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# FY23 – Capital Budget Update

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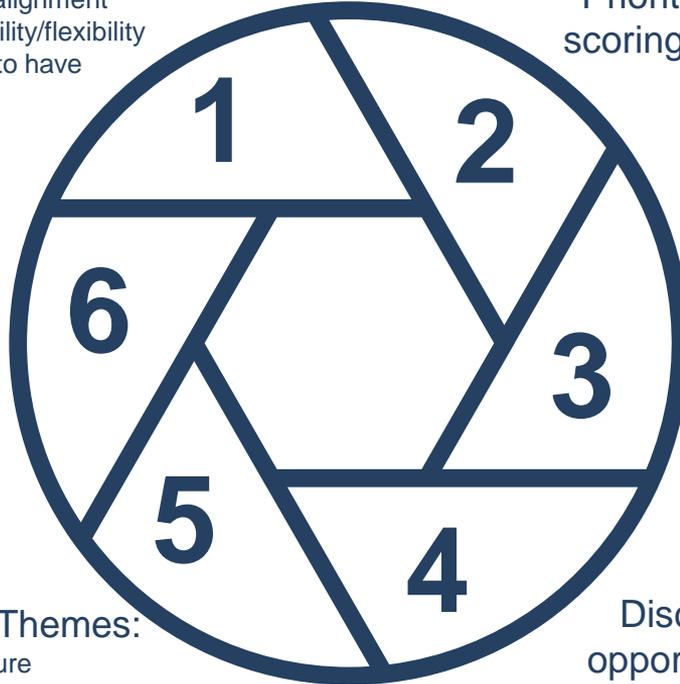
# Guiding Principles

## A lens on our Capital process

### Score projects based on:

1. Council critical priority alignment
2. Funding source availability/flexibility
3. Need to have vs. want to have
4. History of investment
5. Cost/benefit

Prioritize high scoring projects



Add new budget for selective new opportunities

Identify essential services

### Align Funding to Key Themes:

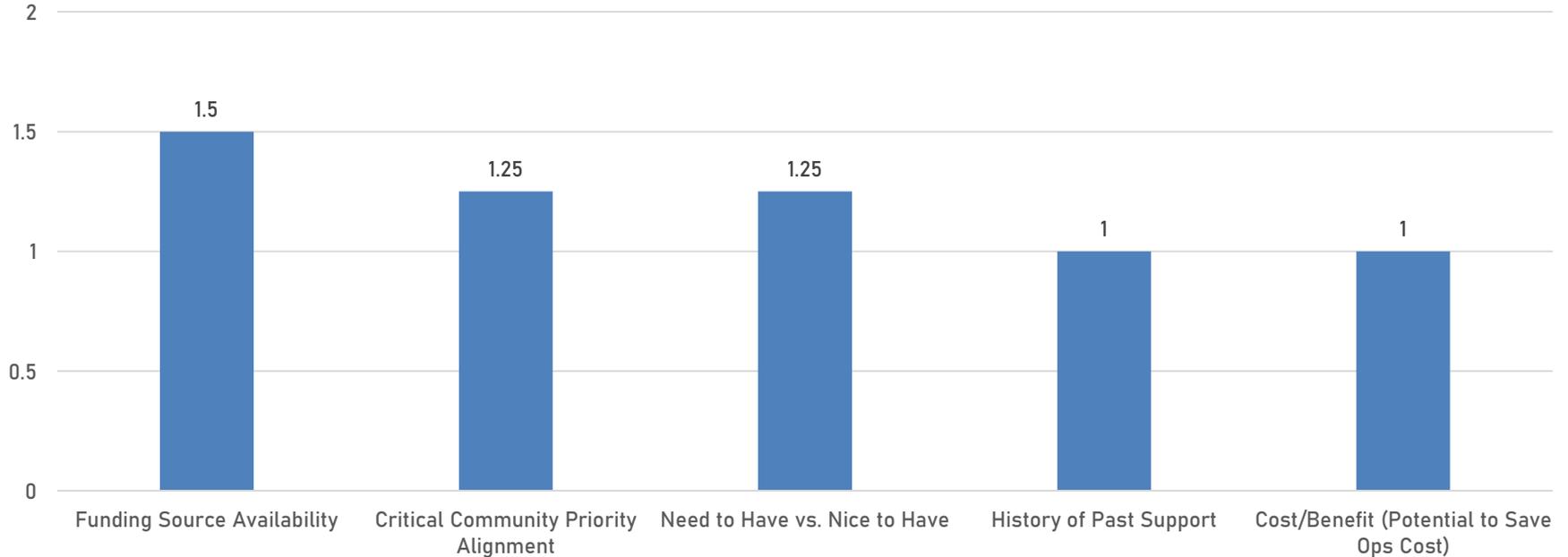
- Administrative Infrastructure
- Responding to Resort Economy
- Reinvestment in Neighborhoods

Discuss tradeoffs and opportunities for alternate funding

# Guiding Principles

Project score criteria are rated on a scale of 1-5 and then weighted. Scores are used as a jumping off point for discussion.

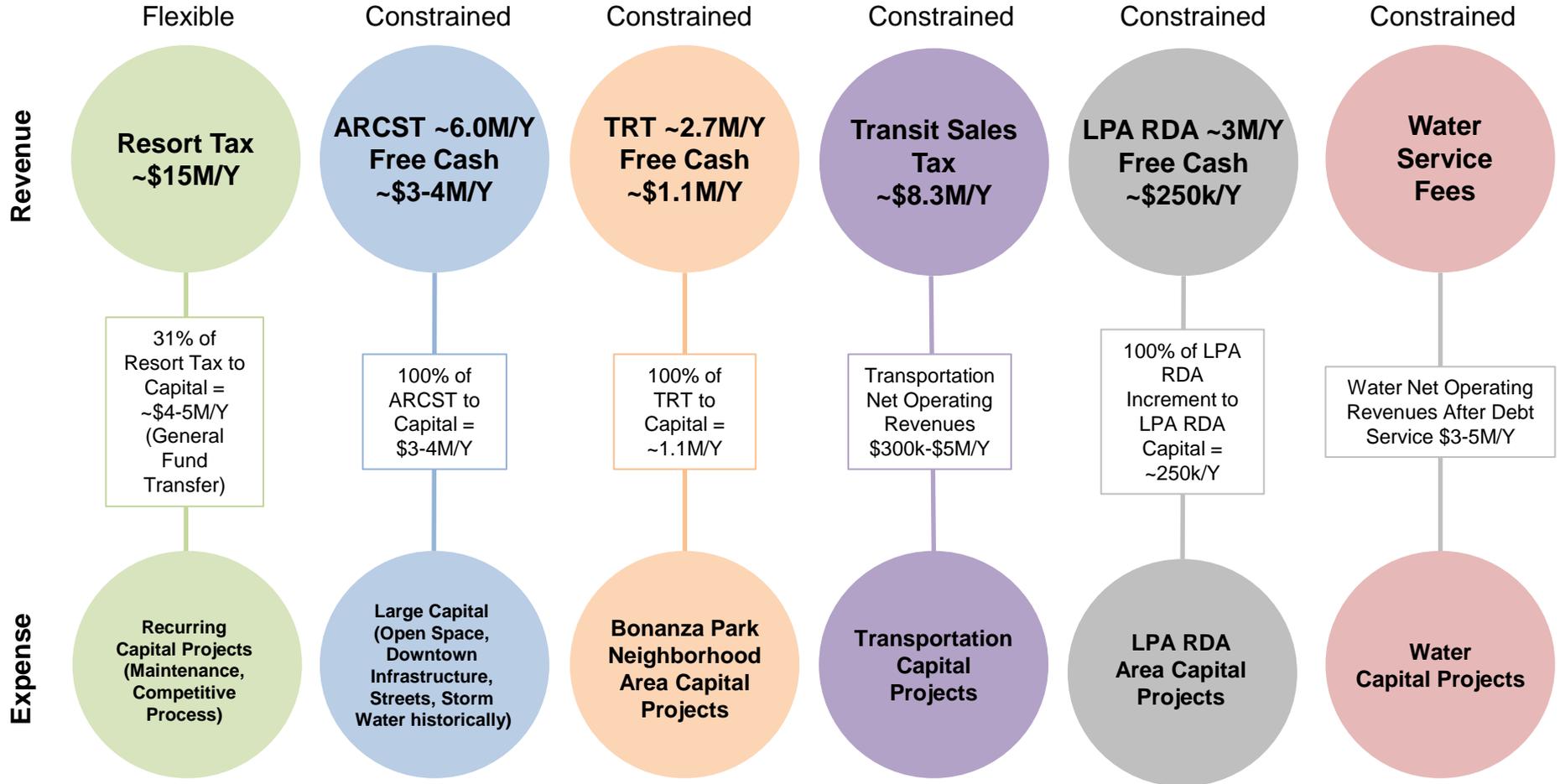
## Capital Scoring Weights



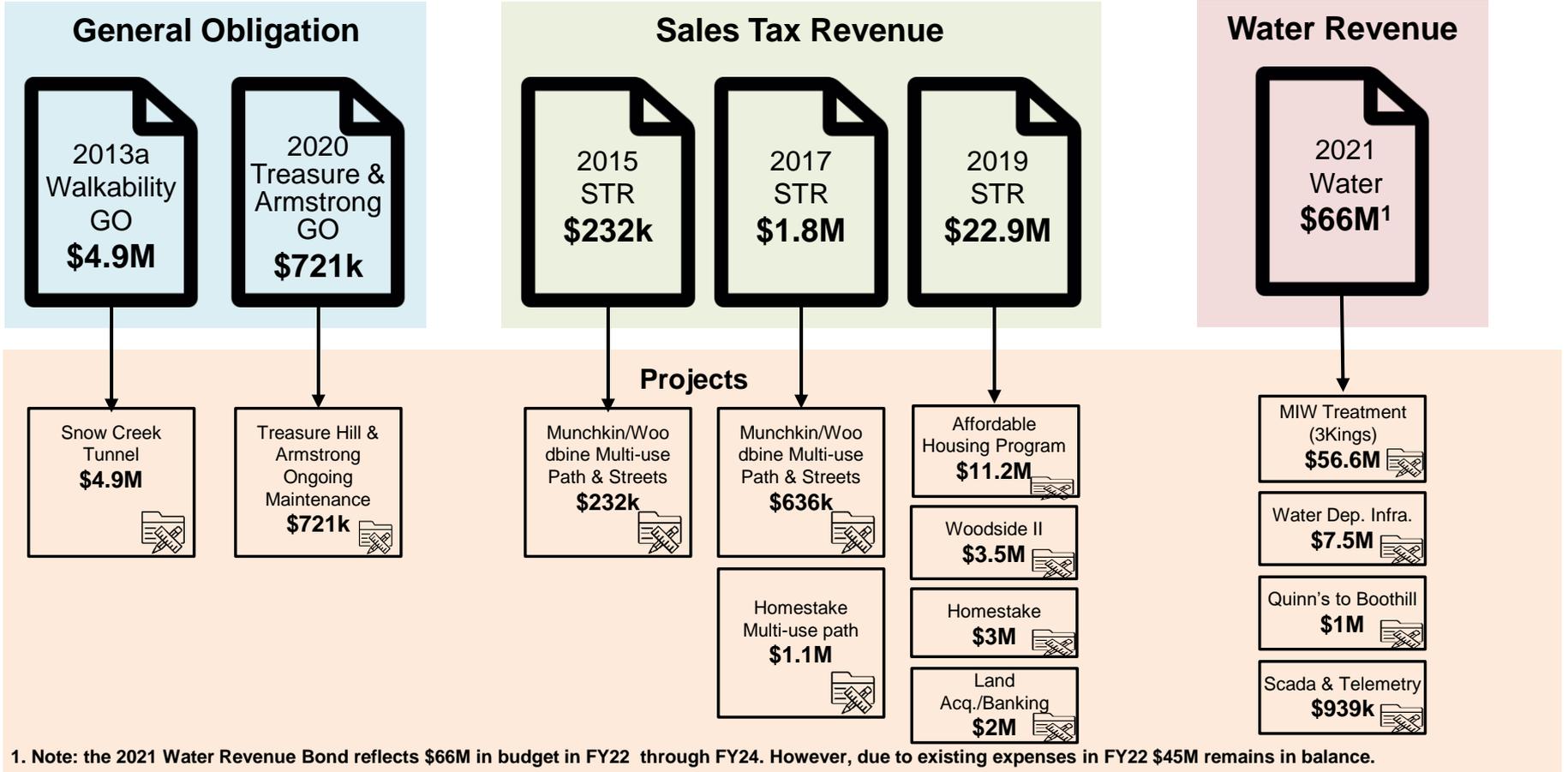
# Characteristics of Revenue for Capital

Frequency	Annually Recurring	One-Time	
Source	<b>Recurring Revenue</b> (Sales Taxes, Water Service Fees, Impact Fees, Transfer Fees, Past Accrued Fund Balance)	<b>Bond Proceeds</b> (General Obligation Bonds, Sales Tax Bonds, Water Revenue Bonds)	<b>Grants</b> (Federal/State Transp. Grants, County Transp. Grants, RAP Tax)
Control	Inside PCMC Control		Outside PCMC Control
Amount	<u>FY22</u> ~\$9M <u>FY23</u> ~\$28M	<u>FY22</u> ~\$45M <u>FY23</u> ~\$33M	<u>FY22</u> ~\$20M <u>FY23</u> ~\$7M

# Recurring City Revenues for Capital & Their Uses



# Bond Funded Projects Review



1. Note: the 2021 Water Revenue Bond reflects \$66M in budget in FY22 through FY24. However, due to existing expenses in FY22 \$45M remains in balance.

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# Grants

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Grants are a material source of funding for Transportation projects.



Transportation  
FY22-FY23



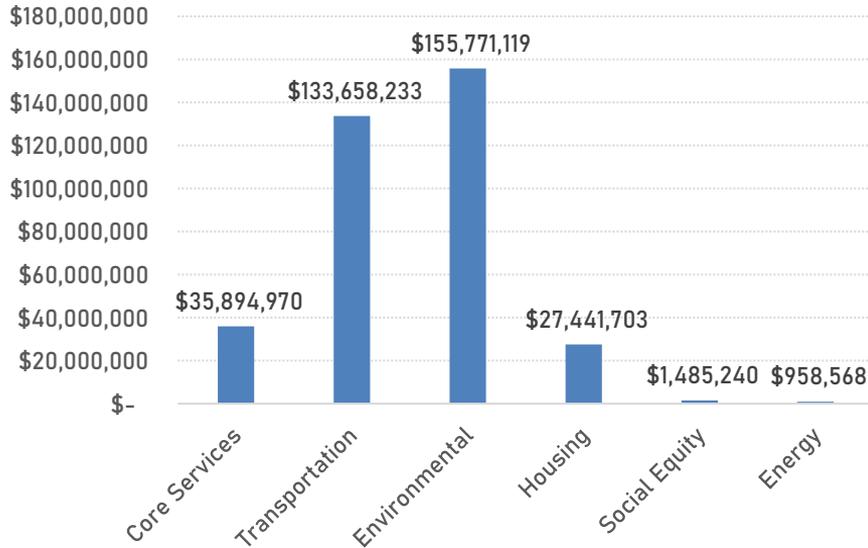
Recreation  
FY22-FY23

Source: PCMC as of June 2022.

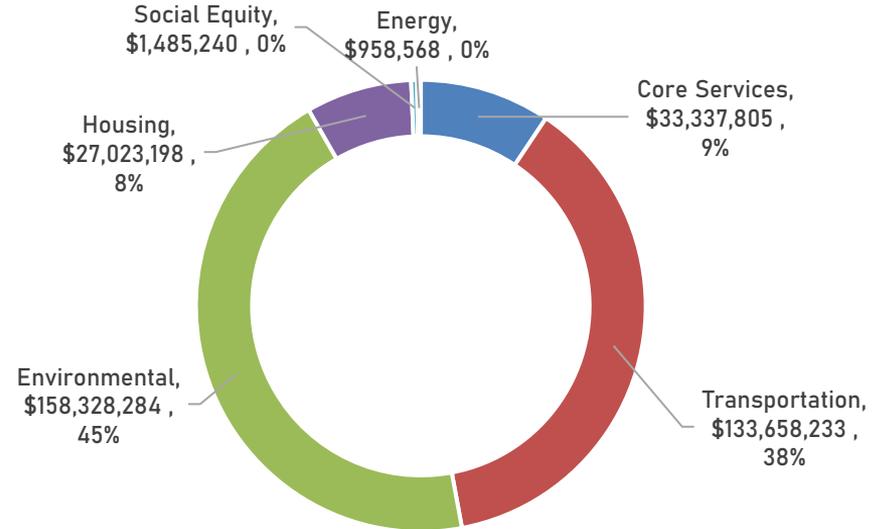
# City-Wide Capital Projects by Critical Priority

Critical Priority	Carry Forward	FY22	FY23	FY24	FY25	FY26	FY27	5Y Total Plan
Core Services	\$16,702,555	(\$1,029,064)	\$5,364,819	\$3,692,608	\$5,960,029	\$1,622,867	\$1,023,991	\$33,337,805
Transportation	\$17,862,875	\$34,090,114	\$26,229,744	\$16,026,238	\$17,419,262	\$18,790,000	\$3,240,000	\$133,658,233
Environmental	\$65,633,527	\$34,941,219	\$33,340,442	\$8,114,613	\$5,404,174	\$4,996,323	\$5,897,986	\$158,328,284
Housing	\$13,985,829	\$9,455,874	\$4,000,000	\$0	\$0	\$0	\$0	\$27,441,703
Social Equity	\$1,383,722	\$61,518	\$40,000	\$0	\$0	\$0	\$0	\$1,485,240
Energy	\$958,568	\$0	\$0	\$0	\$0	\$0	\$0	\$958,568
<b>Total</b>	<b>\$116,527,076</b>	<b>\$77,519,661</b>	<b>\$68,975,005</b>	<b>\$27,833,459</b>	<b>\$28,783,465</b>	<b>\$25,409,190</b>	<b>\$10,161,977</b>	<b>\$355,209,832</b>

City-wide 5Y Capital Projects by Critical Priority



City-wide 5Y Capital Projects by Critical Priority

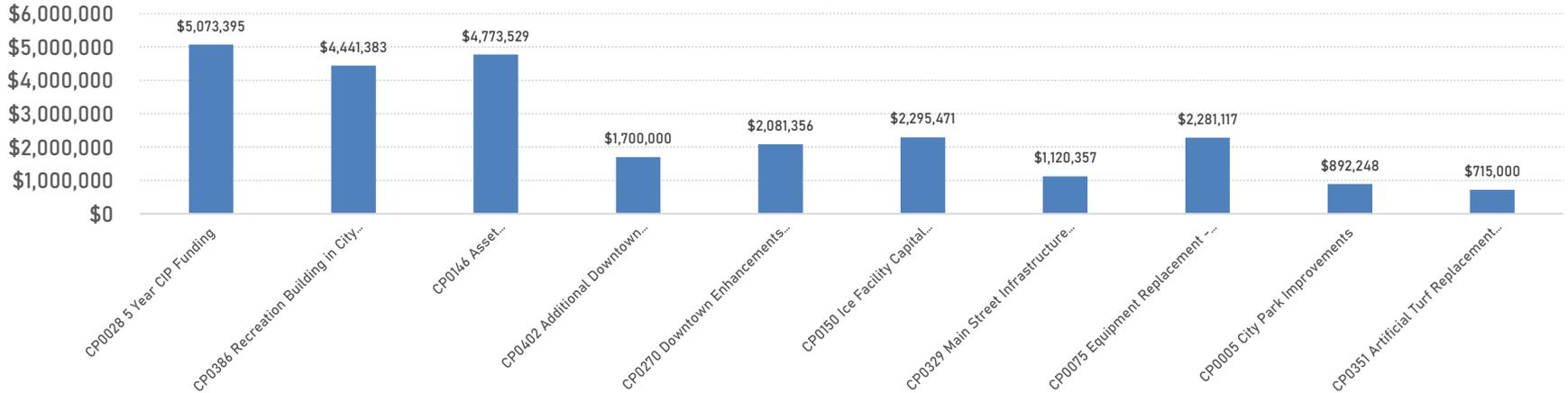


# Core Services – Top 10

Core Services Top 10 Capital Projects by 5Y \$

\$ Rank	Project	Carry Forward	FY22	FY23	FY24	FY25	FY26	FY27	5Y Total Plan
1	CP0028 5 Year CIP Funding	\$5,073,395	\$0	\$0	\$0	\$0	\$0	\$0	\$5,073,395
2	CP0386 Recreation Building in City Park	\$241,383	\$0	\$0	\$0	\$4,200,000	\$0	\$0	\$4,441,383
3	CP0146 Asset Management/Replacement Program	\$160,642	\$552,709	\$704,760	\$1,105,418	\$750,000	\$750,000	\$750,000	\$4,773,529
4	CP0402 Additional Downtown Projects	\$0	\$500,000	\$1,200,000	\$0	\$0	\$0	\$0	\$1,700,000
5	CP0270 Downtown Enhancements Phase II	\$152,130	\$620,810	\$327,104	\$327,104	\$327,104	\$327,104	\$0	\$2,081,356
6	CP0150 Ice Facility Capital Replacement	\$888,601	\$537,870	\$473,000	\$132,000	\$132,000	\$132,000	\$0	\$2,295,471
7	CP0329 Main Street Infrastructure Asset Managem	\$21,047	\$100,000	\$100,000	\$599,310	\$100,000	\$100,000	\$100,000	\$1,120,357
8	CP0075 Equipment Replacement - Computer	\$505,963	\$360,564	\$628,026	\$502,564	\$142,000	\$142,000	\$0	\$2,281,117
9	CP0005 City Park Improvements	\$652,013	\$90,235	\$50,000	\$100,000	\$0	\$0	\$0	\$892,248
10	CP0351 Artificial Turf Replacement Quinn's	\$0	\$715,000	\$0	\$0	\$0	\$0	\$0	\$715,000
<b>Total</b>		<b>\$7,695,174</b>	<b>\$3,477,188</b>	<b>\$3,482,890</b>	<b>\$2,766,396</b>	<b>\$5,651,104</b>	<b>\$1,451,104</b>	<b>\$850,000</b>	<b>\$25,373,856</b>

Core Services Top 10 5Y Capital Projects

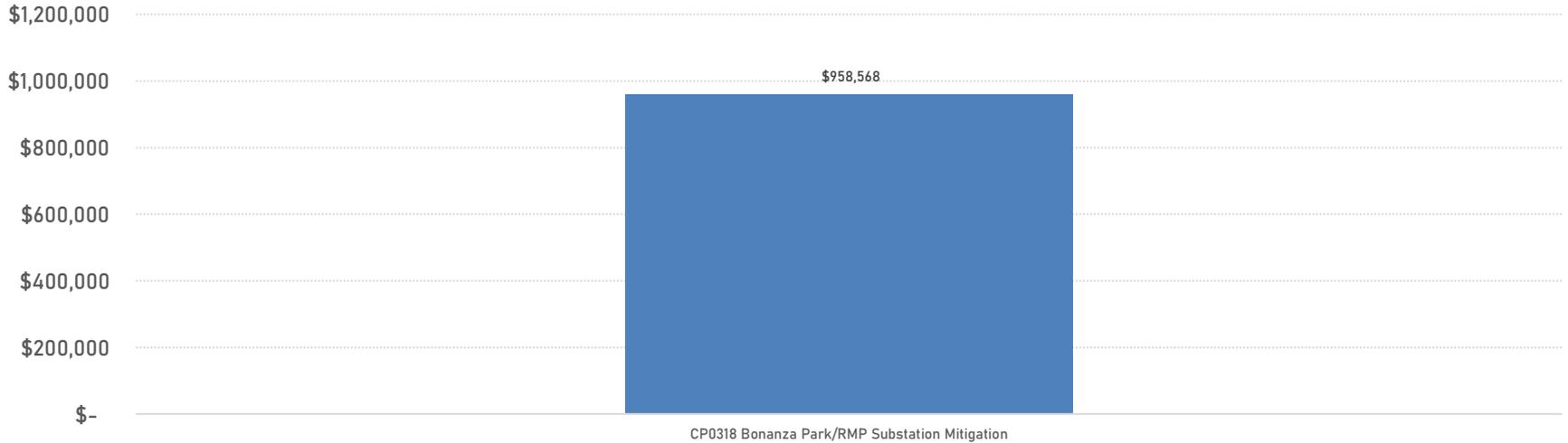


Source: PCMC as of June 2022.

# Energy – Top 10

Energy Top 10 Capital Projects by 5Y \$									
\$ Rank	Project	Carry Forward	FY22	FY23	FY24	FY25	FY26	FY27	5Y Total Plan
1	CP0318 Bonanza Park/RMP Substation Mitigation	\$ 958,568	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 958,568
<b>Total \$</b>		<b>958,568</b>	<b>\$ -</b>	<b>\$ 958,568</b>					

Energy Top 10 5Y Capital Projects

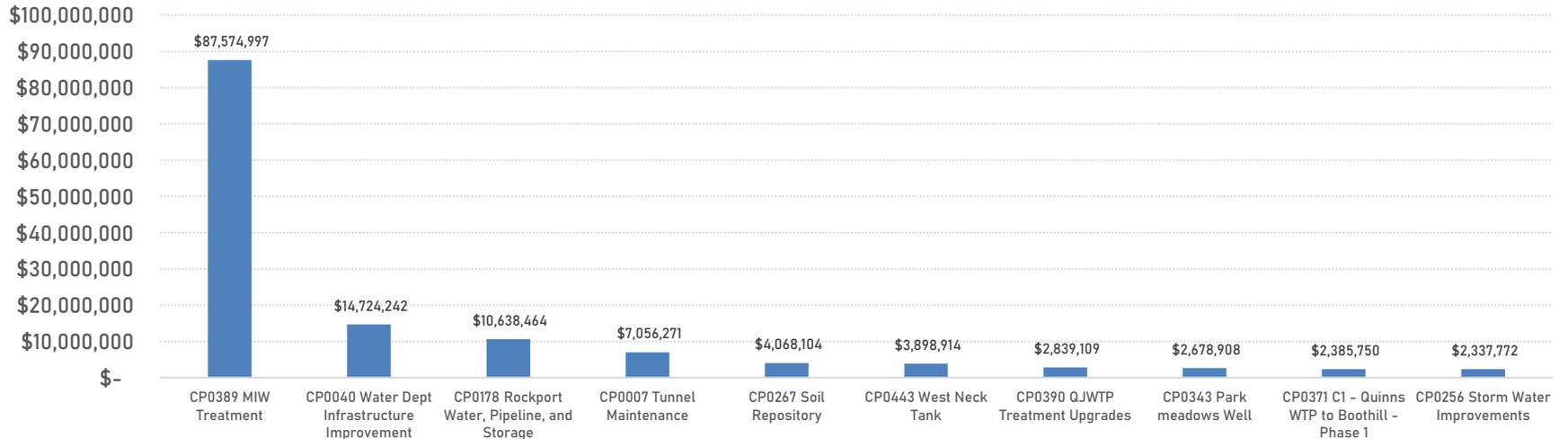


# Environmental – Top 10

Environmental Top 10 Capital Projects by 5Y \$

\$ Rank	Project	Carry Forward	FY22	FY23	FY24	FY25	FY26	FY27	5Y Total Plan
1	CP0389 MIW Treatment	\$ 38,219,228	\$ 28,200,000	\$ 20,094,153	\$ 250,000	\$ 260,000	\$ 270,400	\$ 281,216	\$ 87,574,997
2	CP0040 Water Dept Infrastructure Improvement	\$ 415,848	\$ 2,396,891	\$ 3,454,863	\$ 3,496,538	\$ 1,776,879	\$ 1,183,223	\$ 2,000,000	\$ 14,724,242
3	CP0178 Rockport Water, Pipeline, and Storage	\$ 169,876	\$ 4,080,796	\$ 1,274,570	\$ 1,357,520	\$ 1,203,543	\$ 1,276,958	\$ 1,275,201	\$ 10,638,464
4	CP0007 Tunnel Maintenance	\$ 2,749,968	\$ 274,750	\$ 2,781,619	\$ 292,884	\$ 304,599	\$ 319,829	\$ 332,622	\$ 7,056,271
5	CP0267 Soil Repository	\$ 4,068,104	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,068,104
6	CP0443 West Neck Tank	\$ 1,398,914	\$ 1,250,000	\$ 1,250,000	\$ -	\$ -	\$ -	\$ -	\$ 3,898,914
7	CP0390 QJWTP Treatment Upgrades	\$ 2,839,109	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,839,109
8	CP0343 Park meadows Well	\$ 2,678,908	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,678,908
9	CP0371 C1 - Quinns WTP to Boothill - Phase 1	\$ -	\$ 2,385,750	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,385,750
10	CP0256 Storm Water Improvements	\$ 487,492	\$ 257,242	\$ 300,000	\$ 300,000	\$ 315,000	\$ 330,750	\$ 347,288	\$ 2,337,772
<b>Total</b>		<b>\$ 53,027,447</b>	<b>\$ 38,845,429</b>	<b>\$ 29,155,205</b>	<b>\$ 5,696,942</b>	<b>\$ 3,860,021</b>	<b>\$ 3,381,160</b>	<b>\$ 4,236,327</b>	<b>\$ 138,202,531</b>

Environmental Top 10 5Y Capital Projects



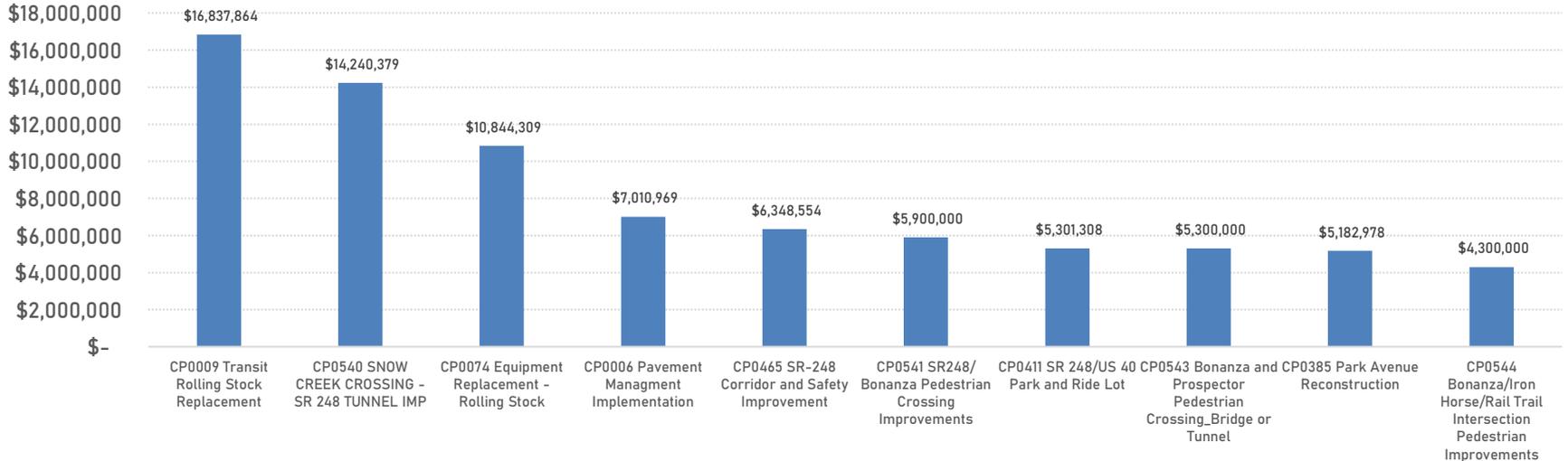
Source: PCMC as of June 2022.

