421 BONANZA DRIVE RECONSTRUCTION	\$3,881	\$0	\$0	\$0	0	\$0	\$0	\$0
43456 QUINN'S ICE/FIELDS PHASE II								
Capital	\$0	\$985	\$447	\$4,950	0	\$0	\$0	\$0
Total 43456 QUINN'S ICE/FIELDS PHASE II	\$0	\$985	\$447	\$4,950	0	\$0	\$0	\$0
43472 RACQUET CLUB PROGRAM EQUIPMENT REPLACEME								
Capital	\$69,745	\$4,958	\$162,333	\$13,119	65,000	\$65,000	\$65,000	\$65,000
Total 43472 RACQUET CLUB PROGRAM EQUIPMENT REPLACEME	\$69,745	\$4,958	\$162,333	\$13,119	65,000	\$65,000	\$65,000	\$65,000
43478 ASSET MGNT/REPLACEMENT PROGRAM								
Capital	\$546,209	\$727,269	\$570,811	\$304,163	552,709	\$552,709	\$552,709	\$552,709
Total 43478 ASSET MGNT/REPLACEMENT PROGRAM	\$546,209	\$727,269	\$570,811	\$304,163	552,709	\$552,709	\$552,709	\$552,709
43482 ICE FACILITY CAPITAL REPLACEMENT								
Capital	\$40,124	\$141,042	\$76,328	\$6,594	100,000	\$160,000	\$360,000	\$160,000
Total 43482 ICE FACILITY CAPITAL REPLACEMENT	\$40,124	\$141,042	\$76,328	\$6,594	100,000	\$160,000	\$360,000	\$160,000
43488 OTIS PHASE II(A)								
Capital	\$228,057	\$147,121	\$0	\$0	0	\$0	\$0	\$0
Total 43488 OTIS PHASE II(A)	\$228,057	\$147,121	\$0	\$0	0	\$0	\$0	\$0
43490 OTIS PHASE III(A)								
Personnel	\$0	\$519	\$656	\$330	0	\$0	\$0	\$0
Capital	\$3,670	\$501,327	\$5,301	\$1,168,822	3,133,333	\$896,677	\$0	\$0
Total 43490 OTIS PHASE III(A)	\$3,670	\$501,846	\$5,957	\$1,169,152	3,133,333	\$896,677	\$0	\$0
43493 ICE FACILITY CAPITAL IMPROVEMENTS								
Capital	\$588	\$6,880	\$7,727	\$20,000	0	\$0	\$0	\$0
Total 43493 ICE FACILITY CAPITAL IMPROVEMENTS	\$588	\$6,880	\$7,727	\$20,000	0	\$0	\$0	\$0
43512 CHINA BRIDGE IMPROVEMENTS & EQUIPMENT								
Capital	\$0	\$0	\$2,120	\$39,319	0	\$0	\$0	\$0
Total 43512 CHINA BRIDGE IMPROVEMENTS & EQUIPMENT	\$0	\$0	\$2,120	\$39,319	0	\$0	\$0	\$0
43526 WALKABILITY IMPLEMENTATION								
Personnel	\$5,457	\$7,256	\$8,059	\$4,592	0	\$0	\$0	\$0
Capital	\$329,452	\$1,078,314	\$115,310	\$-5,645	0	\$0	\$0	\$0
Total 43526 WALKABILITY IMPLEMENTATION	\$334,910	\$1,085,570	\$123,369	\$-1,053	0	\$0	\$0	\$0
43529 WALKABILITY MAINTENANCE								
Capital	\$36,937	\$89,367	\$41,108	\$40,890	40,500	\$40,500	\$40,500	\$40,500
Total 43529 WALKABILITY MAINTENANCE	\$36,937	\$89,367	\$41,108	\$40,890	40,500	\$40,500	\$40,500	\$40,500
43535 CHINA BRIDGE GARAGE EVENT PARKING								
Capital	\$89,008	\$0	\$0	\$0	0	\$0	\$0	\$0
Total 43535 CHINA BRIDGE GARAGE EVENT PARKING	\$89,008	\$0	\$0	\$0	0	\$0	\$0	\$0
43542 EMERGENCY MANAGEMENT PROGRAM START UP								

	Actuals FY 2015	Actuals FY 2016	Actuals FY 2017	YTD FY 2018	Original FY 2018	Adjusted FY 2018	Budget FY 2019	Budget FY 2020
Capital	\$14,134	\$13,936	\$6,687	\$3,263	10,000	\$15,000	\$15,000	\$0
Total 43542 EMERGENCY MANAGEMENT PROGRAM START UP	\$14,134	\$13,936	\$6,687	\$3,263	10,000	\$15,000	\$15,000	\$0
43548 SNOW PLOW BLADE REPLACEMENT								
Capital	\$0	\$0	\$0	\$0	0	\$-7,125	\$0	\$0
Total 43548 SNOW PLOW BLADE REPLACEMENT	\$0	\$0	\$0	\$0	0	\$-7,125	\$0	\$0
43559 DREDGE PROSPECTOR POND								
Capital	\$0	\$0	\$0	\$0	0	\$0	\$200,000	\$0
Total 43559 DREDGE PROSPECTOR POND	\$0	\$0	\$0	\$0	0	\$0	\$200,000	\$0
43577 IRRIGATION CONTROL REPLACEMENT								
Capital	\$0	\$38,366	\$15,480	\$30,000	20,000	\$20,000	\$20,000	\$0
Total 43577 IRRIGATION CONTROL REPLACEMENT	\$0	\$38,366	\$15,480	\$30,000	20,000	\$20,000	\$20,000	\$0
43578 ELECTRONIC RECORD ARCHIVING								
Capital	\$6,148	\$0	\$0	\$0	0	\$95,000	\$0	\$0
Total 43578 ELECTRONIC RECORD ARCHIVING	\$6,148	\$0	\$0	\$0	0	\$95,000	\$0	\$0
43589 STORM WATER IMPROVEMENTS								
Capital	\$394,725	\$395,330	\$105,472	\$42,666	300,000	\$300,000	\$66,150	\$0
Total 43589 STORM WATER IMPROVEMENTS	\$394,725	\$395,330	\$105,472	\$42,666	300,000	\$300,000	\$66,150	\$0
43598 SECURITY PROJECTS								
Capital	\$34,792	\$44,917	\$65,476	\$15,600	50,000	\$75,000	\$75,000	\$0
Total 43598 SECURITY PROJECTS	\$34,792	\$44,917	\$65,476	\$15,600	50,000	\$75,000	\$75,000	\$0
43601 SOILS REPOSITORY								
Capital	\$0	\$0	\$0	\$0	162,000	\$532,000	\$0	\$0
Total 43601 SOILS REPOSITORY	\$0	\$0	\$0	\$0	162,000	\$532,000	\$0	\$0
43606 ENVIRONMENTAL REVOLVING LOAN FUND								
Capital	\$44,488	\$0	\$0	\$0	0	\$0	\$0	\$0
Total 43606 ENVIRONMENTAL REVOLVING LOAN FUND	\$44,488	\$0	\$0	\$0	0	\$0	\$0	\$0
43607 DT ENHANCEMENT PHASE 2								
Personnel	\$39,712	\$57,300	\$59,765	\$27,621	0	\$0	\$0	\$0
Capital	\$2,575,577	\$1,241,522	\$334,320	\$348,508	1,600,000	\$1,121,027	\$0	\$0
Total 43607 DT ENHANCEMENT PHASE 2	\$2,615,289	\$1,298,822	\$394,085	\$376,129	1,600,000	\$1,121,027	\$0	\$0
43615 ROYAL STREET								
Capital	\$995,994	\$0	\$0	\$0	0	\$-852,572	\$0	\$0
Total 43615 ROYAL STREET	\$995,994	\$0	\$0	\$0	0	\$-852,572	\$0	\$0
43618 STORM WATER UTILITY STUDY								
Capital	\$0	\$26,380	\$0	\$0	0	\$0	\$0	\$0
Total 43618 STORM WATER UTILITY STUDY	\$0	\$26,380	\$0	\$0	0	\$0	\$0	\$0
43622 IRONHORSE ELECTRONIC ACCESS CONTROL								
Capital	\$0	\$0	\$0	\$25,000	0	\$0	\$0	\$0
Total 43622 IRONHORSE ELECTRONIC ACCESS CONTROL	\$0	\$0	\$0	\$25,000	0	\$0	\$0	\$0
43626 APP DEVELOPMENT								
Capital	\$602	\$2,625	\$24,980	\$0	0	\$0	\$0	\$0

	Actuals FY 2015	Actuals FY 2016	Actuals FY 2017	YTD FY 2018	Original FY 2018	Adjusted FY 2018	Budget FY 2019	Budget FY 2020
Total 43626 APP DEVELOPMENT	\$602	\$2,625	\$24,980	\$0	0	\$0	\$0	\$0
43628 CEMETERY IMPROVEMENTS								
Capital	\$4,147	\$497	\$500	\$700	0	\$0	\$0	\$0
Total 43628 CEMETERY IMPROVEMENTS	\$4,147	\$497	\$500	\$700	0	\$0	\$0	\$0
43629 AQUATICS EQUIPMENT REPLACEMENT								
Capital	\$9,416	\$22,408	\$7,495	\$8,543	15,000	\$15,000	\$15,000	\$15,000
Total 43629 AQUATICS EQUIPMENT REPLACEMENT	\$9,416	\$22,408	\$7,495	\$8,543	15,000	\$15,000	\$15,000	\$15,000
43635 HISTORIC PRESERVATION								
Capital	\$80,821	\$0	\$0	\$0	0	\$0	\$0	\$0
Total 43635 HISTORIC PRESERVATION	\$80,821	\$0	\$0	\$0	0	\$0	\$0	\$0
43643 OPEN SPACE ACQUISITION								
Capital	\$8,645,097	\$258,522	\$0	\$17,709	1,100,000	\$-1,600,000	\$0	\$0
Total 43643 OPEN SPACE ACQUISITION	\$8,645,097	\$258,522	\$0	\$17,709	1,100,000	\$-1,600,000	\$0	\$0
43645 PROSPECTOR DRAIN								
Capital	\$456,377	\$286,334	\$134,168	\$35,504	300,000	\$300,000	\$0	\$0
Total 43645 PROSPECTOR DRAIN	\$456,377	\$286,334	\$134,168	\$35,504	300,000	\$300,000	\$0	\$0
43656 DEER VALLEY DR PHS II								
Capital	\$164,655	\$509,897	\$45,429	\$0	0	\$-27,708	\$0	\$0
Total 43656 DEER VALLEY DR PHS II	\$164,655	\$509,897	\$45,429	\$0	0	\$-27,708	\$0	\$0
43657 BON PARK/RMP SUBSTATION RELOC/MIT								
Capital	\$0	\$16,765	\$12,919	\$96,182	0	\$0	\$0	\$0
Total 43657 BON PARK/RMP SUBSTATION RELOC/MIT	\$0	\$16,765	\$12,919	\$96,182	0	\$0	\$0	\$0
43659 FITNESS IN THE PARK								
Capital	\$16,715	\$0	\$0	\$0	0	\$0	\$0	\$0
Total 43659 FITNESS IN THE PARK	\$16,715	\$0	\$0	\$0	0	\$0	\$0	\$0
43661 DOG PARK IMPRVMT								
Capital	\$8,097	\$0	\$0	\$0	5,000	\$5,000	\$5,000	\$5,000
Total 43661 DOG PARK IMPRVMT	\$8,097	\$0	\$0	\$0	5,000	\$5,000	\$5,000	\$5,000
43662 NETWORK/SECURITY ENHANCE								
Capital	\$80,000	\$0	\$108	\$29,272	68,000	\$85,500	\$57,500	\$0
Total 43662 NETWORK/SECURITY ENHANCE	\$80,000	\$0	\$108	\$29,272	68,000	\$85,500	\$57,500	\$0
43663 WEBSITE REMODEL								
Capital	\$12,311	\$12,311	\$0	\$0	0	\$0	\$0	\$0
Total 43663 WEBSITE REMODEL	\$12,311	\$12,311	\$0	\$0	0	\$0	\$0	\$0
43664 OUTDOOR TENNIS COURT REBUILD								
Capital	\$108,803	\$0	\$0	\$0	0	\$0	\$0	\$0
Total 43664 OUTDOOR TENNIS COURT REBUILD	\$108,803	\$0	\$0	\$0	0	\$0	\$0	\$0
43665 OLD TOWN STAIRS								
Capital	\$0	\$28,724	\$0	\$0	0	\$0	\$0	\$0
Total 43665 OLD TOWN STAIRS	\$0	\$28,724	\$0	\$0	0	\$0	\$0	\$0
43669 RECREATION SOFTWARE								

	Actuals FY 2015	Actuals FY 2016	Actuals FY 2017	YTD FY 2018	Original FY 2018	Adjusted FY 2018	Budget FY 2019	Budget FY 2020
Capital	\$1,631	\$0	\$0	\$0	0	\$12,000	\$0	\$0
Total 43669 RECREATION SOFTWARE	\$1,631	\$0	\$0	\$0	0	\$12,000	\$0	\$0
43670 MS INFRASTRUCTURE MAINT								
Capital	\$9,935	\$52,066	\$34,660	\$23,355	100,000	\$100,000	\$100,000	\$100,000
Total 43670 MS INFRASTRUCTURE MAINT	\$9,935	\$52,066	\$34,660	\$23,355	100,000	\$100,000	\$100,000	\$100,000
43674 SURVEY MONUMENT RE-ESTABLISHMENT								
Capital	\$5,335	\$14,665	\$0	\$0	0	\$0	\$15,000	\$15,000
Total 43674 SURVEY MONUMENT RE-ESTABLISHMENT	\$5,335	\$14,665	\$0	\$0	0	\$0	\$15,000	\$15,000
43675 HISTORIC WALL/HILLSIDE AVE								
Capital	\$6,900	\$0	\$0	\$0	0	\$0	\$0	\$0
Total 43675 HISTORIC WALL/HILLSIDE AVE	\$6,900	\$0	\$0	\$0	0	\$0	\$0	\$0
43676 ENGINEERING SMALL PROJECTS								
Capital	\$14,130	\$73,626	\$1,450	\$0	0	\$0	\$0	\$0
Total 43676 ENGINEERING SMALL PROJECTS	\$14,130	\$73,626	\$1,450	\$0	0	\$0	\$0	\$0
43677 PROSPECTOR AVE RECONSTRUCTION								
Capital	\$0	\$0	\$27,579	\$-15,343	200,000	\$250,000	\$0	\$0
Total 43677 PROSPECTOR AVE RECONSTRUCTION	\$0	\$0	\$27,579	\$-15,343	200,000	\$250,000	\$0	\$0
43680 FIBER CONNECTION TO QUINN'S ICE & WATER								
Capital	\$0	\$61,624	\$3,376	\$44,223	0	\$0	\$0	\$0
Total 43680 FIBER CONNECTION TO QUINN'S ICE & WATER	\$0	\$61,624	\$3,376	\$44,223	0	\$0	\$0	\$0
43681 LIBRARY TECH EQUIP REPLACE								
Capital	\$19,981	\$0	\$0	\$0	24,387	\$24,387	\$24,387	\$24,387
Total 43681 LIBRARY TECH EQUIP REPLACE	\$19,981	\$0	\$0	\$0	24,387	\$24,387	\$24,387	\$24,387
43682 COUNCIL CHAMBERS ADV TECH UPGRADES								
Capital	\$0	\$0	\$11,750	\$0	0	\$-40,250	\$0	\$0
Total 43682 COUNCIL CHAMBERS ADV TECH UPGRADES	\$0	\$0	\$11,750	\$0	0	\$-40,250	\$0	\$0
43692 SOLAR INSTALLATION - MARC								
Capital	\$296,092	\$167,326	\$0	\$0	0	\$0	\$0	\$0
Total 43692 SOLAR INSTALLATION - MARC	\$296,092	\$167,326	\$0	\$0	0	\$0	\$0	\$0
43694 MCPOLIN FARM BARN SEISMIC UPGRADE								
Capital	\$0	\$93,078	\$1,023,253	\$0	0	\$-38,699	\$0	\$0
Total 43694 MCPOLIN FARM BARN SEISMIC UPGRADE	\$0	\$93,078	\$1,023,253	\$0	0	\$-38,699	\$0	\$0
43695 SNOW STORAGE LOT								
Capital	\$0	\$169,974	\$0	\$0	0	\$0	\$0	\$0
Total 43695 SNOW STORAGE LOT	\$0	\$169,974	\$0	\$0	0	\$0	\$0	\$0
43698 PARKS IRRIGATION SYSTEM EFFICIENCY IMPRO								
Capital	\$0	\$14,525	\$35,166	\$1,010	25,000	\$25,000	\$25,000	\$25,000
Total 43698 PARKS IRRIGATION SYSTEM EFFICIENCY IMPRO	\$0	\$14,525	\$35,166	\$1,010	25,000	\$25,000	\$25,000	\$25,000
43699 REMOTE SNOW STORAGE SITE IMPROVEMENTS								
Capital	\$0	\$19,581	\$5,521	\$0	50,000	\$50,000	\$0	\$0
Total 43699 REMOTE SNOW STORAGE SITE IMPROVEMENTS	\$0	\$19,581	\$5,521	\$0	50,000	\$50,000	\$0	\$0

	Actuals FY 2015	Actuals FY 2016	Actuals FY 2017	YTD FY 2018	Original FY 2018	Adjusted FY 2018	Budget FY 2019	Budget FY 2020
43700 STREETS AND WATER MAINTENANCE BUILDING								
Personnel	\$0	\$804	\$58	\$0	0	\$0	\$0	\$0
Capital	\$0	\$38,348	\$931,451	\$255,467	596,361	\$596,361	\$0	\$0
Total 43700 STREETS AND WATER MAINTENANCE BUILDING	\$0	\$39,151	\$931,509	\$255,467	596,361	\$596,361	\$0	\$0
43704 EXPAND RENTAL LOCKER CAPACITY								
Capital	\$0	\$8,518	\$0	\$0	0	\$0	\$0	\$0
Total 43704 EXPAND RENTAL LOCKER CAPACITY	\$0	\$8,518	\$0	\$0	0	\$0	\$0	\$0
43705 PRIVATE LAND ACQUISTION #1								
Capital	\$0	\$258,522	\$0	\$0	0	\$0	\$0	\$0
Total 43705 PRIVATE LAND ACQUISTION #1	\$0	\$258,522	\$0	\$0	0	\$0	\$0	\$0
43709 LAND ACQUISITION/BANKING PROGRAM								
Capital	\$0	\$0	\$4,725,155	\$0	0	\$0	\$0	\$0
Total 43709 LAND ACQUISITION/BANKING PROGRAM	\$0	\$0	\$4,725,155	\$0	0	\$0	\$0	\$0
43713 MASTER PLAN RECREATION AMENITIES								
Capital	\$0	\$63,362	\$-8,947	\$0	0	\$0	\$0	\$0
Total 43713 MASTER PLAN RECREATION AMENITIES	\$0	\$63,362	\$-8,947	\$0	0	\$0	\$0	\$0
43714 COMSTOCK TUNNEL DISCHARGE								
Capital	\$19,046	\$58,080	\$0	\$0	0	\$0	\$0	\$0
Total 43714 COMSTOCK TUNNEL DISCHARGE	\$19,046	\$58,080	\$0	\$0	0	\$0	\$0	\$0
43719 REPLACEMENT OF DATA BACKUP SYSTEM								
Capital	\$0	\$99,999	\$0	\$160	0	\$-1	\$0	\$0
Total 43719 REPLACEMENT OF DATA BACKUP SYSTEM	\$0	\$99,999	\$0	\$160	0	\$-1	\$0	\$0
43720 VIDEO STORAGE ARRAY								
Capital	\$0	\$40,000	\$0	\$0	0	\$60,000	\$0	\$0
Total 43720 VIDEO STORAGE ARRAY	\$0	\$40,000	\$0	\$0	0	\$60,000	\$0	\$0
43726 BUILDING PERMIT ISSUANCE SOFTWARE								
Capital	\$0	\$0	\$0	\$0	0	\$-188,000	\$0	\$0
Total 43726 BUILDING PERMIT ISSUANCE SOFTWARE	\$0	\$0	\$0	\$0	0	\$-188,000	\$0	\$0
43727 LED STREET LIGHTS PHASE 1								
Capital	\$0	\$54,960	\$7,817	\$8,306	0	\$0	\$0	\$0
Total 43727 LED STREET LIGHTS PHASE 1	\$0	\$54,960	\$7,817	\$8,306	0	\$0	\$0	\$0
43728 BUS STOP PLAY PROJECT								
Capital	\$0	\$19,050	\$950	\$0	0	\$0	\$0	\$0
Total 43728 BUS STOP PLAY PROJECT	\$0	\$19,050	\$950	\$0	0	\$0	\$0	\$0
43736 DOWNTOWN PROJECTS - PHASE III								
Capital	\$247	\$62,991	\$102,421	\$0	0	\$-834,342	\$0	\$0
Total 43736 DOWNTOWN PROJECTS - PHASE III	\$247	\$62,991	\$102,421	\$0	0	\$-834,342	\$0	\$0
43737 LITTLE BESSIE STORM DRAINS								
Capital	\$7,677	\$209,328	\$0	\$0	0	\$-52,995	\$0	\$0
Total 43737 LITTLE BESSIE STORM DRAINS	\$7,677	\$209,328	\$0	\$0	0	\$-52,995	\$0	\$0
43742 PARK AVE. RECONSTRUCTION								

	Actuals FY 2015	Actuals FY 2016	Actuals FY 2017	YTD FY 2018	Original FY 2018	Adjusted FY 2018	Budget FY 2019	Budget FY 2020
Capital	\$0	\$0	\$0	\$0	0	\$0	\$292,000	\$1,788,000
Total 43742 PARK AVE. RECONSTRUCTION	\$0	\$0	\$0	\$0	0	\$0	\$292,000	\$1,788,000
43743 RECREATION BLDG. CITY PARK								
Capital	\$0	\$0	\$0	\$0	0	\$500,000	\$300,000	\$0
Total 43743 RECREATION BLDG. CITY PARK	\$0	\$0	\$0	\$0	0	\$500,000	\$300,000	\$0
43744 VMS REPLACEMENT								
Capital	\$0	\$0	\$37,836	\$0	0	\$0	\$0	\$0
Total 43744 VMS REPLACEMENT	\$0	\$0	\$37,836	\$0	0	\$0	\$0	\$0
43758 GUARDRAIL ROYAL & DEER VALLEY DRIVE								
Capital	\$0	\$0	\$0	\$324	0	\$0	\$0	\$0
Total 43758 GUARDRAIL ROYAL & DEER VALLEY DRIVE	\$0	\$0	\$0	\$324	0	\$0	\$0	\$0
43759 DOWNTOWN PROJECTS PLAZAS								
Capital	\$0	\$0	\$216,154	\$57,638	0	\$-7,477,454	\$0	\$0
Total 43759 DOWNTOWN PROJECTS PLAZAS	\$0	\$0	\$216,154	\$57,638	0	\$-7,477,454	\$0	\$0
43760 ADDITIONAL DOWNTOWN PROJECTS								
Capital	\$0	\$0	\$0	\$0	0	\$0	\$0	\$1,200,000
Total 43760 ADDITIONAL DOWNTOWN PROJECTS	\$0	\$0	\$0	\$0	0	\$0	\$0	\$1,200,000
43776 VEHICLE & EQUIP REPLACE								
Capital	\$0	\$0	\$0	\$0	70,000	\$70,000	\$70,000	\$0
Total 43776 VEHICLE & EQUIP REPLACE	\$0	\$0	\$0	\$0	70,000	\$70,000	\$70,000	\$0
43777 PROSPECTOR AVE STORM WATER								
Capital	\$0	\$0	\$0	\$0	360,000	\$360,000	\$0	\$0
Total 43777 PROSPECTOR AVE STORM WATER	\$0	\$0	\$0	\$0	360,000	\$360,000	\$0	\$0
43779 PARK AVE STORM DRAIN								
Capital	\$0	\$0	\$0	\$0	0	\$0	\$0	\$750,000
Total 43779 PARK AVE STORM DRAIN	\$0	\$0	\$0	\$0	0	\$0	\$0	\$750,000
43782 PC MARC TENNIS COURT RESURFACE								
Capital	\$0	\$0	\$0	\$0	0	\$0	\$17,000	\$0
Total 43782 PC MARC TENNIS COURT RESURFACE	\$0	\$0	\$0	\$0	0	\$0	\$17,000	\$0
43783 CORE FABRIC EXTENDER								
Capital	\$0	\$0	\$0	\$6,000	6,000	\$6,000	\$0	\$0
Total 43783 CORE FABRIC EXTENDER	\$0	\$0	\$0	\$6,000	6,000	\$6,000	\$0	\$0
43788 TIMEKEEPING SOFTWARE UPGRADE								
Capital	\$0	\$0	\$0	\$0	10,000	\$10,000	\$0	\$0
Total 43788 TIMEKEEPING SOFTWARE UPGRADE	\$0	\$0	\$0	\$0	10,000	\$10,000	\$0	\$0
43793 MOBILE MANAGEMENT SERVER								
Capital	\$0	\$0	\$0	\$0	35,100	\$35,100	\$0	\$0
Total 43793 MOBILE MANAGEMENT SERVER	\$0	\$0	\$0	\$0	35,100	\$35,100	\$0	\$0
43798 WINDOWS 10 CLIENT LICENSES								
Capital	\$0	\$0	\$0	\$5,500	5,500	\$5,500	\$0	\$0
Total 43798 WINDOWS 10 CLIENT LICENSES	\$0	\$0	\$0	\$5,500	5,500	\$5,500	\$0	\$0

