

PARK CITY MUNICIPAL'S FISCAL YEAR 2025 BUDGET

A vertical photograph of a birch tree trunk with white bark and dark lenticels, set against a background of green foliage.

City Council Approved Budget: Volume I

Adjusted Budget Fiscal Year 2024

Annual Budget Fiscal Year 2025

**MAYOR AND CITY COUNCIL
AS OF JANUARY 1, 2024**



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Park City Municipal Corporation's Budget Document is divided into two volumes, each geared toward a certain reader:

Volume I: Executive Summary is intended for the City Council and members of the public interested in an in-depth exploration of the budget. It outlines the process, policies, and important issues of the financial plan for Park City Municipal Corporation. The principal objective of Volume I is to clearly describe the City's budget process, revenues, expenses, and budget requests.

Volume II: Technical Data displays Park City's budget in a report format directly from our database. It includes details on revenues by fund and type of revenue; expenditures by fund, department, and type; organizational charts for the entire entity, and a glossary.

VOLUME I: EXECUTIVE SUMMARY

BUDGET OVERVIEW

Highlights of this year's most significant budget issues, a tentative schedule for Council consideration of those issues, and a high-level synopsis of the proposed budget.

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Park City Municipal
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City Manager's Message

To the Honorable Mayor, City Council, residents, and businesses of Park City:

It is my privilege to announce that the Park City Council has adopted the Fiscal Year (FY) 2024 Adjusted Budget and the FY 2025 Budget. These budgets were prepared using practices recommended by the Governmental Accounting Standards Board (GASB) and the Government Finance Officers Association (GFOA). As required by the Uniform Fiscal Procedures Act for Utah Cities, the budgets are balanced.

The FY25 Budget supports the Council's vision of a well-balanced, locally connected, and high-quality community. We will build on the momentum of a strong FY24 to continue to tackle important community priorities, such as transportation, affordable housing, recreation, community development, neighborhood quality of life, and more.

Stable Revenues Projected for FY25

The economic recovery in the wake of the COVID-19 pandemic led to several years of strong revenue growth, particularly in sales tax revenue. While Park City's economy remains strong, we anticipate this pace of growth to level off in the coming year. For FY25, we project revenue growth of over \$2 million (+4%) over FY24 in the City's General Fund.

Despite General Fund revenue growth stabilizing in FY25, we have sought ways to cover the increasing cost of service delivery without additional tax burdens on Park City's taxpayers. In fact, with the retirement of an older general obligation bond, Park City property taxpayers will realize savings on the PCMC portion of their property tax bill in FY25, equating to approximately -\$68 for the average primary home and -\$125 for a non-primary or business property (a median house in Park City is now ~\$2.3M).

While property and sales taxes are the largest revenue sources for the General Fund, the City's Water Fund relies primarily on fees for services to recover the increasing costs of delivering high-quality water to homes and businesses. While a recent rate study from a third-party consultant supported a 10% water rate increase to generate additional revenue, it also indicated there were several alternatives to generate revenue beyond a rate increase or by reducing costs.

For FY25 and after considerable City Council deliberation, water ratepayers will only see a modest 4.5% increase on their bill. Additional resources from the General Fund and a pending grant were budgeted to supplement the Water Fund in FY25 and ensure we maintain infrastructure and our high levels of customer service. Beginning in FY26, we will begin a graduated 3-year plan to charge City-owned properties a municipal rate for their water usage. This would include a discounted rate structure for the public facilities that receive raw untreated water, such as the Quinns Fields and the Municipal Golf Course. This plan will provide the Water Fund with future revenues without additional and

proportional increases to water rates. Estimated future water rate increases of 4.5% to 3% are planned, subject to many factors, including water sales volumes and inflationary costs.

Maintaining High Levels of Service and Investing in Community Initiatives

In FY25, we have committed to a fiscally responsible budget that maintains core City programs and essential services, provides high levels of customer service to residents and businesses, reinvests in our employees and workforce, and continues to support critical community initiatives and capital projects.

In collaboration with many community partners, we have several exciting capital projects and programs planned for FY25. Below are just a few examples of exciting community initiatives that will make lasting and significant impacts on Park City's future:

- \$15.2 million for a new Community Center and summer camp headquarters in City Park;
- \$7.5 million for aquatic facility upgrades at the PC MARC, including a new leisure pool, lap pool, and spa;
- \$8.5 million toward bus stop improvements, including additional shelters and improvements;
- \$9.4 million for the Homestake roadway and multi-use path and sidewalk improvements;
- \$10 million in targeted funding for multi-use projects that will enhance Council goals of housing, transportation, and community connectivity;
- \$15 million for a Park & Ride near the intersection of S.R. 248 and U.S. 40 to further ease traffic congestion along this corridor;
- \$3.5 million to underground RMP transmission lines leading into the Bonanza Park area;
- \$2.5 million for bike and pedestrian pathway improvements in the Thaynes Canyon/Three Kings area to enhance residents' quality of life;
- \$1 million in additional investments to recruit and retain a strong City workforce;
- \$875,000 to continue to support an affordable childcare scholarship program for local working families;
- \$638,500 for essential nonprofit services administered by an independent public advisory committee; and
- \$75,000 for planning and preparation to host the 2034 Winter Olympics.

These are just a few of the many community initiatives and projects we will undertake in FY25. On behalf of the City's talented and dedicated workforce, we are grateful to the Mayor, Council, and community for the ongoing dedication and support to make Park City a better place to live and work.

Sincerely,

Matthew J. Dias
City Manager
Park City Municipal Corporation

DISTINGUISHED BUDGET AWARD

The Government Finance Officers Association of the United States and Canada (GFOA) presented an award for Distinguished Budget Presentation to Park City Municipal Corporation, Utah, for its annual and biennial budgets for fiscal years beginning in 1991 through 2024.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, operations guide, financial plan, and communication device. We believe our current budget continues to conform to program requirements, and it will be submitted to GFOA to determine its eligibility for another award each cycle.



GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

**Park City Municipal Corporation
Utah**

For the Fiscal Year Beginning

July 01, 2023

A handwritten signature in dark ink that reads "Christopher P. Morill".

Executive Director

BUDGET OVERVIEW

THE BUDGET PROCESS

The budget process is an essential element of the City's financial planning, management, control, and evaluation. It provides an opportunity for the residents paying for governmental services to be heard by their elected representatives.

Department managers work with their teams to submit cost-effective program budgets. Throughout the budget process, Council has many opportunities to consider service-level reductions and corresponding program budget cuts, as well as program funding or program increases not recommended in the proposed FY25 budget.

The budget process links the Council's policies and goals to the city's day-to-day management and operations. These goals are considered when department managers develop their service-level needs to request operating and capital budgets.

The FY25 Budget reflects months of collaborative work with the City Council and numerous City departments. Below is a review of the key steps included in the FY25 Budget process:

- **Revenue Projections:** The Budget Department begins by forecasting the City's expected revenue for the upcoming fiscal year. The forecasting model incorporates local, national, and global economic trends. The model helps project revenues for ongoing operational expenses and capital initiatives and has proven accurate in predicting economic conditions;
- **Department Requests:** Managers, after working with the City Council's priorities and following the Annual Retreat discussions, submit annual budgetary requests outlining any new or additional needs for the upcoming fiscal year;
- **Results Team Review:** An internal committee of employees from across the City, known as the Results Team, reviews and scrutinizes departmental requests and makes recommendations to the City Manager based on alignment with City Council and community goals;
- **Executive Team Refinement:** The Executive Team receives the Results Team's recommendations and holistically reviews to ensure alignment with City Council and community goals; and
- **Council Review, Discussion, and Adoption:** Draft budgetary information is presented to the City Council for review and modification over several months. Following refinements, the tentative and final budgets are adopted in May and June, respectively, as Utah law requires.

Park City's budget development process emphasizes transparency and collaboration and is considerably longer than that of peer communities.

Utah State law requires that the City Manager present a balanced budget to Council. A balanced budget is defined by Utah Code: "The total of the anticipated revenues shall equal the total of appropriated expenditures."¹

¹ [Utah State Code 10-6-110\(2\)](#)

BUDGET OVERVIEW

Per state code, a tentative budget must be submitted to the City Council on or before the first scheduled meeting in May. The council adopts the tentative budget and then begins to make it their own by modifying and amending it. The proposed budget must be available for public inspection during normal business hours after it has been filed with the City Council.

Budgetary control of each fund is managed at the department level. Department managers play an active and important role in controlling the budget. The City Council may amend the budget by motion during the fiscal year; however, increases in overall fund budgets (governmental funds) require a public hearing. Enterprise fund budgets may be increased by the City Council without a public hearing. Expenditures may not legally exceed appropriations at the overall department level.



CITY'S LONG-TERM BUDGET STRATEGIES

Each year, the budget department works with the City Manager to establish revenue and expense projections based on long-range historical trends. As the economic environment of a resort economy ebbs and flows, the long-term budget outlook is intended to act as a long-range measure and reference for future financial decisions.

While utilizing near-term, high-frequency projections is a critical part of the City's budget process, staff also generates long-term projections for revenue combined with hypothetical scenarios of expense growth. Sales tax revenue growth has stabilized since the post-COVID bump. Yet, staff uses knowledge of past growth rates to project future long-term revenue trends.

Any long-term future projection is subject to a high amount of uncertainty. However, such projections are still beneficial when considering possible future states of the world and how to manage variable outcomes. Staff continues to manage the budgeting process in a dynamic way, finding capabilities to institute expense controls when necessary and adding resources when possible. Staff anticipates a positive future economic outlook for the City.

Below are the City's Long-Term Budget Strategies for crafting the City Manager's Recommended Budget:

- A. Budget draws upon Council input and long-term staff revenue and expense projections as a guide
 - Priority-driven operating budget based upon Council's critical and top priorities, goals, objectives, and desired outcomes
- B. The budget proposal is initially developed by several budget committees made up of cross-departmental staff:
 - Committees include Results Team, CIP Committee, and any other ad hoc committees needed for unique circumstances
 - Results Team will make recommendations by considering program scores, department manager's request, established need, available resources, and performance measures
- C. All operating and capital budget requests should be considered during the budget process
- D. Any General Fund budget surplus can be flexibly deployed for personnel, operating, and/or capital projects

BUDGET OVERVIEW

REVENUE AND EXPENDITURE SUMMARY

General Fund Revenues

For FY25, the Budget Department projects revenue growth of at least \$2M over the FY24 projected revenues in the City's General Fund. This is driven by continued growth in tourism and visitation reflected in sales taxes and stability in property taxes as Park City residents, businesses, and visitors thrive.

General Fund Revenue Summary - FY24 & FY25							
Revenue	FY19 Actual	FY20 Actual	FY21 Actual	FY22 Actual	FY23 Actual	FY24 Proj	FY25 Budget
Property Taxes	\$11,299,738	\$11,318,264	\$13,008,978	\$13,109,913	\$12,458,061	\$13,080,965	\$14,141,021
Sales Tax	\$12,127,622	\$7,410,281	\$14,116,007	\$16,465,025	\$19,383,825	\$19,953,016	\$20,439,133
Franchise Tax	\$3,230,881	\$3,161,759	\$3,253,431	\$3,526,041	\$4,368,710	\$4,560,330	\$4,782,816
Planning, Building and Engineering Fees	\$3,314,742	\$5,280,540	\$3,048,639	\$4,138,054	\$5,141,867	\$5,839,319	\$6,449,807
Recreation	\$1,944,730	\$1,800,402	\$2,319,273	\$2,715,675	\$2,705,477	\$2,714,562	\$2,863,434
Licenses	\$444,304	\$368,301	\$305,854	\$335,232	\$448,438	\$452,436	\$464,017
Ice Revenue	\$828,397	\$691,828	\$634,725	\$850,024	\$945,775	\$1,090,747	\$1,276,867
Intergovernmental Revenue	\$174,302	\$86,525	\$130,612	\$137,010	\$149,528	\$138,275	\$123,706
Fees/Other	\$1,738,688	\$1,688,457	\$3,701,886	\$1,475,666	\$2,601,752	\$2,801,753	\$2,042,402
Interfund Transfers	\$2,673,664	\$2,724,847	\$2,724,847	\$2,950,291	\$3,430,983	\$4,011,403	\$4,197,778
Total	\$37,777,068	\$34,531,204	\$43,244,251	\$45,702,930	\$51,634,416	\$54,642,806	\$56,780,981

Sales Tax is the largest revenue stream for the City's General Fund. Beginning in FY21, the City's budget team assembled a sales tax model based on statistical techniques and includes over 70 model features. Staff projects an increase of ~\$500,000 in General Fund sales tax—from a projected \$19.9M in FY24 to \$20.4M in FY25

Tax Projection Detail

Park City receives multiple forms of tax, fee, and service-generated revenue in its General Fund every year. Of these, sales taxes are the most directly exposed to consumer discretionary spending and are, therefore, subject to the most uncertainty.

Further details on projection assumptions by individual revenue stream are listed below:

- Current revenue projection estimates assume:
 - **Property Tax:** Property taxes assume base revenue of \$12M from FY24. From this base, we project incremental new growth of approximately \$850,000.
 - **Sales Tax:** Based on PCMC's statistical sales tax model.
 - **Franchise Tax:** Modeled as a log-transformed function of time, this model was selected as we assume tapering demand for telecommunications services as new demand and new telecom services may hit saturation points.
 - **Licenses:** Assumes linear trend growth in line with historical averages.
 - **BP&E Fees:** Assumes linear trend growth in line with historical averages.
 - **Recreation:** Assumes linear trend growth in line with historical averages.
 - **Other Revenue:** Assumes linear trend growth in line with historical averages.
 - **Ice:** Assumes linear trend growth in line with historical averages.
 - **Interfund Transfers:** 6% increase over FY24, based on the projected costs of administrative services provided to other funds (Water, Stormwater, Parking, Golf, & Transportation).
 - **Intergovernmental Revenues:** Assumes linear trend growth in line with historical averages.

BUDGET OVERVIEW

Expenditure Summary

Expenditure Summary - All Funds							
	Actuals FY 2021	Actuals FY 2022	Actuals FY 2023	YTD Actuals FY 2024	Original Budget FY 2024	Adjusted Budget FY 2024	Original Budget FY 2025
Personnel	\$37,530,863	\$41,409,399	\$50,290,017	\$51,152,267	\$56,060,298	\$56,217,999	\$61,521,762
Mat, Suppls, Services	\$22,851,721	\$22,169,453	\$25,774,813	\$22,863,495	\$31,485,557	\$32,200,057	\$33,132,685
Capital Outlay	\$429,591	\$526,103	\$853,785	\$919,875	\$1,172,832	\$1,291,658	\$818,127
Contingency	\$172,741	\$24,600	\$0	\$60,000	\$300,000	\$300,000	\$300,000
TOTAL	\$ 60,984,916	\$ 64,129,555	\$ 76,918,615		\$ 89,018,687	\$ 90,009,714	\$ 95,772,574
Capital	\$61,354,362	\$51,495,991	\$51,092,396	\$33,147,882	\$80,950,734	\$172,701,436	\$84,053,629
Debt Service	\$19,373,212	\$20,557,556	\$20,260,179	\$19,668,932	\$25,857,617	\$26,404,663	\$24,800,480
Interfund Transfer	\$19,689,126	\$23,094,790	\$23,504,884	\$20,129,508	\$21,181,296	\$23,672,793	\$21,152,180
Ending Balance	\$128,955,482	\$167,922,695	\$230,280,047	\$0	\$76,340,418	\$106,364,588	\$69,399,758
TOTAL	\$ 229,372,182	\$ 263,071,032	\$ 325,137,506		\$ 204,330,065	\$ 329,143,480	\$ 199,406,047
COMBINED TOTAL	\$ 290,357,098	\$ 327,200,587	\$ 402,056,121	\$ -	\$ 293,348,752	\$ 419,153,194	\$ 295,178,621

The FY24 Adjusted Budget, which is an attempt to “close out” the existing budgetary aspects of the fiscal year, included minor departmental adjustments, roll forward of grant funds, and grant recognition in previously approved capital projects.

The economic recovery in the wake of the COVID-19 pandemic led to several strong years of increased revenue growth, particularly in sales tax revenue. While Park City’s economy remains strong, we’ve already observed that “higher than normal” revenue growth is leveling off in FY24. For FY25, we project remaining revenue growth of over \$2M (4%) over FY24 in the City’s General Fund.



BUDGET OVERVIEW

OPERATING BUDGET HIGHLIGHTS

FY25 Operating Budget: Prioritizing People, Existing Services, and Focus on Strategic Initiatives.

This year's operating budget prioritizes four key areas:

1. **Maintaining Core Programs:** The budget ensures the continuation of essential city services relied upon by residents daily;
2. **High Levels of Service:** We remain committed to delivering excellent customer service and accountability across all departments;
3. **Investing in Our Workforce:** Recognizing the importance of employees, the budget implements most of the recommendations from a third-party (NFP) compensation study; and
4. **Refocus on Community Initiatives:** Refocusing internal resources over time to pursue complex community initiatives. These include Clark Ranch Public-Private Partnership (P3), Senior Center P3, 5-acre site in Bonanza, Gordo P3, Recreation P3, Main Street Area Planning, RMP Undergrounding and Relocation, Recreate SR-248, potential City Hall relocation, 2034 Olympic Readiness, and much more.

Unlike the last few years, we did not recommend many new positions, programs, or initiatives. Instead, we focused on accommodating the existing needs of departments to keep pace with inflationary increases, maintaining high customer service standards, and focusing on moving critical projects forward.

FY25 Operating Budget Requests (General Fund)	
New Material, Services & Supplies Requests	\$ 300,950
Same Level of Service Requests	\$ 250,641
New Personnel Requests	\$ 172,824
One-Time Expenses	\$ 366,800
Contractual Obligations (mandatory)	\$ 145,323

BUDGET OVERVIEW

CAPITAL BUDGET HIGHLIGHTS

The capital project budget is spread throughout various Funds. The General Fund does not contain any capital budget but does contribute to the Capital Improvement Fund through an annual transfer of funds (\$5.5M for FY25).

The rest of the capital budget is broken out through different funds: Capital Improvement, Water, Transportation, and RDA. Below is a list of notable projects included within the FY25 budget:

- \$5.2 million for a new Community Center and summer camp headquarters in City Park;
- \$7.5 million for aquatic facility upgrades at the PC MARC, including a new leisure pool, lap pool, and spa;
- \$8.5 million toward bus stop improvements, including additional shelters and ADA improvements;
- \$9.4 million for the Homestake roadway and multi-use path and sidewalk improvements;
- \$10 million in targeted funding for multi-use community projects with affordable housing;
- \$15 million for a Park & Ride near the intersection of S.R. 248 and U.S. 40 to further ease traffic congestion along this corridor;
- \$3.5 million to underground Rocky Mountain Power transmission lines leading into the Bonanza Park area; and
- \$2.5 million for bike and pedestrian pathway improvements in the Thaynes Canyon/Three Kings area to enhance residents' quality of life.



CHANGES BETWEEN THE TENTATIVE AND FINAL BUDGET

Each year, during the budget process, the Budget team makes final adjustments under the direction of the City Manager and the Council. These changes reflect the difference between the Final Budget and what Council adopted as part of the Tentative Budget. In most cases, these are technical adjustments that more accurately reflect the projected expenses within a capital project, interfund transfer, or debt transaction.

Changes and additional requests to the FY25 Tentative Operating Budget

These represent proposed changes to the Tentative Budget, adopted on [May 2, 2024](#):

- **Library** – Restored full program budget due to a technical error in the budget database;
- **Communications** – Reduced budget by \$3,000 for FY25 camera lens request, which will now be purchased in FY24;
- **Arts & Culture** – Zeroed out personnel budget of \$163,000 until the funds are necessary for near-term expenditures (this had been a holding allocation in the event that additional staff needs arose mid-fiscal year and Council could act quickly without opening the budget);
- **Childcare** – Adjusted the budget to reflect a \$150,000 donation from Park City Foundation to administrative services and subtract YTD expenditures. The new FY25 budget is \$825,000;
- **Planning Department** – The Boards & Commission budget was increased by \$30,000 to reflect new per diem amounts for boards/public bodies;
- **P.O. Box Reimbursement Program** – This program was created in FY21 to reimburse Park City residents for the annual cost of a standard-sized post office box rental where postal service delivery is not offered due to the City's historic district codes or maintenance needs (Old Town). Expenses are determined by the number of requests received. In FY24, the budget was \$25,000. Year-to-date reimbursement requests are now over \$36,000. Increase of \$15,000 for FY25, bringing the total budget to \$40,000;
- **Building Department** – Consolidated Demolition Permits and Design Fee to Building Permits revenue;
- **Building Maintenance and the MARC** – Reallocated \$4,800 from Building Maintenance to MARC part-time personnel to help offset labor costs for extended shifts at the MARC that were previously covered under a contract with Peak Security;
- **Housing** – Removed duplicated rent revenue from the General Fund budget; the rent is now deposited into the capital fund under miscellaneous revenues;
- **Special Event Revenue**- Decreased rental, public safety, and public works; revenues will better align with actual special events planned for FY25;
- **Parking Department**- Reduced Meter Revenue to \$3M from \$3.8M to align the budget to current economic trends; and

BUDGET OVERVIEW

- **Transit-** added \$300,000 in revenue to Regional Transit Services received from Park City Mountain Resort and Deer Valley Resort.

Part-time Pay Plan

Aligning part-time pay with full-time rates ensures a fair and consistent compensation structure across all employee types. We seek the following part-time pay salary increases to continue attracting and retaining qualified staff for numerous critical customer service positions:

- Recreation - \$41,160
- PC MARC - \$106,400
- Tennis - \$15,960
- Library - \$24,476
- Ice Arena Front Desk - \$5,000
- Ice Arena Scorekeepers - \$4,500

Changes and additional requests to the FY25 Tentative Capital Budget

These represent proposed changes to the Tentative Budget, adopted on [May 2, 2024](#):

- **031-39110 Donations Revenue** – Updated revenue to +\$600 to better reflect the expected budget from \$600,000 that was written in error;
- **CP0540 Snow Creek Crossing** – Reduced total project budget to \$13M, and we will reassess the budget once a project plan is finalized or considered. The amount will not change, nor will resources be expended without Council approval;
- **CP0092 Open Space Improvements** – Updated project to reflect previously approved \$100,000 yearly budget to support ongoing projects for the improvement of Park City's open space parcels; and
- **CP0041 Trails Master Plan Implementation** – Updated to reflect the previously approved \$50,000 yearly budget to support ongoing trails projects.

Interfund Transfer (IFT)

Interfund Transfers are resources we transfer between funds for a variety of reasons. For example, Administrative IFTs reimburse multiple support departments for services provided to other funds or functions of the municipality. We estimate IFT expenses at the beginning of the budget cycle and reevaluate regularly to maintain accuracy. Between presenting the Tentative and Final budget, we often have better information and data that allow us to budget IFTs more accurately. These include:

- Increase of \$186,375 for the Administrative Interfund Transfer (Admin IFT) from other funds at the City into the General Fund based on calculated cost estimates; and
- Increase of \$47,298 for the Self-Insurance Interfund Transfer to account for insurance changes and potential premium increases.

BUDGET OVERVIEW

FY24 Budget Adjustments

End-of-year budget adjustments are often necessary as we approach the end of the fiscal year to align budgets with actual spending. These adjustments can address revenue recognition for a specific event or program, acceptance of grants and donations, modified spending schedules, or unexpected cost increases.

Special Events – Increased Special Events by \$10,000 to reflect the contribution from Park City Chamber for the Sundance 40th anniversary celebration held during the Sundance Film Festival.

Sundance Film Festival Mitigation – Increased budget by \$45,000 for FY24 inflationary contract clause.

Trails & Open Space – Increased budget by \$29,000 for FY24 contribution from the Park City Chamber.

Police – When Human Resources began using ADP as our payroll services provider in late 2018, the reporting for earnings on lump merits was set up incorrectly for the Utah Retirement System (URS) for Public Safety employees. Upon discovering this error in FY24, HR did a five-year lookback on all lump merits paid to Public Safety and appropriately adjusted our URS reporting. The additional \$113,701 was paid to URS in January 2024.

Dispatch Services – Increased the budget by \$72,000 to align with the actual cost of the FY24 contract for dispatch services provided by PCMC by Summit County.

Building Maintenance – Added \$48,395 for a vehicle budgeted in FY23 but not received until FY24.

Water Fund – By using Impact Fees to make debt payments, budgeted up Water Impact Fee principal by \$1.2M and interest by \$1M, then reduced Water Service Fees principal and interest by corresponding amounts.

MARC and Recreation – Based on inflationary costs, same-level-of-service impacts, and competitive wages, the FY24 Recreation and MARC budgets need adjustments before the summer season gets underway. To compete with local businesses and other public entities, including those in recreation, the part-time and seasonal budget saw a significant increase from FY23, and we are now proposing for the remainder of FY24. The increased pay rates proved substantially beneficial as we were able to attract the needed hiring pool and retain the majority of staff for a full summer season:

- Summer camps: 13% increase to starting pay
- Aquatics 20% increase to starting pay
- Group Fitness 11% increase to starting pay

Below is the breakdown of the adjustments requested for the MARC and Recreation:

- Recreation Budget \$17,000
 - Part-Time Personnel Budget - \$14,000

BUDGET OVERVIEW

- Rec Programs- Camps/Clinics - \$3,000
- MARC Budget \$49,000
 - Part-Time Personnel Budget: \$30,000
 - Bank Charges: \$16,000
 - Department Supplies: \$3,000

Business Improvement District – Removed revenue because we no longer have this district due to changes in Utah Law.

Transportation Fund – As discussed in the [November 02, 2023](#) City Council Meeting, \$300,000 was added to the Transportation Operations budget for Richardson Flat Express bus service to the resorts. Each resort contributed \$150,000 as an offset to this expense.

FY24 Capital Projects

- **CP0332 Library Technology Equipment Replacement** - Received \$95,572 from the Summit County Restaurant Tax Grant Award;
- **CP0041 Trails Master Plan Implementation** - Received a \$392,000 Summit County RAP Grant for Trails;
- **CP0203 China Bridge Event Parking** - Increased project fund by \$176,000 based on earnings received from parking event revenue for the fiscal year; and
- **CP0316 Transit Facility Capital Renewal Account** – Increased budget by \$240,000 for the purchase of Carriage House transit employee housing.

FY24 Grants and Rollover Funds

Departments apply for various grants throughout the year to help offset costs and the tax burden on PC residents and businesses. If PCMC is awarded a grant, an adjustment is needed to increase the related expense and revenue account to recognize the award and maintain auditing standards. These include:

- **Library** – \$95,572 through the Summit County Restaurant Tax Grant for technology upgrades to the Santy Auditorium;
- **Historic Preservation** – \$200,000 through the Summit County Restaurant Tax Grant for restoration of the Silver King Mine Headframe;
- **Trails & Open Space** – \$391,658 total through the Summit County RAP Tax Grant for Rail Trail bridges and mowing/mulcher equipment;
- **Parks & Fields** – \$42,570 through the Summit County RAP Tax Grant for a robotic field painter; and
- **Police** - \$30,000 from various state and federal grants for body-worn cameras, radio equipment, and mental health services for sworn personnel and their families.

Budget Policies and Objectives

On [May 23, 2024](#), the Budget Team presented proposed changes to Chapter 6 of the Budget Policies and Objectives as part of the revamp of the Public Service Contract process. The most significant policy change was to replace the existing Service Contract

BUDGET OVERVIEW

Subcommittee with the Nonprofit Services Advisory Committee to advise the Council on funding recommendations.

FY25 Fee Schedule Changes

On [April 11, 2024](#), the Budget Team presented the proposed FY25 Fee Schedule to Council. We amended Sections 8.2 and 9.2 to specify a 70% cost recovery goal for the Ice Arena, which the Council noted is the same goal as the Recreation Department and the PC MARC.

Since the April 11 Council meeting, the following additional fee schedule changes have been proposed (see [Link](#)):

- **Section 2, Utility Fees:** Increased Monthly Water Metered Services and Storm Water Fees by 4.5%.
- **(New) Sec. 2.5.2: New Meter Reinspection Fee**
 - A reinspection fee of \$150 was added for new water connections to cover the cost of repeated site visits. The first inspection will continue to be included in the price of a new meter.
- **Sec. 8.9: Miners Hospital Community Center Fees**
 - Specifies that all fees are due no less than two weeks in advance of the rental;
 - Requires a cleaning fee on all rentals; increases the cleaning fee from \$50 to \$65 to account for rising costs; and
 - All rentals require a \$500 damage deposit, which is fully refundable if the space is left in satisfactory condition.



BUDGET CALENDAR

April 11, 2024

Work Session

- Capital projects budget review
- Proposed fee schedule changes

April 25, 2024

Work Session

- Operating budget overview

May 2, 2024

Regular Meeting

- Presentation of the tentative budget
- Budget overview and timeline
- Revenue/expenditure summary
- Benefits – pay plan/health insurance
- City Council compensation
- Public input on the tentative budget
- Adoption of the tentative budget by ordinance
- Set calendar date for public hearing on the final budget (June 20, 2024)

June 6, 2024

Work Session

- Miscellaneous Budget Items
- Budget Policies
- Outstanding Budget Issues

Regular Meeting

- Set public hearings for elected and statutory officer compensation and executive municipal officer compensation

June 20, 2024

Regular Meeting

- Public hearing on municipal executive officer compensation
- Public hearing on statutory and elected officer compensation
- Adoption of statutory and elected officer compensation ordinance
- Public hearing on the city fee schedule
- Adoption of the city fee schedule by resolution

Regular Meeting

- Public hearing on the final budget
- Adoption of the final budget by ordinance

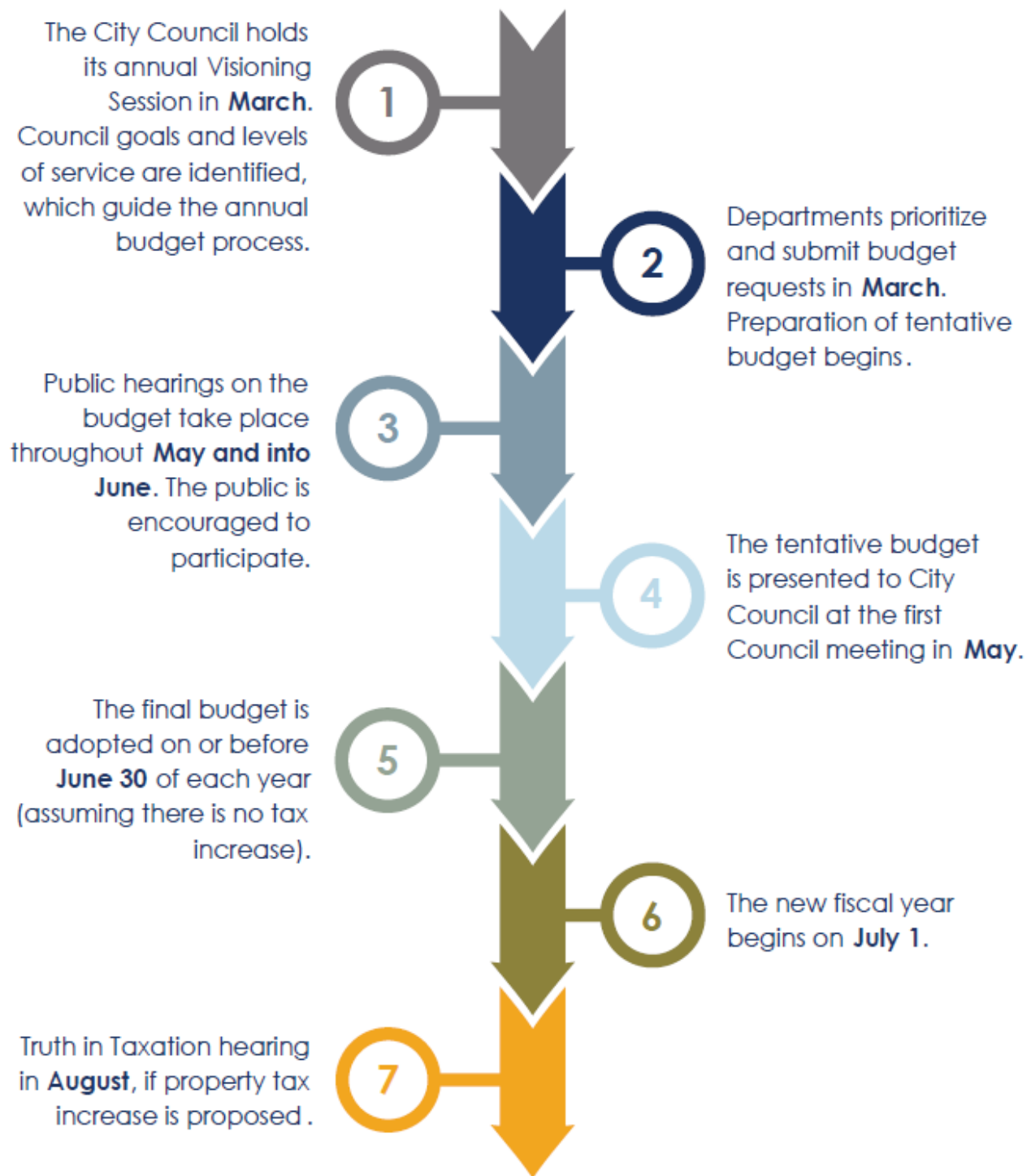
Redevelopment Agency Meeting

- Public hearing on the RDA budgets
- Adoption of the RDA budgets by resolution

Municipal Building Authority Meeting

- Public hearing on the MBA budget
- Adoption of the MBA budget by resolution

BUDGET PROCESS TIMELINE



BUDGET OVERVIEW

BUDGET SUMMARIES

Expenditure Summary by Fund and Major Object (FY 2024 Adjusted Budget)

Description	Personnel FY 2024	Mat, Supplies, Services FY 2024	Capital FY 2024	Debt Service FY 2024	Contingency FY 2024	Sub - Total FY 2024	Interfund Transfer FY 2024	Ending Balance FY 2024	Total FY 2024
Park City Municipal Corporation									
011 GENERAL FUND	\$34,015,611	\$14,500,987	\$865,207	\$0	\$300,000	\$49,681,805	\$4,131,457	\$10,285,124	\$64,098,386
012 QUINNS RECREATION COMPLEX	\$1,178,283	\$416,387	\$1,000	\$0	\$0	\$1,595,670	\$0	\$-872,814	\$722,856
021 POLICE SPECIAL REVENUE FUND	\$0	\$0	\$35,773	\$0	\$0	\$35,773	\$0	\$0	\$35,773
022 DRUG CONFISCATIONS	\$0	\$0	\$23,168	\$0	\$0	\$23,168	\$0	\$0	\$23,168
031 CAPITAL IMPROVEMENT FUND	\$0	\$0	\$79,323,054	\$0	\$0	\$79,323,054	\$4,174,476	\$36,035,290	\$119,532,820
038 EQUIPMENT REPLACEMENT CIP	\$0	\$0	\$4,254,187	\$0	\$0	\$4,254,187	\$0	\$59,362	\$4,313,549
051 WATER FUND	\$4,934,076	\$6,134,695	\$33,424,700	\$9,403,863	\$0	\$53,897,334	\$2,584,649	\$1,825,496	\$58,307,479
052 STORM WATER FUND	\$662,651	\$297,652	\$2,529,417	\$0	\$0	\$3,489,720	\$173,153	\$1,427,317	\$5,090,190
055 GOLF COURSE FUND	\$1,110,825	\$687,145	\$524,438	\$0	\$0	\$2,322,408	\$186,195	\$1,573,712	\$4,082,315
057 TRANSPORTATION & PARKING FUND	\$11,741,329	\$3,955,202	\$48,757,045	\$0	\$0	\$64,453,576	\$3,742,831	\$16,549,695	\$84,746,102
058 PARKING FUND	\$1,272,238	\$752,500	\$720,760	\$0	\$0	\$2,745,498	\$131,963	\$1,997,448	\$4,874,909
062 FLEET SERVICES FUND	\$1,302,988	\$1,845,050	\$6,205	\$0	\$0	\$3,154,243	\$0	\$1,127,644	\$4,281,887
064 SELF INSURANCE FUND	\$0	\$2,498,329	\$0	\$0	\$0	\$2,498,329	\$0	\$2,296,281	\$4,794,610
070 SALES TAX REV BOND - DEBT SVS FUND	\$0	\$0	\$0	\$7,516,862	\$0	\$7,516,862	\$2,666,697	\$23,208,507	\$33,392,066
071 DEBT SERVICE FUND	\$0	\$0	\$0	\$9,483,938	\$0	\$9,483,938	\$0	\$1,642,633	\$11,126,571
Total Park City Municipal Corporation	\$56,218,000	\$31,087,948	\$170,464,953	\$26,404,663	\$300,000	\$284,475,564	\$17,791,421	\$97,155,695	\$399,422,680
Park City Redevelopment Agency									
023 LOWER PARK AVE RDA SPECIAL REVENUE FUND	\$0	\$657,109	\$0	\$0	\$0	\$657,109	\$3,092,532	\$3,290,675	\$7,040,316
024 MAIN STREET RDA SPECIAL REVENUE FUND	\$0	\$455,000	\$0	\$0	\$0	\$455,000	\$0	\$738,556	\$1,193,556
033 REDEVELOPMENT AGENCY-LOWER PRK	\$0	\$0	\$3,026,828	\$0	\$0	\$3,026,828	\$2,790,840	\$2,712,014	\$8,529,682
034 REDEVELOPMENT AGENCY-MAIN ST	\$0	\$0	\$501,313	\$0	\$0	\$501,313	\$0	\$1,639,789	\$2,141,102
Total Park City Redevelopment Agency	\$0	\$1,112,109	\$3,528,141	\$0	\$0	\$4,640,250	\$5,883,372	\$8,381,034	\$18,904,656
Municipal Building Authority									
035 BUILDING AUTHORITY	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$825,859	\$825,859
Total Municipal Building Authority	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$825,859	\$825,859
Park City Housing Authority									
Total Park City Housing Authority									
TOTAL	\$56,218,000	\$32,200,057	\$173,993,094	\$26,404,663	\$300,000	\$289,115,814	\$23,674,793	\$106,362,588	\$419,153,195

BUDGET OVERVIEW

Expenditure Summary by Fund and Major Object (FY 2025 Original Budget)

Description	Personnel FY 2025	Mat, Supplies, Services FY 2025	Capital FY 2025	Debt Service FY 2025	Contingency FY 2025	Sub - Total FY 2025	Interfund Transfer FY 2025	Ending Balance FY 2025	Total FY 2025
Park City Municipal Corporation									
011 GENERAL FUND	\$36,971,577	\$14,170,976	\$468,117	\$0	\$300,000	\$51,910,670	\$4,129,524	\$9,736,869	\$65,777,063
012 QUINNS RECREATION COMPLEX	\$1,329,372	\$432,633	\$1,000	\$0	\$0	\$1,763,005	\$0	\$-1,346,777	\$416,228
021 POLICE SPECIAL REVENUE FUND	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
022 DRUG CONFISCATIONS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$11,035	\$11,035
031 CAPITAL IMPROVEMENT FUND	\$0	\$0	\$49,605,794	\$0	\$0	\$49,605,794	\$4,174,675	\$5,695,414	\$59,475,883
038 EQUIPMENT REPLACEMENT CIP	\$0	\$0	\$1,963,000	\$0	\$0	\$1,963,000	\$0	\$131,962	\$2,094,962
051 WATER FUND	\$5,381,342	\$6,895,386	\$5,326,295	\$9,400,688	\$0	\$27,003,711	\$2,637,521	\$319,407	\$29,960,639
052 STORM WATER FUND	\$855,316	\$299,830	\$1,238,600	\$0	\$0	\$2,393,746	\$180,648	\$1,177,581	\$3,751,975
055 GOLF COURSE FUND	\$1,335,875	\$680,725	\$576,641	\$0	\$0	\$2,593,241	\$209,504	\$1,036,586	\$3,839,331
057 TRANSPORTATION & PARKING FUND	\$12,581,115	\$3,699,110	\$25,461,104	\$0	\$0	\$41,741,329	\$3,756,653	\$6,861,302	\$52,359,284
058 PARKING FUND	\$1,453,962	\$753,800	\$80,000	\$0	\$0	\$2,287,762	\$186,533	\$3,044,300	\$5,518,595
062 FLEET SERVICES FUND	\$1,613,204	\$2,399,450	\$6,205	\$0	\$0	\$4,018,859	\$0	\$289,585	\$4,308,444
064 SELF INSURANCE FUND	\$0	\$2,557,952	\$0	\$0	\$0	\$2,557,952	\$0	\$2,099,534	\$4,657,486
070 SALES TAX REV BOND - DEBT SVS FUND	\$0	\$0	\$0	\$6,969,266	\$0	\$6,969,266	\$0	\$24,482,916	\$31,452,182
071 DEBT SERVICE FUND	\$0	\$0	\$0	\$8,430,526	\$0	\$8,430,526	\$0	\$4,879,411	\$13,309,937
Total Park City Municipal Corporation	\$61,521,762	\$31,889,862	\$84,726,756	\$24,800,480	\$300,000	\$203,238,860	\$15,275,058	\$58,419,125	\$276,933,043
Park City Redevelopment Agency									
023 LOWER PARK AVE RDA SPECIAL REVENUE FUND	\$0	\$787,823	\$0	\$0	\$0	\$787,823	\$3,092,532	\$4,713,154	\$8,593,509
024 MAIN STREET RDA SPECIAL REVENUE FUND	\$0	\$455,000	\$0	\$0	\$0	\$455,000	\$0	\$338,875	\$793,875
033 REDEVELOPMENT AGENCY-LOWER PRK	\$0	\$0	\$145,000	\$0	\$0	\$145,000	\$2,784,590	\$3,011,956	\$5,941,546
034 REDEVELOPMENT AGENCY-MAIN ST	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,733,789	\$1,733,789
Total Park City Redevelopment Agency	\$0	\$1,242,823	\$145,000	\$0	\$0	\$1,387,823	\$5,877,122	\$9,797,774	\$17,062,719
Municipal Building Authority									
035 BUILDING AUTHORITY	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,180,859	\$1,180,859
Total Municipal Building Authority	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,180,859	\$1,180,859
Park City Housing Authority									
Total Park City Housing Authority									
TOTAL	\$61,521,762	\$33,132,685	\$84,871,756	\$24,800,480	\$300,000	\$204,626,683	\$21,152,180	\$69,397,758	\$295,176,621

BUDGET OVERVIEW

Change in Fund Balance

Fund	Actuals FY 2021	Actuals FY 2022	Actuals FY 2023	Ori Budget FY 2024	Adjusted FY 2024	Var \$ FY23 v FY24 Adj Bud	Var % FY23 v FY24	Ori Budget FY 2025	Var \$ FY24 v FY25 Ori Bud	Var % FY24 v FY25
Park City Municipal Corporation										
011 GENERAL FUND	\$13,600,569	\$14,584,589	\$15,183,108	\$8,466,782	\$10,618,665	\$-4,564,443	-30%	\$11,042,969	\$424,304	4%
012 QUINNS RECREATION COMPLEX	\$0	\$0	\$0	\$0	\$-851,814	\$-851,814		\$-1,316,097	\$-464,283	55%
021 POLICE SPECIAL REVENUE FUND	\$35,773	\$35,773	\$35,773	\$0	\$35,773			\$35,773		
022 DRUG CONFISCATIONS	\$23,168	\$23,168	\$23,168	\$749	\$23,168			\$34,203	\$11,035	48%
031 CAPITAL IMPROVEMENT FUND	\$66,506,424	\$82,329,107	\$96,577,328	\$14,475,792	\$36,832,341	\$-59,744,987	-62%	\$12,059,851	\$-24,772,490	-67%
038 EQUIPMENT REPLACEMENT CIP	\$2,666,494	\$2,419,955	\$2,427,949	\$9,333	\$59,362	\$-2,368,587	-98%	\$30,962	\$-28,400	-48%
051 WATER FUND	\$-15,937,392	\$-10,575,595	\$28,146,222	\$15,208,046	\$154,016	\$-27,992,206	-99%	\$1,143,091	\$989,075	642%
052 STORM WATER FUND	\$2,374,081	\$3,106,148	\$2,942,190	\$1,650,876	\$1,426,567	\$-1,515,623	-52%	\$1,183,080	\$-243,487	-17%
055 GOLF COURSE FUND	\$2,182,110	\$2,807,041	\$2,122,432	\$280,208	\$1,196,734	\$-925,698	-44%	\$691,793	\$-504,941	-42%
057 TRANSPORTATION & PARKING FUND	\$20,683,401	\$33,005,887	\$39,409,102	\$6,648,108	\$16,704,305	\$-22,704,797	-58%	\$2,813,084	\$-13,891,221	-83%
058 PARKING FUND	\$13,900	\$887,427	\$1,879,829	\$1,640,930	\$2,005,448	\$125,619	7%	\$3,878,572	\$1,873,124	93%
062 FLEET SERVICES FUND	\$1,376,759	\$1,900,204	\$1,101,087	\$2,400,034	\$1,300,844	\$199,757	18%	\$635,985	\$-664,859	-51%
064 SELF INSURANCE FUND	\$972,015	\$1,297,178	\$2,397,165	\$1,152,335	\$2,520,781	\$123,616	5%	\$2,717,740	\$196,959	8%
070 SALES TAX REV BOND - DEBT SVS FUND	\$26,283,977	\$26,404,276	\$26,426,750	\$25,429,789	\$23,208,507	\$-3,218,243	-12%	\$24,482,916	\$1,274,409	5%
071 DEBT SERVICE FUND	\$1,635,448	\$1,645,801	\$1,648,133	\$1,645,801	\$1,642,633	\$-5,500	0%	\$4,879,411	\$3,236,778	197%
Total Park City Municipal Corporation	\$122,416,727	\$159,870,959	\$220,320,236	\$71,419,377	\$96,877,330	\$-123,442,906	-424%	\$64,313,333	\$-32,563,997	743%
Park City Redevelopment Agency										
023 LOWER PARK AVE RDA SPECIAL REVENUE FUND	\$1,061,151	\$1,262,193	\$2,654,316	\$2,241,397	\$3,290,675	\$636,359	24%	\$5,413,154	\$2,122,479	64%
024 MAIN STREET RDA SPECIAL REVENUE FUND	\$1,130,151	\$1,460,076	\$1,138,237	\$182,714	\$738,556	\$-399,681	-35%	\$338,875	\$-399,681	-54%
033 REDEVELOPMENT AGENCY-LOWER PRK	\$3,004,807	\$3,281,547	\$3,649,297	\$623,981	\$2,712,014	\$-937,283	-26%	\$3,011,956	\$299,942	11%
034 REDEVELOPMENT AGENCY-MAIN ST	\$891,332	\$1,594,504	\$2,047,102	\$1,419,533	\$1,639,789	\$-407,313	-20%	\$1,733,789	\$94,000	6%
Total Park City Redevelopment Agency	\$6,087,441	\$7,598,320	\$9,488,952	\$4,467,625	\$8,381,034	\$-1,107,918	-57%	\$10,497,774	\$2,116,740	27%
Municipal Building Authority										
035 BUILDING AUTHORITY	\$451,314	\$453,416	\$470,859	\$453,416	\$825,859	\$355,000	75%	\$1,180,859	\$355,000	43%
Total Municipal Building Authority	\$451,314	\$453,416	\$470,859	\$453,416	\$825,859	\$355,000	75%	\$1,180,859	\$355,000	43%

BUDGET OVERVIEW

Revenues – All Funds Combined

Revenue	Actual FY 2020	Actual FY 2021	Actual FY 2022	Actual FY 2023	YTD Actual FY 2024	Original FY 2024	Adjusted FY 2024	Original FY 2025
RESOURCES								
Property Taxes	\$25,486,395	\$28,380,276	\$27,864,213	\$26,358,146	\$27,487,904	\$26,851,671	\$26,851,671	\$30,959,830
Sales Tax	\$30,409,928	\$33,614,011	\$49,056,806	\$51,529,732	\$45,236,720	\$50,514,710	\$50,514,710	\$52,872,621
Franchise Tax	\$3,161,759	\$3,253,431	\$3,526,041	\$4,368,710	\$3,506,666	\$3,591,845	\$3,591,845	\$4,782,816
Licenses	\$1,315,865	\$1,213,639	\$1,251,664	\$1,422,301	\$1,473,690	\$1,394,816	\$1,394,816	\$1,491,838
Planning Building & Engineering Fees	\$7,513,747	\$5,005,364	\$5,683,951	\$6,631,063	\$6,350,000	\$5,307,649	\$5,307,649	\$7,740,327
Special Event Fees	\$178,672	\$8,081	\$216,481	\$214,229	\$205,509	\$322,924	\$322,924	\$232,607
Federal Revenue	\$5,698,041	\$11,071,350	\$5,819,607	\$18,340,954	\$1,475,667	\$21,791,659	\$15,819,628	\$14,121,660
State Revenue	\$818,625	\$527,368	\$786,591	\$485,817	\$666,301	\$130,257	\$130,257	\$618,052
County/SP District Revenue	\$3,888,378	\$1,171,385	\$2,034,782	\$382,160	\$3,812,773	\$71,827	\$11,183,030	\$1,746,139
Water Charges for Services	\$19,944,310	\$22,597,344	\$21,922,162	\$22,538,675	\$22,626,130	\$24,487,920	\$26,020,455	\$27,663,316
Transit Charges for Services	\$5,286,336	\$2,455,909	\$4,066,593	\$33,379	\$313,392	\$85,740	\$85,740	\$75,991
Cemetery Charges for Services	\$22,922	\$19,787	\$27,621	\$25,162	\$30,030	\$228,269	\$228,269	\$61,817
Recreation	\$3,294,003	\$4,241,522	\$4,638,424	\$4,672,032	\$3,740,586	\$4,126,624	\$4,505,131	\$4,947,929
Ice	\$691,828	\$634,725	\$850,024	\$945,775	\$878,142	\$716,838	\$716,838	\$1,276,867
Other Service Revenue	\$59,527	\$54,964	\$57,542	\$73,704	\$65,998	\$56,768	\$56,768	\$95,595
Library Fees	\$14,357	\$13,483	\$16,811	\$14,615	\$15,358			\$22,552
Fines & Forfeitures	\$1,934,534	\$1,075,883	\$2,158,774	\$2,768,712	\$3,153,391	\$2,995,080	\$2,995,080	\$3,740,162
Misc. Revenues	\$8,426,163	\$3,620,970	\$1,106,110	\$12,552,813	\$3,253,717	\$5,340,240	\$10,231,962	\$13,467,356
Interfund Transactions (Admin)	\$6,898,975	\$6,495,085	\$7,284,491	\$8,478,974	\$8,161,068	\$9,212,848	\$9,039,648	\$9,189,783
Interfund Transactions (CIP/Debt)	\$17,718,703	\$13,194,041	\$15,815,649	\$15,025,910	\$12,163,191	\$11,968,448	\$14,829,896	\$11,962,397
Special Revenues & Resources	\$1,000,912	\$8,106,934	\$2,014,065	\$1,981,567	\$793,068	\$216,418	\$569,465	\$1,744,377
Bond Proceeds	\$10,768,465					\$42,477,367	\$4,477,367	
Beginning Balance	\$110,302,971	\$142,278,488	\$168,838,441	\$187,500,425		\$81,641,615	\$230,280,047	\$106,362,588
TOTAL	\$264,835,415	\$289,034,038	\$325,036,843	\$366,344,855	\$145,409,301	\$293,531,533	\$419,153,196	\$295,176,622

REVENUES

CITY REVENUES

Property and sales taxes are the most significant sources of City revenue, representing a nearly 50% share in FY25 when Beginning Balance and Inter-fund Transfers are excluded. Figure R1 shows the makeup of Park City's anticipated revenues for FY25.

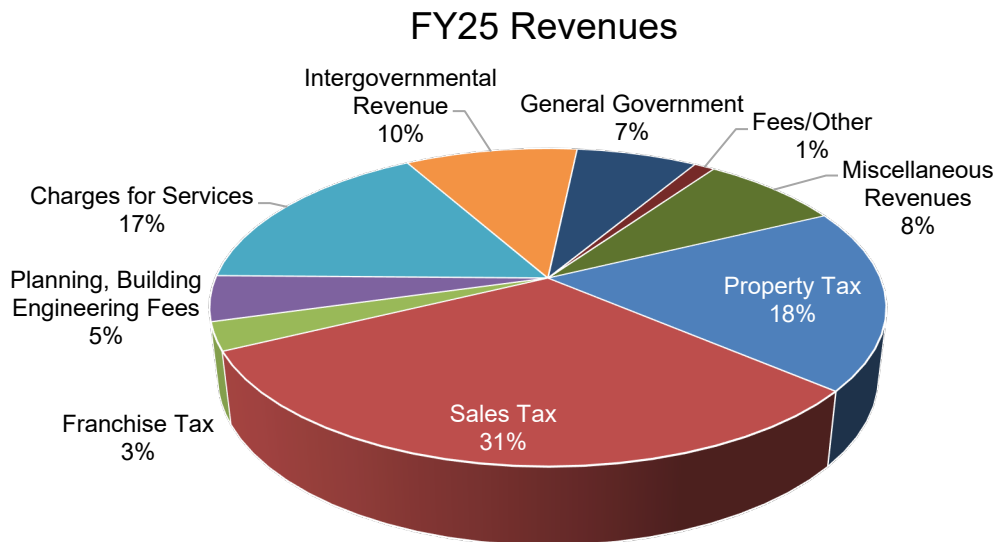


Figure R1 – Budgeted Revenue by Source

PROPERTY TAX

The Property Tax Act provides that all taxable property must be assessed and taxed at a uniform and equal rate based on its "fair market value" by January 1 of each year.² "Fair market value" is defined as "the amount at which property would change hands between a willing buyer and a willing seller, neither being under any compulsion to buy or sell and both having reasonable knowledge of the relevant facts."³

Summit County levies, collects, and distributes property taxes for Park City and all other taxing jurisdictions within the County. [Utah law](#) prescribes how taxes are levied and collected. Generally, the law provides as follows: the County Assessor determines property values as of January 1 of each year and is required to have the assessment roll completed by May 15. If any taxing district within the County proposes an increase in the certified tax rate, the County Auditor must mail a notice to all affected property owners stating, among other things, the assessed valuation of the property, the date the Board of Equalization will meet to hear complaints on the assessed valuation, the tax impact of the proposed increase, and the time and place of a public hearing (described above) regarding the proposed increase.

² [Utah State Code 59-2-103\(2\)](#)

³ [Utah State Code 59-2-102\(13\)\(a\)](#)

REVENUES

After receiving the notice, the taxpayer may appear before the Board of Equalization. The County Auditor makes changes in the assessment roll depending upon the outcome of taxpayer's hearings before the Board of Equalization. After the changes have been made, the Auditor delivers the assessment roll to the County Treasurer before November 1. Taxes are due November 30, and delinquent taxes are subject to a penalty of 2% of the amount of such taxes due or a \$10 minimum penalty. The delinquent taxes and penalties bear interest at the federal discount rate plus 6% from the first day of January until paid. If after four and one-half years (May of the fifth year) delinquent taxes have not been paid, the County advertises and sells the property at a tax sale.

Park City's certified property tax rate is made up of two rates: (1) General Levy Rate and (2) Debt Service Levy Rate. The two rates are treated separately. The general levy rate is calculated in accordance with Utah State law to yield the same amount of revenue as was received the previous year (excluding revenue from new growth). If an entity determines that it needs greater revenues than what the certified tax rate will generate, statutes require that the entity must then go through a process referred to as "Truth in Taxation." The debt service levy is calculated based on the City's debt service needs pertaining only to General Obligation bonds. Figure R2 below shows Park City's property tax levies from calendar year (CY) 2018 through CY 2023.

Tax Rate	CY 2018	CY 2019	CY 2020	CY 2021	CY 2022	CY 2023
General Levy	0.001237	0.001202	0.001107	0.001104	0.000737	0.000542
Debt Levy	0.000822	0.000732	0.001018	0.000944	0.000655	0.000476
Total:	0.002059	0.001934	0.002125	0.002048	0.001392	0.001018

Tax Collected	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
General	\$ 9,883,951	\$ 10,092,652	\$ 11,106,091	\$ 11,596,238	\$ 11,813,650	\$ 11,455,610
Debt	\$ 6,021,374	\$ 9,279,385	\$ 9,494,281	\$ 9,497,688	\$ 9,497,688	\$ 9,275,272
RDA Increment	\$ 3,780,987	\$ 4,491,787	\$ 3,743,197	\$ 3,959,661	\$ 3,373,674	\$ 4,163,564
Fee-In-Lieu	\$ 271,962	\$ 272,291	\$ 161,598	\$ 147,147	\$ 191,774	\$ 137,808
Deling/Interest	\$ 831,134	\$ -	\$ 969,274	\$ 146,568	\$ 254,209	\$ 1,362,000
Total:	\$ 20,789,408	\$ 24,136,115	\$ 25,474,441	\$ 25,347,302	\$ 25,130,995	\$ 26,394,254

Table R2 – Property Tax Rates and Collections

REVENUES

SALES TAX

Park City depends heavily on sales tax revenue to fund City services. Sales tax also helps to fund the infrastructure that supports special events and tourism. Park City's portion of sales tax is broken down into the following components: local option (1%), resort community tax (1.6%), and transit tax (0.30%). There is also a 1% municipal transient room tax (TRT) on overnight lodging. Table R3 shows the current sales tax rate. Park City collects the full amount for the resort community and transit taxes, but the local option tax collection is affected by a state distribution formula. All sales taxes are collected by the State of Utah and distributed back to communities. Sales taxes generated by the local option taxes are distributed to communities based 50% on population and 50% on point of sale.

SALES TAX RATES	
SALES AND USE TAXES	EFFECTIVE JULY 1, 2024
STATE OF UTAH	
General Sales & Use Tax	4.85%
SUMMIT COUNTY	
County Option Sales Tax	0.25%
Recreation, Arts, and Parks Tax	0.10%
Transportation Tax	0.25%
Mass Transit Tax	0.25%
Transportation Infrastructure Tax	0.25%
Transit Capital Expenses	0.20%
PARK CITY	
Local Option Sales Tax	1.00%
Resort City Sales Tax	1.60%
Mass Transit Tax	0.30%
TOTAL PARK CITY "BASE"	9.05%
OTHER TAXES	
Countywide Restaurant Tax	1.00%
Countywide Motor Vehicle Rental Tax	2.50%
Countywide Transient Room Tax	3.00%
Statewide Transient Room Tax	0.32%
Park City Transient Room Tax	1.00%

Table R3 – Sales Tax Rates

REVENUES

The Municipal TRT was adopted in 2018 and was used to purchase the Bonanza Park East properties, with the intention of creating a mixed-use Arts and Culture District. Current and future TRT revenues are budgeted for projects relevant to the Bonanza site.

Sales tax revenue grew significantly over the past three years, but the significant growth leveled off in FY24. The city projects annual sales tax revenue using a combination of statistical models, including linear trend models that evaluate local, regional, and national economic indicators. Sales tax revenue is projected to stabilize in FY25 as we continue to recover from the impact of COVID-19. Figure R4 shows actual sales tax amounts and forecasted amounts through FY30. The shift upward in FY14 relates to the Additional Resort Communities Sales Tax. The significant upward shift from FY21 to FY23 correlates to cost increases driven by many factors, including inflation, the war in Ukraine, and robust economic activity on the heels of the COVID-19 pandemic.

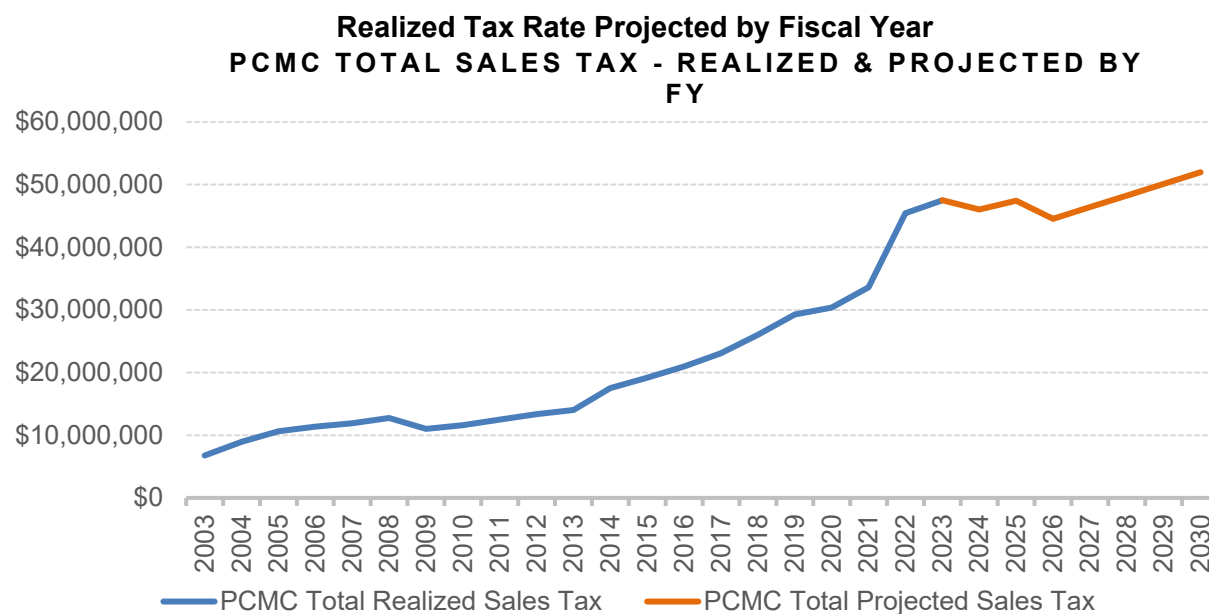


Figure R4- Sales Tax Actuals and Projections

Although sales tax revenue has maintained some consistency over the last several years, it remains a revenue source susceptible to national, state, and local economic conditions, as evidenced during the 2009-2010 recession. These conditions fluctuate based on a myriad of factors. Using a linear equation to forecast sales tax revenue helps to smooth out larger fluctuations and conservatively budget the revenue source, ensuring fiscal stability and planning accuracy.