# Transportation – Top 10

Transportation Top 10 Capital Projects by 5Y \$

\$ Rank	Project	Carry Forward	FY22	FY23	FY24	FY25	FY26	FY27	5Y Total Plan
1	CP0009 Transit Rolling Stock Replacement	\$ 0	\$ 16,837,864	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 16,837,864
2	CP0540 SNOW CREEK CROSSING - SR 248 TUNNEL IMP	\$ -	\$ 268,107	\$ 4,320,365	\$ 7,064,619	\$ 2,587,288	\$ -	\$ -	\$ 14,240,379
3	CP0074 Equipment Replacement - Rolling Stock	\$ 1,894,309	\$ 1,250,000	\$ 1,350,000	\$ 1,500,000	\$ 1,550,000	\$ 1,650,000	\$ 1,650,000	\$ 10,844,309
4	CP0006 Pavement Management Implementation	\$ 530,969	\$ 1,040,000	\$ 1,040,000	\$ 1,040,000	\$ 1,040,000	\$ 1,110,000	\$ 1,210,000	\$ 7,010,969
5	CP0465 SR-248 Corridor and Safety Improvement	\$ -	\$ -	\$ 6,348,554	\$ -	\$ -	\$ -	\$ -	\$ 6,348,554
6	CP0541 SR248/ Bonanza Pedestrian Crossing Improvements	\$ -	\$ -	\$ -	\$ -	\$ 300,000	\$ 5,600,000	\$ -	\$ 5,900,000
7	CP0411 SR 248/US 40 Park and Ride Lot	\$ 127,643	\$ 4,513,665	\$ 300,000	\$ 360,000	\$ -	\$ -	\$ -	\$ 5,301,308
8	CP0543 Bonanza and Prospector Pedestrian Crossing, Bridge or Tunnel	\$ -	\$ -	\$ -	\$ -	\$ 300,000	\$ 5,000,000	\$ -	\$ 5,300,000
9	CP0385 Park Avenue Reconstruction	\$ 3,689,298	\$ 747,100	\$ 746,580	\$ -	\$ -	\$ -	\$ -	\$ 5,182,978
10	CP0544 Bonanza/Iron Horse/Rail Trail Intersection Pedestrian Improvements	\$ -	\$ -	\$ -	\$ -	\$ 300,000	\$ 4,000,000	\$ -	\$ 4,300,000
	<b>Total</b>	<b>\$ 6,242,219</b>	<b>\$ 24,656,736</b>	<b>\$ 14,105,499</b>	<b>\$ 9,964,619</b>	<b>\$ 6,077,288</b>	<b>\$ 17,360,000</b>	<b>\$ 2,860,000</b>	<b>\$ 81,266,361</b>

Transportation Top 10 5Y Capital Projects

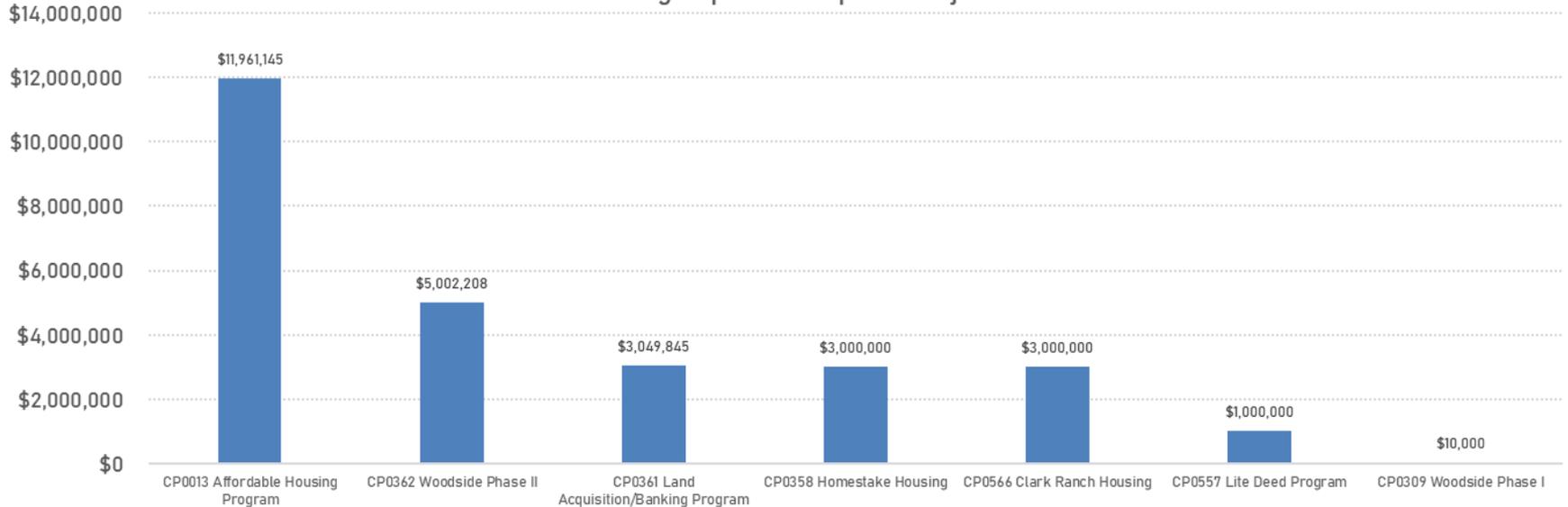


Source: PCMC as of June 2022.

# Housing – Top 10

Housing Capital Projects by 5Y \$									
\$ Rank	Project	Carry Forward	FY22	FY23	FY24	FY25	FY26	FY27	5Y Total Plan
1	CP0013 Affordable Housing Program	\$765,116	\$11,196,029	\$0	\$0	\$0	\$0	\$0	\$11,961,145
2	CP0362 Woodside Phase II	\$12,802,208	(\$7,800,000)	\$0	\$0	\$0	\$0	\$0	\$5,002,208
3	CP0361 Land Acquisition/Banking Program	\$0	\$3,049,845	\$0	\$0	\$0	\$0	\$0	\$3,049,845
4	CP0358 Homestake Housing	\$0	\$3,000,000	\$0	\$0	\$0	\$0	\$0	\$3,000,000
5	CP0566 Clark Ranch Housing	\$0	\$0	\$3,000,000	\$0	\$0	\$0	\$0	\$3,000,000
6	CP0557 Lite Deed Program	\$0	\$0	\$1,000,000	\$0	\$0	\$0	\$0	\$1,000,000
7	CP0309 Woodside Phase I	\$0	\$10,000	\$0	\$0	\$0	\$0	\$0	\$10,000
	<b>Total</b>	<b>\$13,567,324</b>	<b>\$9,455,874</b>	<b>\$4,000,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$27,023,198</b>

Housing Top 10 5Y Capital Projects

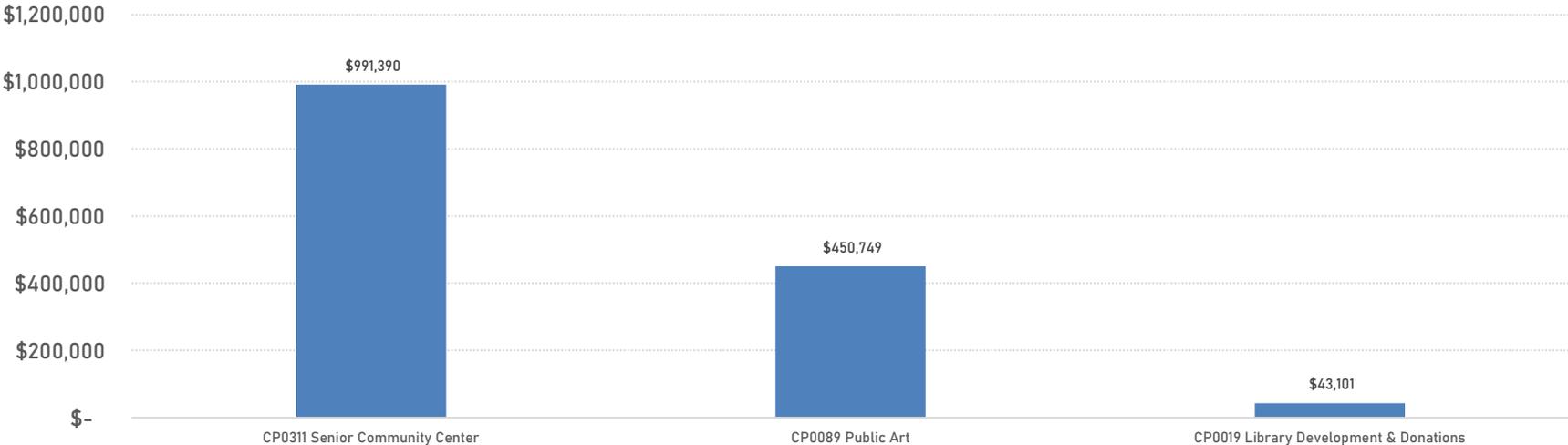


# Social Equity – Top 10

Social Equity Top 10 Capital Projects by 5Y \$

\$ Rank	Project	Carry Forward	FY22	FY23	FY24	FY25	FY26	FY27	5Y Total Plan
1	CP0311 Senior Community Center	\$ 991,390	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 991,390
2	CP0089 Public Art	\$ 360,749	\$ 50,000	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ 450,749
3	CP0019 Library Development & Donations	\$ 31,583	\$ 11,518	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 43,101
	<b>Total</b>	<b>\$ 1,383,722</b>	<b>\$ 61,518</b>	<b>\$ 40,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,485,240</b>

Social Equity Top 5Y Capital Projects



Source: PCMC as of June 2022.

# Top \$ Value - Key 5Y Infrastructure Projects

## Top Capital Fund Projects

Affordable Housing Program - \$12M	Existing
Pavement Management Implementation - \$7M	Existing
Park Avenue Reconstruction - \$5.1M	Existing
Woodside Phase II - \$5M	Existing
Asset Management Replacement Program - \$4.7M	Existing

## Top Transportation Fund Projects

Transit Rolling Stock Replacement (Electric Bus Only) - \$16.8M	Existing
Snow Creek Crossing 248 Tunnel – (\$9.7M, Transportation Fund, \$4.6M Walkability Bond Proceeds, \$14M Total)	New
248 Corridor & Safety Improvement – \$6.3M	Existing
SR248/US40 Park & Ride – \$5.3M	Existing
Long Range Transportation Capital Plan – \$3.8M	New

## Top Water Fund Projects

Three Kings Water Treatment - \$87M	Existing
Water Department Infrastructure Improvement - \$14.7M	Existing
Rockport Water Pipeline & Storage - \$10.6M	Existing
Tunnel Maintenance - \$7M	Existing
West Neck Tank - \$3.9M	Existing

# General Fund Transfer – Summary

Revenue

**+\$5.0M**

**+\$4.89M**

**FY22 Adjusted Budget**

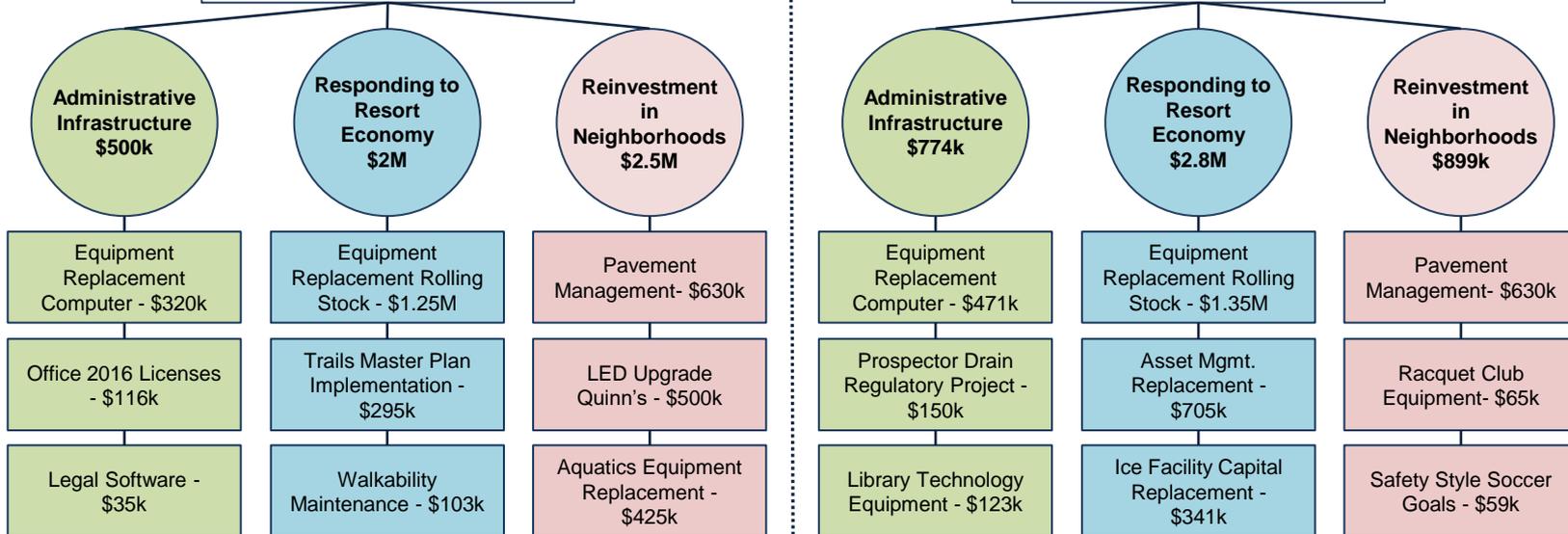
**FY23 Proposed Budget**

Expense

**-\$5.0M**

**-\$4.49M**

Top 3 Largest \$ Projects by Category



# New Additions: Trails & Open Space

## FY22

Community Wildfire Risk  
Assessment +\$250k

Open Space  
Improvements +\$100k

Forestry Plan +\$100k

Trails Master Plan  
Implementation +521k  
(Rap Tax) + 73K (Imp.  
Fee)<sup>1</sup>

## FY23

Open Space  
Improvements +\$100k

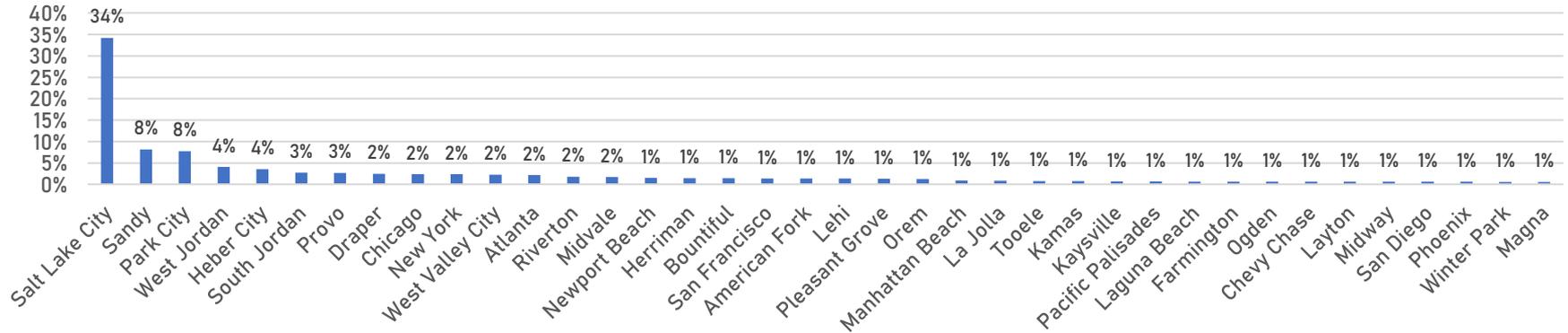
1. New requests on Trails Master Plan Implementation are a recognition of revenues already received that must be dedicated to the corresponding project

# Trail Trends – Blood's Lake

Blood's Lake Trailhead  
Monthly Visitors



Blood's Lake Trailhead  
Home Location of Visitors by %



# New Additions: Recreation & Parks

## FY22

PC MARC Equipment Replacement  
+\$150k on top of \$65k base

PC MARC Tennis Court Resurface  
+\$100k on top of \$30k base

PC MARC Aquatics Equipment  
Replace. +\$400k on top of \$25k base

Cemetery Improvements +\$123k on top  
of \$47k base

Ice Facility Capital Replacement -\$291k  
adjustment to prev. budgeted \$341k

Neighborhood Parks +\$75k for dirt jump  
park improvements

Master Plan for Recreation Amenities  
+\$100k

PC MARC Lifeguard Shack  
+\$5k

PC MARC Cement Pad/Patio  
+\$30k

Prospector Park Improvements  
+\$165k (Imp. Fee Line)

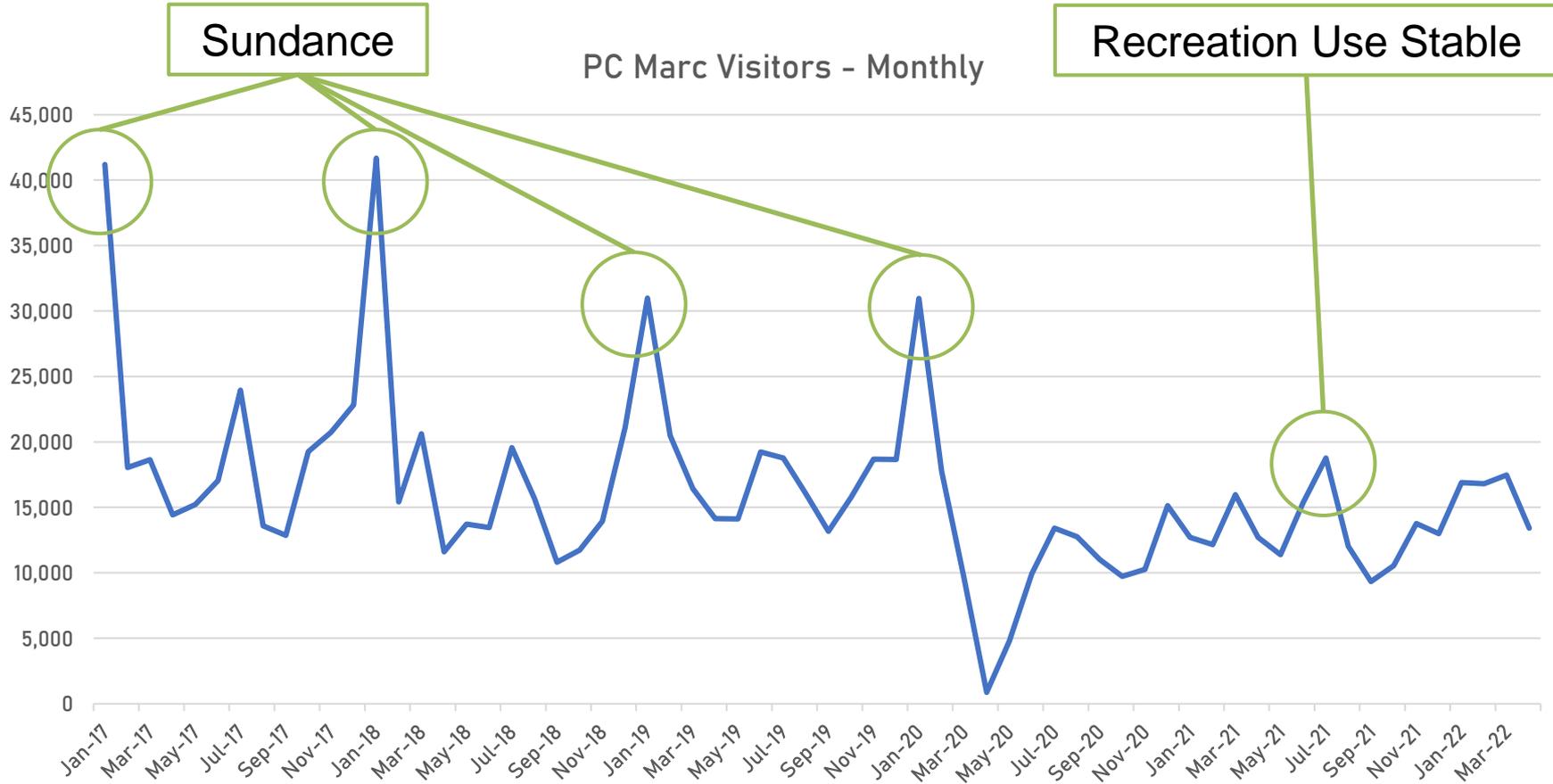
## FY23

Safety Style Soccer Goals +\$59k

Ice Facility Capital Replacement  
+\$275k on top of \$66k base

Quinn's Fields Phase III +\$600k  
(Allocation to target Pickleball)

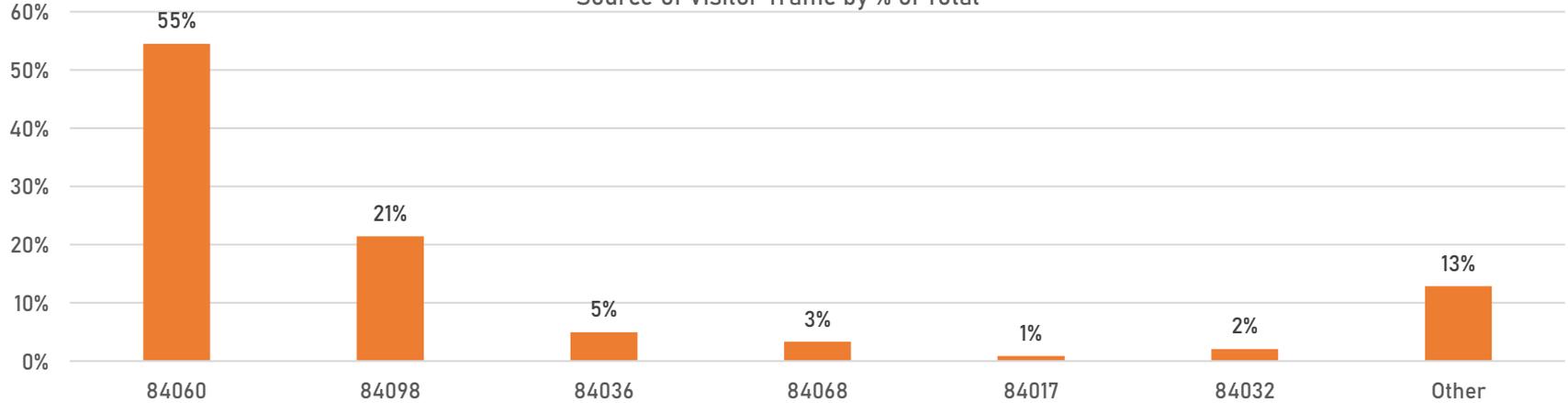
# PC MARC Facility Usage Insights



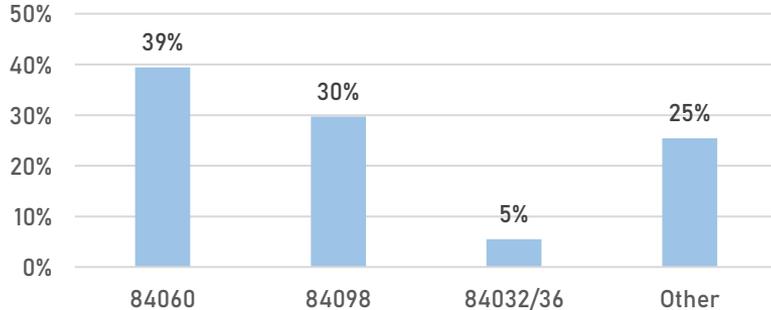
Source: Placer.ai, PCMC as of June 2022.