	Actuals FY 2015	Actuals FY 2016	Actuals FY 2017	YTD FY 2018	Original FY 2018	Adjusted FY 2018	Budget FY 2019	Budget FY 2020
43803 SWEDE SIDEWALKS								
Capital	\$0	\$0	\$0	\$0	50,000	\$-50,000	\$0	\$0
Total 43803 SWEDE SIDEWALKS	\$0	\$0	\$0	\$0	50,000	\$-50,000	\$0	\$0
43804 BONANZA FLATS								
Capital	\$0	\$0	\$38,033,655	\$0	0	\$0	\$0	\$0
Total 43804 BONANZA FLATS	\$0	\$0	\$38,033,655	\$0	0	\$0	\$0	\$0
43816 SPORTS FIELD - TURF AERATOR								
Capital	\$0	\$0	\$0	\$26,000	26,000	\$26,000	\$0	\$0
Total 43816 SPORTS FIELD - TURF AERATOR	\$0	\$0	\$0	\$26,000	26,000	\$26,000	\$0	\$0
43817 ARTS & CULTURE PROJECT								
Capital	\$0	\$0	\$0	\$19,397,809	0	\$19,500,000	\$0	\$0
Total 43817 ARTS & CULTURE PROJECT	\$0	\$0	\$0	\$19,397,809	0	\$19,500,000	\$0	\$0
43818 CENTRAL PARK CITY CONDOS								
Capital	\$0	\$0	\$0	\$1,425	0	\$4,221,780	\$0	\$0
Total 43818 CENTRAL PARK CITY CONDOS	\$0	\$0	\$0	\$1,425	0	\$4,221,780	\$0	\$0
43819 MULTI-GENERATION HOUSING								
Capital	\$0	\$0	\$0	\$0	0	\$4,644,226	\$0	\$0
Total 43819 MULTI-GENERATION HOUSING	\$0	\$0	\$0	\$0	0	\$4,644,226	\$0	\$0
43820 TREASURE HILL								
Capital	\$0	\$0	\$0	\$6,000,000	0	\$9,000,000	\$55,000,000	\$0
Total 43820 TREASURE HILL	\$0	\$0	\$0	\$6,000,000	0	\$9,000,000	\$55,000,000	\$0
43835 GIS: GEOEVENT SERVER LICENSE								
Capital	\$0	\$0	\$0	\$0	0	\$0	\$0	\$5,000
Total 43835 GIS: GEOEVENT SERVER LICENSE	\$0	\$0	\$0	\$0	0	\$0	\$0	\$5,000
43838 OFFICE 2016 LICENSES								
Capital	\$0	\$0	\$0	\$0	0	\$50,000	\$67,480	\$0
Total 43838 OFFICE 2016 LICENSES	\$0	\$0	\$0	\$0	0	\$50,000	\$67,480	\$0
43841 BUBBLE REPAIR								
Capital	\$0	\$0	\$0	\$0	0	\$15,000	\$15,000	\$0
Total 43841 BUBBLE REPAIR	\$0	\$0	\$0	\$0	0	\$15,000	\$15,000	\$0
<b>TOTAL</b>	<b>\$51,931,567</b>	<b>\$47,112,913</b>	<b>\$81,155,551</b>	<b>\$30,785,306</b>	<b>51,538,135</b>	<b>\$74,150,114</b>	<b>\$111,325,945</b>	<b>\$63,601,494</b>

## REDEVELOPMENT AGENCY-LOWER PRK - Budget Summary

### 033 REDEVELOPMENT AGENCY-

#### Revenue Summary

	Actuals FY 2015	Actuals FY 2016	Actuals FY 2017	YTD FY 2018	Original FY 2018	Adjusted FY 2018	Budget FY 2019	Budget FY 2020
Revenues								
Misc. Revenues	\$26,634	\$728,943	\$12,139	\$1,981,900	10,965,551	\$1,981,900	\$6,000,000	\$10,965,551
Interfund Transactions (CIP/Debt)	\$2,070,548	\$1,641,125	\$1,641,125	\$1,367,600	1,641,125	\$1,641,125	\$1,641,125	\$1,641,125
Bond Proceeds	\$0	\$0	\$0	\$0	0	\$0	\$0	\$10,000,000
Total Revenues	\$2,097,182	\$2,370,068	\$1,653,264	\$3,349,500	12,606,676	\$3,623,025	\$7,641,125	\$22,606,676
Other								
Beginning Balance	\$8,183,095	\$555,559	\$746,751	\$738,741	61,453	\$738,741	\$21,365,965	\$27,902,090
Total Other	\$8,183,095	\$555,559	\$746,751	\$738,741	61,453	\$738,741	\$21,365,965	\$27,902,090
TOTAL	\$10,280,277	\$2,925,627	\$2,400,015	\$4,088,241	12,668,129	\$4,361,766	\$29,007,090	\$50,508,766

### 033 REDEVELOPMENT AGENCY-

#### Expense Summary

	Actuals FY 2015	Actuals FY 2016	Actuals FY 2017	YTD FY 2018	Original FY 2018	Adjusted FY 2018	Budget FY 2019	Budget FY 2020
Depts								
Personnel	\$7,861	\$7,727	\$2,624	\$24,807	0	\$0	\$0	\$0
Mat, Suppls, Services	\$543,620	\$0	\$0	\$0	0	\$0	\$0	\$0
Capital	\$8,846,299	\$1,847,149	\$1,658,650	\$2,181,986	1,296,000	\$-17,004,199	\$1,105,000	\$19,400,200
Total Depts	\$9,397,781	\$1,854,876	\$1,661,274	\$2,206,792	1,296,000	\$-17,004,199	\$1,105,000	\$19,400,200
Other								
Interfund Transfer	\$326,938	\$324,000	\$0	\$0	0	\$0	\$0	\$0
Ending Balance	\$555,559	\$746,751	\$738,741	\$0	11,372,129	\$21,365,965	\$27,902,090	\$31,108,566
Total Other	\$882,497	\$1,070,751	\$738,741	\$0	11,372,129	\$21,365,965	\$27,902,090	\$31,108,566
TOTAL	\$10,280,278	\$2,925,627	\$2,400,015	\$2,206,792	12,668,129	\$4,361,766	\$29,007,090	\$50,508,766

**033 REDEVELOPMENT AGENCY-**

**Revenue by Type**

Revenue By Type	Actuals FY 2015	Actuals FY 2016	Actuals FY 2017	YTD FY 2018	Original FY 2018	Adjusted FY 2018	Budget FY 2019	Budget FY 2020
Misc. Revenues								
033-36111 INTEREST EARNINGS	\$26,634	\$7,120	\$12,139	\$0	0	\$0	\$0	\$0
033-36310 SALE OF ASSETS	\$0	\$721,823	\$0	\$1,981,900	10,965,551	\$1,981,900	\$6,000,000	\$10,965,551
Total Misc. Revenues	\$26,634	\$728,943	\$12,139	\$1,981,900	10,965,551	\$1,981,900	\$6,000,000	\$10,965,551
Interfund Transactions (CIP/Debt)								
033-38275 TRANS FROM LPA RDA SRF	\$2,070,548	\$1,641,125	\$1,641,125	\$1,367,600	1,641,125	\$1,641,125	\$1,641,125	\$1,641,125
Total Interfund Transactions (CIP/Debt)	\$2,070,548	\$1,641,125	\$1,641,125	\$1,367,600	1,641,125	\$1,641,125	\$1,641,125	\$1,641,125
Bond Proceeds								
033-39220 BOND PROCEEDS	\$0	\$0	\$0	\$0	0	\$0	\$0	\$10,000,000
Total Bond Proceeds	\$0	\$0	\$0	\$0	0	\$0	\$0	\$10,000,000
Beginning Balance								
033-39990 BEGINNING BALANCE	\$8,183,095	\$555,559	\$746,751	\$738,741	61,453	\$738,741	\$21,365,965	\$27,902,090
Total Beginning Balance	\$8,183,095	\$555,559	\$746,751	\$738,741	61,453	\$738,741	\$21,365,965	\$27,902,090
<b>TOTAL</b>	<b>\$10,280,277</b>	<b>\$2,925,627</b>	<b>\$2,400,015</b>	<b>\$4,088,241</b>	<b>12,668,129</b>	<b>\$4,361,766</b>	<b>\$29,007,090</b>	<b>\$50,508,766</b>

**033 REDEVELOPMENT AGENCY-**

**Expenditures by Department & Type**

	Actuals FY 2015	Actuals FY 2016	Actuals FY 2017	YTD FY 2018	Original FY 2018	Adjusted FY 2018	Budget FY 2019	Budget FY 2020
40624 RDA MITIGATION								
Mat, Suppls, Services	\$543,620	\$0	\$0	\$0	0	\$0	\$0	\$0
Total 40624 RDA MITIGATION	\$543,620	\$0	\$0	\$0	0	\$0	\$0	\$0
40821 TRANS TO OTHER FUND								
Interfund Transfer	\$326,938	\$324,000	\$0	\$0	0	\$0	\$0	\$0
Total 40821 TRANS TO OTHER FUND	\$326,938	\$324,000	\$0	\$0	0	\$0	\$0	\$0
40999 END BAL SUR(DEF)								
Ending Balance	\$555,559	\$746,751	\$738,741	\$0	11,372,129	\$21,365,965	\$27,902,090	\$31,108,566
Total 40999 END BAL SUR(DEF)	\$555,559	\$746,751	\$738,741	\$0	11,372,129	\$21,365,965	\$27,902,090	\$31,108,566
43309 CITY PARK IMPROVEMENTS								
Capital	\$25,894	\$0	\$0	\$0	100,000	\$100,000	\$100,000	\$100,000



	Actuals FY 2015	Actuals FY 2016	Actuals FY 2017	YTD FY 2018	Original FY 2018	Adjusted FY 2018	Budget FY 2019	Budget FY 2020
Personnel	\$0	\$0	\$0	\$9,776	0	\$0	\$0	\$0
Capital	\$0	\$0	\$0	\$28,292	0	\$50,000	\$1,000,000	\$19,295,200
Total 43711 NEIGHBORHOOD PRESERVATION PROGRAM	\$0	\$0	\$0	\$38,067	0	\$50,000	\$1,000,000	\$19,295,200
43730 PUBLIC ART								
Capital	\$0	\$0	\$0	\$0	25,000	\$25,000	\$0	\$0
Total 43730 PUBLIC ART	\$0	\$0	\$0	\$0	25,000	\$25,000	\$0	\$0
43741 SNOW CREEK BRIDGE								
Capital	\$0	\$0	\$8,400	\$11,220	0	\$-30,380	\$0	\$0
Total 43741 SNOW CREEK BRIDGE	\$0	\$0	\$8,400	\$11,220	0	\$-30,380	\$0	\$0
43743 RECREATION BLDG. CITY PARK								
Personnel	\$0	\$0	\$0	\$24	0	\$0	\$0	\$0
Capital	\$0	\$0	\$124	\$19,481	0	\$-4,200,000	\$0	\$0
Total 43743 RECREATION BLDG. CITY PARK	\$0	\$0	\$124	\$19,504	0	\$-4,200,000	\$0	\$0
43762 PARKS BUILDING								
Capital	\$0	\$0	\$0	\$0	0	\$-136,000	\$0	\$0
Total 43762 PARKS BUILDING	\$0	\$0	\$0	\$0	0	\$-136,000	\$0	\$0
43765 GOLF BUILDING								
Capital	\$0	\$0	\$0	\$0	0	\$-68,000	\$0	\$0
Total 43765 GOLF BUILDING	\$0	\$0	\$0	\$0	0	\$-68,000	\$0	\$0
43769 CENTRAL PARK								
Personnel	\$0	\$0	\$0	\$1,955	0	\$0	\$0	\$0
Capital	\$0	\$0	\$100,000	\$4,265	0	\$-4,221,780	\$0	\$0
Total 43769 CENTRAL PARK	\$0	\$0	\$100,000	\$6,220	0	\$-4,221,780	\$0	\$0
TOTAL	\$10,280,278	\$2,925,628	\$2,400,015	\$2,206,792	12,402,129	\$4,361,766	\$29,007,090	\$50,508,766

## REDEVELOPMENT AGENCY-MAIN ST - Budget Summary

### 034 REDEVELOPMENT AGENCY-MAIN

#### Revenue Summary

	Actuals FY 2015	Actuals FY 2016	Actuals FY 2017	YTD FY 2018	Original FY 2018	Adjusted FY 2018	Budget FY 2019	Budget FY 2020
Revenues								
Misc. Revenues	\$18,035	\$9,067	\$12,859	\$0	0	\$0	\$0	\$0
Interfund Transactions (CIP/Debt)	\$900,247	\$752,000	\$752,000	\$626,670	752,000	\$752,000	\$752,000	\$752,000
Total Revenues	\$918,282	\$761,067	\$764,859	\$626,670	752,000	\$752,000	\$752,000	\$752,000
Other								
Beginning Balance	\$1,302,719	\$1,340,589	\$1,250,230	\$1,209,001	1,106,080	\$1,209,001	\$676,511	\$567,021
Total Other	\$1,302,719	\$1,340,589	\$1,250,230	\$1,209,001	1,106,080	\$1,209,001	\$676,511	\$567,021
<b>TOTAL</b>	<b>\$2,221,001</b>	<b>\$2,101,656</b>	<b>\$2,015,089</b>	<b>\$1,835,671</b>	<b>1,858,080</b>	<b>\$1,961,001</b>	<b>\$1,428,511</b>	<b>\$1,319,021</b>

### 034 REDEVELOPMENT AGENCY-MAIN

#### Expense Summary

	Actuals FY 2015	Actuals FY 2016	Actuals FY 2017	YTD FY 2018	Original FY 2018	Adjusted FY 2018	Budget FY 2019	Budget FY 2020
Depts								
Capital	\$0	\$47,541	\$0	\$10,924	450,000	\$475,000	\$52,000	\$0
Total Depts	\$0	\$47,541	\$0	\$10,924	450,000	\$475,000	\$52,000	\$0
Other								
Interfund Transfer	\$880,412	\$803,885	\$806,088	\$674,580	809,490	\$809,490	\$809,490	\$809,490
Ending Balance	\$1,340,589	\$1,250,230	\$1,209,001	\$0	598,590	\$676,511	\$567,021	\$509,531
Total Other	\$2,221,001	\$2,054,115	\$2,015,089	\$674,580	1,408,080	\$1,486,001	\$1,376,511	\$1,319,021
<b>TOTAL</b>	<b>\$2,221,001</b>	<b>\$2,101,656</b>	<b>\$2,015,089</b>	<b>\$685,504</b>	<b>1,858,080</b>	<b>\$1,961,001</b>	<b>\$1,428,511</b>	<b>\$1,319,021</b>

## 034 REDEVELOPMENT AGENCY-MAIN

### Revenue by Type

Revenue By Type	Actuals FY 2015	Actuals FY 2016	Actuals FY 2017	YTD FY 2018	Original FY 2018	Adjusted FY 2018	Budget FY 2019	Budget FY 2020
Misc. Revenues								
034-36111 INTEREST EARNINGS	\$4,178	\$9,067	\$12,859	\$0	0	\$0	\$0	\$0
034-36911 OTHER MISCELLANEOUS	\$13,857	\$0	\$0	\$0	0	\$0	\$0	\$0
Total Misc. Revenues	\$18,035	\$9,067	\$12,859	\$0	0	\$0	\$0	\$0
Interfund Transactions (CIP/Debt)								
034-38277 TRANS FROM MAIN ST RDA SRF	\$900,247	\$752,000	\$752,000	\$626,670	752,000	\$752,000	\$752,000	\$752,000
Total Interfund Transactions (CIP/Debt)	\$900,247	\$752,000	\$752,000	\$626,670	752,000	\$752,000	\$752,000	\$752,000
Beginning Balance								
034-39990 BEGINNING BALANCE	\$1,302,719	\$1,340,589	\$1,250,230	\$1,209,001	1,106,080	\$1,209,001	\$676,511	\$567,021
Total Beginning Balance	\$1,302,719	\$1,340,589	\$1,250,230	\$1,209,001	1,106,080	\$1,209,001	\$676,511	\$567,021
<b>TOTAL</b>	<b>\$2,221,001</b>	<b>\$2,101,656</b>	<b>\$2,015,089</b>	<b>\$1,835,671</b>	<b>1,858,080</b>	<b>\$1,961,001</b>	<b>\$1,428,511</b>	<b>\$1,319,021</b>

## 034 REDEVELOPMENT AGENCY-MAIN

### Expenditures by Department & Type

	Actuals FY 2015	Actuals FY 2016	Actuals FY 2017	YTD FY 2018	Original FY 2018	Adjusted FY 2018	Budget FY 2019	Budget FY 2020
40622 GENERAL FUND ADMIN								
Interfund Transfer	\$30,000	\$0	\$0	\$0	0	\$0	\$0	\$0
Total 40622 GENERAL FUND ADMIN	\$30,000	\$0	\$0	\$0	0	\$0	\$0	\$0
40821 TRANS TO OTHER FUND								
Interfund Transfer	\$850,412	\$803,885	\$806,088	\$674,580	809,490	\$809,490	\$809,490	\$809,490
Total 40821 TRANS TO OTHER FUND	\$850,412	\$803,885	\$806,088	\$674,580	809,490	\$809,490	\$809,490	\$809,490
40999 END BAL SUR(DEF)								
Ending Balance	\$1,340,589	\$1,250,230	\$1,209,001	\$0	598,590	\$676,511	\$567,021	\$509,531
Total 40999 END BAL SUR(DEF)	\$1,340,589	\$1,250,230	\$1,209,001	\$0	598,590	\$676,511	\$567,021	\$509,531
43306 OLD TOWN STAIRS								
Capital	\$0	\$47,541	\$0	\$10,924	450,000	\$450,000	\$0	\$0
Total 43306 OLD TOWN STAIRS	\$0	\$47,541	\$0	\$10,924	450,000	\$450,000	\$0	\$0
43814 MAIN STREET BOLLARDS PHASE I								
Capital	\$0	\$0	\$0	\$0	0	\$25,000	\$0	\$0

	Actuals FY 2015	Actuals FY 2016	Actuals FY 2017	YTD FY 2018	Original FY 2018	Adjusted FY 2018	Budget FY 2019	Budget FY 2020
Total 43814 MAIN STREET BOLLARDS PHASE I	\$0	\$0	\$0	\$0	0	\$25,000	\$0	\$0
43815 PAVEMENT MANAGEMENT IMPLEMENTATION								
Capital	\$0	\$0	\$0	\$0	0	\$0	\$52,000	\$0
Total 43815 PAVEMENT MANAGEMENT IMPLEMENTATION	\$0	\$0	\$0	\$0	0	\$0	\$52,000	\$0
<b>TOTAL</b>	<b>\$2,221,001</b>	<b>\$2,101,656</b>	<b>\$2,015,089</b>	<b>\$685,504</b>	<b>1,858,080</b>	<b>\$1,961,001</b>	<b>\$1,428,511</b>	<b>\$1,319,021</b>

## BUILDING AUTHORITY - Budget Summary

### 035 BUILDING AUTHORITY

#### Revenue Summary

	Actuals FY 2015	Actuals FY 2016	Actuals FY 2017	YTD FY 2018	Original FY 2018	Adjusted FY 2018	Budget FY 2019	Budget FY 2020
Revenues								
Misc. Revenues	\$2,359	\$3,187	\$4,752	\$0	0	\$0	\$0	\$0
Total Revenues	\$2,359	\$3,187	\$4,752	\$0	0	\$0	\$0	\$0
Other								
Beginning Balance	\$523,127	\$458,911	\$454,087	\$424,783	419,900	\$424,783	\$423,484	\$423,484
Total Other	\$523,127	\$458,911	\$454,087	\$424,783	419,900	\$424,783	\$423,484	\$423,484
TOTAL	\$525,486	\$462,098	\$458,839	\$424,783	419,900	\$424,783	\$423,484	\$423,484

### 035 BUILDING AUTHORITY

#### Expense Summary

	Actuals FY 2015	Actuals FY 2016	Actuals FY 2017	YTD FY 2018	Original FY 2018	Adjusted FY 2018	Budget FY 2019	Budget FY 2020
Depts								
Capital	\$66,575	\$8,011	\$34,056	\$1,430	0	\$1,299	\$0	\$0
Total Depts	\$66,575	\$8,011	\$34,056	\$1,430	0	\$1,299	\$0	\$0
Other								
Ending Balance	\$458,911	\$454,087	\$424,783	\$0	419,900	\$423,484	\$423,484	\$423,484
Total Other	\$458,911	\$454,087	\$424,783	\$0	419,900	\$423,484	\$423,484	\$423,484
TOTAL	\$525,486	\$462,098	\$458,839	\$1,430	419,900	\$424,783	\$423,484	\$423,484

## 035 BUILDING AUTHORITY

### Revenue by Type

Revenue By Type	Actuals FY 2015	Actuals FY 2016	Actuals FY 2017	YTD FY 2018	Original FY 2018	Adjusted FY 2018	Budget FY 2019	Budget FY 2020
Misc. Revenues								
035-36111 INTEREST EARNINGS	\$2,359	\$3,187	\$4,752	\$0	0	\$0	\$0	\$0
Total Misc. Revenues	\$2,359	\$3,187	\$4,752	\$0	0	\$0	\$0	\$0
Beginning Balance								
035-39990 BEGINNING BALANCE	\$523,127	\$458,911	\$454,087	\$424,783	419,900	\$424,783	\$423,484	\$423,484
Total Beginning Balance	\$523,127	\$458,911	\$454,087	\$424,783	419,900	\$424,783	\$423,484	\$423,484
TOTAL	\$525,486	\$462,098	\$458,839	\$424,783	419,900	\$424,783	\$423,484	\$423,484

## 035 BUILDING AUTHORITY

### Expenditures by Department & Type

	Actuals FY 2015	Actuals FY 2016	Actuals FY 2017	YTD FY 2018	Original FY 2018	Adjusted FY 2018	Budget FY 2019	Budget FY 2020
40999 END BAL SUR(DEF)								
Ending Balance	\$458,911	\$454,087	\$424,783	\$0	419,900	\$423,484	\$423,484	\$423,484
Total 40999 END BAL SUR(DEF)	\$458,911	\$454,087	\$424,783	\$0	419,900	\$423,484	\$423,484	\$423,484
43345 FUTURE PROJECTS								
Capital	\$66,575	\$8,011	\$34,056	\$1,430	0	\$1,299	\$0	\$0
Total 43345 FUTURE PROJECTS	\$66,575	\$8,011	\$34,056	\$1,430	0	\$1,299	\$0	\$0
TOTAL	\$525,486	\$462,098	\$458,839	\$1,430	419,900	\$424,783	\$423,484	\$423,484

## EQUIPMENT REPLACEMENT CIP - Budget Summary

### 038 EQUIPMENT REPLACEMENT CIP

#### Revenue Summary

	Actuals FY 2015	Actuals FY 2016	Actuals FY 2017	YTD FY 2018	Original FY 2018	Adjusted FY 2018	Budget FY 2019	Budget FY 2020
Revenues								
Misc. Revenues	\$23,812	\$33,825	\$124,131	\$36,332	0	\$0	\$0	\$0
Interfund Transactions (CIP/Debt)	\$925,000	\$1,011,000	\$1,023,700	\$894,750	1,073,700	\$1,073,700	\$1,073,700	\$1,073,700
Total Revenues	\$948,812	\$1,044,825	\$1,147,831	\$931,082	1,073,700	\$1,073,700	\$1,073,700	\$1,073,700
Other								
Beginning Balance	\$1,902,793	\$1,832,162	\$1,626,711	\$1,352,711	255,855	\$1,352,711	\$1,202,711	\$950,811
Total Other	\$1,902,793	\$1,832,162	\$1,626,711	\$1,352,711	255,855	\$1,352,711	\$1,202,711	\$950,811
<b>TOTAL</b>	<b>\$2,851,605</b>	<b>\$2,876,987</b>	<b>\$2,774,542</b>	<b>\$2,283,793</b>	<b>1,329,555</b>	<b>\$2,426,411</b>	<b>\$2,276,411</b>	<b>\$2,024,511</b>

### 038 EQUIPMENT REPLACEMENT CIP

#### Expense Summary

	Actuals FY 2015	Actuals FY 2016	Actuals FY 2017	YTD FY 2018	Original FY 2018	Adjusted FY 2018	Budget FY 2019	Budget FY 2020
Depts								
Capital	\$1,019,443	\$1,250,276	\$1,421,831	\$446,674	1,228,700	\$1,223,700	\$1,325,600	\$1,285,600
Total Depts	\$1,019,443	\$1,250,276	\$1,421,831	\$446,674	1,228,700	\$1,223,700	\$1,325,600	\$1,285,600
Other								
Ending Balance	\$1,832,162	\$1,626,711	\$1,352,711	\$0	100,855	\$1,202,711	\$950,811	\$738,911
Total Other	\$1,832,162	\$1,626,711	\$1,352,711	\$0	100,855	\$1,202,711	\$950,811	\$738,911
<b>TOTAL</b>	<b>\$2,851,605</b>	<b>\$2,876,987</b>	<b>\$2,774,542</b>	<b>\$446,674</b>	<b>1,329,555</b>	<b>\$2,426,411</b>	<b>\$2,276,411</b>	<b>\$2,024,511</b>

### 038 EQUIPMENT REPLACEMENT CIP

#### Revenue by Type

Revenue By Type	Actuals FY 2015	Actuals FY 2016	Actuals FY 2017	YTD FY 2018	Original FY 2018	Adjusted FY 2018	Budget FY 2019	Budget FY 2020
Misc. Revenues								
038-36310 SALE OF ASSETS	\$23,812	\$33,825	\$124,131	\$36,332	0	\$0	\$0	\$0
Total Misc. Revenues	\$23,812	\$33,825	\$124,131	\$36,332	0	\$0	\$0	\$0
Interfund Transactions (CIP/Debt)								
038-38210 TRANS FR GEN FUND-EQUIP REPLAC	\$925,000	\$1,011,000	\$1,023,700	\$894,750	1,073,700	\$1,073,700	\$1,073,700	\$1,073,700
Total Interfund Transactions (CIP/Debt)	\$925,000	\$1,011,000	\$1,023,700	\$894,750	1,073,700	\$1,073,700	\$1,073,700	\$1,073,700
Beginning Balance								
038-39990 BEGINNING BALANCE	\$1,902,793	\$1,832,162	\$1,626,711	\$1,352,711	255,855	\$1,352,711	\$1,202,711	\$950,811
Total Beginning Balance	\$1,902,793	\$1,832,162	\$1,626,711	\$1,352,711	255,855	\$1,352,711	\$1,202,711	\$950,811
<b>TOTAL</b>	<b>\$2,851,605</b>	<b>\$2,876,987</b>	<b>\$2,774,542</b>	<b>\$2,283,793</b>	<b>1,329,555</b>	<b>\$2,426,411</b>	<b>\$2,276,411</b>	<b>\$2,024,511</b>

### 038 EQUIPMENT REPLACEMENT CIP

#### Expenditures by Department & Type

	Actuals FY 2015	Actuals FY 2016	Actuals FY 2017	YTD FY 2018	Original FY 2018	Adjusted FY 2018	Budget FY 2019	Budget FY 2020
40999 END BAL SUR(DEF)								
Ending Balance	\$1,832,162	\$1,626,711	\$1,352,711	\$0	100,855	\$1,202,711	\$950,811	\$738,911
Total 40999 END BAL SUR(DEF)	\$1,832,162	\$1,626,711	\$1,352,711	\$0	100,855	\$1,202,711	\$950,811	\$738,911
43330 REPLACE ROLLING STOCK								
Capital	\$731,539	\$1,049,910	\$1,023,569	\$374,730	900,000	\$900,000	\$945,000	\$950,000
Total 43330 REPLACE ROLLING STOCK	\$731,539	\$1,049,910	\$1,023,569	\$374,730	900,000	\$900,000	\$945,000	\$950,000
43350 REPLACE COMPUTER								
Capital	\$287,904	\$170,366	\$398,262	\$70,284	308,700	\$308,700	\$320,600	\$320,600
Total 43350 REPLACE COMPUTER	\$287,904	\$170,366	\$398,262	\$70,284	308,700	\$308,700	\$320,600	\$320,600
43683 FLEET SHOP EQUIP REPLACEMENT								
Capital	\$0	\$30,000	\$0	\$1,659	15,000	\$15,000	\$60,000	\$15,000
Total 43683 FLEET SHOP EQUIP REPLACEMENT	\$0	\$30,000	\$0	\$1,659	15,000	\$15,000	\$60,000	\$15,000
<b>TOTAL</b>	<b>\$2,851,605</b>	<b>\$2,876,987</b>	<b>\$2,774,542</b>	<b>\$446,674</b>	<b>1,324,555</b>	<b>\$2,426,411</b>	<b>\$2,276,411</b>	<b>\$2,024,511</b>