REVENUES

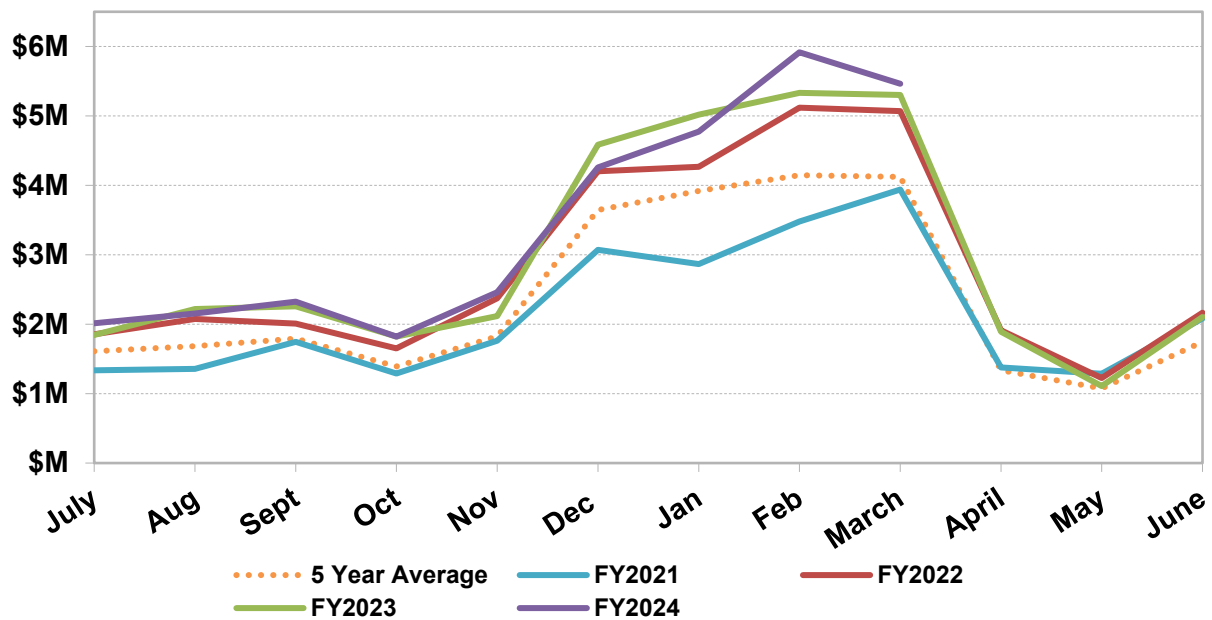


Figure R5 – Realized Sales Tax for FY 2024 (Compared to a Five-year Average and past 4 years.)

Figure R5 compares monthly sales tax revenues from FY21 to FY24, demonstrating the importance of the winter months. Figure R6 shows the portions of total sales tax attributable to general sales tax, resort tax, transit sales tax, additional resort sales tax, and transient room tax by fiscal year.

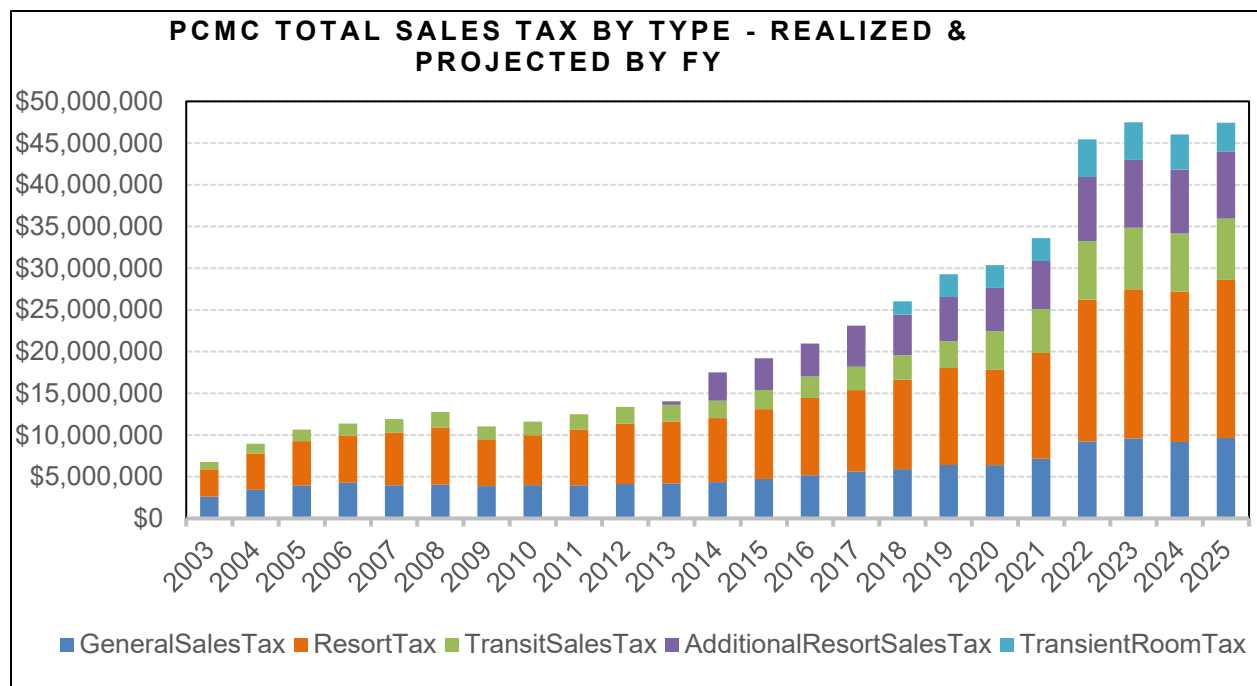


Figure R6 – Sales Taxes Breakdown

REVENUES

OTHER REVENUE

Revenue sources other than property and sales tax include fees, franchise taxes, grants, and other miscellaneous revenue. Total revenue from sources other than property and sales tax make up a large portion of the FY25 Budget. Figure R7 shows a projected breakdown of other revenue by type and amount.

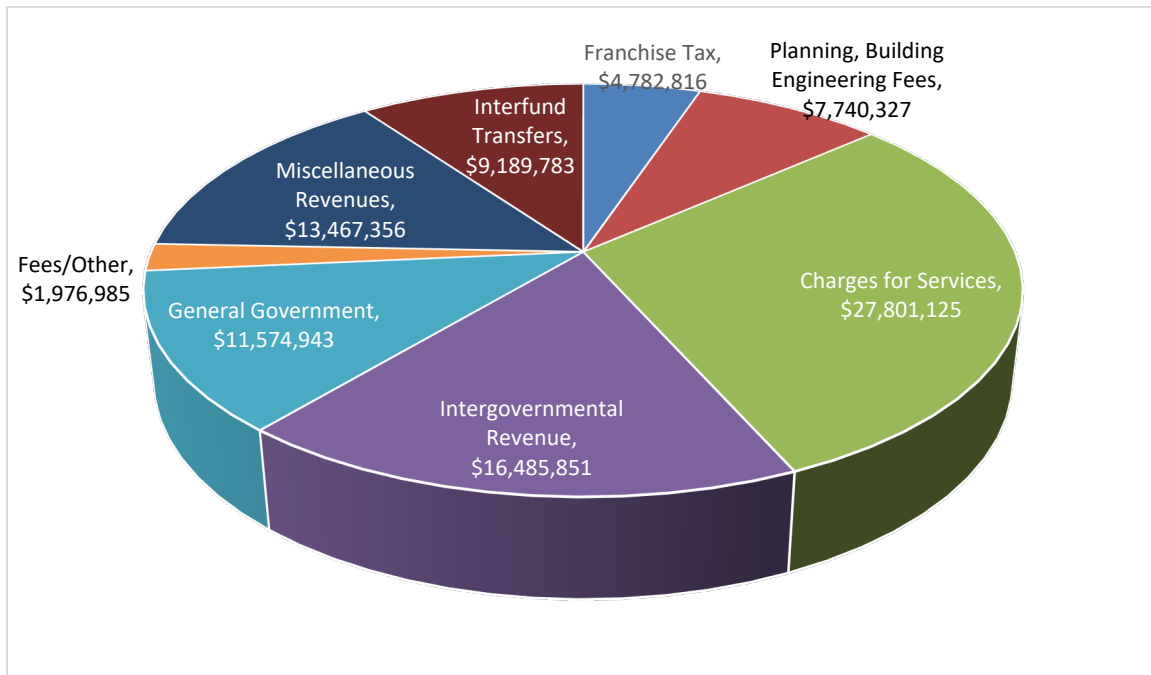


Figure R7 – Other Revenue Breakdown

Charges for services consist primarily of water services fees. Intergovernmental revenue includes various federal, state, and county grants. Revenues categorized under general government include licenses, recreation fees, and parking. Miscellaneous revenues are made up of interest earnings, sale of assets, rental income, amongst other revenues.

The franchise tax is a gross receipts tax levied by the city on taxable utilities made within the city to various utility companies. Except for water fees and charges for services, revenues such as fee revenue, business license revenue, and franchise taxes are budgeted on a multi-year trend analysis and assume no significant changes in the local economy. These revenue sources are predicted using a linear trend model. Charges for services are projected using a logarithmic trend, which has the forecasted revenue leveling off over time as the city approaches build-out. Water service fees are calculated on a multi-year trend analysis based on previous water consumption but also incorporate a new growth factor.

REVENUES

Impact Fees

Park City receives additional revenue by collecting development impact fees. These fees include street impact fees, water impact fees, public safety impact fees, and open space impact fees. These fees reflect the calculated cost of providing city services to new, private development projects. State law requires that collected impact fees are applied to the capital facilities plan within six years of the collection date. Figure R8 details projected impact fees for FY25.

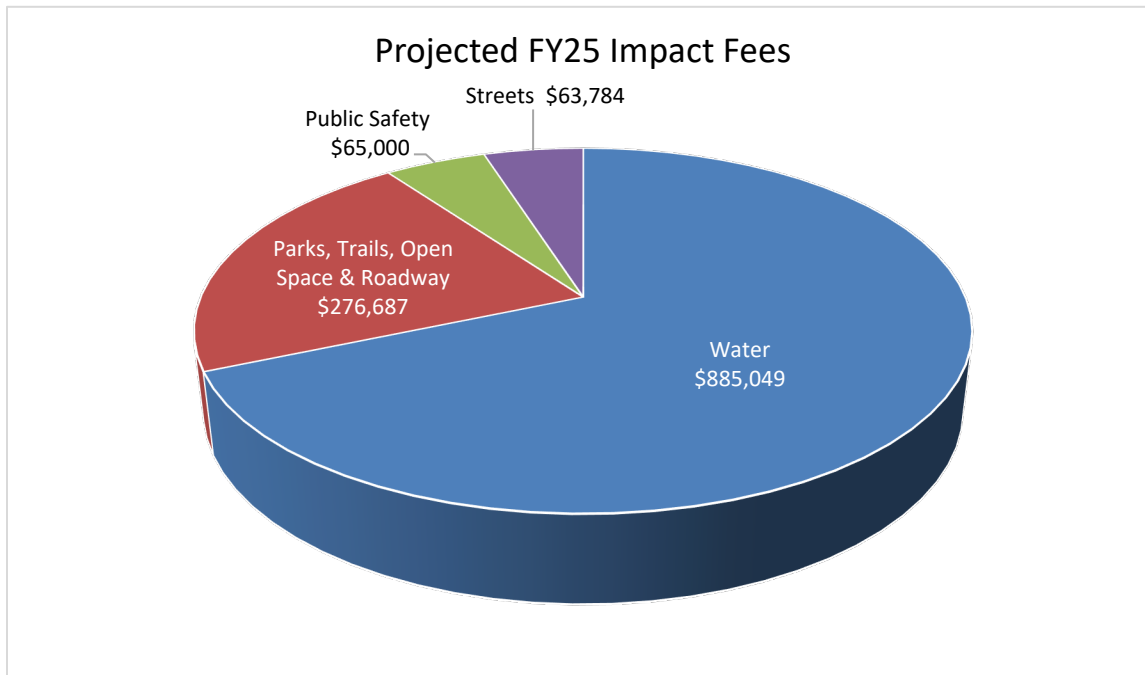


Figure R8 – Impact Fees Breakdown

Golf Fees

The Park City Golf Club receives revenue from greens fees, cart rental, pro-shop sales, golf lessons, and other miscellaneous fees and services. All revenues collected from the golf club are used to fund golf course operating and improvement costs. As an enterprise fund, the financial objective for the Park City Golf Club is to break even or show a slight profit.

Grants

Park City also receives grants from the federal, state, and county governments to fund various capital projects, including public safety, transit, and water delivery programs. Grant monitoring and reporting are done through the Budget, Debt, and Grants department. All grants are budgeted when they are awarded. This conservative approach means that core municipal services are not held hostage when grant funding becomes tight or is no longer available.

REVENUES

Municipal Bonds

Municipal bonds are another way for Park City to fund capital projects through a property tax increase, sales taxes, or water user fees. The State of Utah limits a city's direct GO debt to 4 percent of assessed valuation. The City's debt policy is more conservative, limiting total direct GO debt to 2 percent of assessed valuation. Park City's direct debt burden in 2020 was 0.90 or approximately one-half of the City's 2 percent policy limits. For more information on Park City's debt management policies, see the Policies and Objectives section of this budget document.



EXPENSES

OPERATING BUDGET

The operating budget consists of personnel, materials, supplies, and services, equipment, and contingencies. Below is a summary of the FY25 Operating Budget requests by department.

FY25 OPERATIONAL APPROVED BUDGET REQUESTS BY DEPARTMENT

FY25 Operating Budget Requests		
Department	Request Amount	Recommendation
Budget	\$ 30,000	\$ 30,000
Building	\$ 59,818	\$ -
Public Works	\$ 149,801	\$ 138,868
City Manager/Executive Office	\$ 199,404	\$ 174,404
City Council	\$ 47,628	\$ 47,628
Community Engagement	\$ 144,800	\$ 66,800
Engineering	\$ 63,898	\$ -
Environmental Regulatory	\$ 30,000	\$ 30,000
Housing	\$ 5,500	\$ 5,500
Library	\$ 22,321	\$ 22,321
Leadership	\$ 13,300	\$ 13,300
Planning	\$ 446,256	\$ 417,256
Police	\$ 593,653	\$ 36,483
Trails	\$ 800	\$ 800
Events	\$ 125,000	\$ 50,000
MARC	\$ 34,030	\$ 21,030
Tennis	\$ 20,000	\$ 10,000
Recreation	\$ 11,000	\$ 11,000
Ice	\$ 15,825	\$ 15,825
Sundance Contract	\$ 50,200	\$ 50,200
Summit County Dispatch Contract	\$ 95,123	\$ 95,123
Transit Operations	\$ 289,000	\$ 249,000
Golf	\$ 144,500	\$ 144,500
Water	\$ 781,877	\$ 781,877
Stormwater	\$ 70,538	\$ 70,538

General Fund

Budget – \$30,000

Funds were added to the final budget to support a Building, Planning, and Engineering fee study in FY25.

City Manager/Executive Office – \$174,404

This request provides additional funding for contracted lobbyists and legislative consultants. Their expertise is essential for advocating for Park City's interests during the legislative and policymaking process. The request also includes Olympic planning support for studies, attendance at key meetings with relevant organizations and stakeholders,

EXPENSES

preparing long-term financial or operational plans, and public outreach.

Community Engagement – \$51,800

The Community Engagement department requested funds for a Customer Relationship Management (CRM) tool to allow for specific and timely communications to residents and stakeholders. An allocation of \$25,000 was added to support additional strategic communications during high-profile and complex community issues. We plan to draw upon this budget only when elevated services are desired by the Mayor and City Council. \$16,800 was also approved for the biannual NCS survey, a statistical survey that helps local governments understand how their residents feel about their communities.

Environmental Regulatory – \$30,000

This request supports monthly lab analysis for sampling at the Prospector Drain site. The Water Department is working with the Environmental Regulatory Program to provide staff to do the sampling, this saves the program approximately \$42,000 per year.

Housing – \$5,500

Increased support for outreach, training, Urban Land Institute participation, and new RFP writing software.

Library – \$22,321

The Library requested several same-level-of-service budget increases to maintain critical programs such as Libby Digital Resource, public printing services, hot spots, and books and materials. Our current room reservation software is sunsetting and a replacement is necessary in FY25. The new system will integrate with our current software and offer users a more seamless interface where they can maintain their accounts, RSVP to events, and reserve books and rooms all in one place.

Park City Leadership – \$13,300

The majority of this request is to cover inflationary increases to maintain the Leadership program, as the budget hasn't been increased for several years. An additional \$3,000 was requested to provide small stipends for professional speakers.

Planning – \$417,256

The Planning Department requested \$300,000 to update the City's General Plan in FY25. As per new legislation, \$30,400 was added to increase per diem amounts for certain public bodies/boards. Personnel funds were added to reclass a Planner I to a Planner II and reclass a part-time position to a full-time Planner I.

Police – \$36,483

Due to rising equipment costs, inflation, and supply chain complexities, the Police Department requested \$16,483 to increase its equipment budget and ensure officers are adequately equipped.

An increase to the Special Event Contract Officer budget was also requested in the amount of \$60,000 to increase pay for officers. Because we are such a small agency, we

EXPENSES

must use contract police officers from outside jurisdictions to help cover special event shifts. Annually, these contract officers cover about 40% of our approximately 7,300 special event hours. Though we are increasing special event fees, some of these events qualify for fee waivers and the cost of the officers is not recouped from fees. We have struggled to fill these shifts in FY24 due to staffing shortages at other agencies and less competitive pay than the private sector

Trails – \$800

A minimal inflationary increase for supplies and equipment.

Public Works – \$138,868

Between Operating and Capital expenditures, Public Works budgets total nearly \$20M annually, with the majority of expenses in contract services, parts, materials, and supplies. Rather than relying on State contracts and the City's procurement manager alone, a new Public Works Procurement and Contracts Coordinator has been added and will scrutinize hundreds of vendors and contracts to maximize services and value. Public Works identified budget offsets of more than \$70,000 to fund the new position request. Funds were added to Building Maintenance to cover increased costs in contracts, supplies, maintenance, and inspections to maintain service levels.

Special Events – \$50,000

Funds were requested to replace old and destroyed signage to ensure adequate signage for safety, closures, and critical information. The Event department has a small storage space for equipment. The shelving system is more than 10 years old and beginning to fail. Resources were added for an updated shelving/organization system to keep this space safe and efficient.

Within Special Events, \$15,000 was added for an event to celebrate Utah's selection as the host of the 2034 Winter Olympics. We plan to collaborate with community partners (UOP, Park City Chamber, Resorts, HPCA, etc.) to showcase Park City's local spirit and excitement to host the Games.

We continue traffic mitigation during major events and peak periods. Feedback to continue providing this level of operational response and services is consistent, and a budget increase of \$25,000 is necessary for FY25. This continues the strategic coordination over holidays and weekends.

Recreation – \$42,030

The majority of increases are offset by user and participant fees.

MARC – \$21,030

This is a same-level-of-service request and includes items such as Aquatics uniforms, certifications and training, software licenses and credit card fees.

Tennis – \$10,000

Same-level-of-service increase for supplies.

EXPENSES

Recreation – \$11,000

Summer Day Camp supplies and transportation expenses have increased, and a budget increase is necessary to continue providing high-quality programs. A small amount of funding was also added for the Adult Softball league.

Ice Rink – \$15,285

Our beginner classes are in high demand at the Ice Rink, and a request for additional hours for Skate Instructors was approved, along with funds for minor repairs/maintenance and supplies.

Enterprise Funds

Golf Fund – \$144,500

Beginning in FY25, the Golf Fund will strategically initiate a multi-year capital improvement plan. On the operational side, requests were made for inflationary increases to contract services (HVAC, plumbing, additional HOA dues, etc.) and annual course maintenance materials such as sand, topsoil, and green waste removal. A full-time Assistant Superintendent was also approved, offset by part-time funds that would no longer be necessary with this position in place.

Water/Public Utilities Fund – \$781,877

Minimal increase for materials, supplies and equipment to keep our system operational and increase focus on asset management, with a goal of reducing water breaks and water loss. Funds were added for the Jordanelle Special Service District (JSSD) annual payment, a planned expense, as our 2010 prepayment is expiring.

Stormwater Fund – \$70,538

Additional part-time hours to assist with Spring run-off as needed, especially in heavy snow years. These hours won't be filled if Spring run-off is mild.

Transportation Fund – \$249,900

The increase is for Richardson Flat rental restrooms, marketing/outreach, and building maintenance. Funds have also been added to move pilot contracts to normal agreements and to increase staff training/professional development.

EXPENSES

PERSONNEL

Personnel Budget

Fund	FY24 Total Personnel Budget	FY25 Total Personnel Budget	Variance
General Fund*	\$ 33,791,803	\$ 36,960,501	\$ 3,168,699
Water	\$ 4,934,076	\$ 5,381,342	\$ 447,266
Stormwater*	\$ 662,651	\$ 855,316	\$ 192,665
Golf*	\$ 1,110,825	\$ 1,335,875	\$ 225,051
Transit	\$ 11,741,329	\$ 12,581,115	\$ 839,786
Parking	\$ 1,272,238	\$ 1,453,962	\$ 181,724
Fleet	\$ 1,302,988	\$ 1,613,204	\$ 310,216

*Includes new positions and reclasses.

Administrative Infrastructure

Health Benefits (~ \$375,000) – Health insurance is an essential employee benefit. Our provider (Aetna) conducts an annual review with our HR Team, analyzing factors such as prior year usage and projected costs. Through negotiations, we secured a 10.8% increase rather than 18% as proposed. We continue to explore cost-saving measures while balancing access to quality healthcare, such as the FY24 \$500,000 savings achieved.

Utah Retirement System (\$17,000) – Due to a new Utah law, the Tier II Hybrid URS retirement plan requires additional contributions. For public safety employees, employers are allowed to ‘pick up’ the additional contribution on behalf of employees. Because we budget at Tier I rates (higher than Tier II), this will be budget neutral if we pick up the +2.14% for Park City’s Police Department. Most other cities/towns are covering this additional budgetary item. By doing so, the Park City Police Department remains a competitive regional employer.

All full-time Park City employees are part of the Utah Retirement System (URS) defined benefit program. The city is required by statute to contribute a certain percentage of employee pay toward the URS pool annually.

FY25 NFP Compensation Study, Performance, and Accountability – A quality and motivated workforce is critical to Park City’s success. By investing in our employees and ensuring competitive compensation and benefits, we can attract and retain quality professionals, allowing Park City to deliver exceptional programs and services our community and visitors expect. On March 14, 2024, the City Council reviewed the NFP Compensation Study [results](#) and supported the new philosophy, which reflects the unique nature of Park City’s job market.

EXPENSES

The NFP methodology ensures that employees in good standing are paid at least to the minimum of the new market-rate pay bands.

The NFP pay bands are designed to carry an employee between 8-10 years in the same job in the same band. For example, employees with fewer years of experience would begin at lower levels of the bands, while high performers would be at the middle or higher levels of the new bands.

The simplified pay plan will provide employees in good standing with an increase to the mid-point (or competitive market pay) of their pay band OR an increase equal to 7% of their current salary, or whichever is greater. Implementation caveats include performance, accountability, training, and experience.

Reallocation of Lump Sum Merit – Employees in good standing typically receive a lump sum merit bonus at the end of each year. The merit program was originally created to entice employees to “stay through the season.” Yet Park City has evolved into a year-round destination, and we recommend reallocating the end-of-year funding to employees’ base wages. The benefits are: (1) impacting our lower wage earners the most by putting annual earnings into their weekly earnings instead of holding out until the end of the year; (2) eliminating an arbitrary “retention” program that is no longer necessary in a year-round community; and (3) bringing Park City more in line with other municipalities.

Reallocating the lump sum merit does not eliminate seasonal bonuses for specific functions, such as seasonal transit operators, snow removal, and summer programs. Nor does it remove the opportunity for an employee to earn a one-time bonus for exemplary performance or cost savings.

FY25 Personnel Changes by Fund

Personnel is accounted for using a full-time equivalent (FTE) measure, where one FTE indicates the equivalent of a full-time (FT) position (2,080 annual work hours), which could be filled by multiple bodies at any given time. Generally, one full-time Regular employee is measured as one FTE, whereas a part-time (PT) non-benefited or seasonal employee might account for a fraction of an FTE.

The table below displays the year-over-year change in FTE count by Fund:

Fund Name	FY24	FY25	Variance
General Fund	272.37	272.32	-0.05
Water Fund	32.96	32.96	0.00
Golf Fund	17.68	18.68	1.00
Transportation Fund	105.87	103.87	-2.00
Parking Fund	13.5	13.5	0.00
Fleet Services Fund	9.97	10.12	0.15
Storm Water Fund	5.9	7.00	1.10
TOTAL	458.25	458.45	0.20

EXPENSES

Personnel Changes by Department

FY25 is a relatively flat year for personnel growth. In the General Fund, a new Procurement Manager was added to Public Works, (with .25 of that position being allocated to Fleet and Storm Water Funds), and a small increase to the Ice Arena for additional hours for Ice Skating Professionals to assist with beginner skate instruction. 1.0 FTE was removed from Arts & Culture as the position is vacant with no immediate plans to fill it. The Golf Fund repurposed part-time funds to create a full-time Golf Course Superintendent position. The Transit Operations department saw an overall reduction of 2.0 FTEs as 12 driver FTEs were reduced with the departure of the 10 White bus route, and 10 FTEs were added for the Richardson Flat route.

FTE's and Contract Employees by Department

Department	FTE's FY 24	FTE's FY 25	FTE's Change FY 25	Contract FY25	Contract Change FY 25
CITY MANAGER	6.62	6.62	0.00		
CITY ATTORNEY	8.00	8.00	0.00		
BUDGET, DEBT & GRANTS	5.00	5.00	0.00		
HUMAN RESOURCES	6.68	6.68	0.00		
FINANCE	7.72	7.72	0.00		
TECHNICAL & CUSTOMER SERVICES	12.35	12.35	0.00		
BLDG MAINT ADM	8.50	8.90	0.40		
MARC	16.89	16.89	0.00		
TENNIS	7.81	7.81	0.00	2.00	
MCPOLIN BARN	0.38	0.38	0.00		
ICE FACILITY	12.73	12.83	0.10		
FIELDS	2.45	2.45	0.00		
RECREATION PROGRAMS	10.29	10.29	0.00		
COMMUNITY ENGAGEMENT	4.00	4.00	0.00	0.25	
ECONOMY	1.00	1.00	0.00		
EVENTS	4.00	4.00	0.00		
ENVIRONMENTAL REGULATORY	1.00	1.00	0.00		
ENVIRONMENTAL SUSTAINABILITY	2.95	2.95	0.00	0.50	
EMERGENCY MANAGEMENT	1.00	1.00	0.00		
ARTS & CULTURE	1.00	0.00	-1.00		
TRAILS	4.55	4.55	0.00		
SOCIAL EQUITY	0.50	0.50	0.00		
POLICE	47.53	47.53	0.00		
DRUG EDUCATION	0.20	0.20	0.00		
STATE LIQUOR ENFORCEMENT	1.30	1.30	0.00		
COMMUNICATION CENTER	0.00	0.00	0.00		

EXPENSES

AFFORDABLE HOUSING	4.00	4.00	0.00		
ENGINEERING	8.75	8.75	0.00		
PLANNING DEPT.	11.00	11.10	0.10		
BUILDING DEPT.	19.00	19.00	0.00		
PARKS & CEMETERY	20.07	20.22	0.15		
STREET MAINTENANCE	20.10	20.30	0.20	0.25	
WATER OPERATIONS	32.96	32.96	0.00	0.75	
STORM WATER OPER	5.90	7.00	1.10		
FLEET SERVICES DEPT	9.97	10.12	0.15		
TRANSPORTATION OPER	105.87	103.87	-2.00		
TRANSPORTATION PLANNING	5.75	5.75	0.00		
PARKING	13.50	13.50	0.00		
LIBRARY	15.00	15.00	0.00		
GOLF MAINTENANCE	8.53	9.53	1.00		
GOLF PRO SHOP	9.15	9.15	0.00		
TOTAL	464.00	464.20	0.20	3.75	0.00

MATERIALS, SUPPLIES, AND SERVICES

The table below displays expenses in the materials, supplies, and services by fund. In FY25, the main increases are for contract services, such as the General Plan update initiative in the General Fund and the Jordanelle Special Services Contract in the Water Fund. There are also increases to supplies, utilities, and bank fees, mainly due to inflationary cost increases. Many of the Organizational Infrastructure requests are located here.

Materials, Supplies and Services by Fund	
General Fund	\$ 918,391
Golf Fund	\$ 70,500
Water Fund	\$ 781,877
Stormwater Fund	\$ -
Transportation Fund	\$ 249,000

EXPENSES

CAPITAL BUDGET

While the City is building a robust capital budget plan for the next several years based on Council and community goals, our focus remains on core capital maintenance and medium-term infrastructure. Large capital projects likely require new funding sources, debt issuance due to magnitude, or a complete rewiring of municipal commitment and community priorities.

For FY24 and FY25 capital budgets, most project increases will be funded by improved sales tax revenues distributed to the capital fund via a general fund transfer. In FY25, project managers largely targeted core recurring and new maintenance expenses with the ability to apply for new funding.

Criteria for Increase

- A. Source of Revenue** – Projects that are funded by grants or bonds that are tied directly to a project were excluded from consideration
- B. CIP Process Score** – Projects were ranked from lowest to highest CIP process score (lowest = least critical, highest = more critical)
- C. Project Status** – Projects that are complete with any remaining balance are available for deferral
- D. Manager Feedback** – Feedback from managers provides context on project priority
- E. CIP Committee Analysis** – In addition to the quantitative and qualitative metrics cited above, the staff-formed CIP committee pursued a project-by-project discussion and rationalization of project requests. The committee also looked at each project through the lens of essential criticality to City core services

Capital Fund Fiscal Year 2024

The chart below comprises Capital Fund projects with proposed increases and decreases for FY24. During this budget cycle the Budget Department worked to reduce funding from projects that were either inactive or delayed. Thus, in some cases, budget decreases are the result of moving budget into future fiscal years. As always, the Budget Department works to utilize current funding for projects that are active or “ready to go.” In other cases, we are closing out projects.

Project	Carry Forward	Base FY 2024	Newly Requested FY 2024	Closed Project
CP0002 Information System Enhancement/Upgrades	\$122,688		(\$2,688)	
CP0006 Pavement Management Implementation	\$767,381	\$1,040,000	\$361,995	
CP0013 Affordable Housing Program	\$707,096		(\$587,144)	Closed
CP0014 McPolin Farm	\$2,280		(\$2,280)	Closed
CP0019 Library Development & Donations	\$29,562	\$60,000	\$115,028	
CP0020 City-wide Signs Phase I	\$59,601		(\$27,156)	

EXPENSES

CP0025 Bus Shelters Design and Capital Improvement	\$1,803,623	\$4,574,265	(\$1,996,961)	
CP0036 Traffic Calming	\$42,856	\$160,000	(\$6,262)	
CP0041 Trails Master Plan Implementation	\$647,494	\$345,000	\$853,911	
CP0046 Golf Course Improvements	\$37,000	\$12,000	(\$37,000)	
CP0075 Equipment Replacement - Computer	\$235,956	\$527,564	(\$284,866)	
CP0089 Public Art	\$460,431	\$100,000	(\$158)	
CP0091 Golf Maintenance Equipment Replacement	\$235,629	\$266,363	\$8,637	
CP0092 Open Space Improvements	\$291,439	\$400,000	(\$141,439)	
CP0118 Bus Stop Sign Technology	\$105,256		(\$105,256)	
CP0128 Quinn's Ice/Fields Phase II	\$36,805		(\$36,805)	Closed
CP0146 Asset Management/Replacement Program	\$430,046	\$1,105,418	(\$160,642)	
CP0157 OTIS Phase III(a)	\$1,106,341		(\$396,742)	
CP0163 Quinn's Fields Phase III		\$22,000,000	(\$22,000,000)	Closed
CP0178 Rockport Water, Pipeline, and Storage	\$3,442,438	\$1,357,520	(\$3,348,816)	
CP0186 Energy Efficiency Study City Facilities	\$22,305		(\$22,305)	Closed
CP0203 China Bridge Event Parking	\$1,475,807	\$125,000	\$432,387	
CP0217 Emergency Management Program	\$13,416	\$15,000	(\$11)	
CP0226 Walkability Implementation	\$10,701		(\$10,701)	Closed
CP0236 Triangle Property Environmental Remediation	\$99,779		(\$99,779)	Closed
CP0248 Middle Silver Creek Watershed	\$234,297		\$99,779	
CP0251 Electronic Record Archiving	\$29,662	(\$73,281)	\$86,754	
CP0275 Smart Irrigation Controllers	\$4,353		(\$4,353)	Closed
CP0276 Water Quality Study	\$394,252	\$300,000	(\$494,252)	
CP0280 Aquatics Equipment Replacement	\$185,091	\$25,000	\$9,368	
CP0294 Spriggs Barn	\$5,000		(\$5,000)	Closed
CP0301 Scada and Telemetry System Replacement		\$1,139,001	(\$139,001)	
CP0303 Empire Tank Replacement	\$34,611		(\$34,611)	Closed
CP0308 Library Remodel	\$449		(\$449)	Closed
CP0316 Transit Facility Capital Renewal Account	\$2,138,653	\$230,000	\$240,000	
CP0323 Dog Park Improvements	\$35,000	\$5,000	(\$40,000)	Closed
CP0325 Network & Security Enhancements	\$33,187	\$136,813	(\$170,000)	Closed
CP0326 Website Remodel	\$12,378		(\$12,378)	
CP0332 Library Technology Equipment Replacement	\$87,669	\$274,387	\$90,572	
CP0336 Prospector Avenue Reconstruction	\$31,812		(\$31,812)	Closed
CP0343 Park meadows Well	\$2,678,908		(\$2,678,908)	Closed
CP0351 Artificial Turf Replacement Quinn's		\$293,731	(\$293,731)	Closed
CP0353 Remote snow storage site improvements	\$38,068	(\$38,068)	\$38,068	
CP0354 Streets and Water Maintenance Building	\$100,269		(\$100,269)	Closed
CP0362 Woodside Phase II	\$1,984		(\$1,946)	Closed
CP0363 Traffic Management Cameras	\$38,458		(\$38,458)	Closed
CP0371 C1 - Quinns WTP to Boothill - Phase 1	\$1,397,445		(\$1,397,445)	Closed
CP0372 Regionalization Fee	\$600,000	\$200,000	(\$600,000)	
CP0381 Transit and Transportation Land Acquisition		\$1,000,000	\$1,400,000	
CP0382 Transit Security Cameras & Software	\$50,000		\$38,458	
CP0385 Park Avenue Reconstruction		\$8,000,000	(\$8,000,000)	
CP0389 MIW Treatment	\$8,923,647	\$250,000	\$6,981,033	
CP0390 QJWTP Treatment Upgrades	\$2,884,576		(\$2,884,576)	Closed
CP0392 Distribution Zoning Meters	\$8,358		(\$8,358)	Closed

EXPENSES

CP0393 Energy Projects	\$570,804		(\$570,804)	Closed
CP0407 Bonanza Flats Open Space	\$3,326,471		(\$3,076,471)	
CP0411 SR248/US 40 Park & Ride Program		\$6,482,175	\$1,370	
CP0415 Mobile Control	\$20,150		(\$20,150)	Closed
CP0416 Windows 10 Client Licenses	\$7,980		(\$7,980)	Closed
CP0420 Enhanced Bus Stops at Fresh Market	\$0	\$2,499,203	\$57,483	
CP0427 Main Street Bollards Phase I	\$11,718		(\$11,718)	Closed
CP0430 Treasure Hill & Armstrong	\$8,319,715	(\$7,796,643)	\$155,346	
CP0434 GIS GeoEvent Server License	\$18,000		(\$18,000)	Closed
CP0440 Bike Share Improvements	\$140,061		(\$40,061)	
CP0442 MIW Offsite Improvements	\$9,451,750		(\$9,084,977)	Closed
CP0443 West Neck Tank	\$2,648,914		(\$2,648,914)	Closed
CP0446 Loader	\$300,000		(\$300,000)	Closed
CP0447 EV Chargers	\$358,637		(\$296,818)	
CP0449 Roadside Trailhead Signage 2019	\$2,411		(\$2,411)	Closed
CP0450 Prospector Square/Rail Trail 2019	\$31,000		(\$31,000)	Closed
CP0451 Round Valley Trail 2019	\$10,000		(\$10,000)	Closed
CP0454 Prospector Sq. Rail Trail Connector	\$900	\$40,000	(\$40,900)	Closed
CP0455 Olympic Park Pathway Connector		\$113,000	(\$113,000)	Closed
CP0456 PC Heights Pathway		\$65,000	(\$65,000)	Closed
CP0460 Bus lift	\$80,987	\$181,500	(\$262,487)	Closed
CP0469 Deer Valley Drive Bike & Ped	\$302,179	\$250,000	(\$2,179)	
CP0483 LED Upgrade Quinn's Fields	\$233,101		\$101,195	
CP0525 MARC Cement Pad/Patio	\$30,000		(\$30,000)	Closed
CP0526 MARC Leisure Pool Water Feature	\$9,368		(\$9,368)	Closed
CP0527 Homestake Roadway & Trail Imp	\$1,842,113		\$36,033	
CP0528 Munchkin & Woodbine Extn/Multi Trail	\$347,124	\$1,380,085	(\$1,727,209)	Closed
CP0531 Prospector Park Improvements	\$213,096		(\$127,082)	
CP0535 Santy Chairs Replacement	\$16,500	\$50,000	(\$33,000)	
CP0551 Short Range Transit Plan	\$12,614		(\$12,614)	Closed
CP0555 McPolin and Meadows Bus Stop Improvement	\$88,528		(\$88,528)	Closed
CP0556 Upper Main Street Intersection Improvement	\$1,702,074		(\$536,995)	
CP0559 Marsac Remodel		\$800,000	\$775,200	
CP0560 Forestry Plan			\$100,000	
CP0562 Emergency Response Trailer	\$100,000		(\$29,770)	Closed
CP0567 Safety Style Soccer Goals	\$7,711		(\$7,711)	Closed
CP0568 Gate for Mine bench and Judge Tunnel	\$1,377		(\$1,377)	Closed
CP0569 Replace Vehicle Wash	\$55,370	\$19,985	(\$75,355)	Closed
CP0570 Replace Fuel Pump System		\$27,233	(\$27,233)	Closed
CP0573 Acoustifence - Pickleball Noise Mitigation		\$32,259	(\$32,259)	Closed
CP0580 Safety Netting at Quinn's		\$33,090	\$38,316	
CP0586 Housing Ongoing Asset Improvement	\$1,980,299		\$1,782,122	
CP0594 Short Range Transportation Plan I		\$1,000,000	(\$1,000,000)	Closed
CP0595 Intercept Lot/Park & Ride Amenities		\$80,000	(\$80,000)	Closed
CP0598 PC MARC Aquatics Replacement		\$14,000,000	(\$8,000,000)	
CP0601 Parking Asset Maintenance & Improvements	\$265,760	\$80,000	\$75,000	

EXPENSES

Capital Fund Fiscal Year 2025

The FY25 capital budget focuses on collaboration and coordination between the City Council, project managers, the Budget Team, and the CIP Committee. Over the last few months, managers shared plans, projects, and initiatives shaping the FY25 capital budget requests. We approached this year's capital budget through a zero-based budget lens. In other words, every capital project, new and old, was evaluated as if it had a budget of zero dollars. This proved a valuable strategy, allowing us to identify and clean up several capital projects that had been stalled or lacked policy support, freeing up additional funding to support more time-sensitive or relevant initiatives.

In collaboration with many community partners, we have several exciting projects and programs in the works. The chart below lists the capital fund FY24 adjustments and new requests for FY25:

Project	Carry Forward	Base FY 2024	Newly Requested FY 2024	Base FY 2025	Newly Requested FY 2025
CP0001 Planning/Capital Analysis	\$68,177				
CP0002 Information System Enhancement/Upgrades	\$122,688		(\$2,688)		\$60,000
CP0003 Old Town Stairs	\$49,050				
CP0006 Pavement Management Implementation	\$767,381	\$1,040,000	\$361,995	\$1,040,000	\$140,000
CP0013 Affordable Housing Program	\$681,210		(\$561,258)		
CP0014 McPolin Farm	\$2,280		(\$2,280)		
CP0017 ADA Implementation					\$25,000
CP0019 Library Development & Donations	\$29,562	\$60,000	\$115,028		
CP0020 City-wide Signs Phase I	\$32,445				
CP0028 5-Year CIP Funding	\$5,073,395				
CP0036 Traffic Calming	\$36,594	\$160,000			\$150,000
CP0041 Trails Master Plan Implementation	\$647,494	\$345,000	\$853,911		\$50,000
CP0074 Equipment Replacement - Rolling Stock	\$2,247,761	\$1,500,000		\$1,550,000	
CP0075 Equipment Replacement - Computer		\$370,600		\$50,000	\$299,000
CP0089 Public Art	\$422,682	\$100,000	(\$158)		\$50,000
CP0090 Friends of the Farm	\$20,662				
CP0092 Open Space Improvements	\$291,439	\$400,000	(\$141,439)		\$1,150,000
CP0100 Neighborhood Parks	\$109,815				
CP0128 Quinn's Ice/Fields Phase II	\$36,805		(\$36,805)		
CP0142 PC MARC Program Equipment Replaceme	\$239,606	\$65,000			\$65,000

EXPENSES

CP0146 Asset Management/Replacement Program	\$430,046	\$1,105,418	(\$160,642)	\$750,000	
CP0150 Ice Facility Capital Replacement	\$1,121,270	\$474,394		\$866,000	
CP0157 OTIS Phase III(a)	\$1,106,341		(\$396,742)		
CP0163 Quinn's Fields Phase III		\$22,000,000	(\$22,000,000)		
CP0186 Energy Efficiency Study City Facilities	\$22,305		(\$22,305)		
CP0191 Walkability Maintenance	\$104,486	\$78,825		\$78,825	
CP0203 China Bridge Event Parking	\$1,475,807	\$125,000	\$432,387	\$125,000	
CP0217 Emergency Management Program	\$13,416	\$15,000	(\$11)	\$15,000	
CP0226 Walkability Implementation	\$10,701		(\$10,701)		
CP0236 Triangle Property Environmental Remediation	\$99,779		(\$99,779)		
CP0248 Middle Silver Creek Watershed	\$234,297		\$99,779		
CP0250 Irrigation Controller Replacement	\$20,000				
CP0251 Electronic Record Archiving	\$29,662	(\$73,281)	\$86,754		\$45,000
CP0264 Security Projects	\$27,566				
CP0266 Prospector Drain - Regulatory Project	\$1,006,712	\$150,000			
CP0267 Soil Repository	\$4,025,136				
CP0269 Environmental Revolving Loan Fund	\$58,882				
CP0270 Downtown Enhancements Phase II	\$653,094	\$327,104		\$327,104	
CP0280 Aquatics Equipment Replacement	\$185,091	\$25,000	\$9,368		\$25,000
CP0292 Cemetery Improvements	\$84,405				
CP0294 Spriggs Barn	\$5,000		(\$5,000)		
CP0309 Woodside Phase I	\$1,257,091	(\$1,257,091)			
CP0311 Senior Community Center		\$2,508,610			
CP0312 Fleet Management Software	\$46,454				
CP0318 Bonanza Park/RMP Substation Mitigation		\$958,568			\$2,541,432
CP0323 Dog Park Improvements	\$35,000	\$5,000	(\$40,000)		
CP0324 Recreation Software	\$12,000				
CP0325 Network & Security Enhancements	\$33,187	(\$33,187)			

EXPENSES

CP0326 Website Remodel	\$12,378		(\$12,378)		\$20,000
CP0329 Main St. Infrastructure Asset Management	\$189,224	\$599,310		\$100,000	
CP0332 Library Technology Equipment Replacement	\$87,669	\$274,387	\$90,572		
CP0333 Engineering Survey Monument Re-establish	\$35,000				
CP0334 Repair of Historic Wall/Foundation	\$113,254	(\$113,254)			
CP0336 Prospector Avenue Reconstruction	\$31,812		(\$31,812)		
CP0338 Council Chambers Advanced Technology Upgrades	\$210,000	\$230,000			
CP0339 City Wide Fiber	\$13,695	\$80,000		\$180,000	
CP0340 Fleet Shop Equipment Replacement	\$40,858	\$15,000		\$15,000	
CP0351 Artificial Turf Replacement Quinn's		\$293,731	(\$293,731)		
CP0352 Parks Irrigation System Efficiency Imp	\$87,578	\$30,000		\$30,000	
CP0353 Remote snow storage site improvements	\$38,068	(\$38,068)	\$38,068		
CP0354 Streets and Water Maintenance Building	\$100,269		(\$100,269)		
CP0361 Land Acquisition/Banking Program	\$750,000				
CP0364 Master Plan for Recreation Amenities	\$685,418				
CP0375 LED Streets Lights Phase I	\$33,053				\$20,000
CP0378 Legal Software for Electronic Document M	\$35,000	\$35,000		\$35,000	
CP0385 Park Avenue Reconstruction		\$8,000,000	(\$8,000,000)		\$4,450,000
CP0386 Recreation Building in City Park				\$15,000,000	
CP0401 Downtown Projects Plazas	\$839,902				
CP0402 Additional Downtown Projects	\$1,200,000				
CP0407 Bonanza Flats Open Space	\$3,326,471		(\$3,076,471)		
CP0411 SR248/US 40 Park & Ride Program					\$5,000,000
CP0412 PC MARC Tennis Court Resurface	\$199,135				
CP0422 Electrical Generator Upgrades		\$64,000		\$34,000	
CP0429 Arts and Culture District	\$527,908				

EXPENSES

CP0430 Treasure Hill & Armstrong	\$8,319,715	(\$7,796,643)	\$155,346		
CP0431 Bubble Repair		\$50,000			
CP0432 Software Subscriptions & Licenses	\$113,057				
CP0434 GIS GeoEvent Server License	\$5,000		(\$5,000)		
CP0435 GIS Satellite Imagery Multi-Spectral	\$6,000	(\$6,000)			
CP0445 Add Uphill Marsac Gate Above Chambers Av	\$50,000	(\$50,000)			
CP0446 Loader	\$300,000		(\$300,000)		
CP0447 EV Chargers	\$358,637		(\$296,818)		
CP0449 Roadside Trailhead Signage 2019	\$2,411		(\$2,411)		
CP0450 Prospector Square/Rail Trail 2019	\$31,000		(\$31,000)		
CP0451 Round Valley Trail 2019	\$10,000		(\$10,000)		
CP0454 Prospector Sq. Rail Trail Connector	\$900	\$40,000	(\$40,900)		
CP0455 Olympic Park Pathway Connector		\$113,000	(\$113,000)		
CP0456 PC Heights Pathway		\$65,000	(\$65,000)		
CP0457 City AED Replacement and Maintenance	\$968	\$15,000		\$15,000	
CP0469 Deer Valley Drive Bike & Ped	\$2,179		(\$2,179)		
CP0483 LED Upgrade Quinn's Fields	\$233,101		\$101,195		
CP0525 MARC Cement Pad/Patio	\$30,000		(\$30,000)		
CP0526 MARC Leisure Pool Water Feature	\$9,368		(\$9,368)		
CP0527 Homestake Roadway & Trail Imp	\$1,842,113		\$36,033		\$3,971,854
CP0528 Munchkin & Woodbine Extn/Multi Trail Imp	\$347,124	\$1,380,085	(\$1,727,209)	\$131,616	(\$131,616)
CP0531 Prospector Park Improvements	\$213,096		(\$127,082)		\$20,000
CP0535 Santy Chairs Replacement	\$16,500	\$50,000	(\$33,000)		
CP0540 Snow Creek Crossing	\$4,412,805				
CP0556 Upper Main Street Intersection Improve	\$1,702,074		(\$536,995)		
CP0559 Marsac Remodel		\$800,000	\$775,200		\$820,000
CP0560 Forestry Plan			\$100,000		
CP0567 Safety Style Soccer Goals	\$7,711		(\$7,711)		
CP0568 Gate for Mine bench and Judge Tunnel	\$1,377		(\$1,377)		

EXPENSES

CP0569 Replace Vehicle Wash	\$55,370		(\$55,370)		
CP0570 Replace Fuel Pump System		\$24,273	(\$24,273)		
CP0573 Acoustifence - Pickleball Noise Mitigation		\$32,259	(\$32,259)		
CP0575 10th St Retaining Wall Reconstruction		\$145,000			\$25,000
CP0576 Ability Way Reconstruction		\$630,000			\$100,000
CP0577 Police Station Parking Lot		\$210,000			\$31,500
CP0579 Guardrail Replacement		\$68,000		\$68,000	
CP0580 Safety Netting at Quinn's		\$33,090	\$38,316		
CP0581 Street Sign Replacement Program		\$9,754		\$9,754	
CP0583 Swede Alley Trash Compactors Replacement		\$126,000			
CP0585 Facility Wireless Upgrades	\$50,000	\$160,000		\$170,000	
CP0586 Housing Ongoing Asset Improvement	\$1,980,299		\$1,782,122		
CP0587 Housing Program Asset Acquisition	\$5,500,000				
CP0588 Housing Program Public Private Pa		\$16,845,233			(\$10,000,000)
CP0589 Housing Programs	\$798,202				
CP0598 PC MARC Aquatics Replacement		\$14,000,000	(\$8,000,000)		\$1,500,000
CP0600 Strategic Asset Analysis		\$150,000		\$150,000	
CP0602 PC MARC Furnishings					\$60,000
CP0603 Curb and Gutter Replacement					\$80,000
CP0604 Backflow Prevention					\$100,000
CP0606 10 Wheeler Dump Truck					\$135,000
CP0607 MARC Lighting System Replacement					\$50,000
CP0609 Future Core Software					\$430,000
CP0611 Miscellaneous 5-Acre Site Improvements					\$8,200,000
CP0612 Tress for City Lands					\$15,000
CP0613 Email For All					\$140,000
CP0615 Police Equipment Replacement Fund					\$157,525
CP0616 GRAMA Request Management Platform					\$8,800

EXPENSES

CP0617 Library Building Improvements					\$25,000
CP0619 Emerging Community Development Projects					\$10,000,000
CP0620 Silver King Mine Restoration					\$200,000
CP0621 Interfund Transfer to Water Fund					\$1,000,000
		FY24 Base + New	\$25,644,771	FY25 Base + New	\$51,768,794

Water Fund FY24 and FY25

The 3Kings Water Treatment Plant remains the most significant capital project of the Public Utilities Department and the City. After starting operations in October 2023, it began treating drinking water in June 2024. Bond proceeds fund the new Treatment Plant, and water service fees fund all other capital projects. Concurrently, the Water Department Infrastructure Improvement project maintains aging infrastructure using a risk-based approach, prioritizing assets based on their likelihood and consequences of failure. Due to budget constraints, some projects may be deferred. Currently, the top priority is replacing Main Street's water line, which has seen increased failures. This three-phased project began in April 2024 and will be completed over the next three shoulder seasons from April to July in the years 2024-2026, historically the quietest business months.

Project	Carry Forward	Base FY 2024	Newly Requested FY 2024	Base FY 2025	Newly Requested FY 2025
CP0007 Tunnel Maintenance	\$1,894,394	\$3,292,884		\$304,599	
CP0010 Water Department Service Equipment	\$243,529	\$133,200		\$136,528	
CP0040 Water Dept Infrastructure Improvement	\$2,865,752	\$3,496,538		\$1,776,879	\$223,121
CP0075 Equipment Replacement - Computer	\$184,510	\$138,232	-\$219,506	\$117,000	
CP0178 Rockport Water, Pipeline, and Storage	\$3,442,438	\$1,357,520	-\$3,348,816	\$1,203,543	\$130,000
CP0275 Smart Irrigation Controllers	\$4,353		-\$4,353		
CP0276 Water Quality Study	\$394,252	\$300,000	-\$494,252	\$250,000	-\$200,000
CP0301 Scada and Telemetry System Replacement		\$1,139,001	-\$139,001	\$206,000	
CP0303 Empire Tank Replacement	\$34,611		-\$34,611		
CP0304 Quinn's Water Treatment Plant Asset Replacement	\$943,540	\$238,471		\$245,625	
CP0312 Fleet Management Software	\$17,307				
CP0325 Network & Security Enhancements		\$170,000	-\$170,000		

EXPENSES

CP0341 Regional Interconnect	\$75,012				
CP0342 Meter Replacement	\$118,555	\$150,000		\$50,000	
CP0343 Park Meadows Well	\$2,678,908		-\$2,678,908		
CP0371 C1 - Quinns WTP to Boothill - Phase 1	\$1,397,445		-\$1,397,445		
CP0372 Regionalization Fee	\$600,000	\$200,000	-\$600,000	\$200,000	
CP0389 MIW Treatment	\$8,923,647	\$250,000	\$6,981,033	\$260,000	
CP0390 QJWTP Treatment Upgrades	\$2,884,576		-\$2,884,576		
CP0392 Distribution Zoning Meters	\$8,358		-\$8,358		
CP0393 Energy Projects	\$570,804		-\$570,804		
CP0415 Mobile Control	\$13,000		-\$13,000		
CP0416 Windows 10 Client Licenses	\$1,480		-\$1,480		
CP0418 JSSD Interconnection Improvements	\$146,686	\$90,000		\$180,000	
CP0442 MIW Offsite Improvements	\$9,451,750		-\$9,084,977		
CP0443 West Neck Tank	\$2,648,914		-\$2,648,914		
CP0569 Replace Vehicle Wash		\$19,985	-\$19,985		
CP0570 Replace Fuel Pump System		\$2,960	-\$2,960		
CP0574 Landscaping Incentives		\$200,000		\$200,000	
		FY24 Base + New	-\$6,162,122	FY25 Base + New	\$5,283,295

Transportation Fund FY24 and FY25

The Transportation fund continues to evolve as Park City focuses its transportation operations on the core of Park City. In FY25, we are prioritizing efficiency, sustainability, and social equity in our transportation system, ensuring that our services meet the growing demands of our community while reducing environmental impact. Additionally, Park City Transit, in partnership with our resorts, has committed resources to provide express transit routes from Richardson Flat to Deer Valley and Park City Resorts following the success of winter 2023/24.

Transportation capital projects are traditionally funded by a combination of Transportation Sales Taxes and local and federal grants. However, as operating expenses continue to rise, the Fund's capacity to execute capital projects with sales taxes remains constrained. Consequently, our ability to embark on new, large-scale transformative projects remains limited. The 5-year capital plan reflects this reality, as it does not include new budget requests for major transformative projects but rather focuses on maintaining, optimizing, and, in some cases, replacing existing infrastructure. One exception is additional funding going toward a park-and-ride solution near US 40.

EXPENSES

Project	Carry Forward	Base FY 2024	Newly Requested FY 2024	Base FY 2025	Newly Requested FY 2025
CP0009 Transit Rolling Stock Replacement	\$5,625,513	\$3,575,222		\$6,471,439	\$560,824
CP0025 Bus Shelters Design and Capital Improve	\$1,803,623	\$4,574,265	(\$1,996,961)	\$2,000,000	\$6,569,434
CP0075 Equipment Replacement - Computer	\$49,481	\$16,172	(\$60,639)		\$30,000
CP0108 Flagstaff Transit Transfer Fees	\$2,118,737				
CP0118 Bus Stop Sign Technology	\$105,256		(\$105,256)		\$50,000
CP0313 Transportation Grants/Plans/Policy Sup	\$356,331				
CP0316 Transit Facility Capital Renewal Account	\$2,138,653	\$230,000	\$240,000	\$230,000	
CP0381 Transit and Transportation Land Acquisition		\$1,000,000	\$1,400,000		
CP0382 Transit Security Cameras & Software	\$50,000		\$38,458		\$36,542
CP0411 SR248/US 40 Park & Ride Program		\$6,482,175	\$1,370		\$3,516,455
CP0420 Enhanced Bus Stops at Fresh Market and P		\$2,499,203	\$57,483		
CP0432 Software Subscriptions & Licenses	\$4,620				
CP0439 Bonanza Multi-Modal and Street Improv		\$300,000			\$300,000
CP0440 Bike Share Improvements	\$140,061		(\$40,061)		
CP0441 Transportation Demand Management Program	\$91,287	\$511,284			
CP0465 SR248 Corridor & Safety Improvement	\$5,204,630				
CP0469 Deer Valley Drive Bike & Ped	\$300,000	\$250,000			
CP0478 Bike/Ped Improvements in Thayne's		\$250,000		\$1,450,000	\$1,010,000
CP0536 Bonanza District Bus Stops		\$2,700,000			\$130,000
CP0540 Snow Creek Crossing		\$6,891,593		\$1,587,288	\$108,314
CP0550 Bike & Pedestrian Plan	\$140,514				
CP0554 Emerging Tech in Transit	\$130,000				
CP0562 Emergency Response Trailer	\$100,000		(\$29,770)		
CP0591 Transit Operations Radios Upgrade	\$100,000	\$100,000			

EXPENSES

CP0592 CAD/AVL Replacement		\$1,000,000			\$200,000
CP0596 Public Transit Bus Engine Replace		\$100,000			\$528,008
CP0605 Transit Construction Design Program					\$150,000
CP0608 SR224 & Roundabout Transit Priority Design					\$300,000
		FY24 Base + New	\$29,831,938	FY25 Base + New	\$25,228,304

Lower Park Avenue RDA

The LPA RDA is the primary source of repayment for the 2019 STR debt that currently provides funding for the City's affordable housing projects. Additionally, after debt service payments, smaller, annually recurring revenues are available for additional capital projects within the geographic boundary of the RDA. The largest budgeted capital project for the LPA RDA in FY24 and FY25 remains the Senior Community Center at \$991,000. For the future budgeting years of FY26 to FY27, a significant project will be the Park Avenue Reconstruction, which is still in the planning phase. All capital projects in the 5-year plan are listed below budgeted with the Lower Park Avenue RDA as a funding source.

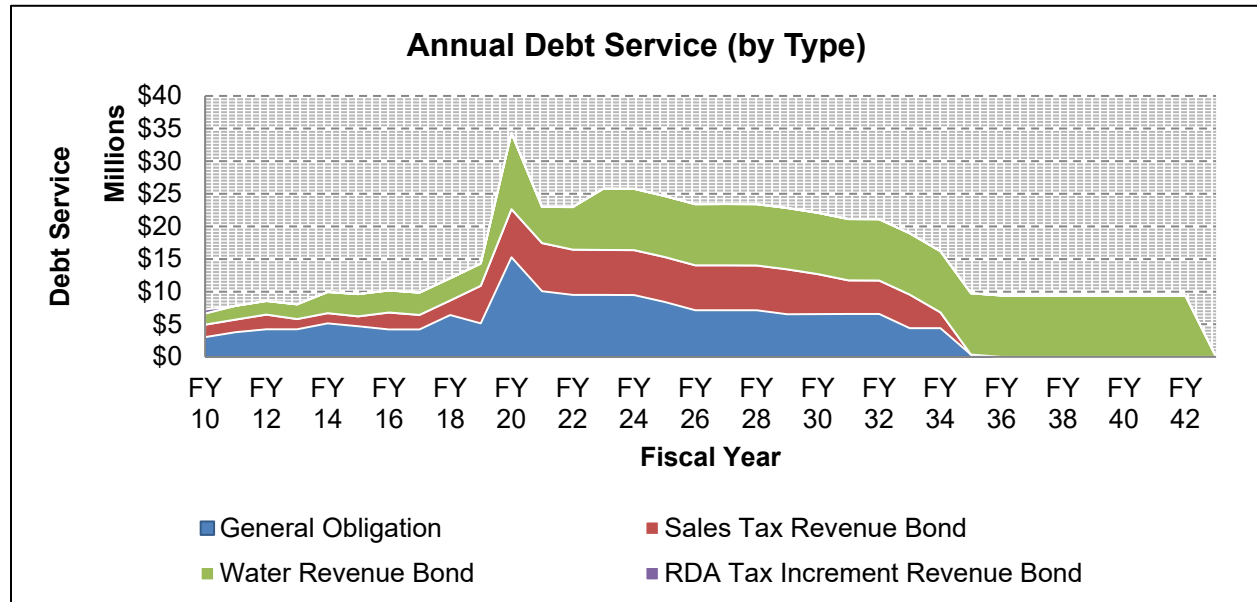
Project	Carry Forward	Base FY 2024	Newly Requested FY 2024	Base FY 2025	Newly Requested FY 2025
CP0003 Old Town Stairs	\$469,501	\$300,000			
CP0005 City Park Improvements	\$827,358	\$100,000			\$100,000
CP0013 Affordable Housing Program	\$25,886		-\$25,886		
CP0020 City-wide Signs Phase I	\$7,156		-\$7,156		
CP0036 Traffic Calming	\$6,262		-\$6,262		
CP0089 Public Art	\$37,749				
CP0167 Skate Park Repairs	\$14,749	\$5,000		\$30,000	-\$25,000
CP0264 Security Projects		\$40,000		\$40,000	
CP0308 Library Remodel	\$449		-\$449		
CP0311 Senior Community Center	\$991,390				
CP0362 Woodside Phase II	\$1,984		-\$1,946		
CP0386 Recreation Building in City Park	\$241,042				
		FY24 Base + New	\$403,301	FY25 Base + New	\$145,000

A complete detailed CIP report is available in Volume II on our [Budget Department website](#).

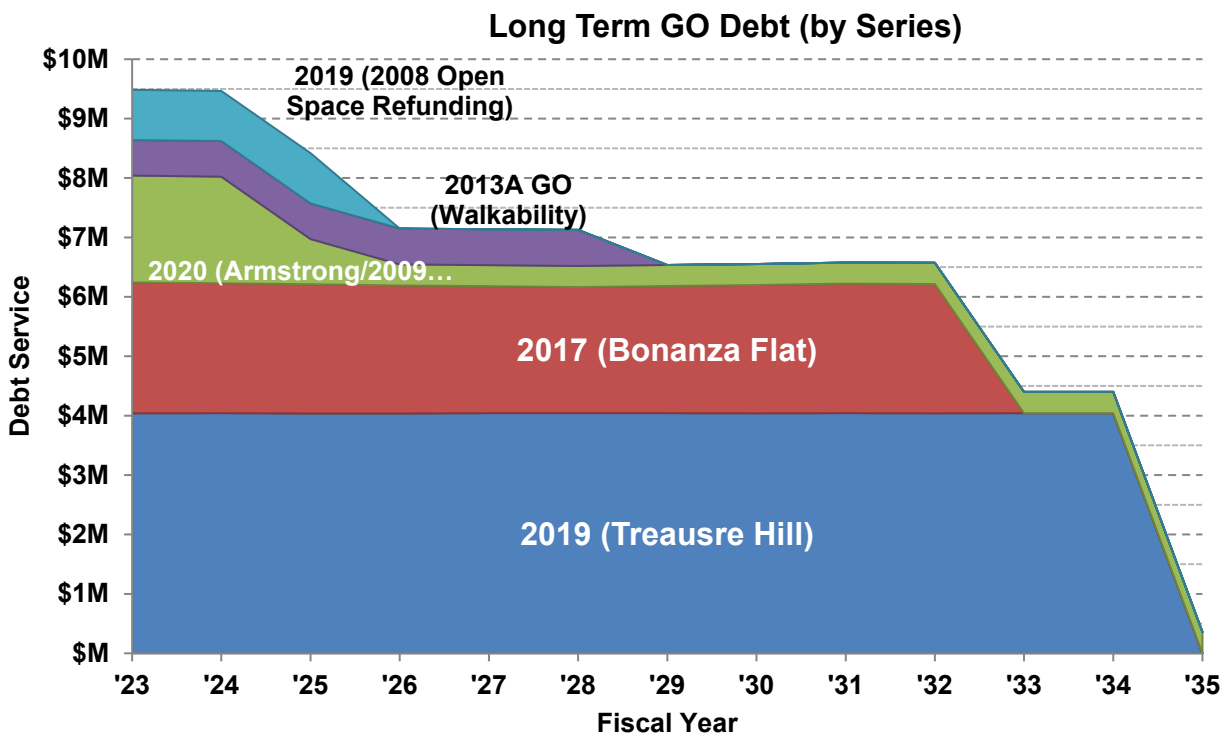
EXPENSES

DEBT SERVICE

Park City has various bond issuances outstanding. The debt service to be paid on these bonds is detailed in Figures E1 and E2. The [Utah Constitution](#) states that direct debt issued by a municipal corporation should not exceed 4% of the assessed valuation—Park City has a more stringent policy of 2% of assessed valuation.