# PC MARC Facility Usage Insights

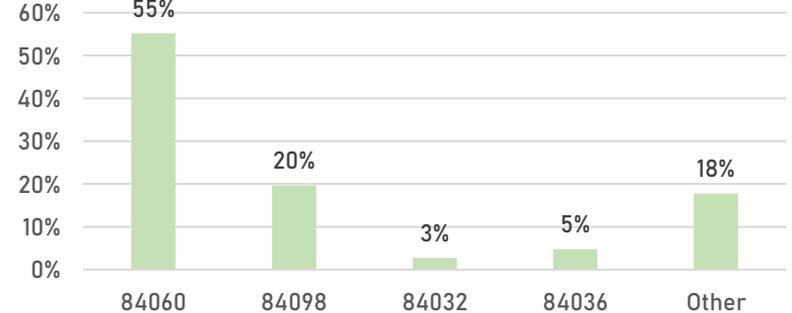
PC MARC Facility Passes and Punch Cards  
Source of Visitor Traffic by % of Total



Tennis Bookings  
Source of Visitor Traffic by % of Total

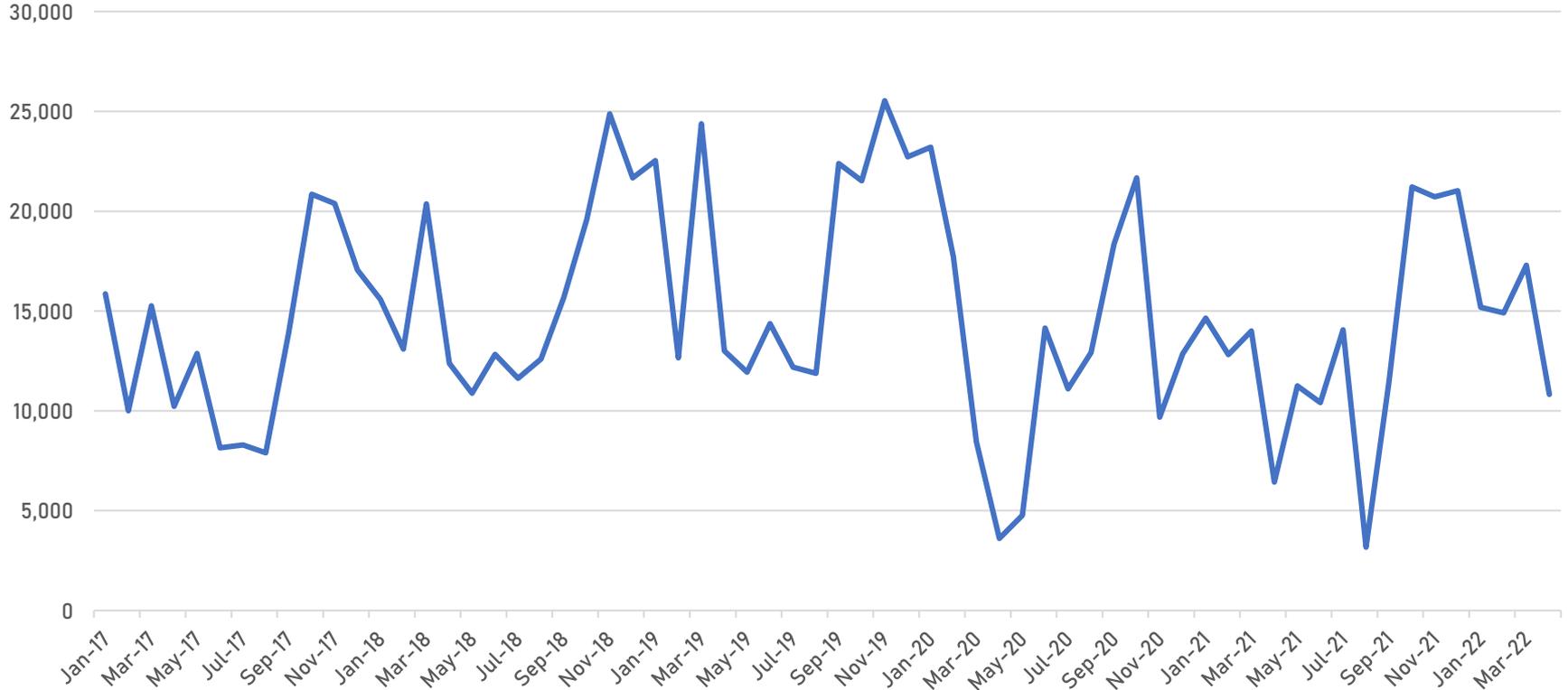


Active Account Holders  
Source of Visitor Traffic by % of Total



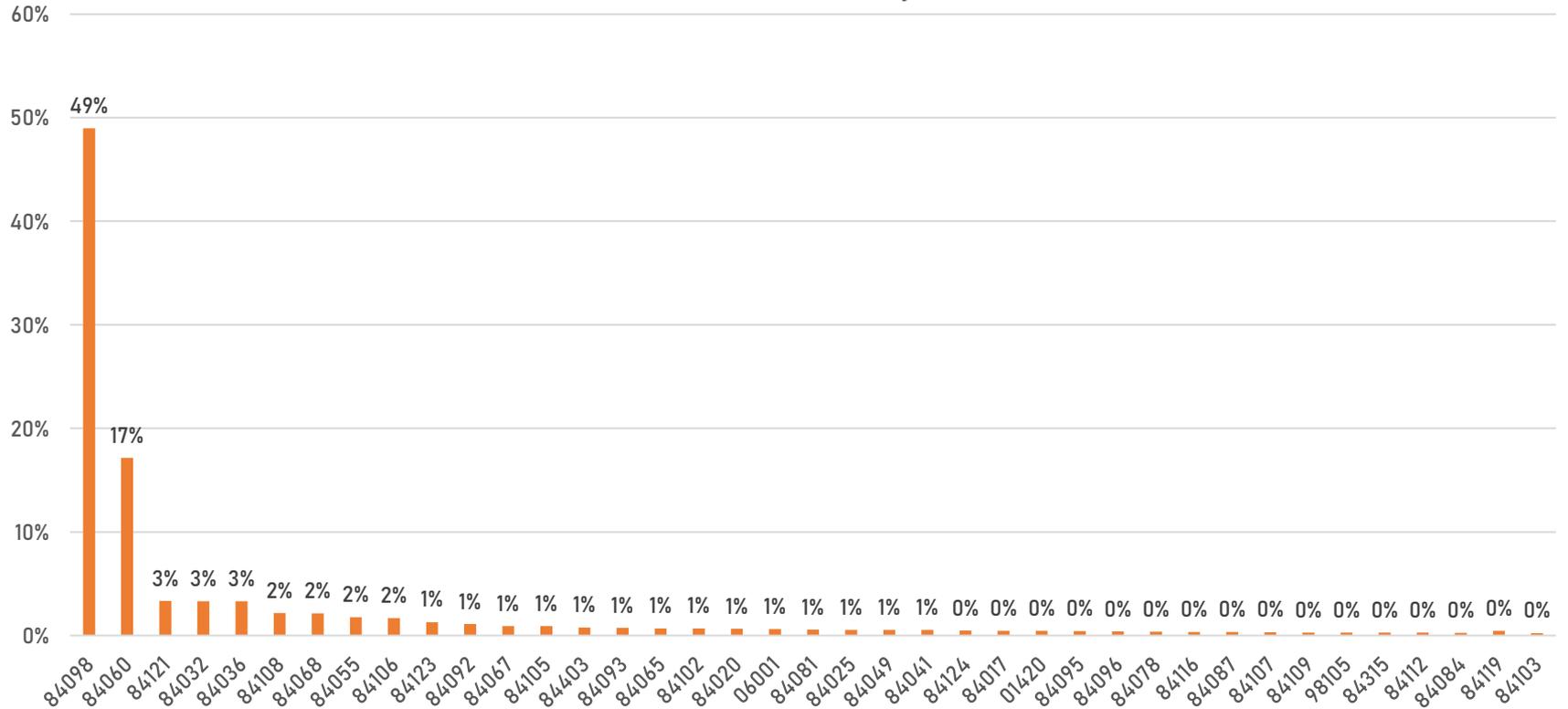
# PC Ice Arena Facility Usage Insights

PC Ice Arena  
Estimated Monthly Visitors 2017-2022



# PC Ice Arena Facility Usage Insights

PC Ice Arena 2017 - 2022  
Source of Visitor Traffic by % of Total



# New Additions: Public Works

## FY22

Walkability Maintenance +\$31k on top of \$71k base

Replace Vehicle Wash +\$175k

## FY23

Gate for Mine Bench and Judge Tunnel +\$15k

Equipment Replacement – Rolling Stock +\$50k on top of \$1.3M

Santy Chairs Replacement +\$50k

# New Additions: IT

FY22

FY23

Equipment Replacement Computer  
+\$142k on top of \$467k base

Network and Security Enhancements  
+\$85k

# New Additions: Engineering

FY22

Traffic Calming (NTMP) +\$140k on top of \$10k base (General Fund)

Upper Main Street Intersection Improvements<sup>1</sup> +\$1.5M

FY23

Upper Main Street Intersection Improvements<sup>1</sup> +\$750k

Please see subsequent slide for overview of large engineering projects

1. Note: Additions to CP0556 Upper Main Street Intersection Improvements is a net-zero change in terms of total budget for the Capital Fund in FY22. The budget for the project was originally housed inside CP0385 Park Avenue Reconstruction. Staff recommends recognizing this \$1.5M in FY22 and \$750k in FY23 for Upper Main Street Intersection Improvements as a standalone project to more transparently track and demonstrate the pre-existing intended use of these funds.

# Key Large Engineering Projects

PCMC Engineering Related Capital Projects										
Project	Carry Forward	FY22	FY23	FY24	FY25	FY26	FY27	5Y Total	Category	Manager
CP0267 Soil Repository	\$4,068,104	\$0	\$0	\$0	\$0	\$0	\$0	\$4,068,104	Environmental	Robertson, J.
CP0385 Park Avenue Reconstruction	\$3,689,298	\$747,100	\$746,580	\$0	\$0	\$0	\$0	\$5,182,978	Transportation	Robertson, J.
CP0157 OTIS Phase III(a)	\$3,752,481	\$150,000	\$0	\$0	\$0	\$0	\$0	\$3,902,481	Transportation	Robertson, J.
CP0266 Prospector Drain - Regulatory Project	\$0	\$853,249	\$1,006,712	\$150,000	\$0	\$0	\$0	\$2,009,961	Environmental	Robertson, J.
CP0527 HOMESTAKE ROADWAY IMP & MULTI-USE TRAIL	\$0	\$478,123	\$1,836,359	\$0	\$0	\$0	\$0	\$2,314,482	Transportation	Robertson, J.
CP0528 MUNCHKIN EXTN/MULTI TRAIL & WOODBINE IMP	\$0	\$0	\$347,124	\$1,511,701	\$0	\$0	\$0	\$1,858,825	Transportation	Robertson, J.
CP0248 Middle Silver Creek Watershed	\$234,297	\$0	\$0	\$0	\$0	\$0	\$0	\$234,297	Environmental	Robertson, J.
CP0334 Repair of Historic Wall/Foundation	\$113,254	\$0	\$0	\$0	\$0	\$0	\$0	\$113,254	Core Services	Robertson, J.
CP0478 Pathways along Silver King, Three Kings and Thaynes	\$0	\$0	\$0	\$0	\$960,000	\$0	\$0	\$960,000	Transportation	Robertson, J.
CP0553 Main St. Roadway Diet	\$0	\$350,000	\$0	\$0	\$0	\$0	\$0	\$350,000	Transportation	Robertson, J.
CP0454 Prospector Sq. Rail Trail Connector	\$0	\$0	\$40,000	\$0	\$0	\$0	\$0	\$40,000	Environmental	Robertson, J.
CP0036 Traffic Calming	\$104,651	\$20,000	\$150,000	\$10,000	\$0	\$0	\$0	\$284,651	Transportation	Robertson, J.
CP0333 Engineering Survey Monument Re-establish	\$35,000	\$0	\$0	\$0	\$0	\$0	\$0	\$35,000	Core Services	Robertson, J.
CP0336 Prospector Avenue Reconstruction	\$294,886	-\$180,000	\$0	\$0	\$0	\$0	\$0	\$114,886	Transportation	Robertson, J.
CP0455 Olympic Park Pathway Connector	\$0	\$0	\$113,000	\$0	\$0	\$0	\$0	\$113,000	Transportation	Robertson, J.
CP0335 Engineering Small Projects Fund	\$0	\$12,000	\$0	\$0	\$0	\$0	\$0	\$12,000	Core Services	Robertson, J.
CP0445 Add Uphill Marsac Gate Above Chambers Av	\$50,000	\$50,000	\$0	\$0	\$0	\$0	\$0	\$100,000	Transportation	Robertson, J.
CP0456 PC Heights Pathway	\$0	\$0	\$65,000	\$0	\$0	\$0	\$0	\$65,000	Transportation	Robertson, J.
CP0017 ADA Implementation	\$80,523	-\$80,523	\$0	\$0	\$0	\$0	\$0	\$0	Transportation	Robertson, J.
CP0265 Crescent Tramway Trail	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	Transportation	Robertson, J.
CP0458 Paddington Euston Intersection Streetlight	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	Transportation	Robertson, J.
CP0540 SNOW CREEK CROSSING - SR 248 TUNNEL IMP	\$0	\$268,107	\$4,320,365	\$7,064,619	\$2,587,288	\$0	\$0	\$14,240,379	Transportation	Robertson, J.

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# Bonanza Park Neighborhood Area

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FY22

Bonanza Park Neighborhood Area  
Project +326K

FY23

Bonanza Park Neighborhood Area  
Project +450K

# New Additions: Transportation

## FY22

Scheduling Software +70k

Transit GIS/AVL System + 517k

Parking Equipment Replacement +70k

Transit Expansion +4.5k Transit Sales  
Tax, +18k Federal Grant

China Bridge Improvements +11k

Parking Deck Coating Replacement  
+87k

Bus Lift +59k

## FY23

Emergency Response Trailer +\$100k

248 Corridor Safety & Improvement  
+\$6.4M

Old Town Complete Streets +\$300k

Active Transportation Master Plan  
+\$65k

Emerging Tech in Transit +\$130k

McPolin & Meadows Bus Stop  
Improvement +\$87k

Zero Emissions Transportation  
Transition +\$130k

---

# New Additions: Transportation

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FY22

FY23

Parking Needs Assessment +\$165k

# Latest Update on UDOT Transportation Improvement Fund (TIF)



- **Project: Snow Creek Crossing**
  - **Grant Amount: \$3,517,800**
  - Source: Active Transportation TIF Fund
  - Local Match: \$2,345,000



- **Project: Kearns and Bonanza Transit Connections**
  - **Grant Amount: \$1,620,00**
  - Source: First/Last Mile TIF Fund
  - Local Match: \$1,080,000



- **Project: Prospector Transit Connections**
  - **Grant Amount \$420,000**
  - Source: First/Last Mile TIF Fund
  - Local match: \$280,000

# SR248 Tunnel Crossing – A Key Project

Total Plan

## CP0540 Snow Creek Crossing

### Expense Estimate

PS&E (10% of CON) \$	1,200,000
Construction Management \$	949,460
Right of Way \$	200,000
Construction \$	11,868,250
<b>Total \$</b>	<b>14,217,710</b>

### Revenue Estimate

Walkability Bond Proceeds \$	4,565,803
Transportation Fund - Transit Sales Tax \$	522,669
Transportation Fund - Beginning Balance \$	4,629,238
Transportation Fund - County TST \$	1,000,000
Transportation Fund - UDOT Grant \$	3,500,000
<b>Total \$</b>	<b>14,217,710</b>

Time Based

Funding Source	YTD Expense	Avail. Balance	Base FY 2022	Newly Requested FY 2022	Base FY 2023	Newly Requested FY 2023	Base FY 2024	Newly Requested FY 2024	Base FY 2025	Newly Requested FY 2025
031451 CIP Fund * BOND PROCEEDS	\$ 22,669	\$ (22,669)		\$ 268,107		\$ 4,320,365				
031474 CIP Fund * STATE CONTRIBUTION										
057479 Transit Fund * TRANSIT SALES TAX										\$ 522,669
057483 TRANSIT FUND * THIRD QUARTER COUNTY TAX										\$ 1,000,000
057450 Transit Fund * BEGINNING BALANCE								\$ 3,564,619		\$ 1,064,619
057455 TRANSIT FUND * DOT								\$ 3,500,000		
	\$ 22,669	\$ (22,669)		\$ 268,107		\$ 4,320,365		\$ 7,064,619		\$ 2,564,619

Source: PCMC as of June 2022.

# SR248 Tunnel Crossing – Tunnel Options

**1**

**Tunnel**

**\$9-10M**

**2**

**Tunnels**

**\$11-13M**

**3**

**Tunnels**

**\$14-16M**

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# SR248 Tunnel Crossing – A Key Project

## Potential Paths Forward

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Seeking direction for final budget.

**1**

**Don't Budget for Project (UDOT Grant Would be Lost)**

Don't proceed with project, use resources for alternate investments.

**2**

**Budget Full Amount and Implement up to Full Amount if Desired**

Budget for full amount, but guide staff to implement a lesser amount or full amount if desired by expense approval constraints.

**3**

**Budget and Amount Not to Exceed**

Specify an amount for the project to not exceed and monitor expenses by Council approval.

# Housing – Small New Requests

FY22

Central Park Condos +10k

Woodside Phase I +10k

FY23

Please see subsequent slides for  
broader overview of proposed housing  
re-allocation of Capital budget

# Housing Summary

## Former Allocation

CP0362 Woodside Phase II & CP0361 Land Acquisition/Banking Program

## New Allocation

### Housing Capital Projects by 5Y \$

\$ Rank	Project	Carry Forward	FY22	FY23	FY24	FY25	FY26	FY27	5Y Total Plan
1	CP0013 Affordable Housing Program	\$765,116	\$11,196,029	\$0	\$0	\$0	\$0	\$0	\$0 \$11,961,145
2	CP0362 Woodside Phase II	\$12,802,208	(\$7,800,000)	\$0	\$0	\$0	\$0	\$0	\$0 \$5,002,208
3	CP0361 Land Acquisition/Banking Program	\$0	\$3,049,845	\$0	\$0	\$0	\$0	\$0	\$0 \$3,049,845
4	CP0358 Homestake Housing	\$0	\$3,000,000	\$0	\$0	\$0	\$0	\$0	\$0 \$3,000,000
5	CP0566 Clark Ranch Housing	\$0	\$0	\$3,000,000	\$0	\$0	\$0	\$0	\$0 \$3,000,000
6	CP0557 Lite Deed Program	\$0	\$0	\$1,000,000	\$0	\$0	\$0	\$0	\$0 \$1,000,000
7	CP0309 Woodside Phase I	\$0	\$10,000	\$0	\$0	\$0	\$0	\$0	\$0 \$10,000
	<b>Total</b>	<b>\$13,567,324</b>	<b>\$9,455,874</b>	<b>\$4,000,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0 \$27,023,198</b>

# Affordable Housing & Land Acquisition Summary – Source of Revenue

Revenues for Housing & Land Acquisition Projects	
2019 Sales Tax Revenue Bond	\$22,946,374
Sale of Assets	\$1,020,000
Additional Resort Sales Tax	\$1,049,845
LPA RDA Balance	\$30,242
Fee In Lieu	\$518,487
Interest Earnings	\$40,049
Other/Misc Capital Accrued Balance	\$1,418,201
<b>Total</b>	<b>\$27,023,198</b>

## PCMC 2019 Sales Tax Revenue Bond

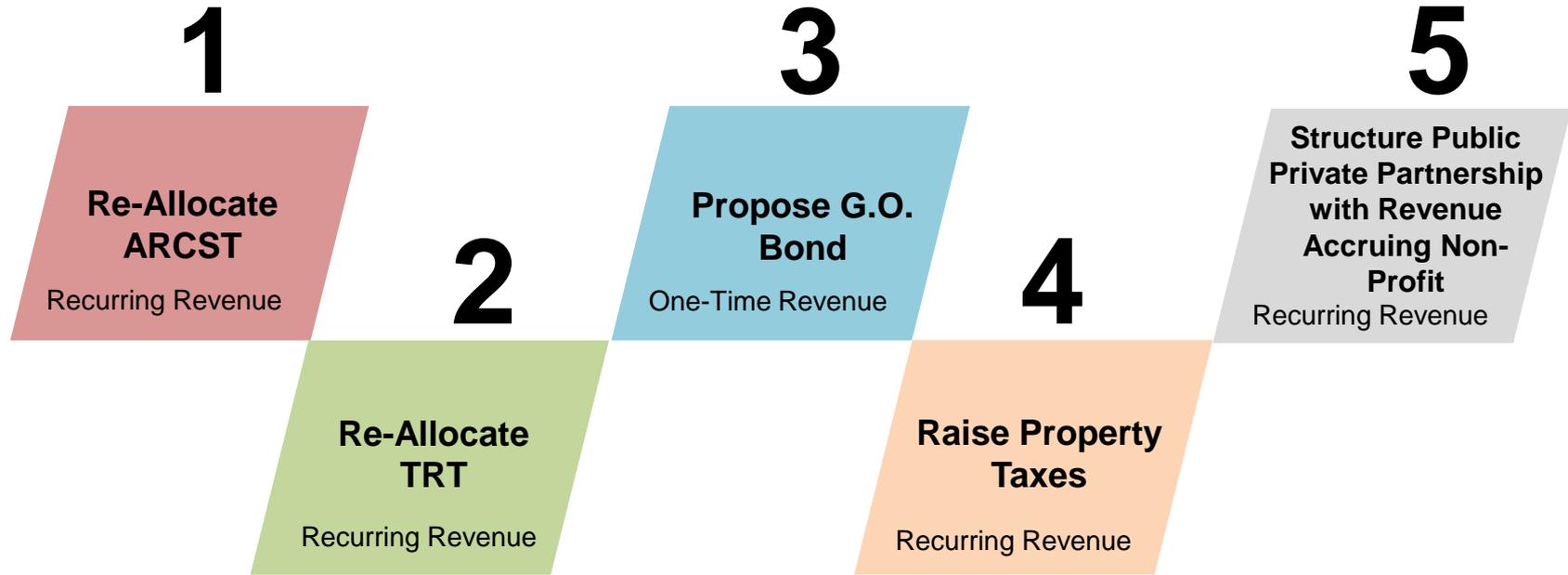
### Bond Authority and Purpose:

*“The proceeds of the 2019 Bonds may be used by the City for financing: (i) a portion of the costs of a revolving program of acquiring and constructing affordable housing units, (ii) parking and plaza improvements, (iii) road improvements, (iv) open space acquisition, (v) park, recreation and community center improvements and (vi) paying costs of issuance of the 2019 Bonds.”*

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# Increases to Housing Funding Potential Paths Forward

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**Note: The FY22 and FY23 Capital Budgets for Housing do not consider any of the first four strategies.**

# Housing Strategy



## PCMC Relative Value Housing Strategy Analysis

	Strategy					
	Purchase Price Buy Down	Lite Deed Restriction	City Build & Sell	Rent to Own	Shared Equity	Public Private/Non-Profit Partnership
	Configurable Model Parameters					
Funding Access, \$	\$25,000,000	\$25,000,000	\$25,000,000	\$25,000,000	\$25,000,000	\$25,000,000
Assumed 2022 Market Price, \$	\$850,000	\$850,000	\$850,000	\$850,000	\$850,000	-
Assumed Discount Factor, %	47%	15%	47%	0%	20%	-
Assumed Number of Executable Transactions/Year, No.	10	12	15	8	10	-
Assumed Monthly Rent Charged, \$	-	-	-	\$2,500	-	-
Assumed Cost per Acre, \$	-	-	-	-	-	\$4,500,000
Assumed Buildable Units per Acre, Acres	-	-	-	-	-	70
Assumed Annual Growth Rate of PC Home Prices, %	10.0%	10.0%	10.0%	10.0%	10.0%	10.0%
	Key Outcomes					
Units Acquired, No.	50	121	54	26	94	389
Acquisition Cost Per Unit, \$	\$500,000	\$206,612	\$462,963	\$834,038	\$265,957	\$64,286
Years for City to Acquire Affordable Units, Yrs.	5.00	10.08	3.60	5.67	9.40	5.00
City Revenue or Equity Generated, \$	(\$25,000,000)	(\$25,000,000)	(\$25,000,000)	\$28,315,000	\$24,688,515	(\$25,000,000)
	Strategy Single Criteria Rank					
Maximize Units Acquired	5	2	4	6	3	1
Minimize Acquisition Cost Per Unit	5	2	4	6	3	1
Minimize Years for City to Acquire Affordable Units	2	6	1	4	5	2
Maximize City Revenue or Equity Generated	3	3	3	1	2	3
Council Defined Sentiment - Community Benefit	1	1	1	1	1	1
<b>Weighted Average Score</b>	<b>3.2</b>	<b>2.8</b>	<b>2.6</b>	<b>3.6</b>	<b>2.8</b>	<b>1.6</b>
	Strategy MiniMax Regret					
<b>Overall MiniMax Rank</b>	<b>5</b>	<b>3</b>	<b>2</b>	<b>6</b>	<b>3</b>	<b>1</b>

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# Library

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FY22

Library Development & Donations +12k

FY23

# Water Fund

Water Fund FY22 Projected Expenses vs. Revenues Ex Capital			
Revenues		Expenses	
Water Charges for Services	\$19,819,145	Personnel	\$3,760,132
Planning Building & Engineering Fees (Impact Fees)	\$1,183,938	Materials, Supplies and Services	\$343,896
Federal Revenue	\$456,274	Utilities	\$1,208,900
Misc. Revenues	\$203,002	Contract Services/Consulting/Software	\$1,383,542
		Parts/Maintenance Supplies	\$1,060,905
		Special Service Contract/Misc. Charges	\$112,000
		Debt Service	\$6,547,947
		Interfund Transfer	\$1,807,429
Total Revenue Ex Bond Proceeds	\$21,662,359	Total Expense Ex Capital	\$16,224,751
		Net Revenues Available for Debt & Cash Capital	\$11,985,555
		Net Operating Revenue After Debt Service for Cash Capital	\$5,437,608
		Debt Service Coverage Ratio FY22	1.8

Water Fund FY23 Projected Expenses vs. Revenues Ex Capital			
Revenues		Expenses	
Water Charges for Services	\$20,392,268	Personnel	\$4,471,634
Planning Building & Engineering Fees (Impact Fees)	\$1,219,456	Materials, Supplies and Services	\$479,911
Federal Revenue	\$469,962	Utilities	\$1,219,298
Misc. Revenues	\$209,092	Contract Services/Consulting/Software	\$1,850,331
		Parts/Maintenance Supplies	\$1,407,280
		Special Service Contract/Misc. Charges	\$122,542
		Debt Service	\$9,313,682
		Interfund Transfer	\$1,834,448
Total Revenue Ex Bond Proceeds	\$22,290,778	Total Expense Ex Capital	\$20,699,126
		Net Revenues Available for Debt & Cash Capital	\$10,905,334
		Net Operating Revenue After Debt Service for Cash Capital	\$1,591,652
		Debt Service Coverage Ratio FY23	1.2

YoY% increase in fund balance driven by bond proceeds associated with 3Kings WTP.

# Water Fund

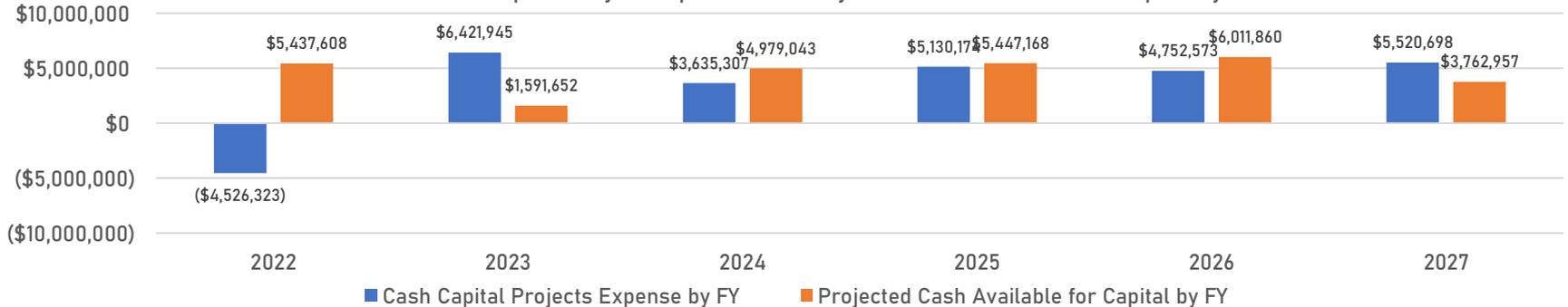
## Water Fund Operations FY22 vs. FY23 YoY% Change

	FY22 Expense	FY23 Expense	YoY% Change
Personnel	\$3,760,132	\$4,471,634	18.9%
Materials, Supplies and Services	\$343,896	\$479,911	39.6%
Utilities	\$1,208,900	\$1,219,298	0.9%
Contract Services/Consulting/Software	\$1,383,542	\$1,850,331	33.7%
Parts/Maintenance Supplies	\$1,060,905	\$1,407,280	32.6%
Special Service Contract/Misc. Charges	\$112,000	\$122,542	9.4%
Debt Service	\$6,547,947	\$9,313,682	42.2%
Interfund Transfer	\$1,807,429	\$1,834,448	1.5%

## Cash Capital Project Expenses vs. Cash Available for Capital Projects by FY

	2022	2023	2024	2025	2026	2027
Cash Capital Projects Expense by FY	(\$4,526,323)	\$6,421,945	\$3,635,307	\$5,130,174	\$4,752,573	\$5,520,698
Projected Cash Available for Capital by FY	\$5,437,608	\$1,591,652	\$4,979,043	\$5,447,168	\$6,011,860	\$3,762,957
Net	\$9,963,931	(\$4,830,293)	\$1,343,736	\$316,994	\$1,259,287	(\$1,757,741)

## Cash Funded Capital Project Expenses vs. Projected Cash Available for Capital by FY



# Water Fund Operations Budget

## Key Requested Operating Increases:

- Supplies - \$103,000
- Uniforms - \$5,000
- Software /Technology - \$50,000
- Contract Services - \$370,000
- Materials - \$30,000
- Equipment - \$45,000
- Chemicals - \$220,000
- Vehicles - \$233,000
- Utilities – approx. \$200k (to adjust in final budget)

## Goals and Major Cost Drivers

- High Quality Sustainable Water Supply - 45%
  - 3Kings WTP start up
- Reliable Water Service and Assets- 30%
  - Asset Management
  - Technology
  - Inflation
- Fiscally and Legally Sound Business Operations - 25%
  - Increasing volume of surplus water leased to Weber Basin

# Public Utilities Goals and Top 10 CIP List

## 1. High Quality Sustainable Water Supply

- MIW Treatment (3Kings)
- Tunnel Maintenance
- Rockport Water Pipeline & Storage
- Quinns Water Treatment Plant Asset Replacement
- *QJWTP Treatment Upgrades (complete)*
- *Park Meadows Well (complete)*
- *C1 – Quinns WTP to Boothill – Phase 1 (complete)*

## 2. Reliable Water Service and Assets

- Water Dept Infrastructure Improvement
- SCADA and Telemetry System Replacement
- West Neck Tank

## Other Public Utilities Goals for Reference

3. Fiscally and Legally Sound Business Operations
4. Engaged, Informed, and Dynamic Workforce
5. Responsive Customer Service and Collaboration with Stakeholders
6. Community and Environmental Sustainability

## Future CIP Budget Drivers

- Master Plan Update
- Asset Management Program
- Lead Service Line Inventory Requirement
- Phase 2 Regional Interconnection – Hwy 224 Pipeline

# 3Kings Update

## **3KWTP construction continues and is on schedule. Work activities include:**

- Construction Mitigation
- Construction mitigation (fencing, erosion protection, mud track off pads, etc.) are in place and will remain for the duration of the project.
- The pedestrian walkway adjacent to the project site and along the west side of Three Kings Drive will remain in place for the duration of the project. Removal is scheduled for the fall of this year, 2022.
- Efforts to prevent the tracking of debris off the site continue. As the season changes, road sweeping will be adjusted to address the changing conditions from mud to dust.
- As equipment and materials deliveries become more frequent, crews will make efforts to address traffic conflicts along Three Kings Drive.