## WATER FUND - Budget Summary

### 051 WATER FUND

#### Revenue Summary

	Actuals FY 2015	Actuals FY 2016	Actuals FY 2017	YTD FY 2018	Original FY 2018	Adjusted FY 2018	Budget FY 2019	Budget FY 2020
Revenues								
Planning Building & Engineering Fees	\$2,303,997	\$1,140,313	\$1,091,022	\$943,258	1,000,000	\$1,000,000	\$1,000,000	\$1,000,000
Federal Revenue	\$1,445,229	\$42,874	\$0	\$0	0	\$0	\$0	\$0
Water Charges for Services	\$14,125,896	\$15,162,429	\$17,193,875	\$13,467,001	17,448,500	\$17,448,500	\$17,448,500	\$17,448,500
Misc. Revenues	\$508,095	\$422,545	\$480,329	\$182,290	178,023	\$178,023	\$178,023	\$178,023
Bond Proceeds	\$0	\$0	\$0	\$0	8,200,000	\$8,200,000	\$12,500,000	\$20,300,000
Total Revenues	\$18,383,218	\$16,768,161	\$18,765,226	\$14,592,549	26,826,523	\$26,826,523	\$31,126,523	\$38,926,523
Other								
Beginning Balance	\$7,317,437	\$8,909,527	\$7,275,494	\$5,905,357	7,522,178	\$5,905,357	\$7,358,758	\$8,065,778
Total Other	\$7,317,437	\$8,909,527	\$7,275,494	\$5,905,357	7,522,178	\$5,905,357	\$7,358,758	\$8,065,778
<b>TOTAL</b>	<b>\$25,700,655</b>	<b>\$25,677,688</b>	<b>\$26,040,720</b>	<b>\$20,497,906</b>	<b>34,348,701</b>	<b>\$32,731,880</b>	<b>\$38,485,281</b>	<b>\$46,992,301</b>

### 051 WATER FUND

#### Expense Summary

	Actuals FY 2015	Actuals FY 2016	Actuals FY 2017	YTD FY 2018	Original FY 2018	Adjusted FY 2018	Budget FY 2019	Budget FY 2020
Depts								
Personnel	\$2,305,294	\$2,515,881	\$2,687,654	\$2,257,164	3,024,995	\$3,102,752	\$3,309,975	\$3,340,107
Mat, Suppls, Services	\$2,395,870	\$2,843,737	\$3,025,753	\$2,149,665	3,520,546	\$3,520,546	\$3,729,138	\$3,629,836
Capital	\$6,047,589	\$6,919,868	\$8,282,947	\$7,653,019	16,690,980	\$12,455,243	\$17,085,809	\$29,074,046
Debt Service	\$4,510,478	\$4,503,481	\$4,501,047	\$1,797,741	4,516,154	\$4,516,154	\$4,516,154	\$4,516,154
Contingency	\$0	\$0	\$0	\$0	100,000	\$100,000	\$100,000	\$100,000
Total Depts	\$15,259,230	\$16,782,967	\$18,497,401	\$13,857,588	27,852,675	\$23,694,695	\$28,741,076	\$40,660,143
Other								
Interfund Transfer	\$1,531,898	\$1,619,227	\$1,637,962	\$802,860	1,678,427	\$1,678,427	\$1,678,427	\$1,678,427
Ending Balance	\$8,909,527	\$7,275,494	\$5,905,357	\$0	4,817,599	\$7,358,758	\$8,065,778	\$4,653,731
Total Other	\$10,441,425	\$8,894,721	\$7,543,319	\$802,860	6,496,026	\$9,037,185	\$9,744,205	\$6,332,158
<b>TOTAL</b>	<b>\$25,700,655</b>	<b>\$25,677,688</b>	<b>\$26,040,720</b>	<b>\$14,660,448</b>	<b>34,348,701</b>	<b>\$32,731,880</b>	<b>\$38,485,281</b>	<b>\$46,992,301</b>

## 051 WATER FUND

### Revenue by Type

Revenue By Type	Actuals FY 2015	Actuals FY 2016	Actuals FY 2017	YTD FY 2018	Original FY 2018	Adjusted FY 2018	Budget FY 2019	Budget FY 2020
Planning Building & Engineering Fees								
051-32363 WATER IMPACT FEES	\$2,303,997	\$1,140,313	\$1,091,022	\$943,258	1,000,000	\$1,000,000	\$1,000,000	\$1,000,000
Total Planning Building & Engineering Fees	\$2,303,997	\$1,140,313	\$1,091,022	\$943,258	1,000,000	\$1,000,000	\$1,000,000	\$1,000,000
Federal Revenue								
051-33110 FEDERAL GRANTS	\$1,445,229	\$42,874	\$0	\$0	0	\$0	\$0	\$0
Total Federal Revenue	\$1,445,229	\$42,874	\$0	\$0	0	\$0	\$0	\$0
Water Charges for Services								
051-34111 WATER SERVICE FEES	\$13,308,064	\$14,374,453	\$16,418,638	\$13,391,779	16,700,000	\$16,700,000	\$16,700,000	\$16,700,000
051-34112 LATE FEES WATER BIL	\$7,576	\$5,080	\$9,829	\$8,258	0	\$0	\$0	\$0
051-34113 WATER METER RENTAL	\$100	\$100	\$0	\$0	0	\$0	\$0	\$0
051-34121 SALE OF METERS	\$92,456	\$65,596	\$48,308	\$66,063	30,000	\$30,000	\$30,000	\$30,000
051-34123 RECONNECTION FEES	\$2,700	\$2,200	\$2,100	\$900	3,500	\$3,500	\$3,500	\$3,500
051-34125 WATER GENERAL FUND	\$715,000	\$715,000	\$715,000	\$0	715,000	\$715,000	\$715,000	\$715,000
Total Water Charges for Services	\$14,125,896	\$15,162,429	\$17,193,875	\$13,467,001	17,448,500	\$17,448,500	\$17,448,500	\$17,448,500
Misc. Revenues								
051-36111 INTEREST EARNINGS	\$61,086	\$90,431	\$130,508	\$0	0	\$0	\$0	\$0
051-36112 INT EARN SPEC ACCTS	\$219,498	\$117,947	\$140,377	\$63,241	0	\$0	\$0	\$0
051-36310 SALE OF ASSETS	\$11,575	\$4,950	\$405	\$0	0	\$0	\$0	\$0
051-36911 OTHER MISCELLANEOUS	\$50,831	\$43,300	\$43,300	\$43,300	0	\$0	\$0	\$0
051-36915 BUILD AMERICA BOND SUBSIDY	\$165,105	\$165,918	\$165,740	\$75,749	178,023	\$178,023	\$178,023	\$178,023
Total Misc. Revenues	\$508,095	\$422,545	\$480,329	\$182,290	178,023	\$178,023	\$178,023	\$178,023
Bond Proceeds								
051-39220 BOND PROCEEDS	\$0	\$0	\$0	\$0	8,200,000	\$8,200,000	\$12,500,000	\$20,300,000
Total Bond Proceeds	\$0	\$0	\$0	\$0	8,200,000	\$8,200,000	\$12,500,000	\$20,300,000
Beginning Balance								
051-39990 BEGINNING BALANCE	\$7,317,437	\$8,909,527	\$7,275,494	\$5,905,357	7,522,178	\$5,905,357	\$7,358,758	\$8,065,778
Total Beginning Balance	\$7,317,437	\$8,909,527	\$7,275,494	\$5,905,357	7,522,178	\$5,905,357	\$7,358,758	\$8,065,778
<b>TOTAL</b>	<b>\$25,700,655</b>	<b>\$25,677,688</b>	<b>\$26,040,720</b>	<b>\$20,497,907</b>	<b>34,348,701</b>	<b>\$32,731,880</b>	<b>\$38,485,281</b>	<b>\$46,992,301</b>

## 051 WATER FUND

### Expenditures by Department & Type

	Actuals FY 2015	Actuals FY 2016	Actuals FY 2017	YTD FY 2018	Original FY 2018	Adjusted FY 2018	Budget FY 2019	Budget FY 2020
<b>40451 WATER OPERATIONS</b>								
Personnel	\$2,274,462	\$2,472,035	\$2,642,668	\$2,252,002	3,024,995	\$3,102,752	\$3,309,975	\$3,340,107
Mat, Suppls, Services	\$2,395,870	\$2,843,737	\$3,025,753	\$2,149,665	3,520,546	\$3,520,546	\$3,729,138	\$3,629,836
Capital	\$58,228	\$51,477	\$44,694	\$91,850	43,000	\$43,000	\$43,000	\$43,000
Interfund Transfer	\$1,473,540	\$1,525,542	\$1,545,146	\$715,380	1,573,450	\$1,573,450	\$1,573,450	\$1,573,450
<b>Total 40451 WATER OPERATIONS</b>	<b>\$6,202,099</b>	<b>\$6,892,791</b>	<b>\$7,258,260</b>	<b>\$5,208,897</b>	<b>8,161,991</b>	<b>\$8,239,748</b>	<b>\$8,655,563</b>	<b>\$8,586,393</b>
<b>40452 WATER INSURANCE</b>								
Interfund Transfer	\$58,358	\$93,685	\$92,816	\$87,480	104,977	\$104,977	\$104,977	\$104,977
<b>Total 40452 WATER INSURANCE</b>	<b>\$58,358</b>	<b>\$93,685</b>	<b>\$92,816</b>	<b>\$87,480</b>	<b>104,977</b>	<b>\$104,977</b>	<b>\$104,977</b>	<b>\$104,977</b>
<b>40740 2009A WATER BONDS-DEQ</b>								
Debt Service	\$127,500	\$127,500	\$125,000	\$127,500	127,500	\$127,500	\$127,500	\$127,500
<b>Total 40740 2009A WATER BONDS-DEQ</b>	<b>\$127,500</b>	<b>\$127,500</b>	<b>\$125,000</b>	<b>\$127,500</b>	<b>127,500</b>	<b>\$127,500</b>	<b>\$127,500</b>	<b>\$127,500</b>
<b>40741 2009B WATER REV &amp; REFUNDING BONDS</b>								
Debt Service	\$1,908,913	\$1,896,235	\$1,895,364	\$83,146	1,899,000	\$1,899,000	\$1,899,000	\$1,899,000
<b>Total 40741 2009B WATER REV &amp; REFUNDING BONDS</b>	<b>\$1,908,913</b>	<b>\$1,896,235</b>	<b>\$1,895,364</b>	<b>\$83,146</b>	<b>1,899,000</b>	<b>\$1,899,000</b>	<b>\$1,899,000</b>	<b>\$1,899,000</b>
<b>40742 2009C WATER REVENUE BONDS</b>								
Debt Service	\$512,593	\$510,808	\$515,419	\$235,376	511,138	\$511,138	\$511,138	\$511,138
<b>Total 40742 2009C WATER REVENUE BONDS</b>	<b>\$512,593</b>	<b>\$510,808</b>	<b>\$515,419</b>	<b>\$235,376</b>	<b>511,138</b>	<b>\$511,138</b>	<b>\$511,138</b>	<b>\$511,138</b>
<b>40743 2010 WATER REVENUE BONDS</b>								
Debt Service	\$1,090,372	\$1,093,307	\$1,093,673	\$940,356	1,095,065	\$1,095,065	\$1,095,065	\$1,095,065
<b>Total 40743 2010 WATER REVENUE BONDS</b>	<b>\$1,090,372</b>	<b>\$1,093,307</b>	<b>\$1,093,673</b>	<b>\$940,356</b>	<b>1,095,065</b>	<b>\$1,095,065</b>	<b>\$1,095,065</b>	<b>\$1,095,065</b>
<b>40744 2012 WATER BONDS</b>								
Debt Service	\$340,515	\$345,615	\$345,826	\$43,265	351,350	\$351,350	\$351,350	\$351,350
<b>Total 40744 2012 WATER BONDS</b>	<b>\$340,515</b>	<b>\$345,615</b>	<b>\$345,826</b>	<b>\$43,265</b>	<b>351,350</b>	<b>\$351,350</b>	<b>\$351,350</b>	<b>\$351,350</b>
<b>40745 2012B WATER REVENUE BONDS</b>								
Debt Service	\$126,869	\$126,578	\$126,594	\$59,226	126,813	\$126,813	\$126,813	\$126,813
<b>Total 40745 2012B WATER REVENUE BONDS</b>	<b>\$126,869</b>	<b>\$126,578</b>	<b>\$126,594</b>	<b>\$59,226</b>	<b>126,813</b>	<b>\$126,813</b>	<b>\$126,813</b>	<b>\$126,813</b>
<b>40746 2013A WATER BONDS</b>								
Debt Service	\$267,231	\$267,336	\$263,052	\$247,325	269,050	\$269,050	\$269,050	\$269,050
<b>Total 40746 2013A WATER BONDS</b>	<b>\$267,231</b>	<b>\$267,336</b>	<b>\$263,052</b>	<b>\$247,325</b>	<b>269,050</b>	<b>\$269,050</b>	<b>\$269,050</b>	<b>\$269,050</b>
<b>40748 2014 WATER REVENUE BONDS</b>								
Debt Service	\$136,486	\$136,103	\$136,119	\$61,547	136,238	\$136,238	\$136,238	\$136,238
<b>Total 40748 2014 WATER REVENUE BONDS</b>	<b>\$136,486</b>	<b>\$136,103</b>	<b>\$136,119</b>	<b>\$61,547</b>	<b>136,238</b>	<b>\$136,238</b>	<b>\$136,238</b>	<b>\$136,238</b>
<b>40982 CONTINGENCY/SALARY</b>								
Contingency	\$0	\$0	\$0	\$0	100,000	\$100,000	\$100,000	\$100,000
<b>Total 40982 CONTINGENCY/SALARY</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>100,000</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$100,000</b>

	Actuals FY 2015	Actuals FY 2016	Actuals FY 2017	YTD FY 2018	Original FY 2018	Adjusted FY 2018	Budget FY 2019	Budget FY 2020
40999 END BAL SUR(DEF)								
Ending Balance	\$8,909,527	\$7,275,494	\$5,905,357	\$0	4,817,599	\$7,358,758	\$8,065,778	\$4,653,731
Total 40999 END BAL SUR(DEF)	\$8,909,527	\$7,275,494	\$5,905,357	\$0	4,817,599	\$7,358,758	\$8,065,778	\$4,653,731
43312 TUNNEL IMPROVEMENTS								
Personnel	\$1,995	\$1,742	\$2,192	\$1,589	0	\$0	\$0	\$0
Capital	\$246,443	\$223,005	\$150,894	\$158,086	247,756	\$247,756	\$252,711	\$2,500,000
Total 43312 TUNNEL IMPROVEMENTS	\$248,439	\$224,747	\$153,086	\$159,675	247,756	\$247,756	\$252,711	\$2,500,000
43317 WATER EQUIPMENT								
Capital	\$138,590	\$0	\$0	\$114,798	90,000	\$90,000	\$80,000	\$80,000
Total 43317 WATER EQUIPMENT	\$138,590	\$0	\$0	\$114,798	90,000	\$90,000	\$80,000	\$80,000
43340 MOTOR CHANGE OUT & REBUILD								
Capital	\$20,309	\$25,157	\$79,257	\$12,510	30,731	\$30,731	\$31,807	\$32,602
Total 43340 MOTOR CHANGE OUT & REBUILD	\$20,309	\$25,157	\$79,257	\$12,510	30,731	\$30,731	\$31,807	\$32,602
43390 JUDGE WATER TREATMENT								
Personnel	\$14,226	\$14,779	\$1,036	\$-4	0	\$0	\$0	\$0
Capital	\$2,844,413	\$965,176	\$93,859	\$-304	0	\$-191,251	\$0	\$0
Total 43390 JUDGE WATER TREATMENT	\$2,858,640	\$979,955	\$94,895	\$-308	0	\$-191,251	\$0	\$0
43391 BACKFLOW PREVENTION								
Capital	\$0	\$0	\$18,825	\$0	0	\$0	\$0	\$0
Total 43391 BACKFLOW PREVENTION	\$0	\$0	\$18,825	\$0	0	\$0	\$0	\$0
43417 OTIS WATER PIPELINE REPLACEMENT								
Capital	\$43,852	\$0	\$162,788	\$624,868	233,972	\$233,972	\$273,688	\$280,530
Total 43417 OTIS WATER PIPELINE REPLACEMENT	\$43,852	\$0	\$162,788	\$624,868	233,972	\$233,972	\$273,688	\$280,530
43428 WATER DEPT INFRASTRUCTURE IMPROVEMENTS								
Personnel	\$14,610	\$13,252	\$40,874	\$1,167	0	\$0	\$0	\$0
Capital	\$972,238	\$654,072	\$640,429	\$38,434	900,000	\$900,000	\$900,000	\$900,000
Total 43428 WATER DEPT INFRASTRUCTURE IMPROVEMENTS	\$986,849	\$667,324	\$681,303	\$39,601	900,000	\$900,000	\$900,000	\$900,000
43470 BOOTHILL TRANSMISSION LINE								
Capital	\$0	\$0	\$0	\$0	0	\$0	\$-28,107	\$0
Total 43470 BOOTHILL TRANSMISSION LINE	\$0	\$0	\$0	\$0	0	\$0	\$-28,107	\$0
43513 ROCKPORT WATER, PIPELINE AND STORAGE								
Capital	\$1,034,892	\$1,050,264	\$1,075,662	\$1,090,969	1,244,549	\$1,244,549	\$1,275,663	\$1,307,554
Total 43513 ROCKPORT WATER, PIPELINE AND STORAGE	\$1,034,892	\$1,050,264	\$1,075,662	\$1,090,969	1,244,549	\$1,244,549	\$1,275,663	\$1,307,554
43516 SPIRO BUILDING MAINTENANCE								
Capital	\$41,011	\$118,534	\$69,381	\$4,819	113,141	\$113,141	\$100,000	\$100,000
Total 43516 SPIRO BUILDING MAINTENANCE	\$41,011	\$118,534	\$69,381	\$4,819	113,141	\$113,141	\$100,000	\$100,000
43569 QUINNS JUNCTION TRANSMISSION LINES								
Capital	\$0	\$0	\$0	\$0	0	\$-92,806	\$0	\$0
Total 43569 QUINNS JUNCTION TRANSMISSION LINES	\$0	\$0	\$0	\$0	0	\$-92,806	\$0	\$0
43571 QUINNS WATER TREATMENT PLANT								
Capital	\$-63,471	\$677,011	\$0	\$0	0	\$-26,698	\$0	\$0

	Actuals FY 2015	Actuals FY 2016	Actuals FY 2017	YTD FY 2018	Original FY 2018	Adjusted FY 2018	Budget FY 2019	Budget FY 2020
Total 43571 QUINNS WATER TREATMENT PLANT	\$-63,471	\$677,011	\$0	\$0	0	\$-26,698	\$0	\$0
43610 LANDSCAPE WATER CHECKS								
Capital	\$0	\$0	\$0	\$0	6,000	\$-4,000	\$6,000	\$6,000
Total 43610 LANDSCAPE WATER CHECKS	\$0	\$0	\$0	\$0	6,000	\$-4,000	\$6,000	\$6,000
43612 SMART IRRIGATION CONTROLLERS								
Capital	\$0	\$7,770	\$8,755	\$684	10,000	\$-9,000	\$10,000	\$10,000
Total 43612 SMART IRRIGATION CONTROLLERS	\$0	\$7,770	\$8,755	\$684	10,000	\$-9,000	\$10,000	\$10,000
43613 WATER QUALITY STUDY								
Personnel	\$0	\$14,073	\$0	\$1,281	0	\$0	\$0	\$0
Capital	\$0	\$38,491	\$187,357	\$41,489	250,000	\$250,000	\$250,000	\$250,000
Total 43613 WATER QUALITY STUDY	\$0	\$52,564	\$187,357	\$42,771	250,000	\$250,000	\$250,000	\$250,000
43614 ROCKPORT CAPITAL FACILITIES REPL								
Capital	\$125,828	\$125,828	\$125,828	\$114,671	151,146	\$151,146	\$151,146	\$151,146
Total 43614 ROCKPORT CAPITAL FACILITIES REPL	\$125,828	\$125,828	\$125,828	\$114,671	151,146	\$151,146	\$151,146	\$151,146
43622 IRONHORSE ELECTRONIC ACCESS CONTROL								
Capital	\$0	\$0	\$0	\$6,000	0	\$0	\$0	\$0
Total 43622 IRONHORSE ELECTRONIC ACCESS CONTROL	\$0	\$0	\$0	\$6,000	0	\$0	\$0	\$0
43639 DEER VALLEY DRIVE - WATER INFRASTRUCTURE								
Capital	\$1,166	\$0	\$0	\$0	0	\$0	\$0	\$0
Total 43639 DEER VALLEY DRIVE - WATER INFRASTRUCTURE	\$1,166	\$0	\$0	\$0	0	\$0	\$0	\$0
43640 EMPIRE TANK REPLACEMENT								
Capital	\$0	\$0	\$0	\$0	1,750,000	\$-2,072,554	\$0	\$0
Total 43640 EMPIRE TANK REPLACEMENT	\$0	\$0	\$0	\$0	1,750,000	\$-2,072,554	\$0	\$0
43641 QUINN'S WATER TREATMENT PLAN ASSET RPLC								
Capital	\$9,787	\$7,195	\$103,197	\$8,351	172,253	\$172,253	\$1,200,000	\$200,000
Total 43641 QUINN'S WATER TREATMENT PLAN ASSET RPLC	\$9,787	\$7,195	\$103,197	\$8,351	172,253	\$172,253	\$1,200,000	\$200,000
43651 FLEET MGMT SOFTWARE								
Capital	\$0	\$0	\$0	\$0	0	\$0	\$5,769	\$5,769
Total 43651 FLEET MGMT SOFTWARE	\$0	\$0	\$0	\$0	0	\$0	\$5,769	\$5,769
43672 SPIRO/JUDGE PRE-TREATMENT								
Capital	\$360,021	\$750,588	\$196,363	\$0	0	\$-3,428	\$0	\$0
Total 43672 SPIRO/JUDGE PRE-TREATMENT	\$360,021	\$750,588	\$196,363	\$0	0	\$-3,428	\$0	\$0
43684 EQUIP REPLACEMENT - COMPUTER								
Capital	\$28,136	\$22,035	\$20,191	\$4,177	19,932	\$19,932	\$21,232	\$21,232
Total 43684 EQUIP REPLACEMENT - COMPUTER	\$28,136	\$22,035	\$20,191	\$4,177	19,932	\$19,932	\$21,232	\$21,232
43688 REGIONAL INTERCONNECT								
Capital	\$0	\$81,495	\$0	\$0	0	\$0	\$0	\$580,000
Total 43688 REGIONAL INTERCONNECT	\$0	\$81,495	\$0	\$0	0	\$0	\$0	\$580,000
43689 METER REPLACEMENT								
Personnel	\$0	\$0	\$233	\$453	0	\$0	\$0	\$0
Capital	\$34,773	\$1,474	\$196,211	\$73,548	250,000	\$250,000	\$250,000	\$250,000

	Actuals FY 2015	Actuals FY 2016	Actuals FY 2017	YTD FY 2018	Original FY 2018	Adjusted FY 2018	Budget FY 2019	Budget FY 2020
Total 43689 METER REPLACEMENT	\$34,773	\$1,474	\$196,444	\$74,001	250,000	\$250,000	\$250,000	\$250,000
43690 PARK MEADOWS WELL								
Capital	\$20,166	\$422,938	\$481,343	\$3,039,089	3,600,000	\$3,600,000	\$0	\$0
Total 43690 PARK MEADOWS WELL	\$20,166	\$422,938	\$481,343	\$3,039,089	3,600,000	\$3,600,000	\$0	\$0
43693 SCADA TELEMETRY SYSTEM REPLACEMENT								
Capital	\$131,206	\$1,697,360	\$173,347	\$0	52,500	\$52,500	\$55,125	\$0
Total 43693 SCADA TELEMETRY SYSTEM REPLACEMENT	\$131,206	\$1,697,360	\$173,347	\$0	52,500	\$52,500	\$55,125	\$0
43722 C7 NECK TANK TO LAST CHANCE								
Capital	\$0	\$0	\$0	\$0	0	\$0	\$0	\$320,707
Total 43722 C7 NECK TANK TO LAST CHANCE	\$0	\$0	\$0	\$0	0	\$0	\$0	\$320,707
43723 C1 QUINNS WTP TO BOOTHILL - PHASE 1								
Capital	\$0	\$0	\$0	\$0	0	\$0	\$1,400,000	\$3,300,000
Total 43723 C1 QUINNS WTP TO BOOTHILL - PHASE 1	\$0	\$0	\$0	\$0	0	\$0	\$1,400,000	\$3,300,000
43724 REGIONALIZATION FEE								
Capital	\$0	\$0	\$0	\$0	0	\$0	\$0	\$245,000
Total 43724 REGIONALIZATION FEE	\$0	\$0	\$0	\$0	0	\$0	\$0	\$245,000
43725 OPERATIONAL WATER STORAGE POND								
Capital	\$0	\$0	\$0	\$0	2,700,000	\$2,700,000	\$2,000,000	\$0
Total 43725 OPERATIONAL WATER STORAGE POND	\$0	\$0	\$0	\$0	2,700,000	\$2,700,000	\$2,000,000	\$0
43747 MIW TREATMENT								
Personnel	\$0	\$0	\$652	\$36	0	\$0	\$0	\$0
Capital	\$0	\$0	\$320,840	\$1,379,516	3,102,500	\$3,102,500	\$3,472,875	\$16,215,506
Total 43747 MIW TREATMENT	\$0	\$0	\$321,492	\$1,379,552	3,102,500	\$3,102,500	\$3,472,875	\$16,215,506
43748 QJWTP TREATMENT UPGRADES								
Personnel	\$0	\$0	\$0	\$639	0	\$0	\$0	\$0
Capital	\$0	\$0	\$3,921,565	\$624,079	0	\$0	\$1,100,000	\$650,000
Total 43748 QJWTP TREATMENT UPGRADES	\$0	\$0	\$3,921,565	\$624,719	0	\$0	\$1,100,000	\$650,000
43749 QJWTP CAPACITY UPGRADES								
Capital	\$0	\$0	\$0	\$0	500,000	\$500,000	\$100,000	\$0
Total 43749 QJWTP CAPACITY UPGRADES	\$0	\$0	\$0	\$0	500,000	\$500,000	\$100,000	\$0
43750 DISTRIBUTION ZONING METERS								
Capital	\$0	\$0	\$0	\$0	0	\$0	\$0	\$200,000
Total 43750 DISTRIBUTION ZONING METERS	\$0	\$0	\$0	\$0	0	\$0	\$0	\$200,000
43751 ENERGY PROJECTS								
Capital	\$0	\$0	\$209,870	\$62,699	200,000	\$200,000	\$200,000	\$200,000
Total 43751 ENERGY PROJECTS	\$0	\$0	\$209,870	\$62,699	200,000	\$200,000	\$200,000	\$200,000
43752 QWTP ENERGY PROJECTS								
Capital	\$0	\$0	\$2,291	\$157,662	200,000	\$200,000	\$0	\$0
Total 43752 QWTP ENERGY PROJECTS	\$0	\$0	\$2,291	\$157,662	200,000	\$200,000	\$0	\$0
43763 PARKS BUILDING								
Capital	\$0	\$0	\$0	\$0	0	\$-513,333	\$0	\$0