E1 - Long Term Debt

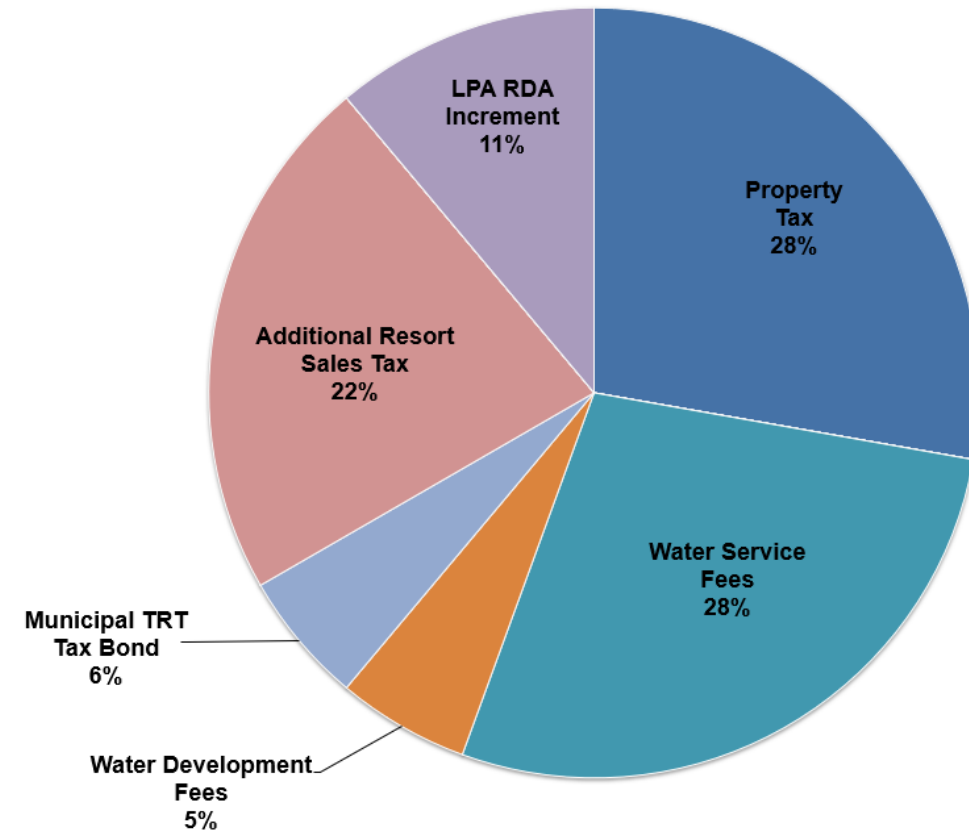


E2 - Long-Term GO Debt by Series

EXPENSES

Funding sources for debt service payments in FY 2025 are detailed in Figure E3. General Obligation Bonds have property tax as a dedicated source for repayment, while Water Bonds generally have water service fees as a dedicated revenue source. RDA Bonds are backed by property tax increments. Sales Tax Bonds are backed by sales tax revenue, but the City has dedicated several revenue sources for repayment, including lease revenue, impact fees, and unreserved General Fund revenue.

FY 2025 Debt Service Sources



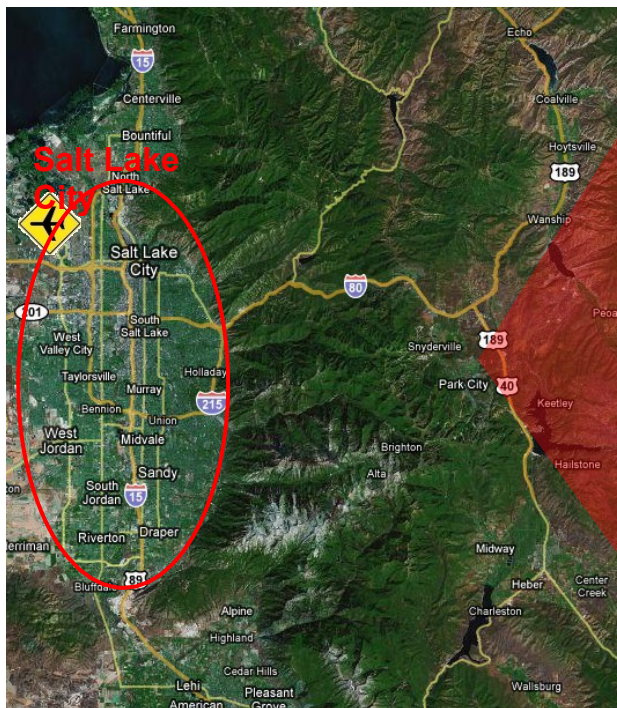
E3 – Debt Funding Sources

ABOUT PARK CITY

Park City is in Summit County, Utah, in the heart of the Wasatch Mountains, 30 miles east of Salt Lake City and 40 minutes by freeway from the Salt Lake International Airport.

Park City is one of the west's premier multi-season resort communities, with an area of approximately 12 square miles and a permanent resident population of approximately 8,000.

World-renowned skiing is the center of activity, complemented throughout the year by major activities and events such as the Sundance Film Festival, Kimball Arts Festival, concerts, sporting events, and a variety of other winter and summer-related activities.



Tourism is the major industry in Park City, with skiing, lodging facilities, and restaurants contributing significantly to the local economy. Park City is the home of two major ski resorts, Park City Mountain Resort and Deer Valley Ski Resort. Park City Mountain Resort combined with Canyons Resort during the 2015-2016 ski season to create the [largest ski resort](#) in the United States.

In 1869, silver-bearing quartz was discovered in the area of what is now Park City and a silver mining boom began. From the 1930s through the 1950s, the mining boom subsided due to the decline of silver prices, and Park City came very close to becoming a historic ghost town. During that time, the residents began considering an alternative to mining and developing Park City into a resort town.

Salt Lake City hosted the 2002 Winter Olympic Games with two athletic venues in Park

ECONOMIC REVIEW

City and one just north of the city limits. Deer Valley Resort hosted the slalom, aerial, and mogul competitions; Park City Mountain Resort hosted the giant slalom, snowboarding slalom, and snowboarding half-pipe; and the Utah Winter Sports Park (Summit County) hosted ski jumping, luge, and bobsled events. In [February 2008](#), Deer Valley hosted the first World Cup Ski Cross competition ever held in North America. Deer Valley Resort and Park City Mountain Resort jointly hosted the FIS Freestyle World Championship event for the 1st time in [February 2019](#). Salt Lake has been named as the host of the [2034 Winter Olympics](#), with several venues expected to be in Park City.

PARK CITY ECONOMY

Tourism is the backbone of the Park City economy, and most of the local tourism revolves around skiing and snowboarding. Encouraging tourism and the ski industry is an objective for Park City and the State of Utah. Park City's proximity to Salt Lake City and Salt Lake International Airport makes it a major contributor to the state's goals.

The service population is much larger than the permanent population in Park City due to the number of secondary homeowners and visitors within city limits. Many of Park City's restaurants are award-winning and among the finest in the inter-mountain West. The Chamber of Commerce estimates that the City has a nightly capacity of 27,178 guests. On average, the City receives almost 8,500 visitors per night, with an occupancy rate of 48% in winter and 39% in summer. In the last ten years, nightly capacity has increased by 10%.

The real estate industry is closely connected to the tourist and ski industries in Park City. During the past ten years, building activity within the City has ranged anywhere from a low of \$101.2 million in 2016 to a high of \$271.6 million in 2023. Building activity over the last decade has averaged \$172.1 million per year.⁴ Easy access to Salt Lake City has intensified the role of Park City as a bedroom community. This role and the current economy have shifted emphasis to the construction of residential homes. Properties have enjoyed a steady rate of appreciation through the years, which are expected to maintain their value and/or increase in the future.

Statistics compiled by realestateinparkcity.com indicate a slower rise in median home prices in Park City over the pandemic and the last several years. As of the end of Q1 2024, the median single-family home within city limits had risen to \$3 million, and \$1.2 million for a Park City condominium.

CITY SALES TRENDS

Park City has experienced exceptional economic growth in the last decade. After a dip in 2009, sales tax has recovered dramatically for the past five years. Figure ER1 shows the growth in total sales from 2003 to 2023, with projections for 2024 and 2025. The economic recovery has come with some challenging conditions. Over the past few years, inflation has significantly impacted sales tax revenues. Rising prices across various sectors led to

⁴ Based on construction valuation data provided by PCMC Building Department

ECONOMIC REVIEW

increased consumer spending on essential goods, thereby boosting sales tax collections. However, this inflation-driven revenue growth often masked underlying economic vulnerabilities and shifts in consumer behavior, such as reduced spending on non-essential items.

Recently, there have been indications that inflationary pressures have begun to cool. Stabilizing prices have resulted in more predictable consumer spending patterns, which are crucial for sustainable economic growth. This cooling of inflation may lead to normalizing sales tax revenues, allowing for more accurate forecasting and budget planning. While the immediate surge in tax revenues provided short-term fiscal relief, the moderation of inflation is expected to contribute to long-term economic stability.

As inflation cools, municipalities should seize the opportunity to reassess and adapt their fiscal strategies, ensuring they remain robust in the face of future economic fluctuations. This approach will help maintain a balanced budget and foster economic resilience, even as the external economic environment evolves. Revenues for the 2023/24 winter (December – March) slightly outpaced the previous winter and were up by 0.9%, indicating stabilizing economic conditions.

Figure ER2 shows sales revenue trends by geographic region from 2018 to 2023. Online sales and online lodging have experienced the greatest change in recent years, accelerated by trends associated with the rebound in post-COVID economic activity. Park City's economy relies heavily on the ski industry and tourism, and sales tax revenues are extremely seasonal.

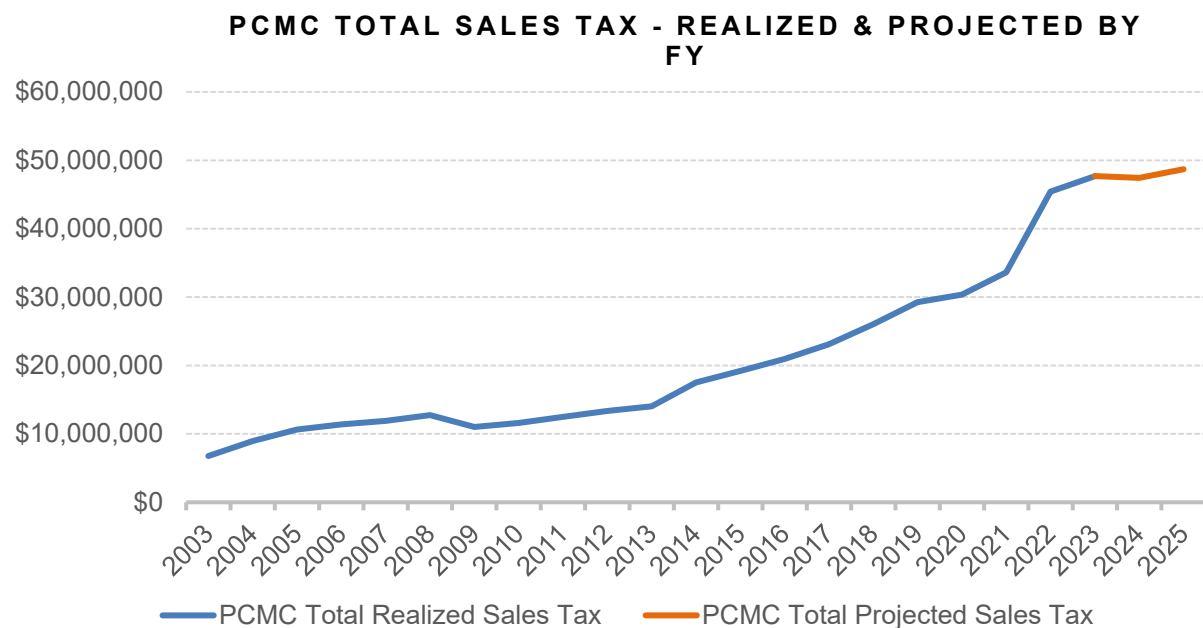


Figure ER1 – Total Estimated Sales

ECONOMIC REVIEW

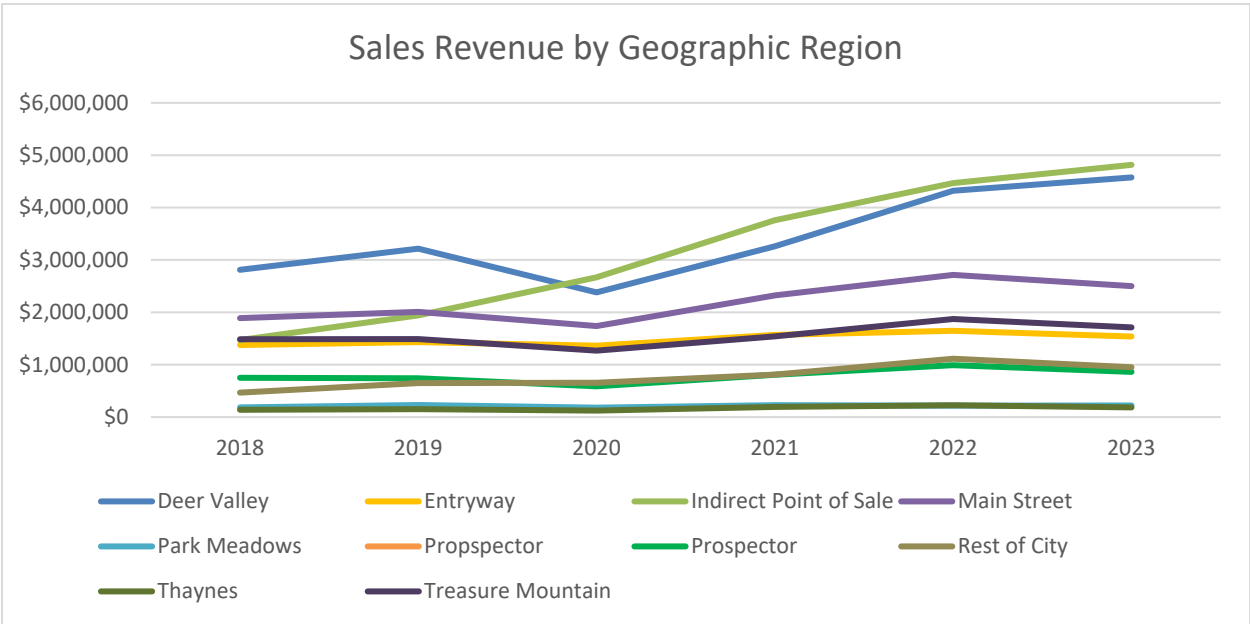


Figure ER2 – Estimated Sales by Geography



CITY FINANCIAL HEALTH INDICATORS

The Citizens Technical Advisory Committee (CTAC) and staff from Park City Municipal Corporation identified Financial Indicators that would be used to measure the overall financial health of Park City.

Types of Financial Indicators

The International City/County Management Association (ICMA) produces a manual entitled Evaluating Financial Condition. Within this manual, various indicators and methods for analysis are outlined and recommended. According to the ICMA, the financial condition of a municipality is defined as "...a government's ability in the long run to pay all the costs of doing business, including expenditures that normally appear in each annual budget, as well as those that will appear only in the years in which they must be paid."⁵ By recording the necessary data and observing these indicators, we can detect unfavorable trends and take precautions before they become a problem for the Park City government.

The indicators detailed below were chosen with input from CTAC and the staff from the Park City budget department.

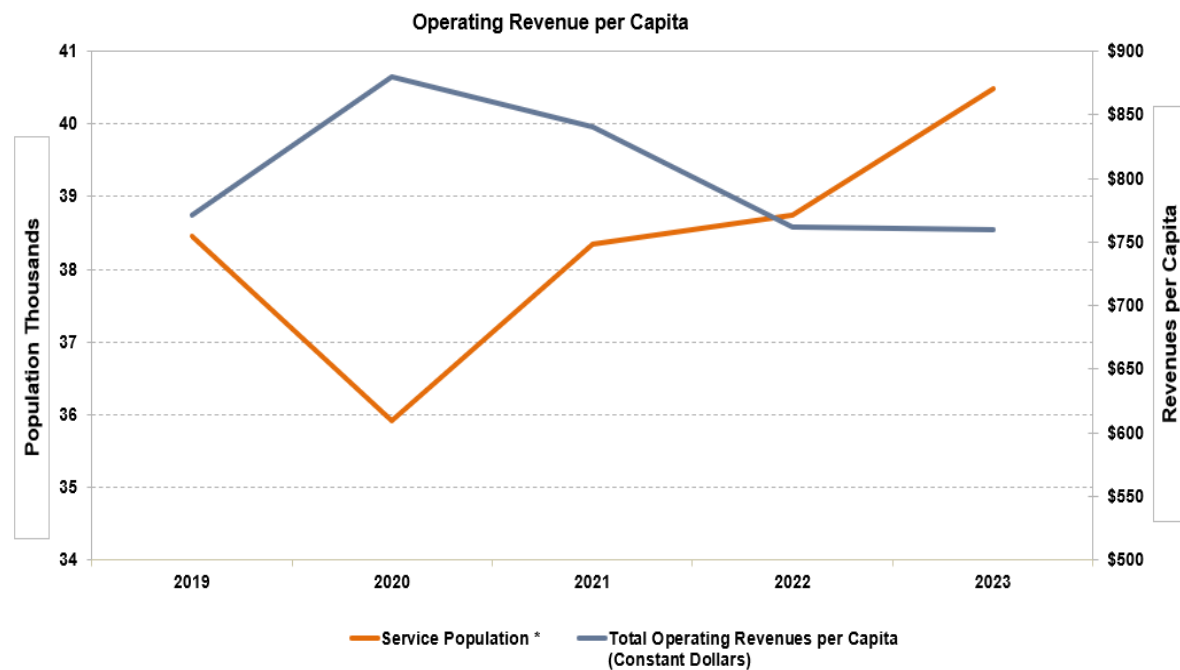
- A. Revenues per capita
- B. Expenditures per capita
- C. Municipal employees per capita
- D. Operating (deficit) surplus per capita
- E. Historical bond ratings
- F. Comparison of the liquidity ratio and long-term debt
- G. Long-term overlapping debt as a percentage of assessed valuation
- H. Administrative costs as a percentage of total operating expenditures



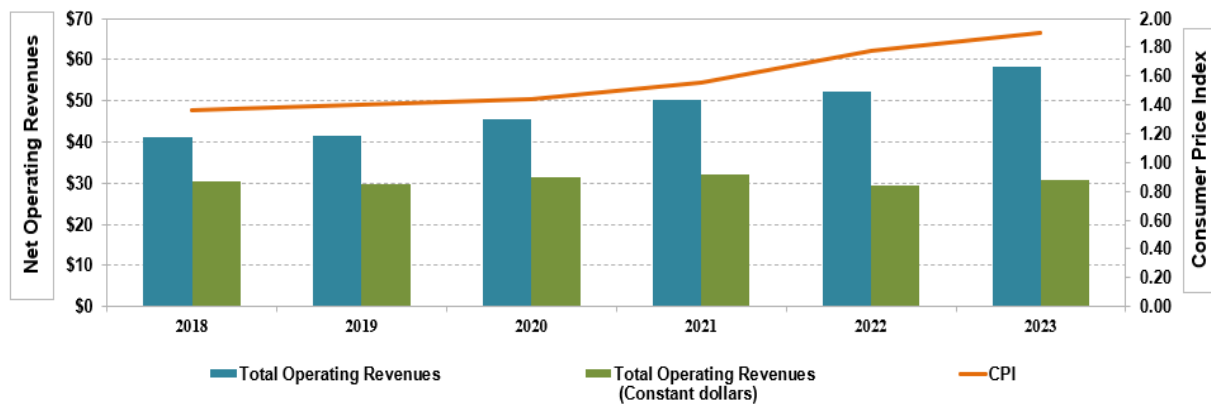
⁵ [ICMA. Evaluating Financial Condition: A Handbook for Local Government. 2003](#)

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Revenues per Capita					
Revenues per Capita are total operating revenues per capita (service population*)					
Description	2019	2020	2021	2022	2023
Total Operating Revenues	\$41,631,529	\$45,390,431	\$50,218,696	\$52,378,983	\$ 58,297,650
CPI	1.41	1.44	1.56	1.77	1.90
Total Operating Revenues (Constant dollars)	\$29,630,911	\$31,597,035	\$32,230,176	\$29,509,646	\$30,756,709
Service Population *	38,445	35,914	38,350	38,741	40,489
Total Operating Revenues per Capita (Constant Dollars)	\$770.74	\$879.79	\$840.42	\$761.71	\$759.64



ECONOMIC REVIEW



Analysis

Total Operating Revenues includes the General Fund and the Debt Service Fund. Examining per capita revenues shows changes in revenue relative to changes in population size. By using the service population, one can factor in the impact that visitors and secondary homeowners have on sales tax revenue. The consumer price index (CPI) is used to convert current total operating revenues to constant total operating revenues to account for inflation and display a more accurate picture of accrued revenues. The warning trend is decreasing total operating revenues as the population rises.

Source

Total Operating Revenues - Statement of Revenues, Expenditures, and Changes in Fund Balances, ACFR FY23 pg. 31.

(General + Debt Service (Sales Tax Revenue and Refunding) + Debt Service (Park City General Obligation).)

CPI - Bureau of Labor Statistics www.bls.gov, Population - Census Bureau, www.census.gov

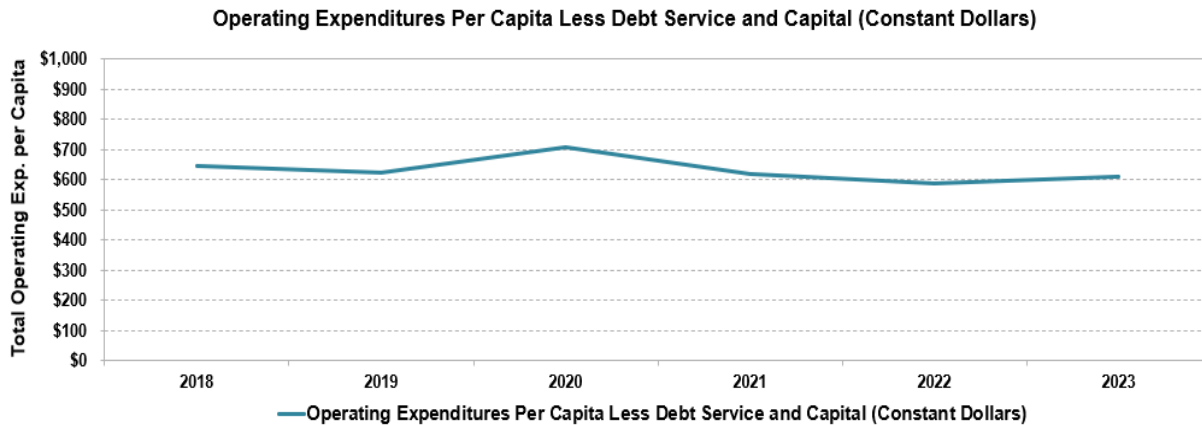
* Service Population = Permanent Population + Secondary Homeowners + Average Daily Visitors.

Expenditures per Capita for Governmental Funds

Expenditures per capita are net operating expenditures of governmental funds per capita (service population *)

Description	2019	2020	2021	2022	2023
Debt Service*	\$11,180,053	\$15,562,353	\$16,955,488	\$16,464,104	\$16,459,453
Capital Outlay	\$70,133,504	\$17,207,904	\$6,901,426	\$7,023,060	\$11,842,705
Operating Expenditures Less Debt Service and Capital	\$33,718,124	\$36,533,702	\$36,901,057	\$40,597,424	\$46,817,791
Total Operating Expenditures	\$115,031,681	\$69,303,959	\$60,757,971	\$64,084,588	\$75,119,949
CPI	1.41	1.44	1.56	1.77	1.90
Total Operating Expenditures (Constant Dollars)	\$81,872,888	\$48,243,640	\$38,994,244	\$36,104,434	\$39,631,827
Operating Expenditures Less Debt Service and Capital (Constant Dollars)	\$23,998,608	\$25,431,718	\$23,682,964	\$22,872,067	\$24,700,158
Service Population**	38,445	35,914	38,350	38,741	40,489
Net Operating Expenditures per capita (Constant Dollars)	\$2,130	\$1,343	\$1,017	\$932	\$979
Operating Expenditures Per Capita Less Debt Service and Capital (Constant Dollars)	\$624	\$708	\$618	\$590	\$610

ECONOMIC REVIEW



Analysis

Changes in per capita expenditures reflect changes in expenditures relative to changes in population. Taking into account the service population and the inflation factor, the indicator shows the increasing costs of providing city services. The rate has fluctuated slightly, but has remained stable since 2010. Total operating expenses increased marginally in 2019. The increase is mostly attributed to increased operating expenditures and the retirement of principal debt service payments.

Source

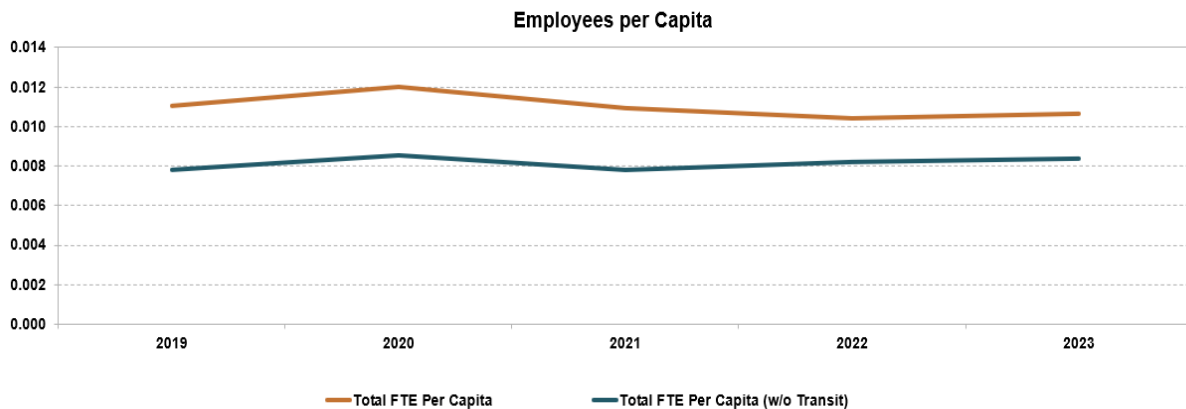
*Debt Service includes Principal retirement, Interest and bond issuance costs ACFR FY23, Schedule 4

Total Operating Expenditures ACFR FY23, Schedule 4

CPI - Bureau of Labor Statistics www.bls.gov

** Service Population = Permanent Population + Secondary Homeowners + Average Daily Visitors

Employees per Capita						
Municipal employees per capita (service population*)						
Description	2019	2020	2021	2022	2023	% growth over 5 yrs
# FTE (Full-time equivalents)	424.2	430.8	418.17	404.12	431.29	-4.73%
# FTE (w/o Transit)	300.4	306.2	299.57	317.82	339.54	5.80%
Service Population*	38,445	35,914	38,350	38,741	40,489	0.77%
Total FTE Per Capita	0.011	0.012	0.011	0.010	0.011	-5.46%
Total FTE Per Capita (w/o Transit)	0.008	0.009	0.008	0.008	0.008	4.99%



Analysis

Employees per capita shows the overall labor productivity in relation to population of the city. The FTEs per capita seems to suggest that as population increases the number of employees decreases. Over the last five years the trend has remained fairly consistent.

Source

Number of Employees - CAFR - Schedule 22, ACFR FY23 Table 16, 2005-06 from Human Resources Department.

Population - Census Bureau, www.census.gov

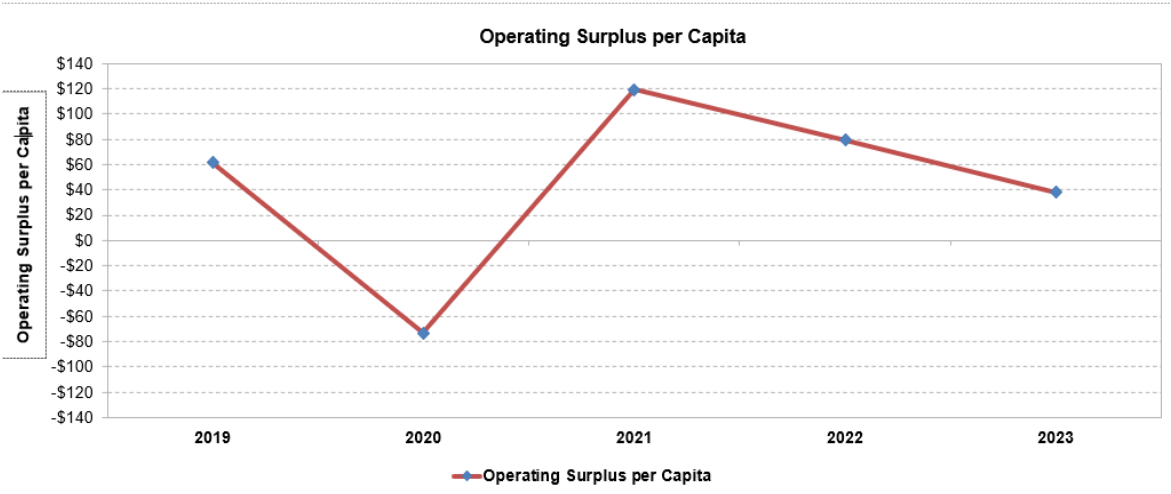
* Service Population = Permanent Population + Secondary Homeowners + Average Daily Visitors

ECONOMIC REVIEW

Operating (Deficit) or Surplus

Operating deficit or surplus as a percentage of operating revenues

Description	2019	2020	2021	2022	2023
Operating deficit or surplus	\$2,363,097	-\$2,637,073	\$4,578,658	\$3,085,392	\$1,530,839
Net fund operating revenue	\$41,631,529	\$45,390,431	\$50,218,696	\$52,378,983	\$58,297,650
General fund operating surplus (deficit) as % of net fund operating revenues	6%	-6%	9%	6%	3%
Service Population*	38,445	35,914	38,350	38,741	40,489
Operating Surplus per Capita	\$61	-\$73	\$119	\$80	\$38



Analysis

An operating surplus is used to fund CIP and fund non-operating expenditures. In 2020 the City had a strong operating deficit due to impacts from the COVID-19 pandemic. The City overall has had a strong fund balance for several years even despite impacts from COVID-19 pandemic.

Source

General fund operating surplus/deficit - ACFR FY23 pg. 31. Net Fund Operating Revenues - ACFR FY23 Table 2. CAFR FY23 Schedule 5 for Tax Revenue; Statement of Revenues, Expenditures, and Changes in Fund Balances pg. 29 for all other revenues. (Includes debt service for investment income and rental and other miscellaneous)

* Service Population = Permanent Population + Secondary Homeowners + Average Daily Visitors

City Debt

The City's general obligation bonds, including the recent 2021 Series Bond, were assigned a rating of Aaa by Moody's and confirmed at AA+ by Standard and Poor's and Fitch. In March 2024, Moody's reaffirmed the Aaa rating, which is the highest rating available.

According to a 2021 assessment by [Fitch](#), the City's strong bond ratings result from a high level of revenue control, solid expenditure flexibility, robust reserves, a low long-term liability burden, and strong financial management practices.

Bond Ratings for Park City

Description	2019	2020	2021	2022	2023
Moody's	Aaa	Aaa	Aaa	Aaa	Aaa
S&P	AA+	AA+	AA+	AA+	AA+
Fitch	AA+	AA+	AA+	AA+	AA+

Moody's	Description
Aaa	Highest
Aa1	Top Quality; "Gilt-Edged" High Grade; Very Strong
Aa2	Top Quality; "Gilt-Edged" High Grade; Very Strong
Aa3	Top Quality; "Gilt-Edged" High Grade; Very Strong
A1	Upper Medium Grade; Strong
A2	Upper Medium Grade; Strong
A3	Upper Medium Grade; Strong
Baa1	Medium Grade; Adequate
Baa2	Medium Grade; Adequate
Baa3	Medium Grade; Adequate
Ba1	Speculative Elements; Major Uncertainties
Ba2	Speculative Elements; Major Uncertainties
Ba3	Speculative Elements; Major Uncertainties
B1	Not Desirable; Impaired Ability to Meet Obligations
B2	Not Desirable; Impaired Ability to Meet Obligations
B3	Not Desirable; Impaired Ability to Meet Obligations
Caa1	Very Speculative
Caa2	Very Speculative
Caa3	Very Speculative
Ca	Very Speculative
C	No Interest Being Paid
	Default

Analysis

A municipal bond rating informs an investor of the relative safety level in investing in a particular bond. As shown in the chart above, the current bond rating for Park City is described as Top Quality; "Gilt-Edged" High Grade; Very Strong with the three major bond rating companies. In 2013, S&P raised our bond rating from AA to AA+. In 2017, Moody's raised the G.O. rating to Aaa. The city maintained Aaa ratings from Moody's for 2020 bonds and AA+ from Fitch as well as AA- from S&P for the 2019 Sales Revenue bond.

Source

1999 - Official Statement for 1999 issuance of G.O. bonds Bond Rating Scales- Zions Public Finance

ECONOMIC REVIEW

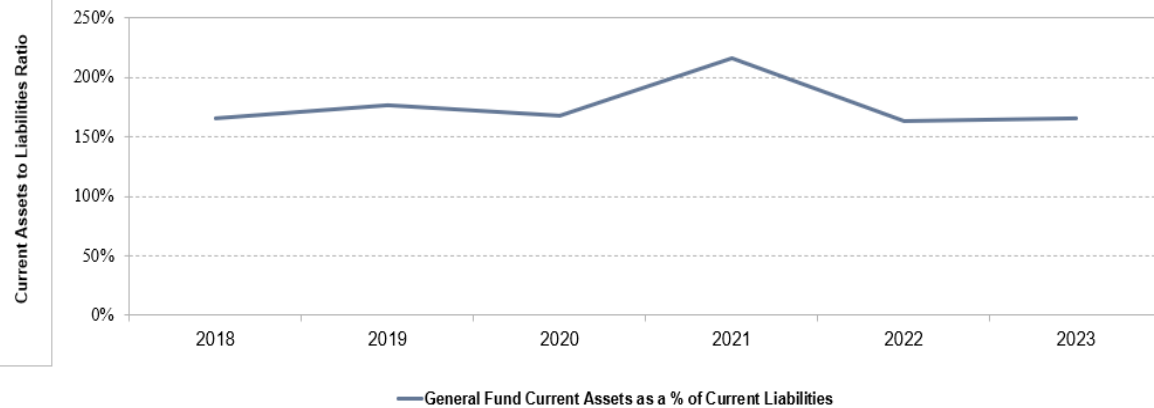
Liquidity & Long Term Debt

Liquidity is defined as cash and short-term investments as a percentage of current liabilities

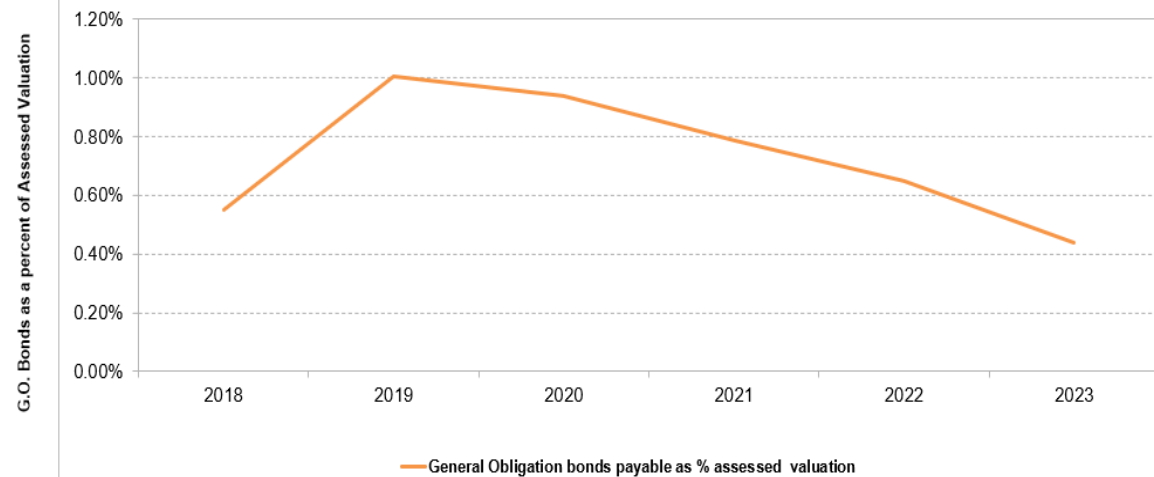
Long-Term debt is defined as total General Obligation bonds payable as a percentage of assessed valuation

Description	2018	2019	2020	2021	2022	2023
General Fund Cash and Short-term investments	\$20,119,863	\$21,611,287	\$19,695,507	\$25,599,042	\$38,215,431	\$39,604,685
General Fund Current Liabilities	\$12,194,473	\$12,266,581	\$11,736,104	\$11,843,767	\$23,485,374	\$23,851,112
General Fund Current Assets as a % of Current Liabilities	165%	176%	168%	216%	163%	166%
Description	2018	2019	2020	2021	2022	2023
Taxable valuation	\$8,222,920,302	\$9,117,120,545	\$9,549,363,012	\$10,540,026,000	\$11,701,232,000	\$15,581,921,000
Total Net Debt Applicable to Limit	\$45,273,366	\$91,632,655	\$89,738,177	\$82,962,508	\$75,916,839	\$68,581,170
General Obligation bonds payable as % assessed valuation	0.55%	1.01%	0.94%	0.79%	0.65%	0.44%

Ratio of Current Assets to Liabilities



Ratio of G.O. Bond Debt to Assessed



ECONOMIC REVIEW

Analysis

Liquidity determines the city's ability to pay its short-term obligations. In the private sector, liquidity is measured with the ratio of cash, short-term investments and accounts receivable over current liabilities. Public sector municipalities use the ratio of cash and short-term investments over current liabilities. According to the International City/County Management Association, both private and public sectors use the ratio of one to one or 100% or above to indicate a current account surplus.

The liquidity indicator for Park City has decreased marginally in 2020 due to the issue of General Obligation (or voter approved) . These G.O. bonds were allocated for the purchase of open space*. Issuing these bonds increases the long term debt and the current liability account, thus decreasing the liquidity ratio. The warning trend to be aware of in analyzing these measures, is a decreasing liquidity ratio in conjunction with an increase in long term debt.

Although it is apparent that the liquidity ratio has declined over the time period shown, it should be noted that the ratio is still significantly above the 100% level, and that the issued G.O. bonds have a dedicated revenue source in property taxes. The Utah State Constitution states that direct debt issued by a municipal corporation should not exceed 4% of the assessed valuation, Park City has a more stringent policy of 2% of assessed valuation. The percentage of long-term debt to assessed valuation has been decreasing since 2019 and it is well below the City policy of 2%.

Source

Current Assets - ACFR FY23 Governmental Funds Balance Sheet pg. 51, (General - Total). Current Liabilities - ACFR FY23 Governmental Funds Balance Sheet pg. 51, (General - Total Liabilities+Total deferred inflows of resources). Taxable Valuation - Utah State Tax Commission, Net Debt Applicable to Limit - ACFR FY23 Schedule 17.

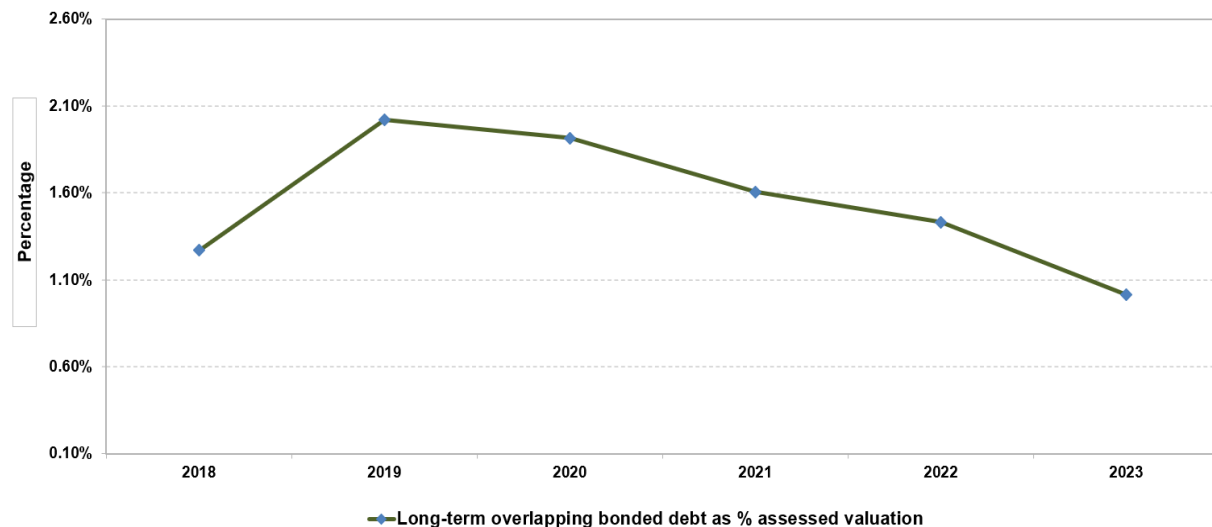
ECONOMIC REVIEW

Overlapping Debt

Long-term overlapping bonded debt is the annual debt service on
General Obligation Bonds as a percentage of the assessed valuation of the City

Description	2018	2019	2020	2021	2022	2023
Park City	\$97,277,199	\$170,237,745	\$163,127,760	\$150,909,318	\$138,829,867	\$126,467,687
State of Utah	\$0	\$0	\$0	\$0	\$0	\$0
Summit County	\$5,362,250	\$12,509,395	\$11,452,520	\$10,574,535	\$21,451,670	\$25,082,813
Park City School District	\$0	\$0	\$0	\$0	\$0	\$0
Snyderville Basin Sewer District*	\$0	\$0	\$0	\$0	\$0	\$0
Weber Basin Water Conservancy District	\$1,861,668	\$1,704,395	\$1,590,281	\$1,476,899	\$1,360,590	\$1,252,328
Snyderville Basin Recreation District Tax District			\$3,047,006	\$2,817,606	\$3,720,673	\$3,500,200
Wasatch County			\$40,590	\$201,366	\$130,660	\$166,698
Wasatch County School District			\$3,722,276	\$3,424,281	\$2,190,138	\$1,389,100
Total Long-term overlapping bonded debt	\$104,501,117	\$184,451,535	\$182,980,433	\$169,404,005	\$167,683,598	\$157,858,826
Taxable valuation	\$8,222,920,302	\$9,117,120,545	\$9,549,363,012	\$10,540,026,000	\$11,701,232,000	\$15,581,921,000
Long-term overlapping bonded debt as % assessed valuation	1.27%	2.02%	1.92%	1.61%	1.43%	1.01%

Overlapping Debt as a Percent of Assessed Valuation



Analysis

The overlapping debt indicator measures the ability of the City's tax base to repay the debt obligations issued by all of its governmental and quasi-governmental jurisdictions. Overlapping debt as a percentage of the City's assessed valuation has fluctuated over the past five years due to variations in assessed valuation and reduction of principal balances from required debt service payments.

Source

Assessed valuation - Utah State Tax Commission
Long-term overlapping bonded debt - ACFR FY23 Schedule 16

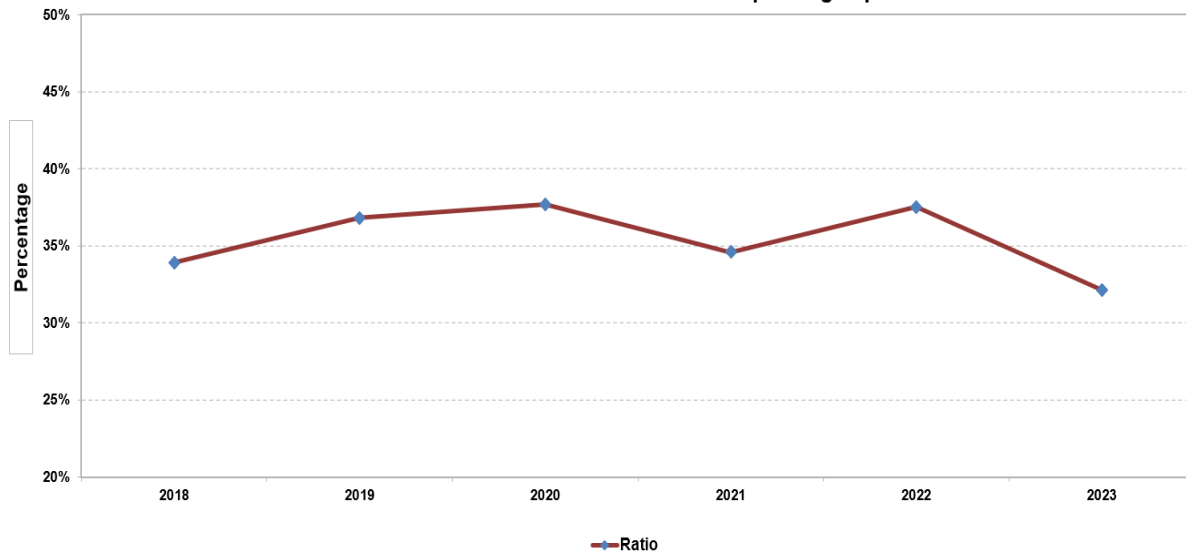
ECONOMIC REVIEW

Administrative Costs as a Percentage of Operating Expenditures Less Capital and Debt

Administrative Costs were evaluated from specific functions of the municipal government as a percentage of net operating expenses

Description	2018	2019	2020	2021	2022	2023
Administrative Costs	\$11,317,399	\$12,414,184	\$13,772,607	\$12,766,552	\$15,237,953	\$15,044,132
Operating Expenditures Less Debt Service and Capital	\$33,385,328	\$33,718,124	\$36,533,702	\$36,901,057	\$40,597,424	\$46,817,791
Ratio	33.9%	36.8%	37.7%	34.6%	37.5%	32.1%

Ratio of Administrative Costs to Net Operating Expenses



Analysis

Examining a function of the government as a percentage of total expenditures enables one to see whether that function is receiving an increasing, stable, or decreasing share of the total expenditures. Administrative expenses were totaled from the actual expenditures for the executive function of the City excluding the Ice Facility.

Source

Expenses by Fund in Board - General Government - General Fund
Total Operating Expenditures ACFR FY23, Schedule 4

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CHAPTER 1 - BUDGET POLICY

PART I - BUDGET ORGANIZATION

- A.** Through its financial plan (Budget), the City will do the following:
1. Draw upon Council's goals, objectives, and desired outcomes.
 2. Identify citizens' needs for essential services.
 3. Organize programs to provide essential services.
 4. Establish program policies and goals that define the type and level of program services required.
 5. List suitable activities for delivering program services.
 6. Propose objectives for improving the delivery of program services.
 7. Consider budget committees recommendations.
 8. Identify available resources and appropriate the resources needed to conduct program activities and accomplish program objectives.
 9. Set standards to measure and evaluate the following:
 - the output of program activities
 - the accomplishment of program objectives
 - the expenditure of program appropriations
- B.** All requests for increased funding or enhanced levels of service should be considered together during the budget process, rather than in isolation. According to state statute, the budget officer (City Manager) shall prepare and file a proposed budget with the City Council by the first scheduled council meeting in May.
- C.** The City Council will review and amend appropriations, if necessary, during the fiscal year.
- D.** The city will prepare the budget on an annual basis and may consider a mid-year budget adjustment.
1. The emphasis of the budget process includes establishing expected levels of services, within designated funding levels, projected over the next fiscal year, with the focus on the budget.
 2. Any budget requests that will be considered are ones that; will come with revenue offsets.
 - a. are accompanied by expense reductions; or that
 - b. are required by law; or
 - c. are necessitated by market/environment changes that happened since the last budget adoption
- E.** Through its financial plan, the City will strive to maintain

POLICIES & OBJECTIVES

Structural Balance; ensuring basic service levels are predictable and cost effective. A balance should be maintained between the services provided and the local economy's ability to pay.

- F. The city will strive to improve productivity, though not by the single-minded pursuit of cost savings. The concept of productivity should emphasize the importance of **quantity** and **quality** of output as well as **quantity** of resource input.
- G. General Fund budget surplus should be used for capital projects.

PART II - OPERATING CONTINGENCY ACCOUNTS

In accordance with sound budgeting principles, a certain portion of the annual operating budget is set aside for contingency or unanticipated costs necessary to fulfill the objectives of Council and the City's goals and mission, including emergencies and disasters. The following policy outlines the parameters and circumstances under which contingency funding is to be administered:

A. Access to General Contingency Funds

Monies set aside in the general contingency account shall be accessible for the following purposes. If there are insufficient contingency funds to satisfy all claims on the funding, the City shall strive to allocate funding according to priority order: Top Priority - Purpose #1; 2nd Priority - Purpose #2; Last Priority - Purpose #3.

1. Ensure that the city satisfies State mandated budget requirements.
 - a. This purpose may include, but is not necessarily limited to, the following scenarios:
 - i. The city realizes less than the anticipated and budget personnel vacancy.
 - ii. One or more budget functions (as recognized by the state auditor) exceed budgeted expenditure levels in a fiscal year
 - iii. Other non-compliances with state budget requirements which could be resolved through utilization of contingency budget
 - b. The City Manager is authorized to approve requests under this section for any expense under \$15,000. Any item over \$15,000 that is not anticipated in the current budget is subject to Council approval (see Purchasing Policy).
2. Enable the City to meet Council directed levels of service despite significant shifts in circumstances unforeseen when the budget was adopted
 - a. These circumstances may include, but are not necessarily limited to, the following:
 - i. A significant increase in the cost of goods or contracted services

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- ii. Large fluctuations in customer or user demand
 - iii. Organizational changes requiring short-term or bridge solutions to meet existing LOS
 - iv. Large-scale mechanical or equipment failure requiring immediate replacement
 - v. Other unforeseen changes to the cost of providing City services
 - b. Requests for use of contingency funds under this section must be submitted in writing to the City Manager and the Budget Department with justification clearly detailed
 - c. The City Manager is authorized to approve requests under this section for any expense under \$15,000. Any item over \$15,000 that is not anticipated in the current budget is subject to Council approval (see Purchasing Policy).
3. Facilitate Council directed increases in level of service in the short term
- a. Council may direct staff to use contingency funds for purposes of initiating an increased level of service in the middle of a budget year or for capital projects not previously funded in the 5-Year Capital Improvement Plan
 - b. Long term funding for increased levels of service should be identified in the budget process
 - c. All requests for ongoing level of service increases should pass through the Budgeting for Outcomes (BFO) framework, whether the funding source is contingency or another source
 - d. The City Manager is authorized to approve requests under this section for any expense under \$15,000, following direction from the City Council to expand levels of service. Any item over \$15,000 that is not anticipated in the current budget is subject to Council approval (see Purchasing Policy).

B. Access to Emergency Contingency Funds

Monies set aside in the Emergency Contingency account shall be accessible for the following purposes:

1. Unforeseen emergencies or disasters that require immediate response and incur short to mid-term unbudgeted expenses up to \$100,000. Emergency Contingency funds are targeted at small to moderate incidents that incur immediate funding needs for actions such as, but not limited to, debris removal, flood mitigation measures, wildfire response, severe weather, pandemics, water service disruptions and extended Emergency Operations Center (EOC) mobilization. Larger disaster funding requirements will be addressed by the City Council's ability to exceed the budget in a declared emergency (Utah 10-6-129. Uniform Fiscal Procedures Act for Utah Cities - Emergency expenditures).
2. In the case of emergency, expenditures may be authorized by the Emergency

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Manager up to \$2,500, the Chief of Police up to \$5,000, the Finance Manager up to \$100,000 and the City Manager beyond \$100,000. In addition, since the emergency contingency budget is capped at \$100,000, any transaction over this amount will need City Council's approval unless another funding source is identified.

C. Access to Council Contingency Funds

1. Facilitate Council directed increases in level of service in the short term.
 - a. Council may direct staff to use contingency funds for purposes of initiating an increased level of service in the middle of a budget year or for one-time operating or capital budgets, not previously budgeted.
 - b. All requests for ongoing level of service increases should pass through the Budgeting for Outcomes (BFO) framework, whether the funding source is contingency or another source.
 - c. Council will direct staff to access contingency funding through a simple majority vote.

D. Monitoring

1. The Budget Department will monitor all expenditure from contingency accounts monthly, ensuring that access to the account is compliant with the above procedures.
2. Total expenses in the General Contingency account may not exceed 50% of the budgeted contingency prior to June 30 without the approval of the City Manager. On or after June 30, expenses may be coded to this account in excess of 50% of budgeted levels, but not to exceed 100% of the adjusted budget.

PART III - RECESSION/ REVENUE SHORTFALL PLAN

A. The City has established a plan, including definitions, policies, and procedures to address financial conditions that could result in a net shortfall of resources as compared to requirements. The Plan is divided into the following three components:

1. **Indicators** which serve as warnings that potential budgetary impacts are increasing in probability. The City will monitor key revenue sources such as sales tax, property tax, and building activity, as well as inflation factors and national and state trends.
2. **Phases** which will serve to classify and communicate the severity of the situation, as well as identify the actions to be taken at the given phase.
3. **Actions** which are the preplanned steps to be taken in order to prudently address and counteract the anticipated shortfall.

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B. The recession plan and classification of the severity of the economic downturn will be used in conjunction with the City's policy regarding the importance of maintaining revenues to address economic uncertainties. As always, the city will look to ensure that revenues are calculated adequately to provide an appropriate level of city services. As any recessionary impact reduces the City's projected revenues, corrective action will increase proportionately. Following is a summary of the phase classifications and the corresponding actions to be taken. This analysis will be primarily used to determine General Fund reductions but could apply to other funds as needed. The percent decreases are based on comparing the budgeted revenue in the current fiscal year against projections in the current fiscal year or budgeted revenue in the current fiscal year against projections in the preceding fiscal year.

1. **Level 1 - ALERT:** An anticipated reduction in available projected revenues from 1% up to 5%. The actions associated with this phase would best be described as delaying expenditures where reasonably possible, while maintaining the "Same Level" of service. Each department will be responsible for monitoring its individual budgets to ensure only essential expenditures are made.
2. **Level 2 - MINOR:** A reduction in projected revenues in excess of 5%, but less than 15%. The objective at this level is still to maintain "Same Level" of service where possible. Actions associated with this level would be as follows:
 - a. Implementing the previously determined "Same Level" Budget.
 - b. Intensifying the review process for large items such as contract services, consulting services, and capital expenditures, including capital improvements. Previously approved capital project expenditures which rely on General Fund surplus for funding should be subject to review by the Budget Department.
 - c. Closely scrutinizing hiring for vacant positions, delaying the recruitment process, and using temporary help to fill in where possible (soft freeze). The City Manager will review all personnel action with heightened scrutiny, including career development and interim reorganizations, to ensure consistency and equitable application of the soft freeze across the organization.
 - d. Closely monitoring and reducing expenditures for travel, seminars, retreats, and bonuses.
 - e. Identifying expenditures that would result in a 5% cut to departmental operating budgets while still maintaining the same level of service where possible.
 - f. Reprioritizing capital projects with the intent to de-obligate non-critical capital projects.
 - g. Limit access to contingency funds.
3. **Level 3 - MODERATE:** A reduction in projected revenues in excess of 15%,

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- but less than 30%. Initiating cuts of service levels by doing the following:
- a. Requiring greater justification for large expenditures.
 - b. Deferring non-critical capital expenditures.
 - c. Reducing CIP appropriations from the affected fund.
 - d. Hiring to fill vacant positions only with special justification and authorization.
 - e. Identifying expenditures that would result in a 10% cut to departmental operating budgets while trying to minimize service level impacts where possible.
 - f. Eliminate access to contingency funds.
4. **Level 4 - MAJOR:** A reduction in projected revenues of 30% to 50%. Implementation of major service cuts.
- a. Instituting a hiring freeze.
 - b. Reducing the Part-time Non-Benefited and Seasonal work force.
 - c. Deferring merit wage increases.
 - d. Further reducing capital expenditures.
 - e. Preparing a strategy for reduction in force.
5. **Level 5 - CRISIS:** A reduction in projected revenues in excess of 50%.
- a. Implementing reduction in force or other personnel cost-reduction strategies.
 - b. Eliminating programs.
 - c. Deferring indefinitely capital improvements.
- C. If an economic uncertainty is expected to last for consecutive years, the cumulative effect of the projected reduction in reserves will be used for determining the appropriate phase and corresponding actions.

PART IV – BUDGET MONITORING

The Budget Department will provide Council with a monthly budget report to ensure financial transparency and accountability. The format of these reports follows the audit procedure from the State Compliance Audit Guide, the Utah statute, and sample summary reports found in the Utah Uniform Accounting Manual. The staff report will include any variances of note and report those to Council. The Budget Department will work with departments to identify any overages and correct discrepancies as needed.

Managers are expected to always know the status of their budget as well as understand the primary drivers which may cause shortages. Managers should analyze the data provided by the Budget Department throughout the fiscal year with the help of the budget software to assist them in managing their budgets. Managers set their own budget during the budget season by determining current expenditures (and revenues) and forecasting them for the remaining fiscal year as well as the following one. This process also helps managers to determine budget options at the beginning of the calendar year.

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The Budget Department will train all managers and selected analysts on the budget monitoring software as well as clarify any other general questions regarding the budget and the budget process. The goal here is to make the managers aware of all the tools they need and how to use them.

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CHAPTER 2 - REVENUE MANAGEMENT

PART I - GENERAL REVENUE MANAGEMENT

- A.** The City will seek to maintain a diversified and stable revenue base to protect it from short- term fluctuations in any one revenue source.
- B.** The city will match all current expenditures with current revenues, avoiding procedures that balance current budgets by postponing needed expenditures, accruing future revenues, or rolling over short-term debt.

PART II - ENTERPRISE FUND FEES AND RATES

- A.** The city will set fees and rates at levels that fully cover the total direct and indirect costs, including debt service, of the Water, Stormwater, and Golf enterprise programs.
- B.** The City will cover all transit program operating costs, including equipment replacement, with resources generated from the transit sales tax, business license fees, federal and state transit funds, and not more than 1/4 of 1 percent of the resort sales tax, without any other general fund contribution. Parking operations will be funded through parking-related revenues and the remaining portion of the resort sales tax not used by the transit operation. The city will take steps to ensure revenues specifically for transit (transit sales tax and business license fees) will not be used for parking operations. The administrative charge paid to the general fund will be set to cover the full amount identified by the cost allocation plan.
- C.** The city will review and adjust enterprise fees and rate structures as required to ensure they remain appropriate and equitable.

PART III - INVESTMENTS

A. Policy

It is the policy of the Park City Municipal Corporation (PCMC) and its appointed Treasurer to invest public funds in a manner that ensures maximum safety, provides adequate liquidity to meet all operating requirements, and achieve the highest possible investment return consistent with the primary objectives of safety and liquidity. The investment of funds shall comply with applicable statutory provisions, including the State Money Management Act, the rules of the State Money Management Council and rules of pertinent bond resolutions or indentures, or other pertinent legal restrictions.

B. Scope

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This investment policy applies to funds held in City accounts for the purpose of providing City Services. Specifically, this Policy applies to the City's General Fund, Enterprise Funds, and Capital Project Funds. Trust and Agency Funds shall be invested in the State of Utah Public Treasurer's Investment Pool.

C. Prudence

Investments shall be made with judgment and care under circumstances then prevailing which persons of prudence, discretion, and intelligence exercise in the management of their own affairs, not for speculation, but for investment considering the probable safety of their capital and the probable income to be derived.

The standard of prudence to be used by the Treasurer shall be applied in the context of managing an overall portfolio. The Treasurer, acting in accordance with written procedures and the investment policy and exercising due diligence shall be relieved of personal responsibility for an individual security's credit risk or market price changes, provided deviations from expectations are reported in a timely fashion and appropriate action is taken to control adverse developments.

D. Objective

The City's primary investment objective is to achieve a reasonable rate of return while minimizing the potential for capital losses arising from market changes or issuer default. So, the following factors will be considered, in priority order, to determine individual investment placements: safety, liquidity, and yield.

1. **Safety:** Safety of principal is the foremost objective of the investment program. Investments of the Park City Municipal Corporation shall be undertaken in a manner that seeks to ensure the preservation of capital in the overall portfolio. To attain this objective, diversification is required in order that potential losses on individual securities do not exceed the income generated from the remainder of the portfolio.
2. **Liquidity:** The Park City Municipal Corporation's investment portfolio will remain sufficiently liquid to enable the PCMC to meet all operating requirements which might be reasonably anticipated.
3. **Return on Investment:** The PCMC's investment portfolio shall be designed with the objective of attaining a rate of return throughout budgetary and economic cycles, commensurate with the PCMC's investment risk constraints and the cash flow characteristics of the portfolio.

E. Delegation of Authority

Investments and cash management will be the responsibility of the City Treasurer or his designee. The City Council grants the City Treasurer authority to manage the City's investment policy. No person may engage in an investment transaction except as provided under the terms of this policy and the procedures established by the Treasurer. The Treasurer shall be responsible for all

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transactions undertaken and shall establish a system of controls to regulate the activities of subordinate officials.

F. Ethics and Conflicts of Interest

The Treasurer is expected to conduct themselves in a professional manner and within ethical guidelines as established by City and State laws. The Treasurer shall refrain from personal business activity that could conflict with proper execution of the investment program, or which could impair their ability to make impartial investment decisions. The Treasurer and other employees shall disclose to the City Manager any material financial institutions that conduct business within this jurisdiction, and they shall further disclose any large personal financial/investment positions that could be related to the performance of the PCMC, particularly regarding the time of purchase and sales.

G. Authorized Financial Dealers and Institutions

Investments shall be made only with certified dealers. "Certified dealer" means: (1) a primary dealer recognized by the Federal Reserve Bank of New York who is certified by the Utah Money Management Council as having met the applicable criteria of council rule; or (2) a broker dealer as defined by Section 51-7-3 of the Utah Money Management Act.