## **Site Construction**

- Subgrade work has been completed on all structures. One crane has been removed from the site.
- Building shells for seven of the eight buildings are now completed. Roofing materials and exterior siding installation is beginning. Stone veneer has been installed on three buildings and will continue on the others. Site earthwork, rough grading, and yard pipe work is underway. A portion of the site paving is scheduled for early summer.
- Work inside the buildings will continue throughout the spring, summer, and fall.
- Construction on the last remaining building, located on the west side of the site, will continue through 2022

## **Roadway Utility Work**

- Utility work within Three Kings Drive has been completed and temporary pavement installed. New gutter in the vicinity of the 3KWTP and will be installed in the fall of 2022 and spring of 2023. Pavement resurfacing of Three Kings Drive will be performed in 2023. Landscape restoration in these areas, north of the 3KWTP site, will be completed by mid-May 2022.

Source: PCMC as of June 2022.

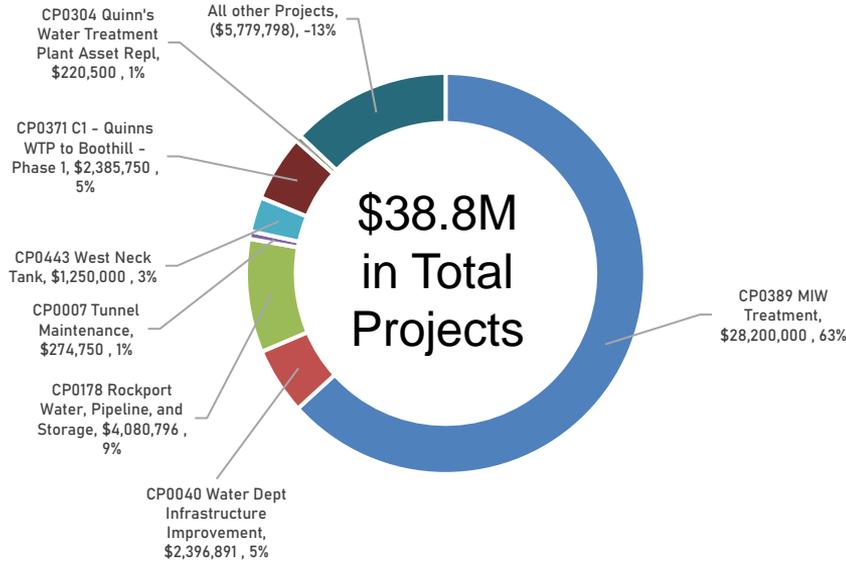


## **Golf Course Impacts**

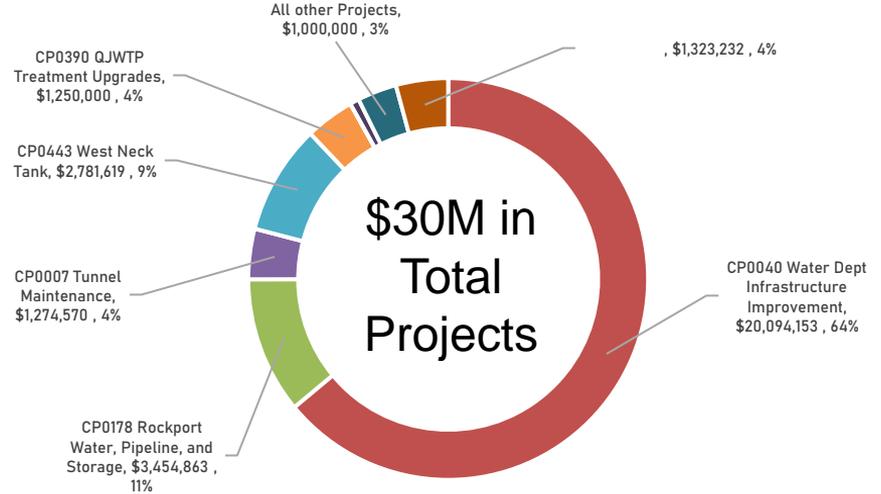
- Golf Hole 11 will continue to be impacted during 2022. Restoration is scheduled in late 2022/spring 2023 with the hole open for play in early 2023.

# Top 10 Projects Over 5Y- Water Fund

FY22 Budgets Among Top 10 Water Fund 5Y Projects



FY23 Budgets Among Top 10 Water Fund 5Y Projects



Top 10 Water Fund Projects Over Next 5 Years, by \$

S. Rank	Project	Carry Forward	2022 Base	2022 Newly Requested	2023 Base	2023 Newly Requested	2024 Base	2024 Newly Requested	2025 Base	2025 Newly Requested	2026 Base	2026 Newly Requested	2027 Base	2027 Newly Requested	Score
1	CP0389 MIW Treatment	\$38,219,228	\$28,200,000	0	\$10,600,000	\$9,494,153	\$0	\$250,000	\$0	\$260,000	\$0	270,400	\$0	281,216	31
2	CP0040 Water Dept Infrastructure Improvement	\$415,848	\$2,395,250	1,641	\$3,454,863	\$-	\$3,496,538	\$0	\$1,776,879	\$0	\$1,183,223	0	\$0	2,000,000	40
3	CP0178 Rockport Water, Pipeline, and Storage	\$169,876	\$1,458,700	2,622,096	\$1,458,700	\$(184,130)	\$1,498,200	\$(140,680)	\$1,391,306	\$(187,763)	\$1,460,871	\$(183,913)	\$0	1,275,201	36
4	CP0007 Tunnel Maintenance	\$2,749,968	\$274,750	0	\$281,619	\$2,500,000	\$292,884	\$0	\$304,599	\$0	\$319,829	0	\$0	332,622	39
5	CP0443 West Neck Tank	\$1,398,914	\$1,250,000	0	\$1,250,000	\$-	\$0	\$0	\$0	\$0	\$0	0	\$0	0	51
6	CP0390 QJWTP Treatment Upgrades	\$2,839,109	\$0	0	\$0	\$-	\$0	\$0	\$0	\$0	\$0	0	\$0	0	43
7	CP0343 Park meadows Well	\$2,678,908	\$0	0	\$0	\$-	\$0	\$0	\$0	\$0	\$0	0	\$0	0	26
8	CP0371 C1 - Quinns WTP to Boothill - Phase 1	\$0	\$1,110,000	1,275,750	\$0	\$-	\$0	\$0	\$0	\$0	\$0	0	\$0	0	39
9	CP0304 Quinn's Water Treatment Plant Asset Repl	\$691,424	\$220,500	0	\$231,525	\$-	\$238,471	\$0	\$245,625	\$0	\$252,994	0	\$0	263,114	29
10	CP0301 Scada and Telemetry System Replacement	\$0	\$0	0	\$0	\$1,000,000	\$0	\$200,000	\$0	\$206,000	\$0	212,180	\$0	218,545	24
			2022 Base + New	\$38,808,687	2023 Base + New	\$30,086,730	2024 Base + New	\$5,835,413	2025 Base + New	\$3,996,646	2026 Base + New	\$3,515,584	2027 Base + New	\$4,370,698	

Source: PCMC as of June 2022.

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# Water Rates

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## Current Plan for FY23 Budget

- Staff requests direction to include an inflationary water rate adjustment, 3% across the board as part of the FY2023 Budget process on June 16, 2022
- In depth discussion on potential future water rates in July 2022



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# Capital Fund

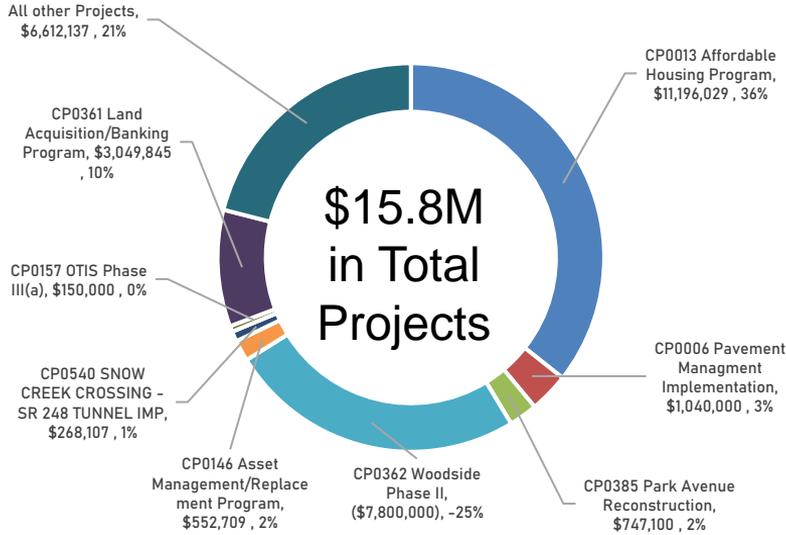
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PARK CITY

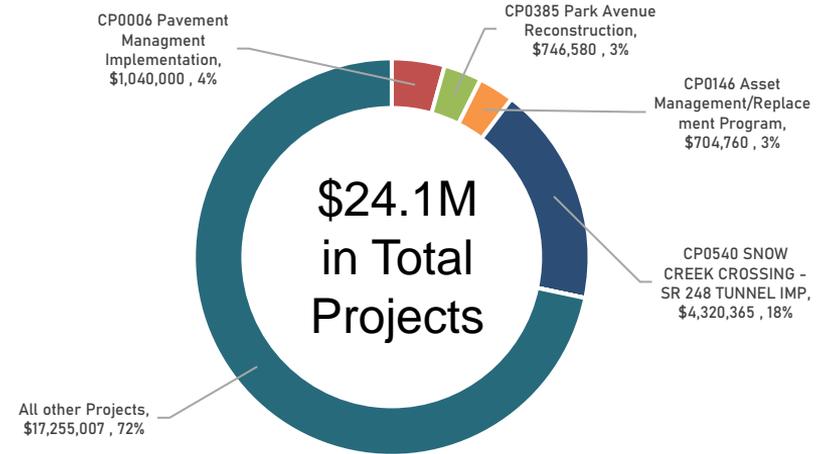
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# Top 10 Projects Over 5Y- Capital Fund

FY22 Budgets Among Top 10 Capital Fund 5Y Projects



FY23 Budgets Among Top 10 Capital Fund 5Y Projects

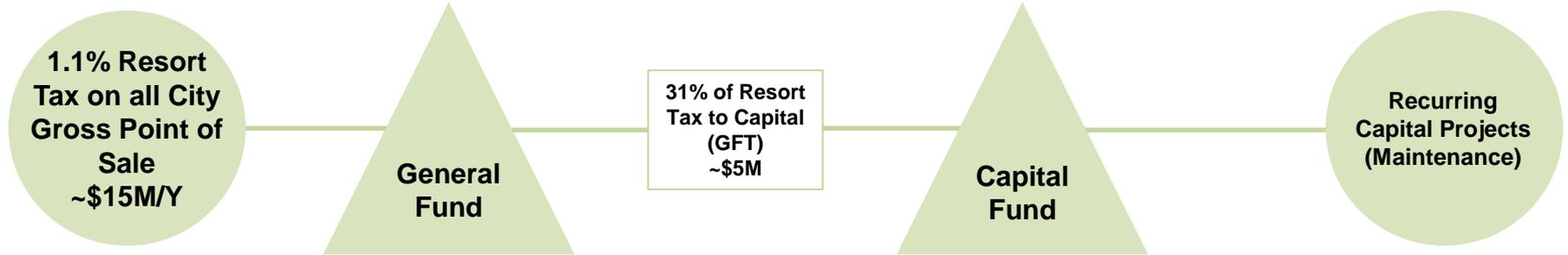


Top 10 Capital Fund Projects Over Next 5 Years, by \$

\$. Rank	Project	Carry Forward	2022 Base	2022 Newly Requested	2023 Base	2023 Newly Requested	2024 Base	2024 Newly Requested	2025 Base	2025 Newly Requested	2026 Base	2026 Newly Requested	2027 Base	2027 Newly Requested	Score	Manager
1	CP0013 Affordable Housing Program	\$739,230	\$0	\$11,196,029	0	\$0	\$ -	\$0	\$0	\$0	\$0	\$0	0	\$0	35	Glidden
2	CP0006 Pavement Management Implementation	\$478,969	\$1,040,000	\$0	1,040,000	\$0	\$ 1,040,000	\$0	\$1,040,000	\$0	\$1,110,000	\$0	0	\$1,210,000	39	Dayley
4	CP0385 Park Avenue Reconstruction	\$3,689,298	\$747,100	\$0	2,250,000	(\$1,503,420)	\$ -	\$0	\$0	\$0	\$0	\$0	0	\$0	29	Robertson, J.
5	CP0028 5 Year CIP Funding	\$5,073,395	\$0	\$0	0	\$0	\$ -	\$0	\$0	\$0	\$0	\$0	0	\$0	45	Briggs
6	CP0362 Woodside Phase II	\$12,800,000	\$8,100,000	(\$15,900,000)	1,300,000	(\$1,300,000)	\$ -	\$0	\$0	\$0	\$0	\$0	0	\$0	42	Glidden
7	CP0146 Asset Management/Replacement Program	\$160,642	\$552,709	\$0	704,760	\$0	\$ 1,105,418	\$0	\$750,000	\$0	\$700,000	\$50,000	0	\$750,000	42	Dayley
8	CP0540 SNOW CREEK CROSSING - SR 248 TUNNEL IMP	\$0	\$0	\$268,107	0	\$4,320,365	\$ -	\$0	\$0	\$0	\$0	\$0	0	\$0	29	Collins
9	CP0267 Soil Repository	\$4,068,104	\$0	\$0	0	\$0	\$ -	\$0	\$0	\$0	\$0	\$0	0	\$0	29	Robertson, J.
10	CP0157 OTIS Phase III(a)	\$3,752,481	\$150,000	\$0	0	\$0	\$ -	\$0	\$0	\$0	\$0	\$0	0	\$0	41	Robertson, J.
11	CP0361 Land Acquisition/Banking Program	\$0	\$274,845	\$2,775,000	0	\$0	\$ -	\$0	\$0	\$0	\$0	\$0	0	\$0	42	Glidden
			<b>2022 Base + New</b>	<b>\$9,203,790</b>	<b>2023 Base + New</b>	<b>\$6,811,705</b>	<b>2024 Base + New</b>	<b>\$2,145,418</b>	<b>2025 Base + New</b>	<b>\$1,790,000</b>	<b>2026 Base + New</b>	<b>\$1,860,000</b>	<b>2027 Base + New</b>	<b>\$1,960,000</b>		

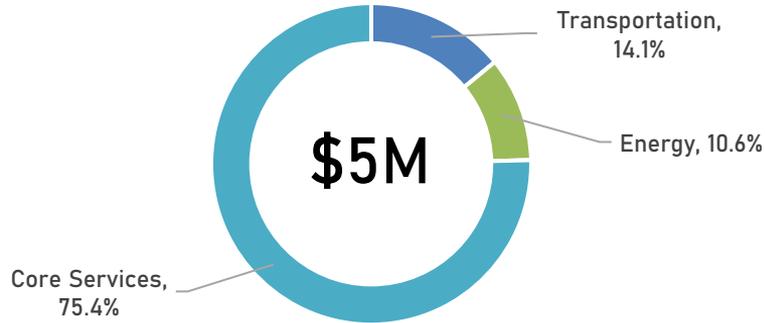
Source: PCMC as of June 2022.

# General Fund Transfer – Source of Funds

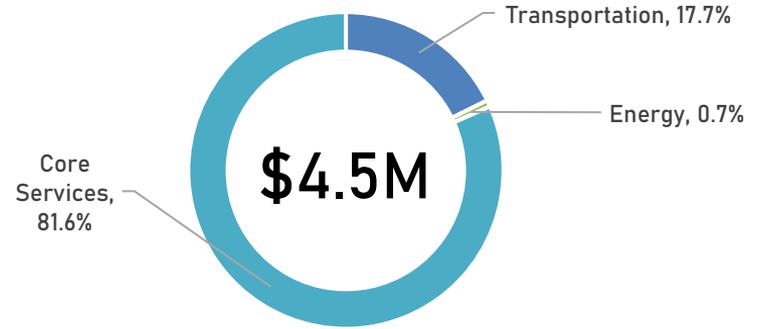


# General Fund Transfer - Summary

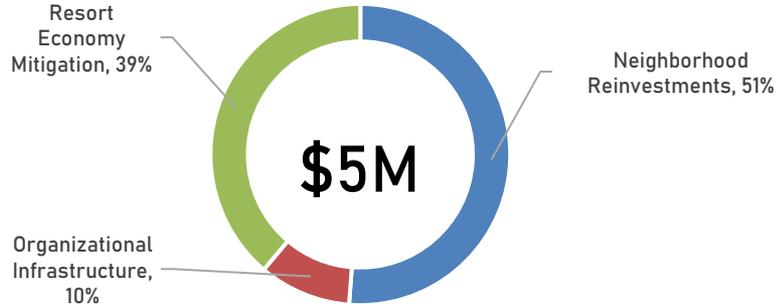
General Fund Transfer by Critical Priority  
FY22 Adjusted, %



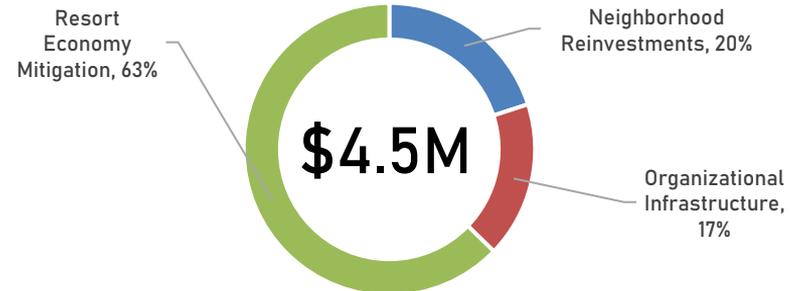
General Fund Transfer by Critical Priority  
FY23, %



General Fund Transfer by Theme  
FY22 Adjusted, %



General Fund Transfer by Theme  
FY23, %



# General Fund Transfer – FY22 Recommended

Project	Carry Forward	2022 Base	2022 Newly Requested	2023 Base	2023 Newly Requested	Score	Manager	Theme	Critical Priority	Recurring or New Project
CP0075 Equipment Replacement - Computer	\$403,977	\$320,600	\$0	\$446,062	\$25,000	30.00	Robertson	Administrative Infrastructure	Core Services	Recurring Maintenance Project
CP0266 Prospector Drain - Regulatory Project	\$0	(\$3,463)	\$0	\$150,000	\$0	33.00	Robertson, J.	Administrative Infrastructure	Core Services	Recurring Maintenance Project
CP0352 Parks Irrigation System Efficiency Imp	\$53,717	\$30,000	\$0	\$30,000	\$0	40.50	Dayley	Administrative Infrastructure	Energy	Recurring Maintenance Project
CP0432 Office 2016 Licenses	\$116,488	\$116,488	\$0	\$0	\$0	42.00	Robertson	Administrative Infrastructure	Core Services	Recurring Maintenance Project
CP0378 Legal Software for Electronic Document M	\$0	\$35,000	\$0	\$0	\$0	28.50	Robertson	Administrative Infrastructure	Core Services	Recurring Maintenance Project
CP0006 Pavement Managment Implementation	\$104,802	\$630,000	\$0	\$630,000	\$0	39.00	Dayley	Reinvestment in Neighborhoods	Transportation	Recurring Maintenance Project
CP0142 Racquet Club Program Equipment Replaceme	\$217,383	\$65,000	\$150,000	\$65,000	\$0	31.50	Fisher	Reinvestment in Neighborhoods	Core Services	Recurring Maintenance Project
CP0089 Public Art	\$318,000	\$50,000	\$0	\$0	\$40,000	52.50	Everitt	Reinvestment in Neighborhoods	Core Services	Recurring Maintenance Project
CP0412 PC MARC Tennis Court Resurface	\$42,500	\$30,000	\$100,000	\$30,000	\$0	19.20	Fisher	Reinvestment in Neighborhoods	Core Services	Recurring Maintenance Project
CP0280 Aquatics Equipment Replacement	\$13,531	\$25,000	\$400,000	\$25,000	\$0	30.00	Fisher	Reinvestment in Neighborhoods	Core Services	Recurring Maintenance Project
CP0457 City AED Replacement and Maintenance Fund	\$0	\$0	\$15,000	\$0	\$15,000	37.50	McComb	Reinvestment in Neighborhoods	Core Services	Recurring Maintenance Project
CP0483 LED Upgrade Quinn's Fields	\$100,000	\$500,000	\$0	\$0	\$0	28.50	Fisher	Reinvestment in Neighborhoods	Energy	One-Time Maintenance Project
CP0292 Cemetery Improvements	\$17,423	\$47,014	\$123,000	\$0	\$0	36.00	Fisher	Reinvestment in Neighborhoods	Core Services	Recurring Maintenance Project
CP0475 Wildfire Risk and Mitigation Mapping	\$0	\$0	\$250,000	\$0	\$0	43.50	McComb	Reinvestment in Neighborhoods	Core Services	Recurring Maintenance Project
CP0445 Add Uphill Marsac Gate Above Chambers Av	\$50,000	\$50,000	\$0	\$0	\$0	43.50	Robertson, J.	Reinvestment in Neighborhoods	Core Services	One-Time Maintenance Project
CP0560 Forestry Plan	\$0	\$0	\$100,000	\$0	\$0	37.50	Deters	Reinvestment in Neighborhoods	Core Services	New Project
CP0335 Engineering Small Projects Fund	\$0	\$12,000	\$0	\$0	\$0	27.00	Robertson, J.	Reinvestment in Neighborhoods	Core Services	Recurring Maintenance Project
CP0003 Old Town Stairs	\$0	\$21,276	\$0	\$0	\$0	31.50	Twombly	Reinvestment in Neighborhoods	Core Services	Recurring Maintenance Project
CP0074 Equipment Replacement - Rolling Stock	\$1,894,309	\$1,250,000	\$0	\$1,300,000	\$50,000	31.20	Dayley	Responding to Resort Economy	Core Services	Recurring Maintenance Project
CP0150 Ice Facility Capital Replacement	\$330,787	\$341,000	(\$291,000)	\$66,000	\$275,000	39.00	Angevine	Responding to Resort Economy	Core Services	Recurring Maintenance Project
CP0036 Traffic Calming	\$64,806	\$20,000	\$0	\$10,000	\$250,000	43.50	Robertson, J.	Responding to Resort Economy	Transportation	Recurring Maintenance Project
CP0092 Open Space Improvements	\$0	\$0	\$100,000	\$0	\$100,000	46.50	Deters	Responding to Resort Economy	Core Services	Recurring Maintenance Project
CP0191 Walkability Maintenance	\$44,122	\$71,825	\$31,325	\$71,825	\$0	39.00	Dayley	Responding to Resort Economy	Core Services	Recurring Maintenance Project
CP0041 Trails Master Plan Implementation	\$0	\$295,000	\$0	\$50,000	\$0	37.50	Twombly	Responding to Resort Economy	Core Services	Recurring Maintenance Project
CP0340 Fleet Shop Equipment Replacement	\$23,058	\$15,000	\$0	\$15,000	\$0	25.50	Dayley	Responding to Resort Economy	Transportation	Recurring Maintenance Project
CP0100 Neighborhood Parks	\$0	\$0	\$75,000	\$0	\$0	42.00	Twombly	Responding to Resort Economy	Core Services	Recurring Maintenance Project
CP0020 City-wide Signs Phase I	\$0	\$40,513	\$0	\$0	\$0	30.00	Weidenhamer	Responding to Resort Economy	Transportation	Recurring Maintenance Project
<b>Carry Forward Total</b>	<b>\$ 12,254,510</b>	<b>2022 Total</b>	<b>\$ 5,015,578</b>	<b>2023 Total</b>	<b>\$4,499,251</b>					

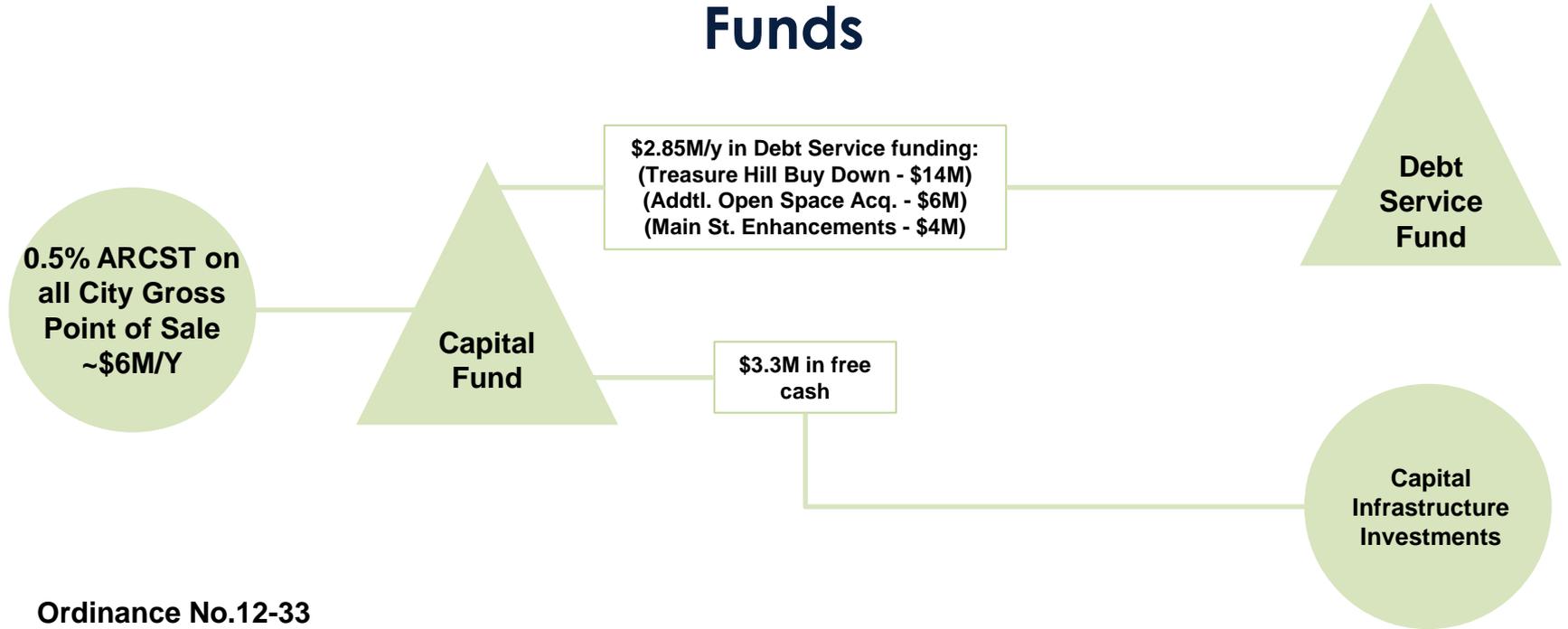
# General Fund Transfer – FY23 Recommended