	Actuals FY 2015	Actuals FY 2016	Actuals FY 2017	YTD FY 2018	Original FY 2018	Adjusted FY 2018	Budget FY 2019	Budget FY 2020
Total 43763 PARKS BUILDING	\$0	\$0	\$0	\$0	0	\$-513,333	\$0	\$0
43766 GOLF BUILDING								
Capital	\$0	\$0	\$0	\$0	0	\$243,333	\$2,500,000	\$0
Total 43766 GOLF BUILDING	\$0	\$0	\$0	\$0	0	\$243,333	\$2,500,000	\$0
43784 CORE FABRIC EXTENDER								
Capital	\$0	\$0	\$0	\$1,000	1,000	\$1,000	\$0	\$0
Total 43784 CORE FABRIC EXTENDER	\$0	\$0	\$0	\$1,000	1,000	\$1,000	\$0	\$0
43789 TIMEKEEPING SOFTWARE UPGRADE								
Capital	\$0	\$0	\$0	\$0	4,000	\$4,000	\$0	\$0
Total 43789 TIMEKEEPING SOFTWARE UPGRADE	\$0	\$0	\$0	\$0	4,000	\$4,000	\$0	\$0
43794 MOBILE MANAGEMENT SERVER								
Capital	\$0	\$0	\$0	\$0	13,000	\$13,000	\$0	\$0
Total 43794 MOBILE MANAGEMENT SERVER	\$0	\$0	\$0	\$0	13,000	\$13,000	\$0	\$0
43799 WINDOWS 10 CLIENT LICENSES								
Capital	\$0	\$0	\$0	\$4,020	5,500	\$5,500	\$0	\$0
Total 43799 WINDOWS 10 CLIENT LICENSES	\$0	\$0	\$0	\$4,020	5,500	\$5,500	\$0	\$0
43805 JSSD INTERCONNECTION IMPROVEMENTS								
Capital	\$0	\$0	\$0	\$0	800,000	\$800,000	\$800,000	\$0
Total 43805 JSSD INTERCONNECTION IMPROVEMENTS	\$0	\$0	\$0	\$0	800,000	\$800,000	\$800,000	\$0
43821 FAIRWAY HILLS TO PARK MEADOWS REDUNDANCY								
Capital	\$0	\$0	\$0	\$0	0	\$200,000	\$0	\$0
Total 43821 FAIRWAY HILLS TO PARK MEADOWS REDUNDANCY	\$0	\$0	\$0	\$0	0	\$200,000	\$0	\$0
43826 WEST NECK TANK								
Capital	\$0	\$0	\$0	\$0	0	\$0	\$125,000	\$125,000
Total 43826 WEST NECK TANK	\$0	\$0	\$0	\$0	0	\$0	\$125,000	\$125,000
43827 MIW OFFSITE IMPROVEMENTS								
Capital	\$0	\$0	\$0	\$0	0	\$0	\$500,000	\$1,100,000
Total 43827 MIW OFFSITE IMPROVEMENTS	\$0	\$0	\$0	\$0	0	\$0	\$500,000	\$1,100,000
43839 OFFICE 2016 LICENSES								
Capital	\$0	\$0	\$0	\$0	0	\$0	\$9,900	\$0
Total 43839 OFFICE 2016 LICENSES	\$0	\$0	\$0	\$0	0	\$0	\$9,900	\$0
<b>TOTAL</b>	<b>\$25,700,655</b>	<b>\$25,677,688</b>	<b>\$26,040,721</b>	<b>\$14,660,449</b>	<b>34,348,701</b>	<b>\$32,731,880</b>	<b>\$38,485,282</b>	<b>\$46,992,301</b>

## STORM WATER FUND - Budget Summary

### 052 STORM WATER FUND

#### Revenue Summary

	Actuals FY 2015	Actuals FY 2016	Actuals FY 2017	YTD FY 2018	Original FY 2018	Adjusted FY 2018	Budget FY 2019	Budget FY 2020
Revenues								
Water Charges for Services	\$0	\$0	\$979,419	\$939,628	1,250,000	\$1,250,000	\$1,250,000	\$1,250,000
Misc. Revenues	\$0	\$0	\$331	\$0	0	\$0	\$0	\$0
Special Revenues & Resources	\$0	\$0	\$8,249,613	\$0	0	\$0	\$0	\$0
Total Revenues	\$0	\$0	\$9,229,363	\$939,628	1,250,000	\$1,250,000	\$1,250,000	\$1,250,000
Other								
Beginning Balance	\$0	\$0	\$0	\$176,433	44,877	\$176,433	\$378,704	\$353,442
Total Other	\$0	\$0	\$0	\$176,433	44,877	\$176,433	\$378,704	\$353,442
TOTAL	\$0	\$0	\$9,229,363	\$1,116,061	1,294,877	\$1,426,433	\$1,628,704	\$1,603,442

### 052 STORM WATER FUND

#### Expense Summary

	Actuals FY 2015	Actuals FY 2016	Actuals FY 2017	YTD FY 2018	Original FY 2018	Adjusted FY 2018	Budget FY 2019	Budget FY 2020
Depts								
Personnel	\$0	\$0	\$539,043	\$474,168	670,594	\$662,829	\$656,912	\$663,525
Mat, Suppls, Services	\$0	\$0	\$156,180	\$110,608	295,400	\$295,400	\$308,000	\$295,400
Capital	\$0	\$0	\$33,094	\$-7,000	14,500	\$14,500	\$235,350	\$371,500
Total Depts	\$0	\$0	\$728,317	\$577,776	980,494	\$972,729	\$1,200,262	\$1,330,425
Other								
Interfund Transfer	\$0	\$0	\$75,000	\$62,510	75,000	\$75,000	\$75,000	\$75,000
Ending Balance	\$0	\$0	\$176,433	\$0	239,383	\$378,704	\$353,442	\$198,017
Total Other	\$0	\$0	\$251,433	\$62,510	314,383	\$453,704	\$428,442	\$273,017
TOTAL	\$0	\$0	\$979,750	\$640,286	1,294,877	\$1,426,433	\$1,628,704	\$1,603,442

## 052 STORM WATER FUND

### Revenue by Type

Revenue By Type	Actuals FY 2015	Actuals FY 2016	Actuals FY 2017	YTD FY 2018	Original FY 2018	Adjusted FY 2018	Budget FY 2019	Budget FY 2020
Water Charges for Services								
052-34175 STORM WATER FEES	\$0	\$0	\$979,066	\$939,067	1,250,000	\$1,250,000	\$1,250,000	\$1,250,000
052-34176 LATE FEES STORM WATER	\$0	\$0	\$353	\$562	0	\$0	\$0	\$0
Total Water Charges for Services	\$0	\$0	\$979,419	\$939,628	1,250,000	\$1,250,000	\$1,250,000	\$1,250,000
Misc. Revenues								
052-36111 INTEREST EARNINGS	\$0	\$0	\$331	\$0	0	\$0	\$0	\$0
Total Misc. Revenues	\$0	\$0	\$331	\$0	0	\$0	\$0	\$0
Special Revenues & Resources								
052-39126 OTHER CONTRIBUTIONS	\$0	\$0	\$8,249,613	\$0	0	\$0	\$0	\$0
Total Special Revenues & Resources	\$0	\$0	\$8,249,613	\$0	0	\$0	\$0	\$0
Beginning Balance								
052-39990 BEGINNING BALANCE	\$0	\$0	\$0	\$176,433	44,877	\$176,433	\$378,704	\$353,442
Total Beginning Balance	\$0	\$0	\$0	\$176,433	44,877	\$176,433	\$378,704	\$353,442
<b>TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$9,229,363</b>	<b>\$1,116,061</b>	<b>1,294,877</b>	<b>\$1,426,433</b>	<b>\$1,628,704</b>	<b>\$1,603,442</b>

## 052 STORM WATER FUND

### Expenditures by Department & Type

	Actuals FY 2015	Actuals FY 2016	Actuals FY 2017	YTD FY 2018	Original FY 2018	Adjusted FY 2018	Budget FY 2019	Budget FY 2020
40455 STORM WATER OPER								
Personnel	\$0	\$0	\$539,043	\$474,168	670,594	\$662,829	\$656,912	\$663,525
Mat, Suppls, Services	\$0	\$0	\$156,180	\$110,608	295,400	\$295,400	\$308,000	\$295,400
Capital	\$0	\$0	\$33,094	\$0	1,500	\$1,500	\$1,500	\$1,500
Interfund Transfer	\$0	\$0	\$75,000	\$62,510	75,000	\$75,000	\$75,000	\$75,000
Total 40455 STORM WATER OPER	\$0	\$0	\$803,317	\$647,286	1,042,494	\$1,034,729	\$1,041,412	\$1,035,425
40999 END BAL SUR(DEF)								
Ending Balance	\$0	\$0	\$176,433	\$0	239,383	\$378,704	\$353,442	\$198,017
Total 40999 END BAL SUR(DEF)	\$0	\$0	\$176,433	\$0	239,383	\$378,704	\$353,442	\$198,017
43755 VEHICLE & EQUIP REPLACEMENT								
Capital	\$0	\$0	\$0	\$0	0	\$0	\$0	\$70,000

	Actuals FY 2015	Actuals FY 2016	Actuals FY 2017	YTD FY 2018	Original FY 2018	Adjusted FY 2018	Budget FY 2019	Budget FY 2020
Total 43755 VEHICLE & EQUIP REPLACEMENT	\$0	\$0	\$0	\$0	0	\$0	\$0	\$70,000
43772 STORM WATER IMPROVEMENTS								
Capital	\$0	\$0	\$0	\$-7,500	0	\$0	\$233,850	\$300,000
Total 43772 STORM WATER IMPROVEMENTS	\$0	\$0	\$0	\$-7,500	0	\$0	\$233,850	\$300,000
43785 CORE FABRIC EXTENDER								
Capital	\$0	\$0	\$0	\$500	500	\$500	\$0	\$0
Total 43785 CORE FABRIC EXTENDER	\$0	\$0	\$0	\$500	500	\$500	\$0	\$0
43790 TIMEKEEPING SOFTWARE UPGRADE								
Capital	\$0	\$0	\$0	\$0	500	\$500	\$0	\$0
Total 43790 TIMEKEEPING SOFTWARE UPGRADE	\$0	\$0	\$0	\$0	500	\$500	\$0	\$0
43795 MOBILE MANAGEMENT SERVER								
Capital	\$0	\$0	\$0	\$0	6,500	\$6,500	\$0	\$0
Total 43795 MOBILE MANAGEMENT SERVER	\$0	\$0	\$0	\$0	6,500	\$6,500	\$0	\$0
43800 WINDOWS 10 CLIENT LICENSES								
Capital	\$0	\$0	\$0	\$0	5,500	\$5,500	\$0	\$0
Total 43800 WINDOWS 10 CLIENT LICENSES	\$0	\$0	\$0	\$0	5,500	\$5,500	\$0	\$0
<b>TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$979,750</b>	<b>\$640,286</b>	<b>1,294,877</b>	<b>\$1,426,433</b>	<b>\$1,628,704</b>	<b>\$1,603,442</b>

## GOLF COURSE FUND - Budget Summary

### 055 GOLF COURSE FUND

#### Revenue Summary

	Actuals FY 2015	Actuals FY 2016	Actuals FY 2017	YTD FY 2018	Original FY 2018	Adjusted FY 2018	Budget FY 2019	Budget FY 2020
Revenues								
Recreation	\$1,426,520	\$1,411,819	\$1,418,870	\$1,006,197	1,519,596	\$1,519,596	\$1,519,596	\$1,519,596
Misc. Revenues	\$25,829	\$25,428	\$35,724	\$6,836	51,350	\$51,350	\$51,350	\$51,350
Interfund Transactions (CIP/Debt)	\$25,000	\$25,000	\$25,000	\$20,830	25,000	\$25,000	\$25,000	\$25,000
Total Revenues	\$1,477,348	\$1,462,247	\$1,479,594	\$1,033,863	1,595,946	\$1,595,946	\$1,595,946	\$1,595,946
Other								
Beginning Balance	\$1,054,654	\$1,187,987	\$1,325,234	\$1,246,003	873,260	\$1,246,003	\$1,240,188	\$1,161,279
Total Other	\$1,054,654	\$1,187,987	\$1,325,234	\$1,246,003	873,260	\$1,246,003	\$1,240,188	\$1,161,279
<b>TOTAL</b>	<b>\$2,532,002</b>	<b>\$2,650,234</b>	<b>\$2,804,828</b>	<b>\$2,279,866</b>	<b>2,469,206</b>	<b>\$2,841,949</b>	<b>\$2,836,134</b>	<b>\$2,757,225</b>

### 055 GOLF COURSE FUND

#### Expense Summary

	Actuals FY 2015	Actuals FY 2016	Actuals FY 2017	YTD FY 2018	Original FY 2018	Adjusted FY 2018	Budget FY 2019	Budget FY 2020
Depts								
Personnel	\$728,579	\$691,471	\$740,673	\$560,157	907,519	\$828,529	\$893,467	\$897,699
Mat, Suppls, Services	\$405,354	\$455,042	\$426,639	\$307,650	498,529	\$498,529	\$509,335	\$498,529
Capital	\$46,545	\$34,349	\$255,845	\$160,401	117,215	\$117,215	\$114,565	\$126,565
Debt Service	\$36,080	\$27,060	\$8,094	\$0	32,377	\$32,377	\$32,377	\$32,377
Total Depts	\$1,216,558	\$1,207,923	\$1,431,251	\$1,028,208	1,555,640	\$1,476,650	\$1,549,744	\$1,555,170
Other								
Interfund Transfer	\$127,457	\$117,077	\$127,574	\$104,260	125,111	\$125,111	\$125,111	\$125,111
Ending Balance	\$1,187,987	\$1,325,234	\$1,246,003	\$0	788,455	\$1,240,188	\$1,161,279	\$1,076,944
Total Other	\$1,315,444	\$1,442,311	\$1,373,577	\$104,260	913,566	\$1,365,299	\$1,286,390	\$1,202,055
<b>TOTAL</b>	<b>\$2,532,002</b>	<b>\$2,650,234</b>	<b>\$2,804,828</b>	<b>\$1,132,468</b>	<b>2,469,206</b>	<b>\$2,841,949</b>	<b>\$2,836,134</b>	<b>\$2,757,225</b>

## 055 GOLF COURSE FUND

### Revenue by Type

Revenue By Type	Actuals FY 2015	Actuals FY 2016	Actuals FY 2017	YTD FY 2018	Original FY 2018	Adjusted FY 2018	Budget FY 2019	Budget FY 2020
<b>Recreation</b>								
055-34611 CAMPS	\$24,483	\$2,900	\$3,552	\$0	0	\$0	\$0	\$0
055-34622 LEAGUES ADULT	\$661	\$7,847	\$178	\$2,634	0	\$0	\$0	\$0
055-34661 GOLF FEES	\$777,575	\$795,731	\$799,511	\$585,793	827,755	\$827,755	\$827,755	\$827,755
055-34662 CART FEES	\$223,044	\$232,743	\$241,813	\$173,411	226,771	\$226,771	\$226,771	\$226,771
055-34663 PASS FEES	\$48,910	\$58,743	\$57,960	\$20,475	53,463	\$53,463	\$53,463	\$53,463
055-34664 DRIVING RANGE FEES	\$56,353	\$52,622	\$54,511	\$35,334	59,807	\$59,807	\$59,807	\$59,807
055-34665 PRO-SHOP RETAIL SALE	\$182,482	\$159,038	\$176,455	\$133,734	220,000	\$220,000	\$220,000	\$220,000
055-34666 GOLF LESSONS	\$23,855	\$25,848	\$17,492	\$10,875	41,400	\$41,400	\$41,400	\$41,400
055-34667 GOLF LESSON CLINICS	\$940	\$220	\$1,500	\$0	2,700	\$2,700	\$2,700	\$2,700
055-34668 TOURNAMENT ADMIN.	\$17,345	\$9,637	\$6,774	\$685	2,700	\$2,700	\$2,700	\$2,700
055-34671 BEVERAGE CART RETAIL SALES	\$30,740	\$30,833	\$27,018	\$20,317	35,000	\$35,000	\$35,000	\$35,000
055-34672 BEVERAGE CART BEER SALES	\$28,885	\$26,255	\$23,448	\$17,770	50,000	\$50,000	\$50,000	\$50,000
055-34674 BEVERAGE CART TIPS	\$11,246	\$9,403	\$8,657	\$5,167	0	\$0	\$0	\$0
<b>Total Recreation</b>	<b>\$1,426,520</b>	<b>\$1,411,819</b>	<b>\$1,418,870</b>	<b>\$1,006,197</b>	<b>1,519,596</b>	<b>\$1,519,596</b>	<b>\$1,519,596</b>	<b>\$1,519,596</b>
<b>Misc. Revenues</b>								
055-36111 INTEREST EARNINGS	\$2,729	\$4,722	\$8,420	\$0	1,350	\$1,350	\$1,350	\$1,350
055-36210 RENTAL INCOME	\$20,844	\$22,939	\$23,991	\$6,708	25,000	\$25,000	\$25,000	\$25,000
055-36310 SALE OF ASSETS	\$2,025	\$0	\$1,701	\$0	0	\$0	\$0	\$0
055-36911 OTHER MISCELLANEOUS	\$0	\$-2,363	\$1,318	\$-52	25,000	\$25,000	\$25,000	\$25,000
055-36921 CASH OVER/SHORT	\$231	\$130	\$294	\$180	0	\$0	\$0	\$0
<b>Total Misc. Revenues</b>	<b>\$25,829</b>	<b>\$25,428</b>	<b>\$35,724</b>	<b>\$6,836</b>	<b>51,350</b>	<b>\$51,350</b>	<b>\$51,350</b>	<b>\$51,350</b>
<b>Interfund Transactions (CIP/Debt)</b>								
055-38211 TRANS FR GEN FUND	\$25,000	\$25,000	\$25,000	\$20,830	25,000	\$25,000	\$25,000	\$25,000
<b>Total Interfund Transactions (CIP/Debt)</b>	<b>\$25,000</b>	<b>\$25,000</b>	<b>\$25,000</b>	<b>\$20,830</b>	<b>25,000</b>	<b>\$25,000</b>	<b>\$25,000</b>	<b>\$25,000</b>
<b>Beginning Balance</b>								
055-39990 BEGINNING BALANCE	\$1,054,654	\$1,187,987	\$1,325,234	\$1,246,003	873,260	\$1,246,003	\$1,240,188	\$1,161,279
<b>Total Beginning Balance</b>	<b>\$1,054,654</b>	<b>\$1,187,987</b>	<b>\$1,325,234</b>	<b>\$1,246,003</b>	<b>873,260</b>	<b>\$1,246,003</b>	<b>\$1,240,188</b>	<b>\$1,161,279</b>
<b>TOTAL</b>	<b>\$2,532,002</b>	<b>\$2,650,234</b>	<b>\$2,804,828</b>	<b>\$2,279,866</b>	<b>2,469,206</b>	<b>\$2,841,949</b>	<b>\$2,836,134</b>	<b>\$2,757,225</b>

## 055 GOLF COURSE FUND

### Expenditures by Department & Type

	Actuals FY 2015	Actuals FY 2016	Actuals FY 2017	YTD FY 2018	Original FY 2018	Adjusted FY 2018	Budget FY 2019	Budget FY 2020
<b>40564 GOLF MAINTENANCE</b>								
Personnel	\$370,483	\$359,509	\$402,522	\$297,815	500,924	\$446,919	\$535,754	\$537,870
Mat, Suppls, Services	\$169,888	\$193,093	\$199,257	\$123,252	205,802	\$205,802	\$213,235	\$205,802
Capital	\$0	\$0	\$0	\$0	1,005	\$1,005	\$1,005	\$1,005
Interfund Transfer	\$75,671	\$69,015	\$75,290	\$61,860	74,228	\$74,228	\$74,228	\$74,228
<b>Total 40564 GOLF MAINTENANCE</b>	<b>\$616,042</b>	<b>\$621,617</b>	<b>\$677,069</b>	<b>\$482,926</b>	<b>781,959</b>	<b>\$727,954</b>	<b>\$824,222</b>	<b>\$818,905</b>
<b>40571 GOLF PRO SHOP</b>								
Personnel	\$358,096	\$331,963	\$338,151	\$262,343	406,596	\$381,611	\$357,714	\$359,830
Mat, Suppls, Services	\$235,466	\$261,949	\$227,382	\$184,398	292,727	\$292,727	\$296,100	\$292,727
Capital	\$0	\$0	\$495	\$0	1,000	\$1,000	\$1,000	\$1,000
Debt Service	\$36,080	\$27,060	\$8,094	\$0	32,377	\$32,377	\$32,377	\$32,377
Interfund Transfer	\$51,786	\$48,062	\$52,284	\$42,400	50,883	\$50,883	\$50,883	\$50,883
<b>Total 40571 GOLF PRO SHOP</b>	<b>\$681,428</b>	<b>\$669,034</b>	<b>\$626,406</b>	<b>\$489,141</b>	<b>783,583</b>	<b>\$758,598</b>	<b>\$738,074</b>	<b>\$736,817</b>
<b>40999 END BAL SUR(DEF)</b>								
Ending Balance	\$1,187,987	\$1,325,234	\$1,246,003	\$0	788,455	\$1,240,188	\$1,161,279	\$1,076,944
<b>Total 40999 END BAL SUR(DEF)</b>	<b>\$1,187,987</b>	<b>\$1,325,234</b>	<b>\$1,246,003</b>	<b>\$0</b>	<b>788,455</b>	<b>\$1,240,188</b>	<b>\$1,161,279</b>	<b>\$1,076,944</b>
<b>43367 GOLF COURSE IMPROVEMENTS</b>								
Capital	\$14,905	\$2,815	\$6,405	\$2,270	12,000	\$12,000	\$12,000	\$24,000
<b>Total 43367 GOLF COURSE IMPROVEMENTS</b>	<b>\$14,905</b>	<b>\$2,815</b>	<b>\$6,405</b>	<b>\$2,270</b>	<b>12,000</b>	<b>\$12,000</b>	<b>\$12,000</b>	<b>\$24,000</b>
<b>43403 GOLF EQUIPMENT REPLACEMENT</b>								
Capital	\$31,640	\$31,534	\$20,927	\$155,888	98,000	\$98,000	\$98,000	\$98,000
<b>Total 43403 GOLF EQUIPMENT REPLACEMENT</b>	<b>\$31,640</b>	<b>\$31,534</b>	<b>\$20,927</b>	<b>\$155,888</b>	<b>98,000</b>	<b>\$98,000</b>	<b>\$98,000</b>	<b>\$98,000</b>
<b>43495 GOLF CART LOAN &amp; PURCHASE</b>								
Capital	\$0	\$0	\$228,018	\$0	0	\$0	\$0	\$0
<b>Total 43495 GOLF CART LOAN &amp; PURCHASE</b>	<b>\$0</b>	<b>\$0</b>	<b>\$228,018</b>	<b>\$0</b>	<b>0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>43685 EQUIP REPLACEMENT - COMPUTER</b>								
Capital	\$0	\$0	\$0	\$1,743	2,560	\$2,560	\$2,560	\$2,560
<b>Total 43685 EQUIP REPLACEMENT - COMPUTER</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,743</b>	<b>2,560</b>	<b>\$2,560</b>	<b>\$2,560</b>	<b>\$2,560</b>
<b>43786 CORE FABRIC EXTENDER</b>								
Capital	\$0	\$0	\$0	\$500	500	\$500	\$0	\$0
<b>Total 43786 CORE FABRIC EXTENDER</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$500</b>	<b>500</b>	<b>\$500</b>	<b>\$0</b>	<b>\$0</b>
<b>43791 TIMEKEEPING SOFTWARE UPGRADE</b>								
Capital	\$0	\$0	\$0	\$0	500	\$500	\$0	\$0
<b>Total 43791 TIMEKEEPING SOFTWARE UPGRADE</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>500</b>	<b>\$500</b>	<b>\$0</b>	<b>\$0</b>
<b>43796 MOBILE MANAGEMENT SERVER</b>								
Capital	\$0	\$0	\$0	\$0	650	\$650	\$0	\$0

	Actuals FY 2015	Actuals FY 2016	Actuals FY 2017	YTD FY 2018	Original FY 2018	Adjusted FY 2018	Budget FY 2019	Budget FY 2020
Total 43796 MOBILE MANAGEMENT SERVER	\$0	\$0	\$0	\$0	650	\$650	\$0	\$0
43801 WINDOWS 10 CLIENT LICENSES								
Capital	\$0	\$0	\$0	\$0	1,000	\$1,000	\$0	\$0
Total 43801 WINDOWS 10 CLIENT LICENSES	\$0	\$0	\$0	\$0	1,000	\$1,000	\$0	\$0
<b>TOTAL</b>	<b>\$2,532,002</b>	<b>\$2,650,234</b>	<b>\$2,804,828</b>	<b>\$1,132,468</b>	<b>2,469,206</b>	<b>\$2,841,949</b>	<b>\$2,836,134</b>	<b>\$2,757,225</b>