H. Authorized and Suitable Investments

Authorized deposits or investments made by PCMC may be invested only in accordance with the Utah Money Management Act (Section 51-7-11) as follows:

1. The Public Treasurer's Investment Fund (PTIF)
2. Collateralized Repurchase Agreements
3. Reverse Repurchase agreements
4. First Tier Commercial Paper
5. Banker Acceptances
6. Fixed Rate negotiable deposits issued by qualified depositories
7. United States Treasury Bills, notes, and bonds

Obligations other than mortgage pools and other mortgage derivative products issued by the following agencies or instrumentalities of the United States in which a market is made by a primary reporting government securities dealer:

1. Federal Farm Credit Banks
2. Federal Home Loan Banks
3. Federal National Mortgage Association
4. Federal Home Loan Mortgage Corporation
5. Federal Agriculture Mortgage Corporation
6. Tennessee Valley Authority
7. Fixed rate corporate obligations that are rated "A" or higher
8. Other investments as permitted by the Money Management Act

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I. Investment Pools

A thorough investigation of the Utah Public Treasurer's Investment Fund (PTIF) is required on a continual basis. The PCMC Treasurer shall have the following questions and issues addressed annually by the PTIF:

1. A description of eligible investment securities, and a written statement of investment policy and objectives.
2. A description of interest calculations and how it is distributed, and how gains and losses are treated.
3. A description of how the securities is safeguarded (including the settlement process), and how often are the securities priced and the program audited.
4. A description of who may invest in the program, how often and what size deposit and withdrawal.
5. A schedule for receiving statements and portfolio listings.
6. Are reserves, retained earnings, etc. utilized by the pool/fund?
7. A fee schedule, and when and how it is assessed.
8. Is the pool/fund eligible for bond proceeds and/or will it except such proceeds.

J. Safekeeping and Custody

All securities shall be conducted on a delivery versus payment basis to the PCMC's bank. The bank custodian shall have custody of all securities purchased and the Treasurer shall hold all evidence of deposits and investments of public funds.

K. Diversification

PCMC will diversify its investments by security type and institution. Apart from U.S. Treasury securities and authorized pools, no more than 50 percent of the PCMC's total investment portfolio will be invested in a single security type.

L. Maximum Maturities

The term of investments executed by the Treasurer may not exceed the period of availability of the funds to be invested. The maximum maturity of any security shall not exceed five years. The City's investment strategy shall be active and monitored monthly by the Treasurer and reported quarterly to the City Council. The investment strategy will satisfy the City's investment objectives.

M. Internal Control

The Treasurer shall establish an annual process of independent review by an external auditor. This review will provide internal control by assuring compliance with policies and procedures.

N. Performance Standards

The investment portfolio shall be designed with the objective of obtaining a rate of return throughout budgetary and economic cycles, commensurate with the

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investment risk constraints and the cash flow needs. The City's investment strategy is active. Given this strategy, the basis used by the Treasurer to determine whether market yields are being achieved by investments other than those in the PTIF will be the monthly yield of the PTIF.

O. Reporting

The Treasurer shall provide to the City Council quarterly investment reports which provide a clear picture of the current status of the investment portfolio. The quarterly reports should contain the following:

1. A listing of individual securities held at the end of the reporting period
2. Average life and final maturity of all investments listed
3. Coupon, discount, or earnings rate
4. Par Value, Amortized Book Value and Market Value
5. Percentage of the portfolio represented by each investment category

The City's annual financial audit shall report the City's portfolio in a manner consistent with the Governmental Accounting Standards Board (GASB) market-based requirements.

P. Investment Policy Adoption

As part of its annual budget process, the City Council shall adopt the investment policy every two years.

PART IV - COMPREHENSIVE FINANCIAL MANAGEMENT PLAN

To provide the City with the opportunity to identify and resolve financial problems before, rather than after, they occur, the City intends to develop a strategy for fiscal independence. The proposed outline for this plan is below.

A. Scope of Plan

1. A financial review, including the following:
 - a. Cost-allocation plan
 - b. Revenue handbook (identifying current and potential revenues)
 - c. City financial trends (revenues & expenditures)
 - d. Performance Measures and Benchmarks
2. Budget reserve policies
3. Long Range Capital Improvement Plan
 - a. Project identification and prioritization
 - b. CIP financing plan
4. Rate and fee increases
5. Other related and contributing plans and policies
 - a. Water Management
 - b. Flood Management
 - c. Parking Management

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- d. Budget
- e. Pavement Management
- f. Property Management
- g. Facilities Master Plan
- h. Recreation Master Plan

B. Assumptions

- 1. Growth
 - a. Population
 - b. Resort
- 2. Inflation
- 3. Current service levels
 - c. Are they adequate?
 - d. Are they adequately funded?
- 4. Minimum reserve levels (fund balances)
- 5. Property tax increases (When?)

C. Findings, Conclusions, and Recommendations

- 1. Current financial condition and trends
- 2. Capital Improvement Program
- 3. Projected financial trends
- 4. General operations
- 5. Capital improvements
- 6. Debt management

PART V - RESERVES

A. General Fund:

1. Purpose

The General Fund balance reserve is a very important factor in the City's ability to respond to emergencies and revenue shortfalls as well as to maintain the City's creditworthiness. Any accumulated fund balance is restricted to the following purposes:

- i. to provide working capital to finance expenditures from the beginning of the budget year until other revenue sources are collected.
- ii. to provide resources to meet emergency expenditures in the event of fire, flood, earthquake, etc., and.
- iii. to cover a pending year-end excess of expenditures over revenues from unavoidable shortfalls in revenues.

2. Limits

Section 10-6-116 of the Utah Code limits the accumulated balance or reserves that may be retained in the General Fund. The accumulation of a

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fund balance in the city general fund may not exceed 35% of the total revenue of the city general fund for the current fiscal period. For budget purposes, any balance that is greater than 5 percent of the total revenues of the General Fund may be used. The City will strive to maintain the General Fund balance at approximately the legal maximum.

3. Budget

The City Council may appropriate fund balance as needed to balance the budget for the current fiscal year in compliance with State Law. Second, a provision will be made to transfer any remaining General Fund balance to the City's CIP Fund. These one-time revenues are designated to be used for one-time capital project needs in the City's Five-Year CIP plan. Any amount above an anticipated surplus will be dedicated to completing current projects, ensuring the maintenance of existing infrastructure, or securing funding for previously identified needs. The revenues should not be used for new capital projects or programming needs.

B. Capital Improvements Fund

1. The City may, in any budget year, appropriate from estimated revenues or fund balances to a reserve for capital improvements for the purpose of financing future specific capital improvements under a formal long-range capital plan adopted by the governing body. Thus, the City will establish and maintain an Equipment Replacement Capital Improvement Fund to provide a means for timely replacement of vehicles and equipment. The amount added to this fund, by annual appropriation, will be the amount required to maintain the fund at the approved level after credit for the sale of surplus equipment and interest earned by the fund.
2. As allowed by Utah State Code (§ 9-4-914) the city will retain at least \$5 million in the Five-Year CIP, ensuring the ability to repay bond obligations as well as maintain a high bond rating. The importance of reserves from a credit standpoint is essential, especially during times of economic uncertainty. Reserves will provide a measure of financial flexibility to react to budget shortfalls in a timely manner as well as an increased ability to issue debt without insurance.

C. Enterprise Funds

1. The City will strive to maintain a fund balance at approximately 25% of operating expenditures in the current fiscal period.

D. Internal Service, Debt Service, and Special Revenue Funds

1. Operate on a cost recovery basis over several years. Fund balances may build up over time but should be held to a minimum.

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PART VI – GASB 54 FUND BALANCE

This Fund Balance Policy establishes procedures for reporting fund balance classifications and establishes a hierarchy of fund balance expenditures for governmental type funds. The policy also authorizes and directs the Finance Manager to prepare financial reports, which accurately categorize fund balance per Governmental Accounting Standards Board Statement No. 54: *Fund Balance Reporting and Governmental Fund Type Definitions* (GASB 54).

I. Fund Balance Components

Fund balance is essentially the difference between the assets and liabilities reported in a governmental fund. GASB 54 establishes the following five components of fund balance, each of which identifies the extent to which the City is bound to honor constraints on the specific purposes for which amounts can be spent.

A. Non-spendable Fund Balance

The non-spendable fund balance classification includes amounts that cannot be spent because they are either (a) not in a spendable form or (b) legally or contractually required to be maintained intact. The “not spendable form” criterion includes items that are not expected to be converted to cash, for example, inventories and prepaid amounts. It also includes the long-term amount of loans and notes receivable.

B. Restricted Fund Balance

The restricted fund balance classification includes amounts that reflect constraints placed on the use of resources (other than non-spendable items) that are either (a) externally imposed by creditors (such as through bonded debt reserve funds required pursuant to debt covenants), grantors, contributors, or laws or regulations of other governments; or (b) imposed by law through constitutional provisions or enabling legislation.

C. Committed Fund Balance

The committed fund balance classification includes amounts that can only be used for specific purposes pursuant to constraints imposed by formal action of the government’s highest level of decision-making authority. Those committed amounts cannot be used for any other purpose unless the government removes or changes the specific use by taking the same type of action (for example ordinance) it employed to previously commit those amounts. Committed fund balance also should incorporate contractual obligations to the extent that existing resources in the fund have been specifically committed for use in satisfying those contractual requirements. City Council action of passing an ordinance to commit fund balance needs to occur within the fiscal reporting period; however, the amount can be determined subsequently.

D. Assigned Fund Balance

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The assigned fund balance classification includes amounts that are constrained by the government's intent to be used for specific purposes, but that are neither restricted nor committed. Such intent needs to be established by (a) the governing body itself or (b) a body or official to which the governing body has delegated the authority to assign amounts to be used for specific purposes.

E. Unassigned Fund Balance

The unassigned fund balance classification includes amounts that do not fall into one of the above four categories. This classification represents fund balance that has not been assigned to other funds and that has not been restricted, committed, or assigned to specific purposes within the general fund. The general fund is the only fund that should report this category of fund balance.

II. HIERARCHY OF SPENDING FUND BALANCE

The City's current fund balance practice provides that restricted fund balance be spent first when expenditure is incurred for which both restricted and unrestricted fund balance is available. Similarly, when expenditure is incurred for purposes for which amounts in any of the unrestricted classifications of fund balance can be used; committed amounts are to be spent first, followed by assigned amounts and then unassigned amounts. GASB 54 mandates that this hierarchy of expending fund balance be reported in new categories, using new terminology, and be formally adopted by the City Council. It should be noted that the new categories only emphasize the extent to which the city is bound to honor expenditure constraints and the purposes for which amounts can be spent. The total reported fund balance would remain unchanged.

III. COMPARISON OF PAST PRACTICE AND GASB 54 FUND BALANCE TYPES

A. General Fund

GASB 54 Definition – The general fund is used to account for all financial resources not accounted for in another fund.

B. Special Revenue Funds

GASB 54 Definition – Special revenue funds are used to account for and report the proceeds of specific revenue sources that are restricted or committed to expenditure for specified purposes other than debt service or capital projects. The term "proceeds of specific revenue sources" establishes that one or more specific restricted or committed revenues should be the foundation for a special revenue fund.

C. Capital Projects

GASB 54 Definition – Capital project funds are used to account for and report financial resources that are restricted, committed, or assigned to expenditure for capital outlays, including the acquisition or construction of capital facilities and other capital assets. Capital project funds exclude those types of capital related

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outflows financed by proprietary funds, or for assets that will be held in trust for individuals, private organizations, or other governments.

D. Debt Service

GASB 54 Definition – Debt service funds are used to account for and report financial resources that are restricted, committed, or assigned to expenditure for principal and interest.

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CHAPTER 3 – DEBT MANAGEMENT AND COMPLIANCE

PART I - DEBT MANAGEMENT

- A.** The City will not obligate the General Fund to secure long-term financing except when marketability can be significantly enhanced.
- B.** Direct debt will not exceed 2% of assessed valuation.
- C.** An internal feasibility analysis will be prepared for each long-term financing activity that analyzes the impact on current and future budgets for debt service and operations. This analysis will also address the reliability of revenues to support debt service.
- D.** The city will generally conduct financing on a competitive basis. However, negotiated financing may be used due to market volatility or the use of an unusual or complex financing or security structure.
- E.** The City will seek an investment grade rating (Baa/BBB or greater) on any direct debit and credit enhancements, such as letters of credit or insurance, when necessary for marketing purposes, availability, and cost-effectiveness.
- F.** The city will annually monitor all forms of debt, coincident with the City's budget preparation and review process, and report concerns and remedies, if needed, to the Council.
- G.** The City will diligently monitor its compliance with bond covenants and ensure its adherence to federal arbitrage regulations.
- H.** The City will maintain good communications with bond rating agencies regarding its financial condition. The City will follow a policy of full disclosure on every financial report and bond prospectus.

PART II – POST-ISSUANCE COMPLIANCE PROCEDURE AND POLICY FOR TAX-EXEMPT GOVERNMENT BONDS

The City of Park City (the “City”) issues tax-exempt governmental bonds to finance capital improvements. As an issuer of tax-exempt governmental bonds, the City is required by the terms of Sections 103 and 141-150 of the Internal Revenue Code of 1986, as amended (the “Code”), and the Treasury Regulations promulgated there under (the “Treasury Regulations”), to take certain actions after the issuance of such bonds to ensure the continuing tax-exempt status of such bonds. In addition, Section 6001 of the Code and Section 1.6001-1(a) of the Treasury Regulations impose record retention requirements on the City with respect to its tax-exempt governmental bonds. This Post-Issuance Compliance Procedure and Policy for Tax-Exempt Governmental Bonds (the “Policy”) has been approved and adopted by the City to ensure that the City complies with its post-issuance compliance obligations under applicable provisions of the Code and Treasury Regulations.

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- A.** **Effective Date and Term.** The effective date of this Policy is the date of approval by the City Council of the City (June 16, 2011) and shall remain in effect until superseded or terminated by action of the City Council.
- B.** **Responsible Parties.** The Finance Manager of the City shall be the party primarily responsible for ensuring that the City successfully carries out its post-issuance compliance requirements under applicable provisions of the Code and Treasury Regulations. The Finance Manager will be assisted by the staff of the Finance Department of the City and by other City staff and officials when appropriate. The Finance Manager of the City will also be assisted in carrying out post-issuance compliance requirements by the following organizations:
- (1) Bond Counsel (the law firm primarily responsible for providing bond counsel services for the city).
 - (2) Financial Advisor (the organization primarily responsible for providing financial advisor services to the City).
 - (3) Paying Agent (the person, organization, or City officer primarily responsible for providing paying agent services for the city); and
 - (4) Rebate Analyst (the organization primarily responsible for providing rebate analyst services for the city).

The Finance Manager shall be responsible for assigning post-issuance compliance responsibilities to members of the Finance Department, other staff of the City, Bond Counsel, Paying Agent, and Rebate Analyst. The Finance Manager shall utilize such other professional service organizations as are necessary to ensure compliance with the post-issuance compliance requirements of the City. The Finance Manager shall provide training and educational resources to City staff that are responsible for ensuring compliance with any portion of the post-issuance compliance requirements of this Policy.

- C.** **Post-Issuance Compliance Actions.** The Finance Manager shall take the following post-issuance compliance actions or shall verify that the following post-issuance compliance actions have been taken on behalf of the City with respect to each issue of tax-exempt governmental bonds issued by the City:
- (1) The Finance Manager shall prepare a transcript of principal documents (this action will be the primary responsibility of Bond Counsel).
 - (2) The Finance Manager shall file with the Internal Revenue Service (the "IRS"), within the time limit imposed by Section 149(e) of the Code and applicable Treasury Regulations, an Information Return for Tax-Exempt Governmental Obligations, Form 8038-G (this action

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will be the primary responsibility of Bond Counsel).

- (3) The Finance Manager, in consultation with Bond Counsel, shall identify proceeds of tax-exempt governmental bonds that must be yield-restricted and shall monitor the investments of any yield-restricted funds to ensure that the yield on such investments does not exceed the yield to which such investments are restricted.
- (4) In consultation with Bond Counsel, the Finance Manager shall determine whether the City is subject to the rebate requirements of Section 148(f) of the Code with respect to each issue of tax-exempt governmental bonds. In consultation with Bond Counsel, the Finance Manager shall determine, with respect to each issue of tax-exempt governmental bonds of the City, whether the City is eligible for any of the temporary periods for unrestricted investments and is eligible for any of the spending exceptions to the rebate requirements. The Finance Manager shall contact the Rebate Analyst (and, if appropriate, Bond Counsel) prior to the fifth anniversary of the date of issuance of each issue of tax-exempt governmental bonds of the City and each fifth anniversary thereafter to arrange for calculations of the rebate requirements with respect to such tax-exempt governmental bonds. If a rebate payment is required to be paid by the City, the Finance Manager shall prepare or cause to be prepared the Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate, Form 8038-T, and submit such Form 8038-T to the IRS with the required rebate payment. If the City is authorized to recover a rebate payment previously paid, the Finance Manager shall prepare or cause to be prepared the Request for Recovery of Overpayments Under Arbitrage Rebate Provisions, Form 8038-R, with respect to such rebate recovery, and submit such Form 8038-R to the IRS.

- D.** Procedures for Monitoring, Verification, and Inspections. The Finance Manager shall institute such procedures as the Finance Manager shall deem necessary and appropriate to monitor the use of the proceeds of tax-exempt governmental bonds issued by the City, to verify that certain post-issuance compliance actions have been taken by the City, and to provide for the inspection of the facilities financed with the proceeds of such bonds. At a minimum, the Finance Manager shall establish the following procedures:

- (1) The Finance Manager shall monitor the use of the proceeds of tax-exempt governmental bonds to: (i) ensure compliance with the expenditure and investment requirements under the temporary period provisions set forth in Treasury Regulations, Section 1.148-2(e); (ii) ensure compliance with the safe harbor restrictions on the acquisition of investments set forth in Treasury Regulations, Section

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1.148-5(d); (iii) ensure that the investments of any yield-restricted funds do not exceed the yield to which such investments are restricted; and (iv) determine whether there has been compliance with the spend-down requirements under the spending exceptions to the rebate requirements set forth in Treasury Regulations, Section 1.148-7.

- (2) The Finance Manager shall monitor the use of all bonds financed facilities to:
 - (i) determine whether private business uses of bond-financed facilities have exceeded the *de minimus* limits set forth in Section 141(b) of the Code as a result of leases and subleases, licenses, management contracts, research contracts, naming rights agreements, or other arrangements that provide special legal entitlements to nongovernmental persons; and (ii) determine whether private security or payments that exceed the *de minimus* limits set forth in Section 141(b) of the Code have been provided by nongovernmental persons with respect to such bond-financed facilities.
- (3) The Finance Manager shall undertake with respect to each outstanding issue of tax- exempt governmental bonds of the City an annual review of the books and records maintained by the City with respect to such bonds.

- E.** Record Retention Requirements. The Finance Manager shall collect and retain the following records with respect to each issue of tax-exempt governmental bonds of the City and with respect to the facilities financed with the proceeds of such bonds: (i) audited financial statements of the City; (ii) appraisals, demand surveys, or feasibility studies with respect to the facilities to be financed with the proceeds of such bonds; (iii) publications, brochures, and newspaper articles related to the bond financing; (iv) trustee or paying agent statements; (v) records of all investments and the gains (or losses) from such investments; (vi) paying agent or trustee statements regarding investments and investment earnings; (vii) reimbursement resolutions and expenditures reimbursed with the proceeds of such bonds; (viii) allocations of proceeds to expenditures (including costs of issuance) and the dates and amounts of such expenditures (including requisitions, draw schedules, draw requests, invoices, bills, and cancelled checks with respect to such expenditures); (ix) contracts entered into for the construction, renovation, or purchase of bond-financed facilities; (x) an asset list or schedule of all bond-financed depreciable property and any depreciation schedules with respect to such assets or property; (xi) records of the purchases and sales of bond-financed assets; (xii) private business uses of bond-financed facilities that arise subsequent to the date of issue through leases and subleases, licenses, management contracts, research contracts, naming rights agreements, or other arrangements that provide special legal entitlements to nongovernmental

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persons and copies of any such agreements or instruments; (xiii) arbitrage rebate reports and records of rebate and yield reduction payments; (xiv) resolutions or other actions taken by the governing body subsequent to the date of issue with respect to such bonds; (xv) formal elections authorized by the Code or Treasury Regulations that are taken with respect to such bonds; (xvi) relevant correspondence relating to such bonds; (xvii) documents related to guaranteed investment contracts or certificates of deposit entered into subsequent to the date of issue; (xviii) copies of all Form 8038-Ts, 8038-CPs and Form 8038-Rs filed with the IRS; and (xix) the transcript prepared with respect to such tax-exempt governmental bonds.

The records collected by the Finance Manager shall be stored in any format deemed appropriate by the Finance Manager and shall be retained for a period equal to the life of the tax-exempt governmental bonds with respect to which the records are collected (which shall include the life of any bonds issued to refund any portion of such tax-exempt governmental bonds or to refund any refunding bonds) plus three (3) years.

- F.** Remedies. In consultation with Bond Counsel, the Finance Manager shall become acquainted with the remedial actions under Treasury Regulations, Section 1.141-12, to be utilized if private business use of bond-financed facilities exceeds the *de minimus* limits under Section 141(b)(1) of the Code. In consultation with Bond Counsel, the Finance Manager shall become acquainted with the Tax-Exempt Bonds Voluntary Closing Agreement Program described in Notice 2008-31, 2008-11 I.R.B. 592, to be utilized as a means for an issuer to correct any post issuance infractions of the Code and Treasury Regulations with respect to outstanding tax-exempt bonds.
- G.** Continuing Disclosure Obligations. In addition to its post-issuance compliance requirements under applicable provisions of the Code and Treasury Regulations, the City has agreed to provide continuing disclosure, such as annual financial information and material event notices, pursuant to a continuing disclosure certificate or similar document (the "Continuing Disclosure Document") prepared by Bond Counsel and made a part of the transcript with respect to each issue of bonds of the City that is subject to such continuing disclosure requirements. The Continuing Disclosure Documents are executed by the City to assist the underwriters of the City's bonds in meeting their obligations under Securities and Exchange Commission Regulation, 17 C.F.R. Section 240.15c2-12, as in effect and interpreted from time to time ("Rule 15c2-12"). The continuing disclosure obligations of the City are governed by the Continuing Disclosure Documents and by the terms of Rule 15c2-12. The Finance Manager is primarily responsible for undertaking such continuing disclosure obligations and to monitor compliance with such obligations.
- H.** Other Post-Issuance Actions. If, in consultation with Bond Counsel, Financial

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Advisor, Paying Agent, Rebate Analyst, the City Manager, the City Attorney, or the City Council, the Finance Manager determines that any additional action not identified in this Policy must be taken by the Finance Manager to ensure the continuing tax-exempt status of any issue of governmental bonds of the City, the Finance Manager shall take such action if the Finance Manager has the authority to do so. If, after consultation with Bond Counsel, Financial Advisor, Paying Agent, Rebate Analyst, the City Manager, the City Attorney, or the City Council, the Finance Manager and the City Manager determine that this Policy must be amended or supplemented to ensure the continuing tax-exempt status of any issue of governmental bonds of the City, the City Manager shall recommend to the City Council that this Policy be so amended or supplemented.

- I. **Taxable Governmental Bonds.** Most of the provisions of this Policy, other than the provisions of Section 7 and Section 3(e), are not applicable to governmental bonds the interest on which is includable in gross income for federal income tax purposes. On the other hand, if an issue of taxable governmental bonds is later refunded with the proceeds of an issue of tax-exempt governmental refunding bonds, then the uses of the proceeds of the taxable governmental bonds and the uses of the facilities financed with the proceeds of the taxable governmental bonds will be relevant to the tax-exempt status of the governmental refunding bonds. Therefore, if there is any reasonable possibility that an issue of taxable governmental bonds may be refunded, in whole or in part, with the proceeds of an issue of tax-exempt governmental bonds then, for purposes of this Policy, the Finance Manager shall treat the issue of taxable governmental bonds as if such issue were an issue of tax-exempt governmental bonds and shall carry out and comply with the requirements of this Policy with respect to such taxable governmental bonds. The Finance Manager shall seek the advice of Bond Counsel as to whether there is any reasonable possibility of issuing tax-exempt governmental bonds to refund an issue of taxable governmental bonds.
- J. **IRS Examination.** In the event the Internal Revenue Service ("IRS") commences an examination of an obligation, the Finance Manager shall inform the City Manager, City Attorney and City Council of such event and is authorized to respond to inquiries of the IRS and, if necessary, to hire outside, independent professional counsel to assist in the response to the examination.

CHAPTER 4 - CAPITAL IMPROVEMENTS

PART I - CAPITAL IMPROVEMENT MANAGEMENT

- A. The public Capital Improvement Plan (CIP) will include the following:
1. Public improvements that cost more than \$10,000.
 2. Capital purchases of new vehicles or equipment (other than the replacement of existing vehicles or equipment) that cost more than \$10,000.
 3. Capital replacement of vehicles or equipment that individually cost more than \$50,000.
 4. Any project that is to be funded from building-related impact fees.
 5. Alteration, ordinary repair, or maintenance necessary to preserve a public improvement (other than vehicles or equipment) that cost more than \$20,000.
- B. The purpose of the CIP is to systematically plan, schedule, and finance capital projects to ensure cost-effectiveness, as well as conformance with established policies. The CIP is a five-year plan, reflecting a balance between capital replacement projects that repair, replace, or enhance existing facilities, equipment, or infrastructure and capital facility projects that significantly expand or add to the City's existing fixed assets.
- C. Development impact fees are collected and used to offset certain direct impacts of new construction in Park City. Park City has imposed impact fees since the early 1980s.

The city periodically conducts impact fee studies and CIP will reflect the findings of these studies. During the budget review process, adjustments to impact fee related projects may need to be made. Fees are collected to pay for capital facilities owned and operated by the City (including land and water rights) and to address impacts of new development on the following service areas: water, streets, public safety, recreation, and open space/parks. The fees are not used for general operation or maintenance. The fees are established following a systematic assessment of the capital facilities required to serve new development. The city will account for these fees to ensure that they are spent within six years, and only for eligible capital facilities. In general, the fees first collected will be the first spent.

PART II - CAPITAL FINANCING AND DEBT MANAGEMENT

Capital Financing

- A. The city will consider the use of debt financing only for one-time, capital improvement projects and only under the following circumstances:

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1. When the project's useful life will exceed the term of the financing.
 2. When project revenues or specific resources will be sufficient to service the long- term debt.
- B.** Capital improvements will be financed primarily through user fees, service charges, assessments, special taxes, or developer agreements when benefits can be specifically attributed to users of the facility.
- C.** Debt financing will not be considered appropriate for any recurring purpose such as current operating and maintenance expenditures. The issuance of short-term instruments such as revenue, tax, or bond anticipation notes is excluded from this limitation.
- D.** The city will use the following criteria to evaluate pay-as-you-go versus long-term financing for capital improvement funding:
1. Factors That Favor Pay-As-You-Go:
 - a. When current revenues and adequate fund balances are available or when project phasing can be accomplished.
 - b. When debt levels adversely affect the City's credit rating.
 - c. When market conditions are unstable or present difficulties in marketing.
 2. Factors That Favor Long-Term Financing:
 - a. When revenues available for debt service are deemed to be sufficient and reliable so that long-term financing can be marketed with investment grade credit ratings.
 - b. When the project securing the financing is of the type which will support an investment grade credit rating.
 - c. When market conditions present favorable interest rates and demand for City financing.
 - d. When a project is mandated by state or federal requirements and current revenues and available fund balances are insufficient.
 - e. When the project is immediately required to meet or relieve capacity needs.
 - f. When the life of the project or asset financed is 10 years or longer.

PART III - ASSET MANAGEMENT POLICY

A. Purpose

The objective of the Asset Management Plan is to establish a fund and a fixed replenishment amount from operations revenues to that fund from which the City may draw for replacement, renewal, and major improvements of capital facilities. The fund should be sufficient to ensure that assets are effectively and efficiently supporting the operations and objectives of the City. The Asset Management Plan is an integral part of the City's long- term plan to replace and renew the City's primary assets in a fiscally responsible manner.

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Goals of the Program:

1. Protect assets
2. Prolong the life of systems and components
3. Improve the comfort of building environments
4. Prepare for future needs

B. Management

A project is designated in the Five-year capital plan to which annual contributions are made from the General Fund for asset management. The amount to be contributed should be based on a 10-year plan, to be updated every fifth year, which outlines the anticipated replacement and repair needs for each of the City's major assets. In addition, 0.5 percent of the value of each of the major assets should be contributed annually to the project. The unspent contributions will carry forward in the budget each year, with the interest earned on that amount to be appropriated to the project as well.

A project manager will be appointed by the City Manager, with the responsibility of monitoring the progress of the fund, assuring a sufficient balance for the fund, controlling expenditures out of the fund, managing scheduled projects and associated contracts, making necessary budget requests, and updating the 10-year plan. In addition, a standing committee should be formed consisting of representatives from Public Works, Budget, Debt & Grants, and Sustainability which will convene only to resolve future issues or disputes involving this policy, requests for funding, or the Asset Management Plan in general.

C. Accessing Funds

When funds need to be accessed, a request should be turned in to the project manager. If the expense is on the replacement schedule as outlined in the 10-year plan or is a reasonably related expense under \$10,000 (according to the discretion of the project manager), the project manager should approve it. Otherwise, the Asset Management Committee should be convened to consider the request and decide whether it is an appropriate use of funds.

Requests that should require approval of the Asset Management Committee include:

1. Expenses not anticipated in the 10-year plan, which are more than \$10,000.
2. Upgrades in technology or quality
3. Renovations, additions, or improvements that incorporate non-existing assets

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CHAPTER 5 - INTERNAL SERVICE POLICY

PART I - HUMAN RESOURCE MANAGEMENT

- A.** The city will manage the growth of the regular employee work force without reducing levels of service or augmenting ongoing regular programs with Seasonal employees, except as provided in sections E and F below.
- B.** The budget will fully appropriate the resources needed for authorized regular staffing and limit programs to the regular staffing authorized.
- C.** Staffing and contract service cost ceilings will limit total expenditures for regular employees, Part-time Non-Benefited employees, Seasonal employees, and independent contractors hired to provide operating and maintenance services.
- D.** Regular employees will be the core work force and the preferred means of staffing ongoing, year-round program activities that should be performed by City employees, rather than independent contractors. The city will strive to provide competitive compensation and benefit schedules for its authorized regular work force. Each regular employee will do the following:
 - 1. Fill an authorized regular position.
 - 2. Receive salary and benefits consistent with the compensation plan.
- E.** To manage the growth of the regular work force and overall staffing costs, the city will follow these procedures:
 - 1. The City Council will authorize all regular positions.
 - 2. The Human Resources Department will coordinate and approve the hiring of all Full-time Regular, Part-time Non-Benefited, and Seasonal employees.
 - 3. All requests for additional regular positions will include evaluations of the following:
 - a. The necessity, term, and expected results of the proposed activity.
 - b. Staffing and materials costs including salary, benefits, equipment, uniforms, clerical support, and facilities.
 - c. The ability of private industry to provide the proposed service.
 - d. Additional revenues or cost savings that may be realized.
 - 4. Periodically, and prior to any request for additional regular positions, programs will be evaluated to determine if they can be accomplished with fewer regular employees.
- F.** Part-time Non-Benefited and Seasonal employees will include all employees other than regular employees, elected officials, and volunteers. Part-time Non-Benefited and Seasonal employees will augment regular City staffing only as

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extra-help employees. The city will encourage the use of Part-time Non-Benefited and Seasonal employees to meet peak workload requirements, fill interim vacancies, and accomplish tasks where less than regular, year-round staffing is required.

- G.** Contract employees will be defined as temporary employees with written contracts and may receive approved benefits depending on hourly requirements and length of contract. Generally, contract employees will be used for medium-term projects (generally between six months and two years), programs, or activities requiring specialized or augmented levels of staffing for a specific period. Contract employees will occasionally be used to staff programs with unusual operational characteristics or certification requirements, such as the golf program. The services of contract employees will be discontinued upon completion of the assigned project, program, or activity. Accordingly, contract employees will not be used for services that are anticipated to be delivered on an ongoing basis except as described above.
- H.** The hiring of Seasonal employees will not be used as an incremental method for expanding the City's regular work force.
- I.** Independent contractors will not be considered City employees. Independent contractors may be used in the following two situations:

 - 1.** Short-term, peak workload assignments to be accomplished using personnel contracted through an outside temporary employment agency (OEA). In this situation, it is anticipated that the work of OEA employees will be closely monitored by City staff and minimal training will be required; however, they will always be considered the employees of the OEA, and not the city. All placements through an OEA will be coordinated through the Human Resources Department and subject to the approval of the Human Resources Manager.
 - 2.** Construction of public works projects and the provision of operating, maintenance, or specialized professional services not routinely performed by City employees. Such services will be provided without close supervision by City staff, and the required methods, skills, and equipment will generally be determined and provided by the contractor.

CHAPTER 6 – PUBLIC SERVICE CONTRACTS, GRANT POLICIES, AND INCENTIVE PROGRAMS

PART I - PUBLIC SERVICE FUND (AMENDED 2024)

As part of the budget process, the City Council appropriates funds to contract with organizations offering services consistent with the needs and goals of the City. Depending upon the type of service category, payment terms of the contracts may take the form of cash payment and/or offset fees or rent relating to City property in exchange for value-in-kind services. The use of the public service contracts will typically be for specific services rendered in an amount consistent with the current fair market value of said services.

A. Public Service Fund Distribution Criteria

In order to be eligible for a public service contract in Fund Categories 1-3, organizations must meet the following criteria:

1. **Criterion 1: Accountability and Sustainability of Organization** - The organization must have the following:
 - Quantifiable goals and objectives.
 - Non-discrimination in providing programs or services.
 - Cooperation with existing related programs and community service.
 - Compliance with the City contract.
 - Federally recognized not-for-profit status.
 - Public Service Contract applicants may also apply under the fiscal sponsorship of a not-for-profit organization.
2. **Criterion 2: Program Need and Specific City Benefit** - The organization must have the following:
 - A clear demonstration of public benefit and provision of direct services to City residents.
 - A demonstrated need for the program or activity. Public Service Funds may not be used for one-time events, scholarship-type activities or the purchase of equipment.
3. **Criterion 3: Fiscal Stability and Other Financial Support** - The organization must have the following:
 - A clear description of how public funds will be used and accounted for
 - Other funding sources that can be used to leverage resources.
 - A sound financial plan that demonstrates managerial and fiscal competence.
 - A history of performing in a financially competent manner.

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- 4. Criterion 4: Fair Market Value of the Services** - The fair market value of services included in the public service contract should equal or exceed the total amount of compensation from the City unless outweighed by demonstrated intangible benefits.

B. Fund Categories

For the purpose of distributing Public Service Funds, contracts are placed into the following categories:

- 1. Public Service Contracts**
- 2. Emergent Community Needs Grants**
- 3. Rent Contribution**
- 4. Historic Preservation**

C. Public Service Contracts

A portion of the budget will be designated for service contracts relating to nonprofit services with a demonstrated community benefit aligned with City goals and priorities. Services that fall into this category would include, but not be limited to the following: community art & culture, childhood education, medical treatment, emergency assistance, food pantry, housing outreach & education, mental health, senior services, and safe haven. To the extent possible, individual special services will be delineated in the budget.

The City will award Public Service Contracts through a competitive bid process administered by the Nonprofit Services Advisory Committee and City Staff. The City reserves the right to accept, reject, or rebid any service contracts that are not deemed to meet the needs of the community or the contractual goals of the service contract.

Each provider will have a Public Service Contract with a term of up to four years. Eighty percent of each annual appropriation will be available at the beginning of the fiscal year, with the remaining 20 percent to be distributed upon demonstration through performance measures (quality and quantity) that the program has provided public services meeting its goals as delineated in the Public Service Contract. The disbursement of all appropriations will be contingent upon council approval. Public Service Contract providers will be required to submit current budgets and evidence of contract compliance (as determined by the contract) by the given deadline of the first contract year.

All Public Service Contract proposals must be consistent with the criteria listed in this policy, in particular criterion 1-4.

D. Emergent Community Needs Grants

A portion of the budget will be designated for grants to nonprofits to launch a new program or to address an emergent community need. Proposals must be consistent with the criteria listed in this policy, in particular criterion 1-4. Awards

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are limited to 1-2 years. Organizations receiving grant funding to launch a new program must show how the program will be financially viable without ongoing support from the City. If funding is used to address an emergent need, organizations must demonstrate how short-term City funding would address the need.

The City will award Emergent Community Needs Grants through a competitive bid process administered by the Nonprofit Services Advisory Committee and City Staff. The City reserves the right to accept, reject, or rebid any service contracts that are not deemed to meet the needs of the community or the contractual goals of the service contract.

E. Rent Contribution

A portion of the budget will be used as a rent contribution for organizations occupying City-owned property and providing services consistent with criterion 1-4 pursuant to the needs and goals of the City. To the extent possible, individual rent contributions will be delineated in the budget. Rent contributions will usually be memorialized by a lease agreement with a term of five years or less, unless otherwise approved by City Council.

The City is required to make rent contributions to the Park City Building Authority for buildings that it occupies. Qualified Organizations may enter into a lease with the City to occupy City space at a reduced rental rate pursuant to criterion 1-4. The difference between the reduced rental rate and the rate paid to the Park City Building Authority will be funded by the rent contribution amount. Rent Contribution lease agreements will not exceed five years in length unless otherwise directed by the City Council. Please note that this policy only applies when a reduced rental rate is being offered. This policy does not apply to lease arrangements at "market" rates.

F. Historic Preservation

Each year, the City Council may appropriate a specific dollar amount relating to historic preservation. The City Council will appropriate the funding for these expenditures during the annual budget process. The funding source for this category is the Lower Park Avenue, the Main Street RDA, and the General Fund. The City Council hereby authorizes the Historic District Grant Program. The disbursement of the funds shall be administered pursuant to the Historic District Grant Program pursuant to applications and criteria established by the Planning Department, and awarded by the Planning Department except that City Council approval shall be required for disbursement amounts greater than \$25,000. In instances where another organization is involved, a contract delineating the services will be required. Projects involving city property or partnerships shall be limited to Category A. Repair funds, remaining end of fiscal year funds, or funds allocated via the General Fund through the separate Budgeting for Outcomes (BFO) annual process.

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G. Exceptions

Rent Contribution and Historic Preservation funds will be appropriated through processes separate from the Public Service Contract process and when deemed necessary by City Council or its designee. All final decisions relating to public service funding are at the discretion of the City Council.

Nothing in this policy shall create a binding contract or obligation of the City. Individual Service Contracts may vary from contract to contract at the discretion of the City Council. Any award of a service contract is valid only for the term specified therein and shall not constitute a promise of future award. The City Council reserves the right to reject any and all proposals, and to waive any technical deficiency at its sole discretion. Members of the City Council, the Service Contract Sub-Committee, and any Advisory Board, Commission or special committee with the power to make recommendations regarding Public Service Contracts are ineligible to apply for such Public Service Contracts, including historic preservation funds. City Departments are also ineligible to apply for Public Service Contracts. The ineligibility of Advisory Board, Commission and special committee members shall only apply to the category of Public Service Contracts that such advisory Board, Commission and special committee provides recommendations to the City Council. All submittals shall be public records in accordance with government records regulations ("GRAMA") unless otherwise designated by the applicant pursuant to UCA Section 63-2-308, as amended.

PART II – GRANT POLICY

A. General Guidance

The Budget, Debts, and Grants Department is available to assist departments in applying for and managing grants. Because many grants have varying regulations, terms, and deadlines, the Budget Department can assist with meeting those terms and monitoring requirements. They will also track remaining balances on reimbursement-style grants and provide information to assist with audits.

B. Council Approval

Council Approval may be required before applying for certain grants depending on the size, scope, award amount, and alignment with City budget and priorities. Departments are encouraged to seek guidance from Executive Management before pursuing these types of grants.

C. Notification

Once departments receive a grant, they must notify the Budget, Debt, and Grants Department so the grant amount can appropriately be budgeted. The Department will also reach out periodically to request information on awarded grants to assist with the annual budget process, reports to Council, audit assistance, and other reasons.

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PART III - ECONOMIC DEVELOPMENT GRANT POLICY (AS OF JUNE 23, 2022, THE GRANT PROGRAM IS UNDER REVIEW; APPLICATIONS WILL NOT BE ACCEPTED UNTIL FURTHER NOTICE)

Annually, the city will allocate up to \$50,000 to be used towards retaining and growing existing businesses, and attracting and promoting new organizations that will fulfill key priority goals of the City's Biennial Strategic Plans and General Plan. Funding will be available for relocation and/or expansion of current businesses, and new business start-up costs only.

A. Page ED Grant Distribution Criteria

Applications will be evaluated on the following criteria in order to be eligible for an ED Grant:

Criteria #1: The organization must demonstrate a sound business plan that strongly supports the Goals of the City Economic Development Plan.

Criteria # 2: The organization must commit to and demonstrate the ability to do business in the city limits for a duration of no less than three years. Funding cannot be used for one-time events.

Criteria #3: The organization must produce items or provide services that are consistent with the Economic Development Work Plan and align with the City's General Plan to enhance the safety, health, prosperity, moral well-being, peace, order, comfort, or convenience of the inhabitants of the city. The organization must either conditionally agree to participate in or to expand programs or services, or otherwise provide evidence of existing services and initiatives consistent with the goals stated in Park City's Biennial Strategic Plan in the sectors of: Housing, Transportation, and Energy.

Criteria #4: The organization must demonstrate substantial contribution to the central goals of the City's General Plan, including specific and significant commitment to most of the main sectors of:

- a. Fostering a strong sense of community vitality and vibrancy.
- b. Respecting and conserving the natural environment.
- c. Promoting balanced, managed, and sustainable growth.
- d. Supporting and promoting diversity in people, housing and affordability.
- e. Supporting a diverse, stable, and sustainable economy.
- f. Preserving a strong sense of place, character, and heritage.

Criteria #5: Fiscal Stability and Other Financial Support: The organization must

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have the following: (1) A clear description of how public funds will be used and accounted for; (2) Other funding sources that can be used to leverage resources; (3) A sound financial plan that demonstrates managerial and fiscal competence.

Criteria #6: The organization can forecast at the time of application the ability to achieve direct or indirect economic/tax benefits equal to or greater than the City's contribution.

Criteria #7: The organization should show a positive contribution to diversifying the local economy by increasing year-round business opportunities, creating new jobs, and increasing the local tax base.

The City's Economic Development Program Committee will review all applications and submit a recommendation to City Council, who will have final authority in judging whether an applicant meets these criteria.

B. Economic Development Grant Fund Appropriations

The City currently allocates economic development funds from the Lower Park RDA (\$20,000), the General Fund (\$10,000), and the Main Street RDA (\$20,000). Of these funds, no more than \$50,000 per annum will be available for ED Grants. Unspent fund balances at the end of a year will not be carried forward to future years.

C. ED Grant Categories

ED Grants will be placed in three potential categories:

1. **Business Relocation Assistance:** This category of grants will be available for assisting an organization with relocation and new office set-up costs. Expenses covered through an ED Grant include but are not limited to moving costs, leased space costs, fixtures/furnishings/ and equipment related to setting up office space within the city limits.
2. **New Business Start-up Assistance:** This category of grants will be available for assisting a new organization or business with new office set-up costs. Expenses covered through an ED Grant include but are not limited to leased office space costs, fixtures/furnishings/ and equipment related to setting up office space within the city limits.
3. **Business Expansion Assistance:** This category of grants will be available for assisting an organization or business with expansion costs. These expansions should increase square footage, increase year-round jobs in City limits and/or increase tax revenue; and/or demonstrate a venture into an area considered a diversification of our economic base.

D. Application Process

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Application forms may be downloaded from the City's www.parkcity.org website, are available via email from the Economic Development Manager, or are available within the Economic Development Office of City Hall. Applications will be evaluated and awarded on a quarterly basis.

E. Deadlines

All applications for Economic Development Grants must be received no later than the following dates each year to be eligible for quarterly consideration.

- 1Q – Second Friday in August for the end of the First Quarter (September 30th)
- 2Q – Second Friday in November for the end of the Second Quarter (Dec. 31st)
- 3Q – Second Friday in February for the end of the Third Quarter (March 31st)
- 4Q – Second Friday in May for the end of the Fourth Quarter (June 30th)

The City Council will consider in a public meeting any application received by each of the quarterly deadlines within 6 weeks. Extraordinary requests outside the scheduled application process may be considered, unless otherwise directed by Council.

Extraordinary requests received must meet all the following criteria to be considered:

1. The request must meet all the normal Public Service Fund Distribution Criteria and qualify under the Economic Development Grant criteria.
2. The applicant must show that the requested funds represent an immediate fiscal need that could not have been anticipated before the deadline; and
3. The applicant must demonstrate significant consequences of not being able to wait for the next quarterly review.

F. Award Process

The disbursement of the ED Grants shall be administered pursuant to applications and criteria established by the Economic Development Department, and awarded by the City Council consistent with this policy and upon the determination that the appropriation is necessary and appropriate to accomplish the economic goals of the City.

ED Grants funds will be appropriated through processes separate from the Public Service Contract and ongoing Rent Contribution and Historic Preservation process.

The Economic Development Program Committee will review all applications on a

POLICIES & OBJECTIVES

quarterly basis and forward a recommendation to City Council for authorization. All potential awards of grants will be publicly noticed 14 days ahead of a City Council action.

Nothing in this policy shall create a binding contract or obligation of the City. Individual ED Grant Contracts may vary from contract to contract at the discretion of the City Council. Any award of a contract is valid only for the term specified therein and shall not constitute a promise of future award. The City reserves the right to reject all proposals, and to waive any technical deficiency at its sole discretion. Members of the City Council, the Economic Development Program Committee, and any advisory board, Task Force, or special committee with the power to make recommendations regarding ED Contracts are ineligible to apply for such Contracts. City Departments are also ineligible to apply for ED Contracts. All submittals shall be public records in accordance with government records regulations ("GRAMA") unless otherwise designated by the applicant pursuant to UCA Section 63-2-308, as amended.

PART IV– Live Park City – Lite Deed Restriction Program

The City Council may appropriate funds dedicated to the purchase of deed restrictions for housing vitality and preservation within the City limits of Park City. The Live Park City housing program purchases deed restrictions that require owner occupancy or long-term rental of the property. The disbursement of funds will be administered by the City Manager and based on the recommendation of an Advisory Board created by City Council and following program criteria established by the Housing Department and adopted by City Council. The Advisory Board has the authority to award recommendations and to enter and negotiate individual deed restrictions, subject to approval by the City Manager provided the funds being provided is less than \$200,000. If the home funds in an application exceeds \$200,000, the authority to approve a deed restriction and delegate funds is subject to City Council approval.

PART V - Landscaping Incentive

Each year, the City Council may appropriate a specific dollar amount to be used to offer a cash incentive per square foot of turf grass removed and replaced with non-turf Water Wise Landscaping as defined in the Land Management Code. The City Council will appropriate the funding for these expenditures during the annual budget process. The funding source for this category is the Water Fund. The City Council hereby authorizes the Landscaping Incentive Program. The disbursement of the funds shall be administered according to the Landscaping Incentive Program under applications and criteria established by the Public Utilities Department and awarded by the Public Utilities. Disbursements under this program shall not exceed \$50,000.

CHAPTER 7 - OTHER POLICIES

PART I – SETTLEMENT AUTHORITY

When claims are made against the city, it is in the best interest of the city to efficiently evaluate, negotiate and process such claims. It is not efficient or prudent to involve City Council in decisions to settle small, routine claims made against the city.

Therefore, to affect the efficient evaluation, negotiation, and processing of such claims, it is in the best interest of the City to authorize the City Manager to settle certain claims as they deem prudent. The City Manager may approve all settlements up to and including \$100,000.

The City Attorney's Office will provide quarterly client updates to the City Council about any settlements.

FUND STRUCTURE

All City funds are accounted for in accordance with Generally Accepted Accounting Principles (GAAP).

General Fund

The General Fund is the principal fund of the City. The General Fund accounts for the normal recurring activities of the City (i.e., police, public works, community development, library, recreation, and general government). These activities are funded principally by user fees, and property, sales, and franchise taxes. Accounting records and budgets for governmental fund types are prepared and maintained on a modified accrual basis. Revenues are recorded when available and measurable. Expenditures are prepared and recorded when services or goods are received, and the liabilities are incurred.

Enterprise Funds

The Enterprise Funds are used to account for operations that are financed and operated in a manner like private businesses. Accounting records for proprietary fund types are maintained on an accrual basis. Budgets for all enterprise funds are prepared on a modified accrual basis. Depreciation is not budgeted for in the City's enterprise funds. Included are the following:

- Water Fund - Accounts for the operation of the City's water utilities, including debt service on associated water revenue bonds.
- Transportation and Parking Fund - Accounts for the operation of the City's public transportation (bus and trolley) system and parking programs.
- Golf Course Fund - Accounts for the operation of the City's golf course.
- Storm Water Fund – Accounts for the operations and capital of the City's storm water utilities, including debt service on associated storm water revenue bonds.

Debt Service Funds

Accounting records and budgets for all debt service funds are prepared on a modified accrual basis.

Park City General Long-Term Debt Service Fund

Accounts for the accumulation of money for the repayment of 2013A, 2017, 2019, and 2020 General Obligation Bonds. The principal source of revenue is property tax.

Sales Tax Revenue Debt Service Fund

Accounts for the accumulation of money for the repayment of the 2014B, 2015, 2017 and 2019 Sales Tax Revenue and Refunding Bonds.

Redevelopment Agency Debt Service Fund

This fund accounts for the accumulation of money for the repayment of 1997 Main Street refunding bonds and the series 1998 Lower Park Avenue Bonds. The principal source of revenue is property tax increment from the redevelopment area.

SUPPLEMENTAL

Municipal Building Authority Debt Service Fund

This fund accounts for the accumulation of money for the repayment of the 1990, 1994, and 1996 series Lease Revenue Bonds. Rent is transferred from other funds of the City that lease assets from the Municipal Building Authority.

Internal Service Funds

Accounting records for all internal service funds are prepared on an accrual basis. Budgets for all internal service funds are prepared on a modified accrual basis. Depreciation is not budgeted for in the City's internal service funds. The internal service funds are used to account for the financing and operation of services provided to various City departments and other governments on a cost-reimbursement basis. Included are the following:

- Fleet Fund - Accounts for the cost of storage, repair, and maintenance of City-owned vehicles.
- Equipment Replacement Fund - Accounts for the accumulation of resources for the future replacement of fixed assets through a rental charge-back system.
- Self-Insurance Fund - Accounts for the establishment of self-insured programs including Workers' Compensation, Unemployment Compensation, and liability insurance.

Capital Project Funds

Accounting records and budgets for all capital project funds are prepared and maintained on a modified accrual basis. The capital project funds are used to account for the construction of major capital projects not included in the proprietary funds. The Capital Improvement Fund is used to account for capital projects of the City's general government. The Municipal Building Authority and the Redevelopment Agency also have separate capital project funds. The city has undertaken a major prioritization process for its CIP projects. This budget reflects that prioritization.

PARK CITY MUNICIPAL'S FISCAL YEAR 2025 BUDGET



City Council Final Budget: Volume II

FY24 & 25 Budget Summaries

Capital Projects Summaries

Budget Summary by Fund

Budget Requests (BID Sheets)

Organizational Charts

Fund-Department Matrix

Glossary

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FY24 & FY25 BUDGET SUMMARIES

All Funds Combined

Revenue	Actual FY 2020	Actual FY 2021	Actual FY 2022	Actual FY 2023	YTD Actual FY 2024	Original FY 2024	Adjusted FY 2024	Original FY 2025
RESOURCES								
Property Taxes	\$25,486,395	\$28,380,276	\$27,864,213	\$26,358,146	\$27,487,904	\$26,851,671	\$26,851,671	\$30,959,830
Sales Tax	\$30,409,928	\$33,614,011	\$49,056,806	\$51,529,732	\$45,236,720	\$50,514,710	\$50,514,710	\$52,872,621
Franchise Tax	\$3,161,759	\$3,253,431	\$3,526,041	\$4,368,710	\$3,506,666	\$3,591,845	\$3,591,845	\$4,782,816
Licenses	\$1,315,865	\$1,213,639	\$1,251,664	\$1,422,301	\$1,473,690	\$1,394,816	\$1,394,816	\$1,491,838
Planning Building & Engineering Fees	\$7,513,747	\$5,005,364	\$5,683,951	\$6,631,063	\$6,350,000	\$5,307,649	\$5,307,649	\$7,740,327
Special Event Fees	\$178,672	\$8,081	\$216,481	\$214,229	\$205,509	\$322,924	\$322,924	\$232,607
Federal Revenue	\$5,698,041	\$11,071,350	\$5,819,607	\$18,340,954	\$1,475,667	\$21,791,659	\$15,819,628	\$14,121,660
State Revenue	\$818,625	\$527,368	\$786,591	\$485,817	\$666,301	\$130,257	\$130,257	\$618,052
County/SP District Revenue	\$3,888,378	\$1,171,385	\$2,034,782	\$382,160	\$3,812,773	\$71,827	\$11,183,030	\$1,746,139
Water Charges for Services	\$19,944,310	\$22,597,344	\$21,922,162	\$22,538,675	\$22,626,130	\$24,487,920	\$26,020,455	\$27,663,316
Transit Charges for Services	\$5,286,336	\$2,455,909	\$4,066,593	\$33,379	\$313,392	\$85,740	\$85,740	\$75,991
Cemetery Charges for Services	\$22,922	\$19,787	\$27,621	\$25,162	\$30,030	\$228,269	\$228,269	\$61,817
Recreation	\$3,294,003	\$4,241,522	\$4,638,424	\$4,672,032	\$3,740,586	\$4,126,624	\$4,505,131	\$4,947,929
Ice	\$691,828	\$634,725	\$850,024	\$945,775	\$878,142	\$716,838	\$716,838	\$1,276,867
Other Service Revenue	\$59,527	\$54,964	\$57,542	\$73,704	\$65,998	\$56,768	\$56,768	\$95,595
Library Fees	\$14,357	\$13,483	\$16,811	\$14,615	\$15,358			\$22,552
Fines & Forfeitures	\$1,934,534	\$1,075,883	\$2,158,774	\$2,768,712	\$3,153,391	\$2,995,080	\$2,995,080	\$3,740,162
Misc. Revenues	\$8,426,163	\$3,620,970	\$1,106,110	\$12,552,813	\$3,253,717	\$5,340,240	\$10,231,962	\$13,467,356
Interfund Transactions (Admin)	\$6,898,975	\$6,495,085	\$7,284,491	\$8,478,974	\$8,161,068	\$9,212,848	\$9,039,648	\$9,189,783
Interfund Transactions (CIP/Debt)	\$17,718,703	\$13,194,041	\$15,815,649	\$15,025,910	\$12,163,191	\$11,968,448	\$14,829,896	\$11,962,397
Special Revenues & Resources	\$1,000,912	\$8,106,934	\$2,014,065	\$1,981,567	\$793,068	\$216,418	\$569,465	\$1,744,377
Bond Proceeds	\$10,768,465					\$42,477,367	\$4,477,367	
Beginning Balance	\$110,302,971	\$142,278,488	\$168,838,441	\$187,500,425		\$81,641,615	\$230,280,047	\$106,362,588
TOTAL	\$264,835,415	\$289,034,038	\$325,036,843	\$366,344,855	\$145,409,301	\$293,531,533	\$419,153,196	\$295,176,622

Expenditure Summary by Fund and Major Object (FY 2024 Original Budget)

Description	Personnel FY 2024	Mat, Supplies, Services FY 2024	Capital FY 2024	Debt Service FY 2024	Contingency FY 2024	Sub - Total FY 2024	Interfund Transfer FY 2024	Ending Balance FY 2024	Total FY 2024
Park City Municipal Corporation									
011 GENERAL FUND	\$33,994,582	\$14,410,987	\$785,322	\$0	\$300,000	\$49,490,891	\$4,184,157	\$8,466,782	\$62,141,830
012 QUINNS RECREATION COMPLEX	\$1,244,390	\$416,387	\$1,000	\$0	\$0	\$1,661,777	\$0	\$-7,589,406	\$-5,927,629
021 POLICE SPECIAL REVENUE FUND	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
022 DRUG CONFISCATIONS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$749	\$749
031 CAPITAL IMPROVEMENT FUND	\$0	\$0	\$48,675,370	\$0	\$0	\$48,675,370	\$4,174,476	\$14,475,792	\$67,325,638
038 EQUIPMENT REPLACEMENT CIP	\$0	\$0	\$1,964,600	\$0	\$0	\$1,964,600	\$0	\$9,333	\$1,973,933
051 WATER FUND	\$4,934,076	\$6,134,695	\$10,177,805	\$9,403,863	\$0	\$30,650,440	\$2,588,649	\$15,208,046	\$48,447,135
052 STORM WATER FUND	\$662,651	\$297,652	\$1,261,500	\$0	\$0	\$2,221,803	\$173,903	\$1,650,876	\$4,046,582
055 GOLF COURSE FUND	\$1,110,825	\$687,145	\$282,928	\$0	\$0	\$2,080,898	\$179,945	\$280,208	\$2,541,051
057 TRANSPORTATION & PARKING FUND	\$11,741,329	\$3,655,202	\$17,973,836	\$0	\$0	\$33,370,367	\$3,872,831	\$6,648,108	\$43,891,306
058 PARKING FUND	\$1,272,238	\$752,500	\$380,000	\$0	\$0	\$2,404,738	\$123,963	\$1,640,930	\$4,169,631
062 FLEET SERVICES FUND	\$1,302,988	\$1,845,050	\$6,205	\$0	\$0	\$3,154,243	\$0	\$2,400,034	\$5,554,277
064 SELF INSURANCE FUND	\$0	\$2,173,829	\$0	\$0	\$0	\$2,173,829	\$0	\$1,152,335	\$3,326,164
070 SALES TAX REV BOND - DEBT SVS FUND	\$0	\$0	\$0	\$6,975,316	\$0	\$6,975,316	\$0	\$25,429,789	\$32,405,105
071 DEBT SERVICE FUND	\$0	\$0	\$0	\$9,478,438	\$0	\$9,478,438	\$0	\$1,645,801	\$11,124,239
Total Park City Municipal Corporation	\$56,263,078	\$30,373,448	\$81,508,566	\$25,857,617	\$300,000	\$194,302,709	\$15,297,924	\$71,419,377	\$281,020,010
Park City Redevelopment Agency									
023 LOWER PARK AVE RDA SPECIAL REVENUE FUND	\$0	\$657,109	\$0	\$0	\$0	\$657,109	\$3,092,532	\$2,241,397	\$5,991,038
024 MAIN STREET RDA SPECIAL REVENUE FUND	\$0	\$455,000	\$0	\$0	\$0	\$455,000	\$0	\$182,714	\$637,714
033 REDEVELOPMENT AGENCY-LOWER PRK	\$0	\$0	\$445,000	\$0	\$0	\$445,000	\$2,790,840	\$623,981	\$3,859,821
034 REDEVELOPMENT AGENCY-MAIN ST	\$0	\$0	\$150,000	\$0	\$0	\$150,000	\$0	\$1,419,533	\$1,569,533
Total Park City Redevelopment Agency	\$0	\$1,112,109	\$595,000	\$0	\$0	\$1,707,109	\$5,883,372	\$4,467,625	\$12,058,106
Municipal Building Authority									
035 BUILDING AUTHORITY	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$453,416	\$453,416
Total Municipal Building Authority	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$453,416	\$453,416
Park City Housing Authority									
Total Park City Housing Authority									
TOTAL	\$56,263,078	\$31,485,557	\$82,103,566	\$25,857,617	\$300,000	\$196,009,818	\$21,181,296	\$76,340,418	\$293,531,532

Expenditure Summary by Fund and Major Object (FY 2024 Adjusted Budget)

Description	Personnel FY 2024	Mat, Supplies, Services FY 2024	Capital FY 2024	Debt Service FY 2024	Contingency FY 2024	Sub - Total FY 2024	Interfund Transfer FY 2024	Ending Balance FY 2024	Total FY 2024
Park City Municipal Corporation									
011 GENERAL FUND	\$34,015,611	\$14,500,987	\$865,207	\$0	\$300,000	\$49,681,805	\$4,131,457	\$10,285,124	\$64,098,386
012 QUINNS RECREATION COMPLEX	\$1,178,283	\$416,387	\$1,000	\$0	\$0	\$1,595,670	\$0	\$-872,814	\$722,856
021 POLICE SPECIAL REVENUE FUND	\$0	\$0	\$35,773	\$0	\$0	\$35,773	\$0	\$0	\$35,773
022 DRUG CONFISCATIONS	\$0	\$0	\$23,168	\$0	\$0	\$23,168	\$0	\$0	\$23,168
031 CAPITAL IMPROVEMENT FUND	\$0	\$0	\$79,323,054	\$0	\$0	\$79,323,054	\$4,174,476	\$36,035,290	\$119,532,820
038 EQUIPMENT REPLACEMENT CIP	\$0	\$0	\$4,254,187	\$0	\$0	\$4,254,187	\$0	\$59,362	\$4,313,549
051 WATER FUND	\$4,934,076	\$6,134,695	\$33,424,700	\$9,403,863	\$0	\$53,897,334	\$2,584,649	\$1,825,496	\$58,307,479
052 STORM WATER FUND	\$662,651	\$297,652	\$2,529,417	\$0	\$0	\$3,489,720	\$173,153	\$1,427,317	\$5,090,190
055 GOLF COURSE FUND	\$1,110,825	\$687,145	\$524,438	\$0	\$0	\$2,322,408	\$186,195	\$1,573,712	\$4,082,315
057 TRANSPORTATION & PARKING FUND	\$11,741,329	\$3,955,202	\$48,757,045	\$0	\$0	\$64,453,576	\$3,742,831	\$16,549,695	\$84,746,102
058 PARKING FUND	\$1,272,238	\$752,500	\$720,760	\$0	\$0	\$2,745,498	\$131,963	\$1,997,448	\$4,874,909
062 FLEET SERVICES FUND	\$1,302,988	\$1,845,050	\$6,205	\$0	\$0	\$3,154,243	\$0	\$1,127,644	\$4,281,887
064 SELF INSURANCE FUND	\$0	\$2,498,329	\$0	\$0	\$0	\$2,498,329	\$0	\$2,296,281	\$4,794,610
070 SALES TAX REV BOND - DEBT SVS FUND	\$0	\$0	\$0	\$7,516,862	\$0	\$7,516,862	\$2,666,697	\$23,208,507	\$33,392,066
071 DEBT SERVICE FUND	\$0	\$0	\$0	\$9,483,938	\$0	\$9,483,938	\$0	\$1,642,633	\$11,126,571
Total Park City Municipal Corporation	\$56,218,000	\$31,087,948	\$170,464,953	\$26,404,663	\$300,000	\$284,475,564	\$17,791,421	\$97,155,695	\$399,422,680
Park City Redevelopment Agency									
023 LOWER PARK AVE RDA SPECIAL REVENUE FUND	\$0	\$657,109	\$0	\$0	\$0	\$657,109	\$3,092,532	\$3,290,675	\$7,040,316
024 MAIN STREET RDA SPECIAL REVENUE FUND	\$0	\$455,000	\$0	\$0	\$0	\$455,000	\$0	\$738,556	\$1,193,556
033 REDEVELOPMENT AGENCY-LOWER PRK	\$0	\$0	\$3,026,828	\$0	\$0	\$3,026,828	\$2,790,840	\$2,712,014	\$8,529,682
034 REDEVELOPMENT AGENCY-MAIN ST	\$0	\$0	\$501,313	\$0	\$0	\$501,313	\$0	\$1,639,789	\$2,141,102
Total Park City Redevelopment Agency	\$0	\$1,112,109	\$3,528,141	\$0	\$0	\$4,640,250	\$5,883,372	\$8,381,034	\$18,904,656
Municipal Building Authority									
035 BUILDING AUTHORITY	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$825,859	\$825,859
Total Municipal Building Authority	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$825,859	\$825,859
Park City Housing Authority									
Total Park City Housing Authority									
TOTAL	\$56,218,000	\$32,200,057	\$173,993,094	\$26,404,663	\$300,000	\$289,115,814	\$23,674,793	\$106,362,588	\$419,153,195