Project	Carry Forward	2022 Base	2022 Newly Requested	2023 Base	2023 Newly Requested	Score	Manager	Theme	Critical Priority	Recurring or New Project
CP0075 Equipment Replacement - Computer	\$403,977	\$320,600	\$0	\$446,062	\$25,000	30.00	Robertson	Administrative Infrastructure	Core Services	Recurring Maintenance Project
CP0266 Prospector Drain - Regulatory Project	\$0	(\$3,463)	\$0	\$150,000	\$0	33.00	Robertson, J.	Administrative Infrastructure	Core Services	Recurring Maintenance Project
CP0332 Library Technology Equipment Replacement	\$0	\$0	\$0	\$123,104	\$0	43.50	Robertson	Administrative Infrastructure	Core Services	Recurring Maintenance Project
CP0352 Parks Irrigation System Efficiency Imp	\$53,717	\$30,000	\$0	\$30,000	\$0	40.50	Dayley	Administrative Infrastructure	Energy	Recurring Maintenance Project
CP0006 Pavement Managment Implementation	\$104,802	\$630,000	\$0	\$630,000	\$0	39.00	Dayley	Reinvestment in Neighborhoods	Transportation	Recurring Maintenance Project
CP0142 Racquet Club Program Equipment Replaceme	\$217,383	\$65,000	\$150,000	\$65,000	\$0	31.50	Fisher	Reinvestment in Neighborhoods	Core Services	Recurring Maintenance Project
CP0567 Safety Style Soccer Goals	\$0	\$0	\$0	\$0	\$59,000	37.50	Dayley	Reinvestment in Neighborhoods	Core Services	New Project
CP0089 Public Art	\$318,000	\$50,000	\$0	\$0	\$40,000	52.50	Everitt	Reinvestment in Neighborhoods	Core Services	Recurring Maintenance Project
CP0412 PC MARC Tennis Court Resurface	\$42,500	\$30,000	\$100,000	\$30,000	\$0	19.20	Fisher	Reinvestment in Neighborhoods	Core Services	Recurring Maintenance Project
CP0280 Aquatics Equipment Replacement	\$13,531	\$25,000	\$400,000	\$25,000	\$0	30.00	Fisher	Reinvestment in Neighborhoods	Core Services	Recurring Maintenance Project
CP0457 City AED Replacement and Maintenance Fund	\$0	\$0	\$15,000	\$0	\$15,000	37.50	McComb	Reinvestment in Neighborhoods	Core Services	Recurring Maintenance Project
CP0217 Emergency Management Program	\$650	\$0	\$0	\$15,000	\$0	37.50	Daniels	Reinvestment in Neighborhoods	Core Services	Recurring Maintenance Project
CP0568 Gate for Mine bench and Judge Tunnel	\$0	\$0	\$0	\$0	\$15,000	37.50	Dayley	Reinvestment in Neighborhoods	Core Services	New Project
CP0017 ADA Implementation	\$78,568	\$0	\$0	\$5,000	\$0	34.50	Robertson, J.	Reinvestment in Neighborhoods	Core Services	Recurring Maintenance Project
CP0074 Equipment Replacement - Rolling Stock	\$1,894,309	\$1,250,000	\$0	\$1,300,000	\$50,000	31.20	Dayley	Responding to Resort Economy	Core Services	Recurring Maintenance Project
CP0146 Asset Management/Replacement Program	\$0	LED	\$0	\$704,760	\$0	42.00	Dayley	Responding to Resort Economy	Core Services	Recurring Maintenance Project
CP0150 Ice Facility Capital Replacement	\$330,787	\$341,000	(\$291,000)	\$66,000	\$275,000	39.00	Angevine	Responding to Resort Economy	Core Services	Recurring Maintenance Project
CP0474 Upper Main Street Bollards Phase II	\$0	\$0	\$0	\$0	\$300,000	25.50	Twombly	Responding to Resort Economy	Core Services	New Project
CP0036 Traffic Calming	\$64,806	\$20,000	\$0	\$10,000	\$250,000	43.50	Robertson, J.	Responding to Resort Economy	Transportation	Recurring Maintenance Project
CP0092 Open Space Improvements	\$0	\$0	\$100,000	\$0	\$100,000	46.50	Deters	Responding to Resort Economy	Core Services	Recurring Maintenance Project
CP0191 Walkability Maintenance	\$44,122	\$71,825	\$31,325	\$71,825	\$0	39.00	Dayley	Responding to Resort Economy	Core Services	Recurring Maintenance Project
CP0041 Trails Master Plan Implementation	\$0	\$295,000	\$0	\$50,000	\$0	37.50	Twombly	Responding to Resort Economy	Core Services	Recurring Maintenance Project
CP0535 Santy Chairs Replacement	\$0	\$0	\$0	\$0	\$33,500	22.50	Twombly	Responding to Resort Economy	Core Services	New Project
CP0340 Fleet Shop Equipment Replacement	\$23,058	\$15,000	\$0	\$15,000	\$0	25.50	Dayley	Responding to Resort Economy	Transportation	Recurring Maintenance Project
<b>Carry Forward Total</b>	<b>\$ 12,254,510</b>	<b>2022 Total</b>	<b>\$ 5,015,578</b>	<b>2023 Total</b>	<b>\$4,499,251</b>					

# General Fund Transfer – Not Recommended

Project	Carry Forward	2022 Base	2022 Newly Requested	2023 Base	2023 Newly Requested	Score	Manager
0000000614 Marsac Remodel	\$0	\$0	\$0	\$0	\$1,500,000	-	Twombly
0000000615 PC MARC Expansion	\$0	\$0	\$2,000,000	\$0	\$2,000,000	-	Fisher
CP0002 Information System Enhancement/Upgrades	\$0	\$0	\$0	\$0	\$120,000	23.45	Robertson
CP0236 Triangle Property Environmental Remediat	\$0	\$0	\$0	\$99,779	\$0	24.42	Robertson, J.
CP0339 Fiber Connection to Quinn's Ice & Water	\$0	\$0	\$0	\$0	\$18,000	19.50	Robertson
CP0400 Guardrail Royal Street and DVD	\$0	\$0	\$0	\$0	\$0	14.94	Robertson, J.

# Additional Resort City Sales Tax – Source of Funds



## Ordinance No.12-33 November 6, 2012

*"...the City Council intends to allocate all revenue generated with the added 0.5% Additional Resort Communities Sales Tax directly into the Capital Improvement Fund (Fund 31) to be used for but not limited to the following capital projects: Historic Park City/Main Street & Downtown Projects, OTIS (Old Town Infrastructure Streets), Storm Drain Improvements, Open Space Acquisitions and other capital improvement projects as determined appropriate by City Council."*

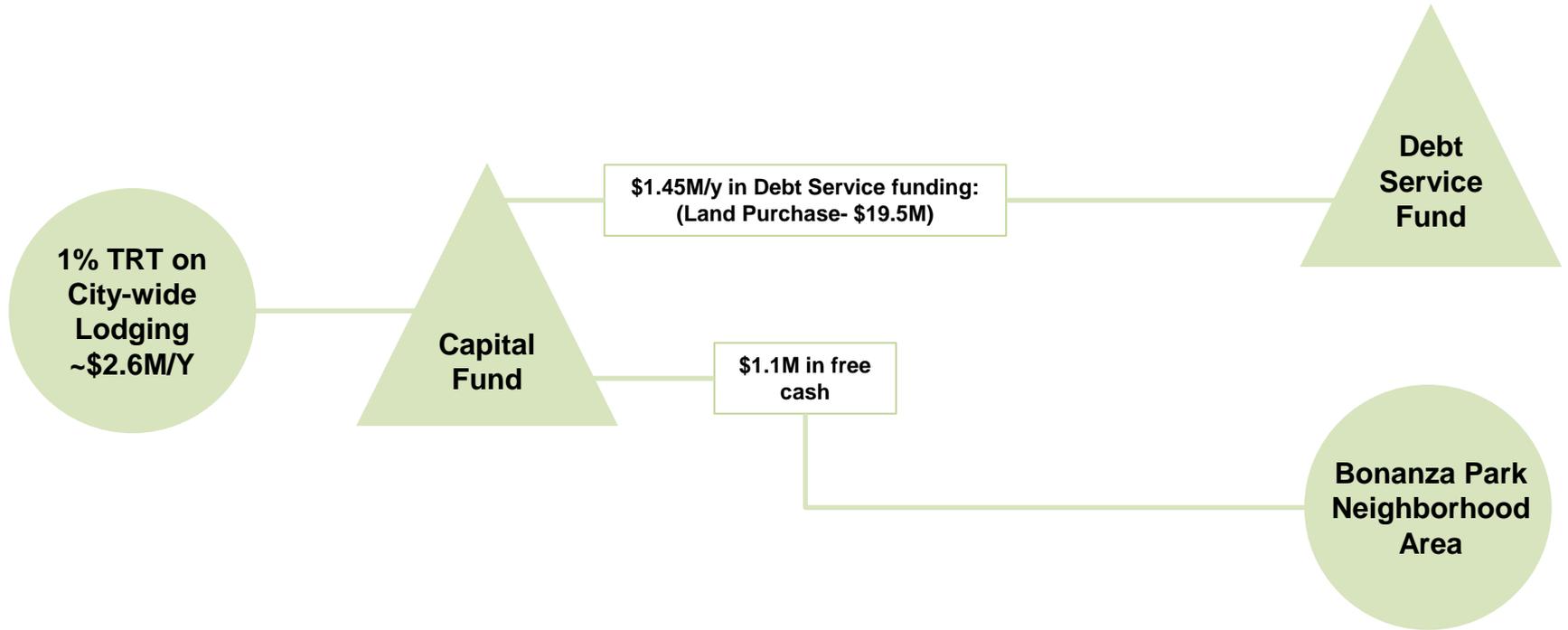
# Additional Resort Sales Tax - Recommended

Project	Carry Forward	2022 Base	2022 Newly Requested	2023 Base	2023 Newly Requested	Score	Manager
CP0157 OTIS Phase III(a)	\$3,752,481	\$150,000	\$0	\$0	\$0	-	Robertson, J.
CP0270 Downtown Enhancements Phase II	\$0	\$327,104	\$0	\$327,104	\$0	25.50	Weidenhamer
CP0329 Main Street Infrastructure Asset Managem	\$21,047	\$100,000	\$0	\$100,000	\$0	30.00	Dayley
CP0361 Land Acquisition/Banking Program	\$0	\$274,845	\$775,000	\$0	\$0	42.00	Glidden
CP0385 Park Avenue Reconstruction	\$3,689,298	\$747,100	\$0	\$2,250,000	(\$1,503,420)	28.50	Robertson, J.
CP0401 Downtown Projects Plazas	\$0	\$60,605	\$0	\$0	\$0	36.00	Twombly
CP0402 Additional Downtown Projects	\$0	\$500,000	\$0	\$1,200,000	\$0	27.00	Twombly
CP0454 Prospector Sq. Rail Trail Connector	\$0	\$0	\$0	\$0	\$40,000	46.50	Robertson, J.
CP0455 Olympic Park Pathway Connector	\$0	\$0	\$0	\$0	\$113,000	-	Robertson, J.
CP0456 PC Heights Pathway	\$0	\$0	\$0	\$0	\$65,000	-	Robertson, J.
CP0556 Upper Main Street Intersection Improvements	\$0	\$0	\$1,461,562	\$0	\$750,000	-	Robertson, J.
	<b>\$7,513,128</b>	<b>2022 Base + New</b>	<b>\$4,345,915</b>	<b>2023 Base + New</b>	<b>\$3,341,684</b>		

## Additional Resort Sales Tax – Not Recommended

None

# Transient Room Tax – Source of Funds



**Ordinance No. 2017-34**  
**July 20, 2017**

*"The City will use the Municipal Transient Room Tax to further develop City owned property in the Arts and Culture District, which supports and promotes the District's intended uses of arts and culture."*

# Transient Room Tax - Recommended

Project	Carry Forward	2022 Base	2022 Newly Requested	2023 Base	2023 Newly Requested	Score	Manager
CP0429 Arts and Culture District	\$0	\$0	\$326,233	\$0	\$450,000	47	Everitt
CP0527 HOMESTAKE ROADWAY IMP & MULTI-USE TRAIL	\$0	\$0	\$345,905	\$0	\$783,836	29	Robertson, J.
CP0528 MUNCHKIN EXTN/MULTI TRAIL & WOODBINE IMP	\$0	\$0	\$0	\$0	\$238,232	29	Robertson, J.
		<b>2022 Base + New</b>	<b>\$326,233</b>	<b>2023 Base + New</b>	<b>\$1,472,068</b>		

# Transient Room Tax – Not Recommended

None

# RAP Tax- Recommended

Project	Carry Forward	2022 Base	2022 Newly Requested	2023 Base	2023 Newly Requested	Score	Manager
CP0005 City Park Improvements	\$0	\$0	\$0	\$0	\$0	38	Fisher
CP0041 Trails Master Plan Implementation	\$26,874	\$0	\$520,911	\$0	\$0	38	Twombly
CP0100 Neighborhood Parks	\$0	\$0	\$0	\$0	\$0	42	Twombly
CP0142 Racquet Club Program Equipment Replaceme	\$0	\$0	\$0	\$0	\$0	32	Fisher
CP0150 Ice Facility Capital Replacement	\$201,464	\$0	\$80,870	\$0	\$0	39	Angevine
CP0160 Ice Facility Capital Improvements	\$0	\$0	\$0	\$0	\$0	35	Angevine
CP0351 Artificial Turf Replacement Quinn's	\$0	\$0	\$715,000	\$0	\$0	39	Dayley
CP0524 MARC Lifeguard Shack	\$0	\$0	\$5,000	\$0	\$0	30	Shaw
CP0525 MARC Cement Pad/Patio	\$0	\$0	\$30,000	\$0	\$0	26	Shaw
CP0531 Prospector Park Improvements	\$0	\$0	\$308,327	\$0	\$0	21	Shaw
		<b>2022 Base + New</b>	<b>\$1,660,108</b>	<b>2023 Base + New</b>	<b>\$0</b>		

## Transient Room Tax – Not Recommended

None

# Impact Fees - Recommended

Project	Carry Forward	2022 Base	2022 Newly Requested	2023 Base	2023 Newly Requested	Score	Manager
CP0001 Plannng/Capital Analysis	\$4,297	\$0	\$15,000	\$0	\$0	38	Briggs
CP0001 Plannng/Capital Analysis	\$1,000	\$0	\$0	\$0	\$0	38	Briggs
CP0001 Plannng/Capital Analysis	\$46,320	\$0	\$0	\$0	\$0	38	Briggs
CP0005 City Park Improvements	\$9,765	\$0	(\$9,765)	(\$50,000)	\$0	38	Fisher
CP0005 City Park Improvements	\$0	\$0	\$0	\$0	\$0	38	Fisher
CP0041 Trails Master Plan Implementation	\$32,129	\$20,000	\$72,691	\$20,000	\$0	38	Twombly
CP0100 Neighborhood Parks	\$265,874	\$0	\$0	\$0	\$0	42	Twombly
CP0128 Quinn's Ice/Fields Phase II	\$0	\$0	\$0	\$0	\$0	44	Twombly
CP0163 Quinn's Fields Phase III	\$0	\$0	\$0	\$0	\$600,000	35	Twombly
CP0278 Royal Street	\$0	\$0	\$0	\$0	\$0	33	Cassel
CP0323 Dog Park Improvements	\$15,000	\$5,000	\$15,000	\$5,000	\$0	33	Fisher
CP0336 Prospector Avenue Reconstruction	\$0	\$0	\$0	\$0	\$0	33	Robertson, J.
CP0364 Master Plan for Recreation Amenities	\$5,000	\$0	\$100,000	\$0	\$0	30	Fisher
CP0377 Park City Disc Golf	\$0	\$0	\$0	\$0	\$0	29	Briggs
CP0530 Splash Pad	\$0	\$0	\$275,000	\$0	\$0	23	Shaw
CP0531 Prospector Park Improvements	\$0	\$0	\$165,000	\$0	\$0	21	Shaw
		<b>2022 Base + New</b>	<b>\$657,926</b>	<b>2023 Base + New</b>	<b>\$575,000</b>		

## Impact Fees – Not Recommended

None

# All Projects - Capital Fund

Project	Carry Forward	2022 Base	2022 Newly Requested	2023 Base	2023 Newly Requested	Score	Manager
CP0013 Affordable Housing Program	\$739,230	\$0	\$11,196,029	\$0	\$0	35	Glidden
CP0006 Pavement Management Implementation	\$478,969	\$1,040,000	\$0	\$1,040,000	\$0	39	Dayley
CP0385 Park Avenue Reconstruction	\$3,689,298	\$747,100	\$0	\$2,250,000	(\$1,503,420)	29	Robertson, J.
CP0028 5 Year CIP Funding	\$5,073,395	\$0	\$0	\$0	\$0	45	Briggs
CP0362 Woodside Phase II	\$12,800,000	\$8,100,000	(\$15,900,000)	\$1,300,000	(\$1,300,000)	42	Glidden
CP0146 Asset Management/Replacement Program	\$160,642	\$552,709	\$0	\$704,760	\$0	42	Dayley
CP0540 SNOW CREEK CROSSING - SR 248 TUNNEL IMP	\$0	\$0	\$268,107	\$0	\$4,320,365	29	Collins
CP0267 Soil Repository	\$4,068,104	\$0	\$0	\$0	\$0	29	Robertson, J.
CP0157 OTIS Phase III(a)	\$3,752,481	\$150,000	\$0	\$0	\$0	41	Robertson, J.
CP0361 Land Acquisition/Banking Program	\$0	\$274,845	\$2,775,000	\$0	\$0	42	Glidden
CP0358 Homestake Housing	\$0	\$0	\$3,000,000	\$0	\$0	33	Glidden
CP0566 Clark Ranch Housing	\$0	\$0	\$0	\$0	\$3,000,000	38	--
CP0527 HOMESTAKE ROADWAY IMP & MULTI-USE TRAIL	\$0	\$478,123	\$0	\$1,836,359	\$0	42	Robertson, J.
CP0150 Ice Facility Capital Replacement	\$888,601	\$682,000	(\$144,130)	\$132,000	\$341,000	39	Angevine
CP0556 Upper Main Street Intersection Improve	\$0	\$0	\$1,461,562	\$0	\$750,000	38	--
CP0203 China Bridge Event Parking	\$1,194,121	\$340,000	\$0	\$340,000	(\$215,000)	33	Knotts
CP0270 Downtown Enhancements Phase II	\$152,130	\$327,104	\$293,706	\$327,104	\$0	26	Weidenhamer
CP0266 Prospector Drain - Regulatory Project	\$0	\$853,249	\$0	\$1,006,712	\$0	33	Robertson, J.
CP0528 MUNCHKIN EXTN/MULTI TRAIL & WOODBINE IMP	\$0	\$0	\$0	\$347,124	\$0	24	Robertson, J.
CP0402 Additional Downtown Projects	\$0	\$500,000	\$0	\$1,200,000	\$0	27	Twombly
CP0092 Open Space Improvements	\$300,906	\$300,000	\$100,000	\$300,000	\$85,000	47	Deters
CP0329 Main Street Infrastructure Asset Managem	\$21,047	\$100,000	\$0	\$100,000	\$0	30	Dayley
CP0041 Trails Master Plan Implementation	\$60,755	\$315,000	\$593,602	\$70,000	\$0	38	Twombly
CP0430 Treasure Hill & Armstrong	\$1,720,847	\$0	(\$711,808)	\$0	\$0	47	Briggs
CP0465 SR-248 Corridor and Safety Improvement	\$0	\$0	\$0	\$0	\$1,000,000	38	Collins
CP0557 Lite Deed Program	\$0	\$0	\$0	\$0	\$1,000,000	38	--
CP0478 Pathways along Silver King, Three Kings and Thaynes	\$0	\$0	\$0	\$0	\$0	29	Robertson, J.
CP0318 Bonanza Park/RMP Substation Mitigation	\$958,568	\$0	\$0	\$0	\$0	35	Everitt
CP0429 Arts and Culture District	\$6,529,896	\$0	(\$6,203,663)	\$0	\$450,000	47	Everitt
CP0351 Artificial Turf Replacement Quinn's	\$0	\$625,000	\$90,000	\$0	\$0	39	Dayley
CP0163 Quinn's Fields Phase III	\$0	\$0	\$0	\$0	\$600,000	35	Twombly
CP0142 Racquet Club Program Equipment Replaceme	\$217,383	\$65,000	\$150,000	\$65,000	\$0	32	Fisher
CP0191 Walkability Maintenance	\$44,122	\$71,825	\$31,325	\$71,825	\$0	39	Dayley
CP0280 Aquatics Equipment Replacement	\$13,531	\$25,000	\$400,000	\$25,000	\$0	30	Fisher
CP0531 Prospector Park Improvements	\$0	\$0	\$473,327	\$0	\$0	21	Shaw
CP0309 Woodside Phase I	\$0	\$0	\$10,000	\$0	\$0	38	Glidden

Source: PCMC as of June 2022.

# All Projects - Capital Fund

Project	Carry Forward	2022 Base	2022 Newly Requested	2023 Base	2023 Newly Requested	Score	Manager
CP0089 Public Art	\$318,000	\$50,000	\$0	\$0	\$40,000	53	Everitt
CP0553 Main St. Roadway Diet	\$0	\$0	\$350,000	\$0	\$0	23	Robertson, J.
CP0100 Neighborhood Parks	\$265,874	\$0	\$75,000	\$0	\$0	42	Twombly
CP0483 LED Upgrade Quinn's Fields	\$100,000	\$500,000	(\$266,899)	\$0	\$0	29	Fisher
CP0474 Upper Main Street Bollards Phase II	\$0	\$0	\$0	\$0	\$0	26	Twombly
CP0530 Splash Pad	\$0	\$0	\$275,000	\$0	\$0	23	Shaw
CP0420 Enhanced Bus Stops at Fresh Market and P	\$0	\$0	\$250,000	\$0	\$0	33	Collins
CP0475 Wildfire Risk Mitigation and Mapping	\$0	\$0	\$250,000	\$0	\$0	26	--
CP0036 Traffic Calming	\$64,806	\$20,000	\$0	\$10,000	\$140,000	44	Robertson, J.
CP0248 Middle Silver Creek Watershed	\$234,297	\$0	\$0	\$0	\$0	44	Robertson, J.
CP0352 Parks Irrigation System Efficiency Imp	\$53,717	\$30,000	\$0	\$30,000	\$0	41	Dayley
CP0432 Office 2016 Licenses	\$116,488	\$116,488	\$0	\$0	\$0	42	Robertson
CP0412 PC MARC Tennis Court Resurface	\$42,500	\$30,000	\$100,000	\$30,000	\$0	19	Fisher
CP0292 Cemetery Improvements	\$17,423	\$47,014	\$123,000	\$0	\$0	36	Fisher
CP0332 Library Technology Equipment Replacement	\$0	\$0	\$0	\$123,104	\$0	44	Robertson
CP0401 Downtown Projects Plazas	\$62,490	\$60,605	\$0	\$0	\$0	36	Twombly
CP0336 Prospector Avenue Reconstruction	\$294,886	\$0	(\$180,000)	\$0	\$0	33	Robertson, J.
CP0334 Repair of Historic Wall/Foundation	\$113,254	\$0	\$0	\$0	\$0	36	Robertson, J.
CP0455 Olympic Park Pathway Connector	\$0	\$0	\$0	\$0	\$113,000	38	Robertson, J.
CP0364 Master Plan for Recreation Amenities	\$5,000	\$0	\$100,000	\$0	\$0	30	Fisher
CP0354 Streets and Water Maintenance Building	\$100,269	\$0	\$0	\$0	\$0	32	McAfee
CP0535 Santy Chairs Replacement	\$0	\$0	\$0	\$27,000	\$23,000	23	Twombly
CP0445 Add Uphill Marsac Gate Above Chambers Av	\$50,000	\$50,000	\$0	\$0	\$0	44	Robertson, J.
CP0560 Forestry Plan	\$0	\$0	\$100,000	\$0	\$0	38	--
CP0001 Plannng/Capital Analysis	\$53,177	\$0	\$15,000	\$0	\$0	38	Briggs
CP0456 PC Heights Pathway	\$0	\$0	\$0	\$0	\$65,000	48	Robertson, J.
CP0567 Safety Style Soccer Goals	\$0	\$0	\$0	\$0	\$59,000	38	--
CP0375 LED Streets Lights Phase I	\$6,917	\$50,000	\$0	\$0	\$0	30	Dayley
CP0312 Fleet Management Software	\$53,321	\$0	\$0	\$0	\$0	38	Dayley
CP0217 Emergency Management Program	\$661	\$0	\$0	\$15,000	\$0	38	Daniels
CP0323 Dog Park Improvements	\$15,000	\$5,000	\$15,000	\$5,000	\$0	33	Fisher
CP0226 Walkability Implementation	\$44,531	\$0	\$0	\$0	\$0	30	Everitt
CP0019 Library Development & Donations	\$31,583	\$0	\$11,518	\$0	\$0	35	Juarez
CP0020 City-wide Signs Phase I	\$0	\$40,513	\$0	\$0	\$0	30	Weidenhamer
CP0454 Prospector Sq. Rail Trail Connector	\$0	\$0	\$0	\$0	\$40,000	47	Robertson, J.
CP0333 Engineering Survey Monument Re-establish	\$35,000	\$0	\$0	\$0	\$0	29	Robertson, J.
CP0378 Legal Software for Electronic Document M	\$0	\$35,000	\$0	\$0	\$0	29	Robertson

Source: PCMC as of June 2022.