## TRANSPORTATION & PARKING FUND - Budget Summary

### 057 TRANSPORTATION & PARKING

#### Revenue Summary

	Actuals FY 2015	Actuals FY 2016	Actuals FY 2017	YTD FY 2018	Original FY 2018	Adjusted FY 2018	Budget FY 2019	Budget FY 2020
Revenues								
Sales Tax	\$4,398,879	\$4,877,097	\$5,233,194	\$2,275,330	5,297,728	\$5,297,728	\$5,297,728	\$5,297,728
Licenses	\$1,040,014	\$1,032,191	\$764,407	\$951,685	908,666	\$908,666	\$908,666	\$908,666
Planning Building & Engineering Fees	\$0	\$0	\$126,244	\$0	0	\$0	\$0	\$0
Special Event Fees	\$320	\$2,125	\$2,848	\$1,726	0	\$0	\$0	\$0
Federal Revenue	\$1,630,990	\$457,917	\$15,972,589	\$0	4,787,080	\$4,787,080	\$4,787,080	\$3,100,000
Transit Charges for Services	\$2,200,248	\$2,312,576	\$3,206,611	\$3,924,912	5,338,584	\$5,938,584	\$7,485,345	\$7,263,594
Fines & Forfeitures	\$970,338	\$1,080,705	\$1,077,415	\$1,554,686	1,469,200	\$1,469,200	\$1,469,200	\$1,469,200
Misc. Revenues	\$142,300	\$201,922	\$280,456	\$57,204	92,500	\$92,500	\$92,500	\$92,500
Special Revenues & Resources	\$408,972	\$315,322	\$362,886	\$333,386	1,100,000	\$1,100,000	\$1,100,000	\$1,100,000
<b>Total Revenues</b>	<b>\$10,792,061</b>	<b>\$10,279,855</b>	<b>\$27,026,649</b>	<b>\$9,098,929</b>	<b>18,993,758</b>	<b>\$19,593,758</b>	<b>\$21,140,519</b>	<b>\$19,231,688</b>
Other								
Beginning Balance	\$18,794,937	\$20,105,652	\$19,381,363	\$19,262,807	3,442,144	\$19,262,807	\$17,772,262	\$14,237,928
<b>Total Other</b>	<b>\$18,794,937</b>	<b>\$20,105,652</b>	<b>\$19,381,363</b>	<b>\$19,262,807</b>	<b>3,442,144</b>	<b>\$19,262,807</b>	<b>\$17,772,262</b>	<b>\$14,237,928</b>
<b>TOTAL</b>	<b>\$29,586,998</b>	<b>\$30,385,507</b>	<b>\$46,408,012</b>	<b>\$28,361,736</b>	<b>22,435,902</b>	<b>\$38,856,565</b>	<b>\$38,912,781</b>	<b>\$33,469,616</b>

### 057 TRANSPORTATION & PARKING

#### Expense Summary

	Actuals FY 2015	Actuals FY 2016	Actuals FY 2017	YTD FY 2018	Original FY 2018	Adjusted FY 2018	Budget FY 2019	Budget FY 2020
Depts								
Personnel	\$4,896,369	\$5,880,917	\$6,418,646	\$6,731,992	9,012,206	\$9,152,672	\$10,501,374	\$10,661,644
Mat, Suppls, Services	\$1,351,336	\$1,467,204	\$1,639,551	\$1,596,546	1,640,182	\$1,640,182	\$2,614,544	\$2,621,444
Capital	\$677,758	\$1,117,219	\$16,332,826	\$7,590,660	8,811,399	\$7,352,399	\$8,619,885	\$5,122,797
<b>Total Depts</b>	<b>\$6,925,463</b>	<b>\$8,465,340</b>	<b>\$24,391,023</b>	<b>\$15,919,198</b>	<b>19,463,787</b>	<b>\$18,145,253</b>	<b>\$21,735,803</b>	<b>\$18,405,885</b>
Other								
Interfund Transfer	\$2,555,882	\$2,538,804	\$2,754,182	\$2,449,220	2,939,050	\$2,939,050	\$2,939,050	\$2,939,050

	Actuals FY 2015	Actuals FY 2016	Actuals FY 2017	YTD FY 2018	Original FY 2018	Adjusted FY 2018	Budget FY 2019	Budget FY 2020
Ending Balance	\$20,105,652	\$19,381,363	\$19,262,807	\$0	33,065	\$17,772,262	\$14,237,928	\$12,124,681
Total Other	\$22,661,534	\$21,920,167	\$22,016,989	\$2,449,220	2,972,115	\$20,711,312	\$17,176,978	\$15,063,731
<b>TOTAL</b>	<b>\$29,586,997</b>	<b>\$30,385,507</b>	<b>\$46,408,012</b>	<b>\$18,368,418</b>	<b>22,435,902</b>	<b>\$38,856,565</b>	<b>\$38,912,781</b>	<b>\$33,469,616</b>

## 057 TRANSPORTATION & PARKING

### Revenue by Type

Revenue By Type	Actuals FY 2015	Actuals FY 2016	Actuals FY 2017	YTD FY 2018	Original FY 2018	Adjusted FY 2018	Budget FY 2019	Budget FY 2020
<b>Sales Tax</b>								
057-31212 TRANSIT SALES TAX	\$2,305,926	\$2,559,707	\$2,790,839	\$1,608,749	2,785,403	\$2,785,403	\$2,785,403	\$2,785,403
057-31214 RESORT TAX TRANSPOR	\$2,092,953	\$2,317,390	\$2,442,355	\$666,581	2,512,325	\$2,512,325	\$2,512,325	\$2,512,325
Total Sales Tax	\$4,398,879	\$4,877,097	\$5,233,194	\$2,275,330	5,297,728	\$5,297,728	\$5,297,728	\$5,297,728
<b>Licenses</b>								
057-32111 BUSINESS LICENSES	\$905,481	\$890,380	\$658,504	\$810,463	758,666	\$758,666	\$758,666	\$758,666
057-32161 NIGHT RENT LIC FEE	\$134,533	\$141,811	\$105,903	\$141,222	150,000	\$150,000	\$150,000	\$150,000
Total Licenses	\$1,040,014	\$1,032,191	\$764,407	\$951,685	908,666	\$908,666	\$908,666	\$908,666
<b>Planning Building &amp; Engineering Fees</b>								
057-32261 IN-LIEU-OF PARKING	\$0	\$0	\$126,244	\$0	0	\$0	\$0	\$0
Total Planning Building & Engineering Fees	\$0	\$0	\$126,244	\$0	0	\$0	\$0	\$0
<b>Special Event Fees</b>								
057-32639 SPECIAL EVENT PARKING FEES	\$320	\$2,125	\$2,848	\$1,726	0	\$0	\$0	\$0
Total Special Event Fees	\$320	\$2,125	\$2,848	\$1,726	0	\$0	\$0	\$0
<b>Federal Revenue</b>								
057-33110 FEDERAL GRANTS	\$1,630,990	\$457,917	\$15,972,589	\$0	4,787,080	\$4,787,080	\$4,787,080	\$3,100,000
Total Federal Revenue	\$1,630,990	\$457,917	\$15,972,589	\$0	4,787,080	\$4,787,080	\$4,787,080	\$3,100,000
<b>Transit Charges for Services</b>								
057-34211 FARE REVENUE	\$31,078	\$34,823	\$29,735	\$17,173	67,835	\$67,835	\$67,835	\$67,835
057-34221 BUS ADVERTISING	\$49,200	\$53,930	\$51,358	\$37,980	53,207	\$53,207	\$53,207	\$53,207
057-34230 REGIONAL TRANSIT REVENUE	\$2,119,970	\$2,223,823	\$3,125,518	\$3,869,759	5,217,542	\$5,817,542	\$7,364,303	\$7,142,552
Total Transit Charges for Services	\$2,200,248	\$2,312,576	\$3,206,611	\$3,924,912	5,338,584	\$5,938,584	\$7,485,345	\$7,263,594
<b>Fines &amp; Forfeitures</b>								
057-35300 CITY FINES	\$202,064	\$204,963	\$190,993	\$92,610	150,000	\$150,000	\$150,000	\$150,000
057-35301 PARKING PERMITS	\$183,641	\$205,530	\$179,238	\$217,124	100,000	\$100,000	\$100,000	\$100,000
057-35307 IN CAR METERS	\$340	\$1,788	\$0	\$-393	10,000	\$10,000	\$10,000	\$10,000
057-35308 QUICK CARD	\$-12	\$0	\$0	\$865	1,000	\$1,000	\$1,000	\$1,000

Revenue By Type	Actuals FY 2015	Actuals FY 2016	Actuals FY 2017	YTD FY 2018	Original FY 2018	Adjusted FY 2018	Budget FY 2019	Budget FY 2020
057-35309 TOKEN/VALIDATION REVENUE	\$1,979	\$1,741	\$475	\$-183	5,000	\$5,000	\$5,000	\$5,000
057-35310 METER REVENUE	\$582,213	\$666,750	\$706,029	\$1,206,964	1,200,000	\$1,200,000	\$1,200,000	\$1,200,000
057-35311 IN-CAR METER (ICM) DEVICES	\$112	\$-67	\$0	\$-121	3,200	\$3,200	\$3,200	\$3,200
057-35312 IMPOUND	\$0	\$0	\$680	\$0	0	\$0	\$0	\$0
Total Fines & Forfeitures	\$970,338	\$1,080,705	\$1,077,415	\$1,516,866	1,469,200	\$1,469,200	\$1,469,200	\$1,469,200
Misc. Revenues								
057-36111 INTEREST EARNINGS	\$94,047	\$131,529	\$161,324	\$0	80,000	\$80,000	\$80,000	\$80,000
057-36210 RENTAL INCOME	\$40,615	\$56,995	\$49,421	\$44,820	0	\$0	\$0	\$0
057-36310 SALE OF ASSETS	\$3,420	\$0	\$69,340	\$0	0	\$0	\$0	\$0
057-36911 OTHER MISCELLANEOUS	\$4,225	\$13,334	\$386	\$12,388	12,500	\$12,500	\$12,500	\$12,500
057-36921 CASH OVER/SHORT	\$-7	\$64	\$-16	\$-4	0	\$0	\$0	\$0
Total Misc. Revenues	\$142,300	\$201,922	\$280,456	\$57,204	92,500	\$92,500	\$92,500	\$92,500
Special Revenues & Resources								
057-39110 DONATIONS	\$60,912	\$60,914	\$176,922	\$143,436	0	\$0	\$0	\$0
057-39126 OTHER CONTRIBUTIONS	\$348,059	\$254,409	\$185,963	\$189,950	1,100,000	\$1,100,000	\$1,100,000	\$1,100,000
Total Special Revenues & Resources	\$408,972	\$315,322	\$362,886	\$333,386	1,100,000	\$1,100,000	\$1,100,000	\$1,100,000
Beginning Balance								
057-39990 BEGINNING BALANCE	\$18,794,937	\$20,105,652	\$19,381,363	\$19,262,807	3,442,144	\$19,262,807	\$17,772,262	\$14,237,928
Total Beginning Balance	\$18,794,937	\$20,105,652	\$19,381,363	\$19,262,807	3,442,144	\$19,262,807	\$17,772,262	\$14,237,928
TOTAL	\$29,586,998	\$30,385,507	\$46,408,012	\$28,323,916	22,435,902	\$38,856,565	\$38,912,781	\$33,469,616

## 057 TRANSPORTATION & PARKING

### Expenditures by Department & Type

	Actuals FY 2015	Actuals FY 2016	Actuals FY 2017	YTD FY 2018	Original FY 2018	Adjusted FY 2018	Budget FY 2019	Budget FY 2020
40481 TRANSPORTATION OPER								
Personnel	\$4,117,711	\$5,039,211	\$5,531,379	\$5,770,338	7,809,389	\$7,909,222	\$9,089,897	\$9,188,725
Mat, Suppls, Services	\$1,085,057	\$1,048,278	\$1,048,856	\$1,202,518	1,156,563	\$1,156,563	\$1,231,644	\$1,244,944
Capital	\$53,449	\$15,162	\$66,584	\$37,414	7,600	\$7,600	\$7,600	\$7,600
Interfund Transfer	\$2,552,082	\$2,534,104	\$2,744,682	\$2,441,300	2,929,550	\$2,929,550	\$2,929,550	\$2,929,550
Total 40481 TRANSPORTATION OPER	\$7,808,299	\$8,636,754	\$9,391,501	\$9,451,570	11,903,102	\$12,002,935	\$13,258,691	\$13,370,819
40485 TRANSPORTATION PLANNING								
Personnel	\$323,869	\$336,500	\$358,151	\$370,239	447,696	\$447,696	\$401,717	\$452,315
Mat, Suppls, Services	\$88,811	\$90,143	\$378,356	\$165,482	305,619	\$305,619	\$635,000	\$635,000
Total 40485 TRANSPORTATION PLANNING	\$412,680	\$426,644	\$736,507	\$535,721	753,315	\$753,315	\$1,036,717	\$1,087,315

	Actuals FY 2015	Actuals FY 2016	Actuals FY 2017	YTD FY 2018	Original FY 2018	Adjusted FY 2018	Budget FY 2019	Budget FY 2020
40500 PARKING								
Personnel	\$437,678	\$505,206	\$528,356	\$585,550	755,120	\$795,753	\$1,009,760	\$1,020,604
Mat, Suppls, Services	\$165,630	\$317,012	\$200,947	\$228,745	178,000	\$178,000	\$747,900	\$741,500
Capital	\$0	\$0	\$0	\$2,540	0	\$0	\$0	\$0
Interfund Transfer	\$3,800	\$4,700	\$9,500	\$7,920	9,500	\$9,500	\$9,500	\$9,500
Total 40500 PARKING	\$607,108	\$826,917	\$738,802	\$824,755	942,620	\$983,253	\$1,767,160	\$1,771,604
40999 END BAL SUR(DEF)								
Ending Balance	\$20,105,652	\$19,381,363	\$19,262,807	\$0	33,065	\$17,772,262	\$14,237,928	\$12,124,681
Total 40999 END BAL SUR(DEF)	\$20,105,652	\$19,381,363	\$19,262,807	\$0	33,065	\$17,772,262	\$14,237,928	\$12,124,681
43316 TRANSIT COACHES								
Capital	\$0	\$0	\$6,876,221	\$1,653,927	2,418,752	\$2,418,752	\$4,733,717	\$2,190,000
Total 43316 TRANSIT COACHES	\$0	\$0	\$6,876,221	\$1,653,927	2,418,752	\$2,418,752	\$4,733,717	\$2,190,000
43339 BUS SHELTERS								
Capital	\$0	\$15,632	\$0	\$0	181,250	\$181,250	\$0	\$0
Total 43339 BUS SHELTERS	\$0	\$15,632	\$0	\$0	181,250	\$181,250	\$0	\$0
43435 FLAGSTAFF TRANSFER FEE								
Capital	\$13,360	\$337,698	\$114,593	\$386,139	1,100,000	\$1,100,000	\$850,000	\$0
Total 43435 FLAGSTAFF TRANSFER FEE	\$13,360	\$337,698	\$114,593	\$386,139	1,100,000	\$1,100,000	\$850,000	\$0
43446 TRANSIT GIS/AVL SYSTEM								
Capital	\$0	\$117,465	\$204,688	\$117,465	0	\$0	\$0	\$0
Total 43446 TRANSIT GIS/AVL SYSTEM	\$0	\$117,465	\$204,688	\$117,465	0	\$0	\$0	\$0
43465 COUNTY VEHICLE REPLACEMENT FUND								
Capital	\$0	\$0	\$0	\$0	72,730	\$72,730	\$74,950	\$77,199
Total 43465 COUNTY VEHICLE REPLACEMENT FUND	\$0	\$0	\$0	\$0	72,730	\$72,730	\$74,950	\$77,199
43484 PARKING METER REPLACEMENT								
Capital	\$25,137	\$0	\$0	\$37,252	50,000	\$50,000	\$125,000	\$125,000
Total 43484 PARKING METER REPLACEMENT	\$25,137	\$0	\$0	\$37,252	50,000	\$50,000	\$125,000	\$125,000
43506 UPGRADE OH DOOR ROLLERS								
Capital	\$0	\$0	\$0	\$0	6,000	\$6,000	\$6,000	\$6,000
Total 43506 UPGRADE OH DOOR ROLLERS	\$0	\$0	\$0	\$0	6,000	\$6,000	\$6,000	\$6,000
43575 CITY TRANSIT CONTRIBUTION TO COUNTY								
Capital	\$437,777	\$0	\$0	\$0	0	\$0	\$0	\$0
Total 43575 CITY TRANSIT CONTRIBUTION TO COUNTY	\$437,777	\$0	\$0	\$0	0	\$0	\$0	\$0
43616 224 CORRIDOR STUDY AND STRATEGIC PLAN								
Capital	\$5,403	\$0	\$0	\$0	0	\$0	\$0	\$0
Total 43616 224 CORRIDOR STUDY AND STRATEGIC PLAN	\$5,403	\$0	\$0	\$0	0	\$0	\$0	\$0
43622 IRONHORSE ELECTRONIC ACCESS CONTROL								
Capital	\$0	\$0	\$0	\$45,000	0	\$0	\$0	\$0
Total 43622 IRONHORSE ELECTRONIC ACCESS CONTROL	\$0	\$0	\$0	\$45,000	0	\$0	\$0	\$0
43623 IRONHORSE SEASONAL HOUSING								
Personnel	\$17,112	\$0	\$0	\$0	0	\$0	\$0	\$0

	Actuals FY 2015	Actuals FY 2016	Actuals FY 2017	YTD FY 2018	Original FY 2018	Adjusted FY 2018	Budget FY 2019	Budget FY 2020
Mat, Suppls, Services	\$11,837	\$11,771	\$11,392	\$-199	0	\$0	\$0	\$0
Capital	\$67,077	\$3,026	\$0	\$120,397	0	\$0	\$0	\$0
Total 43623 IRONHORSE SEASONAL HOUSING	\$96,026	\$14,797	\$11,392	\$120,198	0	\$0	\$0	\$0
43624 TRANSIT SIGNAL PRIORITY								
Capital	\$0	\$0	\$0	\$385,060	102,645	\$102,645	\$102,645	\$102,645
Total 43624 TRANSIT SIGNAL PRIORITY	\$0	\$0	\$0	\$385,060	102,645	\$102,645	\$102,645	\$102,645
43625 IRONHORSE TRANSIT FAC ASSET MGMT								
Capital	\$20,520	\$10,205	\$6,675	\$-77,642	180,000	\$180,000	\$180,000	\$180,000
Total 43625 IRONHORSE TRANSIT FAC ASSET MGMT	\$20,520	\$10,205	\$6,675	\$-77,642	180,000	\$180,000	\$180,000	\$180,000
43634 PARKING WAYFINDING								
Capital	\$0	\$0	\$0	\$649,575	150,000	\$150,000	\$0	\$0
Total 43634 PARKING WAYFINDING	\$0	\$0	\$0	\$649,575	150,000	\$150,000	\$0	\$0
43650 FLEET MANAGEMENT SOFTWARE								
Capital	\$0	\$0	\$0	\$0	0	\$0	\$279,181	\$279,181
Total 43650 FLEET MANAGEMENT SOFTWARE	\$0	\$0	\$0	\$0	0	\$0	\$279,181	\$279,181
43653 TRANS PLANS & STUDIES								
Capital	\$50,870	\$0	\$0	\$12,027	250,000	\$250,000	\$0	\$0
Total 43653 TRANS PLANS & STUDIES	\$50,870	\$0	\$0	\$12,027	250,000	\$250,000	\$0	\$0
43655 TRANSIT FAC CAP RENEWAL								
Capital	\$2,193	\$0	\$0	\$0	50,000	\$50,000	\$50,000	\$50,000
Total 43655 TRANSIT FAC CAP RENEWAL	\$2,193	\$0	\$0	\$0	50,000	\$50,000	\$50,000	\$50,000
43686 EQUIP REPLACEMENT - COMPUTER								
Capital	\$1,973	\$3,677	\$6,949	\$5,274	14,172	\$14,172	\$16,172	\$16,172
Total 43686 EQUIP REPLACEMENT - COMPUTER	\$1,973	\$3,677	\$6,949	\$5,274	14,172	\$14,172	\$16,172	\$16,172
43702 STREETS AND WATER MAINTENANCE BUILDING								
Capital	\$0	\$0	\$0	\$0	0	\$-1,000,000	\$0	\$0
Total 43702 STREETS AND WATER MAINTENANCE BUILDING	\$0	\$0	\$0	\$0	0	\$-1,000,000	\$0	\$0
43712 TRAFFIC MANAGEMENT CAMERAS								
Capital	\$0	\$0	\$63,220	\$24,063	35,000	\$35,000	\$0	\$0
Total 43712 TRAFFIC MANAGEMENT CAMERAS	\$0	\$0	\$63,220	\$24,063	35,000	\$35,000	\$0	\$0
43721 PAID PARKING INFRASTRUCTURE FOR MAIN STR								
Capital	\$0	\$0	\$0	\$1,227,716	75,000	\$75,000	\$0	\$0
Total 43721 PAID PARKING INFRASTRUCTURE FOR MAIN STR	\$0	\$0	\$0	\$1,227,716	75,000	\$75,000	\$0	\$0
43731 CHINA BRIDGE EVENT PARKING								
Capital	\$0	\$72,336	\$182,269	\$623,677	310,000	\$310,000	\$396,000	\$340,000
Total 43731 CHINA BRIDGE EVENT PARKING	\$0	\$72,336	\$182,269	\$623,677	310,000	\$310,000	\$396,000	\$340,000
43739 TRANSIT ONBOARD SECURITY CAMERAS								
Capital	\$0	\$0	\$0	\$0	14,000	\$14,000	\$14,000	\$14,000
Total 43739 TRANSIT ONBOARD SECURITY CAMERAS	\$0	\$0	\$0	\$0	14,000	\$14,000	\$14,000	\$14,000
43740 TRANSIT ONBOARD WI-FI								
Capital	\$0	\$0	\$0	\$0	25,000	\$25,000	\$50,000	\$25,000

	Actuals FY 2015	Actuals FY 2016	Actuals FY 2017	YTD FY 2018	Original FY 2018	Adjusted FY 2018	Budget FY 2019	Budget FY 2020
Total 43740 TRANSIT ONBOARD WI-FI	\$0	\$0	\$0	\$0	25,000	\$25,000	\$50,000	\$25,000
43746 PARK. DECK COATING IRON HORSE BUS GARAGE								
Capital	\$0	\$0	\$0	\$433,279	125,000	\$125,000	\$106,000	\$0
Total 43746 PARK. DECK COATING IRON HORSE BUS GARAGE	\$0	\$0	\$0	\$433,279	125,000	\$125,000	\$106,000	\$0
43761 KIMBALL JUNCTION TRANSIT CENTER								
Personnel	\$0	\$0	\$760	\$0	0	\$0	\$0	\$0
Capital	\$0	\$482,018	\$2,098,446	\$0	0	\$0	\$0	\$0
Total 43761 KIMBALL JUNCTION TRANSIT CENTER	\$0	\$482,018	\$2,099,206	\$0	0	\$0	\$0	\$0
43764 PARKS BUILDING								
Capital	\$0	\$0	\$0	\$0	0	\$-350,667	\$0	\$0
Total 43764 PARKS BUILDING	\$0	\$0	\$0	\$0	0	\$-350,667	\$0	\$0
43767 GOLF BUILDING								
Capital	\$0	\$0	\$0	\$0	0	\$-175,333	\$0	\$0
Total 43767 GOLF BUILDING	\$0	\$0	\$0	\$0	0	\$-175,333	\$0	\$0
43770 TRANSIT AND TRANSPORTATION LAND ACQUISIT								
Capital	\$0	\$60,000	\$2,440,170	\$1,191,014	0	\$0	\$0	\$0
Total 43770 TRANSIT AND TRANSPORTATION LAND ACQUISIT	\$0	\$60,000	\$2,440,170	\$1,191,014	0	\$0	\$0	\$0
43771 PROSPECTOR AVENUE RECONSTRUCTION								
Capital	\$0	\$0	\$0	\$0	75,000	\$75,000	\$0	\$0
Total 43771 PROSPECTOR AVENUE RECONSTRUCTION	\$0	\$0	\$0	\$0	75,000	\$75,000	\$0	\$0
43780 SR 248/RICHARDSON FLAT INTERSECTION IMPR								
Capital	\$0	\$0	\$0	\$0	280,000	\$280,000	\$0	\$0
Total 43780 SR 248/RICHARDSON FLAT INTERSECTION IMPR	\$0	\$0	\$0	\$0	280,000	\$280,000	\$0	\$0
43781 SR 248/US 40 PARK AND RIDE LOT								
Capital	\$0	\$0	\$0	\$0	2,025,000	\$2,025,000	\$0	\$0
Total 43781 SR 248/US 40 PARK AND RIDE LOT	\$0	\$0	\$0	\$0	2,025,000	\$2,025,000	\$0	\$0
43787 CORE FABRIC EXTENDER								
Capital	\$0	\$0	\$0	\$2,000	2,000	\$2,000	\$0	\$0
Total 43787 CORE FABRIC EXTENDER	\$0	\$0	\$0	\$2,000	2,000	\$2,000	\$0	\$0
43792 TIMEKEEPING SOFTWARE UPGRADE								
Capital	\$0	\$0	\$0	\$0	5,000	\$5,000	\$0	\$0
Total 43792 TIMEKEEPING SOFTWARE UPGRADE	\$0	\$0	\$0	\$0	5,000	\$5,000	\$0	\$0
43797 MOBILE MANAGEMENT SERVER								
Capital	\$0	\$0	\$0	\$0	9,750	\$9,750	\$0	\$0
Total 43797 MOBILE MANAGEMENT SERVER	\$0	\$0	\$0	\$0	9,750	\$9,750	\$0	\$0
43802 WINDOWS 10 CLIENT LICENSES								
Capital	\$0	\$0	\$0	\$0	5,500	\$5,500	\$0	\$0
Total 43802 WINDOWS 10 CLIENT LICENSES	\$0	\$0	\$0	\$0	5,500	\$5,500	\$0	\$0
43806 VMS SIGNS								
Capital	\$0	\$0	\$0	\$0	120,000	\$120,000	\$0	\$0
Total 43806 VMS SIGNS	\$0	\$0	\$0	\$0	120,000	\$120,000	\$0	\$0