Expenditure Summary by Fund and Major Object (FY 2025 Budget)

Description	Personnel FY 2025	Mat, Supplies, Services FY 2025	Capital FY 2025	Debt Service FY 2025	Contingency FY 2025	Sub - Total FY 2025	Interfund Transfer FY 2025	Ending Balance FY 2025	Total FY 2025
Park City Municipal Corporation									
011 GENERAL FUND	\$36,971,577	\$14,170,976	\$468,117	\$0	\$300,000	\$51,910,670	\$4,129,524	\$9,736,869	\$65,777,063
012 QUINNS RECREATION COMPLEX	\$1,329,372	\$432,633	\$1,000	\$0	\$0	\$1,763,005	\$0	\$-1,346,777	\$416,228
021 POLICE SPECIAL REVENUE FUND	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
022 DRUG CONFISCATIONS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$11,035	\$11,035
031 CAPITAL IMPROVEMENT FUND	\$0	\$0	\$49,605,794	\$0	\$0	\$49,605,794	\$4,174,675	\$5,695,414	\$59,475,883
038 EQUIPMENT REPLACEMENT CIP	\$0	\$0	\$1,963,000	\$0	\$0	\$1,963,000	\$0	\$131,962	\$2,094,962
051 WATER FUND	\$5,381,342	\$6,895,386	\$5,326,295	\$9,400,688	\$0	\$27,003,711	\$2,637,521	\$319,407	\$29,960,639
052 STORM WATER FUND	\$855,316	\$299,830	\$1,238,600	\$0	\$0	\$2,393,746	\$180,648	\$1,177,581	\$3,751,975
055 GOLF COURSE FUND	\$1,335,875	\$680,725	\$576,641	\$0	\$0	\$2,593,241	\$209,504	\$1,036,586	\$3,839,331
057 TRANSPORTATION & PARKING FUND	\$12,581,115	\$3,699,110	\$25,461,104	\$0	\$0	\$41,741,329	\$3,756,653	\$6,861,302	\$52,359,284
058 PARKING FUND	\$1,453,962	\$753,800	\$80,000	\$0	\$0	\$2,287,762	\$186,533	\$3,044,300	\$5,518,595
062 FLEET SERVICES FUND	\$1,613,204	\$2,399,450	\$6,205	\$0	\$0	\$4,018,859	\$0	\$289,585	\$4,308,444
064 SELF INSURANCE FUND	\$0	\$2,557,952	\$0	\$0	\$0	\$2,557,952	\$0	\$2,099,534	\$4,657,486
070 SALES TAX REV BOND - DEBT SVS FUND	\$0	\$0	\$0	\$6,969,266	\$0	\$6,969,266	\$0	\$24,482,916	\$31,452,182
071 DEBT SERVICE FUND	\$0	\$0	\$0	\$8,430,526	\$0	\$8,430,526	\$0	\$4,879,411	\$13,309,937
Total Park City Municipal Corporation	\$61,521,762	\$31,889,862	\$84,726,756	\$24,800,480	\$300,000	\$203,238,860	\$15,275,058	\$58,419,125	\$276,933,043
Park City Redevelopment Agency									
023 LOWER PARK AVE RDA SPECIAL REVENUE FUND	\$0	\$787,823	\$0	\$0	\$0	\$787,823	\$3,092,532	\$4,713,154	\$8,593,509
024 MAIN STREET RDA SPECIAL REVENUE FUND	\$0	\$455,000	\$0	\$0	\$0	\$455,000	\$0	\$338,875	\$793,875
033 REDEVELOPMENT AGENCY-LOWER PRK	\$0	\$0	\$145,000	\$0	\$0	\$145,000	\$2,784,590	\$3,011,956	\$5,941,546
034 REDEVELOPMENT AGENCY-MAIN ST	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,733,789	\$1,733,789
Total Park City Redevelopment Agency	\$0	\$1,242,823	\$145,000	\$0	\$0	\$1,387,823	\$5,877,122	\$9,797,774	\$17,062,719
Municipal Building Authority									
035 BUILDING AUTHORITY	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,180,859	\$1,180,859
Total Municipal Building Authority	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,180,859	\$1,180,859
Park City Housing Authority									
Total Park City Housing Authority									
TOTAL	\$61,521,762	\$33,132,685	\$84,871,756	\$24,800,480	\$300,000	\$204,626,683	\$21,152,180	\$69,397,758	\$295,176,621

Change in Fund Balance

Fund	Actuals FY 2021	Actuals FY 2022	Actuals FY 2023	Ori Budget FY 2024	Adjusted FY 2024	Var \$ FY23 v FY24 Adj Bud	Var % FY23 v FY24	Budget FY 2025	Var \$ FY24 v FY25 Ori Bud	Var % FY24 v FY25
Park City Municipal Corporation										
011 GENERAL FUND	\$13,600,569	\$14,584,589	\$15,183,108	\$8,466,782	\$10,285,124	\$-4,897,984	-32%	\$9,736,869	\$-548,255	-5%
012 QUINNS RECREATION COMPLEX	\$0	\$0	\$0	\$0	\$-872,814	\$-872,814		\$-1,346,777	\$-473,963	54%
021 POLICE SPECIAL REVENUE FUND	\$35,773	\$35,773	\$35,773	\$0	\$0	\$-35,773	-100%	\$0	\$0	
022 DRUG CONFISCATIONS	\$23,168	\$23,168	\$23,168	\$749	\$0	\$-23,168	-100%	\$11,035	\$11,035	
031 CAPITAL IMPROVEMENT FUND	\$66,506,424	\$82,329,107	\$96,577,328	\$14,475,792	\$36,035,290	\$-60,542,038	-63%	\$5,695,414	\$-30,339,876	-84%
038 EQUIPMENT REPLACEMENT CIP	\$2,666,494	\$2,419,955	\$2,427,949	\$9,333	\$59,362	\$-2,368,587	-98%	\$131,962	\$72,600	122%
051 WATER FUND	\$-15,937,392	\$-10,575,595	\$28,146,222	\$15,208,046	\$1,825,496	\$-26,320,726	-94%	\$319,407	\$-1,506,089	-83%
052 STORM WATER FUND	\$2,374,081	\$3,106,148	\$2,942,190	\$1,650,876	\$1,427,317	\$-1,514,873	-51%	\$1,177,581	\$-249,736	-17%
055 GOLF COURSE FUND	\$2,182,110	\$2,807,041	\$2,122,432	\$280,208	\$1,573,712	\$-548,720	-26%	\$1,036,586	\$-537,126	-34%
057 TRANSPORTATION & PARKING FUND	\$20,683,401	\$33,005,887	\$39,409,102	\$6,648,108	\$16,549,695	\$-22,859,407	-58%	\$6,861,302	\$-9,688,393	-59%
058 PARKING FUND	\$13,900	\$887,427	\$1,879,829	\$1,640,930	\$1,997,448	\$117,619	6%	\$3,044,300	\$1,046,852	52%
062 FLEET SERVICES FUND	\$1,376,759	\$1,900,204	\$1,101,087	\$2,400,034	\$1,127,644	\$26,557	2%	\$289,585	\$-838,059	-74%
064 SELF INSURANCE FUND	\$972,015	\$1,297,178	\$2,397,165	\$1,152,335	\$2,296,281	\$-100,884	-4%	\$2,099,534	\$-196,747	-9%
070 SALES TAX REV BOND - DEBT SVS FUND	\$26,283,977	\$26,404,276	\$26,426,750	\$25,429,789	\$23,208,507	\$-3,218,243	-12%	\$24,482,916	\$1,274,409	5%
071 DEBT SERVICE FUND	\$1,635,448	\$1,645,801	\$1,648,133	\$1,645,801	\$1,642,633	\$-5,500	0%	\$4,879,411	\$3,236,778	197%
Total Park City Municipal Corporation	\$122,416,727	\$159,870,959	\$220,320,236	\$71,419,377	\$97,155,695	\$-123,164,541	-629%	\$58,419,125	\$-38,736,570	66%
Park City Redevelopment Agency										
023 LOWER PARK AVE RDA SPECIAL REVENUE FUND	\$1,061,151	\$1,262,193	\$2,654,316	\$2,241,397	\$3,290,675	\$636,359	24%	\$4,713,154	\$1,422,479	43%
024 MAIN STREET RDA SPECIAL REVENUE FUND	\$1,130,151	\$1,460,076	\$1,138,237	\$182,714	\$738,556	\$-399,681	-35%	\$338,875	\$-399,681	-54%
033 REDEVELOPMENT AGENCY- LOWER PRK	\$3,004,807	\$3,281,547	\$3,649,297	\$623,981	\$2,712,014	\$-937,283	-26%	\$3,011,956	\$299,942	11%
034 REDEVELOPMENT AGENCY- MAIN ST	\$891,332	\$1,594,504	\$2,047,102	\$1,419,533	\$1,639,789	\$-407,313	-20%	\$1,733,789	\$94,000	6%
Total Park City Redevelopment Agency	\$6,087,441	\$7,598,320	\$9,488,952	\$4,467,625	\$8,381,034	\$-1,107,918	-57%	\$9,797,774	\$1,416,740	6%
Municipal Building Authority										
035 BUILDING AUTHORITY	\$451,314	\$453,416	\$470,859	\$453,416	\$825,859	\$355,000	75%	\$1,180,859	\$355,000	43%
Total Municipal Building Authority	\$451,314	\$453,416	\$470,859	\$453,416	\$825,859	\$355,000	75%	\$1,180,859	\$355,000	43%

CAPITAL PROJECTS SUMMARIES

CP0001 Planning/Capital Analysis

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0001	Recommended	Briggs	\$68,177	\$0	\$68,177	Engaged & Effective Government & Citizenry

Description	Status
Annual analysis of General Impact Fees to determine/justify formula, collection, use. Including GASB 34 planning and implementation.	These impact fee funds are set aside for impact fee studies. The most recently study took place in FY21. We may want to update this study again based on the City's most current projects in the next year or two.

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
031402 CIP FUND * IMP FEE-STREETS												
031400 CIP FUND * IMP FEE-OPEN SPACE												
031460 CIP Fund * IMPACT FEES												
031401 CIP FUND * IMP FEE-PUBLIC SAFETY												
TOTAL												

CP0002 Information System Enhancement/Upgrades

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0002	Recommended	Robertson	\$235,460	\$4,540	\$122,688	Engaged & Effective Government & Citizenry

Description	Status
PNAME: Datacenter Cooling. The equipment lifecycle has been reached. The cooling capacity is critical for continuous operations of server and network systems & PNAME: Virtual Conference Room. Conference spaces that provide efficient and reliable virtual meetings are needed. This small-level expansion would provide PW, and Marsac with rooms that automate virtual meetings with improved video and sound.	New funding request of \$120K is for datacenter cooling and virtual conference room upgrades for PW and Marsac.

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
031467 CIP Fund * OTHER MISCELLANEOUS	\$(2,688)	\$(2,688)										
031475 CIP FUND * TRANSFER FROM GENERAL FUND			\$60,000	\$60,000	\$60,000	\$60,000		\$60,000				
TOTAL	\$(2,688)	\$(2,688)	\$60,000	\$60,000	\$60,000	\$60,000		\$60,000				

CP0003 Old Town Stairs

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0003	Recommended	Twombly	\$181,761	\$898,103	\$779,864	Inclusive & Healthy Community

Description	Status
An ongoing program to construct or reconstruct stairways in the Old Town Area. Stairways that are in a dilapidated condition beyond effective repair are replaced. Most of the stair projects include retaining walls, and drainage improvements.	4 blocks of stairs on 9th & 10th Streets are complete. Contract closeout should be final by March, 2024. Other stair connections are pending with private development in the area.

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
031450 CIP Fund * BEGINNING BALANCE	\$49,050	\$49,050										
031475 CIP FUND * TRANSFER FROM GENERAL FUND	\$(49,050)	\$(49,050)										
033477 LOWER PARK RDA * TRANSFER FROM DEBT SERVICE		\$300,000										
TOTAL		\$300,000										

CP0005 City Park Improvements

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0005	Recommended	Fisher	\$733,016	\$694,342	\$827,358	Preserving & Enhancing the Natural Environment

Description	Status
As Park City and surrounding areas continue to grow, there is a greater public demand for recreational uses. This project is a continuing effort to complete City Park. The funds will be used to improve and better accommodate the community	The field lights in City Park were upgraded in October 2023. This funding source is ongoing for replacement of capital items & maintenance such as scoreboards and court resurfacing. Recently repainted the pickleball lines on the tennis courts.

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
033468 LOWER PARK RDA * CONT TO RDA DEBT		\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000
TOTAL		\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000

CP0006 Pavement Management Implementation

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0006	Recommended	Dayley	\$8,025,502	\$1,078,875	\$819,381	Thriving Mountain Town

Description	Status
This project provides the funding necessary to properly maintain and prolong the useful life of City owned streets and parking lots. Annual maintenance projects include crack sealing, slurry sealing and overlays.	2023 Pavement Management Program is wrapping up. Additional funding will be requested for Main Street and additional pavement preservation.

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
031452 CIP Fund * CLASS "C" ROAD	\$361,995	\$771,995	\$40,000	\$450,000	\$40,000	\$450,000		\$40,000		\$410,000	\$410,000	\$410,000
031475 CIP FUND * TRANSFER FROM GENERAL FUND		\$630,000	\$100,000	\$730,000	\$100,000	\$800,000	\$500,000	\$100,000	\$125,000	\$1,300,000	\$1,000,000	\$1,000,000
034450 Main St RDA * BEGINNING BALANCE	\$(52,000)	\$(52,000)										
TOTAL	\$309,995	\$1,349,995	\$140,000	\$1,180,000	\$140,000	\$1,250,000	\$500,000	\$140,000	\$125,000	\$1,710,000	\$1,410,000	\$1,410,000

CP0007 Tunnel Maintenance

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0007	Recommended	McAffee	\$4,202,796	\$2,647,223	\$1,894,394	Preserving & Enhancing the Natural Environment

Description	Status
Maintenance of two mine water source tunnels. Replacement of rotting timber with steel sets and cleanup of mine cave ins. Stabilization of sidewall shifting with split set of bolts and screening.	On-going maintenance in Judge and Spiro. First 400 of spiro rehabilitation complete. Planning for rehab of next section.

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
051481 WATER FUND * WATER SERVICE FEES		\$3,292,884		\$304,599		\$319,829				\$332,622	\$359,764	\$359,764
TOTAL		\$3,292,884		\$304,599		\$319,829				\$332,622	\$359,764	\$359,764

CP0009 Transit Rolling Stock Replacement

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0009	Recommended	Fjeldsted	\$12,995,702	\$3,237,296	\$5,625,513	Thriving Mountain Town

Description	Status
This program provides for the replacement of the existing transit fleet as well as the expansion of new buses. Federal Transit Administration typically provides 80 percent of the purchase cost.	Council has approved a purchase of 7 new electric buses, 3 depot chargers and 1 Trolley electric bus. This procurement is anticipated to take 2 years before new buses are onsite. These buses will be purchased with ~80% grant funding and ~20% local match.

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
057450 Transit Fund * BEGINNING BALANCE		\$810,967	\$16,761	\$1,311,049								
057458 Transit Fund * FEDERAL GRANTS		\$2,764,255	\$544,063	\$5,721,214								
TOTAL		\$3,575,222	\$560,824	\$7,032,263								

CP0010 Water Department Service Equipment

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0010	Recommended	McAfee	\$931,664	\$177,828	\$243,529	Preserving & Enhancing the Natural Environment

Description	Status
Replacement of vehicles and other water department service equipment that is on the timed depreciation schedule.	On-going vehicle replacement.

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
051481 WATER FUND * WATER SERVICE FEES		\$133,200		\$136,528		\$139,989				\$146,000	\$158,165	\$158,165
TOTAL		\$133,200		\$136,528		\$139,989				\$146,000	\$158,165	\$158,165

CP0013 Affordable Housing Program

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0013	Recommended	Glidden	\$(0)	\$119,952	\$707,096	Inclusive & Healthy Community

Description					Status							
The Housing Advisory Task Force in 1994 recommended the establishment of ongoing revenue sources to fund a variety of affordable housing programs. The city has established the Housing Authority Fund (36-49048) and a Projects Fund (31-49058).					Completed							
FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
031467 CIP Fund * OTHER MISCELLANEOUS	\$(117,044)	\$(117,044)										
031478 CIP Fund * TRANSFER FROM CIP	\$(63,650)	\$(63,650)										
031486 CIP FUND * FEE IN LIEU	\$(380,564)	\$(380,564)										
033450 Lower Park RDA * BEGINNING BALANCE	\$(25,886)	\$(25,886)										
TOTAL	\$(587,144)	\$(587,144)										

CP0014 McPolin Farm

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0014	Recommended	Stockdale			\$2,280	Inclusive & Healthy Community

Description					Status											
City Farm Phase II - Landscaping. Trailhead parking. Completion of the sidewalks, ADA accessible trail to safely accommodate the passive use of the property. Pads and interpretive signs to display antique farm equipment.					Completed											
FUTURE FUNDING					Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
031467 CIP Fund * OTHER MISCELLANEOUS					\$(2,280)	\$(2,280)										
TOTAL					\$(2,280)	\$(2,280)										

CP0017 ADA Implementation

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0017	Recommended	Robertson, J.	\$25,000			Engaged & Effective Government & Citizenry

Description					Status								
Many of the City's buildings have restricted programs due to physical restraints of the buildings. An ADA compliance audit was conducted by the building department and phase one improvements have been made. Additional funds will be needed					Ongoing funding source used to address ADA improvements that are identified as a separate project resulting from a complaint or in conjunction with an NTMP request.								

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
031450 CIP Fund * BEGINNING BALANCE			\$25,000	\$25,000								
TOTAL			\$25,000	\$25,000								

CP0019 Library Development & Donations

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0019	Recommended	Juarez	\$188,630	\$15,951	\$29,562	Inclusive & Healthy Community

Description	Status
Lucky ones Tenant Improvements \$25k - CP0019-031464 Library Development & Donations • Hood Vent • Patio Fencing • Counter • Front Door Signage • PC Tots Sign – Stippich Design Library Changing Tables \$60k - CP0019-031475 Library Development & Donations • Adult Changing Tables • Glass Decals • Outlet covers - \$850 for the whole building • Repair Kitchen Cupboards • Kitchen Blinds • 3rd Floor Kitchen Cupboards & Refrigerator	All Lucky Ones projects are underway with Dave Gustafson as the Project Manager and will be completed by June 30, 2024. Adult Changing Tables are on order as are kitchen items. These projects may go in to FY25.

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
031450 CIP Fund * BEGINNING BALANCE	\$53,242	\$53,242										
031458 CIP Fund * FEDERAL GRANTS	\$(508)	\$(508)										
031463 CIP FUND * LIBRARY UNSERV	\$(3,381)	\$(3,381)										
031464 CIP FUND * LIBRARY FUNDRAISERS	\$93,908	\$93,908										
031466 CIP Fund * OTHER CONTRIBUTIONS	\$25,000	\$25,000										
031475 CIP FUND * TRANSFER FROM GENERAL FUND	\$(53,242)	\$6,758										
TOTAL	\$115,019	\$175,019										

CP0020 City-wide Signs Phase I

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0020	Recommended	Twombly	\$24,093	\$8,352	\$59,601	Thriving Mountain Town

Description	Status
Funded in FY02 - Continue to coordinate and install way-finding and directional signs throughout the City.	Future projects likely to include the venue city wrap at the Oly Welcome Plaza (\$35k ish).

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
031450 CIP Fund * BEGINNING BALANCE	\$24,093	\$24,093										
031475 CIP FUND * TRANSFER FROM GENERAL FUND	\$(24,093)	\$(24,093)										
033468 LOWER PARK RDA * CONT TO RDA DEBT	\$(7,156)	\$(7,156)										
034468 MAIN ST RDA * CONT TO RDA DEBT	\$(20,000)	\$(20,000)										
TOTAL	\$(27,156)	\$(27,156)										

CP0025 Bus Shelters Design and Capital Improve

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0025	Recommended	Collins	\$12,405,445	\$544,916	\$1,803,623	Thriving Mountain Town

Description	Status
Passenger amenities such as shelters and benches have proven to enhance transit ridership. This project will provide the funding necessary to redesign and install shelters and benches at new locations.	Advancing standardized bus stop design. Actively spending.

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
057450 Transit Fund * BEGINNING BALANCE	\$(2,066,313)		\$(823,749)	\$1,176,251	\$(2,100,000)			\$(2,100,000)				
057458 Transit Fund * FEDERAL GRANTS		\$2,007,952	\$7,393,183	\$7,393,183								
057466 Transit Fund * OTHER CONTRIBUTIONS		\$500,000										
057483 TRANSIT FUND * THIRD QUARTER COUNTY TAX	\$69,352	\$69,352										
TOTAL	\$(1,996,961)	\$2,577,304	\$6,569,434	\$8,569,434	\$(2,100,000)			\$(2,100,000)				

CP0028 5-Year CIP

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0028	Recommended	Briggs	\$5,073,395	\$0	\$5,073,395	Engaged & Effective Government & Citizenry

Description	Status
This account is for identified unfunded projects.	These funds are set aside by Council policy to bolster the City's ability to pay back bond obligations as well as to maintain a high bond rating. The importance of these funds are essential from a credit standpoint.

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
031450 CIP Fund * BEGINNING BALANCE	\$5,000,000	\$5,000,000										
031467 CIP Fund * OTHER MISCELLANEOUS												
031473 CIP Fund * SALE OF ASSETS												
031475 CIP FUND * TRANSFER FROM GENERAL FUND	(\$5,000,000)	(\$5,000,000)										
Total												

CP0036 Traffic Calming

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0036	Recommended	Robertson, J.	\$281,719	\$64,875	\$42,856	Thriving Mountain Town

Description	Status
Over the last few years residents have expressed concerns with the speed and number of vehicles, safety of children and walkers. The interest of participation for traffic calming has come in from all areas of town. Funding covers traffic studies, placement of traffic calming features, signage, minor hardscape improvements, warrant analysis, and public outreach efforts.	Funds used to address projects that are a result of a complaint or as identified during the NTMP process. Funds are used on a yearly basis per the number of requests that are submitted or issues identified. I will be requesting another \$150K for the 2025

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
031450 CIP Fund * BEGINNING BALANCE	\$100,000	\$100,000	\$150,000	\$150,000								
031475 CIP FUND * TRANSFER FROM GENERAL FUND	\$(100,000)	\$60,000										
033470 Lower Park RDA * RENTAL INCOME	\$(6,262)	\$(6,262)										
TOTAL	\$(6,262)	\$153,738	\$150,000	\$150,000								

CP0040 Water Dept Infrastructure Improvement

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0040	Recommended	McAffee	\$16,435,198	\$1,927,091	\$2,865,752	Preserving & Enhancing the Natural Environment

Description	Status
This project includes all aspects of daily maintenance, improvements to water system quantity and quality, and master plan projects.	Various infrastructure maint/repair/rehab). Ongoing.

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
051481 WATER FUND * WATER SERVICE FEES	\$5,319,672	\$5,319,672	\$223,121	\$2,000,000	\$816,777	\$2,000,000		\$816,777		\$2,000,000	\$3,500,000	\$3,500,000
051544 WATER FUND * 2021 WATER REVENUE BONDS	\$(5,319,672)	\$(1,823,134)										
TOTAL		\$3,496,538	\$223,121	\$2,000,000	\$816,777	\$2,000,000		\$816,777		\$2,000,000	\$3,500,000	\$3,500,000

CP0041 Trails Master Plan Implementation

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0041	Recommended	Deters	\$1,204,532	\$862,873	\$647,494	Preserving & Enhancing the Natural Environment

Description	Status
The Trails Master Plan Fund allows for the planning and development of trail-related projects. Funding for this includes grant funding awarded for the Rail Trail improvements and Meadows Drive Trailhead. Major projects identified for FY25 include McLeod & Meadows Trailheads and a Tree Planting Project along the Rail Trail.	The two trailhead projects were advertised for construction bids. The lowest bid was significantly higher than the engineer estimate and takes into account the Planning Commission direction to relocate the McLeod trailhead to the other side of the road. \$

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
031400 CIP FUND * IMP FEE-OPEN SPACE	\$460,000	\$480,000										
031469 CIP FUND * RAP TAX	\$364,911	\$364,911										
031475 CIP FUND * TRANSFER FROM GENERAL FUND		\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000
031487 CIP FUND * RESTAURANT TAX		\$275,000										
031467 CIP Fund * OTHER MISCELLANEOUS	\$29,000	\$29,000										
TOTAL	\$853,911	\$1,198,911	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000

CP0046 Golf Course Improvements

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0046	Recommended	Robinson	\$72,000		\$37,000	Thriving Mountain Town

Description	Status
This project encompasses all golf course related projects, enlarging tees, fairways, rebuilding greens, restroom upgrade, landscaping, the construction of a fence along the road and other operational maintenance.	On-going project

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
055459 Golf Fund * GOLF FEES	\$(36,000)	\$(24,000)		\$12,000	\$12,000	\$12,000	\$12,000	\$12,000	\$12,000	\$12,000	\$12,000	\$12,000
055487 GOLF FUND * RESTAURANT TAX	\$(1,000)	\$(1,000)										
TOTAL	\$(37,000)	\$(25,000)		\$12,000	\$12,000	\$12,000	\$12,000	\$12,000	\$12,000	\$12,000	\$12,000	\$12,000

CP0074 Equipment Replacement - Rolling Stock

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0074	Recommended	Dayley	\$9,077,123	\$2,990,638	\$2,247,761	Engaged & Effective Government & Citizenry

Description	Status
This project finds the replacement of fleet vehicles based upon a predetermined schedule. The purpose of the project is to ensure the City has the funding to replace equipment that has reached the end of its useful life.	We are experiencing significant delays in deliveries. Several new requests for vehicles and the rising cost of going EV.

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
038476 EQUIP RPLCMNT FUND * TRANSFER FROM GENERAL FUND - EQUIPMENT		\$1,500,000		\$1,550,000		\$1,650,000			\$1,500,000	\$1,650,000	\$1,800,000	\$1,800,000
TOTAL		\$1,500,000		\$1,550,000		\$1,650,000			\$1,500,000	\$1,650,000	\$1,800,000	\$1,800,000

CP0075 Equipment Replacement - Computer

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0075	Recommended	Robertson	\$2,857,261	\$390,259	\$235,956	Engaged & Effective Government & Citizenry

Description	Status
The computer replacement fund is set up to ensure funding to replace computer equipment, including servers, network, and storage infrastructure.	CHALLENGES: Technology acquisitions and shorter end-of-support timelines is adding budget pressure. Telework has moved equipment types from desktop to laptops, creating shorter lifecycles.

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
038476 EQUIP RPLCMNT FUND * TRANSFER FROM GENERAL FUND - EQUIPMENT		\$370,600	\$299,000	\$450,000	\$249,000	\$450,000	\$274,000	\$249,000	\$274,000	\$450,000	\$299,000	\$450,000
051481 WATER FUND * WATER SERVICE FEES	\$(219,506)	\$138,232		\$117,000		\$117,000	\$117,000		\$117,000		\$117,000	
055459 Golf Fund * GOLF FEES	\$(4,721)	\$2,560	\$4,000		\$4,000		\$4,000	\$4,000	\$4,000		\$4,000	
057479 Transit Fund * TRANSIT SALES TAX	\$(60,639)	\$16,172	\$30,000		\$30,000		\$30,000	\$30,000	\$30,000		\$30,000	
TOTAL	\$(284,866)	\$527,564	\$333,000	\$567,000	\$283,000	\$567,000	\$425,000	\$283,000	\$425,000	\$450,000	\$450,000	\$450,000

CP0089 Public Art

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0089	Recommended	Diersen	\$498,059	\$112,215	\$460,431	Inclusive & Healthy Community

Description	Status
We continue to implement projects on the Public Art Strategic Plan that tie to the City Council's Priorities and community vision. The Public Art Strategic Plan continues to be updated and implemented on an annual basis with anywhere between one to five projects implemented annually.	On-going project that is meant to be funded, at least partially from the 1% from the Public Art Strategic Plan.

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
031450 CIP Fund * BEGINNING BALANCE	\$352,805	\$352,805	\$50,000	\$50,000								
031475 CIP FUND * TRANSFER FROM GENERAL FUND	\$(352,805)	\$(252,805)										
031487 CIP FUND * RESTAURANT TAX	\$(158)	\$(158)										
TOTAL	\$(158)	\$99,842	\$50,000	\$50,000								

CP0090 Friends of the Farm

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0090	Recommended	Stockdale	\$20,536	\$ 125	\$20,662	Inclusive & Healthy Community

Description	Status
Use to produce events to raise money for the Friends of the Farm and use for improvements to the farm.	

CP0091 Golf Maintenance Equipment Replacement

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0091	Recommended	Robinson	\$1,968,410	\$137,356	\$235,629	Thriving Mountain Town

Description	Status

This option will move the funding of equipment from the operating line to a CIP account. This CIP will help insure adequate funding is available to meet replacement needs.

On-going replacement program

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
055459 Golf Fund * GOLF FEES	\$177,000	\$275,000	\$397,136	\$495,136	\$275,000	\$275,000	\$275,000	\$275,000	\$275,000	\$275,000	\$275,000	\$275,000
055469 GOLF FUND * RAP TAX	\$(168,363)											
TOTAL	\$8,637	\$275,000	\$397,136	\$495,136	\$275,000	\$275,000	\$275,000	\$275,000	\$275,000	\$275,000	\$275,000	\$275,000

CP0092 Open Space Improvements

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0092	Recommended	Deters	\$2,825,819	\$474,181	\$291,439	Preserving & Enhancing the Natural Environment

Description	Status

This project includes the improvement of Park City's open space parcels to include control of noxious weeds. For maintenance, improvements, and acquisition of Open Space.

Ongoing projects

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
031400 CIP FUND * IMP FEE-OPEN SPACE	\$150,000	\$150,000	\$750,000	\$750,000								
031466 CIP Fund * OTHER CONTRIBUTIONS		\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000
031474 CIP Fund * STATE CONTRIBUTION	\$(291,439)	\$(291,439)										
031475 CIP FUND * TRANSFER FROM GENERAL FUND		\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000
TOTAL	\$(141,439)	\$258,561	\$1,150,000	\$1,150,000	\$400,000	\$400,000	\$400,000	\$400,000	\$400,000	\$400,000	\$400,000	\$400,000

CP0100 Neighborhood Parks

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0100	Recommended	Twombly	\$27,315	\$82,500	\$109,815	Preserving & Enhancing the Natural Environment

Description	Status
This project includes the creation of neighborhood parks through the use of Park and Ice bond proceeds. This includes projects in Park Meadows, Prospector, and Old Town.	Budgeted funds will be used as opportunities arise.

CP0108 Flagstaff Transfer Fees

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0108	Recommended	Collins	\$2,118,737	\$0	\$2,118,737	Thriving Mountain Town

Description	Status
Holding account for transit transfer fees dedicated to improvement enhancement of Park City transit system. Ongoing holding account.	

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
057466 Transit Fund * OTHER CONTRIBUTIONS												
TOTAL												

CP0118 Bus Stop Sign Technology

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0118	Recommended	Williams	\$50,000		\$105,256	Thriving Mountain Town

Description	Status
Update to bus sign communications and technology.	Contract has been signed. Waiting on shipment of final parts and completion of bus stops at Fresh Market and Park Ave. Condos. Requesting additional funding to accompany larger bus stop improvement program CP0025.

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
057450 Transit Fund * BEGINNING BALANCE			\$50,000	\$50,000								
057458 Transit Fund * FEDERAL GRANTS	\$(84,205)	\$(84,205)										
057479 Transit Fund * TRANSIT SALES TAX	\$(21,051)	\$(21,051)										
TOTAL	\$(105,256)	\$(105,256)	\$50,000	\$50,000								

CP0128 Quinn's Ice/Fields Phase II

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0128	Recommended	Twombly	\$ 0		\$36,805	Preserving & Enhancing the Natural Environment

Description	Status
Additional development of outdoor playing fields and support facilities	Completed

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
031467 CIP Fund * OTHER MISCELLANEOUS	\$(184)	\$(184)										
031475 CIP FUND * TRANSFER FROM GENERAL FUND	\$(34,296)	\$(34,296)										
031490 CIP FUND * COUNTY/SPECIAL DISTRICT CONTRIBUTION	\$(2,325)	\$(2,325)										
TOTAL	\$(36,805)	\$(36,805)										

CP0142 PC MARC Program Equipment Replaceme

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0142	Recommended	Fisher	\$585,104	\$44,502	\$239,606	Thriving Mountain Town

Description	Status
For ongoing replacement of fitness equipment.	As part of the equipment replacement schedule, equipment including class use and plyometric equipment was replaced in August. To date we have spent \$10k with a projected \$80k this spring for new strength cable machines.

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
031475 CIP FUND * TRANSFER FROM GENERAL FUND		\$65,000	\$65,000	\$65,000	\$65,000	\$65,000	\$65,000	\$65,000	\$65,000	\$65,000	\$65,000	\$65,000
TOTAL		\$65,000	\$65,000	\$65,000	\$65,000	\$65,000	\$65,000	\$65,000	\$65,000	\$65,000	\$65,000	\$65,000

CP0146 Asset Management/Replacement Program

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0146	Recommended	Dayley	\$5,261,318	\$263,504	\$430,046	Engaged & Effective Government & Citizenry

Description	Status
Money is dedicated to this account for asset replacement each year. Creation of schedule in FY 07 for Building replacement	This fund is used to provide maintenance and upkeep of our buildings. Projects are on track.

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
031462 CIP Fund * INTEREST EARNINGS	\$(160,642)	\$(160,642)										
031475 CIP FUND * TRANSFER FROM GENERAL FUND		\$1,105,418		\$750,000	\$50,000	\$800,000	\$75,000	\$50,000	\$75,000	\$825,000	\$900,000	\$900,000
TOTAL	\$(160,642)	\$944,776		\$750,000	\$50,000	\$800,000	\$75,000	\$50,000	\$75,000	\$825,000	\$900,000	\$900,000

CP0150 Ice Facility Capital Replacement

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0150	Recommended	Angevine	\$4,490,817	\$234,847	\$1,121,270	Thriving Mountain Town

Description	Status
This fund supports capital repairs and replacements at the Ice Arena. The three accounts separate funds contributed by The City and Basin Recreation, as well as money awarded from Rap Tax grants.	The City (031475) and Basin Recreation (031490) supported the fund equally until FY 21, with annual contributions from each entity of \$50k. Beginning in FY 22, the City's contribution increased to \$66k annually and provided a one-time payment of \$275k. Th

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
031450 CIP Fund * BEGINNING BALANCE									\$1,600,000		\$200,000	\$200,000
031469 CIP FUND * RAP TAX		\$358,394										
031475 CIP FUND * TRANSFER FROM GENERAL FUND		\$66,000		\$816,000		\$66,000	\$66,000		\$66,000	\$66,000	\$66,000	\$66,000
031490 CIP FUND * COUNTY/SPECIAL DISTRICT CONTRIBUTION		\$50,000		\$50,000		\$50,000	\$50,000		\$50,000	\$50,000	\$50,000	\$50,000
TOTAL		\$474,394		\$866,000		\$116,000	\$116,000		\$1,716,000	\$116,000	\$316,000	\$316,000

CP0157 OTIS Phase III(a)

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0157	Recommended	Robertson, J.	\$ 0	\$709,599	\$1,106,341	Engaged & Effective Government & Citizenry

Description	Status
8th through 12th streets in FY15,13th through 15th in FY16, Silver King in FY17	Completed

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
031499 CIP FUND * ADDITIONAL RESORT SALES TAX	\$(396,742)	\$(396,742)										
TOTAL	\$(396,742)	\$(396,742)										

CP0163 Quinn's Fields Phase III

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0163	Recommended	Twombly				Inclusive & Healthy Community

Description	Status
Construction of remaining 3 planned playing fields, sports lighting for 2 fields, scoreboards for all fields, parking spaces for 167 vehicles, parking lot lights, trails, sidewalks, and supporting irrigation system, utilities, landscaping and seeding.	Completed

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
031451 CIP Fund * BOND PROCEEDS	\$(22,000,000)											
TOTAL	\$(22,000,000)											

CP0167 Skate Park Repairs

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0167	Recommended	Fisher	\$44,749		\$14,749	Preserving & Enhancing the Natural Environment

Description	Status
Re-paint fence and re-caulk the concrete joints.	Working with the Parks Department, we are using funds to repair broken concrete, rusting fences, and coping repair. As the park continues to age, both concrete crack repair and fence work will be ongoing.

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
033450 Lower Park RDA * BEGINNING BALANCE		\$5,000	\$(25,000)	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000
TOTAL		\$5,000	\$(25,000)	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000

CP0178 Rockport Water, Pipeline, and Storage

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0178	Recommended	McAfee	\$8,402,333	\$1,078,039	\$3,442,438	Preserving & Enhancing the Natural Environment

Description	Status
This project will construct upgrades to the Mt. Regional Water Pump Station at Rockport and a new pump station and intake that will be owned and operated by WBWCD, all to deliver Park City's reserved water from Rockport and Smith Morehouse reservoirs. A	OM&R for the rockport imporation system. Repayment of debt from construction of existing infrastructure. Ongoing.

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
051481 WATER FUND * WATER SERVICE FEES	\$(3,348,816)	\$(1,991,296)	\$130,000	\$1,333,543	\$190,000	\$1,466,958	\$333,200	\$190,000	\$460,000	\$1,608,401	\$1,846,871	\$1,846,871
TOTAL	\$(3,348,816)	\$(1,991,296)	\$130,000	\$1,333,543	\$190,000	\$1,466,958	\$333,200	\$190,000	\$460,000	\$1,608,401	\$1,846,871	\$1,846,871

CP0186 Energy Efficiency Study City Facilities

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0186	Recommended	Cartin			\$22,305	Inclusive & Healthy Community

Description	Status
Technical energy audit of all city facilities identifying improvements to reduce energy including grant and alternative funding mechanisms.	Completed

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
031466 CIP Fund * OTHER CONTRIBUTIONS	\$(22,305)	\$(22,305)										
TOTAL	\$(22,305)	\$(22,305)										

CP0191 Walkability Maintenance

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0191	Recommended	Dayley	\$502,808	\$94,327	\$104,486	Preserving & Enhancing the Natural Environment

Description	Status
This funding is provided for the purpose of ongoing maintenance of completed Walkability Projects.	Several bike paths were seal coated and patched. Several concrete sidewalks received trip hazard removal. Invoices are being processed now

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
031475 CIP FUND * TRANSFER FROM GENERAL FUND		\$78,825		\$78,825		\$82,500				\$82,500	\$85,000	\$85,000
TOTAL		\$78,825		\$78,825		\$82,500				\$82,500	\$85,000	\$85,000

CP0203 China Bridge Event Parking

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0203	Recommended	Wasden	\$2,617,997	\$70,198	\$1,475,807	Thriving Mountain Town

Description					Status							
Holding account for China Bridge improvements. Funded by garage event revenue.					Holding account for China Bridge upgrades							
FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
031489 CIP FUND * GARAGE REVENUE	\$432,387	\$557,387		\$125,000		\$125,000			\$135,000	\$125,000	\$145,000	\$145,000
TOTAL	\$432,387	\$557,387		\$125,000		\$125,000			\$135,000	\$125,000	\$145,000	\$145,000

CP0217 Emergency Management Program

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0217	Recommended	McComb	\$38,987	\$4,418	\$13,416	Engaged & Effective Government & Citizenry

Description					Status							
Improves, replaces and/or increases EOC equipment/supplies, mobile command trailer (MCT), mitigation, response, sheltering and technological capabilities. These funds are used for equipment and longterm emergency supply caches, UAS program establishment, and EOC capabilities.					Nothing is currently out to bid. In addition to funding EOC capabilities and EM program initiatives, this fund is used to further establish the ongoing joint EM-Police Public Safety UAS program. We do not anticipate further major spending out of this ac							
FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
031458 CIP Fund * FEDERAL GRANTS	\$(11)	\$(11)										
031475 CIP FUND * TRANSFER FROM GENERAL FUND		\$15,000		\$15,000								
TOTAL	\$(11)	\$14,989		\$15,000								

CP0226 Walkability Implementation

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0226	Recommended	Robertson, J.			\$10,701	Preserving & Enhancing the Natural Environment

Description					Status							
This project funds varying projects related tot he Walkability Community program. The projects to be completed with this funding will be as outlined by the Walkability Steering and CIP committees and as approved by City Council during the 2007 Budget P					Completed							

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
031490 CIP FUND * COUNTY/SPECIAL DISTRICT CONTRIBUTION	\$(10,701)	\$(10,701)										
TOTAL	\$(10,701)	\$(10,701)										

CP0236 Triangle Property Environmental Remediat

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0236	Recommended	Blair			\$99,779	Preserving & Enhancing the Natural Environment

Description	Status
Cost associated with the assessment and closure of the property through the Utah Voluntary Clean-up program.	Completed

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
031475 CIP FUND * TRANSFER FROM GENERAL FUND	\$(99,779)	\$(99,779)										
TOTAL	\$(99,779)	\$(99,779)										

CP0248 Middle Silver Creek Watershed

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0248	Recommended	Blair	\$334,076		\$234,297	Preserving & Enhancing the Natural Environment

Description	Status
Non-water related acres: accrued a liability and expenditure of \$272,000 in the government-wide statements, governmental activities column	Funds will be spent pending EPA determination, likely 2025 or later.

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
031450 CIP Fund * BEGINNING BALANCE	\$334,076	\$334,076										
031475 CIP FUND * TRANSFER FROM GENERAL FUND	\$(234,297)	\$(234,297)										
TOTAL	\$99,779	\$99,779										

CP0250 Irrigation Controller Replacement

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0250	Recommended	Dayley	\$20,000		\$20,000	Engaged & Effective Government & Citizenry

Description	Status
The Parks Department has 38 irrigation controllers. These electronic devices provide irrigation control to landscaped areas by radio.	Replace aging/ failing electronic equipment. New FCC regulations require these controllers to change to narrow band frequency. Funds needed.

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
031450 CIP Fund * BEGINNING BALANCE	\$20,000	\$20,000										
031475 CIP FUND * TRANSFER FROM GENERAL FUND	(\$20,000)	(\$20,000)										
TOTAL												

CP0251 Electronic Record Archiving

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0251	Recommended	Robertson	\$180,227	\$87,908	\$29,662	Engaged & Effective Government & Citizenry

Description	Status
Paper records are stored to meet retention schedules, but are difficult to search with no backup or recovery options. The need to include archives into operating processes for BPE is essential for land use and litigation.	This improves customer service processes and several levels, helps ensure document compliance and leverages technology in a very effective way. Savings include significant efficiencies in record retrieval particularly for records that are stored offsite;

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
031475 CIP FUND * TRANSFER FROM GENERAL FUND	\$86,754	\$13,473	\$45,000	\$45,000	\$45,000	\$45,000	\$45,000	\$45,000	\$45,000	\$45,000	\$45,000	\$45,000
TOTAL	\$86,754	\$13,473	\$45,000	\$45,000	\$45,000	\$45,000	\$45,000	\$45,000	\$45,000	\$45,000	\$45,000	\$45,000

CP0256 Storm Water Improvements

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0256	Recommended	McAfee	\$3,022,244	\$6,248	\$987,917	Preserving & Enhancing the Natural Environment

Description					Status							
This money would be to fix and repair any of our current storm water issues within the city.					Various storm water infrastructure replacement/repair/rehab projects. Ongoing.							
FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
052530 STORM WATER FUND * STORM WATER SERVICE FEE		\$300,000		\$315,000		\$330,750				\$347,288	\$382,884	\$382,884
TOTAL		\$300,000		\$315,000		\$330,750				\$347,288	\$382,884	\$382,884

CP0264 Security Projects

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0264	Recommended	McComb	\$187,566		\$27,566	Engaged & Effective Government & Citizenry

Description					Status							
In early 2008, the City Manager formally established the Building Security Committee (previously ad hoc). The committee has made a number of recommendations on upgrades to signage, camera systems, emergency phones, alarms, etc. However, despite the City					There are closed circuit video systems in fourteen buildings/locations, with access control systems installed or planned in thirteen buildings. The investment from 2008 to date for cameras, access control, alarms and other security measures is approximat							
FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
031450 CIP Fund * BEGINNING BALANCE	\$27,566	\$27,566										
031475 CIP FUND * TRANSFER FROM GENERAL FUND	\$(27,566)	\$(27,566)										
033468 LOWER PARK RDA * CONT TO RDA DEBT		\$40,000		\$40,000		\$40,000				\$40,000		
TOTAL		\$40,000		\$40,000		\$40,000				\$40,000		

CP0266 Prospector Drain - Regulatory Project

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0266	Recommended	Blair	\$1,156,712		\$1,006,712	Preserving & Enhancing the Natural Environment

Description					Status							
Project is being done under an Administrative Order on Consent with the EPA to address the discharge of metals impacted water from the Prospector Drain and Bio cell. Project involves first conducting an Engineering Evaluation and Cost Analysis					Draft EECA is with the EPA for review and comment. Staff will continue to file required quarterly reports to the EPA. Funds will be used once a remediation alternative has been selected. Likely 2025 or later.							

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
031450 CIP Fund * BEGINNING BALANCE	\$300,000	\$300,000										
031475 CIP FUND * TRANSFER FROM GENERAL FUND	\$(300,000)	\$(150,000)										
TOTAL		\$150,000										

CP0267 Soil Repository

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0267	Recommended	Blair	\$4,025,136		\$4,025,136	Thriving Mountain Town

Description	Status
Should we successfully complete the current negotiations with the EPA on the Multi-Party agreement then Park City would likely need to financially participate in a portion of the construction of a soils repository. These would be a one-time cost. After failure of Multi-party agreement, Park City has pivoted toward cleaning up the site. The funds will be used to remove all non-native contaminated materials.	Funds will be used to relocate existing soils stored at Gordo property site. Currently enrolled in DEQ Environmental Clean up Program. Completed Site Characterization Report Fall 2023. Anticipated clean up p Spring/Summer 2024.

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
031473 CIP Fund * SALE OF ASSETS												
031450 CIP Fund * BEGINNING BALANCE	\$1,745,093	\$1,745,093										
031475 CIP FUND * TRANSFER FROM GENERAL FUND	(\$1,745,093)	(\$1,745,093)										
TOTAL												

CP0269 Environmental Revolving Loan Fund

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0269	Recommended	Cartin	\$58,882		\$58,882	Thriving Mountain Town

Description	Status
Council directed project to use left over Johnson Control funds to continue energy efficiency projects within municipal facilities (the goal of the JCI project). Municipal departments can apply for energy efficiency funds and the "loan" is paid back.	This fund allows departments to pursue energy conservation projects with high ROIs. This fund allows us to act on these opportunities immediately, accelerating payback periods and reducing unnecessary energy spend. Many of these projects take advantage of utility provided rebates. Projects scoped for spring 2015 are estimated to generate \$75,000 in annual utility savings for this year. There are secondary operational savings that we do not account for. Successful work with this fund will help this total to continue to grow.

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
031450 CIP Fund * BEGINNING BALANCE												
TOTAL												

CP0270 Downtown Enhancements Phase II

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0270	Recommended	Admin	\$1,634,406		\$1,098,930	Thriving Mountain Town

Description	Status
10 year improvement plan for pedestrian enhancements and public gathering spaces in the Main Street area. Pedestrian enhancements consist of replacing the curb, gutter, sidewalks, street lights, and the addition of storm drains, benches, trash and recycling	Together with CP0401 and CP0402 - Future Main Street Enhancements in collaboration with the HPCA.

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
031499 CIP FUND * ADDITIONAL RESORT SALES TAX		\$327,104		\$327,104		\$327,104						
031528 CIP FUND * 2015 SALES TAX BONDS		\$(445,836)										
TOTAL		\$(118,732)		\$327,104		\$327,104						

CP0275 Smart Irrigation Controllers

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0275	Recommended	McAfee			\$4,353	Preserving & Enhancing the Natural Environment

Description	Status
This is an incentive program designed to reduce water demand through the use of technology that adjusts watering amounts based on climatic conditions.	Completed

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
051481 WATER FUND * WATER SERVICE FEES	\$(4,353)	\$(4,353)										
TOTAL	\$(4,353)	\$(4,353)										

CP0276 Water Quality Study

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0276	Recommended	McAfee	\$392,075	\$57,925	\$394,252	Preserving & Enhancing the Natural Environment

Description	Status
This is for various water quality related studies and activities such as pipe cleaning, monitoring equipment installation, studies, and research opportunities.	Phase I ice pigging complete, planning/evaluating next phase. WQ instrumentation replacement. Water quality monitoring. Ongoing.

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
051481 WATER FUND * WATER SERVICE FEES	\$(494,252)	\$(194,252)	\$(200,000)	\$50,000	\$(200,000)	\$50,000	\$(210,000)	\$(200,000)	\$(220,400)	\$50,000	\$50,000	\$50,000
TOTAL	\$(494,252)	\$(194,252)	\$(200,000)	\$50,000	\$(200,000)	\$50,000	\$(210,000)	\$(200,000)	\$(220,400)	\$50,000	\$50,000	\$50,000

CP0279 SR224 Bus Rapid Transit Project

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0279	Recommended	Collins	\$6,000,000			Thriving Mountain Town

Description	Status
Project includes a corridor study and strategic plan for State Route 224 between Thayne's Canyon Drive and the Deer Valley Drive/Bonanza Drive intersection. The resulting Plan will be a guideline for future decisions regarding Walkability projects and co	Contribution from PC to County BRT project

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
057450 Transit Fund * BEGINNING BALANCE										\$6,000,000		
TOTAL										\$6,000,000		

CP0280 Aquatics Equipment Replacement

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0280	Recommended	Fisher	\$285,479	\$58,981	\$185,091	Preserving & Enhancing the Natural Environment

Description					Status							
There is no capital replacement fund for the two outdoor pools. This will be set up to build a fund balance for the eventual replacement of pool infrastructure and equipment. This year we had to use Asset Management Funds for several repair/replacement					This fund is used to replace capital infrastructure for the pools such as pumps, boilers and other maintenance related items. After the large replastering project, the current funds are being use for leak detection and pipe/pump replacement in the spa.							
FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
031475 CIP FUND * TRANSFER FROM GENERAL FUND	\$9,368	\$34,368	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000
TOTAL	\$9,368	\$34,368	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000

CP0292 Cemetery Improvements

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0292	Recommended	Fisher	\$69,023	\$15,382	\$84,405	Inclusive & Healthy Community

Description					Status							
City Council has an interest in developing a head stone replacement and restoration program for the cemetery. There is also an interest in using ground penetrating radar to see if the southwest corner of the cemetery can be reclaimed.					Active project with a contract for cremation garden just approved. Funds will be expended by the end of calender year.							
FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
031450 CIP Fund * BEGINNING BALANCE	\$69,139	\$69,139										
031475 CIP FUND * TRANSFER FROM GENERAL FUND	\$(69,139)	\$(69,139)										
TOTAL												

CP0294 Spriggs Barn

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0294	Recommended	Dayley			\$5,000	Inclusive & Healthy Community

Description	Status
This option will provide funding to stabilize the Spriggs Barn from further dilapidation and begin a long rang plan for restoration.	Completed

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
031475 CIP FUND * TRANSFER FROM GENERAL FUND	\$(5,000)	\$(5,000)										
TOTAL	\$(5,000)	\$(5,000)										

CP0301 Scada and Telemetry System Replacement

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0301	Recommended	McAfee	\$1,447,846	\$645,836		Preserving & Enhancing the Natural Environment

Description	Status
This project is to replace and upgrade the water system's SCADA (supervisory control and data acquisition) system. There are many limits to the current system including limited technical experts that understand the programming, limited ability to report	The existing system was installed in the 80's and is failing.

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
051481 WATER FUND * WATER SERVICE FEES	\$800,000	\$1,000,000		\$206,000		\$212,180				\$218,545	\$231,855	\$231,855
051544 WATER FUND * 2021 WATER REVENUE BONDS	\$(939,001)											
TOTAL	\$(139,001)	\$1,000,000		\$206,000		\$212,180				\$218,545	\$231,855	\$231,855

CP0303 Empire Tank Replacement

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0303	Recommended	McAfee			\$34,611	Preserving & Enhancing the Natural Environment

Description	Status
As part of the drinking water solution for the Judge Tunnel Source, the Empire Tank will be converted into a raw water tank and as a result will need to be replaced to meet drinking water storage requirements. In addition to the projected water storage	Completed

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
051481 WATER FUND * WATER SERVICE FEES	\$(34,611)	\$(34,611)										
TOTAL	\$(34,611)	\$(34,611)										

CP0304 Quinn's Water Treatment Plant Asset Repl

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0304	Recommended	McAfee	\$2,407,766	\$94,200	\$943,540	Preserving & Enhancing the Natural Environment

Description	Status
With the addition of Quinns Junction Water Treatment Plant (QJWTP), a budget line item is required for asset management of this \$14,000,000 facility. This money will be used to replace valve, pumps, membranes, and other items to be replaced at the faci	On-going infrastructure repair, replacement related to Quinns WTP. Ongoing.

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
051481 WATER FUND * WATER SERVICE FEES		\$238,471		\$245,625		\$252,994				\$263,114	\$284,584	\$284,584
TOTAL		\$238,471		\$245,625		\$252,994				\$263,114	\$284,584	\$284,584

CP0308 Library Remodel

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0308	Recommended	Twombly	\$ 0		\$ 449	Inclusive & Healthy Community

Description	Status
The library renovation will start in June 2014 and completion is estimated in Spring 2015. The construction budget is \$6.82 M, and the total budget is \$9.32. The scope includes: • Interior renovation and expansion of the library into all of floors	Completed

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
033468 LOWER PARK RDA * CONT TO RDA DEBT	\$(449)	\$(449)										
TOTAL	\$(449)	\$(449)										

CP0309 Woodside Phase I

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0309	Recommended	Glidden	\$(0)		\$1,257,091	Inclusive & Healthy Community

Description					Status							
					Completed							
FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
031532 CIP FUND * 2017 SALES TAX BONDS		\$(1,257,091)										
TOTAL		\$(1,257,091)										

CP0311 Senior Community Center

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0311	Recommended	Glidden	\$3,500,000		\$991,390	Inclusive & Healthy Community

Description					Status							
Possible renovation to City facilities in LPARDA such as the Miner's Hospital to provide for senior and community needs.					Current direction is to keep the seniors in their current location.							
FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
031450 CIP Fund * BEGINNING BALANCE		\$2,508,610										
TOTAL		\$2,508,610										

CP0312 Fleet Management Software

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0312	Recommended	Dayley	\$63,761		\$63,761	Engaged and Effective Government Citizenry

Description					Status							
Procurement and implementation of fleet management software to replace Lucity software that has proven inadequate to provide Fleet Management with data and reporting necessary to meet stringent federal transit administration reporting requirements					New fleet software and fuel island upgrades are completed. We are now looking for a software that can be more useful with EV and Combustion vehicles.							

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
031450 CIP Fund * BEGINNING BALANCE	\$46,454	\$46,454										
051481 WATER FUND * WATER SERVICE FEES												
031475 CIP FUND * TRANSFER FROM GENERAL FUND	(\$46,454)	(\$46,454)										
TOTAL												

CP0313 Transportation Grants/Plans/Policy Support

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0313	Recommended	Collins	\$356,331		\$356,331	Thriving Mountain Town

Description	Status
Funding for transportation/transit plan studies (e.g. short range transit development plan SR-224, corridor studies, mountain transportation plans). These plans & studies will determine required transit/transportation capital programs for future years.	Ongoing program to provide technical assistance with grants, policies and plans.

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
057479 Transit Fund * TRANSIT SALES TAX	(\$356,331)	(\$356,331)										
057450 Transit Fund * BEGINNING BALANCE	\$356,331	\$356,331										
TOTAL												

CP0316 Transit Facility Capital Renewal Account

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0316	Recommended	Admin	\$3,096,242	\$662,411	\$2,138,653	Thriving Mountain Town

Description	Status
This project will serve as a reserve account for capital assets owned and operated by park city transit. Annual contributions will ensure critical buildings will have a local funding source as they require renewal. Level of funds assume federal transit	Ongoing capital asset management/renewal project.

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
057479 Transit Fund * TRANSIT SALES TAX	\$240,000	\$470,000		\$230,000		\$230,000				\$230,000	\$230,000	\$230,000
TOTAL	\$240,000	\$470,000		\$230,000		\$230,000				\$230,000	\$230,000	\$230,000

CP0318 Bonanza Park/RMP Substation Mitigation

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0318	Recommended	Cartin	\$3,350,000	\$150,000		Inclusive & Healthy Community

Description	Status

Bonanza Drive and Lower Iron Horse - Move substation to new location

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
031450 CIP Fund * BEGINNING BALANCE		\$958,568	\$2,541,432	\$2,541,432								
TOTAL		\$958,568	\$2,541,432	\$2,541,432								

CP0323 Dog Park Improvements

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0323	Recommended	Fisher			\$35,000	Inclusive & Healthy Community

Description	Status

Looking to create a more attractive dog park at the Park City Sports Complex. This project may include additional shade, terrain, variations and obstacle course as well as landscape enhancements.

Completed

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
031400 CIP FUND * IMP FEE-OPEN SPACE	\$(40,000)	\$(35,000)										
TOTAL	\$(40,000)	\$(35,000)										

CP0324 Recreation Software

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0324	Recommended	Fisher	\$12,000		\$12,000	Thriving Mountain Town

Description						Status							
The recreation department is looking to replace the current class software system that provides program registration, membership sales, facility and court booking, league scheduling and online services.						The pro shop software was upgraded and switched over to CivicRec. Required new hardware and additional software. The proshop project is complete. Remaining funds will be used for ongoing software system needs.							
FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029	
031475 CIP FUND * TRANSFER FROM GENERAL FUND	\$(12,000)	\$(12,000)											
031450 CIP Fund * BEGINNING BALANCE	\$12,000	\$12,000											
TOTAL													

CP0325 Network & Security Enhancements

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0325	Recommended	Robertson	\$0		\$0	Engaged and Effective Government Citizenry

Description					Status								
This project provides for hardware and software to better protect key departments and the organization for internal and external cyber threats. This project also assists with compliance for PCI, Homeland Security and PCI. Phase one of this project has been completed.													
FUTURE FUNDING		Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
031475 CIP FUND * TRANSFER FROM GENERAL FUND													
031450 CIP Fund * BEGINNING BALANCE		(\$170,000)											
TOTAL		(\$170,000)											

CP0326 Website Remodel

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0326	Recommended	Robertson	\$20,000		\$12,378	Engaged & Effective Government & Citizenry

Description						Status							
The City website is in need of an upgrade. While visual enhancements will be a function of this project, the key changes will include improved mobile capabilities, content management and incorporation of new technologies.						FY25 will have a updated remodel of the city website.							

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
031450 CIP Fund * BEGINNING BALANCE			\$20,000	\$20,000								
031475 CIP FUND * TRANSFER FROM GENERAL FUND	\$(12,378)	\$(12,378)										
TOTAL	\$(12,378)	\$(12,378)	\$20,000	\$20,000								

CP0329 Main St. Infrastructure Asset Management

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0329	Recommended	Dayley	\$1,075,572	\$212,961	\$189,224	Thriving Mountain Town

Description	Status
This Funding is dedicated for replacement and maintenance to the Main Street Improvement program	New trash containers and benches were replaced or refurbished, New planters installed. Paver crosswalk maintenance is planned for next spring

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
031499 CIP FUND * ADDITIONAL RESORT SALES TAX		\$599,310		\$100,000		\$100,000				\$100,000	\$100,000	\$100,000
TOTAL		\$599,310		\$100,000		\$100,000				\$100,000	\$100,000	\$100,000

CP0332 Library Technology Equipment Replacement

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0332	Recommended	Robertson	\$369,317	\$83,310	\$87,669	Engaged & Effective Government & Citizenry

Description	Status
\$362k - CP0332-031475 Library Technology Equipment Replacement • Booth Upgrade \$99,500• Lights• Remote Microphones• ADA Access to Stage• Replacement Library Security Gates• Automated Return Handler for Checking in Library Materials (Sorter)	Booth Upgrade is complete. The remaining projects are underway and likely will not be completed in FY24.