# All Projects - Capital Fund

Project	Carry Forward	2022 Base	2022 Newly Requested	2023 Base	2023 Newly Requested	Score	Manager
CP0325 Network & Security Enhancements	\$33,187	\$0	\$0	\$0	\$0	27	Robertson
CP0450 Prospector Square/Rail Trail 2019	\$31,000	\$0	\$0	\$0	\$0	33	Twombly
CP0525 MARC Cement Pad/Patio	\$0	\$0	\$30,000	\$0	\$0	26	Shaw
CP0003 Old Town Stairs	\$0	\$21,276	\$0	\$0	\$0	32	Twombly
CP0568 Gate for Mine bench and Judge Tunnel	\$0	\$0	\$0	\$0	\$15,000	38	--
CP0326 Website Remodel	\$12,378	\$0	\$0	\$0	\$0	28	Robertson
CP0324 Recreation Software	\$12,000	\$0	\$0	\$0	\$0	32	Fisher
CP0335 Engineering Small Projects Fund	\$0	\$12,000	\$0	\$0	\$0	27	Robertson, J.
CP0406 Central Park	\$20,455	\$0	(\$10,455)	\$0	\$0	36	Glidden
CP0451 Round Valley Trail 2019	\$10,000	\$0	\$0	\$0	\$0	45	Twombly
CP0444 SR 248 New Tunnel	\$1,485,156	\$0	(\$1,475,339)	\$0	\$0	30	Collins
CP0256 Storm Water Improvements	\$50,304	\$0	(\$42,758)	\$0	\$0	35	McAfee
CP0435 GIS Satellite Imagery Multi-Spectral	\$6,000	\$0	\$0	\$0	\$0	26	Robertson
CP0294 Spriggs Barn	\$5,000	\$0	\$0	\$0	\$0	27	Dayley
CP0434 GIS GeoEvent Server License	\$5,000	\$0	\$0	\$0	\$0	23	Robertson
CP0524 MARC Lifeguard Shack	\$0	\$0	\$5,000	\$0	\$0	30	Shaw
CP0449 Roadside Trailhead Signage 2019	\$2,411	\$0	\$0	\$0	\$0	33	Twombly
CP0469 Deer Valley Drive Bicycle and Pedestrian	\$0	\$0	\$2,179	\$0	\$0	39	Collins
CP0005 City Park Improvements	\$9,765	\$0	(\$9,765)	(\$50,000)	\$0	38	Fisher
		<b>2022 Base + New</b>	<b>\$13,804,866</b>	<b>2023 Base + New</b>	<b>\$20,328,933</b>		



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# Transportation Fund

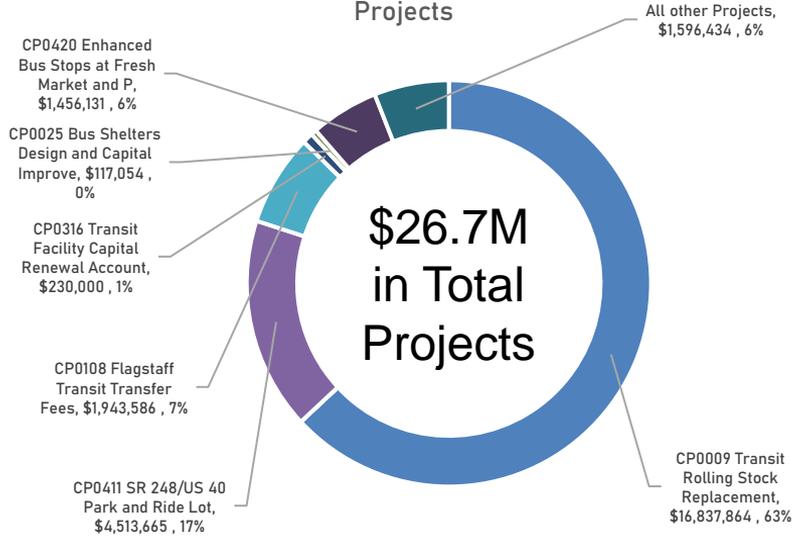
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PARK CITY

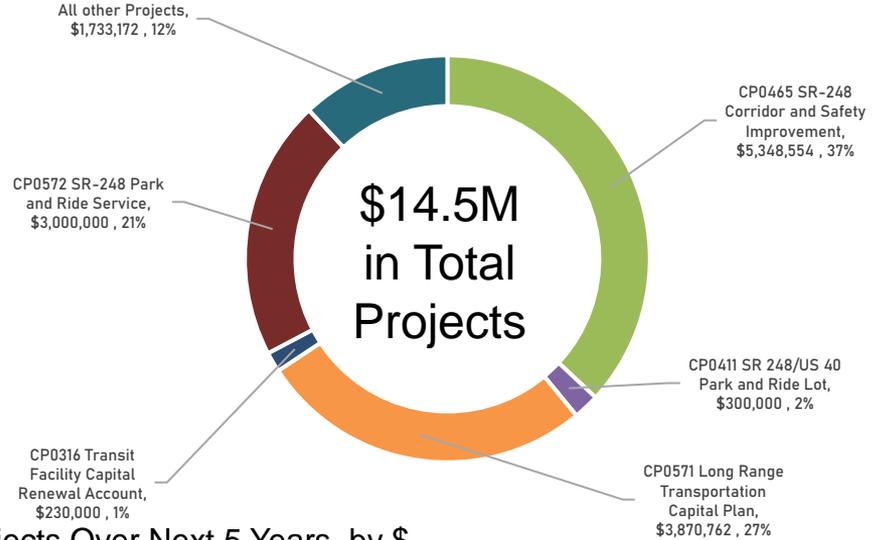
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# Top 10 Projects Over 5Y- Transportation Fund

FY22 Budgets Among Top 10 Transportation Fund 5Y Projects



FY23 Budgets Among Top 10 Transportation Fund 5Y Projects



Top 10 Transportation Fund Projects Over Next 5 Years, by \$

Rank	Project	Carry Forward	2022 Base	2022 Newly Requested	2023 Base	2023 Newly Requested	2024 Base	2024 Newly Requested	2025 Base	2025 Newly Requested	2026 Base	2026 Newly Requested	2027 Base	2027 Newly Requested	Score
1	CP0009 Transit Rolling Stock Replacement	\$0	\$14,468,523	2,369,341	\$0	\$ -	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	33
2	CP0540 SNOW CREEK CROSSING - SR 248 TUNNEL IMP	\$0	\$0	0	\$0	\$ -	\$0	\$7,064,619	\$0	\$2,587,288	\$0	\$0	\$0	\$0	29
3	CP0465 SR-248 Corridor and Safety Improvement	\$0	\$0	0	\$0	\$ 5,348,554	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	38
4	CP0411 SR 248/US 40 Park and Ride Lot	\$127,643	\$0	4,513,665	\$300,000	\$ -	\$2,400,000	(\$2,040,000)	\$0	\$0	\$0	\$0	\$0	\$0	26
5	CP0108 Flagstaff Transit Transfer Fees	\$2,015,006	\$0	1,943,586	\$0	\$ -	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	33
6	CP0571 Long Range Transportation Capital Plan	\$0	\$0	0	\$0	\$ 3,870,762	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	38
7	CP0316 Transit Facility Capital Renewal Account	\$1,951,467	\$230,000	0	\$230,000	\$ -	\$230,000	\$0	\$230,000	\$0	\$230,000	\$0	\$0	\$230,000	38
8	CP0572 SR-248 Park and Ride Service	\$0	\$0	0	\$0	\$ 3,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	38
9	CP0025 Bus Shelters Design and Capital Improve	\$0	\$167,053	(49,999)	\$0	\$ -	\$0	\$1,251,918	\$0	\$1,411,974	\$0	\$0	\$0	\$0	42
10	CP0420 Enhanced Bus Stops at Fresh Market and P	\$139,957	\$0	1,456,131	\$0	\$ -	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	33
			2022 Base + New	\$25,098,300	2023 Base + New	\$12,749,316	2024 Base + New	\$8,906,537	2025 Base + New	\$4,229,262	2026 Base + New	\$230,000	2027 Base + New	\$230,000	

Source: PCMC as of June 2022.

# All Projects - Transportation

Project	Carry Forward	2022 Base	2022 Newly Requested	2023 Base	2023 Newly Requested	Score	Manager
CP0009 Transit Rolling Stock Replacement	\$0	\$14,468,523	\$2,369,341	\$0	\$0	33	Fjelsted
CP0540 SNOW CREEK CROSSING - SR 248 TUNNEL IMP	\$0	\$0	\$0	\$0	\$0	29	Collins
CP0465 SR-248 Corridor and Safety Improvement	\$0	\$0	\$0	\$0	\$5,348,554	38	Collins
CP0411 SR 248/US 40 Park and Ride Lot	\$127,643	\$0	\$4,513,665	\$300,000	\$0	26	Collins
CP0108 Flagstaff Transit Transfer Fees	\$2,015,006	\$0	\$1,943,586	\$0	\$0	33	Knotts
CP0571 Long Range Transportation Capital Plan	\$0	\$0	\$0	\$0	\$3,870,762	38	-
CP0316 Transit Facility Capital Renewal Account	\$1,951,467	\$230,000	\$0	\$230,000	\$0	38	Collins
CP0572 SR-248 Park and Ride Service	\$0	\$0	\$0	\$0	\$3,000,000	38	-
CP0025 Bus Shelters Design and Capital Improve	\$0	\$167,053	(\$49,999)	\$0	\$0	42	Collins
CP0244 Transit Contribution to County	\$0	\$1,000,000	\$1,072,668	\$0	\$0	32	Fjelsted
CP0420 Enhanced Bus Stops at Fresh Market and P	\$139,957	\$0	\$1,456,131	\$0	\$0	33	Collins
CP0547 Iron Horse Complete Street Improvements	\$0	\$0	\$0	\$0	\$0	21	Collins
CP0536 Arts and Culture Exterior Bus Stops	\$0	\$0	(\$330,000)	\$0	\$0	21	Collins
CP0541 SR248/ Bonanza Pedestrian Crossing Improvements	\$0	\$0	\$0	\$0	\$0	24	Collins
CP0543 Bonanza and Prospector Pedestrian Crossing_Bridge or Tunnel	\$0	\$0	\$0	\$0	\$0	24	Collins
CP0546 Old Town Complete Street Improvements	\$0	\$0	\$0	\$0	\$300,000	24	Collins
CP0118 Transit GIS/AVL System	\$100,000	\$0	\$517,465	\$0	\$0	44	Collins
CP0403 Kimball Junction Transit Center	\$0	\$0	\$482,240	\$0	\$0	32	Knotts
CP0369 Paid Parking Infrastructure for Main St.	\$0	\$0	\$477,716	\$0	\$0	27	Knotts
CP0569 Replace vehicle wash	\$0	\$0	\$175,000	\$0	\$175,000	38	-
CP0428 Electric Bus Charging Station at Old Tow	\$0	\$0	\$317,393	\$0	\$0	47	Knotts
CP0439 Bonanza Drive Multi-Modal and Street Imp	\$0	\$300,000	\$0	\$0	\$0	41	Collins
CP0469 Deer Valley Drive Bicycle and Pedestrian	\$0	\$0	\$0	\$300,000	\$0	39	Collins
CP0426 Electric Bus Charger at Kimball Junction	\$0	\$0	\$269,014	\$0	\$0	47	Fjelsted
CP0312 Fleet Management Software	\$250,212	\$0	\$0	\$0	\$0	38	Dayley
CP0441 Transportation Demand Management Program	\$63,990	\$70,000	(\$59,246)	\$70,000	\$0	26	Collins
CP0550 Active Transportation Master Plan	\$0	\$0	\$95,000	\$0	\$65,000	21	Collins
CP0564 Transportation Data Reporting	\$0	\$0	\$0	\$0	\$60,000	38	-
CP0554 Emerging Tech in Transit	\$0	\$0	\$0	\$0	\$130,000	29	Collins
CP0563 Zero Emissions Transportation Transition	\$0	\$0	\$0	\$0	\$130,000	38	-
CP0388 Parking Deck Coating Replacement	\$161,000	\$55,000	(\$87,721)	\$55,000	(\$55,000)	30	Knotts
CP0565 Park City Parking Needs Assessment	\$0	\$0	\$0	\$0	\$120,000	38	-
CP0440 Bike Share Improvements	\$125,000	\$60,000	(\$84,939)	\$0	\$0	39	Knotts
CP0562 Emergency Response Trailer	\$0	\$0	\$0	\$0	\$100,000	5	-
CP0075 Equipment Replacement - Computer	\$48,064	\$16,172	\$0	\$16,172	\$0	30	Robertson
CP0555 Mcpolin and Meadows Bus Stop Improvement	\$0	\$0	\$0	\$0	\$87,000	27	-

Source: PCMC as of June 2022.

# All Projects - Transportation

Project	Carry Forward	2022 Base	2022 Newly Requested	2023 Base	2023 Newly Requested	Score	Manager
CP0552 TDM Capital Improvement Projects	\$0	\$0	(\$280,000)	\$0	\$180,000	27	Collins
CP0570 Replace fuel pump system	\$0	\$0	\$0	\$0	\$0	38	-
CP0466 Scheduling Software	\$1,500	\$0	\$68,500	\$0	\$0	32	Collins
CP0460 Bus lift	\$0	\$0	\$59,000	\$0	\$0	48	Dayley
CP0382 Transit Onboard Security Cameras	\$98,684	\$0	(\$48,684)	\$0	\$0	29	Collins
CP0171 Upgrade OH Door Rollers	\$33,267	\$6,000	\$0	\$0	\$0	38	Dayley
CP0363 Traffic Management Cameras	\$0	\$0	\$38,458	\$0	\$0	42	Knotts
CP0137 Transit Expansion	\$0	\$0	\$22,507	\$0	\$0	47	Fjelsted
CP0434 GIS GeoEvent Server License	\$13,000	\$0	\$0	\$0	\$0	23	Robertson
CP0415 Mobile Control	\$9,750	\$0	\$0	\$0	\$0	42	Robertson
CP0419 VMS Signs	\$26,903	\$0	(\$21,152)	\$0	\$0	30	Collins
CP0416 Windows 10 Client Licenses	\$5,500	\$0	\$0	\$0	\$0	44	Robertson
CP0432 Office 2016 Licenses	\$4,620	\$0	\$0	\$0	\$0	42	Robertson
CP0438 Remodel for Transit Driver Housing	\$333,895	\$0	(\$359,451)	\$0	\$0	54	Fjelsted
CP0289 Ironhorse Transit Facility Asset Managem	\$0	\$0	(\$180,000)	\$0	\$0	36	Collins
CP0549 Electric Bus Charging Infrastructure	\$0	\$0	(\$1,296,000)	\$0	\$0	21	Collins
		<b>2022 Base + New</b>	<b>\$27,409,240</b>	<b>2023 Base + New</b>	<b>\$14,482,488</b>		

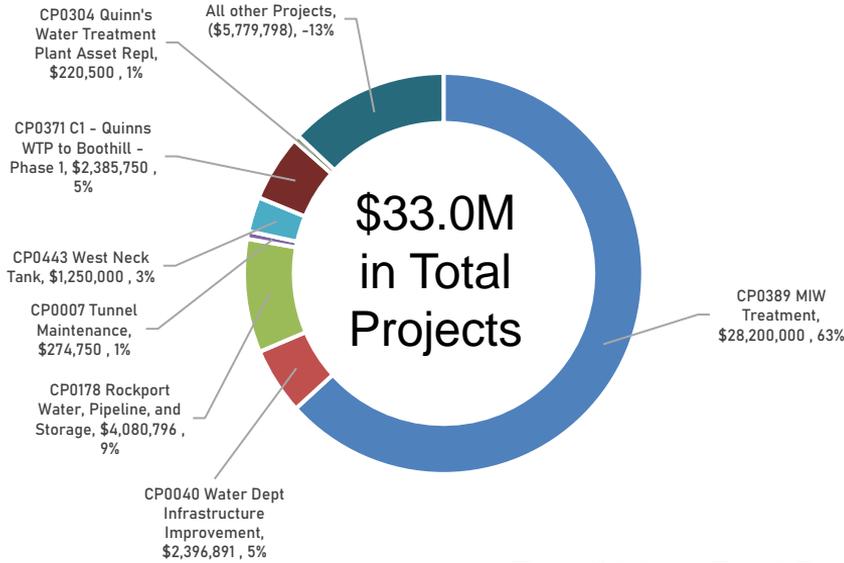


# Water Fund

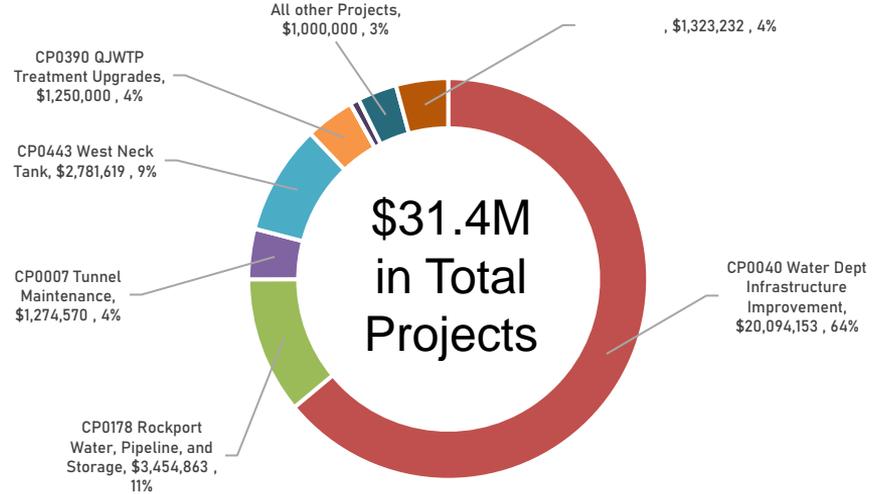


# Top 10 Projects Over 5Y- Water Fund

FY22 Budgets Among Top 10 Water Fund 5Y Projects



FY23 Budgets Among Top 10 Water Fund 5Y Projects



Top 10 Water Fund Projects Over Next 5 Years, by \$

S. Rank	Project	Carry Forward	2022 Base	2022 Newly Requested	2023 Base	2023 Newly Requested	2024 Base	2024 Newly Requested	2025 Base	2025 Newly Requested	2026 Base	2026 Newly Requested	2027 Base	2027 Newly Requested	Score
1	CP0389 MIW Treatment	\$38,219,228	\$28,200,000	0	\$10,600,000	\$9,494,153	\$0	\$250,000	\$0	\$260,000	\$0	270,400	\$0	281,216	31
2	CP0040 Water Dept Infrastructure Improvement	\$415,848	\$2,395,250	1,641	\$3,454,863	\$-	\$3,496,538	\$0	\$1,776,879	\$0	\$1,183,223	0	\$0	2,000,000	40
3	CP0178 Rockport Water, Pipeline, and Storage	\$169,876	\$1,458,700	2,622,096	\$1,458,700	\$(184,130)	\$1,498,200	\$(140,680)	\$1,391,306	\$(187,763)	\$1,460,871	(183,913)	\$0	1,275,201	36
4	CP0007 Tunnel Maintenance	\$2,749,968	\$274,750	0	\$281,619	\$2,500,000	\$292,884	\$0	\$304,599	\$0	\$319,829	0	\$0	332,622	39
5	CP0443 West Neck Tank	\$1,398,914	\$1,250,000	0	\$1,250,000	\$-	\$0	\$0	\$0	\$0	\$0	0	\$0	0	51
6	CP0390 QJWTP Treatment Upgrades	\$2,839,109	\$0	0	\$0	\$-	\$0	\$0	\$0	\$0	\$0	0	\$0	0	43
7	CP0343 Park meadows Well	\$2,678,908	\$0	0	\$0	\$-	\$0	\$0	\$0	\$0	\$0	0	\$0	0	26
8	CP0371 C1 - Quinns WTP to Boothill - Phase 1	\$0	\$1,110,000	1,275,750	\$0	\$-	\$0	\$0	\$0	\$0	\$0	0	\$0	0	39
9	CP0304 Quinn's Water Treatment Plant Asset Repl	\$691,424	\$220,500	0	\$231,525	\$-	\$238,471	\$0	\$245,625	\$0	\$252,994	0	\$0	263,114	29
10	CP0301 Scada and Telemetry System Replacement	\$0	\$0	0	\$0	\$1,000,000	\$0	\$200,000	\$0	\$206,000	\$0	212,180	\$0	218,545	24
			<b>2022 Base + New</b>	<b>\$38,808,687</b>	<b>2023 Base + New</b>	<b>\$30,086,730</b>	<b>2024 Base + New</b>	<b>\$5,835,413</b>	<b>2025 Base + New</b>	<b>\$3,996,646</b>	<b>2026 Base + New</b>	<b>\$3,515,584</b>	<b>2027 Base + New</b>	<b>\$4,370,698</b>	

Source: PCMC as of June 2022.

# All Projects - Water

Project	Carry Forward	2022 Base	2022 Newly Requested	2023 Base	2023 Newly Requested	Score	Manager
CP0002 Information System Enhancement/Upgrades	\$0	\$0	\$0	\$0	\$0	39	McAfee
CP0007 Tunnel Maintenance	\$2,749,968	\$274,750	\$0	\$281,619	\$2,500,000	39	McAfee
CP0010 Water Department Service Equipment	\$77,647	\$80,000	\$0	\$80,000	\$120,000	33	McAfee
CP0028 5 Year CIP Funding	\$0	\$0	\$0	\$0	\$0	45	Briggs
CP0040 Water Dept Infrastructure Improvement	\$415,848	\$2,395,250	\$1,641	\$3,454,863	\$0	40	McAfee
CP0070 Meter Reading Upgrade	\$0	\$0	\$0	\$0	\$0	24	McAfee
CP0075 Equipment Replacement - Computer	\$53,921	\$21,232	\$0	\$21,232	\$117,000	30	McAfee
CP0081 OTIS Water Pipeline Replacement	\$0	\$0	\$0	\$0	\$0	28	McAfee
CP0140 Emergency Power	\$0	\$0	\$0	\$0	\$0	39	McAfee
CP0141 Boothill Transmission Line	\$0	\$0	\$0	\$0	\$0	33	McAfee
CP0178 Rockport Water, Pipeline, and Storage	\$169,876	\$1,458,700	\$2,622,096	\$1,458,700	(\$184,130)	36	McAfee
CP0180 Corrosion Study of System	\$0	\$0	\$0	\$0	\$0	36	McAfee
CP0181 Spiro Building Maintenance	\$0	\$0	\$0	\$0	\$0	36	McAfee
CP0227 Park City Water Infrastructure Projects	\$0	\$0	\$0	\$0	\$0	36	McAfee
CP0238 Quinn's Junction Transmission Lines	\$0	\$0	\$0	\$0	\$0	32	McAfee
CP0239 PC Heights Capacity Upgrade (tank)	\$0	\$0	\$0	\$0	\$0	35	McAfee
CP0240 Quinn's Water Treatment Plant	\$186,378	\$0	\$118,807	\$0	\$0	32	McAfee
CP0266 Prospector Drain - Regulatory Project	\$0	\$0	\$0	\$0	\$0	33	McAfee
CP0273 Landscape Water Checks	\$0	\$0	\$0	\$0	\$0	26	McAfee
CP0274 PC Heights Development Infrastructure	\$0	\$0	\$0	\$0	\$0	26	McAfee
CP0275 Smart Irrigation Controllers	\$4,353	\$0	\$0	\$0	\$0	38	McAfee
CP0276 Water Quality Study	\$54,269	\$350,000	\$11,359	\$350,000	\$0	33	McAfee
CP0277 Rockport Capital Facilities Replacement	\$0	\$0	\$0	\$0	\$0	33	McAfee
CP0286 Ironhorse Electronic Access Control	\$0	\$0	\$0	\$0	\$0	36	McAfee
CP0299 Raw Water Line and Tank	\$0	\$0	\$0	\$0	\$0	33	McAfee
CP0300 Irrigation Screening Facility	\$0	\$0	\$0	\$0	\$0	30	McAfee
CP0301 Scada and Telemetry System Replacement	\$0	\$0	\$0	\$0	\$1,000,000	24	McAfee
CP0302 Deer Valley Drive - Water Infrastructure	\$0	\$0	\$0	\$0	\$0	35	McAfee
CP0303 Empire Tank Replacement	\$0	\$0	\$1,807,165	\$0	\$0	29	McAfee
CP0304 Quinn's Water Treatment Plant Asset Repl	\$691,424	\$220,500	\$0	\$231,525	\$0	29	McAfee
CP0305 Quinn's Dewatering	\$0	\$0	\$0	\$0	\$0	39	McAfee
CP0312 Fleet Management Software	\$17,307	\$0	\$0	\$0	\$0	38	McAfee
CP0325 Network & Security Enhancements	\$0	\$0	\$0	\$0	\$85,000	27	McAfee
CP0330 Spiro/Judge Pre-treatment	\$0	\$0	\$2,500	\$0	\$0	39	McAfee
CP0331 Micro-Hydro/Thaynes Pump Station	\$0	\$0	\$0	\$0	\$0	41	McAfee
CP0341 Regional Innterconnect	\$186,244	\$0	\$0	\$0	\$0	26	McAfee

Source: PCMC as of June 2022.

# All Projects - Water

Project	Carry Forward	2022 Base	2022 Newly Requested	2023 Base	2023 Newly Requested	Score	Manager
CP0342 Meter Replacement	\$149,488	\$150,000	\$0	\$150,000	\$0	26	McAfee
CP0343 Park meadows Well	\$2,678,908	\$0	\$0	\$0	\$0	26	McAfee
CP0344 PRV Improvements for Fire Flow Storage	\$0	\$805,000	\$0	\$0	\$0	26	McAfee
CP0345 Three Kings/Silver King Pump Station	\$0	\$0	\$0	\$0	\$0	44	McAfee
CP0346 Fairway Hills to Park Meadows Redundancy	\$0	\$0	\$0	\$0	\$0	35	McAfee
CP0347 Queen Esther Drive	\$0	\$669,143	\$0	\$0	\$0	35	McAfee
CP0354 Streets and Water Maintenance Building	\$0	\$0	\$0	\$0	\$0	32	McAfee
CP0370 C7- Neck Tank to Last Chance	\$0	\$0	\$0	\$0	\$0	26	McAfee
CP0371 C1 - Quinns WTP to Boothill - Phase 1	\$0	\$1,110,000	\$1,275,750	\$0	\$0	39	McAfee
CP0372 Regionalization Fee	\$200,000	\$200,000	\$0	\$200,000	\$0	30	McAfee
CP0373 Operational Water Storage Pond	\$0	\$0	\$0	\$0	\$0	28	McAfee
CP0380 Parks and Golf Maintenance Buildings	\$0	\$0	\$0	\$0	\$0	29	McAfee
CP0389 MIW Treatment	\$38,219,228	\$28,200,000	\$0	\$10,600,000	\$9,494,153	31	McAfee
CP0390 QJWTP Treatment Upgrades	\$2,839,109	\$0	\$0	\$0	\$0	43	McAfee
CP0391 QJWTP Capacity Upgrades	\$0	\$0	\$710	\$0	\$0	29	McAfee
CP0392 Distribution Zoning Meters	\$0	\$0	\$13,055	\$0	\$0	32	McAfee
CP0393 Energy Projects	\$318,944	\$200,000	\$0	\$200,000	\$0	24	McAfee
CP0394 QWTP Energy Projects	\$0	\$0	\$0	\$0	\$0	32	McAfee
CP0395 QWTP Micro-Hydro	\$0	\$0	\$0	\$0	\$0	30	McAfee
CP0399 Dump Truck	\$0	\$0	\$0	\$0	\$0	33	McAfee
CP0404 Parks Building	\$0	\$0	\$0	\$0	\$0	36	McAfee
CP0405 Golf Building	\$714,616	\$0	(\$714,616)	\$0	\$0	36	McAfee
CP0415 Mobile Control	\$13,000	\$0	\$0	\$0	\$0	42	McAfee
CP0416 Windows 10 Client Licenses	\$1,480	\$0	\$0	\$0	\$0	44	McAfee
CP0418 JSSD Interconnection Improvements	\$146,686	\$0	\$0	\$0	\$0	30	McAfee
CP0432 Office 2016 Licenses	\$0	\$0	\$0	\$0	\$0	42	McAfee
CP0442 MIW Offsite Improvements	\$6,494,153	\$0	(\$9,494,153)	\$0	\$0	39	McAfee
CP0443 West Neck Tank	\$1,398,914	\$1,250,000	\$0	\$1,250,000	\$0	51	McAfee
		<b>2022 Base + New</b>	<b>\$33,028,889</b>	<b>2023 Base + New</b>	<b>\$31,409,962</b>		



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# Lower Park Avenue RDA

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PARK CITY

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# All Projects - LPA RDA

Project	Carry Forward	2022 Base	2022 Newly Requested	2023 Base	2023 Newly Requested	Score	Manager
CP0003 Old Town Stairs	\$300,000	\$150,000	\$0	\$150,000	\$0	32	Twombly
CP0005 City Park Improvements	\$642,248	\$100,000	\$0	\$100,000	\$0	38	Fisher
CP0013 Affordable Housing Program	\$25,886	\$0	\$0	\$0	\$0	35	Glidden
CP0020 City-wide Signs Phase I	\$7,156	\$0	\$0	\$0	\$0	30	Weidenhamer
CP0028 5 Year CIP Funding	\$0	\$0	\$0	\$0	\$0	45	Briggs
CP0036 Traffic Calming	\$39,845	\$0	\$0	\$0	\$0	44	Robertson, J.
CP0041 Trails Master Plan Implementation	\$0	\$0	\$0	\$0	\$0	38	Twombly
CP0042 Property Improvements Gilmore O.S.	\$0	\$0	\$0	\$0	\$0	36	Twombly
CP0089 Public Art	\$42,749	\$0	\$0	\$0	\$0	53	Everitt
CP0167 Skate Park Repairs	\$14,749	\$5,000	\$0	\$5,000	\$0	38	Fisher
CP0226 Walkability Implementation	\$0	\$0	\$0	\$0	\$0	30	Everitt
CP0263 Lower Park Avenue RDA	\$0	\$0	\$0	\$0	\$0	41	Weidenhamer
CP0264 Security Projects	\$0	\$0	\$0	\$0	\$0	41	Daniels
CP0265 Crescent Tramway Trail	\$0	\$0	\$0	\$0	\$0	27	Robertson, J.
CP0279 SR224 Bus Rapid Transit Project	\$0	\$0	\$0	\$0	\$0	37	Knotts
CP0308 Library Remodel	\$449	\$0	\$0	\$0	\$0	32	Twombly
CP0309 Woodside Phase I	\$0	\$0	\$0	\$0	\$0	38	Glidden
CP0311 Senior Community Center	\$991,390	\$0	\$0	\$0	\$0	38	Weidenhamer
CP0350 1450-60 Park Avenue	\$0	\$0	\$0	\$0	\$0	42	Glidden
CP0358 Homestake Housing	\$0	\$0	\$0	\$0	\$0	33	Glidden
CP0359 Arts & Culture District Housing	\$0	\$0	\$0	\$0	\$0	27	Everitt
CP0361 Land Acquisition/Banking Program	\$0	\$0	\$0	\$0	\$0	42	Glidden
CP0362 Woodside Phase II	\$2,208	\$0	\$0	\$0	\$0	42	Glidden
CP0380 Parks and Golf Maintenance Buildings	\$0	\$0	\$0	\$0	\$0	29	Robinson
CP0386 Recreation Building in City Park	\$241,383	\$0	\$0	\$0	\$0	29	Fisher
CP0404 Parks Building	\$0	\$0	\$0	\$0	\$0	36	McAfee
CP0405 Golf Building	\$0	\$0	\$0	\$0	\$0	36	McAfee
CP0406 Central Park	\$1,364	\$0	\$784	\$0	\$0	36	Glidden
CP0453 Old Town Access and Circulation Plan	\$0	\$0	\$0	\$0	\$0	44	Collins
CP0494 Replace Park Light Bollards	\$0	\$0	\$0	\$0	\$0	29	Collins
CP0509 Library Book Sorter	\$0	\$0	\$0	\$0	\$0	24	Twombly
CP0535 Santy Chairs Replacement	\$0	\$0	\$0	\$0	\$0	23	Twombly
CP0545 Mobility as a Service Curb Side Improvements	\$0	\$0	\$0	\$0	\$0	24	Collins
CP0546 Old Town Complete Street Improvements	\$0	\$0	\$0	\$0	\$0	24	Collins
		<b>2022 Base + New</b>	<b>\$255,784</b>	<b>2023 Base + New</b>	<b>\$255,000</b>		

Source: PCMC as of June 2022.