	Actuals FY 2015	Actuals FY 2016	Actuals FY 2017	YTD FY 2018	Original FY 2018	Adjusted FY 2018	Budget FY 2019	Budget FY 2020
43807 ENHANCED BUS STOPS AT FRESH MARKET AND P								
Capital	\$0	\$0	\$0	\$0	143,000	\$143,000	\$0	\$0
Total 43807 ENHANCED BUS STOPS AT FRESH MARKET AND P	\$0	\$0	\$0	\$0	143,000	\$143,000	\$0	\$0
43808 CANYONS VILLAGE AREA TRANSIT CENTER								
Capital	\$0	\$0	\$0	\$0	25,000	\$25,000	\$15,000	\$750,000
Total 43808 CANYONS VILLAGE AREA TRANSIT CENTER	\$0	\$0	\$0	\$0	25,000	\$25,000	\$15,000	\$750,000
43810 BRT CAPITAL IMPROVEMENTS & ELECTRONIC SI								
Capital	\$0	\$0	\$0	\$0	305,000	\$305,000	\$426,000	\$426,000
Total 43810 BRT CAPITAL IMPROVEMENTS & ELECTRONIC SI	\$0	\$0	\$0	\$0	305,000	\$305,000	\$426,000	\$426,000
43811 6 ELECTRIC BRT TRANSIT BUSES								
Capital	\$0	\$0	\$3,688,074	\$0	0	\$0	\$0	\$0
Total 43811 6 ELECTRIC BRT TRANSIT BUSES	\$0	\$0	\$3,688,074	\$0	0	\$0	\$0	\$0
43812 ELECTRIC BUS CHARGER AT KIMBALL JUNCTION								
Capital	\$0	\$0	\$583,014	\$0	0	\$0	\$0	\$0
Total 43812 ELECTRIC BUS CHARGER AT KIMBALL JUNCTION	\$0	\$0	\$583,014	\$0	0	\$0	\$0	\$0
43813 ELECTIC BUS CHARGING STATION AT OLD TOWN								
Personnel	\$0	\$0	\$0	\$5,865	0	\$0	\$0	\$0
Capital	\$0	\$0	\$1,922	\$714,483	649,000	\$649,000	\$0	\$0
Total 43813 ELECTIC BUS CHARGING STATION AT OLD TOWN	\$0	\$0	\$1,922	\$720,348	649,000	\$649,000	\$0	\$0
43825 CITY-WIDE SIGNS PHASE I								
Capital	\$0	\$0	\$0	\$0	0	\$0	\$75,000	\$0
Total 43825 CITY-WIDE SIGNS PHASE I	\$0	\$0	\$0	\$0	0	\$0	\$75,000	\$0
43828 MARSAC EMPLOYEE TRANSP DEMAND MGMT & WEL								
Capital	\$0	\$0	\$0	\$0	0	\$0	\$110,000	\$0
Total 43828 MARSAC EMPLOYEE TRANSP DEMAND MGMT & WEL	\$0	\$0	\$0	\$0	0	\$0	\$110,000	\$0
43829 PHASE 2 BIKE SHARE IMPROVEMENTS								
Capital	\$0	\$0	\$0	\$0	0	\$0	\$175,000	\$50,000
Total 43829 PHASE 2 BIKE SHARE IMPROVEMENTS	\$0	\$0	\$0	\$0	0	\$0	\$175,000	\$50,000
43830 BONANZA DRIVE MULTI-MODAL AND STREET IMP								
Capital	\$0	\$0	\$0	\$0	0	\$0	\$59,000	\$0
Total 43830 BONANZA DRIVE MULTI-MODAL AND STREET IMP	\$0	\$0	\$0	\$0	0	\$0	\$59,000	\$0
43831 ECKER HILL PARK & RIDE ELECTRIC BUS FAST								
Capital	\$0	\$0	\$0	\$0	0	\$0	\$500,000	\$100,000
Total 43831 ECKER HILL PARK & RIDE ELECTRIC BUS FAST	\$0	\$0	\$0	\$0	0	\$0	\$500,000	\$100,000
43832 REMODEL FOR TRANSIT DRIVER HOUSING								
Capital	\$0	\$0	\$0	\$0	0	\$0	\$0	\$300,000
Total 43832 REMODEL FOR TRANSIT DRIVER HOUSING	\$0	\$0	\$0	\$0	0	\$0	\$0	\$300,000
43833 HOMESTAKE PARK & RIDE TRANSIT SERVICE, S								
Capital	\$0	\$0	\$0	\$0	0	\$67,000	\$89,000	\$71,000
Total 43833 HOMESTAKE PARK & RIDE TRANSIT SERVICE, S	\$0	\$0	\$0	\$0	0	\$67,000	\$89,000	\$71,000
43836 GIS: GEOEVENT SERVER LICENSE								

	Actuals FY 2015	Actuals FY 2016	Actuals FY 2017	YTD FY 2018	Original FY 2018	Adjusted FY 2018	Budget FY 2019	Budget FY 2020
Capital	\$0	\$0	\$0	\$0	0	\$0	\$0	\$13,000
Total 43836 GIS: GEOEVENT SERVER LICENSE	\$0	\$0	\$0	\$0	0	\$0	\$0	\$13,000
43837 PARK & RIDE TECHNOLOGY UPGRADE								
Capital	\$0	\$0	\$0	\$0	0	\$0	\$175,000	\$0
Total 43837 PARK & RIDE TECHNOLOGY UPGRADE	\$0	\$0	\$0	\$0	0	\$0	\$175,000	\$0
43840 OFFICE 2016 LICENSES								
Capital	\$0	\$0	\$0	\$0	0	\$0	\$4,620	\$0
Total 43840 OFFICE 2016 LICENSES	\$0	\$0	\$0	\$0	0	\$0	\$4,620	\$0
<b>TOTAL</b>	<b>\$29,586,998</b>	<b>\$30,385,507</b>	<b>\$46,408,013</b>	<b>\$18,368,418</b>	<b>22,435,902</b>	<b>\$38,856,565</b>	<b>\$38,912,781</b>	<b>\$33,469,616</b>

## FLEET SERVICES FUND - Budget Summary

### 062 FLEET SERVICES FUND

#### Revenue Summary

	Actuals FY 2015	Actuals FY 2016	Actuals FY 2017	YTD FY 2018	Original FY 2018	Adjusted FY 2018	Budget FY 2019	Budget FY 2020
Revenues								
Interfund Transactions (Admin)	\$2,728,700	\$2,448,000	\$2,572,200	\$2,144,520	2,573,400	\$2,573,400	\$2,573,400	\$2,573,400
Total Revenues	\$2,728,700	\$2,448,000	\$2,572,200	\$2,144,520	2,573,400	\$2,573,400	\$2,573,400	\$2,573,400
Other								
Beginning Balance	\$961,174	\$1,145,417	\$1,123,856	\$1,196,395	1,059,336	\$1,196,395	\$1,207,629	\$1,186,606
Total Other	\$961,174	\$1,145,417	\$1,123,856	\$1,196,395	1,059,336	\$1,196,395	\$1,207,629	\$1,186,606
TOTAL	\$3,689,874	\$3,593,417	\$3,696,056	\$3,340,915	3,632,736	\$3,769,795	\$3,781,029	\$3,760,006

### 062 FLEET SERVICES FUND

#### Expense Summary

	Actuals FY 2015	Actuals FY 2016	Actuals FY 2017	YTD FY 2018	Original FY 2018	Adjusted FY 2018	Budget FY 2019	Budget FY 2020
Depts								
Personnel	\$800,303	\$891,897	\$977,316	\$785,911	964,546	\$964,546	\$996,803	\$1,007,224
Mat, Suppls, Services	\$1,736,716	\$1,571,548	\$1,521,625	\$1,247,867	1,587,620	\$1,587,620	\$1,587,620	\$1,587,620
Capital	\$7,438	\$6,116	\$720	\$0	10,000	\$10,000	\$10,000	\$10,000
Total Depts	\$2,544,457	\$2,469,561	\$2,499,661	\$2,033,778	2,562,166	\$2,562,166	\$2,594,423	\$2,604,844
Other								
Ending Balance	\$1,145,417	\$1,123,856	\$1,196,395	\$0	1,070,570	\$1,207,629	\$1,186,606	\$1,155,162
Total Other	\$1,145,417	\$1,123,856	\$1,196,395	\$0	1,070,570	\$1,207,629	\$1,186,606	\$1,155,162
TOTAL	\$3,689,874	\$3,593,417	\$3,696,056	\$2,033,778	3,632,736	\$3,769,795	\$3,781,029	\$3,760,006

## 062 FLEET SERVICES FUND

### Revenue by Type

Revenue By Type	Actuals FY 2015	Actuals FY 2016	Actuals FY 2017	YTD FY 2018	Original FY 2018	Adjusted FY 2018	Budget FY 2019	Budget FY 2020
Interfund Transactions (Admin)								
062-38110 CENTRAL GARAGE CHG	\$1,378,700	\$1,348,000	\$1,497,200	\$1,248,680	1,498,400	\$1,498,400	\$1,498,400	\$1,498,400
062-38111 FUEL SALES	\$1,350,000	\$1,100,000	\$1,075,000	\$895,840	1,075,000	\$1,075,000	\$1,075,000	\$1,075,000
Total Interfund Transactions (Admin)	\$2,728,700	\$2,448,000	\$2,572,200	\$2,144,520	2,573,400	\$2,573,400	\$2,573,400	\$2,573,400
Beginning Balance								
062-39990 BEGINNING BALANCE	\$961,174	\$1,145,417	\$1,123,856	\$1,196,395	1,059,336	\$1,196,395	\$1,207,629	\$1,186,606
Total Beginning Balance	\$961,174	\$1,145,417	\$1,123,856	\$1,196,395	1,059,336	\$1,196,395	\$1,207,629	\$1,186,606
TOTAL	\$3,689,874	\$3,593,417	\$3,696,056	\$3,340,915	3,632,736	\$3,769,795	\$3,781,029	\$3,760,006

## 062 FLEET SERVICES FUND

### Expenditures by Department & Type

	Actuals FY 2015	Actuals FY 2016	Actuals FY 2017	YTD FY 2018	Original FY 2018	Adjusted FY 2018	Budget FY 2019	Budget FY 2020
40471 FLEET SERVICES DEPT								
Personnel	\$800,303	\$891,897	\$977,316	\$785,911	964,546	\$964,546	\$996,803	\$1,007,224
Mat, Suppls, Services	\$1,736,716	\$1,571,548	\$1,521,625	\$1,247,867	1,587,620	\$1,587,620	\$1,587,620	\$1,587,620
Capital	\$7,438	\$6,116	\$720	\$0	10,000	\$10,000	\$10,000	\$10,000
Total 40471 FLEET SERVICES DEPT	\$2,544,457	\$2,469,561	\$2,499,661	\$2,033,778	2,562,166	\$2,562,166	\$2,594,423	\$2,604,844
40999 END BAL SUR(DEF)								
Ending Balance	\$1,145,417	\$1,123,856	\$1,196,395	\$0	1,070,570	\$1,207,629	\$1,186,606	\$1,155,162
Total 40999 END BAL SUR(DEF)	\$1,145,417	\$1,123,856	\$1,196,395	\$0	1,070,570	\$1,207,629	\$1,186,606	\$1,155,162
TOTAL	\$3,689,874	\$3,593,417	\$3,696,056	\$2,033,778	3,632,736	\$3,769,795	\$3,781,029	\$3,760,006

## SELF INSURANCE FUND - Budget Summary

### 064 SELF INSURANCE FUND

#### Revenue Summary

	Actuals FY 2015	Actuals FY 2016	Actuals FY 2017	YTD FY 2018	Original FY 2018	Adjusted FY 2018	Budget FY 2019	Budget FY 2020
Revenues								
Misc. Revenues	\$258,000	\$258,000	\$275,000	\$229,170	275,000	\$275,000	\$275,000	\$275,000
Interfund Transactions (Admin)	\$463,227	\$992,665	\$686,997	\$737,970	885,556	\$885,556	\$885,556	\$885,556
Total Revenues	\$721,227	\$1,250,665	\$961,997	\$967,140	1,160,556	\$1,160,556	\$1,160,556	\$1,160,556
Other								
Beginning Balance	\$1,208,215	\$607,450	\$968,274	\$793,923	183,771	\$793,923	\$657,979	\$493,543
Total Other	\$1,208,215	\$607,450	\$968,274	\$793,923	183,771	\$793,923	\$657,979	\$493,543
<b>TOTAL</b>	<b>\$1,929,442</b>	<b>\$1,858,115</b>	<b>\$1,930,271</b>	<b>\$1,761,063</b>	<b>1,344,327</b>	<b>\$1,954,479</b>	<b>\$1,818,535</b>	<b>\$1,654,099</b>

### 064 SELF INSURANCE FUND

#### Expense Summary

	Actuals FY 2015	Actuals FY 2016	Actuals FY 2017	YTD FY 2018	Original FY 2018	Adjusted FY 2018	Budget FY 2019	Budget FY 2020
Depts								
Mat, Suppls, Services	\$1,321,992	\$889,841	\$1,136,348	\$813,294	1,296,500	\$1,296,500	\$1,324,992	\$1,324,992
Total Depts	\$1,321,992	\$889,841	\$1,136,348	\$813,294	1,296,500	\$1,296,500	\$1,324,992	\$1,324,992
Other								
Ending Balance	\$607,450	\$968,274	\$793,923	\$0	47,827	\$657,979	\$493,543	\$329,107
Total Other	\$607,450	\$968,274	\$793,923	\$0	47,827	\$657,979	\$493,543	\$329,107
<b>TOTAL</b>	<b>\$1,929,442</b>	<b>\$1,858,115</b>	<b>\$1,930,271</b>	<b>\$813,294</b>	<b>1,344,327</b>	<b>\$1,954,479</b>	<b>\$1,818,535</b>	<b>\$1,654,099</b>

## 064 SELF INSURANCE FUND

### Revenue by Type

Revenue By Type	Actuals FY 2015	Actuals FY 2016	Actuals FY 2017	YTD FY 2018	Original FY 2018	Adjusted FY 2018	Budget FY 2019	Budget FY 2020
Misc. Revenues								
064-36991 FEE FOR WORKER'S COMP SELF-INS	\$258,000	\$258,000	\$275,000	\$229,170	275,000	\$275,000	\$275,000	\$275,000
Total Misc. Revenues	\$258,000	\$258,000	\$275,000	\$229,170	275,000	\$275,000	\$275,000	\$275,000
Interfund Transactions (Admin)								
064-38141 INS - GENERAL FUND	\$248,674	\$779,567	\$444,676	\$500,000	600,000	\$600,000	\$600,000	\$600,000
064-38142 INS - GOLF	\$6,286	\$3,352	\$5,405	\$4,790	5,745	\$5,745	\$5,745	\$5,745
064-38143 INS - WATER FUND	\$58,358	\$93,685	\$92,816	\$87,480	104,977	\$104,977	\$104,977	\$104,977
064-38144 INS - TRANSPORTATION	\$149,909	\$116,061	\$144,100	\$145,700	174,834	\$174,834	\$174,834	\$174,834
Total Interfund Transactions (Admin)	\$463,227	\$992,665	\$686,997	\$737,970	885,556	\$885,556	\$885,556	\$885,556
Beginning Balance								
064-39990 BEGINNING BALANCE	\$1,208,215	\$607,450	\$968,274	\$793,923	183,771	\$793,923	\$657,979	\$493,543
Total Beginning Balance	\$1,208,215	\$607,450	\$968,274	\$793,923	183,771	\$793,923	\$657,979	\$493,543
TOTAL	\$1,929,442	\$1,858,115	\$1,930,271	\$1,761,063	1,344,327	\$1,954,479	\$1,818,535	\$1,654,099

## 064 SELF INSURANCE FUND

### Expenditures by Department & Type

	Actuals FY 2015	Actuals FY 2016	Actuals FY 2017	YTD FY 2018	Original FY 2018	Adjusted FY 2018	Budget FY 2019	Budget FY 2020
40132 SELF INS & SEC BOND								
Mat, Suppls, Services	\$1,140,896	\$705,302	\$998,989	\$647,084	1,021,500	\$1,021,500	\$1,049,992	\$1,049,992
Total 40132 SELF INS & SEC BOND	\$1,140,896	\$705,302	\$998,989	\$647,084	1,021,500	\$1,021,500	\$1,049,992	\$1,049,992
40139 WORKERS COMP								
Mat, Suppls, Services	\$181,097	\$184,539	\$137,359	\$166,210	275,000	\$275,000	\$275,000	\$275,000
Total 40139 WORKERS COMP	\$181,097	\$184,539	\$137,359	\$166,210	275,000	\$275,000	\$275,000	\$275,000
40999 END BAL SUR(DEF)								
Ending Balance	\$607,450	\$968,274	\$793,923	\$0	47,827	\$657,979	\$493,543	\$329,107
Total 40999 END BAL SUR(DEF)	\$607,450	\$968,274	\$793,923	\$0	47,827	\$657,979	\$493,543	\$329,107
TOTAL	\$1,929,442	\$1,858,115	\$1,930,271	\$813,294	1,344,327	\$1,954,479	\$1,818,535	\$1,654,099

## SALES TAX REV BOND - DEBT SVS FUND - Budget Summary

### 070 SALES TAX REV BOND - DEBT SVS

#### Revenue Summary

	Actuals FY 2015	Actuals FY 2016	Actuals FY 2017	YTD FY 2018	Original FY 2018	Adjusted FY 2018	Budget FY 2019	Budget FY 2020
Revenues								
Misc. Revenues	\$4,669	\$33,338	\$26,965	\$122,695	0	\$0	\$0	\$0
Interfund Transactions (Admin)	\$168,616	\$164,089	\$160,058	\$133,190	159,826	\$159,826	\$159,826	\$159,826
Interfund Transactions (CIP/Debt)	\$1,428,429	\$2,425,473	\$2,091,955	\$1,748,160	2,097,787	\$2,097,787	\$2,097,787	\$2,097,787
Bond Proceeds	\$24,992,543	\$0	\$0	\$35,227,871	0	\$0	\$0	\$0
<b>Total Revenues</b>	<b>\$26,594,256</b>	<b>\$2,622,900</b>	<b>\$2,278,978</b>	<b>\$37,231,916</b>	<b>2,257,613</b>	<b>\$2,257,613</b>	<b>\$2,257,613</b>	<b>\$2,257,613</b>
Other								
Beginning Balance	\$1,165,265	\$6,527,765	\$2,843,028	\$2,403,929	2,371,332	\$2,403,929	\$2,394,929	\$2,385,929
Total Other	\$1,165,265	\$6,527,765	\$2,843,028	\$2,403,929	2,371,332	\$2,403,929	\$2,394,929	\$2,385,929
<b>TOTAL</b>	<b>\$27,759,521</b>	<b>\$9,150,665</b>	<b>\$5,122,006</b>	<b>\$39,635,845</b>	<b>4,628,945</b>	<b>\$4,661,542</b>	<b>\$4,652,542</b>	<b>\$4,643,542</b>

### 070 SALES TAX REV BOND - DEBT SVS

#### Expense Summary

	Actuals FY 2015	Actuals FY 2016	Actuals FY 2017	YTD FY 2018	Original FY 2018	Adjusted FY 2018	Budget FY 2019	Budget FY 2020
Depts								
Debt Service	\$9,162,385	\$2,592,290	\$2,255,381	\$552,222	2,266,613	\$2,266,613	\$2,266,613	\$2,266,613
<b>Total Depts</b>	<b>\$9,162,385</b>	<b>\$2,592,290</b>	<b>\$2,255,381</b>	<b>\$552,222</b>	<b>2,266,613</b>	<b>\$2,266,613</b>	<b>\$2,266,613</b>	<b>\$2,266,613</b>
Other								
Interfund Transfer	\$12,069,371	\$3,715,347	\$462,696	\$0	0	\$0	\$0	\$0
Ending Balance	\$6,527,765	\$2,843,028	\$2,403,929	\$0	2,362,332	\$2,394,929	\$2,385,929	\$2,376,929
Total Other	\$18,597,136	\$6,558,375	\$2,866,625	\$0	2,362,332	\$2,394,929	\$2,385,929	\$2,376,929
<b>TOTAL</b>	<b>\$27,759,521</b>	<b>\$9,150,665</b>	<b>\$5,122,006</b>	<b>\$552,222</b>	<b>4,628,945</b>	<b>\$4,661,542</b>	<b>\$4,652,542</b>	<b>\$4,643,542</b>

## 070 SALES TAX REV BOND - DEBT SVS

### Revenue by Type

Revenue By Type	Actuals FY 2015	Actuals FY 2016	Actuals FY 2017	YTD FY 2018	Original FY 2018	Adjusted FY 2018	Budget FY 2019	Budget FY 2020
Misc. Revenues								
070-36112 INT EARN SPEC ACCTS	\$4,669	\$33,338	\$26,965	\$122,695	0	\$0	\$0	\$0
Total Misc. Revenues	\$4,669	\$33,338	\$26,965	\$122,695	0	\$0	\$0	\$0
Interfund Transactions (Admin)								
070-38131 CITY CONT. GENERAL	\$168,616	\$164,089	\$160,058	\$133,190	159,826	\$159,826	\$159,826	\$159,826
Total Interfund Transactions (Admin)	\$168,616	\$164,089	\$160,058	\$133,190	159,826	\$159,826	\$159,826	\$159,826
Interfund Transactions (CIP/Debt)								
070-38231 TRANSFER FROM CIP	\$251,079	\$1,297,588	\$1,285,867	\$1,073,580	1,288,297	\$1,288,297	\$1,288,297	\$1,288,297
070-38234 TRANSFER IN FROM MAIN ST. RDA	\$850,412	\$803,885	\$806,088	\$674,580	809,490	\$809,490	\$809,490	\$809,490
070-38236 TRANSFER FROM LPA RDA-FUND 33	\$326,938	\$324,000	\$0	\$0	0	\$0	\$0	\$0
Total Interfund Transactions (CIP/Debt)	\$1,428,429	\$2,425,473	\$2,091,955	\$1,748,160	2,097,787	\$2,097,787	\$2,097,787	\$2,097,787
Bond Proceeds								
070-39219 REFUNDING BONDS ISSUED	\$6,725,000	\$0	\$0	\$0	0	\$0	\$0	\$0
070-39220 BOND PROCEEDS	\$16,975,000	\$0	\$0	\$31,940,000	0	\$0	\$0	\$0
070-39221 BONDS-ORIGINAL ISSUE PREMIUM	\$1,292,543	\$0	\$0	\$3,287,871	0	\$0	\$0	\$0
Total Bond Proceeds	\$24,992,543	\$0	\$0	\$35,227,871	0	\$0	\$0	\$0
Beginning Balance								
070-39990 BEGINNING BALANCE	\$1,165,265	\$6,527,765	\$2,843,028	\$2,403,929	2,371,332	\$2,403,929	\$2,394,929	\$2,385,929
Total Beginning Balance	\$1,165,265	\$6,527,765	\$2,843,028	\$2,403,929	2,371,332	\$2,403,929	\$2,394,929	\$2,385,929
TOTAL	\$27,759,521	\$9,150,665	\$5,122,006	\$39,635,845	4,628,945	\$4,661,542	\$4,652,542	\$4,643,542

## 070 SALES TAX REV BOND - DEBT SVS

### Expenditures by Department & Type

	Actuals FY 2015	Actuals FY 2016	Actuals FY 2017	YTD FY 2018	Original FY 2018	Adjusted FY 2018	Budget FY 2019	Budget FY 2020
40730 2017 SALES TAX REV BONDS								
Debt Service	\$0	\$0	\$0	\$223,803	0	\$0	\$0	\$0
Total 40730 2017 SALES TAX REV BONDS	\$0	\$0	\$0	\$223,803	0	\$0	\$0	\$0
40790 2005A SALES TAX REV BONDS								
Debt Service	\$7,203,574	\$0	\$0	\$0	0	\$0	\$0	\$0

	Actuals FY 2015	Actuals FY 2016	Actuals FY 2017	YTD FY 2018	Original FY 2018	Adjusted FY 2018	Budget FY 2019	Budget FY 2020
Total 40790 2005A SALES TAX REV BONDS	\$7,203,574	\$0	\$0	\$0	0	\$0	\$0	\$0
40792 2010 SALES TAX REVENUE & REFUNDING BONDS								
Debt Service	\$330,244	\$324,265	\$0	\$0	0	\$0	\$0	\$0
Total 40792 2010 SALES TAX REVENUE & REFUNDING BONDS	\$330,244	\$324,265	\$0	\$0	0	\$0	\$0	\$0
40795 2014A SALES TAX REV & REF BONDS								
Debt Service	\$1,183,002	\$1,088,965	\$1,087,431	\$71,150	1,092,700	\$1,092,700	\$1,092,700	\$1,092,700
Total 40795 2014A SALES TAX REV & REF BONDS	\$1,183,002	\$1,088,965	\$1,087,431	\$71,150	1,092,700	\$1,092,700	\$1,092,700	\$1,092,700
40796 2014B SALES TAX REV BONDS								
Debt Service	\$242,799	\$166,228	\$166,244	\$83,756	167,913	\$167,913	\$167,913	\$167,913
Interfund Transfer	\$5,424,196	\$0	\$0	\$0	0	\$0	\$0	\$0
Total 40796 2014B SALES TAX REV BONDS	\$5,666,995	\$166,228	\$166,244	\$83,756	167,913	\$167,913	\$167,913	\$167,913
40798 2015 SALES TAX REV BONDS								
Debt Service	\$202,767	\$1,012,832	\$1,001,706	\$173,513	1,006,000	\$1,006,000	\$1,006,000	\$1,006,000
Interfund Transfer	\$6,645,175	\$3,715,347	\$462,696	\$0	0	\$0	\$0	\$0
Total 40798 2015 SALES TAX REV BONDS	\$6,847,942	\$4,728,179	\$1,464,402	\$173,513	1,006,000	\$1,006,000	\$1,006,000	\$1,006,000
40999 END BAL SUR(DEF)								
Ending Balance	\$6,527,765	\$2,843,028	\$2,403,929	\$0	2,362,332	\$2,394,929	\$2,385,929	\$2,376,929
Total 40999 END BAL SUR(DEF)	\$6,527,765	\$2,843,028	\$2,403,929	\$0	2,362,332	\$2,394,929	\$2,385,929	\$2,376,929
TOTAL	\$27,759,521	\$9,150,665	\$5,122,006	\$552,222	4,628,945	\$4,661,542	\$4,652,542	\$4,643,542

## DEBT SERVICE FUND - Budget Summary

### 071 DEBT SERVICE FUND

#### Revenue Summary

	Actuals FY 2015	Actuals FY 2016	Actuals FY 2017	YTD FY 2018	Original FY 2018	Adjusted FY 2018	Budget FY 2019	Budget FY 2020
Revenues								
Property Taxes	\$5,321,592	\$3,723,453	\$4,220,158	\$6,432,184	6,432,184	\$6,432,184	\$6,432,184	\$6,432,184
Misc. Revenues	\$65,958	\$62,849	\$58,998	\$27,622	57,657	\$57,657	\$57,657	\$57,657
Bond Proceeds	\$3,539,845	\$0	\$27,863,698	\$0	0	\$0	\$0	\$0
Total Revenues	\$8,927,395	\$3,786,302	\$32,142,855	\$6,459,806	6,489,841	\$6,489,841	\$6,489,841	\$6,489,841
Other								
Beginning Balance	\$432,580	\$1,003,018	\$574,778	\$643,716	627,961	\$643,716	\$694,322	\$744,928
Total Other	\$432,580	\$1,003,018	\$574,778	\$643,716	627,961	\$643,716	\$694,322	\$744,928
<b>TOTAL</b>	<b>\$9,359,975</b>	<b>\$4,789,320</b>	<b>\$32,717,633</b>	<b>\$7,103,522</b>	<b>7,117,802</b>	<b>\$7,133,557</b>	<b>\$7,184,163</b>	<b>\$7,234,769</b>