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
031450 CIP Fund * BEGINNING BALANCE	\$285,341	\$285,341										
031475 CIP FUND * TRANSFER FROM GENERAL FUND	\$(285,341)	\$(10,954)										
031487 CIP FUND * RESTAURANT TAX	\$90,572	\$90,572										
TOTAL	\$90,572	\$364,959										

CP0333 Engineering Survey Monument Re-establish

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0333	Recommended	Robertson, J.	\$35,000		\$35,000	Engaged & Effective Government & Citizenry

Description	Status
Monument Re-establishment – this project sets a small amount of money aside to start re-establishing survey monuments that have been damaged or destroyed over the years. These monuments are located very two to three blocks and were set in the early 198	2025 Project

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
031475 CIP FUND * TRANSFER FROM GENERAL FUND	(\$35,000)	\$(35,000)										
031450 CIP Fund * BEGINNING BALANCE	\$35,000	\$35,000										
TOTAL												

CP0334 Repair of Historic Wall/Foundation

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0334	Recommended	Robertson, J.	\$0		\$113,254	Thriving Mountain Town

Description	Status
	Completed

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
031475 CIP FUND * TRANSFER FROM GENERAL FUND		\$(113,254)										
TOTAL		\$(113,254)										

CP0336 Prospector Avenue Reconstruction

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0336	Recommended	Robertson, J.	\$ 0		\$31,812	Thriving Mountain Town

Description	Status
Prospector Avenue Reconstruction – Park City is slated to receive \$1,000,000 in Small Urban Fund Grant money in 2016. These funds require a 7% match but also have strict restrictions on how they are used. The CIP money requested is to allow our staff	Completed

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
031475 CIP FUND * TRANSFER FROM GENERAL FUND	\$(31,812)	\$(31,812)										
TOTAL	\$(31,812)	\$(31,812)										

CP0338 Council Chambers Advanced Technology Upg

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0338	Recommended	Robertson	\$425,119	\$14,881	\$210,000	Engaged & Effective Government & Citizenry

Description	Status
This project provides for significant technology upgrades to the Council Chambers area to allow for public audio and video feeds. This supports flexibility and multipurpose use of the area. Also, this allows Remodel and wiring. Working in concert with 2nd floor remodel. for the improved recording and zone acoustics	

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
031450 CIP Fund * BEGINNING BALANCE	\$425,119	\$425,119										
031475 CIP FUND * TRANSFER FROM GENERAL FUND	\$(425,119)	\$(195,119)										
TOTAL		\$230,000										

CP0339 City Wide Fiber

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0339	Recommended	Robertson	\$830,185	\$3,510	\$13,695	Engaged & Effective Government & Citizenry

Description	Status
This project provides for a high-speed fiber connection to the Quinn's water treatment plant and to the Ice arena with the potential to serve other public/private needs.	Ongoing project. Significant request in FY28. In conjunction with other departments, this effort attempts to maximize broader department needs to lower costs, and minimize construction impacts. Communications are essential part of City operations. Fiber o

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
031475 CIP FUND * TRANSFER FROM GENERAL FUND		\$80,000		\$180,000		\$180,000				\$380,000		
TOTAL		\$80,000		\$180,000		\$180,000				\$380,000		

CP0340 Fleet Shop Equipment Replacement

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0340	Recommended	Dayley	\$133,502	\$3,357	\$40,858	Engaged & Effective Government & Citizenry

Description	Status
This project funds the acquisition and replacement of fleet shop necessary for vehicle servicing equipment such as computer diagnostic equipment, tire servicing equipment, and vehicle lifts/jacks that are not affixed to the building based upon a useful	Shop tools and equipment to maintain our fleet. Project is on schedule

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
038476 EQUIP RPLCMNT FUND * TRANSFER FROM GENERAL FUND - EQUIPMENT		\$15,000		\$15,000		\$15,000				\$15,000	\$18,000	\$18,000
TOTAL		\$15,000		\$15,000		\$15,000				\$15,000	\$18,000	\$18,000

CP0341 Regional Interconnect

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0341	Recommended	McAfee	\$2,575,012		\$75,012	Preserving & Enhancing the Natural Environment

Description	Status
This is one of 3 interconnects that are planned to connect park city's water system with Mountain Regional and Summit Water. This was a part of the Western Summit County Regional Water Supply Agreement we entered into in 2013.	Almost complete, punch list items to be completed. Interconnect is operational.

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
051481 WATER FUND * WATER SERVICE FEES					\$2,500,000	\$2,500,000		\$2,500,000				
TOTAL					\$2,500,000	\$2,500,000		\$2,500,000				

CP0342 Meter Replacement

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0342	Recommended	McAfee	\$940,017	\$15,509	\$118,555	Preserving & Enhancing the Natural Environment

Description	Status
This is the meter and laterals asset management program	Replacement and repair of approx 6,000 water meters. ongoing.

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
051481 WATER FUND * WATER SERVICE FEES		\$150,000		\$50,000		\$150,000				\$156,000	\$168,730	\$168,730
TOTAL		\$150,000		\$50,000		\$150,000				\$156,000	\$168,730	\$168,730

CP0343 Park meadows Well

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0343	Recommended	McAfee			\$2,678,908	Preserving & Enhancing the Natural Environment

Description	Status
The park meadows well has been classified as ground water under the direct influence of surface water. This designation happened in 2014 and will require treatment. This is one of 8 critical water sources for Completed the City.	

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
051481 WATER FUND * WATER SERVICE FEES	\$(2,678,908)	\$(2,678,908)										
TOTAL	\$(2,678,908)	\$(2,678,908)										

CP0351 Artificial Turf Replacement Quinn's

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0351	Recommended	Dayley				Thriving Mountain Town

Description	Status
Artificial turf field was installed in 2005 and has a life expectancy of 10-15 years. We are projecting replacement in 2020.	Completed

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
031469 CIP FUND * RAP TAX	\$(293,731)											
TOTAL	\$(293,731)											

CP0352 Parks Irrigation System Efficiency Imp

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0352	Recommended	Dayley	\$274,578		\$87,578	Preserving & Enhancing the Natural Environment

Description	Status
Create a program to fund irrigation system improvement to increase system efficiencies. Some of our irrigation systems are approaching 30 years old and in need of an upgrade. With new irrigation equipment or modifications, current systems could be upd	Ongoing project. Irrigation projects are being prioritized. Work is anticipated to continue next spring

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
031475 CIP FUND * TRANSFER FROM GENERAL FUND		\$30,000		\$30,000		\$30,000				\$30,000	\$35,000	\$35,000
TOTAL		\$30,000		\$30,000		\$30,000				\$30,000	\$35,000	\$35,000

CP0353 Remote snow storage site improvements

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0353	Recommended	Dayley	\$38,068		\$38,068	Thriving Mountain Town

Description	Status
Each year as vacant lots are developed Public Works hauls more and more snow out of town to our remote snow storage site. A typical snow haul event we will contract up to 12 dump truck to transport the snow. Improving the ability to bring trucks in and have them dump and return will increase our overall efficiency	Grading and additional paving this summer is planned

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
031450 CIP Fund * BEGINNING BALANCE	\$38,068	\$38,068										
031475 CIP FUND * TRANSFER FROM GENERAL FUND		\$(38,068)										
TOTAL	\$38,068											

CP0354 Streets and Water Maintenance Building

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0354	Recommended	McAfee	\$ 0		\$100,269	Engaged & Effective Government & Citizenry

Description	Status
Public Works Operations Facility for Streets and Water Operations and Equipment.	Completed

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
031475 CIP FUND * TRANSFER FROM GENERAL FUND	\$(100,269)	\$(100,269)										
TOTAL	\$(100,269)	\$(100,269)										

CP0361 Land Acquisition/Banking Program

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0361	Recommended	Briggs	\$750,000		\$750,000	Inclusive & Healthy Community

Description	Status

This request is for funding for feasibility and land acquisition for future development. Several potential sites have been identified. As the City begins an aggressive housing development program, it will be necessary to have a source of funding for fut Staff continues to look for opportunites to bank more land suitable for the development of housing.

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
031499 CIP FUND * ADDITIONAL RESORT SALES TAX												
TOTAL												

CP0362 Woodside Phase II

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0362	Recommended	Glidden	\$(0)	\$ 38	\$1,984	Inclusive & Healthy Community

Description	Status

This an acquisition/rehabilitation/resale program targeted to older neighborhoods in Park City that are being targeted for tear down/redevelopment and pushing prices beyond even middle income residents. Completed This is designed as a pilot program to promote rein

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
033529 LOWER PARK RDA * LPA RDA ANTICIPATED DEBT	\$(1,946)	\$(1,946)										
TOTAL	\$(1,946)	\$(1,946)										

CP0363 Traffic Management Cameras

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0363	Recommended	Williams			\$38,458	Engaged & Effective Government & Citizenry

Description					Status							
Real time visual monitoring of developing traffic conditions will enable the City to respond more effectively to traffic events.					Completed							
FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
057450 Transit Fund * BEGINNING BALANCE	\$(38,458)	\$(38,458)										
TOTAL	\$(38,458)	\$(38,458)										

CP0364 Master Plan for Recreation Amenities

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0364	Recommended	Fisher	\$597,804	\$87,614	\$685,418	Thriving Mountain Town

Description					Status								
We have completed the Mountain Recreation Action Plan but need to complete a master plan for the Park City Sports Complex as well as the PC MARC. Facilities have been identified but need to take a global look at existing spaces and facilities so we ha					Currently using the funds to cover pool & city Park design fees								

CP0371 C1 - Quinns WTP to Boothill - Phase 1

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0371	Recommended	McAfee	\$(0)		\$1,397,445	Preserving & Enhancing the Natural Environment

Description					Status								
This is project will increase the water line size in a key area of our system between the Quinns WTP and the Boothill Tank. This will be required to deliver more water associated with at WTP expansion.					Completed								

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
051481 WATER FUND * WATER SERVICE FEES	\$(1,397,445)	\$(1,397,445)										
TOTAL	\$(1,397,445)	\$(1,397,445)										

CP0372 Regionalization Fee

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0372	Recommended	McAfee	\$1,000,000	\$200,000	\$600,000	Preserving & Enhancing the Natural Environment

Description	Status
This is a contractual obligation associated with the Western Summit County Project	This is a cost associated with the Western Summit County Project. Ongoing for 20 years.

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
051481 WATER FUND * WATER SERVICE FEES	\$(600,000)	\$(400,000)		\$200,000		\$200,000				\$200,000	\$200,000	\$200,000
TOTAL	\$(600,000)	\$(400,000)		\$200,000		\$200,000				\$200,000	\$200,000	\$200,000

CP0375 LED Streets Lights Phase I

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0375	Recommended	Dayley	\$10,839	\$72,215	\$33,053	Preserving & Enhancing the Natural Environment

Description	Status
Awarded as part of the innovation grant challenge.	This project is to pay RMP to upgrade their cobra head fixtures. Project is underway.

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
031450 CIP Fund * BEGINNING BALANCE			\$20,000	\$20,000	\$30,000	\$30,000		\$30,000				
TOTAL			\$20,000	\$20,000	\$30,000	\$30,000		\$30,000				

CP0378 Legal Software for Electronic Document M

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0378	Recommended	Robertson	\$150,065	\$59,935	\$35,000	Engaged & Effective Government & Citizenry

Description					Status							
During the past two years, legal staff has researched a few software storage companies to fit the needs of the department with eliminating hard files that can be effortlessly converted over to an efficient paperless system (electronically). The Legal St					ON HOLD: Pending research of product offerings.							
FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
031475 CIP FUND * TRANSFER FROM GENERAL FUND		\$35,000		\$35,000		\$35,000				\$35,000		
TOTAL		\$35,000		\$35,000		\$35,000				\$35,000		

CP0381 Transit and Transportation Land Acq

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0381	Recommended	Collins	\$2,400,000			Thriving Mountain Town

Description					Status							
This project will be used to acquire land on the SR248 corridor for transit related projects.					Negotiating with UDOT on right of way purchase.							
FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
057467 Transit Fund * OTHER MISCELLANEOUS	\$1,400,000	\$2,400,000										
TOTAL	\$1,400,000	\$2,400,000										

CP0382 Transit Security Cameras & Software

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0382	Recommended	Williams	\$125,000		\$50,000	Engaged & Effective Government & Citizenry

Description					Status							
Technology has changed and improvement are needed to an upgraded Security Camera system which will increase reliably and dependability of video tfor transit assests.					Planning to purchase new video software for security camera footage. Planned to purchase in FY25.							

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
057450 Transit Fund * BEGINNING BALANCE	\$88,458	\$88,458	\$36,542	\$36,542								
057479 Transit Fund * TRANSIT SALES TAX	\$(50,000)	\$(50,000)										
TOTAL	\$38,458	\$38,458	\$36,542	\$36,542								

CP0385 Park Avenue Reconstruction

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0385	Recommended	Robertson, J.	\$11,978,669	\$253,467		Thriving Mountain Town

Description	Status
Park Avenue utility infrastructure has deteriorated and is in need of replacement. By the time the utilities are replaced, the road will be non-existent and will need to be completely rebuilt. This project will take two summers to construct.	2024 activities include concept design (\$100k) and final design (\$900k) of roadway and utility improvements; 2025 activities include phase 1 of construction (\$6M); 2026 activities include phase 2 of construction (\$6M)

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
031539 CIP FUND * 2019 SALES TAX BONDS	\$(8,000,000)		\$4,450,000	\$4,450,000	\$3,550,000	\$3,550,000		\$3,550,000				
033450 Lower Park RDA * BEGINNING BALANCE							\$4,232,136			\$4,232,136		
TOTAL	\$(8,000,000)		\$4,450,000	\$4,450,000	\$3,550,000	\$3,550,000	\$4,232,136	\$3,550,000		\$4,232,136		

CP0386 Recreation Building in City Park

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0386	Recommended	Fisher	\$15,231,259	\$9,782	\$241,042	Thriving Mountain Town

Description	Status
As Park City and surrounding areas continue to grow, there is a greater public demand for recreational uses. This project is a continuing effort to complete City Park. The funds will be used to improve and better accommodate the community's needs	Funds are used for current City Park Community Center Project.

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
031539 CIP FUND * 2019 SALES TAX BONDS				\$15,000,000								
TOTAL				\$15,000,000								

CP0389 MIW Treatment

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0389	Recommended	McAfee	\$15,551,312	\$2,011,613	\$31,702,058	Preserving & Enhancing the Natural Environment

Description	Status

Park City must comply with stream water quality permits enforced by the Utah Division of Water Quality for the Judge and Spiro Tunnel. Currently, these water sources do not meet permit limits and mechanical treatment must be studied, designed, tested,

3Kings WTP - generally on budget and schedule. Final completion in 2023.

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
051481 WATER FUND * WATER SERVICE FEES		\$250,000		\$260,000		\$270,400				\$281,216	\$304,164	\$304,164
051543 WATER FUND * 2020 WATER REVENUE BONDS	\$(22,778,411)	\$(22,778,411)										
051544 WATER FUND * 2021 WATER REVENUE BONDS	\$6,981,033	\$6,981,033										
TOTAL	\$(15,797,378)	\$(15,547,378)		\$260,000		\$270,400				\$281,216	\$304,164	\$304,164

CP0390 QJWTP Treatment Upgrades

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0390	Recommended	McAfee	\$ 0		\$2,884,576	Preserving & Enhancing the Natural Environment

Description	Status

Quinns WTP needs to be upgraded to handle increased Total Organic Carbon, manganese, turbidity, and other water quality upsets in order to reliably provide water to the community.

Completed

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
051481 WATER FUND * WATER SERVICE FEES	\$(2,829,609)	\$(2,829,609)										
051544 WATER FUND * 2021 WATER REVENUE BONDS	\$(54,967)	\$(54,967)										
TOTAL	\$(2,884,576)	\$(2,884,576)										

CP0392 Distribution Zoning Meters

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0392	Recommended	McAfee	\$(0)		\$8,358	Preserving & Enhancing the Natural Environment

Description	Status
This project will help us locate and correct water leaks in the City's distribution system.	Completed

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
051531 WATER FUND * ENERGY SERVICE FEE	\$(8,358)	\$(8,358)										
TOTAL	\$(8,358)	\$(8,358)										

CP0393 Energy Projects

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0393	Recommended	McAfee	\$ 0		\$570,804	Preserving & Enhancing the Natural Environment

Description	Status
Council adopted a goals of net zero. This budget is to pay for projects that will move us towards that goal.	Completed

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
051531 WATER FUND * ENERGY SERVICE FEE	\$(570,804)	\$(570,804)										
TOTAL	\$(570,804)	\$(570,804)										

CP0396 Park Ave SD

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0396	Recommended	McAfee	\$1,600,000			Preserving & Enhancing the Natural Environment

Description					Status							
Storm water replacement in Park Avenue					Will occur with Park Ave road reconstruction.							
FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
052530 STORM WATER FUND * STORM WATER SERVICE FEE		\$800,000		\$800,000								
TOTAL		\$800,000		\$800,000								

CP0397 Vehicle and Equipment Replacement

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0397	Recommended	McAfee	\$432,093	\$390,696	\$280,000	Engaged & Effective Government & Citizenry

Description					Status							
Replacement for storm water equipment and vehicles.					Ongoing stormwater vehicle and equipment replacement							
FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
052530 STORM WATER FUND * STORM WATER SERVICE FEE		\$160,000		\$72,100		\$74,263				\$76,491	\$81,149	\$81,149
TOTAL		\$160,000		\$72,100		\$74,263				\$76,491	\$81,149	\$81,149

CP0401 Downtown Projects Plazas

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0401	Recommended	Admin	\$839,902		\$839,902	Thriving Mountain Town

Description					Status							
This is for the Miner's and Brew Pub (Main Street) Plazas. It separates those 2 projects from the remainder of the Main Street Improvement projects.					Together with CP0270 and CP0402 Future Main Street Enhancements in collaboration with the HPCA.							

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
031499 CIP FUND * ADDITIONAL RESORT SALES TAX	\$296,856	\$296,856										
031532 CIP FUND * 2017 SALES TAX BONDS	(\$296,856)	(\$296,856)										
TOTAL												

CP0402 Additional Downtown Projects

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0402	Recommended	Admin	\$1,162,050	\$37,950	\$1,200,000	Thriving Mountain Town

Description	Status
These are miscellaneous projects beyond the larger plazas (Cp0460) and the sidewalk projects (Cp0270). They include restrooms at China Bridge, the conversion of 4th and 5th Street, Schreuers Walkway, and Swede sidewalks.	Together with CP0270 and CP0401 Future Main Street Enhancements in collaboration with the HPCA.

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
031499 CIP FUND * ADDITIONAL RESORT SALES TAX												
TOTAL												

CP0407 Bonanza Flats Open Space

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0407	Recommended	Deters	\$250,000		\$3,326,471	Preserving & Enhancing the Natural Environment

Description	Status
These are dedicated funds specific to Bonanza Flat Open Space for environmental remediation and improvements	One time funding from 2023

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
031454 CIP Fund * DONATIONS	\$(89,329)	\$(89,329)										
031467 CIP Fund * OTHER MISCELLANEOUS	\$250,000	\$250,000										
031473 CIP Fund * SALE OF ASSETS	\$(1,807,790)	\$(1,807,790)										
031490 CIP FUND * COUNTY/SPECIAL DISTRICT CONTRIBUTION	\$(1,429,352)	\$(1,429,352)										
TOTAL	\$(3,076,471)	\$(3,076,471)										

CP0411 SR248/US 40 Park & Ride Program

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0411	Recommended	Collins	\$15,000,000			Thriving Mountain Town

Description	Status
Park and Ride near US40. Could be Gordos.	Regional parking study is underway and will provide suggestions for locations. Study should be complete by the end of FY24. The city has initiated a public private partnership with Deer Valley. Deer Valley will pay the city \$15M and the city will match th

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
031450 CIP Fund * BEGINNING BALANCE			\$5,000,000	\$5,000,000								
057450 Transit Fund * BEGINNING BALANCE	\$838,091	\$4,683,545	\$3,516,455	\$3,516,455								
057479 Transit Fund * TRANSIT SALES TAX	\$(838,091)											
057483 TRANSIT FUND * THIRD QUARTER COUNTY TAX	\$1,370	\$1,800,000										
057915 Transit Fund * Planned Third Quarter					\$(800,000)			\$(800,000)				
057916 Transit Fund * Planned Grants			\$(1,750,000)		\$(1,443,194)			\$(1,443,194)				
057917 Transit Fund * Unassigned			\$(250,000)		\$(1,200,000)		\$(2,000,000)	\$(1,200,000)				
TOTAL	\$1,370	\$6,483,545	\$6,516,455	\$8,516,455	\$(3,443,194)		\$(2,000,000)	\$(3,443,194)				

CP0412 PC MARC Tennis Court Resurface

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0412	Recommended	Fisher	\$199,135		\$199,135	Thriving Mountain Town

Description					Status							
PC MARC Tennis Court Resurface					These funds are used for tennis court resurfacing. The three courts under the bubble were resurfaced last year. It is anticipated that the indoor courts will be resurfaced within two years.							
FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
031450 CIP Fund * BEGINNING BALANCE	\$199,135	\$199,135										
031475 CIP FUND * TRANSFER FROM GENERAL FUND	(\$199,135)	(\$199,135)										
TOTAL												

CP0415 Mobile Control

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0415	Recommended	Robertson			\$20,150	Engaged & Effective Government & Citizenry

Description					Status							
Used for mobile asset replacement					Completed							
FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
051481 WATER FUND * WATER SERVICE FEES	\$(13,000)	\$(13,000)										
052530 STORM WATER FUND * STORM WATER SERVICE FEE	\$(6,500)	\$(6,500)										
055459 Golf Fund * GOLF FEES	\$(650)	\$(650)										
TOTAL	\$(20,150)	\$(20,150)										

CP0416 Windows 10 Client Licenses

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0416	Recommended	Robertson			\$7,980	Engaged & Effective Government & Citizenry

Description					Status							
Needs Description					Completed							

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
051481 WATER FUND * WATER SERVICE FEES	\$(1,480)	\$(1,480)										
052530 STORM WATER FUND * STORM WATER SERVICE FEE	\$(5,500)	\$(5,500)										
055459 Golf Fund * GOLF FEES	\$(1,000)	\$(1,000)										
TOTAL	\$(7,980)	\$(7,980)										

CP0418 JSSD Interconnection Improvements

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0418	Recommended	McAfee	\$1,077,225	\$59,460	\$146,686	Preserving & Enhancing the Natural Environment

Description	Status
Project will be used for asset replacements.	Complete, remaining budget to be used for asset replacement

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
051481 WATER FUND * WATER SERVICE FEES		\$90,000		\$180,000		\$180,000				\$180,000	\$180,000	\$180,000
TOTAL		\$90,000		\$180,000		\$180,000				\$180,000	\$180,000	\$180,000

CP0420 Enhanced Bus Stops at Fresh Market and P

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0420	Recommended	Robertson, J.	\$396,351	\$2,160,336	\$ 0	Thriving Mountain Town

Description	Status
Construct new bus stops at Fresh Market and Park Ave Condos	2024 activities include remaining construction items yet to be completed/invoiced (\$1M); the project will be completed by June 30, 2024

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
057450 Transit Fund * BEGINNING BALANCE	\$60,000	\$60,000										
057458 Transit Fund * FEDERAL GRANTS	\$(2,517)	\$1,715,000										
057483 TRANSIT FUND * THIRD QUARTER COUNTY TAX		\$781,686										
TOTAL	\$57,483	\$2,556,686										

CP0422 Electrical Generator Upgrades

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0422	Recommended	Robertson	\$98,000			Engaged & Effective Government & Citizenry

Description	Status
Replacement of PW & Marsac facility generators to support EOC and IT datacenters	Replacement of PW & Marsac facility generators to support EOC and IT datacenters. To upgrade PW dataroom racks, fire supression and UPS systems.

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
038453 EQUIP RPLCMNT FUND * COMPUTER REPAIR	\$(64,000)		\$(34,000)									
038476 EQUIP RPLCMNT FUND * TRANSFER FROM GENERAL FUND - EQUIPMENT	\$64,000	\$64,000	\$34,000	\$34,000								
TOTAL		\$64,000		\$34,000								

CP0427 Main Street Bollards Phase I

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0427	Recommended	Twombly	\$ 0		\$11,718	Engaged & Effective Government & Citizenry

Description	Status
Main Street Bollards provide security and safety for all of the Lower Main Street events including PC Silly Market, and other events.	Completed

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
034450 Main St RDA * BEGINNING BALANCE	\$(11,718)	\$(11,718)										
TOTAL	\$(11,718)	\$(11,718)										

CP0429 Arts and Culture District

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0429	Recommended	Cartin	\$136,019	\$391,889	\$527,908	Inclusive & Healthy Community

Description	Status

CP0430 Treasure Hill & Armstrong

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0430	Recommended	Deters	\$519,260	\$159,158	\$8,319,715	Inclusive & Healthy Community

Description	Status
Provides for the initial improvements to the Treasure Hill and Armstrong Snow Ranch properties.	Major project expenses for FY25 include funding of the Treasure Hill ALTA survey and the Treasure Hill Conservation Easement.

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
031539 CIP FUND * 2019 SALES TAX BONDS		\$(7,796,643)										
031542 CIP FUND * 2020 GO BONDS	\$155,346	\$155,346										
TOTAL	\$155,346	\$(7,641,297)										

CP0431 Bubble Repair

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0431	Recommended	Fisher	\$23,750	\$26,250		Thriving Mountain Town

Description	Status
Bubble repair and improvements	Replacement of light fixtures is complete. Remaining funds are for warranted bubble repair needs.

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
031450 CIP Fund * BEGINNING BALANCE	\$23,750	\$23,750										
031475 CIP FUND * TRANSFER FROM GENERAL FUND	\$(23,750)	\$26,250										
TOTAL		\$50,000										

CP0432 Software Subscriptions & Licenses

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0432	Recommended	Robertson	\$366,931	\$5,746	\$117,677	Engaged & Effective Government & Citizenry

Description	Status
To support additional software license subscription services	The project was fulfilled as an operating cost before the capitalization of subscription services was understood. IT proposes continued use of this fund to support additional subscription services and offset increases within the Equipment Replacement Fun

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
031475 CIP FUND * TRANSFER FROM GENERAL FUND					\$45,000	\$45,000	\$70,000	\$45,000	\$70,000	\$70,000	\$70,000	\$70,000
TOTAL					\$45,000	\$45,000	\$70,000	\$45,000	\$70,000	\$70,000	\$70,000	\$70,000

CP0434 GIS GeoEvent Server License

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0434	Recommended	Robertson			\$18,000	Engaged & Effective Government & Citizenry

Description	Status
Needs Description	Completed

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
031475 CIP FUND * TRANSFER FROM GENERAL FUND	\$(5,000)	\$(5,000)										
057479 Transit Fund * TRANSIT SALES TAX	\$(13,000)	\$(13,000)										
TOTAL	\$(18,000)	\$(18,000)										

CP0435 GIS Satellite Imagery Multi-Spectral

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0435	Recommended	Robertson			\$6,000	Preserving & Enhancing the Natural Environment

Description	Status
	Completed

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
031475 CIP FUND * TRANSFER FROM GENERAL FUND		\$(6,000)										
TOTAL		\$(6,000)										

CP0439 Bonanza Multi-Modal and Street Improv

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0439	Recommended	Collins	\$600,000			Thriving Mountain Town

Description	Status
Evaluate Bonanza as a multi-model transportation core.	Waiting on completion of the small area plan to evaluate transit circulation and Bonanza Dr improvements

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
057483 TRANSIT FUND * THIRD QUARTER COUNTY TAX		\$300,000	\$300,000	\$300,000								
TOTAL		\$300,000	\$300,000	\$300,000								

CP0440 Bike Share Improvements

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0440	Recommended	Collins	\$100,000		\$140,061	Thriving Mountain Town

Description					Status								
Contributes to the bike share in the county and city. Funded by 3rd Quarter grants.					Will be used in the future. Funds will be used for operations and capital expenses for bike share program.								
FUTURE FUNDING		Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
057482 Transit Fund * REGIONAL TRANSIT REVENUE		\$(40,061)	\$(40,061)										
TOTAL		\$(40,061)	\$(40,061)										

CP0441 Transportation Demand Management Program

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0441	Recommended	Collins	\$554,486	\$48,085	\$91,287	Thriving Mountain Town

Description					Status								
100% Grant funding for advancing the TDM program including, bike and ped safety, school education, Commuter incentives, and more.					On-going program								
FUTURE FUNDING		Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
057483 TRANSIT FUND * THIRD QUARTER COUNTY TAX			\$511,284										
TOTAL			\$511,284										

CP0442 MIW Offsite Improvements

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0442	Recommended	McAfee	\$(0)	\$366,773	\$9,451,750	Preserving & Enhancing the Natural Environment

Description					Status								
Needs Description					Completed								

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
051481 WATER FUND * WATER SERVICE FEES	\$(9,084,977)	\$(9,084,977)										
TOTAL	\$(9,084,977)	\$(9,084,977)										

CP0443 West Neck Tank

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0443	Recommended	McAfee	\$ 0		\$2,648,914	Preserving & Enhancing the Natural Environment

Description	Status
Needs Description	Completed

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
051480 Water Fund * WATER IMPACT FEES	\$(617,963)	\$(617,963)										
051481 WATER FUND * WATER SERVICE FEES	\$(2,030,951)	\$(2,030,951)										
TOTAL	\$(2,648,914)	\$(2,648,914)										

CP0445 Add Uphill Marsac Gate Above Chambers Av

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0445	Recommended	Robertson, J.			\$50,000	Engaged & Effective Government & Citizenry

Description	Status
	Completed

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
031475 CIP FUND * TRANSFER FROM GENERAL FUND		\$(50,000)										
TOTAL		\$(50,000)										

CP0446 Loader

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0446	Recommended	Dayley			\$300,000	Engaged & Effective Government & Citizenry

Description	Status
Purchase front end loader.	Completed

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
031475 CIP FUND * TRANSFER FROM GENERAL FUND	\$(300,000)	\$(300,000)										
TOTAL	\$(300,000)	\$(300,000)										

CP0447 EV Chargers

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0447	Recommended	Cartin	\$61,799	\$ 20	\$358,637	Preserving & Enhancing the Natural Environment

Description	Status

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
031450 CIP Fund * BEGINNING BALANCE	\$61,799	\$61,799										
031466 CIP Fund * OTHER CONTRIBUTIONS	\$(296,818)	\$(296,818)										
031475 CIP FUND * TRANSFER FROM GENERAL FUND	\$(61,799)	\$(61,799)										
TOTAL	\$(296,818)	\$(296,818)										

CP0449 Roadside Trailhead Signage 2019

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0449	Recommended	Twombly	\$(0)		\$2,411	Preserving & Enhancing the Natural Environment

Description					Status							
Roadside Trailhead Signage 2019					Completed							
FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
031487 CIP FUND * RESTAURANT TAX	\$(2,411)	\$(2,411)										
TOTAL	\$(2,411)	\$(2,411)										

CP0450 Prospector Square/Rail Trail 2019

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals						
CP0450	Recommended	Twombly			\$31,000	Preserving & Enhancing the Natural Environment						

Description					Status							
Prospector Square/Rail Trail 2019					Completed							
FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
031487 CIP FUND * RESTAURANT TAX	\$(31,000)	\$(31,000)										
TOTAL	\$(31,000)	\$(31,000)										

CP0451 Round Valley Trail 2019

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals						
CP0451	Recommended	Twombly			\$10,000	Preserving & Enhancing the Natural Environment						

Description					Status							
Round Valley Trail 2019					Completed							
FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
031487 CIP FUND * RESTAURANT TAX	\$(10,000)	\$(10,000)										
TOTAL	\$(10,000)	\$(10,000)										

CP0453 Old Town Access and Circulation Plan

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0453	Recommended	Collins	\$90,000		\$90,000	Thriving Mountain Town

Description	Status

Circulation improvements, curb space management and traffic calming measures throughout Old Town. Funding for transportation evaluation pending Old Town Plan results.

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
034450 Main St RDA * BEGINNING BALANCE												
TOTAL												

CP0454 Prospector Sq. Rail Trail Connector

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0454	Recommended	Robertson, J.			\$ 900	Thriving Mountain Town

Description	Status

Needs Description

Completed

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
031451 CIP Fund * BOND PROCEEDS	\$(900)	\$(900)										
031499 CIP FUND * ADDITIONAL RESORT SALES TAX	\$(40,000)											
TOTAL	\$(40,900)	\$(900)										

CP0455 Olympic Park Pathway Connector

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0455	Recommended	Robertson, J.				Thriving Mountain Town

Description					Status							
Needs Description					Completed							
FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
031499 CIP FUND * ADDITIONAL RESORT SALES TAX	\$(113,000)											
TOTAL	\$(113,000)											

CP0456 PC Heights Pathway

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0456	Recommended	Robertson, J.				Thriving Mountain Town

Description					Status							
Needs Description					Completed							
FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
031499 CIP FUND * ADDITIONAL RESORT SALES TAX	\$(65,000)											
TOTAL	\$(65,000)											

CP0457 City AED Replacement and Maintenance

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0457	Recommended	McComb	\$60,968		\$ 968	Inclusive & Healthy Community

Description					Status							
This program was approved in FY23 to begin replacing the City's aging AED fleet. It is designed to phase-out AEDs purchased as early as 2006/7 with updated models compatible with Park City Fire District.					AED replacement continues apace. Year 1 replacement completed in FY-23. Year 2 purchase planned for spring FY-24. Older models in good condition/considered still functional may be continued in service for a limited time in different locations to increase							

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
038476 EQUIP RPLCMNT FUND * TRANSFER FROM GENERAL FUND - EQUIPMENT		\$15,000		\$15,000		\$15,000				\$15,000		
TOTAL		\$15,000		\$15,000		\$15,000				\$15,000		

CP0460 Bus lift

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0460	Recommended	Dayley			\$80,987	Preserving & Enhancing the Natural Environment

Description	Status
Mechanical vehicle lift for vehicles.	Completed

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
052530 STORM WATER FUND * STORM WATER SERVICE FEE	\$(15,000)	\$(15,000)										
057479 Transit Fund * TRANSIT SALES TAX	\$(181,500)											
058489 PARKING FUND * GARAGE REVENUE	\$(65,987)	\$(65,987)										
TOTAL	\$(262,487)	\$(80,987)										

CP0465 SR248 Corridor & Safety Improvement

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0465	Recommended	Collins	\$3,018,891	\$2,185,739	\$5,204,630	Preserving & Enhancing the Natural Environment

Description	Status
SR248 transportation related projects. Eventually could be BRT.	Ongoing project. Advancing corridor solution plan in Spring of 2024.

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
057915 Transit Fund * Planned Third Quarter					\$(2,000,000)		\$(2,025,000)	\$(2,000,000)				
057916 Transit Fund * Planned Grants									\$(5,000,000)			
057917 Transit Fund * Unassigned					\$(600,000)		\$(675,000)	\$(600,000)	\$(1,201,446)			
TOTAL					\$(2,600,000)		\$(2,700,000)	\$(2,600,000)	\$(6,201,446)			

CP0469 Deer Valley Drive Bike & Ped

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0469	Recommended	Collins	\$550,000		\$302,179	Thriving Mountain Town

Description	Status
This project will explore opportunities for Marsac Roundabout/Aerie drive (no construction)	Grant received. Advancing design with UDOT. Activity will depend on the results of the bike and ped plan

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
031451 CIP Fund * BOND PROCEEDS	\$(2,179)	\$(2,179)										
057466 Transit Fund * OTHER CONTRIBUTIONS		\$250,000										
TOTAL	\$(2,179)	\$247,821										

CP0474 Upper Main Street Bollards Phase II

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0474	Recommended	Twombly	\$54,718			Engaged & Effective Government & Citizenry

Description	Status
Main Street Bollards Phase 2 proposes to install bollards at intersections and cross streets on Main Street between Heber Avenue and Swede Alley for security and safety during events.	Fy 2025 budget request

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
031499 CIP FUND * ADDITIONAL RESORT SALES TAX							\$54,718			\$54,718		
TOTAL							\$54,718			\$54,718		

CP0478 Bike/Ped Improvements in Thayne's

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0478	Recommended	Robertson, J.	\$2,651,430	\$58,570		Thriving Mountain Town

Description	Status
Funds will cover the design and preparation of a construction plan set for pathway improvements on Thyanes Canyon from Three Kings to the McLeod Creek trial on Snow Creek Dr.	Design and public outreach for this project is anticipated to begin in FY 2023. Project has received federal funds that will be available in 2024.

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
057450 Transit Fund * BEGINNING BALANCE		\$250,000		\$340,000								
057455 TRANSIT FUND * DOT				\$960,000								
057483 TRANSIT FUND * THIRD QUARTER COUNTY TAX			\$1,010,000	\$1,160,000								
TOTAL		\$250,000	\$1,010,000	\$2,460,000								

CP0483 LED Upgrade Quinn's Fields

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0483	Recommended	Shaw	\$334,296		\$233,101	Preserving & Enhancing the Natural Environment

Description	Status
Add field lights to the stadium field at Quinns Junction. These will be compatible with the lights installed at City Park and the lights replaced on the other fields at Quinns	Planning to move forward with the light installation in summer 2024.

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
031450 CIP Fund * BEGINNING BALANCE	\$334,296	\$334,296										
031475 CIP FUND * TRANSFER FROM GENERAL FUND	\$(233,101)	\$(233,101)										
TOTAL	\$101,195	\$101,195										

CP0525 MARC Cement Pad/Patio

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0525	Recommended	Shaw			\$30,000	Inclusive & Healthy Community

Description	Status
Needs Description	Completed

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
031469 CIP FUND * RAP TAX	\$(30,000)	\$(30,000)										
TOTAL	\$(30,000)	\$(30,000)										

CP0526 MARC Leisure Pool Water Feature

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0526	Recommended	Shaw			\$9,368	Inclusive & Healthy Community

Description	Status
Needs Description	Completed

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
031475 CIP FUND * TRANSFER FROM GENERAL FUND	\$(9,368)	\$(9,368)										
TOTAL	\$(9,368)	\$(9,368)										

CP0527 Homestake Roadway & Trail Imp

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0527	Recommended	Robertson, J.	\$9,317,721	\$82,278	\$1,842,113	Thriving Mountain Town

Description					Status							
Project need to install a 12 to 15 foot wide active transportation path connecting the busiest bus stations in the County on Park Avenue with the Arts & Culture District. Additionally, the pavement in this corridor is in need of replacement.					2024 activities include final design (\$300k) and phase 1 construction (\$1M); 2025 activities include phase 2 construction (\$7M)							
FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
031402 CIP FUND * IMP FEE-STREETS			\$138,872	\$138,872								
031499 CIP FUND * ADDITIONAL RESORT SALES TAX	\$40,000	\$40,000	\$3,437,783	\$3,437,783	\$3,550,000	\$3,550,000		\$3,550,000				
031528 CIP FUND * 2015 SALES TAX BONDS	\$143,544	\$143,544	\$100,771	\$100,771								
031532 CIP FUND * 2017 SALES TAX BONDS	\$636,325	\$636,325	\$294,428	\$294,428								
031533 CIP FUND * TRANSIENT ROOM TAX	\$(783,836)	\$(783,836)										
TOTAL	\$36,033	\$36,033	\$3,971,854	\$3,971,854	\$3,550,000	\$3,550,000		\$3,550,000				

CP0528 Munchkin & Woodbine Extn/Multi Trail Imp

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0528	Recommended	Robertson, J.			\$347,124	Thriving Mountain Town

Description					Status							
Project will reconstruct and extend Munchkin to Homestake, construct a 12 to 15 foot wide multiuse pathway on the southside of the roadway and sidewalk on the northside of Munchkin.					Completed							
FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
031451 CIP Fund * BOND PROCEEDS	\$(50)	\$(50)										
031475 CIP FUND * TRANSFER FROM GENERAL FUND			\$(131,616)									
031528 CIP FUND * 2015 SALES TAX BONDS	\$(231,649)	\$(108,842)										
031532 CIP FUND * 2017 SALES TAX BONDS	\$(636,325)											
031533 CIP FUND * TRANSIENT ROOM TAX	\$(859,185)	\$(238,232)										
TOTAL	\$(1,727,209)	\$(347,124)	\$(131,616)									

CP0531 Prospector Park Improvements

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0531	Recommended	Shaw	\$20,000	\$86,014	\$213,096	Inclusive & Healthy Community

Description					Status							
Prospector Park Improvements					Prospector Park playground was replaced end of July 2023. The remaining project funds are being used for shade improvements at the park and waiting for installation in the spring.							
FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
031400 CIP FUND * IMP FEE-OPEN SPACE			\$20,000	\$20,000								
031469 CIP FUND * RAP TAX	\$(127,082)	\$(127,082)										
TOTAL	\$(127,082)	\$(127,082)	\$20,000	\$20,000								

CP0535 Santy Chairs Replacement

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0535	Recommended	Twombly	\$19,760	\$13,740	\$16,500	Engaged & Effective Government & Citizenry

Description					Status							
The Santy Auditorium seats have reached their useable lifespan and are in need of replacement.					Scheduled for FY '24 when funds are available							
FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
031450 CIP Fund * BEGINNING BALANCE	\$19,760	\$19,760										
031466 CIP Fund * OTHER CONTRIBUTIONS	\$(33,000)	\$(16,500)										
031475 CIP FUND * TRANSFER FROM GENERAL FUND	\$(19,760)	\$13,740										
TOTAL	\$(33,000)	\$17,000										

CP0536 Bonanza District Bus Stops

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0536	Recommended	Collins	\$2,830,000			Engaged & Effective Government & Citizenry

Description					Status								
Provides regional and local transit access and stops on Kearns Blvd/SR248, Bonanza Dr and surrounding areas.					Awaiting on results of Small Area Plan, grants have been awarded by UDOT for transit solutions in project area								

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
057450 Transit Fund * BEGINNING BALANCE	\$1,080,000	\$1,080,000										
057455 TRANSIT FUND * DOT		\$1,620,000										
057479 Transit Fund * TRANSIT SALES TAX	\$(1,080,000)											
057483 TRANSIT FUND * THIRD QUARTER COUNTY TAX			\$130,000	\$130,000								
TOTAL		\$2,700,000	\$130,000	\$130,000								

CP0539 Box of Rocks Intersection Improvements

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0539	Recommended	Collins				Engaged & Effective Government & Citizenry

Description	Status
Future Project to enhance the box of rocks intersection.	Completed

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
057479 Transit Fund * TRANSIT SALES TAX			\$(65,000)									
TOTAL			\$(65,000)									

CP0540 Snow Creek Crossing

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0540	Recommended	Robertson, J.	\$12,916,778	\$83,222	\$4,412,805	Thriving Mountain Town

Description	Status
The Snow Creek Tunnel will complete a gap in the pathway network, increasing pedestrian flow through the high-traffic area without impeding traffic on a high-volume state facility. The project scope focuses on constructing a below-grade crossing where the east end of Snow Creek Drive intersects with Kearns Boulevard. This project completes a gap in the highly utilized network, provides a safe crossing and enhances the connection to the Arts and Culture District.	2024 activities include concept design (\$100k) and final design (\$900k); 2025 activities include phase 1 construction (\$7M) and phase 2 construction (\$7M)

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
057450 Transit Fund * BEGINNING BALANCE		\$2,306,410	\$(869,017)	\$195,602								
057455 TRANSIT FUND * DOT		\$3,517,830										
057479 Transit Fund * TRANSIT SALES TAX			\$(522,669)									
057482 Transit Fund * REGIONAL TRANSIT REVENUE			\$1,500,000	\$1,500,000								
057483 TRANSIT FUND * THIRD QUARTER COUNTY TAX		\$1,067,353										
TOTAL		\$6,891,593	\$108,314	\$1,695,602								

CP0546 Old Town Complete Street Improvements

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0546	Recommended	Collins	\$5,000,000			Engaged & Effective Government & Citizenry

Description	Status
Old Town Complete Street Improvements	UDOT grant applied for in spring 2021. Future project.

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
057917 Transit Fund * Unassigned						\$1,000,000				\$2,000,000		
TOTAL						\$1,000,000				\$2,000,000		

CP0550 Bike & Pedestrian Plan

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0550	Recommended	Collins	\$97,924	\$42,590	\$140,514	Engaged & Effective Government & Citizenry

Description	Status
60% grant funded. Through community outreach and data collection, identify strategies, policies, and projects to advance the next priority bike and walk projects	In progress. Anticipated completion is Fall 2024.

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
057450 Transit Fund * BEGINNING BALANCE	\$62,472	\$62,472										
057479 Transit Fund * TRANSIT SALES TAX	\$(62,472)	\$(62,472)										
TOTAL												

CP0551 Short Range Transit Plan

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0551	Recommended	Collins	\$0		\$12,614	Engaged & Effective Government & Citizenry

Description	Status
Needs Description	Completed

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
057458 Transit Fund * FEDERAL GRANTS	\$(4,296)	\$(4,296)										
057479 Transit Fund * TRANSIT SALES TAX	\$(8,318)	\$(8,318)										
TOTAL	\$(12,614)	\$(12,614)										

CP0554 Emerging Tech in Transit

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0554	Recommended	Collins	\$91,894	\$38,107	\$130,000	Thriving Mountain Town

Description	Status
Emerging Distruptors in Transportation: 60% grant funded. Evaluation of innovative transportation technologies that are disrupting mobility, resulting in a recommendation for the next 1-10 years for which technologies are applicable and the most appropriate locations. FY24	Nearing project completion. Can be closed in FY25.

CP0555 McPolin and Meadows Bus Stop Improvement

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0555	Recommended	Robertson, J.	\$0		\$88,528	Thriving Mountain Town

Description	Status
Needs Description	Completed

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
057455 TRANSIT FUND * DOT	\$(37,000)	\$(37,000)										
057483 TRANSIT FUND * THIRD QUARTER COUNTY TAX	\$(51,528)	\$(51,528)										
TOTAL	\$(88,528)	\$(88,528)										

CP0556 Upper Main Street Intersection Improve

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0556	Recommended	Robertson, J.	\$12,463	\$1,152,616	\$1,702,074	Thriving Mountain Town

Description	Status
Upper Main Intersection Improvement	Project is generally complete. Leaving \$50K to cover anything that may come up that may not be in the contractors warranty

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
031499 CIP FUND * ADDITIONAL RESORT SALES TAX	\$(536,995)	\$(536,995)										
TOTAL	\$(536,995)	\$(536,995)										

CP0559 Marsac Remodel

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0559	Recommended	Twombly	\$1,586,450	\$68,560		Engaged & Effective Government & Citizenry

Description					Status							
The current offices and work spaces are over capacity in some areas and under capacity in other areas. The renovation of City Hall will create a more flexible office space to allow for a more hybrid work environment.					January 2024 - The project is currently in Design Development. Once the construction drawings are complete then the project will be bid for construction. Likely the 2nd or 3rd quarter of 2024. For FY25, an additional \$700k is being requested to complete							
FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
031450 CIP Fund * BEGINNING BALANCE	\$775,200	\$775,200	\$820,000	\$820,000								
031475 CIP FUND * TRANSFER FROM GENERAL FUND	\$(740,190)	\$59,810										
TOTAL	\$35,010	\$835,010	\$820,000	\$820,000								

CP0560 Forestry Plan

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0560	Recommended	Deters	\$100,000			Preserving & Enhancing the Natural Environment

Description					Status								
Development of a Community Forestry Plan					A RFP for procurement is currently being advertised, with contract award in Spring. The drafting of the Plan will take an additional 6 months and able to be adopted by Council in Fall of 2024.								
FUTURE FUNDING		Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
031450 CIP Fund * BEGINNING BALANCE		\$100,000	\$100,000										
TOTAL		\$100,000	\$100,000										

CP0562 Emergency Response Trailer

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0562	Recommended	Fjeldsted		\$70,230	\$100,000	Thriving Mountain Town

Description					Status								
Construction of New Emergency Trailer for Richardson Flat End of Line.					Awaiting delivery of the trailer. Funds will be spent upon delivery. Completed.								

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
057479 Transit Fund * TRANSIT SALES TAX	\$(29,770)	\$(29,770)										
TOTAL	\$(29,770)	\$(29,770)										

CP0565 Park City Parking Needs Assessment

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0565	Recommended	Wasden	\$300,000			Inclusive & Healthy Community

Description	Status
Assessment of larger parking needs in Park City	Developing a scope of work and timeline. Results of Bonanza District plan will help guide the scoping.

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
058489 PARKING FUND * GARAGE REVENUE		\$300,000										
TOTAL		\$300,000										

CP0567 Safety Style Soccer Goals

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0567	Recommended	Dayley	\$(0)		\$7,711	Engaged & Effective Government & Citizenry

Description	Status
	Completed

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
031475 CIP FUND * TRANSFER FROM GENERAL FUND	\$(7,711)	\$(7,711)										
TOTAL	\$(7,711)	\$(7,711)										

CP0568 Gate for Mine bench and Judge Tunnel

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0568	Recommended	Dayley	\$(0)		\$1,377	Preserving & Enhancing the Natural Environment

Description	Status
Needs Description	Completed

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
031475 CIP FUND * TRANSFER FROM GENERAL FUND	\$(1,377)	\$(1,377)										
TOTAL	\$(1,377)	\$(1,377)										

CP0569 Replace Vehicle Wash

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0569	Recommended	Dayley			\$55,370	Engaged & Effective Government & Citizenry

Description	Status
Replace vehicle was and wash components	Completed

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
031475 CIP FUND * TRANSFER FROM GENERAL FUND	\$(55,370)	\$(55,370)										
051481 WATER FUND * WATER SERVICE FEES	\$(19,985)											
TOTAL	\$(75,355)	\$(55,370)										

CP0570 Replace Fuel Pump System

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0570	Recommended	Dayley				Engaged & Effective Government & Citizenry

Description					Status							
Replace fuel island pumps					Completed							
FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
031475 CIP FUND * TRANSFER FROM GENERAL FUND	\$(24,273)											
051481 WATER FUND * WATER SERVICE FEES	\$(2,960)											
TOTAL	\$(27,233)											

CP0571 Long Range Transportation Capital Plan

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0571	Recommended	Fjeldsted	\$(45,558)	\$45,558		Thriving Mountain Town

Description					Status								
Facilitating the contract with Slate for rebranding.					Completed								

CP0573 Acoustifence - Pickleball Noise Mitigation

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0573	Recommended	Shaw				Preserving & Enhancing the Natural Environment

Description					Status								
Needs Description					Completed								

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
031469 CIP FUND * RAP TAX	\$(32,259)											
TOTAL	\$(32,259)											

CP0574 Landscaping Incentives

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0574	Recommended	McAfee	\$1,161,336	\$38,664		Preserving & Enhancing the Natural Environment

Description	Status
Rebates for converting grass to efficient landscaping	Ongoing program to subsidize household costs from converting grass to a natural landscape that doesn't require watering.

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
051481 WATER FUND * WATER SERVICE FEES		\$200,000		\$200,000		\$200,000				\$200,000	\$200,000	\$200,000
TOTAL		\$200,000		\$200,000		\$200,000				\$200,000	\$200,000	\$200,000

CP0575 10th St Retaining Wall Reconstruction

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0575	Recommended	Twombly	\$160,665	\$9,335		Inclusive & Healthy Community

Description	Status
The current retaining wall is failing, impacting the stairs, and could cause failure of the roadway.	The project is currently in engineering design. When the construction documents are complete the project will be bid for construction. Construction anticipated to begin the summer of 2024.

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
031499 CIP FUND * ADDITIONAL RESORT SALES TAX		\$145,000	\$25,000	\$25,000								
TOTAL		\$145,000	\$25,000	\$25,000								

CP0576 Ability Way Reconstruction

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0576	Recommended	Adams	\$730,000			Inclusive & Healthy Community

Description					Status							
Widening Ability Way project					The design services were recently advertised as a RSOQ. We have selected the designer but have not notified them. We feel like construction will commence in 2025 but could come sooner if the engineers estimate is favorable.							
FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
031499 CIP FUND * ADDITIONAL RESORT SALES TAX		\$630,000	\$100,000	\$100,000								
TOTAL		\$630,000	\$100,000	\$100,000								

CP0577 Police Station Parking Lot

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0577	Recommended	Twombly	\$240,000	\$1,500		Engaged & Effective Government & Citizenry

Description					Status							
The current parking is insufficient for visitors and programs at the Police Station. The project seeks to add 10 - 16 additional parking spaces adjacent to the driveway of the Police Station and Post Office.					A civil engineering consultant is currently under contract and coordinating with existing survey information to begin the design.							
FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
031450 CIP Fund * BEGINNING BALANCE	\$208,500	\$208,500	\$31,500	\$31,500								
031475 CIP FUND * TRANSFER FROM GENERAL FUND	\$(208,500)	\$1,500										
TOTAL		\$210,000	\$31,500	\$31,500								

CP0579 Guardrail Replacement

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0579	Recommended	Dayley	\$377,516	\$34,484		Engaged & Effective Government & Citizenry

Description					Status							
Replace existing guardrail throughout town					Unable to secure a contractor at this time. Solicitation continues							

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
031475 CIP FUND * TRANSFER FROM GENERAL FUND		\$68,000		\$68,000		\$68,000			\$2,000	\$68,000	\$70,000	\$70,000
TOTAL		\$68,000		\$68,000		\$68,000			\$2,000	\$68,000	\$70,000	\$70,000

CP0580 Safety Netting at Quinn's

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0580	Recommended	Dayley		\$71,406		Engaged & Effective Government & Citizenry

Description	Status
Safety netting to be installed at Quinn's	Completed

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
031469 CIP FUND * RAP TAX	\$38,316	\$71,406										
TOTAL	\$38,316	\$71,406										

CP0581 Street Sign Replacement Program

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0581	Recommended	Dayley	\$65,770			Engaged & Effective Government & Citizenry

Description	Status
This budget will replace all the new signs and lighting approved by the Neighbor hood First Committee	Building fund balance

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
031475 CIP FUND * TRANSFER FROM GENERAL FUND		\$9,754		\$9,754		\$9,754	\$2,000		\$2,000	\$11,754	\$13,000	\$13,000
TOTAL		\$9,754		\$9,754		\$9,754	\$2,000		\$2,000	\$11,754	\$13,000	\$13,000

CP0582 China Bridge Elevator Replacement

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0582	Recommended	Dayley	\$150,000			Engaged & Effective Government & Citizenry

Description	Status
Replace China Bridge Elevator	Planning to bid this winter and install next spring. This project will coincide with the larger China Bridge infrastructure improvements. Will need the funding around FY26-FY27

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
034450 Main St RDA * BEGINNING BALANCE		\$150,000										
TOTAL		\$150,000										

CP0583 Swede Alley Trash Compactors Repl

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0583	Recommended	Dayley	\$4,125	\$121,875		Engaged & Effective Government & Citizenry

Description	Status
Replace trash compactors on Swede Alley	Project is nearly completed

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
031499 CIP FUND * ADDITIONAL RESORT SALES TAX		\$126,000										
TOTAL		\$126,000										

CP0585 Facility Wireless Upgrades

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0585	Recommended	Robertson	\$292,191	\$87,809	\$50,000	Engaged & Effective Government & Citizenry

Description					Status								
Update facilities with wireless communications					Growth in laptops, mobile devices, and public needs at Ice and Marc are putting pressure on existing wifi investments. Also, to meet current bandwidth standards, radio density has increased by several magnitudes. This project will increase demand on the								
FUTURE FUNDING		Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
031475 CIP FUND * TRANSFER FROM GENERAL FUND			\$160,000		\$170,000								
TOTAL			\$160,000		\$170,000								

CP0586 Housing Ongoing Asset Improvement

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0586	Recommended	Glidden	\$3,448,682	\$313,739	\$1,980,299	Engaged & Effective Government & Citizenry

Description					Status								
This project is identified to provide capital asset maintenance and upkeep on existing City-owned housing assets. Over time, the units the City owns to support employee housing are aging and require considerable capital investment. We plan to continue to build this balance moving forward.					On-going project.								

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
031467 CIP Fund * OTHER MISCELLANEOUS	\$1,359,111	\$1,359,111										
031486 CIP FUND * FEE IN LIEU	\$423,011	\$423,011										
TOTAL	\$1,782,122	\$1,782,122										

CP0587 Housing Program Asset Acquisition

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0587	Recommended	Glidden	\$4,073,259	\$1,426,741	\$5,500,000	Engaged & Effective Government & Citizenry

Description					Status								
This project is designed to pursue long-term asset purchases of housing and/or land to facilitate future housing development.					On-going project.								

CP0588 Housing Program Public Private Pa

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0588	Recommended	Glidden	\$5,695,356	\$1,149,877		Engaged & Effective Government & Citizenry

Description	Status
This project is focused on adding new housing stock to the City through public-private partnerships.	On-going project.

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
031499 CIP FUND * ADDITIONAL RESORT SALES TAX		\$16,845,233	\$(10,000,000)	\$(10,000,000)								
TOTAL		\$16,845,233	\$(10,000,000)	\$(10,000,000)								

CP0589 Housing Programs

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0589	Recommended	Glidden	\$596,294	\$201,908	\$798,202	Engaged & Effective Government & Citizenry

Description	Status
This project reflects the City's Lite Deed Program, but asks for no expansion.	On-going project. Lite Deed related.

CP0591 Transit Operations Radios Upgrade

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0591	Recommended	Williams	\$100,762	\$99,238	\$100,000	Engaged & Effective Government & Citizenry

Description	Status
Transit radio system upgrade to meet new state wide radio requirements	Funds have been spent. Awaiting delivery.

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
057450 Transit Fund * BEGINNING BALANCE		\$100,000										
TOTAL		\$100,000										

CP0592 CAD/AVL Replacement

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0592	Recommended	Williams	\$1,200,000			Engaged & Effective Government & Citizenry

Description	Status
Park City has relied Avail Technologies Inc. since 2011 as its ITS/AVL provider. Given changes in our goals, Avail's system is struggling to meet our needs and meet their support SLA's as defined in our agreement. The project allows for researching a potential replacement of Avail with another provider to better suit our needs and goals.	RFP is in draft. We have interviewed a few providers to help inform the details of the RFP.

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
057450 Transit Fund * BEGINNING BALANCE		\$1,000,000	\$200,000	\$200,000								
TOTAL		\$1,000,000	\$200,000	\$200,000								

CP0594 Short Range Transportation Plan I

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0594	Recommended	Fjeldsted				Engaged & Effective Government & Citizenry

Description	Status
Intended to fund microtransit.	Completed

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
057450 Transit Fund * BEGINNING BALANCE	\$(1,000,000)											
TOTAL	\$(1,000,000)											

CP0595 Intercept Lot/Park & Ride Amenities

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0595	Recommended	Fjeldsted				Engaged & Effective Government & Citizenry

Description	Status
Running transit service to Richardson Flat (or any other park/ride location) will necessitate restroom facilities. This project will purchase mobile bathroom units to fulfill this need.	Completed

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
057450 Transit Fund * BEGINNING BALANCE	\$(80,000)											
TOTAL	\$(80,000)											

CP0596 Public Transit Bus Engine Replace

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0596	Recommended	Fjeldsted	\$341,133	\$286,875		Engaged & Effective Government & Citizenry

Description	Status
This project will facilitate the purchase of replacement engines for aging buses.	Ongoing project that will likely need funding each year until our diesel buses are retired.

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
057450 Transit Fund * BEGINNING BALANCE		\$100,000	\$528,008	\$528,008								
TOTAL		\$100,000	\$528,008	\$528,008								

CP0598 PC MARC Aquatics Replacement

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0598	Recommended	Fisher	\$7,500,000			Engaged & Effective Government & Citizenry

Description					Status							
Full replacement & enhancement of existing aquatic facilities including new leisure, lap and spa pool. Also includes new support facilities for mechanical, lifeguards and covered pavilion for rentals.					In design and moved to schematics. Inflation and updated cost estimate has increased project by \$1.5m							
FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
031450 CIP Fund * BEGINNING BALANCE		\$6,000,000	\$1,500,000	\$1,500,000								
031451 CIP Fund * BOND PROCEEDS	\$(8,000,000)											
TOTAL	\$(8,000,000)	\$6,000,000	\$1,500,000	\$1,500,000								

CP0600 Strategic Asset Analysis

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0600	Recommended	Deters	\$300,000			Engaged & Effective Government & Citizenry

Description					Status							
This program provides funding to analyze and inform possible city-owned property, land acquisitions or projects. Uses may include market analysis, sales/lease analysis, land due diligence, operational impacts and level of service analysis.					Component of Property Plan and Committee analysis							
FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
031499 CIP FUND * ADDITIONAL RESORT SALES TAX		\$150,000		\$150,000								
TOTAL		\$150,000		\$150,000								

CP0601 Parking Asset Maintenance & Impro

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0601	Recommended	Wasden	\$742,005	\$81,955	\$265,760	Engaged & Effective Government & Citizenry

Description					Status							
Maintain and replace parking assets					On-going maintenance/replacement project							

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
058489 PARKING FUND * GARAGE REVENUE	\$75,000	\$155,000		\$80,000		\$80,000				\$80,000	\$83,200	\$83,200
TOTAL	\$75,000	\$155,000		\$80,000		\$80,000				\$80,000	\$83,200	\$83,200

CP0602 PC MARC Furnishings

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0602	Recommended	Shaw	\$60,000			Inclusive & Healthy Community

Description	Status

The furniture in our building has seen its share of wear and tear over the last 12 years and is due for replacement. This includes lobby furniture, party room tables and chairs, new carpet plots, and other furnishings in proshop retail space.

Seeking CIP funds for this project- This would be a one-time request with no ongoing appropriation.

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
031450 CIP Fund * BEGINNING BALANCE			\$60,000	\$60,000								
TOTAL			\$60,000	\$60,000								

CP0603 Curb and Gutter Replacement

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0603	Recommended	Dayley	\$470,000			Engaged & Effective Government & Citizenry

Description	Status

Replace sections of failing curb and gutter

This project will continue year after year

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
031475 CIP FUND * TRANSFER FROM GENERAL FUND			\$80,000	\$80,000	\$80,000	\$80,000	\$100,000	\$80,000	\$100,000	\$100,000	\$110,000	\$110,000
TOTAL			\$80,000	\$80,000	\$80,000	\$80,000	\$100,000	\$80,000	\$100,000	\$100,000	\$110,000	\$110,000

CP0604 Backflow Prevention

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0604	Recommended	Dayley	\$250,000			Engaged & Effective Government & Citizenry

Description	Status
Add or replace backflow preventers to protect our drinking water system both Buildings and Parks	New funding request.

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
031450 CIP Fund * BEGINNING BALANCE			\$100,000	\$100,000	\$100,000	\$100,000	\$50,000	\$100,000		\$50,000		
TOTAL			\$100,000	\$100,000	\$100,000	\$100,000	\$50,000	\$100,000		\$50,000		

CP0605 Transit Construction Design Program

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0605	Recommended	Collins	\$300,000			Engaged & Effective Government & Citizenry

Description	Status
This project will procure a technical design consultant to assist with the design of transit stations (stops, etc) and mobility hubs.	New funding request. Will be an ongoing program.

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
057450 Transit Fund * BEGINNING BALANCE			\$150,000	\$150,000	\$150,000	\$150,000		\$150,000				
TOTAL			\$150,000	\$150,000	\$150,000	\$150,000		\$150,000				

CP0606 10 Wheeler Dump Truck

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0606	Recommended	Dayley	\$185,000			Engaged & Effective Government & Citizenry

Description					Status							
Purchase 10 wheeler dump truck					New funding request.							
FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
031450 CIP Fund * BEGINNING BALANCE			\$135,000	\$135,000								
052530 STORM WATER FUND * STORM WATER SERVICE FEE			\$50,000	\$50,000								
TOTAL			\$185,000	\$185,000								

CP0607 MARC Lighting System Replacement

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0607	Recommended	Shaw	\$50,000			Inclusive & Healthy Community

Description					Status							
Replacement of the existing lighting system, to Lutron Vive system. This would replace the remote sensor Avion system that is aging out and isn't allowing full functionality with the sensors. New system will include greater control to help with energy savings. All materials will be included all old equipment will be removed.					New project and new funding request for FY25							
FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
031450 CIP Fund * BEGINNING BALANCE			\$50,000	\$50,000								
TOTAL			\$50,000	\$50,000								

CP0608 SR224 & Roundabout Transit Priority Design

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0608	Recommended	Collins	\$300,000			Engaged & Effective Government & Citizenry

Description					Status							
In partnership with UDOT, finalize a design that will elevate transit priority access to the Old Town Transit Center and maximize mobility for the roundabout.					New funding request							

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
057450 Transit Fund * BEGINNING BALANCE			\$150,000	\$150,000								
057483 TRANSIT FUND * THIRD QUARTER COUNTY TAX			\$150,000	\$150,000								
TOTAL			\$300,000	\$300,000								

CP0609 Future Core Software

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0609	Recommended	Robertson	\$860,000			Engaged & Effective Government & Citizenry

Description	Status
Eden (the City's ERP solution) must be replaced by 2027. The project costs are initial purchase, and ongoing maintenance, data conversion, training, travel, and related services. It also includes support for professional services, changes in software modules, database conversions, or integrations with other 3rd party software.	Contract pending. Meant to be one time funding for initial purchase.