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# Flagstaff Fees

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# Flagstaff Fees – Breakdown

## FEE REVENUE BREAKDOWN

Fiscal Year	PCMC		FMMRA
	Open Space	Transit	
2003	\$ 62,750	\$ -	\$ 62,750
2004	\$ 55,275	\$ 110,775	\$ 166,050
2005	\$ 164,734	\$ 172,564	\$ 337,298
2006	\$ 465,407	\$ 465,404	\$ 930,810
2007	\$ 293,405	\$ 293,405	\$ 586,811
2008	\$ 610,119	\$ 610,119	\$ 1,220,238
2009	\$ 122,532	\$ 122,532	\$ 245,063
2010	\$ 408,070	\$ 408,070	\$ 816,139
2011	\$ 228,225	\$ 228,225	\$ 456,449
2012	\$ 172,581	\$ 172,581	\$ 345,163
2013	\$ 266,456	\$ 266,456	\$ 532,911
2014	\$ 391,814	\$ 391,814	\$ 783,628
2015	\$ 335,559	\$ 335,559	\$ 671,119
2016	\$ 254,409	\$ 254,409	\$ 508,818
2017	\$ 185,963	\$ 185,963	\$ 371,927
2018	\$ 590,116	\$ 590,116	\$ 1,180,232
2019	\$ 276,085	\$ 276,085	\$ 552,169
2020	\$ 131,904	\$ 131,904	\$ 263,808
2021	\$ 963,355	\$ 963,355	\$ 1,926,710
2022*	\$ 442,548	\$ 442,548	\$ 885,096
<b>GRAND TOTAL</b>	<b>6,421,306</b>	<b>6,421,883</b>	<b>12,843,189</b>

The fees are split evenly between the Flagstaff Mountain Master Resort Association and Park City Municipal (PCMC). A further equal split of the PCMC funds is delineated between open space and transit. The chart above indicates total amounts collected since 2003.

# Flagstaff Fees – Open Space

## FEE EXPENSES - OPEN SPACE

Fiscal Year	Open Space
2004	\$ -
2005	\$ -
2006	\$ 12,937
2007	\$ 32,084
2008	\$ 27,484
2009	\$ 137,723
2010	\$ 1,279,511
2011	\$ 274,019
2012	\$ 238,552
2013	\$ 268,509
2014	\$ 324,648
2015	\$ 351,073
2016	\$ 375,372
2017	\$ 530,677
2018	\$ 574,659
2019	\$ 261,786
2020	\$ 536,140
2021	\$ 349,183
2022*	\$ 217,414

**Total Expenses \$ 5,791,771**

**Total Revenues \$ 6,421,306**

**Remainder \$ 629,535**

\*FY22 shows estimates through March 2022

- Currently, Open Space utilizes the Fee for the following programs and projects:
- Annual Wildfire Mitigation Projects
  - Annual Noxious Weed Maintenance
  - Open Space Preservation including acquisition and easements
  - Annual Conservation Easement Monitoring costs with Summit Land Conservancy
  - Recreational Improvements, including trails and trailheads improvements and maintenance
  - Maintenance of Recreational Amenities, including restrooms, maintenance equipment such as tools and materials, trash and mutt-mitt stations and signage

# Flagstaff Fees – Open Space

Flagstaff Open Space Expenditures by Category								
Fiscal Year	Admin Expense	Easement - Open Space	Improvements - Landscaping	Improvements - Wayfinding & Trails	Stewardship	Weed Mitigation	Appraisals, Title, Professional Services	Total Expenditure by Category
2003								\$ -
2004								\$ -
2005								\$ -
2006					\$ 12,937			\$ 12,937
2007			\$ 207		\$ 6,250	\$ 20,447	\$ 5,180	\$ 32,084
2008					\$ 7,500	\$ 17,234	\$ 2,750	\$ 27,484
2009			\$ 79,154	\$ 384	\$ 7,500	\$ 50,685		\$ 137,723
2010	\$ 3,714	\$ 1,177,133	\$ 7,549	\$ 5,379	\$ 43,057	\$ 27,894	\$ 14,785	\$ 1,279,511
2011	\$ 16,922	\$ 102,213	\$ 27,472	\$ 9,162	\$ 55,208	\$ 62,542	\$ 500	\$ 274,019
2012	\$ 297		\$ 73,539	\$ 13,710	\$ 39,091	\$ 90,888	\$ 21,027	\$ 238,552
2013	\$ 819	\$ 16,454	\$ 79,631	\$ 10,509	\$ 51,466	\$ 70,433	\$ 39,197	\$ 268,509
2014	\$ 188	\$ 350	\$ 120,928	\$ 72,924	\$ 35,801	\$ 43,110	\$ 51,347	\$ 324,648
2015	\$ 18,251	\$ 3,450	\$ 63,408	\$ 48,442	\$ 98,690	\$ 66,763	\$ 52,069	\$ 351,073
2016	\$ 16,281		\$ 125,096	\$ 7,608	\$ 2,060	\$ 195,832	\$ 28,495	\$ 375,372
2017	\$ 12,601		\$ 155,306	\$ 153,376	\$ 53,973	\$ 82,368	\$ 73,053	\$ 530,677
2018	\$ 10,194		\$ 164,259	\$ 58,781	\$ 110,282	\$ 115,719	\$ 115,424	\$ 574,659
2019	\$ (11,597)		\$ 83,772	\$ 8,189	\$ 27,291	\$ 103,719	\$ 50,412	\$ 261,786
2020	\$ 3,249	\$ 147,616	\$ 114,843	\$ 44,124	\$ 62,598	\$ 111,736	\$ 51,974	\$ 536,140
2021	\$ 2,116	\$ 96,141	\$ 74,796	\$ 28,738	\$ 40,769	\$ 72,772	\$ 33,850	\$ 349,182
2022*	\$ 1,318	\$ 59,861	\$ 46,571	\$ 17,893	\$ 25,385	\$ 45,311	\$ 21,076	\$ 217,415

# Flagstaff Fees – Transportation

## FEE EXPENSES - TRANSIT

Fiscal Year	Transit
2004	\$ -
2005	\$ -
2006	\$ -
2007	\$ -
2008	\$ 20,275
2009	\$ -
2010	\$ -
2011	\$ 22,816
2012	\$ -
2013	\$ -
2014	\$ -
2015	\$ 13,360
2016	\$ 337,698
2017	\$ 114,593
2018	\$ 896,961
2019	\$ 1,214,549
2020	\$ 476,206
2021	\$ 211,214
2022*	\$ 701,288

<b>Total Expenses</b>	<b>\$ 4,008,960</b>
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<b>Total Revenues</b>	<b>\$ 6,421,883</b>
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<b>Remainder</b>	<b>\$ 2,412,923</b>
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\*FY22 shows estimates through March 2022

- PCMC's free public transit service is augmented by the annual Fee to support access to the Project are via the 9 Purple Empire Pass route. Since 2019, a major portion of The Transit Management Fee has provided funding for the Purple route. Through 2021, the Fee covered the entire operational cost of the Purple route; however, due to the variability in Fee revenue, this may not always be the case.
- In addition, a portion of the Fees is utilized for transportation capital projects that improve overall access to the Flagstaff Area by enhancing accessibility. Part of the Flagstaff agreement also includes maintaining use and access to the Richardson Flat Parking lot and Richardson Flat Road, and this commitment has also been maintained.
- Recent capital expenditures from the Fee include traffic signal transit hardware, software at the Richardson Flat Road traffic signal, and a portion of the engineering design for the 'Kearns high school tunnel'.
- In priority order, the Fee will continue to fund the 9 Purple Empire Pass route, capital infrastructure, and software and technology that benefit the Project the project area. PCMC anticipates future capital expenses to expand transit amenities (bus stop improvements), accessibility programs, and roadway safety improvements serving the Project area.



# Future Capital

PARK CITY

1884

# Flexible Sales Tax Revenue Raising Capacity & Competing Capital Priorities

## Unfunded Large Capital Initiatives

Arts & Culture District

Long Range Transp. Plan

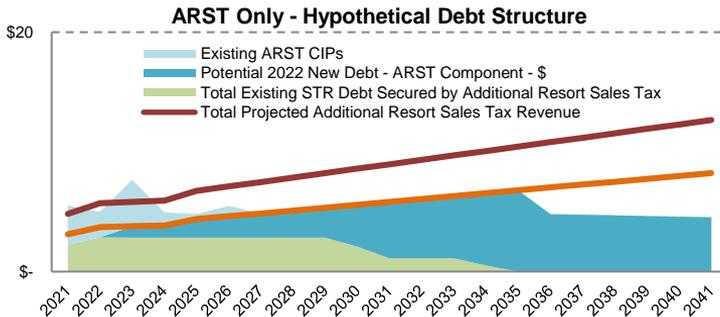
RMP Substation Move

Soils Remed. Program

Housing Program Expansion

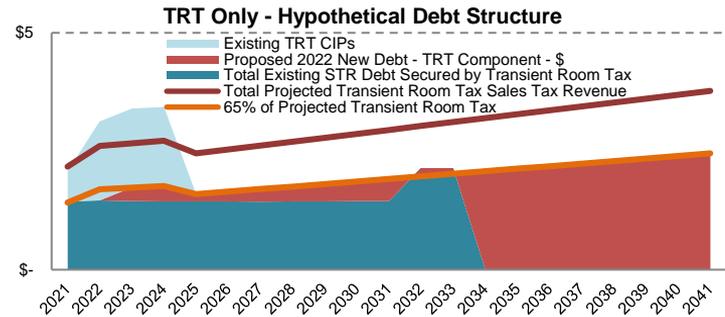
Recreation Expansion

### ARST Proceed Potential



**~\$45-50M over 20 yrs  
@ 65% of Gross Revenue**

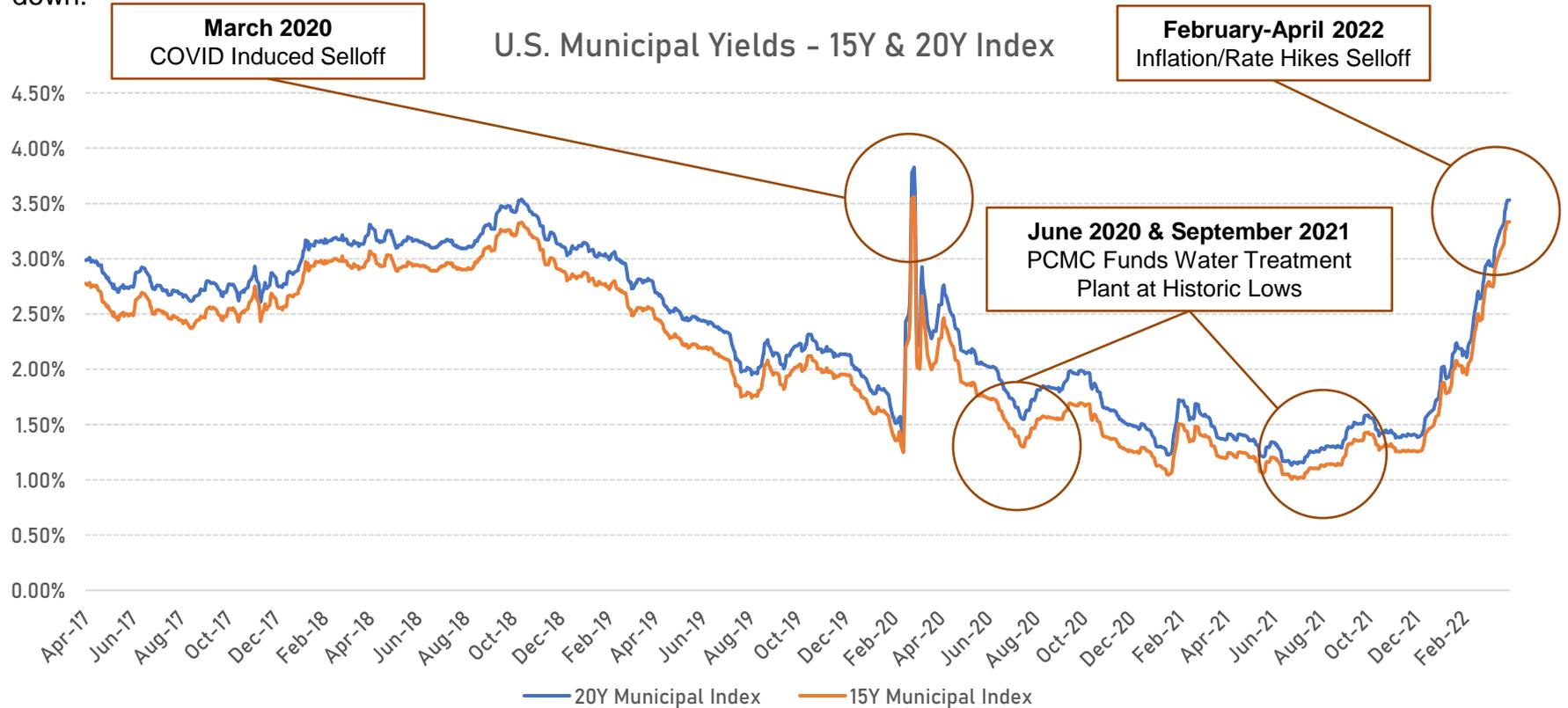
### TRT Proceed Potential



**~\$13-20M over 20 yrs  
@ 65-75% of Gross Revenue**

# The Bond Market Has Awoken

Global bond markets, including the U.S. Municipal market, have awoken to the risks and borrowing capacity is going down.

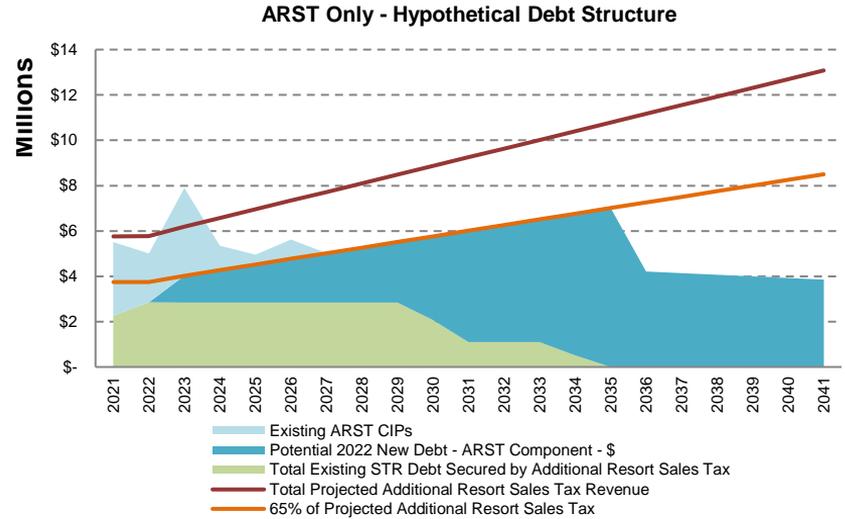


# Capital Funding Future Strategy Options

## Pay-As-You-Go

- \$21M Program over 6 years
- FY22-FY27 timespan

## Debt-Based



- Raise \$43M in bond proceeds immediately
- Fund Existing \$21M program in FY23
- \$22M Bond proceeds remain for additional projects



# Appendix



# Capital Fund Revenue Matrix

## Capital Budget

Capital Funds	Revenue Sources	Restrictions
Fund 31 - Capital Improvement	Transfer from General Fund	GF
	Sale of Asset	Flexible
	Additional Resort Sales Tax	
	Transient Room Tax	
	Garage Revenue (Special Events)	
	RAP Tax	Inflexible
	Impact Fees	
	Other Contributions (Flagstaff)	
	County/Special District Contribution	
	Regional Transit Revenue	
Class C Road Funds		
GO Bonds		
Fund 33 - Lower Park RDA	RDA Debt RDA Cash	
Fund 34 - Main Street RDA	RDA Debt RDA Cash	
Fund 38 - Equipment Replacement	GF Transfer - Computer Equipment GF Transfer - Rolling Stock Fleet	GF
Fund 51 - Water	Impact Fees (Water)	Inflexible
	Water Service Fees	Flexible
	Water Revenue Bonds	
Fund 52 - Storm Water	Storm Water Service Fees	
Fund 55 - Golf Course	RAP Tax	Inflexible
	Restaurant Tax	Flexible
	Golf Service Fees	
Fund 57 - Transportation	Regional Transit Revenue	Inflexible
	Federal Grants	Flexible
	Transit Sales Tax	
Fund 58 - Parking	Garage Revenue	Flexible

## Fund-Revenue Matrix

Relationship between funds and revenue sources

### Description

**Transfer from General Fund:** used for a variety of capital projects  
**Sale of Asset:** sale of equipment or property, funds remain in original fund of asset.  
**Additional Resort Sales Tax:** received into the Capital fund can be spent on anything  
**Transient Room Tax:** dedicated to the Arts and Culture district  
**Garage Revenue:** used for asset management and main street mitigation projects  
**RAP Tax:** used specific to grants  
**Impact Fees:** used for open space projects  
**Other Contributions/Flagstaff:** used for open space maintenance in Flagstaff as specified in annexation agreement  
**County/District contributions:** used on specific projects with cost sharing contributions i.e. open space or ice facility  
**Regional Transit Revenue:** used specific to projects, i.e. transportation tax improvements (city right-of-way)  
**Class C Road:** used for pavement management  
**GO Bonds:** must be used according to bond covenants

**RDA Debt/Cash:** used within RDA area for capital improvements projects or affordable housing projects

**Computer Equipment Replacement:** used on a scheduled basis specific to computers  
**Rolling Stock:** used for fleet in Public Works, Police, and Marsac motor pool

**Water Impact Fees:** water projects for new growth  
**Water Service Fees:** used for water projects  
**Water Revenue Bonds:** used for water projects according to water bond covenants  
**Storm Water Service Fees:** used for Storm water projects only

**RAP Tax:** used for specific grant purposes  
**Restaurant Tax:** To be used for golf projects only  
**Golf Service Fees:** used for golf projects only

**Regional Transit Revenue:** used according to transit project description  
**Federal Grants:** used only for specific grant purposes  
**Transit Sales Tax:** used for transit projects only

**Garage Revenue:** used for parking projects (China Bridge)

### Notes

**Capital Projects** - any budget item over 3 years in length and over \$10 K in total spending

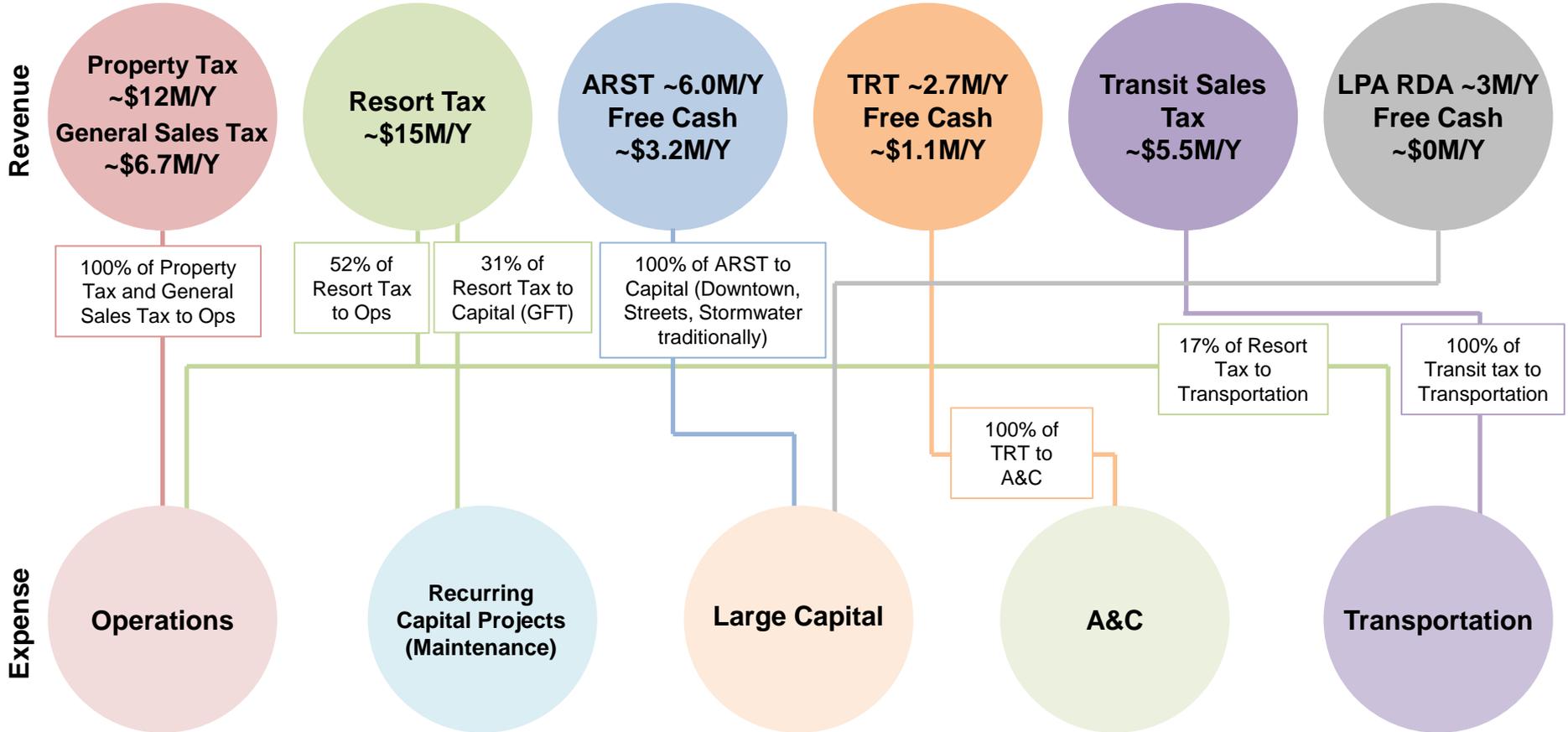
**Asset Policy** - any asset purchased as part of a capital project must remain a city asset, i.e. may not be donated to a local area non-profit.

General Fund Transfer - ongoing capital management

Flexible - Flexible within fund

Inflexible - very specific allocation

# Core Recurring City Revenues & Their Uses



Source: PCMC as of 2/24/22.

Note: water service fees are not included and are primarily directed to servicing water fund debt and water fund capital project expenses.