### 071 DEBT SERVICE FUND

#### Expense Summary

	Actuals FY 2015	Actuals FY 2016	Actuals FY 2017	YTD FY 2018	Original FY 2018	Adjusted FY 2018	Budget FY 2019	Budget FY 2020
Depts								
Debt Service	\$8,356,956	\$4,214,543	\$4,365,584	\$2,633,005	6,439,235	\$6,439,235	\$6,439,235	\$6,439,235
Total Depts	\$8,356,956	\$4,214,543	\$4,365,584	\$2,633,005	6,439,235	\$6,439,235	\$6,439,235	\$6,439,235
Other								
Interfund Transfer	\$0	\$0	\$27,708,333	\$0	0	\$0	\$0	\$0
Ending Balance	\$1,003,018	\$574,778	\$643,716	\$0	678,567	\$694,322	\$744,928	\$795,534
Total Other	\$1,003,018	\$574,778	\$28,352,049	\$0	678,567	\$694,322	\$744,928	\$795,534
<b>TOTAL</b>	<b>\$9,359,974</b>	<b>\$4,789,321</b>	<b>\$32,717,633</b>	<b>\$2,633,005</b>	<b>7,117,802</b>	<b>\$7,133,557</b>	<b>\$7,184,163</b>	<b>\$7,234,769</b>

## 071 DEBT SERVICE FUND

### Revenue by Type

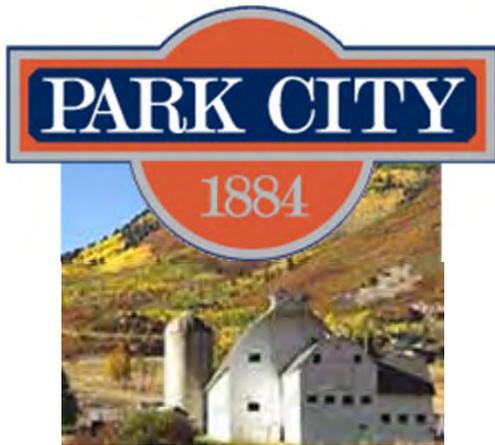
Revenue By Type	Actuals FY 2015	Actuals FY 2016	Actuals FY 2017	YTD FY 2018	Original FY 2018	Adjusted FY 2018	Budget FY 2019	Budget FY 2020
Property Taxes								
071-31112 PROP TAX DEBT SERV	\$5,309,592	\$3,711,453	\$4,208,158	\$6,420,184	6,420,184	\$6,420,184	\$6,420,184	\$6,420,184
071-31121 DEL AND PRIOR YEAR	\$12,000	\$12,000	\$12,000	\$12,000	12,000	\$12,000	\$12,000	\$12,000
Total Property Taxes	\$5,321,592	\$3,723,453	\$4,220,158	\$6,432,184	6,432,184	\$6,432,184	\$6,432,184	\$6,432,184
Misc. Revenues								
071-36112 INT EARN SPEC ACCTS	\$253	\$421	\$645	\$782	0	\$0	\$0	\$0
071-36915 BUILD AMERICA BOND SUBSIDY	\$65,705	\$62,428	\$58,354	\$26,839	57,657	\$57,657	\$57,657	\$57,657
Total Misc. Revenues	\$65,958	\$62,849	\$58,998	\$27,622	57,657	\$57,657	\$57,657	\$57,657
Bond Proceeds								
071-39219 REFUNDING BONDS ISSUED	\$3,385,000	\$0	\$0	\$0	0	\$0	\$0	\$0
071-39220 BOND PROCEEDS	\$0	\$0	\$25,000,000	\$0	0	\$0	\$0	\$0
071-39221 BONDS-ORIGINAL ISSUE PREMIUM	\$154,845	\$0	\$2,863,698	\$0	0	\$0	\$0	\$0
Total Bond Proceeds	\$3,539,845	\$0	\$27,863,698	\$0	0	\$0	\$0	\$0
Beginning Balance								
071-39990 BEGINNING BALANCE	\$432,580	\$1,003,018	\$574,778	\$643,716	627,961	\$643,716	\$694,322	\$744,928
Total Beginning Balance	\$432,580	\$1,003,018	\$574,778	\$643,716	627,961	\$643,716	\$694,322	\$744,928
TOTAL	\$9,359,975	\$4,789,320	\$32,717,633	\$7,103,522	7,117,802	\$7,133,557	\$7,184,163	\$7,234,769

## 071 DEBT SERVICE FUND

### Expenditures by Department & Type

	Actuals FY 2015	Actuals FY 2016	Actuals FY 2017	YTD FY 2018	Original FY 2018	Adjusted FY 2018	Budget FY 2019	Budget FY 2020
40760 GO BONDS-2004 SERIES								
Debt Service	\$3,616,025	\$0	\$0	\$0	0	\$0	\$0	\$0
Total 40760 GO BONDS-2004 SERIES	\$3,616,025	\$0	\$0	\$0	0	\$0	\$0	\$0
40779 GO BONDS-2008 SERIES								
Debt Service	\$904,150	\$900,765	\$895,781	\$112,850	898,000	\$898,000	\$898,000	\$898,000
Total 40779 GO BONDS-2008 SERIES	\$904,150	\$900,765	\$895,781	\$112,850	898,000	\$898,000	\$898,000	\$898,000
40780 GO BONDS-2009 SERIES								
Debt Service	\$1,026,666	\$1,023,325	\$1,025,841	\$113,655	1,026,000	\$1,026,000	\$1,026,000	\$1,026,000

	Actuals FY 2015	Actuals FY 2016	Actuals FY 2017	YTD FY 2018	Original FY 2018	Adjusted FY 2018	Budget FY 2019	Budget FY 2020
Total 40780 GO BONDS-2009 SERIES	\$1,026,666	\$1,023,325	\$1,025,841	\$113,655	1,026,000	\$1,026,000	\$1,026,000	\$1,026,000
40788 GO BONDS-2010B SERIES								
Debt Service	\$569,069	\$562,145	\$559,766	\$82,618	557,735	\$557,735	\$557,735	\$557,735
Total 40788 GO BONDS-2010B SERIES	\$569,069	\$562,145	\$559,766	\$82,618	557,735	\$557,735	\$557,735	\$557,735
40789 GO BONDS-2010A SERIES								
Debt Service	\$527,144	\$0	\$0	\$0	0	\$0	\$0	\$0
Total 40789 GO BONDS-2010A SERIES	\$527,144	\$0	\$0	\$0	0	\$0	\$0	\$0
40793 GO BONDS-2013A SERIES								
Debt Service	\$577,769	\$579,378	\$581,094	\$74,156	579,000	\$579,000	\$579,000	\$579,000
Total 40793 GO BONDS-2013A SERIES	\$577,769	\$579,378	\$581,094	\$74,156	579,000	\$579,000	\$579,000	\$579,000
40794 GO BONDS-2013B SERIES								
Debt Service	\$411,656	\$408,765	\$406,081	\$4,250	409,000	\$409,000	\$409,000	\$409,000
Total 40794 GO BONDS-2013B SERIES	\$411,656	\$408,765	\$406,081	\$4,250	409,000	\$409,000	\$409,000	\$409,000
40797 2014 GO REFUNDING BONDS								
Debt Service	\$724,479	\$740,165	\$741,781	\$21,900	740,500	\$740,500	\$740,500	\$740,500
Total 40797 2014 GO REFUNDING BONDS	\$724,479	\$740,165	\$741,781	\$21,900	740,500	\$740,500	\$740,500	\$740,500
40799 2017 GO BONDS OPEN SPACE								
Debt Service	\$0	\$0	\$155,239	\$2,223,576	2,229,000	\$2,229,000	\$2,229,000	\$2,229,000
Interfund Transfer	\$0	\$0	\$27,708,333	\$0	0	\$0	\$0	\$0
Total 40799 2017 GO BONDS OPEN SPACE	\$0	\$0	\$27,863,572	\$2,223,576	2,229,000	\$2,229,000	\$2,229,000	\$2,229,000
40999 END BAL SUR(DEF)								
Ending Balance	\$1,003,018	\$574,778	\$643,716	\$0	678,567	\$694,322	\$744,928	\$795,534
Total 40999 END BAL SUR(DEF)	\$1,003,018	\$574,778	\$643,716	\$0	678,567	\$694,322	\$744,928	\$795,534
TOTAL	\$9,359,974	\$4,789,321	\$32,717,633	\$2,633,005	7,117,802	\$7,133,557	\$7,184,163	\$7,234,769