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
031450 CIP Fund * BEGINNING BALANCE			\$430,000	\$430,000	\$430,000	\$430,000		\$430,000				
TOTAL			\$430,000	\$430,000	\$430,000	\$430,000		\$430,000				

CP0611 Miscellaneous 5-Acre Site Improvements

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0611	Recommended	Cartin	\$8,200,000			Preserving & Enhancing the Natural Environment

Description	Status
Underground electricity transmission line that bisects the cemetery and Bonanza Park. Current costing study underway with Rocky Mountain Power.	Initial study underway with RMP to receive accurate pricing.

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
031533 CIP FUND * TRANSIENT ROOM TAX			\$8,200,000	\$8,200,000								
TOTAL			\$8,200,000	\$8,200,000								

CP0612 Tress for City Lands

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0612	Recommended	Cartin	\$15,000			Preserving & Enhancing the Natural Environment

Description	Status
Increase tree cover, diversity, and replace dead trees on various city properties.	New funding request

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
031450 CIP Fund * BEGINNING BALANCE			\$15,000	\$15,000								
TOTAL			\$15,000	\$15,000								

CP0613 Email For All

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0613	Recommended	Robertson	\$700,000			Engaged & Effective Government & Citizenry

Description	Status
The City employs staff in roles that typically do not need computer access, such as full-time regular (FTR), part-time (PT), and seasonal positions. However, these roles increasingly require occasional access to digital tools and internet resources. Such access also helps communication and disseminate vital information like HR policies. The proposed budget would fund licenses for email and Office 365 services (~\$800 user/yr.) and support automation of account management.	New funding request

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
031475 CIP FUND * TRANSFER FROM GENERAL FUND			\$140,000	\$140,000	\$140,000	\$140,000	\$140,000	\$140,000	\$140,000	\$140,000	\$140,000	\$140,000
TOTAL			\$140,000	\$140,000	\$140,000	\$140,000	\$140,000	\$140,000	\$140,000	\$140,000	\$140,000	\$140,000

CP0614 Virtual Conference Room

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0614	Recommended	Robertson	\$50,000			Engaged & Effective Government & Citizenry

Description					Status							
Virtual Conference Room. Conference spaces that provide efficient and reliable virtual meetings are needed. This small-level expansion would provide PW, and Marsac with rooms that automate virtual meetings with improved video and sound.					New funding request							
FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
031450 CIP Fund * BEGINNING BALANCE					\$50,000	\$50,000		\$50,000				
TOTAL					\$50,000	\$50,000		\$50,000				

CP0615 Police Equipment Replacement Fund

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0615	Recommended	Mckinney	\$723,850			Inclusive & Healthy Community

Description					Status							
Establish an ongoing CIP project to replace and maintain Police equipment and systems (many of them mandatory) necessary to perform services.					Ongoing. Reduced Ops budget by \$71,525. The net new request is \$86k to establish the replacement fund.							
FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
031475 CIP FUND * TRANSFER FROM GENERAL FUND			\$157,525	\$157,525	\$117,525	\$117,525	\$115,525	\$117,525	\$135,525	\$115,525	\$197,750	\$197,750
TOTAL			\$157,525	\$157,525	\$117,525	\$117,525	\$115,525	\$117,525	\$135,525	\$115,525	\$197,750	\$197,750

CP0616 GRAMA Request Management Platform

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0616	Recommended	Robertson	\$44,000			Engaged & Effective Government & Citizenry

Description					Status							
The solution streamlines the GRAMA request process and assists with compliance. A funding gap for ongoing maintenance was identified.					New funding request							

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
031475 CIP FUND * TRANSFER FROM GENERAL FUND			\$8,800	\$8,800	\$8,800	\$8,800	\$8,800	\$8,800	\$8,800	\$8,800	\$8,800	\$8,800
TOTAL			\$8,800	\$8,800	\$8,800	\$8,800	\$8,800	\$8,800	\$8,800	\$8,800	\$8,800	\$8,800

CP0617 Library Building Improvements

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0617	Recommended	Juarez	\$25,000			Engaged & Effective Government & Citizenry

Description	Status
The Library Board and Staff Conducted a 10-Year Facility Analysis to evaluate building needs post-renovation as 10 years have passed since the building remodel. This analysis led to a needs analysis that includes replacement of the current information desk which is chipped and worn, as well as not reasonably functional space. In addition, the direction of the desk has staff looking into backlight through the patio doors in the coffee shop making it so you cannot see the faces of patrons as they approach and causes problems for staff with light/vision sensitivities. Also, there is a need for furniture replacement in the front browsing area including display tables, and needed furniture to create study space on the 1st Floor of the building to keep up with the community's need for quiet remote work. We also have dark spots in the building that will benefit areas in the building where lighting is low making use of collections and resources difficult, especially for those with limited vision, making this an accessibility issue.	Information Desk Replacement - \$25K, Info Desk/Browsing Are Furniture Replacement, Browsing Tables, 1st Floor Quiet Study Area Furniture - \$25K, Lighting Upgrade - \$10K

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
031450 CIP Fund * BEGINNING BALANCE			\$25,000	\$25,000								
TOTAL			\$25,000	\$25,000								

CP0619 Emerging Community Development Projects

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0619	Recommended	Briggs	\$10,000,000			Engaged & Effective Government & Citizenry

Description	Status

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
031499 CIP FUND * ADDITIONAL RESORT SALES TAX			\$10,000,000	\$10,000,000								
TOTAL			\$10,000,000	\$10,000,000								

CP0620 Silver King Mine Restoration

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0620	Recommended	Jasperson	\$200,000			Engaged & Effective Government & Citizenry

Description	Status
Friends of Ski Mountain Mining History are working with the City to restore the Silver King Mine. Funds have been awarded through a RAP tax award.	

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
031469 CIP FUND * RAP TAX			\$200,000	\$200,000								
TOTAL			\$200,000	\$200,000								

CP0621 Interfund Transfer to Water Fund

Code	Priority	Manager	Total Budget	YTD Expenses	Carry Forward	Council Goals
CP0621	Recommended	Admin	\$1,000,000			Engaged & Effective Government & Citizenry

Description	Status
General Fund contribution to Water Department	

FUTURE FUNDING	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028	Adjusted FY 2029	Total FY 2029
031466 CIP Fund * OTHER CONTRIBUTIONS			\$1,000,000	\$1,000,000								
TOTAL			\$1,000,000	\$1,000,000								

BUDGET SUMMARY BY FUND

GENERAL FUND – Budget Summary

011 GENERAL FUND – Revenue Summary

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
<u>Revenues</u>	Property Taxes	\$13,109,913	\$12,458,061	\$12,606,875	\$13,109,914	\$13,109,914	\$14,141,021
	Sales Tax	\$16,465,025	\$19,383,825	\$20,116,219	\$18,759,861	\$18,759,861	\$20,439,133
	Franchise Tax	\$3,526,041	\$4,368,710	\$3,506,666	\$3,591,845	\$3,591,845	\$4,782,816
	Licenses	\$335,232	\$448,438	\$425,954	\$412,920	\$412,920	\$464,017
	Planning Building & Engineering Fees	\$4,138,054	\$5,141,867	\$4,974,530	\$4,137,954	\$4,137,954	\$6,449,807
	Special Event Fees	\$209,286	\$159,128	\$152,825	\$322,924	\$322,924	\$151,623
	Federal Revenue	\$41,366	\$59,895	\$24,490	\$48,362	\$48,362	\$44,489
	State Revenue	\$95,644	\$74,633	\$78,727	\$68,086	\$68,086	\$64,957
	County/SP District Revenue	\$0	\$15,000	\$4,800	\$21,827	\$21,827	\$10,415
	Cemetery Charges for Services	\$27,621	\$25,162	\$30,030	\$228,269	\$228,269	\$61,817
	Recreation	\$2,713,105	\$2,697,586	\$2,255,065	\$2,715,675	\$2,715,675	\$2,856,490
	Ice	\$(6,058)	\$0	\$0	\$0	\$0	\$0
	Other Service Revenue	\$57,542	\$73,704	\$65,998	\$56,768	\$56,768	\$95,595
	Library Fees	\$16,811	\$14,615	\$15,358	\$0	\$0	\$22,552
	Misc. Revenues	\$595,788	\$1,737,599	\$118,124	\$686,242	\$1,429,470	\$1,638,768
	Interfund Transactions (Admin)	\$2,950,291	\$3,430,983	\$2,959,608	\$4,011,403	\$4,011,403	\$4,197,778

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
	Special Revenues & Resources	\$568,265	\$591,557	\$225,151	\$0	\$0	\$70,661
	Total Revenues	\$44,843,924	\$50,680,763	\$47,560,420	\$48,172,050	\$48,915,278	\$55,491,939
<u>Other</u>	Beginning Balance	\$19,222,320	\$14,584,589	\$0	\$13,969,780	\$15,183,108	\$10,285,124
	Total Other	\$19,222,320	\$14,584,589	\$0	\$13,969,780	\$15,183,108	\$10,285,124
	Grand Total	\$64,066,244	\$65,265,352	\$47,560,420	\$62,141,830	\$64,098,386	\$65,777,063

011 GENERAL FUND – Expense Summary

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
<u>Depts</u>	Personnel	\$26,056,173	\$30,486,061	\$30,200,133	\$33,791,803	\$34,015,611	\$36,971,577
	Mat, Suppls, Services	\$10,052,583	\$11,433,844	\$10,453,513	\$14,410,987	\$14,500,987	\$14,170,976
	Capital	\$358,490	\$633,417	\$593,678	\$805,322	\$865,207	\$468,117
	Contingency	\$24,600	\$0	\$60,000	\$300,000	\$300,000	\$300,000
	Total Depts	\$36,491,845	\$42,553,322	\$41,307,324	\$49,308,111	\$49,681,805	\$51,910,670
	Interfund Transfer	\$6,834,736	\$5,837,880	\$4,184,184	\$4,184,157	\$4,131,457	\$4,129,524
<u>Other</u>	Ending Balance	\$20,682,028	\$15,183,108	\$0	\$8,466,782	\$10,285,124	\$9,736,869
	Grand Total	\$64,008,609	\$63,574,310	\$45,491,508	\$61,959,051	\$64,098,386	\$65,777,063

011 GENERAL FUND – Revenue by Type

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
<u>Property Taxes</u>	011-31111 PROP TAX GENERAL	\$11,596,238	\$11,881,810	\$11,455,610	\$12,031,924	\$12,031,924	\$12,851,366
	011-31121 DEL AND PRIOR YEAR	\$1,199,035	\$271,279	\$883,886	\$777,228	\$777,228	\$879,153
	011-31122 INTEREST DEL PRO TX	\$25,272	\$69,456	\$129,572	\$23,926	\$23,926	\$136,829
	011-31123 FEE-IN-LIEU	\$289,368	\$235,516	\$137,808	\$276,836	\$276,836	\$273,673
	Total Property Taxes	\$13,109,913	\$12,458,061	\$12,606,875	\$13,109,914	\$13,109,914	\$14,141,021
<u>Sales Tax</u>	011-31211 GENERAL SALES TAX	\$9,234,210	\$9,598,138	\$8,336,030	\$9,167,752	\$9,167,752	\$9,653,643
	011-31213 RESORT TAX	\$7,230,815	\$9,785,687	\$11,780,189	\$9,592,109	\$9,592,109	\$10,785,490
	Total Sales Tax	\$16,465,025	\$19,383,825	\$20,116,219	\$18,759,861	\$18,759,861	\$20,439,133
<u>Franchise Tax</u>	011-31311 FRAN TAX - ELEC	\$1,782,884	\$2,139,702	\$1,661,842	\$1,753,973	\$1,753,973	\$2,278,657
	011-31312 FRAN TAX - GAS	\$912,548	\$1,383,216	\$1,212,095	\$890,752	\$890,752	\$1,647,160
	011-31313 FRAN TAX - PHONE	\$145,841	\$139,915	\$103,532	\$255,647	\$255,647	\$129,234
	011-31314 FRAN TAX - CABLE TV	\$334,664	\$336,691	\$241,043	\$347,147	\$347,147	\$343,925
	011-31315 FRAN TAX - SEWERS	\$350,105	\$369,186	\$288,154	\$344,326	\$344,326	\$383,840
	Total Franchise Tax	\$3,526,041	\$4,368,710	\$3,506,666	\$3,591,845	\$3,591,845	\$4,782,816
<u>Licenses</u>	011-32122 HOMEOWNER'S REG	\$1,300	\$1,600	\$1,400	\$1,245	\$1,245	\$1,546
	011-32131 LIQUOR LICENSES	\$18,850	\$23,300	\$25,600	\$27,353	\$27,353	\$26,370
	011-32135 FESTIVAL FACILITATION FEE	\$179,810	\$200,607	\$206,523	\$189,171	\$189,171	\$222,451
	011-32136 BUSINESS LICENSE ENHANCED ENFORCEMENT	\$8,911	\$13,628	\$13,628	\$22,806	\$22,806	\$18,837
	011-32138 BUSINESS LICENSE ADMINISTRATION FEE	\$48,470	\$98,612	\$75,299	\$93,914	\$93,914	\$95,202
	011-32139 NIGHTLY RENTAL ADMINISTRATIVE FEE	\$77,892	\$110,690	\$103,503	\$78,431	\$78,431	\$99,610
	Total Licenses	\$335,232	\$448,438	\$425,954	\$412,920	\$412,920	\$464,017

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
<u>Planning Building & Engineering Fees</u>	011-32212 PLANNING APPLICATION	\$304,926	\$181,590	\$124,530	\$256,015	\$256,015	\$312,489
	011-32214 ANNEXATION FEE	\$10,000	\$0	\$5,850	\$2,684	\$2,684	\$3,576
	011-32221 PLANNING POSTCARDS	\$67	\$5,152	\$6,152	\$0	\$0	\$6,000
	011-32311 BUILDING PERMITS	\$2,052,316	\$2,673,528	\$2,561,139	\$1,864,028	\$1,864,028	\$3,202,125
	011-32315 GRADING & EXCAVATING	\$23,957	\$25,399	\$41,844	\$18,828	\$18,828	\$33,648
	011-32316 DEMOLITION PERMITS	\$0	\$0	\$0	\$24,036	\$24,036	\$0
	011-32317 SIGN PERMITS	\$3,595	\$3,030	\$3,881	\$12,471	\$12,471	\$8,434
	011-32319 ACE FEES	\$12,032	\$29,556	\$34,878	\$4,069	\$4,069	\$21,063
	011-32320 FIRE FEE/ISSUANCE FEE	\$29,924	\$29,890	\$25,671	\$67,953	\$67,953	\$47,490
	011-32321 PLAN CHECK FEES	\$1,312,224	\$1,716,191	\$1,622,764	\$1,174,592	\$1,174,592	\$2,034,203
	011-32322 APPEALS - BUILDING	\$(19,120)	\$0	\$0	\$103	\$103	\$0
	011-32323 SUB PERMIT VALUATION BASED FEES	\$382,988	\$440,396	\$430,260	\$608,762	\$608,762	\$662,227
	011-32325 SOIL SAMPLE FEE	\$0	\$0	\$0	\$1	\$1	\$0
	011-32326 BUSINESS LICENSE INSPECTION FEE	\$6,134	\$6,547	\$4,550	\$0	\$0	\$5,000
	011-32391 MISC REIMBURSEABLES	\$10	\$0	\$0	\$0	\$0	\$0
	011-32411 CONSTRUCTION INSPECTIONS	\$0	\$11,689	\$1,836	\$22,716	\$22,716	\$56,151
	011-32412 STREET CUT PERMITS	\$0	\$0	\$12,800	\$0	\$0	\$0
	011-32414 ENGINEERING FEES	\$19,000	\$6,600	\$71,674	\$42,737	\$42,737	\$37,403
	011-32416 LAND MANAGEMENT DESIGN REV FEE	\$0	\$0	\$0	\$38,959	\$38,959	\$0
	011-32417 TRAFFIC CONTROL APPLICATION FEE	\$0	\$11,800	\$26,700	\$0	\$0	\$20,000
	011-32418 SMALL WIRELESS FACILITY FEE	\$0	\$500	\$0	\$0	\$0	\$0
	Total Planning Building & Engineering Fees	\$4,138,054	\$5,141,867	\$4,974,530	\$4,137,954	\$4,137,954	\$6,449,807
<u>Special Event Fees</u>	011-32611 SPECIAL EVENTS	\$27,998	\$16,360	\$20,000	\$24,240	\$24,240	\$15,959
	011-32625 PEAK DAY MITIGATION	\$0	\$0	\$42,525	\$0	\$0	\$40,000

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
	011-32630 SPECIAL EVENTS APPLICATION FEES	\$4,962	\$5,620	\$15,400	\$0	\$0	\$5,333
	011-32631 SPECIAL EVENT FACILITY RENTAL	\$494	\$2,753	\$2,124	\$68,225	\$68,225	\$923
	011-32632 PUBLIC SAFETY SPECIAL EVENT REVENUE	\$130,228	\$93,158	\$53,051	\$195,931	\$195,931	\$54,322
	011-32633 PUBLIC WORKS SPECIAL EVENT FEES	\$2,000	\$18,115	\$0	\$974	\$974	\$0
	011-32634 PARKS SPECIAL EVENT REVENUE	\$13,604	\$0	\$515	\$0	\$0	\$7,367
	011-32635 RECREATION SPECIAL EVENT FEES	\$13,540	\$13,300	\$13,565	\$0	\$0	\$7,796
	011-32636 BUILDING DEPARTMENT SPECIAL EVENT FEES	\$83	\$75	\$385	\$974	\$974	\$2,889
	011-32637 BUILDING MAINTENANCE SPECIAL EVENT FEES	\$3,658	\$1,460	\$280	\$0	\$0	\$1,389
	011-32638 SPECIAL EVENT EQUIPMENT RENTAL	\$8,680	\$0	\$1,706	\$2,104	\$2,104	\$2,898
	011-32640 SPECIAL EVENT TRAIL FEES	\$4,040	\$8,288	\$3,276	\$30,476	\$30,476	\$12,746
	Total Special Event Fees	\$209,286	\$159,128	\$152,825	\$322,924	\$322,924	\$151,623
<u>Federal Revenue</u>	011-33110 FEDERAL GRANTS	\$41,366	\$59,895	\$24,490	\$48,362	\$48,362	\$44,489
	Total Federal Revenue	\$41,366	\$59,895	\$24,490	\$48,362	\$48,362	\$44,489
<u>State Revenue</u>	011-33252 STATE CONTRIBUTION	\$29,530	\$5,000	\$13,999	\$10,812	\$10,812	\$11,893
	011-33272 STATE LIQUOR	\$66,114	\$69,633	\$64,728	\$57,274	\$57,274	\$53,064
	Total State Revenue	\$95,644	\$74,633	\$78,727	\$68,086	\$68,086	\$64,957
<u>County/SP District Revenue</u>	011-33311 COUNTY CONTRIBUTION	\$0	\$0	\$4,800	\$0	\$0	\$0
	011-33313 RESTAURANT TAX GRANT	\$0	\$15,000	\$0	\$21,827	\$21,827	\$10,415

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
<u>Cemetery Charges for Services</u>	Total County/SP District Revenue	\$0	\$15,000	\$4,800	\$21,827	\$21,827	\$10,415
	011-34411 CEMETERY BURIAL	\$22,323	\$11,540	\$12,844	\$48,312	\$48,312	\$22,875
	011-34412 CEMETERY LOTS	\$600	\$8,517	\$12,616	\$166,802	\$166,802	\$32,364
	011-34510 Police Charges	\$4,368	\$5,105	\$4,570	\$13,155	\$13,155	\$6,579
	011-34511 RESORT POLICE SERVICE	\$330	\$0	\$0	\$0	\$0	\$0
	Total Cemetery Charges for Services	\$27,621	\$25,162	\$30,030	\$228,269	\$228,269	\$61,817
<u>Recreation</u>	011-34609 FACILITY RENTAL FEE	\$6,640	\$15,909	\$17,826	\$11,245	\$11,245	\$12,109
	011-34610 FACILITY USAGE FEE	\$842,693	\$899,886	\$829,910	\$881,969	\$881,969	\$872,622
	011-34611 CAMPS	\$324,562	\$319,895	\$291,142	\$296,280	\$296,280	\$328,139
	011-34612 CLASSES	\$49,825	\$51,641	\$53,035	\$51,638	\$51,638	\$58,022
	011-34613 CHILD CARE	\$893	\$0	\$0	\$7,001	\$7,001	\$0
	011-34622 LEAGUES ADULT	\$41,049	\$47,208	\$37,361	\$72,304	\$72,304	\$55,333
	011-34624 WESTERN SUMMIT YOUTH	\$16,934	\$23,051	\$18,026	\$27,585	\$27,585	\$23,001
	011-34626 FITNESS CENTER SENIOR PROGRAMS	\$13,288	\$10,797	\$12,081	\$26,753	\$26,753	\$16,915
	011-34629 TENNIS LEAGUE FEES	\$23,595	\$27,017	\$15,788	\$41,579	\$41,579	\$36,849
	011-34631 PARK RESERVATION	\$20,953	\$21,105	\$14,385	\$21,668	\$21,668	\$22,373
	011-34641 TENNIS COURT FEES	\$193,313	\$195,933	\$169,046	\$245,552	\$245,552	\$234,718
	011-34642 PICKLEBALL	\$71,706	\$101,901	\$76,010	\$24,936	\$24,936	\$61,684
	011-34643 Y. CAMPS/CLINICS	\$38,875	\$73,252	\$79,730	\$0	\$0	\$70,000
	011-34644 SWIM FEES	\$68,539	\$50,945	\$46,457	\$85,767	\$85,767	\$77,153
	011-34646 TOURNAMENT FEES	\$1,560	\$5,568	\$4,537	\$12,706	\$12,706	\$7,718
	011-34647 TENNIS LESSONS	\$806,662	\$685,923	\$475,645	\$763,277	\$763,277	\$782,532
	011-34648 AEROBICS	\$636	\$766	\$1,051	\$2,899	\$2,899	\$3,267
	011-34649 FEE REDUCTION DISCOUNTS	\$(1,363)	\$(5,085)	\$(4,547)	\$0	\$0	\$0
	011-34651 EQUIPMENT RENTAL	\$42,503	\$42,420	\$15,835	\$68,397	\$68,397	\$53,885
	011-34653 LOCKER RENTAL	\$2,130	\$661	\$936	\$1,381	\$1,381	\$1,201
	011-34694 RETAIL SALES	\$131,284	\$117,295	\$97,304	\$58,176	\$58,176	\$126,128
	011-34696 VENDING COMMISSION	\$10,762	\$4,938	\$(5)	\$6,567	\$6,567	\$7,548
	011-34697 SPECIAL EVENT - MH	\$0	\$0	\$0	\$2,782	\$2,782	\$561

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
<u>Other Service Revenue</u>	011-34698 PARTY ROOM	\$6,066	\$6,561	\$3,511	\$5,213	\$5,213	\$4,733
	Total Recreation	\$2,713,105	\$2,697,586	\$2,255,065	\$2,715,675	\$2,715,675	\$2,856,490
	<u>Ice</u>						
	011-34727 EMPLOYEE WELLNESS	\$(6,058)	\$0	\$0	\$0	\$0	\$0
	Total Ice	\$(6,058)	\$0	\$0	\$0	\$0	\$0
	011-34917 REIMBURSED COURT FEE	\$57,542	\$73,704	\$65,998	\$56,768	\$56,768	\$95,595
	Total Other Service Revenue	\$57,542	\$73,704	\$65,998	\$56,768	\$56,768	\$95,595
	<u>Library Fees</u>						
	011-35211 LIBRARY FINES & FEE	\$16,811	\$14,615	\$15,358	\$0	\$0	\$22,552
	Total Library Fees	\$16,811	\$14,615	\$15,358	\$0	\$0	\$22,552
	<u>Misc. Revenues</u>						
	011-36111 INTEREST EARNINGS	\$155,673	\$1,021,715	\$0	\$519,117	\$1,362,000	\$1,362,000
	011-36150 BUSINESS IMPROVEMENT DISTRICT	\$50,344	\$64,395	\$0	\$99,655	\$0	\$0
	011-36210 RENTAL INCOME	\$296,799	\$187,604	\$70,787	\$0	\$0	\$209,495
	011-36216 FIXED RENT - CARL WINTER'S	\$17,650	\$13,671	\$20,178	\$0	\$0	\$18,573
	011-36220 AFFORDABLE HOUSING RENT	\$69,114	\$0	\$0	\$20,000	\$20,000	\$0
	011-36310 SALE OF ASSETS	\$0	\$0	\$523	\$0	\$0	\$814
	011-36321 SALE OF PUBLIC DOCUMENTS	\$1,870	\$2,130	\$1,802	\$0	\$0	\$2,702
	011-36322 SUBSCRIPTION BASED IT ARRANGEMENTS	\$0	\$391,481	\$0	\$0	\$0	\$0
	011-36911 OTHER MISCELLANEOUS	\$4,654	\$55,995	\$24,931	\$47,470	\$47,470	\$45,184
	011-36917 BONANZA PARK EAST KAC RENT	\$0	\$500	\$250	\$0	\$0	\$0
	011-36921 CASH OVER/SHORT	\$1	\$0	\$(119)	\$0	\$0	\$0
	011-36922 CASH OVER/SHORT-RACQ CL	\$(317)	\$108	\$(227)	\$0	\$0	\$0

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
	Total Misc. Revenues	\$595,788	\$1,737,599	\$118,124	\$686,242	\$1,429,470	\$1,638,768
<u>Interfund Transactions</u> <u>(Admin)</u>	011-38160 ADM CHG FR PARKING	\$0	\$55,981	\$111,960	\$111,963	\$111,963	\$166,533
	011-38161 ADM CHG FR WATER	\$894,170	\$1,117,713	\$1,229,484	\$1,229,484	\$1,229,484	\$1,278,663
	011-38162 ADM CHG FR GOLF	\$114,740	\$131,951	\$142,080	\$142,070	\$142,070	\$164,005
	011-38163 ADM CHG FR TRANSP	\$1,118,181	\$1,285,908	\$1,342,308	\$1,342,302	\$1,342,302	\$1,395,994
	011-38165 ADM CHG FR STORM WATER	\$108,200	\$124,430	\$133,776	\$133,774	\$133,774	\$140,773
	011-38168 UTILITIES TRANSFER IN	\$715,000	\$715,000	\$0	\$1,051,810	\$1,051,810	\$1,051,810
	Total Interfund Transactions (Admin)	\$2,950,291	\$3,430,983	\$2,959,608	\$4,011,403	\$4,011,403	\$4,197,778
<u>Special Revenues &</u> <u>Resources</u>	011-39110 DONATIONS	\$1,000	\$5,000	\$150,000	\$0	\$0	\$0
	011-39112 ARPA FUNDS	\$504,529	\$504,529	\$0	\$0	\$0	\$0
	011-39140 SUMMIT LEADERSHIP	\$25,836	\$24,142	\$28,060	\$0	\$0	\$18,661
	011-39142 LEADERSHIP 101	\$0	\$7,486	\$2,041	\$0	\$0	\$7,000
	011-39143 LEADERSHIP FUNDRAISING	\$36,900	\$50,400	\$45,050	\$0	\$0	\$45,000
	Total Special Revenues & Resources	\$568,265	\$591,557	\$225,151	\$0	\$0	\$70,661
<u>Beginning Balance</u>	011-39990 BEGINNING BALANCE	\$19,222,320	\$14,584,589	\$0	\$13,969,780	\$15,183,108	\$10,285,124
	Grand Total	\$64,066,244	\$65,265,352	\$47,560,420	\$62,141,830	\$64,098,386	\$65,777,063

011 GENERAL FUND – Expenditures by Department and Type

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
<u>40011 CITY COUNCIL</u>	Personnel	\$310,178	\$335,144	\$292,181	\$345,849	\$345,849	\$346,330
	Mat, Suppls, Services	\$126,783	\$109,161	\$111,153	\$70,600	\$70,600	\$118,228

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
	Total 40011 CITY COUNCIL	\$436,962	\$444,305	\$403,334	\$416,449	\$416,449	\$464,558
<u>40021 CITY MANAGER</u>	Personnel	\$1,164,415	\$1,354,134	\$1,278,197	\$1,400,382	\$1,376,950	\$1,508,010
	Mat, Suppls, Services	\$244,060	\$130,494	\$118,775	\$128,762	\$128,762	\$302,120
	Total 40021 CITY MANAGER	\$1,408,475	\$1,484,628	\$1,396,972	\$1,529,144	\$1,505,712	\$1,810,130
<u>40023 ELECTIONS</u>	Mat, Suppls, Services	\$1,665	\$0	\$24,554	\$25,000	\$25,000	\$3,000
	Total 40023 ELECTIONS	\$1,665	\$0	\$24,554	\$25,000	\$25,000	\$3,000
<u>40031 CITY ATTORNEY</u>	Personnel	\$1,306,175	\$1,577,708	\$1,616,534	\$1,777,763	\$1,741,963	\$1,874,002
	Mat, Suppls, Services	\$48,675	\$82,345	\$74,003	\$90,050	\$90,050	\$90,050
	Capital	\$12,616	\$10,381	\$688	\$10,600	\$10,600	\$10,600
	Total 40031 CITY ATTORNEY	\$1,367,466	\$1,670,434	\$1,691,225	\$1,878,413	\$1,842,613	\$1,974,652
<u>40034 BUDGET, DEBT & GRANTS</u>	Personnel	\$531,611	\$572,789	\$643,345	\$887,448	\$724,097	\$899,378
	Mat, Suppls, Services	\$82,350	\$41,112	\$48,414	\$59,200	\$59,200	\$89,200
	Total 40034 BUDGET, DEBT & GRANTS	\$613,961	\$613,902	\$691,759	\$946,648	\$783,297	\$988,578
<u>40062 HUMAN RESOURCES</u>	Personnel	\$573,406	\$765,386	\$820,877	\$946,789	\$866,238	\$1,087,216
	Mat, Suppls, Services	\$361,980	\$322,273	\$401,071	\$530,150	\$530,150	\$380,150
	Capital	\$1,564	\$644	\$246	\$3,000	\$3,000	\$3,000
	Total 40062 HUMAN RESOURCES	\$936,950	\$1,088,303	\$1,222,194	\$1,479,939	\$1,399,388	\$1,470,366
<u>40072 FINANCE</u>	Personnel	\$825,109	\$887,720	\$914,229	\$1,075,661	\$976,017	\$1,115,900

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
<u>40082 TECHNICAL & CUSTOMER SERVICES</u>	Mat, Suppls, Services	\$183,035	\$169,534	\$165,588	\$192,250	\$192,250	\$192,250
	Total 40072 FINANCE	\$1,008,143	\$1,057,254	\$1,079,817	\$1,267,911	\$1,168,267	\$1,308,150
	Personnel	\$1,129,747	\$1,453,253	\$1,631,358	\$1,886,251	\$1,780,303	\$1,959,706
	Mat, Suppls, Services	\$908,758	\$1,200,023	\$1,286,955	\$1,261,500	\$1,261,500	\$1,261,500
	Capital	\$31,117	\$86,273	\$21,472	\$28,900	\$28,900	\$28,900
	Interfund Transfer	\$1,250	\$3,750	\$3,756	\$3,750	\$1,750	\$1,750
	Total 40082 TECHNICAL & CUSTOMER SERVICES	\$2,070,872	\$2,743,299	\$2,943,541	\$3,180,401	\$3,072,453	\$3,251,856
<u>40091 BLDG MAINT ADM</u>	Personnel	\$739,297	\$916,760	\$775,947	\$1,123,222	\$1,064,361	\$1,215,008
	Mat, Suppls, Services	\$798,914	\$995,461	\$922,618	\$916,509	\$916,509	\$986,898
	Capital	\$0	\$0	\$48,395	\$0	\$48,395	\$0
	Interfund Transfer	\$18,750	\$21,500	\$21,504	\$21,500	\$17,800	\$17,800
	Total 40091 BLDG MAINT ADM	\$1,556,961	\$1,933,721	\$1,768,464	\$2,061,231	\$2,047,065	\$2,219,705
<u>40092 PC MARC</u>	Personnel	\$1,006,734	\$1,219,540	\$1,307,999	\$1,176,958	\$1,235,025	\$1,335,729
	Mat, Suppls, Services	\$480,358	\$505,705	\$557,736	\$498,882	\$517,882	\$549,203
	Capital	\$17,933	\$15,538	\$5,615	\$20,700	\$20,700	\$20,700
	Interfund Transfer	\$8,100	\$5,500	\$5,508	\$5,500	\$7,000	\$7,000
	Total 40092 PC MARC	\$1,513,125	\$1,746,283	\$1,876,859	\$1,702,040	\$1,780,607	\$1,912,632
<u>40093 TENNIS</u>	Personnel	\$847,752	\$812,657	\$796,079	\$1,108,097	\$1,041,778	\$1,293,643

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
<u>40094 MCPOLIN BARN</u>	Mat, Suppls, Services	\$72,610	\$90,779	\$72,288	\$175,950	\$175,950	\$193,450
	Capital	\$352	\$1,849	\$506	\$0	\$0	\$0
	Total 40093 TENNIS	\$920,714	\$905,286	\$868,874	\$1,284,047	\$1,217,728	\$1,487,093
	Personnel	\$18,481	\$25,405	\$46,970	\$52,505	\$53,687	\$50,149
	Mat, Suppls, Services	\$16,342	\$17,809	\$18,019	\$17,503	\$17,503	\$20,303
	Total 40094 MCPOLIN BARN	\$34,823	\$43,214	\$64,988	\$70,008	\$71,190	\$70,452
<u>40098 RECREATION PROGRAMS</u>	Personnel	\$837,013	\$879,439	\$739,970	\$982,668	\$946,144	\$1,119,832
	Mat, Suppls, Services	\$40,707	\$57,733	\$57,087	\$78,370	\$81,370	\$89,370
	Total 40098 RECREATION PROGRAMS	\$877,719	\$937,172	\$797,057	\$1,061,038	\$1,027,514	\$1,209,202
	Personnel	\$480,643	\$534,284	\$536,571	\$650,771	\$622,723	\$670,593
<u>40100 COMMUNITY ENGAGEMENT</u>	Mat, Suppls, Services	\$60,998	\$106,820	\$110,537	\$126,000	\$126,000	\$192,800
	Capital	\$86	\$198	\$0	\$4,100	\$4,100	\$4,100
	Total 40100 COMMUNITY ENGAGEMENT	\$541,726	\$641,302	\$647,108	\$780,871	\$752,823	\$867,493
	Personnel	\$1,095,088	\$887,591	\$177,419	\$210,867	\$196,106	\$260,007
<u>40101 ECONOMY</u>	Mat, Suppls, Services	\$394,020	\$626,321	\$63,088	\$156,250	\$156,250	\$156,250
	Capital	\$54,291	\$34,838	\$2,395	\$0	\$0	\$0
	Total 40101 ECONOMY	\$1,543,400	\$1,548,751	\$242,902	\$367,117	\$352,356	\$416,257

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
<u>40102 ENVIRONMENTAL REGULATORY</u>	Personnel	\$27,534	\$170,326	\$164,328	\$207,023	\$200,469	\$187,821
	Mat, Suppls, Services	\$39,290	\$141,954	\$144,811	\$193,000	\$193,000	\$185,000
	Total 40102 ENVIRONMENTAL REGULATORY	\$66,824	\$312,280	\$309,138	\$400,023	\$393,469	\$372,821
<u>40104 ENVIRONMENTAL SUSTAINABILITY</u>	Personnel	\$356,981	\$369,620	\$355,060	\$446,777	\$428,956	\$463,703
	Mat, Suppls, Services	\$136,733	\$93,002	\$73,028	\$372,577	\$372,577	\$372,577
	Capital	\$1,910	\$0	\$1,738	\$0	\$0	\$0
	Total 40104 ENVIRONMENTAL SUSTAINABILITY	\$495,624	\$462,622	\$429,826	\$819,354	\$801,533	\$836,280
<u>40106 SPECIAL EVENTS</u>	Personnel	\$0	\$0	\$460,630	\$534,943	\$519,247	\$561,911
	Mat, Suppls, Services	\$0	\$449	\$600,480	\$686,080	\$696,080	\$734,580
	Capital	\$0	\$0	\$50,407	\$54,000	\$54,000	\$0
	Total 40106 SPECIAL EVENTS	\$0	\$449	\$1,111,517	\$1,275,023	\$1,269,327	\$1,296,491
<u>40111 INSURANCE & SECURITY BONDS</u>	Interfund Transfer	\$924,685	\$980,030	\$1,026,312	\$1,026,307	\$1,026,307	\$1,024,374
	Total 40111 INSURANCE & SECURITY BONDS	\$924,685	\$980,030	\$1,026,312	\$1,026,307	\$1,026,307	\$1,024,374
	Mat, Suppls, Services	\$1,045	\$5,141	\$0	\$0	\$0	\$0
<u>40118 LEAD TRAINING</u>	Total 40118 LEAD TRAINING	\$1,045	\$5,141	\$0	\$0	\$0	\$0
	Mat, Suppls, Services	\$25,000	\$25,000	\$20,000	\$0	\$0	\$0

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
<u>40122 SPEC. SRVC. CNTRT/HIST SOC MUS</u>	Total 40122 SPEC. SRVC. CNTRT/HIST SOC MUS	\$25,000	\$25,000	\$20,000	\$0	\$0	\$0
	Mat, Suppls, Services	\$0	\$0	\$340,000	\$1,000,000	\$1,000,000	\$825,000
<u>40124 SPEC. SERV. CNTRCT./YOUTH ADV</u>	Total 40124 SPEC. SERV. CNTRCT./YOUTH ADV	\$0	\$0	\$340,000	\$1,000,000	\$1,000,000	\$825,000
	Mat, Suppls, Services	\$495,900	\$450,900	\$495,000	\$630,000	\$630,000	\$500,000
<u>40135 SPEC. SRVC. CNTRT./UNSPECIFIED</u>	Total 40135 SPEC. SRVC. CNTRT./UNSPECIFIED	\$495,900	\$450,900	\$495,000	\$630,000	\$630,000	\$500,000
	Personnel	\$70,365	\$70,382	\$64,978	\$70,070	\$70,070	\$70,070
<u>40136 LEADERSHIP</u>	Mat, Suppls, Services	\$42,590	\$66,621	\$57,148	\$50,000	\$50,000	\$63,300
	Total 40136 LEADERSHIP	\$112,955	\$137,003	\$122,127	\$120,070	\$120,070	\$133,370
	Mat, Suppls, Services	\$0	\$0	\$0	\$25,000	\$25,000	\$0
<u>40137 GRANTS/HISTORICAL SOCIETY</u>	Total 40137 GRANTS/HISTORICAL SOCIETY	\$0	\$0	\$0	\$25,000	\$25,000	\$0
	Personnel	\$0	\$0	\$0	\$(2,551,605)	\$0	\$(1,524,265)
<u>40146 VACANCY FACTOR</u>	Total 40146 VACANCY FACTOR	\$0	\$0	\$0	\$(2,551,605)	\$0	\$(1,524,265)
	Personnel	\$118,926	\$133,759	\$131,452	\$176,788	\$169,178	\$182,804
<u>40148 EMERGENCY MANAGEMENT</u>	Mat, Suppls, Services	\$30,520	\$168,933	\$38,154	\$42,500	\$42,500	\$42,500
	Capital	\$17,928	\$35,591	\$37,609	\$75,000	\$75,000	\$75,000
	Total 40148 EMERGENCY MANAGEMENT	\$167,373	\$338,282	\$207,215	\$294,288	\$286,678	\$300,304

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
<u>40149 ARTS & CULTURE</u>	Personnel	\$66,852	\$85,169	\$7,494	\$164,345	\$114,345	\$0
	Mat, Suppls, Services	\$161,771	\$52,821	\$25,969	\$3,760	\$3,760	\$3,760
	Total 40149 ARTS & CULTURE	\$228,623	\$137,990	\$33,462	\$168,105	\$118,105	\$3,760
<u>40150 TRAILS O&M</u>	Personnel	\$0	\$433,046	\$484,310	\$476,366	\$490,387	\$505,303
	Mat, Suppls, Services	\$0	\$207,216	\$246,620	\$283,900	\$283,900	\$304,900
	Capital	\$0	\$28,380	\$231	\$5,200	\$5,200	\$0
	Total 40150 TRAILS O&M	\$0	\$668,642	\$731,161	\$765,466	\$779,487	\$810,203
<u>40151 SOCIAL EQUITY</u>	Personnel	\$8,591	\$3,348	\$3,691	\$55,467	\$35,467	\$55,199
	Mat, Suppls, Services	\$4,831	\$14,925	\$10,382	\$6,479	\$6,479	\$6,479
	Total 40151 SOCIAL EQUITY	\$13,422	\$18,273	\$14,074	\$61,946	\$41,946	\$61,678
<u>40221 POLICE</u>	Personnel	\$6,126,611	\$7,134,370	\$7,067,369	\$7,443,343	\$7,759,403	\$8,112,139
	Mat, Suppls, Services	\$242,940	\$351,167	\$302,708	\$284,929	\$297,929	\$275,689
	Capital	\$107,231	\$200,698	\$108,765	\$172,836	\$184,326	\$197,544
	Interfund Transfer	\$261,250	\$270,000	\$270,000	\$270,000	\$242,000	\$242,000
	Total 40221 POLICE	\$6,738,032	\$7,956,236	\$7,748,842	\$8,171,108	\$8,483,658	\$8,827,372
	Personnel	\$32,384	\$34,346	\$34,344	\$32,637	\$33,719	\$36,207
<u>40222 DRUG EDUCATION</u>	Mat, Suppls, Services	\$0	\$0	\$0	\$5,000	\$5,000	\$5,000
	Total 40222 DRUG EDUCATION	\$32,384	\$34,346	\$34,344	\$37,637	\$38,719	\$41,207

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
	Personnel	\$71,292	\$76,726	\$95,683	\$62,980	\$62,980	\$62,980
	Mat, Suppls, Services	\$0	\$0	\$0	\$10,000	\$10,000	\$10,000
<u>40223 STATE LIQUOR ENFORCEMENT</u>	Total 40223 STATE LIQUOR ENFORCEMENT	\$71,292	\$76,726	\$95,683	\$72,980	\$72,980	\$72,980
	Mat, Suppls, Services	\$683,418	\$741,049	\$767,861	\$695,000	\$695,000	\$790,163
	Total 40231 COMMUNICATION CENTER	\$683,418	\$741,049	\$767,861	\$695,000	\$695,000	\$790,163
<u>40231 COMMUNICATION CENTER</u>	Mat, Suppls, Services	\$0	\$0	\$8,550	\$8,500	\$8,500	\$8,550
	Total 40240 SPEC. SRVC. CONTRT/SISTER CITY ADMINISTR	\$0	\$0	\$8,550	\$8,500	\$8,500	\$8,550
<u>40240 SPEC. SRVC. CONTRT/SISTER CITY ADMINISTR</u>	Mat, Suppls, Services	\$0	\$0	\$0	\$15,000	\$15,000	\$0
	Total 40241 SPEC. SRVC. CONTRT/TRAILS MANAGEMENT	\$0	\$0	\$0	\$15,000	\$15,000	\$0
<u>40241 SPEC. SRVC. CONTRT/TRAILS MANAGEMENT</u>	Mat, Suppls, Services	\$50,000	\$50,000	\$0	\$50,000	\$50,000	\$50,000
	Total 40242 SPEC. SRVC. CONTRT/WASTE/RECYCLING MGMT	\$50,000	\$50,000	\$0	\$50,000	\$50,000	\$50,000
<u>40242 SPEC. SRVC. CONTRT/WASTE/RECYCLING MGMT</u>	Mat, Suppls, Services	\$0	\$0	\$0	\$15,000	\$15,000	\$0
	Total 40243 SPEC. SRVC. CONTRT/HOUSING RESOURCE	\$0	\$0	\$0	\$15,000	\$15,000	\$0
<u>40243 SPEC. SRVC. CONTRT/HOUSING RESOURCE</u>	Mat, Suppls, Services	\$15,000	\$15,375	\$7,875	\$15,000	\$15,000	\$16,540

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
	Total 40244 SPEC. SRVC CONTRT/LEGAL MEDIATION	\$15,000	\$15,375	\$7,875	\$15,000	\$15,000	\$16,540
<u>40244 SPEC. SRVC CONTRT/LEGAL MEDIATION</u>	Personnel	\$315,646	\$421,183	\$402,271	\$699,271	\$508,271	\$729,641
	Mat, Suppls, Services	\$85,626	\$118,325	\$89,863	\$120,865	\$120,865	\$126,365
<u>40311 COMM DEVELOP ADMIN</u>	Capital	\$0	\$0	\$0	\$450	\$450	\$450
	Total 40311 COMM DEVELOP ADMIN	\$401,271	\$539,508	\$492,134	\$820,586	\$629,586	\$856,456
	Personnel	\$608,424	\$860,507	\$1,301,107	\$1,606,203	\$1,380,370	\$1,727,198
	Mat, Suppls, Services	\$192,493	\$145,253	\$150,529	\$167,050	\$167,050	\$167,050
<u>40313 ENGINEERING</u>	Capital	\$0	\$1,954	\$37,516	\$41,880	\$41,880	\$1,500
	Total 40313 ENGINEERING	\$800,917	\$1,007,715	\$1,489,152	\$1,815,133	\$1,589,300	\$1,895,748
	Personnel	\$1,158,628	\$1,285,833	\$1,197,248	\$1,571,598	\$1,345,814	\$1,932,802
	Mat, Suppls, Services	\$117,309	\$160,877	\$443,698	\$610,475	\$610,475	\$640,655
<u>40342 PLANNING DEPT.</u>	Capital	\$0	\$51	\$45	\$24,000	\$24,000	\$4,000
	Total 40342 PLANNING DEPT.	\$1,275,937	\$1,446,761	\$1,640,991	\$2,206,073	\$1,980,289	\$2,577,457
	Personnel	\$1,771,614	\$2,043,339	\$1,953,073	\$2,603,289	\$2,468,863	\$2,867,596
	Mat, Suppls, Services	\$75,124	\$84,368	\$73,235	\$114,250	\$114,250	\$114,250
<u>40352 BUILDING DEPT.</u>	Capital	\$7,102	\$138,703	\$78,348	\$105,433	\$105,433	\$12,100
	Interfund Transfer	\$34,800	\$71,500	\$71,508	\$71,500	\$71,500	\$71,500

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
	Total 40352 BUILDING DEPT.	\$1,888,640	\$2,337,911	\$2,176,164	\$2,894,472	\$2,760,046	\$3,065,446
	Personnel	\$1,460,452	\$1,770,006	\$1,664,228	\$1,911,726	\$1,818,318	\$2,035,968
	Mat, Suppls, Services	\$404,894	\$426,823	\$384,482	\$459,805	\$459,805	\$461,205
<u>40412 PARKS & CEMETERY</u>	Capital	\$12,608	\$17,255	\$12,899	\$22,793	\$22,793	\$22,793
	Interfund Transfer	\$125,000	\$218,000	\$218,004	\$218,000	\$191,500	\$191,500
	Total 40412 PARKS & CEMETERY	\$2,002,954	\$2,432,085	\$2,279,613	\$2,612,324	\$2,492,416	\$2,711,466
	Personnel	\$1,700,290	\$1,901,182	\$1,709,143	\$2,096,403	\$2,003,859	\$2,358,534
	Mat, Suppls, Services	\$504,571	\$624,831	\$546,998	\$619,890	\$619,890	\$609,397
<u>40421 STREET MAINTENANCE</u>	Capital	\$711	\$93	\$146,768	\$158,000	\$158,000	\$9,000
	Interfund Transfer	\$400,000	\$657,000	\$657,000	\$657,000	\$663,000	\$663,000
	Total 40421 STREET MAINTENANCE	\$2,605,573	\$3,183,105	\$3,059,908	\$3,531,293	\$3,444,749	\$3,639,931
	Mat, Suppls, Services	\$96,326	\$121,558	\$90,273	\$110,312	\$110,312	\$110,312
	Capital	\$49,760	\$42,353	\$20,796	\$55,000	\$55,000	\$55,000
<u>40423 STREET LIGHTS/SIGN</u>	Total 40423 STREET LIGHTS/SIGN	\$146,086	\$163,911	\$111,070	\$165,312	\$165,312	\$165,312
	Mat, Suppls, Services	\$34,217	\$40,475	\$36,768	\$45,364	\$45,364	\$49,400
	Capital	\$0	\$0	\$0	\$4,500	\$4,500	\$4,500
<u>40424 SWEDE ALLEY PARKING STRUCT.</u>	Total 40424 SWEDE ALLEY PARKING STRUCT.	\$34,217	\$40,475	\$36,768	\$49,864	\$49,864	\$53,900

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
<u>40551 LIBRARY</u>	Personnel	\$1,295,933	\$1,471,109	\$1,526,049	\$1,708,950	\$1,634,655	\$1,870,464
	Mat, Suppls, Services	\$285,305	\$323,989	\$321,457	\$322,164	\$322,164	\$370,979
	Capital	\$43,281	\$18,618	\$19,238	\$18,930	\$18,930	\$18,930
	Total 40551 LIBRARY	\$1,624,519	\$1,813,715	\$1,866,744	\$2,050,044	\$1,975,749	\$2,260,373
<u>40621 RDA - OPERATIONS</u>	Mat, Suppls, Services	\$1,280,320	\$918,667	\$569,206	\$1,300,000	\$1,300,000	\$950,000
	Total 40621 RDA - OPERATIONS	\$1,280,320	\$918,667	\$569,206	\$1,300,000	\$1,300,000	\$950,000
	Personnel	\$0	\$0	\$0	\$850,000	\$0	\$0
<u>40700 LUMP MERIT</u>	Total 40700 LUMP MERIT	\$0	\$0	\$0	\$850,000	\$0	\$0
	Interfund Transfer	\$5,060,901	\$3,610,600	\$1,910,592	\$1,910,600	\$1,910,600	\$1,910,600
	Total 40821 TRANS TO OTHER FUND	\$5,060,901	\$3,610,600	\$1,910,592	\$1,910,600	\$1,910,600	\$1,910,600
<u>40821 TRANS TO OTHER FUND</u>	Mat, Suppls, Services	\$7,825	\$36,300	\$31,798	\$100,000	\$100,000	\$0
<u>40981 CONTINGENCY/GENERAL</u>	Contingency	\$0	\$0	\$0	\$100,000	\$100,000	\$100,000
	Total 40981 CONTINGENCY/GENERAL	\$7,825	\$36,300	\$31,798	\$200,000	\$200,000	\$100,000
	Contingency	\$0	\$0	\$60,000	\$50,000	\$50,000	\$50,000
<u>40985 CONTINGENCY/SNOW REMOVAL</u>	Total 40985 CONTINGENCY/SNOW REMOVAL	\$0	\$0	\$60,000	\$50,000	\$50,000	\$50,000
	Contingency	\$24,600	\$0	\$0	\$50,000	\$50,000	\$50,000

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
	Total 40986 CONTINGENCY/COUNCIL	\$24,600	\$0	\$0	\$50,000	\$50,000	\$50,000
<u>40986 CONTINGENCY/COUNCIL</u>	Contingency	\$0	\$0	\$0	\$100,000	\$100,000	\$100,000
	Total 40990 EMERGENCY CONTINGENCY	\$0	\$0	\$0	\$100,000	\$100,000	\$100,000
<u>40990 EMERGENCY CONTINGENCY</u>	Ending Balance	\$20,682,028	\$15,183,108	\$0	\$8,466,782	\$10,285,124	\$9,736,869
	Total 40999 END BAL SUR(DEF)	\$20,682,028	\$15,183,108	\$0	\$8,466,782	\$10,285,124	\$9,736,869
<u>40999 END BAL SUR(DEF)</u>	Mat, Suppls, Services	\$17,678	\$0	\$0	\$0	\$0	\$0
	Total 42170 DESTINATION TOURISM	\$17,678	\$0	\$0	\$0	\$0	\$0
<u>42170 DESTINATION TOURISM</u>	Mat, Suppls, Services	\$302,600	\$319,246	\$368,434	\$322,600	\$367,600	\$372,000
	Total 42180 SUNDANCE MITIGATION	\$302,600	\$319,246	\$368,434	\$322,600	\$367,600	\$372,000
<u>42180 SUNDANCE MITIGATION</u>	Mat, Suppls, Services	\$10,000	\$0	\$0	\$10,000	\$10,000	\$10,000
	Total 42181 ECONOMIC DEVELOPMENT GRANT	\$10,000	\$0	\$0	\$10,000	\$10,000	\$10,000
<u>42181 ECONOMIC DEVELOPMENT GRANT</u>	Mat, Suppls, Services	\$0	\$2,898	\$15,867	\$7,000	\$7,000	\$7,000
	Total 42182 PUBLIC ART	\$0	\$2,898	\$15,867	\$7,000	\$7,000	\$7,000
<u>42182 PUBLIC ART</u>	Mat, Suppls, Services	\$60,000	\$73,042	\$138,500	\$157,458	\$157,458	\$138,500
	Total 42183 MENTAL HEALTH	\$60,000	\$73,042	\$138,500	\$157,458	\$157,458	\$138,500
<u>42183 MENTAL HEALTH</u>	Mat, Suppls, Services	\$15,600	\$14,400	\$13,200	\$13,000	\$13,000	\$13,000

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
	Total 42190 MARSAC-SWEDE CONDO HOA	\$15,600	\$14,400	\$13,200	\$13,000	\$13,000	\$13,000
<u>42190 MARSAC-SWEDE CONDO HOA</u>	Mat, Suppls, Services	\$120	\$0	\$0	\$0	\$0	\$0
	Total 42200 RDA OPERATING EXPENDITURE	\$120	\$0	\$0	\$0	\$0	\$0
<u>42200 RDA OPERATING EXPENDITURE</u>	Mat, Suppls, Services	\$0	\$0	\$0	\$48,688	\$48,688	\$48,688
	Total 42305 ABATEMENT	\$0	\$0	\$0	\$48,688	\$48,688	\$48,688
<u>42305 ABATEMENT</u>	Mat, Suppls, Services	\$46,940	\$11,790	\$8,736	\$47,136	\$47,136	\$47,136
	Total 42310 HISTORICAL INCENTIVE GRANT	\$46,940	\$11,790	\$8,736	\$47,136	\$47,136	\$47,136
<u>42310 HISTORICAL INCENTIVE GRANT</u>	Mat, Suppls, Services	\$0	\$391,481	\$0	\$0	\$0	\$0
	Total 43000 CONVERTED FIXED ASSETS ACQ EXPENSE	\$0	\$391,481	\$0	\$0	\$0	\$0
<u>43000 CONVERTED FIXED ASSETS ACQ EXPENSE</u>	Mat, Suppls, Services	\$50,344	\$64,395	\$0	\$64,419	\$64,419	\$64,419
	Total 43010 BUSINESS IMPROVEMENT DISTRICT	\$50,344	\$64,395	\$0	\$64,419	\$64,419	\$64,419
<u>43010 BUSINESS IMPROVEMENT DISTRICT</u>	Mat, Suppls, Services	\$715,000	\$715,000	\$0	\$1,051,810	\$1,051,810	\$1,051,810
	Total 43015 UTILITIES EXPENDITURE	\$715,000	\$715,000	\$0	\$1,051,810	\$1,051,810	\$1,051,810
<u>43015 UTILITIES EXPENDITURE</u>	Grand Total	\$64,008,609	\$63,574,310	\$45,491,508	\$61,959,051	\$64,098,386	\$65,777,063

QUINNS RECREATION COMPLEX – Budget Summary

012 QUINNS RECREATION COMPLEX – Revenue Summary

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
<u>Revenues</u>	Recreation	\$2,570	\$7,890	\$2,279	\$4,806	\$4,806	\$6,944
	Ice	\$856,082	\$945,775	\$878,142	\$716,838	\$716,838	\$1,276,867
	Misc. Revenues	\$354	\$(12)	\$10,307	\$1,212	\$1,212	\$1,386
	Total Revenues	\$859,006	\$953,653	\$890,728	\$722,856	\$722,856	\$1,289,042
<u>Other</u>	Beginning Balance	\$(5,621,751)	\$0	\$0	\$(6,650,485)	\$0	\$(872,814)
	Total Other	\$(5,621,751)	\$0	\$0	\$(6,650,485)	\$0	\$(872,814)
Grand Total		\$(4,762,745)	\$953,653	\$890,728	\$(5,927,629)	\$722,856	\$416,228

012 QUINNS RECREATION COMPLEX – Expense Summary

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
<u>Depts</u>	Personnel	\$1,004,185	\$1,088,539	\$1,044,528	\$1,244,390	\$1,178,283	\$1,329,372
	Mat, Suppls, Services	\$330,508	\$379,819	\$360,272	\$416,387	\$416,387	\$432,633
	Capital	\$0	\$0	\$0	\$1,000	\$1,000	\$1,000
	Total Depts	\$1,334,693	\$1,468,359	\$1,404,800	\$1,661,777	\$1,595,670	\$1,763,005
<u>Other</u>	Ending Balance	\$(6,097,439)	\$0	\$0	\$(7,589,406)	\$(872,814)	\$(1,346,777)
Grand Total		\$(4,762,746)	\$1,468,359	\$1,404,800	\$(5,927,629)	\$722,856	\$416,228

012 QUINNS RECREATION COMPLEX – Revenue by Type

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
<u>Recreation</u>	012-34696 VENDING COMMISSION	\$2,570	\$7,890	\$2,279	\$4,806	\$4,806	\$6,944
	Total Recreation	\$2,570	\$7,890	\$2,279	\$4,806	\$4,806	\$6,944
<u>Ice</u>	012-34727 EMPLOYEE WELLNESS	\$(2,955)	\$(8,454)	\$(7,157)	\$0	\$0	\$0
	012-34728 EQUIP/LOCKER/SKATE RENTAL	\$38,566	\$39,705	\$34,085	\$33,287	\$33,287	\$65,209
	012-34729 ROOM RENTAL	\$4,849	\$1,368	\$505	\$5,998	\$5,998	\$7,894
	012-34730 ICE RENTAL	\$96,886	\$66,009	\$59,359	\$229,618	\$229,618	\$130,414
	012-34731 LEAGUES	\$145,716	\$199,297	\$179,698	\$18,795	\$18,795	\$268,621
	012-34732 LEARN TO PLAY HOCKEY	\$24,067	\$31,177	\$30,340	\$32,157	\$32,157	\$37,953
	012-34733 DROP-IN HOCKEY	\$35,240	\$51,003	\$43,583	\$48,453	\$48,453	\$72,734
	012-34734 DROP-IN SPEEDSKATING	\$11,407	\$14,307	\$12,159	\$13,141	\$13,141	\$27,564
	012-34735 RETAIL SALES	\$30,837	\$24,462	\$16,853	\$41,311	\$41,311	\$48,533
	012-34736 SKATE SERVICES	\$13,726	\$13,755	\$19,472	\$13,869	\$13,869	\$21,227
	012-34737 ADVERTISING	\$10,800	\$10,162	\$6,034	\$34,287	\$34,287	\$18,439
	012-34738 SEASON PASSES	\$175	\$2,991	\$3,515	\$1,341	\$1,341	\$3,382
	012-34740 PRIVATE LESSONS	\$9,622	\$4,634	\$5,543	\$6,379	\$6,379	\$9,244
	012-34764 FREESTYLE	\$76,328	\$96,754	\$76,925	\$79,938	\$79,938	\$146,727
	012-34765 CLASSES	\$86,366	\$102,565	\$111,156	\$78,079	\$78,079	\$125,178
	012-34766 34766	\$621	\$432	\$560	\$0	\$0	\$393
	012-34769 DROP-IN PROGRAMS	\$50,512	\$48,470	\$42,036	\$77,199	\$77,199	\$87,924
	012-34770 FIELDS RENTAL	\$3,819	\$4,590	\$4,774	\$2,986	\$2,986	\$5,431
	012-34786 ICE RENTAL (SALES TAX EXEMPT)	\$219,500	\$242,549	\$238,704	\$0	\$0	\$200,000
	Total Ice	\$856,082	\$945,775	\$878,142	\$716,838	\$716,838	\$1,276,867
<u>Misc. Revenues</u>	012-36911 OTHER MISCELLANEOUS	\$0	\$0	\$10,000	\$1,212	\$1,212	\$1,386
	012-36921 CASH OVER/SHORT	\$354	\$(12)	\$307	\$0	\$0	\$0
	Total Misc. Revenues	\$354	\$(12)	\$10,307	\$1,212	\$1,212	\$1,386

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
<u>Beginning Balance</u>	012-39990 BEGINNING BALANCE	\$(5,621,751)	\$0	\$0	\$(6,650,485)	\$0	\$(872,814)
Grand Total		\$(4,762,745)	\$953,653	\$890,728	\$(5,927,629)	\$722,856	\$416,228

012 QUINNS RECREATION COMPLEX – Expenditures by Department and Type

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
<u>40095 ICE FACILITY</u>	Personnel	\$798,410	\$876,463	\$845,419	\$974,159	\$926,968	\$1,037,291
	Mat, Suppls, Services	\$280,058	\$325,960	\$311,472	\$358,290	\$358,290	\$374,536
	Capital	\$0	\$0	\$0	\$1,000	\$1,000	\$1,000
	Total 40095 ICE FACILITY	\$1,078,468	\$1,202,424	\$1,156,891	\$1,333,449	\$1,286,258	\$1,412,827
<u>40096 FIELDS</u>	Personnel	\$205,775	\$212,076	\$199,109	\$270,231	\$251,315	\$292,080
	Mat, Suppls, Services	\$50,451	\$53,859	\$48,800	\$58,097	\$58,097	\$58,097
	Total 40096 FIELDS	\$256,226	\$265,935	\$247,909	\$328,328	\$309,412	\$350,177
<u>40999 END BAL SUR(DEF)</u>	Ending Balance	\$(6,097,439)	\$0	\$0	\$(7,589,406)	\$(872,814)	\$(1,346,777)
	Total 40999 END BAL SUR(DEF)	\$(6,097,439)	\$0	\$0	\$(7,589,406)	\$(872,814)	\$(1,346,777)
Grand Total		\$(4,762,746)	\$1,468,359	\$1,404,800	\$(5,927,629)	\$722,856	\$416,228

POLICE SPECIAL REVENUE FUND – Budget Summary

021 POLICE SPECIAL REVENUE FUND – Revenue Summary

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
<u>Other</u>	Beginning Balance	\$35,773	\$35,773	\$0	\$0	\$35,773	\$0
	Total Other	\$35,773	\$35,773	\$0	\$0	\$35,773	\$0
	Grand Total	\$35,773	\$35,773	\$0	\$0	\$35,773	\$0