Engineer's Estimate					
Horrocks Engineers					
Project Manager: Alexis Verson					
Project Engineer/ Designer: Tony Curtis (Structures), Zach Scott (Site)					
Snow Creek Pedestrian Crossing Feasibility Study			SINGLE UNDERPASS OPTION	Jun-22	
ITEM NO.	DESCRIPTION	QUANTITY	UNITS	UNIT PRICE	TOTAL AMOUNT
<b>Overall Project Costs</b>					
1	Mobilization	1	LS	\$400,000.00	\$400,000.00
2	Construction Survey	1	LS	\$35,000.00	\$35,000.00
3	Traffic Control	1	LS	\$175,000.00	\$175,000.00
4	SWPPP/Temporary Environmental Controls	1	LS	\$15,000.00	\$15,000.00
				<b>Sub Total</b>	<b>\$625,000.00</b>
<b>Removal And Demolition</b>					
5	Clearing and Grubbing	1	AC	\$8,500.00	\$8,500.00
6	Sawcut and Remove Asphalt Pavement	3500	SY	\$22.00	\$77,000.00
7	Remove Existing Storm Drain Inlets and Manholes	1	LS	\$20,000.00	\$20,000.00
8	Abandon/Cap Existing Storm Drain Lines	400	LF	\$20.00	\$8,000.00
9	Remove Asphalt Trail	400	SY	\$18.00	\$7,200.00
10	Remove Curb and Gutter	1200	LF	\$7.00	\$8,400.00
11	Remove Concrete Pavement	3250	SF	\$5.00	\$16,250.00
12	Remove Large Existing Tree	10	EA	\$3,500.00	\$35,000.00
13	Protect Tree In Place	5	EA	\$800.00	\$4,000.00
14	Remove and Relocate Existing Bell Feature	1	LS	\$20,000.00	\$20,000.00
15	Remove Existing Retaining Wall	300	LF	\$70.00	\$21,000.00
16	Abandon/Remove/Cap Existing Sewer Manhole	2	EA	\$2,500.00	\$5,000.00
17	Abandon/Remove/Cap Existing 21" Sewer	600	LF	\$50.00	\$30,000.00
				<b>Sub Total</b>	<b>\$260,350.00</b>
<b>Roadway/Site</b>					
18	Earthwork and Grading (Does Not Include Tunnel Excavation or Contaminated Soils Disposal)	1	LS	\$75,000.00	\$75,000.00
19	Repair Asphalt Pavement (UDOT Spec)	900	SY	\$65.00	\$58,500.00
20	Repair Asphalt Pavement (City/Private Spec)	3000	SY	\$25.00	\$75,000.00
21	New Asphalt Trail (3" HMA over 6" UTBC)	500	SY	\$25.00	\$12,500.00
22	Concrete Flatwork (Standard Finish)	1200	SF	\$15.00	\$18,000.00
23	New 24" Curb and Gutter	1000	LF	\$45.00	\$45,000.00
23	ADA Ramp With Detectable Warning Surface	5	EA	\$1,500.00	\$7,500.00
24	Roadway Striping	1	LS	\$20,000.00	\$20,000.00
25	Signage	15	EA	\$1,200.00	\$18,000.00
26	Bollards	8	EA	\$1,000.00	\$8,000.00
27	CIP Landscape Retaining Wall	160	LF	\$300.00	\$48,000.00
28	CIP Concrete Steps	1	LS	\$2,500.00	\$2,500.00
29	Landscape and Irrigation	30000	SF	\$4.00	\$120,000.00
				<b>Sub Total</b>	<b>\$508,000.00</b>
<b>Utilities</b>					
30	Sewer Manhole 60"	5	EA	\$8,000.00	\$40,000.00
31	21" Sewer Line	680	LF	\$300.00	\$204,000.00
32	Bypass Pumping for Sewer with Redundant Pump per SBSWRD Specifications	7	LS PER DAY	\$5,000.00	\$35,000.00
33	Protect in Place Existing Water Lines	1	LS	\$10,000.00	\$10,000.00
34	Reroute 12" Water Line	450	LF	\$120.00	\$54,000.00
35	4" Water Lateral	200	LF	\$70.00	\$14,000.00
36	New 1" Water Connections for Landscaping	2	EA	\$2,000.00	\$4,000.00
37	1" Water Line for Landscaping Connections	250	LF	\$50.00	\$12,500.00
38	Protect In Place High Pressure Gas Line (4" and 6")	1	LS	\$50,000.00	\$50,000.00
39	Reroute Century Link Lines	1	LS	\$25,000.00	\$25,000.00
40	Reroute Comcast Lines	1	LS	\$75,000.00	\$75,000.00
41	Inlet Catch Basin	8	EA	\$4,000.00	\$32,000.00
42	Storm Drain Manhole 48"	1	EA	\$5,500.00	\$5,500.00
43	Storm Drain Manhole 60"	2	EA	\$7,500.00	\$15,000.00
44	12" Storm Drain	60	LF	\$80.00	\$4,800.00
45	24" Storm Drain	140	LF	\$120.00	\$16,800.00
46	30" Storm Drain	600	LF	\$150.00	\$90,000.00
47	Water Quality Manhole with Infiltration System for Tunnel Drainage	1	LS	\$100,000.00	\$100,000.00
48	Solar Railing Wiring and Control System From Inverter to Solar Panel System	1	LS	\$200,000.00	\$200,000.00
49	New Electrical Connection and Power Supply to Snow Melt System, Solar Railing and Lighting	1	LS	\$125,000.00	\$125,000.00
50	Lighting (Pathway, Tunnel, and Ramps)	1	LS	\$75,000.00	\$75,000.00
51	Snow Melt System	1	LS	\$175,000.00	\$175,000.00
				<b>Sub Total</b>	<b>\$1,362,600.00</b>
<b>Structures</b>					
<b>Culvert B</b>					
52	GRANULAR BACKFILL BORROW (PLAN QUANTITY)	156	CU YD	\$65.00	\$10,140.00
53	FREE DRAINING GRANULAR BACKFILL (PLAN QUANTITY)	111	CU YD	\$65.00	\$7,215.00
54	SEPARATION GEOTEXTILES	333	SQ YD	\$5.00	\$1,665.00
55	PRECAST CONCRETE BOX CULVERT	1	LUMP	\$390,591.58	\$390,591.58
56	FENCE ON STRUCTURE	53	FT	\$300.00	\$15,900.00
57	REINFORCING STEEL - COATED (PLAN QUANTITY)	12500	LB	\$2.25	\$28,125.00
58	STRUCTURAL CONCRETE (EST. QTY 50 CU YD)	1	LUMP	\$47,500.00	\$47,500.00
59	STRUCTURAL CONCRETE - FIBER (EST. QTY 20 CU YD)	1	LUMP	\$24,000.00	\$24,000.00
60	WATERPROOFING MEMBRANE	4826	SQ FT	\$6.00	\$28,956.00
61	CONCRETE COATING (PLAN QUANTITY)	4055	SQ FT	\$5.00	\$20,275.00
<b>Walls and Stairs</b>					
62	GRANULAR BACKFILL BORROW (PLAN QUANTITY)	344	CU YD	\$65.00	\$22,360.00
63	FENCE ON STRUCTURE	832	FT	\$300.00	\$249,600.00
64	REINFORCING STEEL - COATED (PLAN QUANTITY)	146850	LB	\$2.25	\$330,412.50
65	STRUCTURAL CONCRETE (EST. QTY 1953 CU YD)	1	LUMP	\$930,050.00	\$930,050.00
66	EXCAVATION	6685	CU YD	\$70.00	\$467,950.00
67	Stainless Steel 1.5" diameter Handrail for Tunnel Ramps	500	LF	\$50.00	\$25,000.00
				<b>Sub Total</b>	<b>\$2,599,740.08</b>
<b>Right Of Way</b>					
	Right-of-Way Acquisition (South of SR-248)	6500.00	SF	\$35.00	\$227,500.00
	Right-of-Way Easement (For Sewer Reroute) (South of SR-248)	6000.00	SF	\$10.00	\$60,000.00
	Right-of-Way Acquisition (North of 248, West of Snow Creek)	14500.00	SF	\$20.00	\$290,000.00
	Right-of-Way Acquisition (North of SR-248, East of Snow Creek)	0	SF	\$0.00	\$0.00
				<b>Sub Total</b>	<b>\$577,500.00</b>
<b>CONSTRUCTION TOTAL</b>					<b>\$5,933,190.08</b>
<b>Design and Construction Management</b>					
	Additional Survey As Needed				\$15,000.00
	ROW Design				\$30,000.00
	Utility Locating (Pot Holing)				\$25,000.00
	*Civil Engineering				\$240,000.00
	*Structural Engineering				\$260,000.00
	Bidding Assistance and Construction Administration				\$35,000.00
	*Construction Management (testing, inspection, as-built drawings)				\$280,000.00
				<b>Sub-Total</b>	<b>\$885,000.00</b>
*Design Engineering Services estimated at 8-10% of construction cost, CM estimated at approximately 5% of construction cost)					
<b>CONSTRUCTION AND DESIGN TOTAL</b>					<b>\$6,818,190.08</b>
25% CONTINGENCY (Applies to construction total only)					\$1,483,297.52
<b>GRAND TOTAL</b>					<b>\$8,301,487.59</b>
					**2023 \$9,297,666.11
					**2024 \$10,413,386.04
					**2025 \$11,662,992.36
**Inflation based on 12% per year					

Engineer's Estimate					
Horrocks Engineers					
Project Manager: Alexis Verson					
Project Engineer/ Designer: Tony Curtis (Structures), Zach Scott (Site)					
Snow Creek Pedestrian Crossing Feasibility Study				DOUBLE UNDERPASS OPTION	Jun-22
ITEM NO.	DESCRIPTION	QUANTITY	UNITS	UNIT PRICE	TOTAL AMOUNT
<b>Overall Project Costs</b>					
1	Mobilization	1	LS	\$450,000.00	\$450,000.00
2	Construction Survey	1	LS	\$50,000.00	\$50,000.00
3	Traffic Control	1	LS	\$225,000.00	\$225,000.00
4	SWPPP/Temporary Environmental Controls	1	LS	\$25,000.00	\$25,000.00
<b>Sub Total</b>					<b>\$750,000.00</b>
<b>Removal And Demolition</b>					
5	Clearing and Grubbing	1.5	AC	\$8,500.00	\$12,750.00
6	Sawcut and Remove Asphalt Pavement	4700	SY	\$22.00	\$103,400.00
7	Remove Existing Storm Drain Inlets and Manholes	1	LS	\$27,000.00	\$27,000.00
8	Abandon/Cap Existing Storm Drain Lines	515	LF	\$20.00	\$10,300.00
9	Remove Asphalt Trail	400	SY	\$18.00	\$7,200.00
10	Remove Curb and Gutter	1400	LF	\$7.00	\$9,800.00
11	Remove Concrete Pavement	3750	SF	\$5.00	\$18,750.00
12	Remove Large Existing Tree	13	EA	\$3,500.00	\$45,500.00
13	Protect Tree In Place	10	EA	\$800.00	\$8,000.00
14	Remove and Relocate Existing Bell Feature	1	LS	\$20,000.00	\$20,000.00
15	Remove Existing Retaining Wall	575	LF	\$70.00	\$40,250.00
16	Abandon/Remove/Cap Existing Sewer Manhole	5	EA	\$2,500.00	\$12,500.00
17	Abandon/Remove/Cap Existing 21" Sewer	1100	LF	\$50.00	\$55,000.00
19	Abandon/Remove/Cap Existing 8" Sewer	70	LF	\$35.00	\$2,450.00
<b>Sub Total</b>					<b>\$372,900.00</b>
<b>Roadway/Site</b>					
20	Earthwork and Grading (Does Not Include Tunnel Excavation or Contaminated Soils Disposal)	1	LS	\$100,000.00	\$100,000.00
21	Repair Asphalt Pavement (UDOT Spec)	900	SY	\$65.00	\$58,500.00
22	Repair Asphalt Pavement (City/Private Spec)	3600	SY	\$25.00	\$90,000.00
23	New Asphalt Trail (3" HMA over 6" UTBC)	500	SY	\$25.00	\$12,500.00
24	Concrete Flatwork (Standard Finish)	200	SF	\$15.00	\$3,000.00
25	New 24" Curb and Gutter	1650	LF	\$45.00	\$74,250.00
25	ADA Ramp With Detectable Warning Surface	5	EA	\$1,500.00	\$7,500.00
26	Roadway Striping	1	LS	\$20,000.00	\$20,000.00
27	Signage	20	EA	\$1,200.00	\$24,000.00
28	Bollards	12	EA	\$1,000.00	\$12,000.00
29	CIP Landscape Retaining Wall	160	LF	\$300.00	\$48,000.00
30	CIP Concrete Steps	1	LS	\$2,500.00	\$2,500.00
31	Landscape and Irrigation	40000	SF	\$4.00	\$160,000.00
<b>Sub Total</b>					<b>\$612,250.00</b>
<b>Utilities</b>					
33	Sewer Manhole 48"	3	EA	\$6,500.00	\$19,500.00
34	Sewer Manhole 60"	5	EA	\$8,000.00	\$40,000.00
35	8" Sewer Line	150	LF	\$100.00	\$15,000.00
36	21" Sewer Line	1200	LF	\$300.00	\$360,000.00
37	Bypass Pumping for Sewer with Redundant Pump per SBSWRD Specifications	10	LS PER DAY	\$5,000.00	\$50,000.00
38	Protect in Place Existing Water Lines	1	LS	\$20,000.00	\$20,000.00
39	Reroute 12" Water Line	450	LF	\$120.00	\$54,000.00
40	4" Water Lateral	200	LF	\$70.00	\$14,000.00
41	New 1" Water Connections for Landscaping	2	EA	\$2,000.00	\$4,000.00
42	1" Water Line for Landscaping Connections	400	LF	\$50.00	\$20,000.00
43	Protect In Place High Pressure Gas Line (4" and 6")	1	LS	\$50,000.00	\$50,000.00
44	Reroute Existing 2" Gas Line	150	LF	\$100.00	\$15,000.00
45	Reroute Century Link Lines	1	LS	\$50,000.00	\$50,000.00
46	Reroute Comcast Lines	1	LS	\$125,000.00	\$125,000.00
47	Inlet Catch Basin	12	EA	\$4,000.00	\$48,000.00
48	Storm Drain Manhole 48"	2	EA	\$5,500.00	\$11,000.00
49	Storm Drain Manhole 60"	4	EA	\$7,500.00	\$30,000.00
50	12" Storm Drain	100	LF	\$80.00	\$8,000.00
51	24" Storm Drain	200	LF	\$120.00	\$24,000.00
52	30" Storm Drain	1000	LF	\$150.00	\$150,000.00
53	Water Quality Manhole with Infiltration System for Tunnel Drainage	1	LS	\$115,000.00	\$115,000.00
54	Solar Railing Wiring and Control System From Inverter to Solar Panel System	1	LS	\$225,000.00	\$225,000.00
55	New Electrical Connection and Power Supply to Snow Melt System, Solar Railing and Lighting	1	LS	\$150,000.00	\$150,000.00
56	Lighting (Pathway, Tunnel, and Ramps)	1	LS	\$100,000.00	\$100,000.00
57	Snow Melt System	1	LS	\$215,000.00	\$215,000.00
<b>Sub Total</b>					<b>\$1,912,500.00</b>
<b>Structures</b>					
<b>Culvert B</b>					
58	GRANULAR BACKFILL BORROW (PLAN QUANTITY)	156	CU YD	\$65.00	\$10,140.00
59	FREE DRAINING GRANULAR BACKFILL (PLAN QUANTITY)	111	CU YD	\$65.00	\$7,215.00
60	SEPARATION GEOTEXTILES	333	SQ YD	\$5.00	\$1,665.00
61	PRECAST CONCRETE BOX CULVERT	1	LUMP	\$390,591.58	\$390,591.58
62	FENCE ON STRUCTURE	53	FT	\$300.00	\$15,900.00
63	REINFORCING STEEL - COATED (PLAN QUANTITY)	12500	LB	\$2.25	\$28,125.00
64	STRUCTURAL CONCRETE (EST. QTY 50 CU YD)	1	LUMP	\$47,500.00	\$47,500.00
65	STRUCTURAL CONCRETE - FIBER (EST. QTY 20 CU YD)	1	LUMP	\$24,000.00	\$24,000.00
66	WATERPROOFING MEMBRANE	4826	SQ FT	\$6.00	\$28,956.00
67	CONCRETE COATING (PLAN QUANTITY)	4055	SQ FT	\$5.00	\$20,275.00
<b>Culvert C</b>					
68	GRANULAR BACKFILL BORROW (PLAN QUANTITY)	55	CU YD	\$65.00	\$3,575.00
69	FREE DRAINING GRANULAR BACKFILL (PLAN QUANTITY)	44	CU YD	\$65.00	\$2,860.00
70	SEPARATION GEOTEXTILES	131	SQ YD	\$5.00	\$655.00
71	PRECAST CONCRETE BOX CULVERT	1	LUMP	\$185,145.33	\$185,145.33
72	FENCE ON STRUCTURE	24	FT	\$300.00	\$7,200.00
73	REINFORCING STEEL - COATED (PLAN QUANTITY)	3000	LB	\$2.25	\$6,750.00
74	STRUCTURAL CONCRETE (EST. QTY 12 CU YD)	1	LUMP	\$11,400.00	\$11,400.00
75	STRUCTURAL CONCRETE - FIBER (EST. QTY 23 CU YD)	1	LUMP	\$27,600.00	\$27,600.00
76	WATERPROOFING MEMBRANE	3009	SQ FT	\$6.00	\$18,054.00
77	CONCRETE COATING (PLAN QUANTITY)	1420	SQ FT	\$5.00	\$7,100.00
<b>Walls and Stairs</b>					
78	GRANULAR BACKFILL BORROW (PLAN QUANTITY)	473	CU YD	\$65.00	\$30,745.00
79	FENCE ON STRUCTURE	1243	FT	\$300.00	\$372,900.00
80	REINFORCING STEEL - COATED (PLAN QUANTITY)	197250	LB	\$2.25	\$443,812.50
81	STRUCTURAL CONCRETE (EST. QTY 1953 CU YD)	1	LUMP	\$1,249,250.00	\$1,249,250.00
82	EXCAVATION	9446	CU YD	\$70.00	\$661,220.00
83	Stainless Steel 1.5" diameter Handrail for Tunnel Ramps	750	LF	\$50.00	\$37,500.00
<b>Sub Total</b>					<b>\$3,640,134.41</b>
<b>Right Of Way</b>					
	Right-of-Way Acquisition (South of SR-248)	10500.00	SF	\$35.00	\$367,500.00
	Right-of-Way Easement (South of SR-248)	9000.00	SF	\$10.00	\$90,000.00
	Right-of-Way Acquisition (North of 248, West of Snow Creek)	14500.00	SF	\$20.00	\$290,000.00
	Right-of-Way Acquisition (North of SR-248, East of Snow Creek)	0	SF	\$0.00	\$0.00
<b>Sub Total</b>					<b>\$747,500.00</b>
<b>CONSTRUCTION TOTAL</b>					<b>\$8,035,284.41</b>
<b>Design and Construction Management</b>					
	Additional Survey As Needed				\$17,000.00
	ROW Design				\$55,000.00
	Utility Locating (Pot Holing)				\$50,000.00
	*Civil Engineering				\$360,000.00
	*Structural Engineering				\$370,000.00
	Bidding Assistance and Construction Administration				\$45,000.00
	*Construction Management (testing, inspection, as-built drawings,				\$380,000.00
<b>Sub-Total</b>					<b>\$1,277,000.00</b>
*Design Engineering Services estimated at 8-10% of construction cost, CM estimated at approximately 5% of construction cost)					
<b>CONSTRUCTION AND DESIGN TOTAL</b>					<b>\$9,312,284.41</b>
25% CONTINGENCY (Applies to construction total only)					\$2,008,821.10
<b>GRAND TOTAL</b>					<b>\$11,321,105.51</b>
**2023					\$12,679,638.17
**2024					\$14,201,194.75
**Inflation based on 12% per year					**2025 \$15,905,338.12

Engineer's Estimate					
Horrocks Engineers					
Project Manager:		Alexis Vernon			
Project Engineer:		Tony Curtis (Structures), Zach Scott (Site)			
Designer:					
Snow Creek Pedestrian Crossing Feasibility Study					
TRIPLE UNDERPASS OPTION					
Jun-22					
ITEM NO.	DESCRIPTION	QUANTITY	UNITS	UNIT PRICE	TOTAL AMOUNT
<b>Overall Project Costs</b>					
1	Mobilization	1	LS	\$300,000.00	\$300,000.00
2	Construction Survey	1	LS	\$75,000.00	\$75,000.00
3	Traffic Control	1	LS	\$300,000.00	\$300,000.00
4	SWPPP/Temporary Environmental Controls	1	LS	\$35,000.00	\$35,000.00
				<b>Sub Total</b>	<b>\$875,000.00</b>
<b>Removal And Demolition</b>					
5	Clearing and Grabbing	3	AC	\$8,500.00	\$17,000.00
6	Sawcut and Remove Asphalt Pavement	4700	SY	\$22.00	\$103,400.00
7	Remove Existing Storm Drain Inlets and Manholes	1	LS	\$35,000.00	\$35,000.00
8	Abandon/Cap Existing Storm Drain Lines	6500	LF	\$20.00	\$131,000.00
9	Remove Asphalt Trail	800	SY	\$18.00	\$14,400.00
10	Remove Curb and Gutter	1900	LF	\$7.00	\$13,300.00
11	Remove Concrete Pavement	4500	SF	\$5.00	\$22,500.00
12	Remove Large Existing Tree	20	EA	\$3,500.00	\$70,000.00
13	Protect Tree In Place	10	EA	\$800.00	\$8,000.00
14	Remove and Retain Existing Bell Feature	1	LS	\$20,000.00	\$20,000.00
15	Remove Existing Retaining Wall	575	LF	\$70.00	\$40,250.00
16	Abandon/Remove/Cap Existing Sewer Manhole	5	EA	\$2,500.00	\$12,500.00
17	Abandon/Remove/Cap Existing 21" Sewer	1100	LF	\$50.00	\$55,000.00
19	Abandon/Remove/Cap Existing 8" Sewer	70	LF	\$35.00	\$2,450.00
				<b>Sub Total</b>	<b>\$426,800.00</b>
<b>Roadway/Site</b>					
20	Earthwork and Grading (Does Not Include Tunnel Excavation or Contaminated Soils Disposal)	1	LS	\$125,000.00	\$125,000.00
21	Repair Asphalt Pavement (UDOT Spec)	900	SY	\$65.00	\$58,500.00
22	Repair Asphalt Pavement (City/Private Spec)	4100	SY	\$25.00	\$102,500.00
23	New Asphalt Trail (1" HMA over 6" UTBC)	750	SY	\$25.00	\$18,750.00
24	Concrete Pavement (Standard Finish)	200	SF	\$15.00	\$3,000.00
25	New 24" Curb and Gutter	1650	LF	\$45.00	\$74,250.00
25	ADA Ramp With Detectable Warning Surface	5	EA	\$1,500.00	\$7,500.00
26	Roadway Striping	1	LS	\$20,000.00	\$20,000.00
27	Signage	30	EA	\$1,200.00	\$36,000.00
28	Bollards	16	EA	\$1,000.00	\$16,000.00
29	CIP Landscape Retaining Wall	160	LF	\$300.00	\$48,000.00
30	CIP Concrete Steps	1	LS	\$2,500.00	\$2,500.00
31	Landscape and Irrigation	50000	SF	\$4.00	\$200,000.00
				<b>Sub Total</b>	<b>\$712,000.00</b>
<b>Utilities</b>					
33	Sewer Manhole 48"	3	EA	\$6,500.00	\$19,500.00
34	Sewer Manhole 60"	5	EA	\$8,000.00	\$40,000.00
35	8" Sewer Line	150	LF	\$100.00	\$15,000.00
36	21" Sewer Line	1200	LF	\$300.00	\$360,000.00
37	Bypass Pumping for Sewer with Redundant Pump per SSSWRD Specifications	10	LS PER DAY	\$5,000.00	\$50,000.00
38	Protect in Place Existing Water Lines	1	LS	\$20,000.00	\$20,000.00
39	Reroute 12" Water Line	600	LF	\$120.00	\$72,000.00
40	4" Water Lateral	250	LF	\$70.00	\$17,500.00
41	New 1" Water Connections for Landscaping	2	EA	\$2,000.00	\$4,000.00
42	1" Water Line for Landscaping Connections	400	LF	\$50.00	\$20,000.00
43	Protect in Place High Pressure Gas Line (4" and 6")	1	LS	\$50,000.00	\$50,000.00
44	Reroute Existing 2" Gas Line	150	LF	\$100.00	\$15,000.00
45	Reroute Existing 1" Gas Line	1	LS	\$85,000.00	\$85,000.00
46	Reroute Concast Lines	1	LS	\$165,000.00	\$165,000.00
47	Inlet Catch Basin	12	EA	\$4,000.00	\$48,000.00
48	Storm Drain Manhole 48"	2	EA	\$2,500.00	\$5,000.00
49	Storm Drain Manhole 60"	4	EA	\$7,500.00	\$30,000.00
50	12" Storm Drain	100	LF	\$80.00	\$8,000.00
51	24" Storm Drain	200	LF	\$120.00	\$24,000.00
52	30" Storm Drain	1000	LF	\$150.00	\$150,000.00
53	Water Quality Manhole with Infiltration System for Tunnel Drainage	1	LS	\$150,000.00	\$150,000.00
54	Solar Railing Wiring and Control System From Inverter to Solar Panel System	1	LS	\$275,000.00	\$275,000.00
55	New Electrical Connection and Power Supply to Snow Melt System, Solar Railing and Lighting	1	LS	\$175,000.00	\$175,000.00
56	Lighting (Pathway, Tunnel, and Ramps)	1	LS	\$125,000.00	\$125,000.00
57	Snow Melt System	1	LS	\$250,000.00	\$250,000.00
				<b>Sub Total</b>	<b>\$2,179,000.00</b>
<b>Structures</b>					
<b>Culvert A</b>					
58	GRANULAR BACKFILL BORROW (PLAN QUANTITY)	86	CU YD	\$65.00	\$5,590.00
59	FREE DRAINING GRANULAR BACKFILL (PLAN QUANTITY)	77	CU YD	\$65.00	\$5,005.00
60	SEPARATION GEOTEXTILES	231	SQ YD	\$5.00	\$1,155.00
61	PRECAST CONCRETE BOX CULVERT	1	LUMP	\$287,646.72	\$287,646.72
62	FENCE ON STRUCTURE	39	FT	\$300.00	\$11,700.00
63	REINFORCING STEEL - COATED (PLAN QUANTITY)	6000	LB	\$2.25	\$13,500.00
64	STRUCTURAL CONCRETE (EST. QTY 24 CU YD)	1	LUMP	\$22,800.00	\$22,800.00
65	STRUCTURAL CONCRETE - FIBER (EST. QTY 9 CU YD)	1	LUMP	\$10,800.00	\$10,800.00
66	WATERPROOFING MEMBRANE	2999	SQ FT	\$6.00	\$17,994.00
67	CONCRETE COATING (PLAN QUANTITY)	2515	SQ FT	\$5.00	\$12,575.00
<b>Culvert B</b>					
68	GRANULAR BACKFILL BORROW (PLAN QUANTITY)	156	CU YD	\$65.00	\$10,140.00
69	FREE DRAINING GRANULAR BACKFILL (PLAN QUANTITY)	111	CU YD	\$65.00	\$7,215.00
70	SEPARATION GEOTEXTILES	333	SQ YD	\$5.00	\$1,665.00
71	PRECAST CONCRETE BOX CULVERT	1	LUMP	\$390,591.58	\$390,591.58
72	FENCE ON STRUCTURE	53	FT	\$300.00	\$15,900.00
73	REINFORCING STEEL - COATED (PLAN QUANTITY)	12500	LB	\$2.25	\$28,125.00
74	STRUCTURAL CONCRETE (EST. QTY 50 CU YD)	1	LUMP	\$47,500.00	\$47,500.00
75	STRUCTURAL CONCRETE - FIBER (EST. QTY 20 CU YD)	1	LUMP	\$24,000.00	\$24,000.00
76	WATERPROOFING MEMBRANE	4826	SQ FT	\$6.00	\$28,956.00
77	CONCRETE COATING (PLAN QUANTITY)	4055	SQ FT	\$5.00	\$20,275.00
<b>Culvert C</b>					
78	GRANULAR BACKFILL BORROW (PLAN QUANTITY)	55	CU YD	\$65.00	\$3,575.00
79	FREE DRAINING GRANULAR BACKFILL (PLAN QUANTITY)	44	CU YD	\$65.00	\$2,860.00
80	SEPARATION GEOTEXTILES	131	SQ YD	\$5.00	\$655.00
81	PRECAST CONCRETE BOX CULVERT	1	LUMP	\$185,145.33	\$185,145.33
82	FENCE ON STRUCTURE	24	FT	\$300.00	\$7,200.00
83	REINFORCING STEEL - COATED (PLAN QUANTITY)	3000	LB	\$2.25	\$6,750.00
84	STRUCTURAL CONCRETE (EST. QTY 12 CU YD)	1	LUMP	\$11,400.00	\$11,400.00
85	STRUCTURAL CONCRETE - FIBER (EST. QTY 23 CU YD)	1	LUMP	\$27,600.00	\$27,600.00
86	WATERPROOFING MEMBRANE	3009	SQ FT	\$6.00	\$18,054.00
87	CONCRETE COATING (PLAN QUANTITY)	1420	SQ FT	\$5.00	\$7,100.00
<b>Walls and Stairs</b>					
88	GRANULAR BACKFILL BORROW (PLAN QUANTITY)	586	CU YD	\$65.00	\$38,090.00
89	FENCE ON STRUCTURE	1710	FT	\$300.00	\$513,000.00
90	REINFORCING STEEL - COATED (PLAN QUANTITY)	29260	LB	\$2.25	\$66,035.00
91	STRUCTURAL CONCRETE (EST. QTY 1953 CU YD)	1	LUMP	\$1,855,350.00	\$1,855,350.00
92	EXCAVATION	13877	CU YD	\$70.00	\$971,390.00
93	Stainless Steel 1.5" diameter Handrail for Tunnel Ramps	900	LF	\$50.00	\$45,000.00
				<b>Sub Total</b>	<b>\$5,315,440.13</b>
<b>Right Of Way</b>					
	Right-of-Way Acquisition (South of SR-248)	10500	SF	\$35.00	\$367,500.00
	Right-of-Way Easement (South of SR-248)	9000	SF	\$10.00	\$90,000.00
	Right-of-Way Acquisition (North of 248, West of Snow Creek)	14500	SF	\$20.00	\$290,000.00
	Right-of-Way Easement (North of SR-248, East of Snow Creek)	8000	SF	\$7.00	\$56,000.00
				<b>Sub Total</b>	<b>\$803,500.00</b>
					<b>CONSTRUCTION TOTAL \$10,311,740.13</b>
<b>Design and Construction Management</b>					
	Additional Survey As Needed				\$20,000.00
	ROW Design				\$85,000.00
	Utility Locating (Pot Holing)				\$65,000.00
	*Civil Engineering				\$450,000.00
	*Structural Engineering				\$500,000.00
	Bidding Assistance and Construction Administration				\$50,000.00
	*Construction Management (testing, inspection, as-built drawings,				\$450,000.00
				<b>Sub Total</b>	<b>\$1,620,000.00</b>
					<b>CONSTRUCTION AND DESIGN TOTAL \$11,931,740.13</b>
					<b>25% CONTINGENCY (Applies to construction total only) \$2,972,935.03</b>
					<b>GRAND TOTAL \$14,904,675.16</b>
					<b>**2022 \$16,230,836.73</b>
					<b>**2024 \$18,700,976.71</b>
					<b>**2025 \$20,385,048.90</b>
**Inflation based on 12% per year					