**Citizens**

Mayor & City Council

City Manager &  
City Attorney Team

City  
Attorney

Library &  
Recreation  
Team

City Manager  
& Assistant City  
Manager

Public  
Services

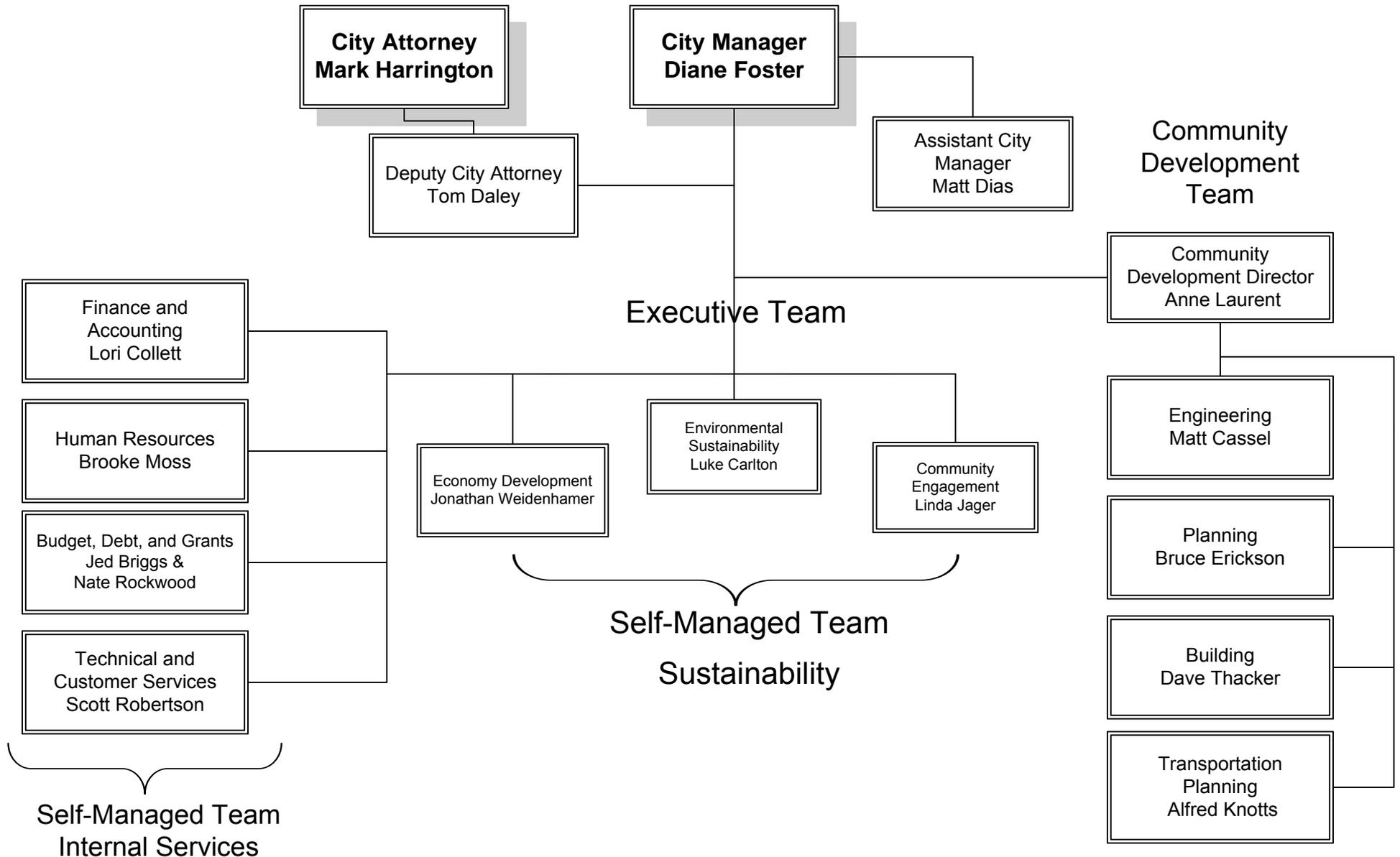
Community  
Development  
Team

Internal  
Services  
Team

Sustainability  
Team

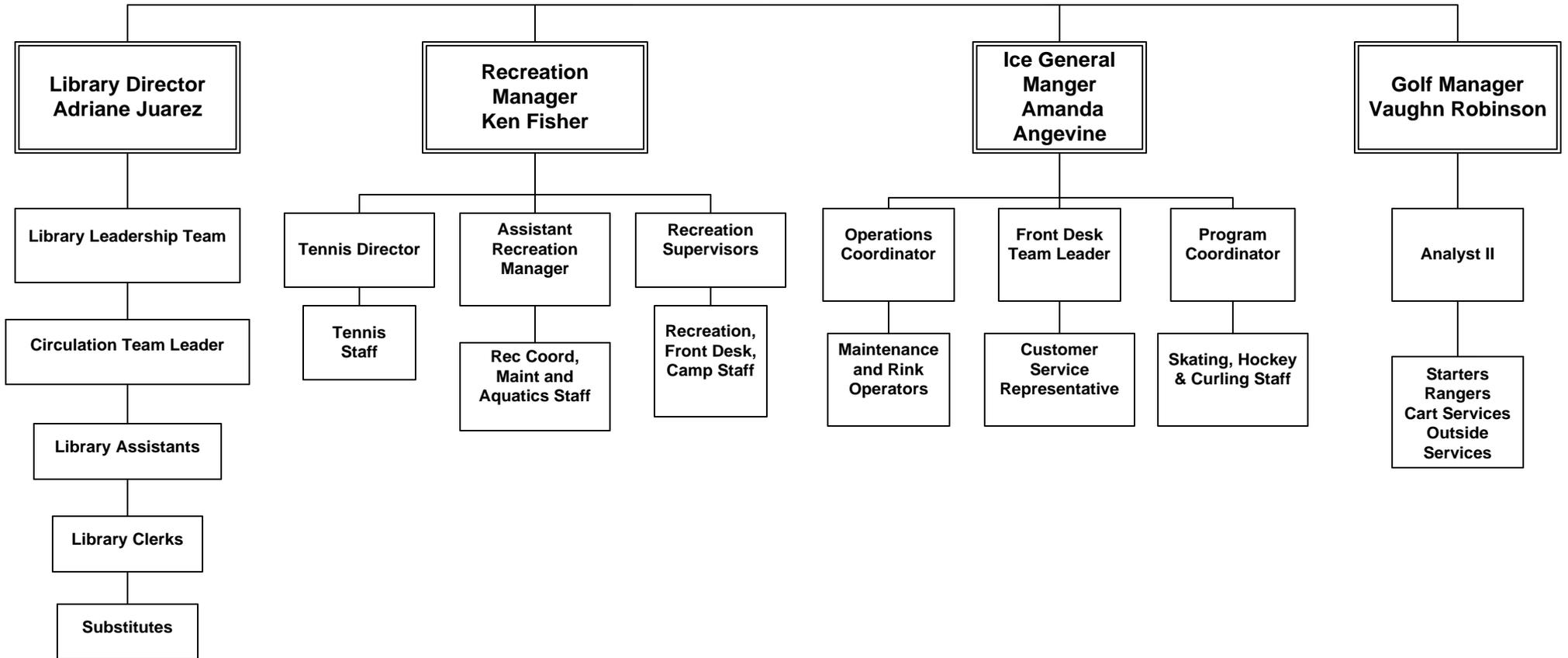
Legal Team

# Executive Function

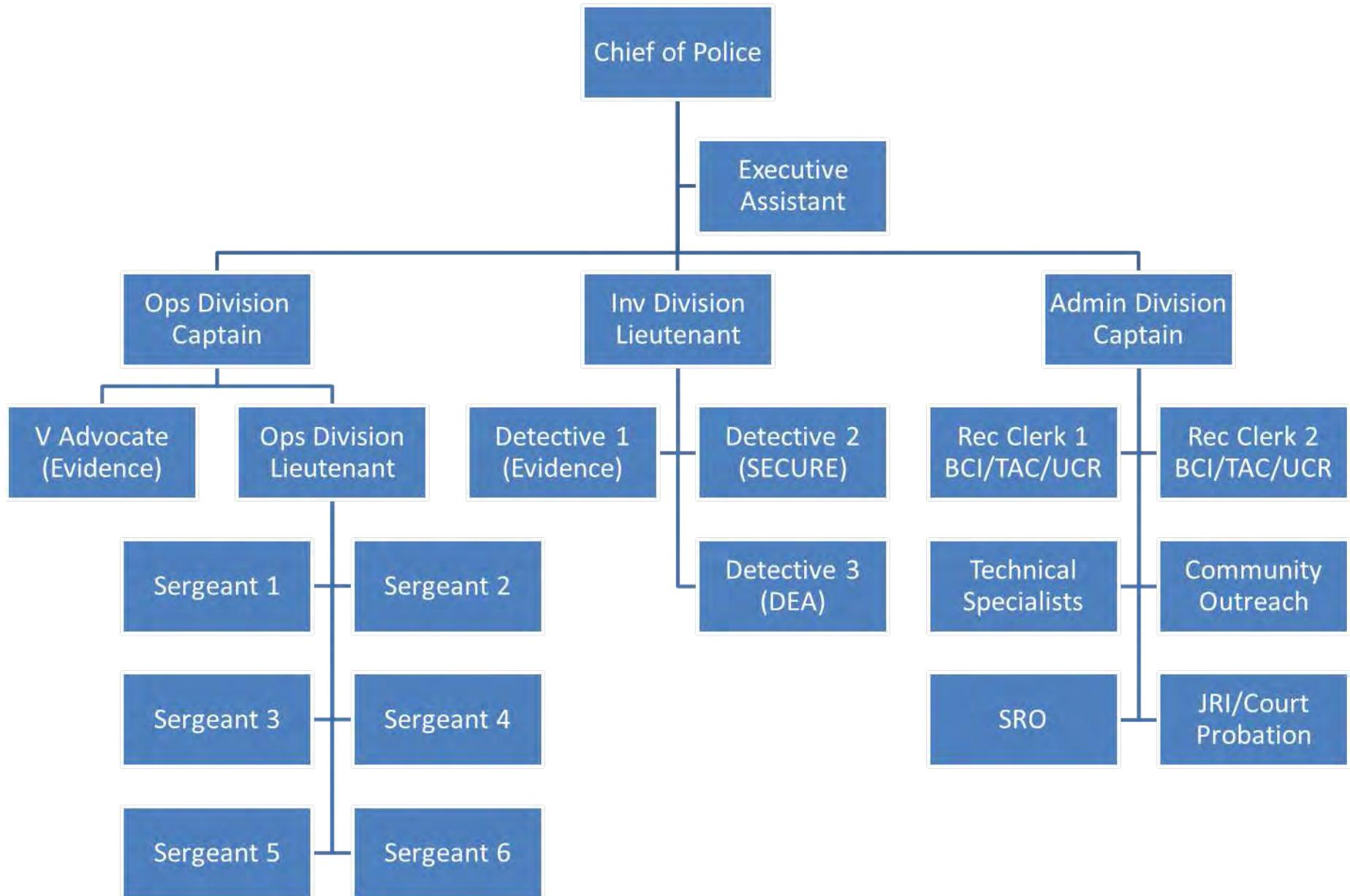


# Library & Recreation

## Self-managed Team

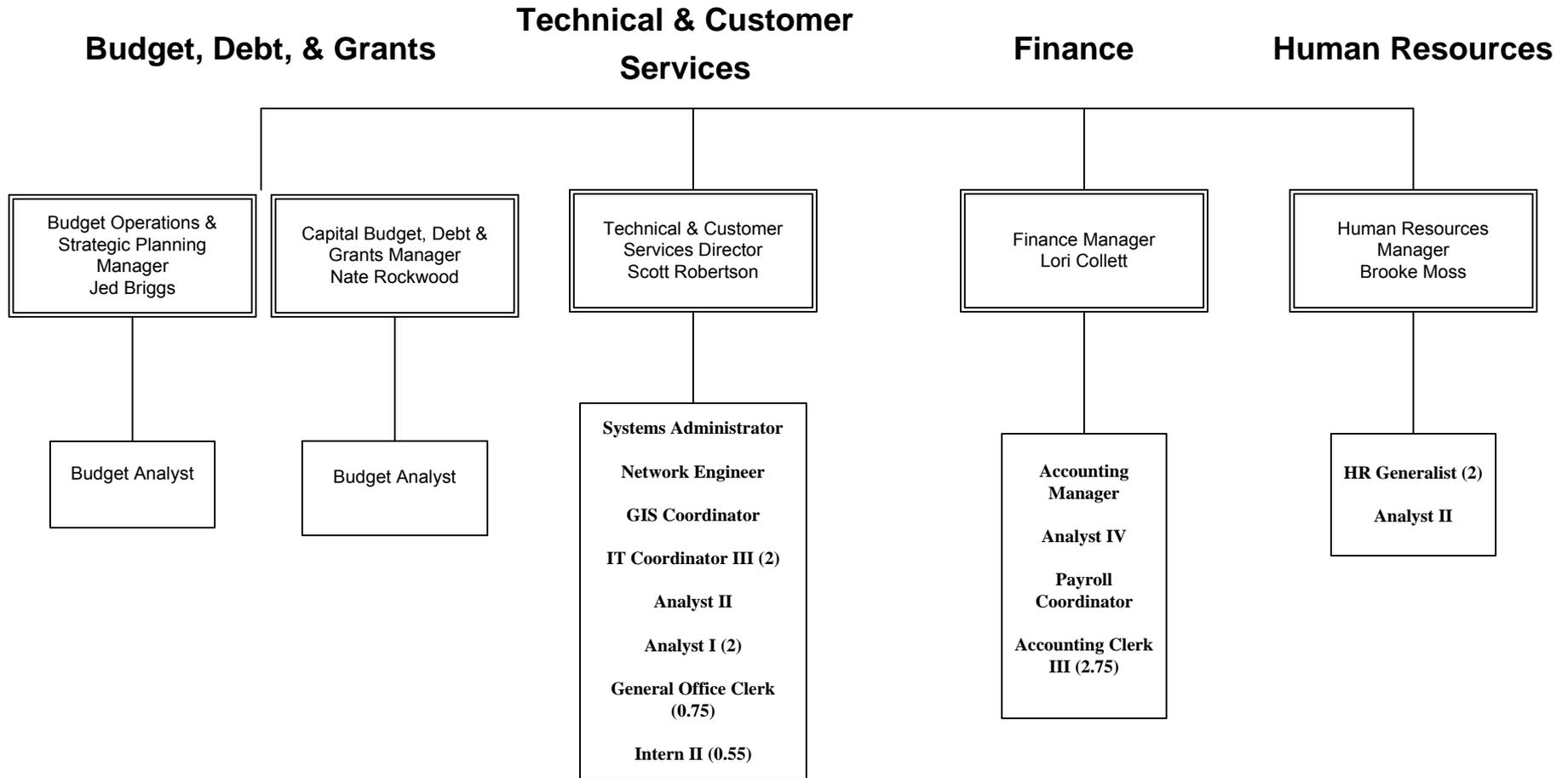


# Public Safety



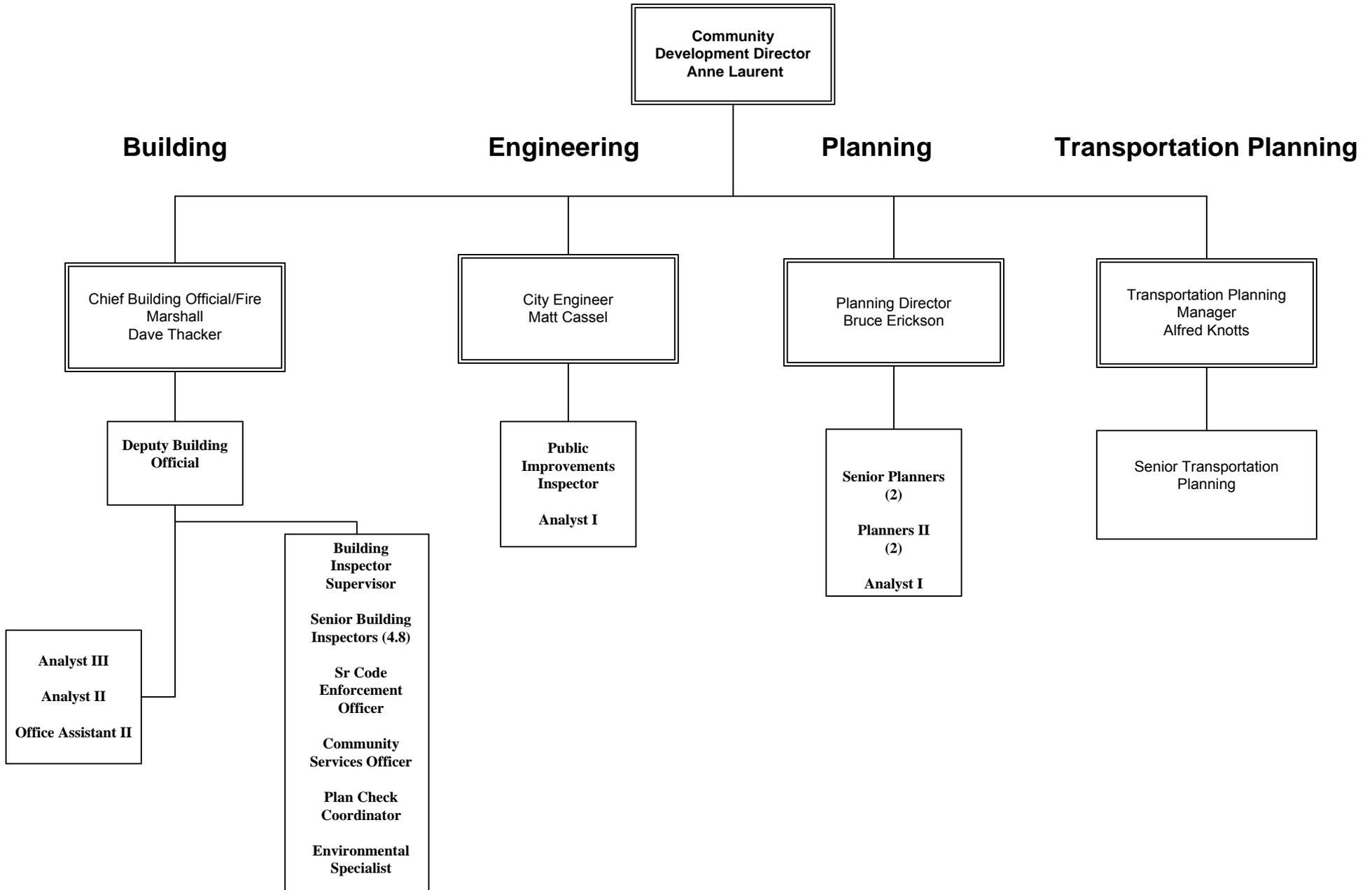
# Executive Function

Self-managed Team



# Executive Function

## Community Development Team

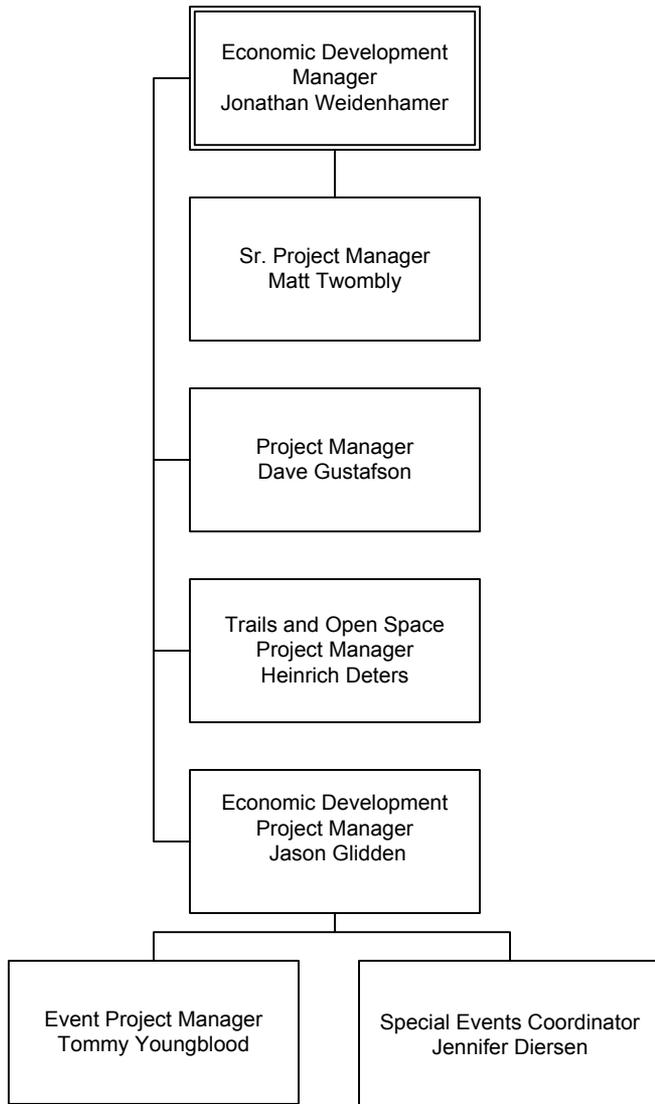


# Executive Function

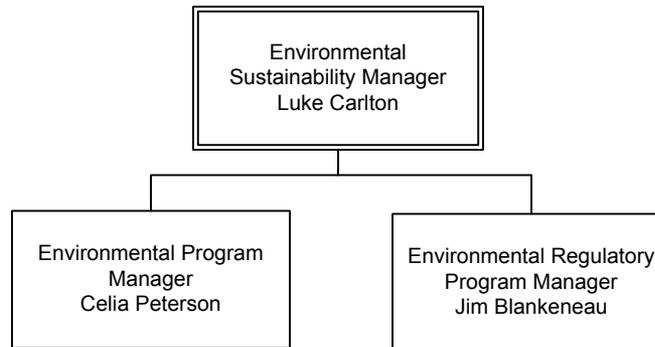
Self-managed Team

## Sustainability

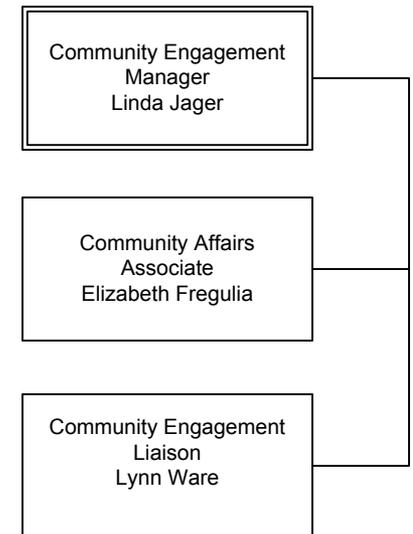
### Economy Development



### Environmental Sustainability



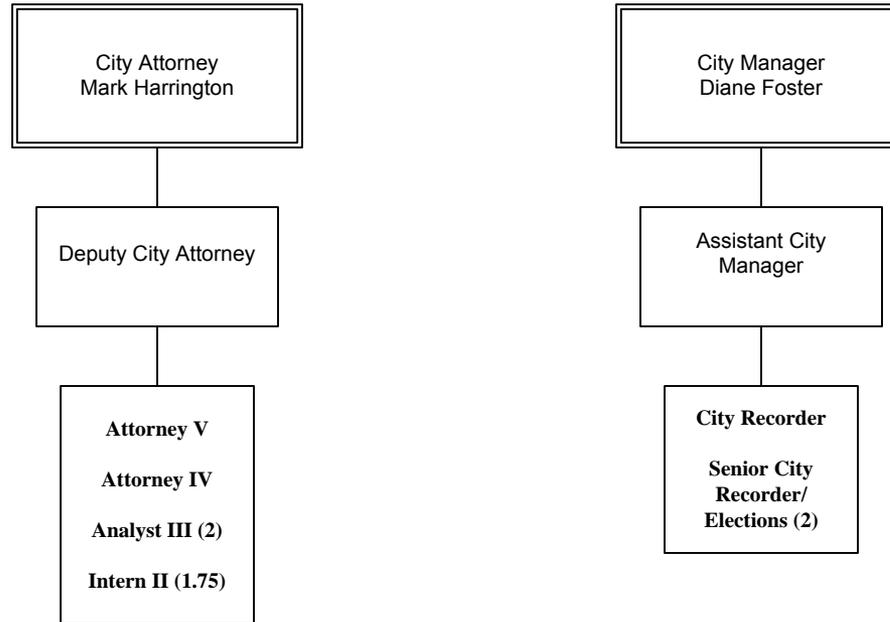
### Community Engagement



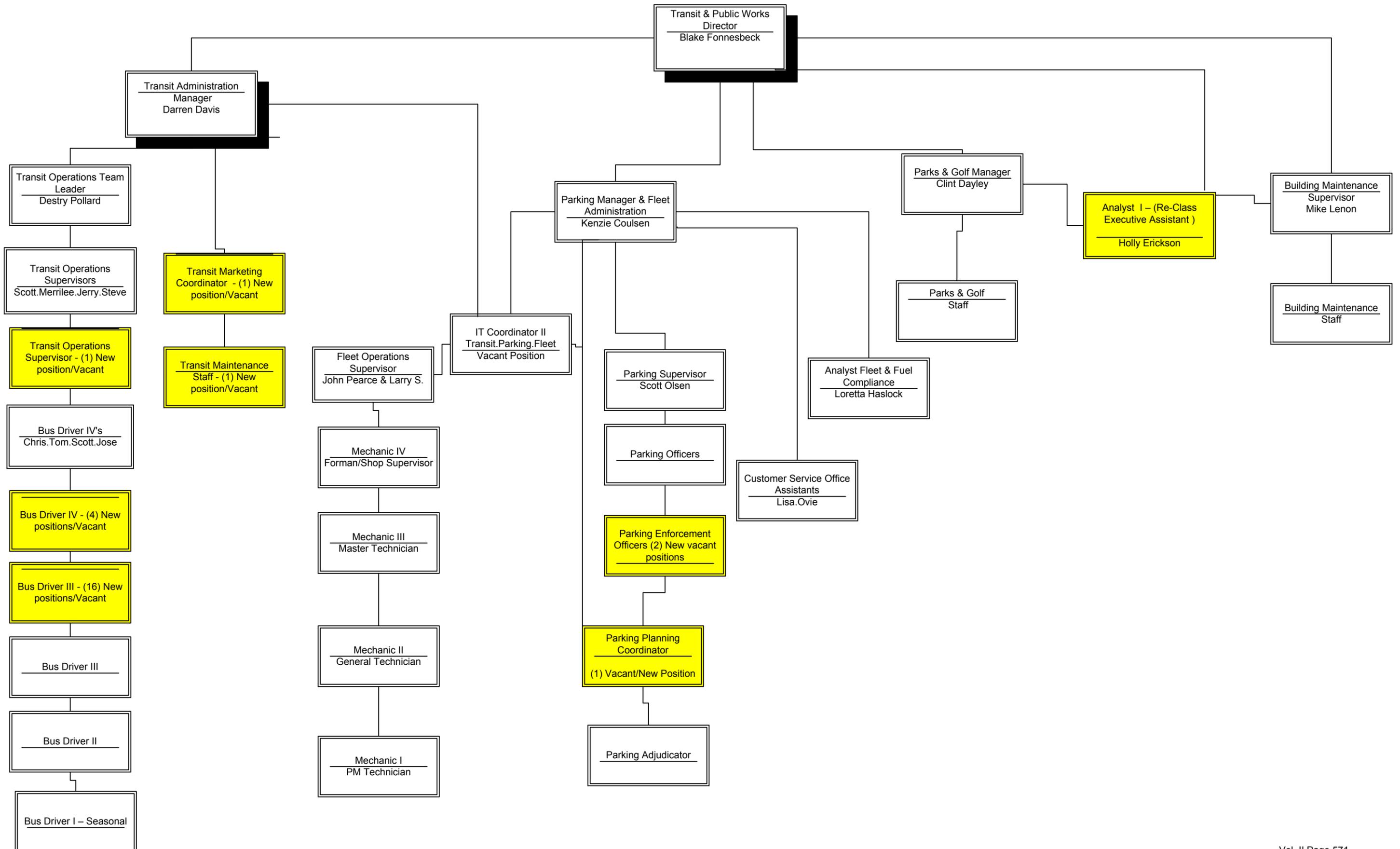
# Executive Function

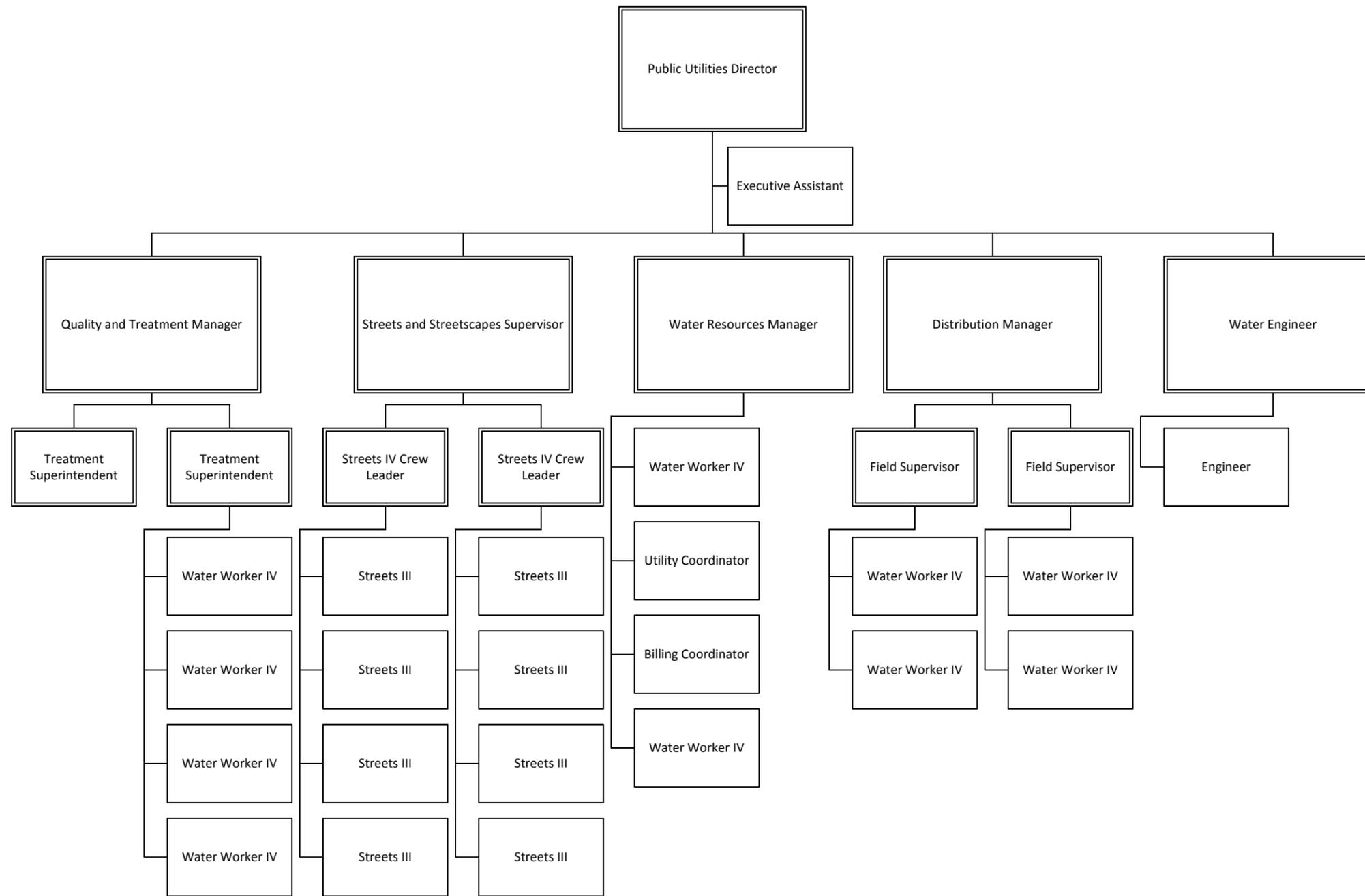
Self-managed Team

## Legal Department      City Manager Dept



TRANSIT, PARKING & PUBLIC WORKS ( FLEET,PARKS,GOLF,BUILDING)







### Budget Groups

### Funds

### Departments



**Executive**  
 40095—Ice Facility  
 40096—Fields

**Lib & Rec**  
 40092—City Recreation  
 40093—Tennis  
 40551—Library

**Public Works**  
 40091—Building Maintenance  
 40412—Parks and Cemetery  
 40421—Street Maintenance  
 40423—Street Lights & Signs  
 40424—Swede Alley Prkng Struct

**Public Works**  
 40451—Water O

**Public Works**  
 40481—Transportation Operation

**Non-Departmental**  
 40116—Venture Fund  
 42170—Destination Tourism  
 42170—Special Meetings

# Fund-Department Matrix

Relationship between funds and departments through budget groups

**Executive**  
 40352—Building Dept  
 40034—Budget, Debt & Grants  
 40011—City Council  
 40021—City Manager  
 40311—Community Develop Admin  
 40313—Engineering  
 40072—Finance  
 40062—Human Recourses  
 40023—Elections  
 40031—Legal  
 40082—IT & Customer Service  
 40342—Planning  
 40100—Community Affairs  
 40101—Economy  
 40102—Environmental & Sustain.

**Lib & Rec**  
 40571—Golf Pro Shop

**Public Safety**  
 40221—Police  
 40222—Drug Education  
 40223—State Liquor Enforcement  
 40231—Communication Center

**Public Works Operations**

**Public Works**  
 40455—Storm Water Ops

**Public Works**  
 40564—Golf Maintenance

**Public Works**  
 40471—Fleet Services Dept

**Non-Departmental**  
 40132—Self Insurance & Security Bond

**Fund Legend**

- 011 - General Fund
- 012 - Quinns Recreation Complex
- 033 - Redevelopment Agency Lower Park
- 034 - Redevelopment Agency Main St.
- 051 - Water Fund
- 052 - Storm Water Fund
- 055 - Golf Fund
- 057 - Transportation Fund
- 062 - Fleet Services Fund
- 064 - Self-Insurance Fund
- 070 - Sales Tax Rev Bonds Debt Service Fund
- 071 - Debt Service Fund

**Other Funds**

- 021 - Police Special Revenue Fund
- 022 - Criminal Forfeiture Restricted Account
- 023 - Lower Park Ave. RDA Special Revenue
- 024 - Main St. RDA Special Revenue Fund
- 031 - Capital Projects Fund
- 035 - Municipal Building Authority Fund
- 038 - Equipment Replacement Fund

RDA = Redevelopment Agency  
 DSF = Debt Service Fund  
 MBA = Municipal Building Authority

**2006 Adj / 06Adj** - The adjusted FY 2006 budget.

**2006 Org / 06Org** - The adopted original FY 2006 budget.

**Accrual** - The basis of accounting under which revenues are recorded when earned and expenditures are recorded as soon as they result in liabilities for benefits received, notwithstanding that the receipt of cash or the payment of cash may take place, in whole or in part, in another accounting period.

**ADA** - Americans with Disabilities Act.

**Appropriation** - Resources that are set apart by official action for a particular use or purpose.

**Appropriated Budget** - The expenditure authority created by the appropriation bills or ordinances that are signed into law and related estimated revenues. The appropriated budget includes all reserves, transfers, allocations, supplemental appropriations, and other legally authorized legislative and executive changes.

**ASD** - Administrative Services Department.

**Assessed value** - The value to which the property tax rate is applied in order to determine the tax liability of the property.

**BA** - Municipal Building Authority. A legally separate organization that is controlled and administered by the City.

**Beg. Balance** - Beginning Balance.

**Bonded Debt** - Debt issued by a government agency that guarantees payment of the original investment plus interest by a specified future date.

**Bonded Delinquency** - A process in which the City can participate that allows for the issuing of bonds, secured by delinquent property taxes, that ensures the anticipated resources from property taxes can be achieved.

**BORC** - Budget Option Review Committee.

**Budget officer** - City Manager.

**Budgetary Control** - When an annual appropriated budget is adopted by the legislative body and subsequently signed into law, it carries with it maximum expenditure authorizations that cannot be exceeded legally.

**Capital investment** - The amount of funds allocated to the acquisition, construction, and/or major repair of infrastructure, equipment, and buildings.

**Capital / Capital Outlay** - Major equipment and facilities that have a useful life of more than one year and a cost in excess of \$1,000.

**CCLC** - City Council Liaison Committee.

**CD** - Community Development Department.

**Centrally assessed property** - A classification of property, under Utah State statutes, for which assessed value is determined by the State rather than by the local taxing jurisdiction.

**Charg. For Serv.** - Charges For Services.

**CIP** - Capital Improvement Project(s)/Program.

**Collection %** - The rate of collection of property taxes in a given year and on a five year average.

**Contingencies / Contingency / Cont.** - An amount of funds identified for unanticipated expenditure. The legislative body must approve use of these funds by transferring them to specific areas.

**Cost allocation plan** - A part of the City's overall Comprehensive Financial Management plan that identifies specific direct cost centers and allocates all indirect costs to those centers.

**Cost Recovery** - The extent that fees are used to recover associated costs of a function.

**Cost-effectiveness** - A cost benefit type of evaluation of an activity.

**CTAC** - Citizens Technical Advisory Committee.

**Current level** - A basic level of service equal to the current (FY2000-01) level of service.

**D.A.R.E.** - Drug Abuse Resistance Education program.

**Debt** - Accumulated amount owed by the City in the future.

**Debt Service** - The annual payments (principal & interest) made by the city against it's outstanding Debt.

**Direct debt** - General Obligation debt directly incurred by the City that is to be paid back by the property owners of the City.

**Direct costs** - Costs that are fixed in nature and directly associated to the operation and maintenance of the department.

**Disadvantaged Business Enterprise (DBE)** - A business owned and controlled by a woman or a person defined by 49 Code of Federal Regulations part 26 to be socially and economically disadvantaged.

**Emergency personnel** - Police officers and water workers.

**ESC** - Employee Steering Committee.

**ESL** - English as a second language.

**Essential services** - Services that must be provided by the City.

**Excise Tax Revenue Bonds** - Debt secured only by a specific tax (Class "C" Road Funds).

**Expenditures** - Payments for goods or services that decrease the net financial resources available for future purchases.

**Fair market value** - "The amount at which property would change hands between a willing buyer and a willing seller, neither being under any compulsion to buy or sell and both having reasonable knowledge of the relevant facts."

**Fiduciary Funds** - The trust and agency funds - are used to account for assets held by a government unit in a trustee capacity or as an agent for individuals, private organizations, other government units, and/or other funds.

**FTA** - Federal Transit Administration.

**FTE** - Full-time equivalent, which is 2,080 hours per year.

**GFOA** - Government Finance Officers Association of the United States and Canada.

**GG** - General government, meaning the City Manager.

**GO - General Obligation Bonds** - Debt issue secured by the full faith and credit of the City. These bonds must have been approved by an election of the citizenry, in which they have authorized the city to levy property tax sufficient to pay both the bonds' principal and interest.

**Golden Triangle** - An area that includes the City and a portion of the county and is bounded by I-80 and the west side of US 40, which is essentially Snyderville Basin. In July 1, 1992, the area was expanded to include the school district boundaries.

**Governmental Fund** - The fund through which most governmental functions typically are financed. It was established to account for all financial resources, except those required to be accounted for in other funds.

**GRAMA** - Utah's record management law.

**Historical incentive grant** - A grant program funded from RDA tax increment that provides an incentive for property owners to improve the exterior appearance of older historical buildings.

**HMBA** - Historic Main Street Business Alliance.

**HMO's** - Health Maintenance Organization.

**Housing allowance** - A program for encouraging employees to live within the Park City area (Golden Triangle).

**Housing Authority** - A legally separate organization that is controlled and administered by the City. The authority currently has a Capital Projects fund in this budget.

**ICMA** - International City Managers Association.

**Impact Fees** - A charge levied on building related activities that is used to offset the increased demand for facilities, which results from related development.

**Independent contractors** - A contractor who is not an employee of the City.

**Indirect costs** - Support costs associated with doing business as a City.

**Interfund transactions** - Financial transactions between funds.

**KPCW** - Local non-profit radio station.

**Locally assessed property** - A classification of property, under Utah State statutes, for which assessed value is determined by the local county assessor.

**LS** - Leisure Services.

**MS&S / M&S** - Materials, Services, and Supplies - an expenditure classification.

**Magnesium chloride** - A chemical used for de-icing roads.

**Management Team** - City Manager and Department heads.

**Materials, Supplies & Services** - An expenditure classification.

**MBA - Municipal Building Authority** - A legally separate organization that is a mechanism for financing needed city facilities. The Authority acquires and/or builds facilities by borrowing money secured by a lease agreement between the City and the Authority.

**Modified Accrual** - The basis of accounting (required for use by governmental funds) under which revenues are recognized in the period in which they become available and measurable, and expenditures are recognized at the time a liability is incurred pursuant to appropriation authority.

**ND** - Non-departmental - A cost accumulation center where costs that can not be directly identified and allocated to specific programs or functions are accumulated.

**NDG** - Non-departmental Grants - Grant costs associated with funds given to outside organizations.

**New growth** - Increase in the City's property tax base that has resulted from new construction.

**Non-appropriated Budget** - A financial plan for an organization, program, activity, or function approved in a manner authorized by constitution, charter, statute, or ordinance, but not subject to appropriation and is therefore outside the boundaries of "appropriated budget."

**No Tax Increase** - A term within the Utah State statutes meaning the organization will receive the same amount of property tax in a given year that it received in the prior year—only adjusted for new growth.

**OEA** - Outside temporary employment agency.

**Options** - Incremental increases or decreases in current levels.

**Osguthorpe property** - A key property within the City's entry way that was acquired for City use.

**Other Rev.** - Other Revenues includes Recreation, Other Service Revenues, Fines and Forfeitures, Miscellaneous Revenues, and Special Revenues and Resources.

**OTIS** - Old Town Improvement Study

**PAC - Personnel Advisory Committee** - A group of employees, representing all departments, that reviews and recommends changes to personnel policies and provides the body from which a grievance board would be drawn.

**Pavement management** - A comprehensive plan for the routine maintenance of City streets.

**PCMC** - Park City Municipal Corporation

**Pocket plazas** - Small, park-like plazas located along main street in areas that were previously vacant lots. The majority of these plazas are located on private property, which has been improved through a joint effort by the City and the property owner.

**Primary residential property** - A property designation under Utah State statutes that provides for a discount from fair market value for assessed value purposes. A primary residency is an owner occupied and/or property rented in blocks of 30 days or more.

**Program and Resource Analysis** - a study that analyzed the services and programs Park City has to offer.

**Proprietary Funds** - to account for operations that are financed and operated in a manner similar to private business enterprises - where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges.

**PS** - Public Safety Department

**PW** - Public Works Department.

**Racquet Club** - A recreation facility owned and operated by the City.

**RDA - Redevelopment Agency** - A legally separate organization that is controlled and administered by the City. The agency currently has two Capital Projects Funds and a Debt Service Fund included in this budget document.

**Recession plan** - A specific plan for identifying and addressing unanticipated shortfalls in revenues.

**Resort city sales tax** - A special sales tax allowed under Utah State law for City's who's housing makeup consists of a majority of non primary residences.

**School fields master plan** - An agreement between the City and the School District in which the City has a long-term plan for improvements and maintenance of School grounds in exchange for use of those grounds for City recreational programs.

**Sensitive Lands** - A designation of property under the City's Land Management Plan that requires and/or restricts the type of development that can occur on the property because of the sensitive nature of the views.

**SID - Special Improvement District** - A mechanism used to finance and charge to benefitting proprietes the costs of specific improvements.

**SLAC** - Service Level Analysis Committee.

**SLOC** - Salt Lake Olympic Committee.

**Special event** - A large event with a major impact on the city.

**Special Revenue Funds** - Funds that account for the proceeds of specific revenue sources (other that expendable trusts or for major capital projects) that are legally restricted to expenditure for specified purposes.

**Supplemental retirement** - A retirement program provided by the City in addition to the State operated retirement system.

**Third-class city** - A classification under Utah State Law that specifies the form of government that a city can have and the systems that they must adopt.

**Trails master plan** - A comprehensive master plan for the development of inter-linked bike and hiking trails throughout the City.

**Truth in Taxation** - Utah State's legislation regulating property taxes.

**UDOT** - Utah Department of Transportation.

**Utah Money Management Act** - Utah State Legislation directing how city funds can be invested.

**Utah Interlocal Finance Authority** - A special authority, organized at the County level, which oversees and conducts the bonded delinquency program.

**Utelite** - A material used on roads during the winter to help reduce slippery conditions.

**VMS** - Vehicle Maintenance System.

**Wellness Program** - An employee program being developed to encourage a healthy life style. This is part of a comprehensive plan for addressing the increasing cost of health insurance.