021 POLICE SPECIAL REVENUE FUND – Expense Summary

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
<u>Depts</u>	Capital	\$0	\$0	\$0	\$0	\$35,773	\$0
	Total Depts	\$0	\$0	\$0	\$0	\$35,773	\$0
<u>Other</u>	Ending Balance	\$35,773	\$35,773	\$0	\$0	\$0	\$0
	Grand Total	\$35,773	\$35,773	\$0	\$0	\$0	\$0

021 POLICE SPECIAL REVENUE FUND – Revenue by Type

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
<u>Beginning Balance</u>	021-39990 BEGINNING BALANCE	\$35,773	\$35,773	\$0	\$0	\$35,773	\$0
	Grand Total	\$35,773	\$35,773	\$0	\$0	\$35,773	\$0

021 POLICE SPECIAL REVENUE FUND – Expenditures by Department and Type

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
<u>40999 END BAL SUR(DEF)</u>	Ending Balance	\$35,773	\$35,773	\$0	\$0	\$0	\$0
	Total 40999 END BAL SUR(DEF)	\$35,773	\$35,773	\$0	\$0	\$0	\$0
<u>41001 POLICE SPECIAL REVENUE FUND</u>	Capital	\$0	\$0	\$0	\$0	\$35,773	\$0
	Total 41001 POLICE SPECIAL REVENUE FUND	\$0	\$0	\$0	\$0	\$35,773	\$0
	Grand Total	\$35,773	\$35,773	\$0	\$0	\$35,773	\$0

DRUG CONFISCATIONS – Budget Summary

022 DRUG CONFISCATIONS – Revenue Summary

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
<u>Revenues</u>	State Revenue	\$3,021	\$3,021	\$11,035	\$0	\$0	\$11,035
	Total Revenues	\$3,021	\$3,021	\$11,035	\$0	\$0	\$11,035
<u>Other</u>	Beginning Balance	\$23,168	\$23,168	\$0	\$749	\$23,168	\$0
	Total Other	\$23,168	\$23,168	\$0	\$749	\$23,168	\$0
Grand Total		\$26,189	\$26,189	\$11,035	\$749	\$23,168	\$11,035

022 DRUG CONFISCATIONS – Expense Summary

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
<u>Depts</u>	Capital	\$3,021	\$3,021	\$11,035	\$0	\$23,168	\$0
	Total Depts	\$3,021	\$3,021	\$11,035	\$0	\$23,168	\$0
<u>Other</u>	Ending Balance	\$23,168	\$23,168	\$0	\$749	\$0	\$11,035
Grand Total		\$26,189	\$26,189	\$11,035	\$749	\$23,168	\$11,035

022 DRUG CONFISCATIONS – Revenue by Type

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
<u>State Revenue</u>	022-33271 EQUITABLE SHARING	\$3,021	\$3,021	\$11,035	\$0	\$0	\$11,035

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
	Total State Revenue	\$3,021	\$3,021	\$11,035	\$0	\$0	\$11,035
<u>Beginning Balance</u>	022-39990 BEGINNING BALANCE	\$23,168	\$23,168	\$0	\$749	\$23,168	\$0
	Grand Total	\$26,189	\$26,189	\$11,035	\$749	\$23,168	\$11,035

022 DRUG CONFISCATIONS – Expenditures by Department and Type

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
<u>40999 END BAL SUR(DEF)</u>	Ending Balance	\$23,168	\$23,168	\$0	\$749	\$0	\$11,035
	Total 40999 END BAL SUR(DEF)	\$23,168	\$23,168	\$0	\$749	\$0	\$11,035
<u>41001 POLICE SPECIAL REVENUE FUND</u>	Capital	\$3,021	\$3,021	\$11,035	\$0	\$23,168	\$0
	Total 41001 POLICE SPECIAL REVENUE FUND	\$3,021	\$3,021	\$11,035	\$0	\$23,168	\$0
	Grand Total	\$26,189	\$26,189	\$11,035	\$749	\$23,168	\$11,035

LOWER PARK AVE RDA SPECIAL REVENUE FUND – Budget Summary

023 LOWER PARK AVE RDA SPECIAL REVENUE FUND – Revenue Summary

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
<u>Revenues</u>	Property Taxes	\$3,932,515	\$4,384,126	\$5,407,226	\$4,252,000	\$4,252,000	\$5,168,834
	Misc. Revenues	\$7,979	\$79,433	\$0	\$0	\$134,000	\$134,000
	Total Revenues	\$3,940,493	\$4,463,559	\$5,407,226	\$4,252,000	\$4,386,000	\$5,302,834
<u>Other</u>	Beginning Balance	\$1,061,151	\$1,262,193	\$0	\$1,739,038	\$2,654,316	\$3,290,675
	Total Other	\$1,061,151	\$1,262,193	\$0	\$1,739,038	\$2,654,316	\$3,290,675
Grand Total		\$5,001,644	\$5,725,752	\$5,407,226	\$5,991,038	\$7,040,316	\$8,593,509

023 LOWER PARK AVE RDA SPECIAL REVENUE FUND – Expense Summary

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
<u>Depts</u>	Mat, Suppls, Services	\$646,919	\$708,315	\$43,899	\$657,109	\$657,109	\$787,823
	Total Depts	\$646,919	\$708,315	\$43,899	\$657,109	\$657,109	\$787,823
<u>Other</u>	Interfund Transfer	\$3,092,532	\$3,092,532	\$3,092,532	\$3,092,532	\$3,092,532	\$3,092,532
	Ending Balance	\$1,262,193	\$2,654,316	\$0	\$2,241,397	\$3,290,675	\$4,713,154
Grand Total		\$5,001,644	\$6,455,163	\$3,136,431	\$5,991,038	\$7,040,316	\$8,593,509

023 LOWER PARK AVE RDA SPECIAL REVENUE FUND – Revenue by Type

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
<u>Property Taxes</u>	023-31113 PROP TAX INCREMENT RDA	\$904,478	\$1,008,349	\$1,243,662	\$1,000,000	\$1,000,000	\$1,188,832
	023-31121 DEL AND PRIOR YEAR	\$0	\$0	\$0	\$52,000	\$52,000	\$0
	023-31125 CONTRIBUTION FROM OTHER GOVERNMENT	\$3,028,036	\$3,375,777	\$4,163,564	\$3,200,000	\$3,200,000	\$3,980,002
	Total Property Taxes	\$3,932,515	\$4,384,126	\$5,407,226	\$4,252,000	\$4,252,000	\$5,168,834
<u>Misc. Revenues</u>	023-36111 INTEREST EARNINGS	\$7,979	\$79,433	\$0	\$0	\$134,000	\$134,000
	Total Misc. Revenues	\$7,979	\$79,433	\$0	\$0	\$134,000	\$134,000
<u>Beginning Balance</u>	023-39990 BEGINNING BALANCE	\$1,061,151	\$1,262,193	\$0	\$1,739,038	\$2,654,316	\$3,290,675
Grand Total		\$5,001,644	\$5,725,752	\$5,407,226	\$5,991,038	\$7,040,316	\$8,593,509

023 LOWER PARK AVE RDA SPECIAL REVENUE FUND – Expenditures by Department and Type

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
<u>40624 RDA MITIGATION</u>	Mat, Suppls, Services	\$591,168	\$693,937	\$0	\$568,000	\$568,000	\$700,000
	Total 40624 RDA MITIGATION	\$591,168	\$693,937	\$0	\$568,000	\$568,000	\$700,000
<u>40999 END BAL SUR(DEF)</u>	Ending Balance	\$1,262,193	\$2,654,316	\$0	\$2,241,397	\$3,290,675	\$4,713,154
	Total 40999 END BAL SUR(DEF)	\$1,262,193	\$2,654,316	\$0	\$2,241,397	\$3,290,675	\$4,713,154
<u>42310 HISTORICAL INCENTIVE GRANT</u>	Mat, Suppls, Services	\$49,010	\$11,400	\$38,600	\$50,000	\$50,000	\$50,000
	Total 42310 HISTORICAL INCENTIVE GRANT	\$49,010	\$11,400	\$38,600	\$50,000	\$50,000	\$50,000
<u>43328 LOWER PARK AVENUE RDA</u>	Mat, Suppls, Services	\$6,741	\$2,978	\$5,299	\$39,109	\$39,109	\$37,823

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
	Interfund Transfer	\$3,092,532	\$3,092,532	\$3,092,532	\$3,092,532	\$3,092,532	\$3,092,532
	Total 43328 LOWER PARK AVENUE RDA	\$3,099,273	\$3,095,510	\$3,097,831	\$3,131,641	\$3,131,641	\$3,130,355
	Grand Total	\$5,001,644	\$6,455,163	\$3,136,431	\$5,991,038	\$7,040,316	\$8,593,509

MAIN STREET RDA SPECIAL REVENUE FUND – Budget Summary

024 MAIN STREET RDA SPECIAL REVENUE FUND – Revenue Summary

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
<u>Revenues</u>	Property Taxes	\$1,312,098	\$6,270	\$2,842	\$11,319	\$11,319	\$11,319
	Misc. Revenues	\$7,283	\$39,250	\$0	\$0	\$44,000	\$44,000
	Total Revenues	\$1,319,380	\$45,520	\$2,842	\$11,319	\$55,319	\$55,319
<u>Other</u>	Beginning Balance	\$1,130,151	\$1,460,076	\$0	\$626,395	\$1,138,237	\$738,556
	Total Other	\$1,130,151	\$1,460,076	\$0	\$626,395	\$1,138,237	\$738,556
Grand Total		\$2,449,531	\$1,505,596	\$2,842	\$637,714	\$1,193,556	\$793,875

024 MAIN STREET RDA SPECIAL REVENUE FUND – Expense Summary

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
<u>Depts</u>	Mat, Suppls, Services	\$289,455	\$236,993	\$0	\$455,000	\$455,000	\$455,000
	Total Depts	\$289,455	\$236,993	\$0	\$455,000	\$455,000	\$455,000
<u>Other</u>	Interfund Transfer	\$700,000	\$400,000	\$0	\$0	\$0	\$0
	Ending Balance	\$1,460,076	\$1,138,237	\$0	\$182,714	\$738,556	\$338,875
Grand Total		\$2,449,531	\$1,775,230	\$0	\$637,714	\$1,193,556	\$793,875

024 MAIN STREET RDA SPECIAL REVENUE FUND – Revenue by Type

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
<u>Property Taxes</u>	024-31113 PROP TAX INCREMENT RDA	\$301,782	\$1,442	\$654	\$2,053	\$2,053	\$2,053
	024-31125 CONTRIBUTION FROM OTHER GOVERNMENT	\$1,010,315	\$4,828	\$2,188	\$9,266	\$9,266	\$9,266
	Total Property Taxes	\$1,312,098	\$6,270	\$2,842	\$11,319	\$11,319	\$11,319
<u>Misc. Revenues</u>	024-36111 INTEREST EARNINGS	\$7,283	\$39,250	\$0	\$0	\$44,000	\$44,000
	Total Misc. Revenues	\$7,283	\$39,250	\$0	\$0	\$44,000	\$44,000
<u>Beginning Balance</u>	024-39990 BEGINNING BALANCE	\$1,130,151	\$1,460,076	\$0	\$626,395	\$1,138,237	\$738,556
Grand Total		\$2,449,531	\$1,505,596	\$2,842	\$637,714	\$1,193,556	\$793,875

024 MAIN STREET RDA SPECIAL REVENUE FUND – Expenditures by Department and Type

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
<u>40623 RDA MITIGATION - MAI</u>	Mat, Suppls, Services	\$239,455	\$230,163	\$0	\$405,000	\$405,000	\$405,000
	Total 40623 RDA MITIGATION - MAI	\$239,455	\$230,163	\$0	\$405,000	\$405,000	\$405,000
<u>40999 END BAL SUR(DEF)</u>	Ending Balance	\$1,460,076	\$1,138,237	\$0	\$182,714	\$738,556	\$338,875
	Total 40999 END BAL SUR(DEF)	\$1,460,076	\$1,138,237	\$0	\$182,714	\$738,556	\$338,875
<u>42310 HISTORICAL INCENTIVE GRANT</u>	Mat, Suppls, Services	\$30,000	\$6,830	\$0	\$30,000	\$30,000	\$30,000
	Total 42310 HISTORICAL INCENTIVE GRANT	\$30,000	\$6,830	\$0	\$30,000	\$30,000	\$30,000
<u>43303 MAIN STREET RDA</u>	Mat, Suppls, Services	\$20,000	\$0	\$0	\$20,000	\$20,000	\$20,000
	Interfund Transfer	\$700,000	\$400,000	\$0	\$0	\$0	\$0

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
	Total 43303 MAIN STREET RDA	\$720,000	\$400,000	\$0	\$20,000	\$20,000	\$20,000
	Grand Total	\$2,449,531	\$1,775,230	\$0	\$637,714	\$1,193,556	\$793,875

CAPITAL IMPROVEMENT FUND – Budget Summary

031 CAPITAL IMPROVEMENT FUND – Revenue Summary

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
<u>Revenues</u>	Sales Tax	\$17,703,739	\$16,258,170	\$11,303,289	\$16,329,673	\$16,329,673	\$16,184,158
	Planning Building & Engineering Fees	\$285,385	\$604,147	\$375,061	\$419,695	\$419,695	\$405,471
	Federal Revenue	\$0	\$0	\$0	\$29,478	\$29,478	\$2,774
	State Revenue	\$687,927	\$408,163	\$576,539	\$62,171	\$62,171	\$542,060
	County/SP District Revenue	\$1,644,166	\$139,126	\$793,800	\$50,000	\$50,000	\$1,001,879
	Misc. Revenues	\$579,422	\$4,674,464	\$317,589	\$3,503,219	\$4,695,584	\$4,890,066
	Interfund Transactions (CIP/Debt)	\$3,450,301	\$2,953,987	\$0	\$0	\$1,015,844	\$0
	Special Revenues & Resources	\$782,653	\$766,281	\$315,341	\$0	\$353,047	\$414,185
	Bond Proceeds	\$0	\$0	\$0	\$30,000,000	\$0	\$0
	Total Revenues	\$25,133,592	\$25,804,339	\$13,681,620	\$50,394,236	\$22,955,492	\$23,440,593
<u>Other</u>	Beginning Balance	\$66,506,424	\$82,329,107	\$0	\$16,931,402	\$96,577,328	\$36,035,290
	Total Other	\$66,506,424	\$82,329,107	\$0	\$16,931,402	\$96,577,328	\$36,035,290
Grand Total		\$91,640,016	\$108,133,446	\$13,681,620	\$67,325,638	\$119,532,820	\$59,475,883

031 CAPITAL IMPROVEMENT FUND – Expense Summary

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
<u>Depts</u>	Personnel	\$19,513	\$21,292	\$1,873	\$0	\$0	\$0
	Capital	\$5,116,770	\$9,549,226	\$10,955,676	\$48,675,370	\$79,323,054	\$44,605,794
	Total Depts	\$5,136,283	\$9,570,518	\$10,957,550	\$48,675,370	\$79,323,054	\$44,605,794
<u>Other</u>	Interfund Transfer	\$4,174,626	\$4,177,076	\$4,174,476	\$4,174,476	\$4,174,476	\$4,174,675
	Ending Balance	\$82,329,107	\$96,577,328	\$0	\$14,475,792	\$36,035,290	\$5,695,414
Grand Total		\$91,640,016	\$110,324,922	\$15,132,026	\$67,325,639	\$119,532,820	\$19,459,559

031 CAPITAL IMPROVEMENT FUND – Revenue by Type

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
<u>Sales Tax</u>	031-31213 RESORT TAX	\$5,498,943	\$3,619,937	\$0	\$4,212,714	\$4,212,714	\$3,425,000
	031-31215 ADDITIONAL RESORT SALES TAX	\$7,714,633	\$8,124,608	\$7,139,588	\$7,659,111	\$7,659,111	\$8,065,044
	031-31216 TRANSIENT ROOM TAX	\$4,490,163	\$4,513,625	\$4,163,701	\$4,457,848	\$4,457,848	\$4,694,114
	Total Sales Tax	\$17,703,739	\$16,258,170	\$11,303,289	\$16,329,673	\$16,329,673	\$16,184,158
<u>Planning Building & Engineering Fees</u>	031-32361 IMPACT FEES	\$285,385	\$604,147	\$375,061	\$419,695	\$419,695	\$405,471
	Total Planning Building & Engineering Fees	\$285,385	\$604,147	\$375,061	\$419,695	\$419,695	\$405,471
<u>Federal Revenue</u>	031-33110 FEDERAL GRANTS	\$0	\$0	\$0	\$29,478	\$29,478	\$2,774
	Total Federal Revenue	\$0	\$0	\$0	\$29,478	\$29,478	\$2,774

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
<u>State Revenue</u>	031-33252 STATE CONTRIBUTION	\$91,518	\$11,760	\$0	\$12,171	\$12,171	\$56,414
	031-33261 CLASS C ROAD	\$596,409	\$396,403	\$576,539	\$50,000	\$50,000	\$485,647
	Total State Revenue	\$687,927	\$408,163	\$576,539	\$62,171	\$62,171	\$542,060
<u>County/SP District Revenue</u>	031-33311 COUNTY CONTRIBUTION	\$19,058	\$0	\$15,000	\$50,000	\$50,000	\$50,000
	031-33312 RECR, ARTS&PARK-RAP TAX GRANT	\$1,625,108	\$104,126	\$408,728	\$0	\$0	\$931,462
	031-33313 RESTAURANT TAX GRANT	\$0	\$35,000	\$370,072	\$0	\$0	\$20,417
	Total County/SP District Revenue	\$1,644,166	\$139,126	\$793,800	\$50,000	\$50,000	\$1,001,879
<u>Misc. Revenues</u>	031-36111 INTEREST EARNINGS	\$357,256	\$3,138,460	\$257,300	\$3,336,635	\$4,529,000	\$4,529,000
	031-36210 RENTAL INCOME	\$4,936	\$4,996	\$5,298	\$2,585	\$2,585	\$7,715
	031-36220 AFFORDABLE HOUSING RENT	\$0	\$81,237	\$51,723	\$0	\$0	\$58,472
	031-36309 SALE OF PROPERTY- AFFORDABLE HOUSING	\$0	\$687,819	\$0	\$0	\$0	\$0
	031-36310 SALE OF ASSETS	\$433	\$3,474	\$445	\$0	\$0	\$0
	031-36325 GARAGE REVENUE	\$151,778	\$505,568	\$0	\$155,362	\$155,362	\$286,242
	031-36911 OTHER MISCELLANEOUS	\$65,018	\$252,910	\$2,824	\$8,637	\$8,637	\$8,637
	Total Misc. Revenues	\$579,422	\$4,674,464	\$317,589	\$3,503,219	\$4,695,584	\$4,890,066
<u>Interfund Transactions (CIP/Debt)</u>	031-38213 GEN FUND TRANS TO FUND 31 CIP	\$3,450,301	\$2,000,000	\$0	\$0	\$0	\$0
	031-38271 TRANS FROM DEBT SERVICE FUND	\$0	\$953,987	\$0	\$0	\$1,015,844	\$0
	Total Interfund Transactions (CIP/Debt)	\$3,450,301	\$2,953,987	\$0	\$0	\$1,015,844	\$0

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
<u>Special Revenues & Resources</u>	031-39110 DONATIONS	\$0	\$300	\$475	\$0	\$0	\$600
	031-39126 OTHER CONTRIBUTIONS	\$774,073	\$755,895	\$306,997	\$0	\$353,047	\$398,585
	031-39129 LIBRARY FUNDRAISING DONATION	\$8,530	\$10,086	\$7,868	\$0	\$0	\$15,000
	031-39130 FRIENDS OF LIBRARY DONATION	\$50	\$0	\$0	\$0	\$0	\$0
	Total Special Revenues & Resources	\$782,653	\$766,281	\$315,341	\$0	\$353,047	\$414,185
<u>Bond Proceeds</u>	031-39220 BOND PROCEEDS	\$0	\$0	\$0	\$30,000,000	\$0	\$0
	Total Bond Proceeds	\$0	\$0	\$0	\$30,000,000	\$0	\$0
<u>Beginning Balance</u>	031-39990 BEGINNING BALANCE	\$66,506,424	\$82,329,107	\$0	\$16,931,402	\$96,577,328	\$36,035,290
Grand Total		\$91,640,016	\$108,133,446	\$13,681,620	\$67,325,638	\$119,532,820	\$59,475,883

031 CAPITAL IMPROVEMENT FUND – Expenditures by Department and Type

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
<u>40821 TRANS TO OTHER FUND</u>	Interfund Transfer	\$4,174,626	\$4,177,076	\$4,174,476	\$4,174,476	\$4,174,476	\$4,174,675
	Total 40821 TRANS TO OTHER FUND	\$4,174,626	\$4,177,076	\$4,174,476	\$4,174,476	\$4,174,476	\$4,174,675
<u>40999 END BAL SUR(DEF)</u>	Ending Balance	\$82,329,107	\$96,577,328	\$0	\$14,475,792	\$36,035,290	\$5,695,414
	Total 40999 END BAL SUR(DEF)	\$82,329,107	\$96,577,328	\$0	\$14,475,792	\$36,035,290	\$5,695,414
<u>43300 FIVE YEAR CIP</u>	Capital	\$0	\$0	\$0	\$0	\$5,073,395	\$0
	Total 43300 FIVE YEAR CIP	\$0	\$0	\$0	\$0	\$5,073,395	\$0

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
<u>43301 ENGINEERING & PLANNING</u>	Capital	\$0	\$0	\$0	\$0	\$68,177	\$0
	Total 43301 ENGINEERING & PLANNING	\$0	\$0	\$0	\$0	\$68,177	\$0
<u>43302 INFORMATION SYSTEMS ENHANCEMENT</u>	Capital	\$0	\$0	\$4,540	\$0	\$120,000	\$60,000
	Total 43302 INFORMATION SYSTEMS ENHANCEMENT	\$0	\$0	\$4,540	\$0	\$120,000	\$60,000
<u>43308 CITY PARK</u>	Capital	\$20,459	\$13,735	\$0	\$0	\$0	\$0
	Total 43308 CITY PARK	\$20,459	\$13,735	\$0	\$0	\$0	\$0
<u>43311 PAVEMENT MANAGEMENT</u>	Capital	\$744,533	\$1,047,055	\$1,078,875	\$1,040,000	\$2,169,376	\$1,180,000
	Total 43311 PAVEMENT MANAGEMENT	\$744,533	\$1,047,055	\$1,078,875	\$1,040,000	\$2,169,376	\$1,180,000
<u>43320 AFFORDABLE HOUSING</u>	Capital	\$88,750	\$987,289	\$119,952	\$0	\$119,952	\$0
	Total 43320 AFFORDABLE HOUSING	\$88,750	\$987,289	\$119,952	\$0	\$119,952	\$0
<u>43332 LIBRARY DONATION EXP</u>	Capital	\$13,781	\$15,292	\$21,153	\$0	\$204,590	\$0
	Total 43332 LIBRARY DONATION EXP	\$13,781	\$15,292	\$21,153	\$0	\$204,590	\$0
<u>43333 DIRECTIONAL SIGNAGE</u>	Capital	\$8,068	\$0	\$8,352	\$0	\$32,445	\$0
	Total 43333 DIRECTIONAL SIGNAGE	\$8,068	\$0	\$8,352	\$0	\$32,445	\$0
<u>43345 FUTURE PROJECTS</u>	Capital	\$0	\$0	\$0	\$22,000,000	\$0	\$430,000

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
	Total 43345 FUTURE PROJECTS	\$0	\$0	\$0	\$22,000,000	\$0	\$430,000
<u>43349 TRAFFIC CALMING</u>	Capital	\$40,838	\$157,373	\$48,415	\$160,000	\$196,594	\$150,000
	Total 43349 TRAFFIC CALMING	\$40,838	\$157,373	\$48,415	\$160,000	\$196,594	\$150,000
<u>43356 TRAILS MASTER PLAN IMPLEMENTATION</u>	Capital	\$167,713	\$191,100	\$833,625	\$345,000	\$1,846,405	\$50,000
	Total 43356 TRAILS MASTER PLAN IMPLEMENTATION	\$167,713	\$191,100	\$833,625	\$345,000	\$1,846,405	\$50,000
<u>43395 MARSAC IMPROVEMENTS</u>	Capital	\$0	\$0	\$68,560	\$(700,000)	\$1,575,200	\$820,000
	Total 43395 MARSAC IMPROVEMENTS	\$0	\$0	\$68,560	\$(700,000)	\$1,575,200	\$820,000
<u>43401 PUBLIC ART</u>	Capital	\$4,250	\$7,150	\$115,014	\$100,000	\$522,524	\$50,000
	Total 43401 PUBLIC ART	\$4,250	\$7,150	\$115,014	\$100,000	\$522,524	\$50,000
<u>43402 FRIENDS OF THE FARM</u>	Capital	\$0	\$1,233	\$125	\$0	\$20,662	\$0
	Total 43402 FRIENDS OF THE FARM	\$0	\$1,233	\$125	\$0	\$20,662	\$0
<u>43404 OPEN SPACE IMPROVEMENTS</u>	Capital	\$420,090	\$473,611	\$466,907	\$400,000	\$550,000	\$1,150,000
	Total 43404 OPEN SPACE IMPROVEMENTS	\$420,090	\$473,611	\$466,907	\$400,000	\$550,000	\$1,150,000
<u>43411 NEIGHBORHOOD PARKS</u>	Capital	\$2,315	\$3,424	\$82,500	\$0	\$109,815	\$0
	Total 43411 NEIGHBORHOOD PARKS	\$2,315	\$3,424	\$82,500	\$0	\$109,815	\$0

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
<u>43472 RACQUET CLUB PROGRAM EQUIPMENT REPLACEME</u>	Capital	\$50,724	\$207,054	\$44,502	\$65,000	\$304,606	\$65,000
	Total 43472 RACQUET CLUB PROGRAM EQUIPMENT REPLACEME	\$50,724	\$207,054	\$44,502	\$65,000	\$304,606	\$65,000
<u>43478 ASSET MGNT/REPLACEMENT PROGRAM</u>	Capital	\$409,980	\$578,085	\$284,729	\$1,105,418	\$1,374,822	\$750,000
	Total 43478 ASSET MGNT/REPLACEMENT PROGRAM	\$409,980	\$578,085	\$284,729	\$1,105,418	\$1,374,822	\$750,000
<u>43482 ICE FACILITY CAPITAL REPLACEMENT</u>	Capital	\$314,130	\$79,846	\$234,847	\$116,000	\$1,595,664	\$866,000
	Total 43482 ICE FACILITY CAPITAL REPLACEMENT	\$314,130	\$79,846	\$234,847	\$116,000	\$1,595,664	\$866,000
<u>43490 OTIS PHASE III(A)</u>	Capital	\$443,719	\$2,352,421	\$709,599	\$0	\$709,599	\$0
	Total 43490 OTIS PHASE III(A)	\$443,719	\$2,352,421	\$709,599	\$0	\$709,599	\$0
<u>43526 WALKABILITY IMPLEMENTATION</u>	Capital	\$156,617	\$0	\$0	\$0	\$0	\$0
	Total 43526 WALKABILITY IMPLEMENTATION	\$156,617	\$0	\$0	\$0	\$0	\$0
<u>43529 WALKABILITY MAINTENANCE</u>	Capital	\$62,526	\$52,085	\$79,331	\$78,825	\$183,311	\$78,825
	Total 43529 WALKABILITY MAINTENANCE	\$62,526	\$52,085	\$79,331	\$78,825	\$183,311	\$78,825
<u>43535 CHINA BRIDGE GARAGE EVENT PARKING</u>	Capital	\$0	\$0	\$70,198	\$125,000	\$2,033,194	\$125,000

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
	Total 43535 CHINA BRIDGE GARAGE EVENT PARKING	\$0	\$0	\$70,198	\$125,000	\$2,033,194	\$125,000
<u>43542 EMERGENCY MANAGEMENT PROGRAM START UP</u>	Capital	\$16,136	\$1,595	\$627	\$15,000	\$28,405	\$15,000
	Total 43542 EMERGENCY MANAGEMENT PROGRAM START UP	\$16,136	\$1,595	\$627	\$15,000	\$28,405	\$15,000
<u>43577 IRRIGATION CONTROL REPLACEMENT</u>	Capital	\$0	\$0	\$0	\$0	\$20,000	\$0
	Total 43577 IRRIGATION CONTROL REPLACEMENT	\$0	\$0	\$0	\$0	\$20,000	\$0
<u>43578 ELECTRONIC RECORD ARCHIVING</u>	Capital	\$44,199	\$43,619	\$87,908	\$(73,281)	\$43,135	\$45,000
	Total 43578 ELECTRONIC RECORD ARCHIVING	\$44,199	\$43,619	\$87,908	\$(73,281)	\$43,135	\$45,000
<u>43581 MIDDLE SILVER CREEK</u>	Capital	\$0	\$0	\$0	\$0	\$334,076	\$0
	Total 43581 MIDDLE SILVER CREEK	\$0	\$0	\$0	\$0	\$334,076	\$0
<u>43598 SECURITY PROJECTS</u>	Capital	\$33,140	\$0	\$0	\$0	\$27,566	\$0
	Total 43598 SECURITY PROJECTS	\$33,140	\$0	\$0	\$0	\$27,566	\$0
<u>43601 SOILS REPOSITORY</u>	Personnel	\$7,939	\$10,646	\$937	\$0	\$0	\$0
	Capital	\$24,727	\$0	\$0	\$0	\$4,025,136	\$0
	Total 43601 SOILS REPOSITORY	\$32,665	\$10,646	\$937	\$0	\$4,025,136	\$0

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
<u>43606 ENVIRONMENTAL REVOLVING LOAN FUND</u>	Capital	\$0	\$0	\$0	\$0	\$58,882	\$0
	Total 43606 ENVIRONMENTAL REVOLVING LOAN FUND	\$0	\$0	\$0	\$0	\$58,882	\$0
<u>43607 DT ENHANCEMENT PHASE 2</u>	Personnel	\$404	\$0	\$0	\$0	\$0	\$0
	Capital	\$710	\$0	\$0	\$327,104	\$980,198	\$327,104
	Total 43607 DT ENHANCEMENT PHASE 2	\$1,114	\$0	\$0	\$327,104	\$980,198	\$327,104
<u>43628 CEMETERY IMPROVEMENTS</u>	Capital	\$50,802	\$52,230	\$37,248	\$0	\$84,405	\$0
	Total 43628 CEMETERY IMPROVEMENTS	\$50,802	\$52,230	\$37,248	\$0	\$84,405	\$0
<u>43629 AQUATICS EQUIPMENT REPLACEMENT</u>	Capital	\$19,930	\$258,510	\$58,981	\$25,000	\$219,459	\$25,000
	Total 43629 AQUATICS EQUIPMENT REPLACEMENT	\$19,930	\$258,510	\$58,981	\$25,000	\$219,459	\$25,000
<u>43643 OPEN SPACE ACQUISITION</u>	Capital	\$0	\$9,145	\$0	\$0	\$0	\$0
	Total 43643 OPEN SPACE ACQUISITION	\$0	\$9,145	\$0	\$0	\$0	\$0
<u>43645 PROSPECTOR DRAIN</u>	Capital	\$0	\$0	\$0	\$150,000	\$1,156,712	\$0
	Total 43645 PROSPECTOR DRAIN	\$0	\$0	\$0	\$150,000	\$1,156,712	\$0
<u>43649 SENIOR COMMUNITY CENTER</u>	Capital	\$0	\$0	\$0	\$2,508,610	\$2,508,610	\$0
	Total 43649 SENIOR COMMUNITY CENTER	\$0	\$0	\$0	\$2,508,610	\$2,508,610	\$0

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
<u>43652 FLEET MGMT SOFTWARE</u>	Capital	\$5,404	\$1,463	\$0	\$0	\$46,454	\$0
	Total 43652 FLEET MGMT SOFTWARE	\$5,404	\$1,463	\$0	\$0	\$46,454	\$0
<u>43657 BON PARK/RMP SUBSTATION RELOC/MIT</u>	Capital	\$0	\$0	\$150,000	\$0	\$958,568	\$2,541,432
	Total 43657 BON PARK/RMP SUBSTATION RELOC/MIT	\$0	\$0	\$150,000	\$0	\$958,568	\$2,541,432
<u>43661 DOG PARK IMPRVMT</u>	Capital	\$0	\$0	\$0	\$5,000	\$0	\$0
	Total 43661 DOG PARK IMPRVMT	\$0	\$0	\$0	\$5,000	\$0	\$0
<u>43662 NETWORK/SECURITY ENHANCE</u>	Capital	\$0	\$0	\$0	\$(33,187)	\$0	\$0
	Total 43662 NETWORK/SECURITY ENHANCE	\$0	\$0	\$0	\$(33,187)	\$0	\$0
<u>43665 OLD TOWN STAIRS</u>	Capital	\$0	\$950	\$0	\$0	\$49,050	\$0
	Total 43665 OLD TOWN STAIRS	\$0	\$950	\$0	\$0	\$49,050	\$0
<u>43666 ECONOMIC DEVELOPMENT</u>	Capital	\$0	\$66,711	\$13,740	\$50,000	\$33,500	\$0
	Total 43666 ECONOMIC DEVELOPMENT	\$0	\$66,711	\$13,740	\$50,000	\$33,500	\$0
<u>43669 RECREATION SOFTWARE</u>	Capital	\$0	\$0	\$0	\$0	\$12,000	\$0
	Total 43669 RECREATION SOFTWARE	\$0	\$0	\$0	\$0	\$12,000	\$0
<u>43670 MS INFRASTRUCTURE MAINT</u>	Capital	\$10,615	\$21,209	\$218,414	\$599,310	\$788,534	\$100,000

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
	Total 43670 MS INFRASTRUCTURE MAINT	\$10,615	\$21,209	\$218,414	\$599,310	\$788,534	\$100,000
<u>43674 SURVEY MONUMENT RE-ESTABLISHMENT</u>	Capital	\$0	\$0	\$0	\$0	\$35,000	\$0
	Total 43674 SURVEY MONUMENT RE- ESTABLISHMENT	\$0	\$0	\$0	\$0	\$35,000	\$0
<u>43675 HISTORIC WALL/HILLSIDE AVE</u>	Capital	\$0	\$0	\$0	\$(113,254)	\$0	\$0
	Total 43675 HISTORIC WALL/HILLSIDE AVE	\$0	\$0	\$0	\$(113,254)	\$0	\$0
<u>43677 PROSPECTOR AVE RECONSTRUCTION</u>	Capital	\$83,073	\$0	\$0	\$0	\$0	\$0
	Total 43677 PROSPECTOR AVE RECONSTRUCTION	\$83,073	\$0	\$0	\$0	\$0	\$0
<u>43680 FIBER CONNECTION TO QUINN'S ICE & WATER</u>	Capital	\$0	\$4,305	\$3,510	\$80,000	\$93,695	\$180,000
	Total 43680 FIBER CONNECTION TO QUINN'S ICE & WATER	\$0	\$4,305	\$3,510	\$80,000	\$93,695	\$180,000
<u>43681 LIBRARY TECH EQUIP REPLACEMENT</u>	Capital	\$0	\$35,435	\$83,310	\$274,387	\$452,628	\$0
	Total 43681 LIBRARY TECH EQUIP REPLACEMENT	\$0	\$35,435	\$83,310	\$274,387	\$452,628	\$0
<u>43682 COUNCIL CHAMBERS ADV TECH UPGRADES</u>	Capital	\$0	\$0	\$14,881	\$230,000	\$440,000	\$0
	Total 43682 COUNCIL CHAMBERS ADV TECH UPGRADES	\$0	\$0	\$14,881	\$230,000	\$440,000	\$0

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
<u>43688 REGIONAL INTERCONNECT</u>	Capital	\$0	\$0	\$0	\$(50,000)	\$0	\$0
	Total 43688 REGIONAL INTERCONNECT	\$0	\$0	\$0	\$(50,000)	\$0	\$0
<u>43697 ARTIFICIAL TURF REPLACEMENT QUINN'S</u>	Capital	\$293,731	\$421,270	\$0	\$0	\$0	\$0
	Total 43697 ARTIFICIAL TURF REPLACEMENT QUINN'S	\$293,731	\$421,270	\$0	\$0	\$0	\$0
<u>43698 PARKS IRRIGATION SYSTEM EFFICIENCY IMPRO</u>	Capital	\$19,985	\$6,154	\$0	\$30,000	\$117,578	\$30,000
	Total 43698 PARKS IRRIGATION SYSTEM EFFICIENCY IMPRO	\$19,985	\$6,154	\$0	\$30,000	\$117,578	\$30,000
<u>43699 REMOTE SNOW STORAGE SITE IMPROVEMENTS</u>	Capital	\$0	\$36,830	\$0	\$(38,068)	\$38,068	\$0
	Total 43699 REMOTE SNOW STORAGE SITE IMPROVEMENTS	\$0	\$36,830	\$0	\$(38,068)	\$38,068	\$0
<u>43709 LAND ACQUISITION/BANKING PROGRAM</u>	Capital	\$0	\$250,000	\$0	\$0	\$750,000	\$0
	Total 43709 LAND ACQUISITION/BANKING PROGRAM	\$0	\$250,000	\$0	\$0	\$750,000	\$0
<u>43713 MASTER PLAN RECREATION AMENITIES</u>	Capital	\$19,582	\$40,865	\$87,614	\$0	\$685,418	\$0
	Total 43713 MASTER PLAN RECREATION AMENITIES	\$19,582	\$40,865	\$87,614	\$0	\$685,418	\$0
<u>43727 LED STREET LIGHTS PHASE 1</u>	Capital	\$0	\$23,864	\$41,248	\$0	\$33,053	\$20,000

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
	Total 43727 LED STREET LIGHTS PHASE 1	\$0	\$23,864	\$41,248	\$0	\$33,053	\$20,000
<u>43738 LEGAL SOFTWARE FOR ELECTRONIC DOCUMENT M</u>	Capital	\$0	\$0	\$59,935	\$35,000	\$70,000	\$35,000
	Total 43738 LEGAL SOFTWARE FOR ELECTRONIC DOCUMENT M	\$0	\$0	\$59,935	\$35,000	\$70,000	\$35,000
<u>43742 PARK AVE. RECONSTRUCTION</u>	Capital	\$54,696	\$79,327	\$264,155	\$2,951,045	\$0	\$4,450,000
	Total 43742 PARK AVE. RECONSTRUCTION	\$54,696	\$79,327	\$264,155	\$2,951,045	\$0	\$4,450,000
<u>43759 DOWNTOWN PROJECTS PLAZAS</u>	Capital	\$0	\$0	\$0	\$0	\$839,902	\$0
	Total 43759 DOWNTOWN PROJECTS PLAZAS	\$0	\$0	\$0	\$0	\$839,902	\$0
<u>43760 ADDITIONAL DOWNTOWN PROJECTS</u>	Capital	\$0	\$0	\$37,950	\$0	\$1,200,000	\$0
	Total 43760 ADDITIONAL DOWNTOWN PROJECTS	\$0	\$0	\$37,950	\$0	\$1,200,000	\$0
<u>43782 PC MARC TENNIS COURT RESURFACE</u>	Capital	\$3,365	\$0	\$0	\$0	\$199,135	\$0
	Total 43782 PC MARC TENNIS COURT RESURFACE	\$3,365	\$0	\$0	\$0	\$199,135	\$0
<u>43804 BONANZA FLATS</u>	Capital	\$(600)	\$0	\$0	\$0	\$250,000	\$0
	Total 43804 BONANZA FLATS	\$(600)	\$0	\$0	\$0	\$250,000	\$0
<u>43817 ARTS & CULTURE PROJECT</u>	Capital	\$231,050	\$18,673	\$392,053	\$0	\$527,908	\$0

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
	Total 43817 ARTS & CULTURE PROJECT	\$231,050	\$18,673	\$392,053	\$0	\$527,908	\$0
<u>43819 WOODSIDE PHASE I</u>	Personnel	\$1,213	\$0	\$0	\$0	\$0	\$0
	Capital	\$2,212	\$2,522	\$0	\$0	\$0	\$0
	Total 43819 WOODSIDE PHASE I	\$3,425	\$2,522	\$0	\$0	\$0	\$0
<u>43820 TREASURE HILL</u>	Capital	\$150,263	\$302,176	\$297,170	\$0	\$678,418	\$0
	Total 43820 TREASURE HILL	\$150,263	\$302,176	\$297,170	\$0	\$678,418	\$0
<u>43838 OFFICE 2016 LICENSES</u>	Capital	\$14,400	\$105,519	\$5,746	\$0	\$113,057	\$0
	Total 43838 OFFICE 2016 LICENSES	\$14,400	\$105,519	\$5,746	\$0	\$113,057	\$0
<u>43841 BUBBLE REPAIR</u>	Capital	\$0	\$0	\$26,250	\$50,000	\$50,000	\$0
	Total 43841 BUBBLE REPAIR	\$0	\$0	\$26,250	\$50,000	\$50,000	\$0
<u>43844 WOODSIDE PHASE II</u>	Personnel	\$9,958	\$10,646	\$937	\$0	\$0	\$0
	Capital	\$79,284	\$19,809	\$0	\$0	\$0	\$0
	Total 43844 WOODSIDE PHASE II	\$89,242	\$30,455	\$937	\$0	\$0	\$0
<u>43845 GIS: SATELLITE IMAGERY MULTI-SPECTRAL</u>	Capital	\$0	\$0	\$0	\$(6,000)	\$0	\$0
	Total 43845 GIS: SATELLITE IMAGERY MULTI-SPECTRAL	\$0	\$0	\$0	\$(6,000)	\$0	\$0
<u>43846 SR 248 NEW TUNNEL</u>	Capital	\$19,058	\$0	\$0	\$0	\$0	\$0

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
	Total 43846 SR 248 NEW TUNNEL	\$19,058	\$0	\$0	\$0	\$0	\$0
<u>43851 EV CHARGERS</u>	Capital	\$5,167	\$7,663	\$20	\$0	\$61,819	\$0
	Total 43851 EV CHARGERS	\$5,167	\$7,663	\$20	\$0	\$61,819	\$0
<u>43859 PROSPECTOR SQ. RAIL TRAIL CONNECTOR</u>	Capital	\$900	\$0	\$0	\$0	\$0	\$0
	Total 43859 PROSPECTOR SQ. RAIL TRAIL CONNECTOR	\$900	\$0	\$0	\$0	\$0	\$0
<u>43867 10TH STREET RETAINING WALL RECONSTRUCTIO</u>	Capital	\$0	\$0	\$9,335	\$0	\$145,000	\$25,000
	Total 43867 10TH STREET RETAINING WALL RECONSTRUCTIO	\$0	\$0	\$9,335	\$0	\$145,000	\$25,000
<u>43870 LED UPGRADE QUINN'S FIELDS</u>	Capital	\$593,685	\$0	\$0	\$0	\$334,296	\$0
	Total 43870 LED UPGRADE QUINN'S FIELDS	\$593,685	\$0	\$0	\$0	\$334,296	\$0
<u>43871 HOMESTAKE ROADWAY IMP & MULTI-USE TRAIL</u>	Capital	\$62,684	\$56,930	\$88,975	\$0	\$1,878,146	\$3,971,854
	Total 43871 HOMESTAKE ROADWAY IMP & MULTI-USE TRAIL	\$62,684	\$56,930	\$88,975	\$0	\$1,878,146	\$3,971,854
<u>43872 MUNCHKIN EXTN/MULTI TRAIL & WOODBINE IMP</u>	Capital	\$0	\$0	\$0	\$1,380,085	\$0	\$0

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
	Total 43872 MUNCHKIN EXTN/MULTI TRAIL & WOODBINE IMP	\$0	\$0	\$0	\$1,380,085	\$0	\$0
<u>43873 SNOW CREEK CROSSING SR - 248 TUNNEL IMP</u>	Capital	\$166,829	\$49,994	\$83,222	\$0	\$4,412,805	\$0
	Total 43873 SNOW CREEK CROSSING SR - 248 TUNNEL IMP	\$166,829	\$49,994	\$83,222	\$0	\$4,412,805	\$0
<u>43875 MARC CEMENT PAD/PATIO</u>	Capital	\$30,000	\$0	\$0	\$0	\$0	\$0
	Total 43875 MARC CEMENT PAD/PATIO	\$30,000	\$0	\$0	\$0	\$0	\$0
<u>43876 MARC LEISURE POOL WATER FEATURE</u>	Capital	\$62,368	\$0	\$0	\$0	\$0	\$0
	Total 43876 MARC LEISURE POOL WATER FEATURE	\$62,368	\$0	\$0	\$0	\$0	\$0
<u>43879 PROSPECTOR PARK IMPROVEMENTS</u>	Capital	\$0	\$267,539	\$86,014	\$0	\$86,014	\$20,000
	Total 43879 PROSPECTOR PARK IMPROVEMENTS	\$0	\$267,539	\$86,014	\$0	\$86,014	\$20,000
<u>43880 MARC LIFEGUARD SHACK</u>	Capital	\$4,832	\$0	\$0	\$0	\$0	\$0
	Total 43880 MARC LIFEGUARD SHACK	\$4,832	\$0	\$0	\$0	\$0	\$0
<u>43881 UPPER MAIN ST INTERSECTION IMPROVEMENTS</u>	Capital	\$66,053	\$583,679	\$1,152,616	\$0	\$1,165,079	\$0

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
	Total 43881 UPPER MAIN ST INTERSECTION IMPROVEMENTS	\$66,053	\$583,679	\$1,152,616	\$0	\$1,165,079	\$0
<u>43882 WILDFIRE RISK AND MITIGATION MAPPING</u>	Capital	\$0	\$200,000	\$0	\$0	\$0	\$0
	Total 43882 WILDFIRE RISK AND MITIGATION MAPPING	\$0	\$200,000	\$0	\$0	\$0	\$0
<u>43883 REPLACE VEHICLE WASH</u>	Capital	\$0	\$0	\$0	\$24,273	\$0	\$0
	Total 43883 REPLACE VEHICLE WASH	\$0	\$0	\$0	\$24,273	\$0	\$0
<u>43884 FORESTRY PLAN</u>	Capital	\$0	\$0	\$0	\$0	\$100,000	\$0
	Total 43884 FORESTRY PLAN	\$0	\$0	\$0	\$0	\$100,000	\$0
<u>43887 CLARK RANCH HOUSING</u>	Capital	\$0	\$40,878	\$0	\$0	\$0	\$0
	Total 43887 CLARK RANCH HOUSING	\$0	\$40,878	\$0	\$0	\$0	\$0
<u>43889 LITE DEED PROGRAM</u>	Capital	\$0	\$5,350	\$0	\$0	\$0	\$0
	Total 43889 LITE DEED PROGRAM	\$0	\$5,350	\$0	\$0	\$0	\$0
<u>43895 SAFETY STYLE SOCCER GOALS</u>	Capital	\$0	\$51,289	\$0	\$0	\$0	\$0
	Total 43895 SAFETY STYLE SOCCER GOALS	\$0	\$51,289	\$0	\$0	\$0	\$0
<u>43898 GATE FOR MINE BENCH AND JUDGE TUNNEL</u>	Capital	\$0	\$13,623	\$0	\$0	\$0	\$0

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
	Total 43898 GATE FOR MINE BENCH AND JUDGE TUNNEL	\$0	\$13,623	\$0	\$0	\$0	\$0
<u>44102 PC MARC EXPANSION</u>	Capital	\$0	\$0	\$0	\$14,000,000	\$6,000,000	\$1,500,000
	Total 44102 PC MARC EXPANSION	\$0	\$0	\$0	\$14,000,000	\$6,000,000	\$1,500,000
<u>44104 ACOUSTIFENCE NOICE MITIGATION</u>	Capital	\$0	\$0	\$0	\$32,259	\$0	\$0
	Total 44104 ACOUSTIFENCE NOICE MITIGATION	\$0	\$0	\$0	\$32,259	\$0	\$0
<u>44107 ABILITY WAY RECONSTRUCTION</u>	Capital	\$0	\$0	\$0	\$630,000	\$630,000	\$100,000
	Total 44107 ABILITY WAY RECONSTRUCTION	\$0	\$0	\$0	\$630,000	\$630,000	\$100,000
<u>44108 POLICE STATION PARKING LOT</u>	Capital	\$0	\$0	\$1,500	\$210,000	\$210,000	\$31,500
	Total 44108 POLICE STATION PARKING LOT	\$0	\$0	\$1,500	\$210,000	\$210,000	\$31,500
<u>44109 GUADRAIL REPLACEMENT</u>	Capital	\$0	\$0	\$34,484	\$68,000	\$68,000	\$68,000
	Total 44109 GUADRAIL REPLACEMENT	\$0	\$0	\$34,484	\$68,000	\$68,000	\$68,000
<u>44110 SAFETY NETTING AT QUINN'S</u>	Capital	\$0	\$0	\$71,406	\$33,090	\$71,406	\$0
	Total 44110 SAFETY NETTING AT QUINN'S	\$0	\$0	\$71,406	\$33,090	\$71,406	\$0
<u>44111 STREET SIGN REPLACEMENT PROGRAM</u>	Capital	\$0	\$0	\$0	\$9,754	\$9,754	\$9,754

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
	Total 44111 STREET SIGN REPLACEMENT PROGRAM	\$0	\$0	\$0	\$9,754	\$9,754	\$9,754
<u>44112 SWEDE ALLEY TRASH COMPACTORS</u>	Capital	\$0	\$0	\$121,875	\$126,000	\$126,000	\$0
	Total 44112 SWEDE ALLEY TRASH COMPACTORS	\$0	\$0	\$121,875	\$126,000	\$126,000	\$0
<u>44113 FACILITY WIRELESS UPGRADES</u>	Capital	\$0	\$0	\$62,002	\$160,000	\$210,000	\$170,000
	Total 44113 FACILITY WIRELESS UPGRADES	\$0	\$0	\$62,002	\$160,000	\$210,000	\$170,000
<u>44114 HOUSING ONGOING ASSET IMPROVEMENT</u>	Capital	\$0	\$0	\$313,739	\$0	\$3,762,421	\$0
	Total 44114 HOUSING ONGOING ASSET IMPROVEMENT	\$0	\$0	\$313,739	\$0	\$3,762,421	\$0
<u>44115 HOUSING PROGRAM ASSET ACQUISITION</u>	Capital	\$0	\$0	\$1,426,741	\$0	\$5,500,000	\$0
	Total 44115 HOUSING PROGRAM ASSET ACQUISITION	\$0	\$0	\$1,426,741	\$0	\$5,500,000	\$0
<u>44116 HOUSING PROGRAM PUBLIC PRIVATE PARTNERSH</u>	Capital	\$0	\$101,549	\$1,149,877	\$0	\$16,845,233	\$(10,000,000)
	Total 44116 HOUSING PROGRAM PUBLIC PRIVATE PARTNERSH	\$0	\$101,549	\$1,149,877	\$0	\$16,845,233	\$(10,000,000)
<u>44117 HOUSING PROGRAMS</u>	Capital	\$0	\$201,798	\$201,908	\$0	\$798,202	\$0
	Total 44117 HOUSING PROGRAMS	\$0	\$201,798	\$201,908	\$0	\$798,202	\$0
<u>44123 STRATEGIC ASSET ANALYSIS</u>	Capital	\$0	\$0	\$0	\$150,000	\$150,000	\$150,000

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
	Total 44123 STRATEGIC ASSET ANALYSIS	\$0	\$0	\$0	\$150,000	\$150,000	\$150,000
	Grand Total	\$91,640,016	\$110,324,922	\$15,132,026	\$67,325,639	\$119,532,820	\$19,459,559

REDEVELOPMENT AGENCY-LOWER PRK – Budget Summary

033 REDEVELOPMENT AGENCY-LOWER PRK – Revenue Summary

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
<u>Revenues</u>	Misc. Revenues	\$14,787	\$122,382	\$0	\$0	\$137,000	\$137,000
	Interfund Transactions (CIP/Debt)	\$3,092,532	\$3,092,532	\$3,092,532	\$3,092,532	\$4,743,385	\$3,092,532
	Total Revenues	\$3,107,319	\$3,214,914	\$3,092,532	\$3,092,532	\$4,880,385	\$3,229,532
<u>Other</u>	Beginning Balance	\$3,004,807	\$3,281,547	\$0	\$767,289	\$3,649,297	\$2,712,014
	Total Other	\$3,004,807	\$3,281,547	\$0	\$767,289	\$3,649,297	\$2,712,014
Grand Total		\$6,112,126	\$6,496,461	\$3,092,532	\$3,859,821	\$8,529,682	\$5,941,546

033 REDEVELOPMENT AGENCY-LOWER PRK – Expense Summary

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
<u>Depts</u>	Capital	\$42,989	\$158,251	\$1,372,495	\$445,000	\$3,026,828	\$145,000
	Total Depts	\$42,989	\$158,251	\$1,372,495	\$445,000	\$3,026,828	\$145,000
<u>Other</u>	Interfund Transfer	\$2,787,590	\$2,791,715	\$2,790,840	\$2,790,840	\$2,790,840	\$2,784,590
	Ending Balance	\$3,281,547	\$3,649,297	\$0	\$623,981	\$2,712,014	\$3,011,956
Grand Total		\$6,112,126	\$6,599,263	\$4,163,335	\$3,859,821	\$8,529,681	\$5,941,546

033 REDEVELOPMENT AGENCY-LOWER PRK – Revenue by Type

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
<u>Misc. Revenues</u>	033-36111 INTEREST EARNINGS	\$14,787	\$122,382	\$0	\$0	\$137,000	\$137,000
	Total Misc. Revenues	\$14,787	\$122,382	\$0	\$0	\$137,000	\$137,000
<u>Interfund Transactions (CIP/Debt)</u>	033-38271 TRANS FROM DEBT SERVICE FUND	\$0	\$0	\$0	\$0	\$1,650,853	\$0
	033-38275 TRANS FROM LPA RDA SRF	\$3,092,532	\$3,092,532	\$3,092,532	\$3,092,532	\$3,092,532	\$3,092,532
	Total Interfund Transactions (CIP/Debt)	\$3,092,532	\$3,092,532	\$3,092,532	\$3,092,532	\$4,743,385	\$3,092,532
<u>Beginning Balance</u>	033-39990 BEGINNING BALANCE	\$3,004,807	\$3,281,547	\$0	\$767,289	\$3,649,297	\$2,712,014
Grand Total		\$6,112,126	\$6,496,461	\$3,092,532	\$3,859,821	\$8,529,682	\$5,941,546

033 REDEVELOPMENT AGENCY-LOWER PRK – Expenditures by Department and Type

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
<u>40821 TRANS TO OTHER FUND</u>	Interfund Transfer	\$2,787,590	\$2,791,715	\$2,790,840	\$2,790,840	\$2,790,840	\$2,784,590
	Total 40821 TRANS TO OTHER FUND	\$2,787,590	\$2,791,715	\$2,790,840	\$2,790,840	\$2,790,840	\$2,784,590
<u>40999 END BAL SUR(DEF)</u>	Ending Balance	\$3,281,547	\$3,649,297	\$0	\$623,981	\$2,712,014	\$3,011,956
	Total 40999 END BAL SUR(DEF)	\$3,281,547	\$3,649,297	\$0	\$623,981	\$2,712,014	\$3,011,956
<u>43309 CITY PARK IMPROVEMENTS</u>	Capital	\$5,759	\$9,131	\$698,133	\$100,000	\$927,358	\$100,000
	Total 43309 CITY PARK IMPROVEMENTS	\$5,759	\$9,131	\$698,133	\$100,000	\$927,358	\$100,000
<u>43322 AFFORDABLE HOUSING</u>	Capital	\$0	\$375	\$0	\$0	\$0	\$0
	Total 43322 AFFORDABLE HOUSING	\$0	\$375	\$0	\$0	\$0	\$0

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
<u>43351 TRAFFIC CALMING</u>	Capital	\$8,570	\$31,341	\$0	\$0	\$0	\$0
	Total 43351 TRAFFIC CALMING	\$8,570	\$31,341	\$0	\$0	\$0	\$0
<u>43502 SKATE PARK REPAIRS</u>	Capital	\$10,000	\$0	\$0	\$5,000	\$19,749	\$5,000
	Total 43502 SKATE PARK REPAIRS	\$10,000	\$0	\$0	\$5,000	\$19,749	\$5,000
<u>43598 SECURITY PROJECTS</u>	Capital	\$0	\$0	\$0	\$40,000	\$40,000	\$40,000
	Total 43598 SECURITY PROJECTS	\$0	\$0	\$0	\$40,000	\$40,000	\$40,000
<u>43649 SENIOR COMMUNITY CENTER</u>	Capital	\$0	\$0	\$0	\$0	\$991,390	\$0
	Total 43649 SENIOR COMMUNITY CENTER	\$0	\$0	\$0	\$0	\$991,390	\$0
<u>43679 OLD TOWN STAIRS</u>	Capital	\$13,660	\$116,839	\$664,542	\$300,000	\$769,501	\$0
	Total 43679 OLD TOWN STAIRS	\$13,660	\$116,839	\$664,542	\$300,000	\$769,501	\$0
<u>43711 WOODSIDE PHASE II</u>	Capital	\$0	\$224	\$38	\$0	\$38	\$0
	Total 43711 WOODSIDE PHASE II	\$0	\$224	\$38	\$0	\$38	\$0
<u>43730 PUBLIC ART</u>	Capital	\$5,000	\$0	\$0	\$0	\$37,749	\$0
	Total 43730 PUBLIC ART	\$5,000	\$0	\$0	\$0	\$37,749	\$0
<u>43743 RECREATION BLDG. CITY PARK</u>	Capital	\$0	\$342	\$9,782	\$0	\$241,042	\$0
	Total 43743 RECREATION BLDG. CITY PARK	\$0	\$342	\$9,782	\$0	\$241,042	\$0
Grand Total		\$6,112,126	\$6,599,263	\$4,163,335	\$3,859,821	\$8,529,681	\$5,941,546

REDEVELOPMENT AGENCY-MAIN ST – Budget Summary

034 REDEVELOPMENT AGENCY-MAIN ST – Revenue Summary

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
<u>Revenues</u>	Misc. Revenues	\$6,172	\$70,626	\$0	\$0	\$94,000	\$94,000
	Interfund Transactions (CIP/Debt)	\$700,000	\$400,000	\$0	\$0	\$0	\$0
	Total Revenues	\$706,172	\$470,626	\$0	\$0	\$94,000	\$94,000
<u>Other</u>	Beginning Balance	\$891,332	\$1,594,504	\$0	\$1,569,533	\$2,047,102	\$1,639,789
	Total Other	\$891,332	\$1,594,504	\$0	\$1,569,533	\$2,047,102	\$1,639,789
Grand Total		\$1,597,504	\$2,065,130	\$0	\$1,569,533	\$2,141,102	\$1,733,789

034 REDEVELOPMENT AGENCY-MAIN ST – Expense Summary

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
<u>Depts</u>	Capital	\$3,000	\$19,940	\$233,561	\$150,000	\$501,313	\$0
	Total Depts	\$3,000	\$19,940	\$233,561	\$150,000	\$501,313	\$0
<u>Other</u>	Ending Balance	\$1,594,504	\$2,047,102	\$0	\$1,419,533	\$1,639,789	\$1,733,789
Grand Total		\$1,597,504	\$2,067,042	\$233,561	\$1,569,533	\$2,141,102	\$1,733,789

034 REDEVELOPMENT AGENCY-MAIN ST – Revenue by Type

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
<u>Misc. Revenues</u>	034-36111 INTEREST EARNINGS	\$6,172	\$70,626	\$0	\$0	\$94,000	\$94,000

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
	Total Misc. Revenues	\$6,172	\$70,626	\$0	\$0	\$94,000	\$94,000
<u>Interfund Transactions (CIP/Debt)</u>	034-38277 TRANS FROM MAIN ST RDA SRF	\$700,000	\$400,000	\$0	\$0	\$0	\$0
	Total Interfund Transactions (CIP/Debt)	\$700,000	\$400,000	\$0	\$0	\$0	\$0
<u>Beginning Balance</u>	034-39990 BEGINNING BALANCE	\$891,332	\$1,594,504	\$0	\$1,569,533	\$2,047,102	\$1,639,789
	Grand Total	\$1,597,504	\$2,065,130	\$0	\$1,569,533	\$2,141,102	\$1,733,789

034 REDEVELOPMENT AGENCY-MAIN ST – Expenditures by Department and Type

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
<u>40999 END BAL SUR(DEF)</u>	Ending Balance	\$1,594,504	\$2,047,102	\$0	\$1,419,533	\$1,639,789	\$1,733,789
	Total 40999 END BAL SUR(DEF)	\$1,594,504	\$2,047,102	\$0	\$1,419,533	\$1,639,789	\$1,733,789
<u>43306 OLD TOWN STAIRS</u>	Capital	\$3,000	\$19,940	\$233,561	\$0	\$261,313	\$0
	Total 43306 OLD TOWN STAIRS	\$3,000	\$19,940	\$233,561	\$0	\$261,313	\$0
<u>43512 CHINA BRIDGE IMPROVEMENTS & EQUIPMENT</u>	Capital	\$0	\$0	\$0	\$150,000	\$150,000	\$0
	Total 43512 CHINA BRIDGE IMPROVEMENTS & EQUIPMENT	\$0	\$0	\$0	\$150,000	\$150,000	\$0
<u>43848 OLD TOWN ACCESS & CIRCULATION PLAN</u>	Capital	\$0	\$0	\$0	\$0	\$90,000	\$0
	Total 43848 OLD TOWN ACCESS & CIRCULATION PLAN	\$0	\$0	\$0	\$0	\$90,000	\$0
	Grand Total	\$1,597,504	\$2,067,042	\$233,561	\$1,569,533	\$2,141,102	\$1,733,789

BUILDING AUTHORITY – Budget Summary

035 BUILDING AUTHORITY – Revenue Summary

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
<u>Revenues</u>	Misc. Revenues	\$2,102	\$16,106	\$0	\$0	\$355,000	\$355,000
	Total Revenues	\$2,102	\$16,106	\$0	\$0	\$355,000	\$355,000
<u>Other</u>	Beginning Balance	\$451,314	\$453,416	\$0	\$453,416	\$470,859	\$825,859
	Total Other	\$451,314	\$453,416	\$0	\$453,416	\$470,859	\$825,859
Grand Total		\$453,416	\$469,522	\$0	\$453,416	\$825,859	\$1,180,859

035 BUILDING AUTHORITY – Expense Summary

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
<u>Other</u>	Ending Balance	\$453,416	\$470,859	\$0	\$453,416	\$825,859	\$1,180,859
Grand Total		\$453,416	\$470,859	\$0	\$453,416	\$825,859	\$1,180,859

035 BUILDING AUTHORITY – Revenue by Type

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
<u>Misc. Revenues</u>	035-36111 INTEREST EARNINGS	\$2,102	\$16,106	\$0	\$0	\$355,000	\$355,000
	Total Misc. Revenues	\$2,102	\$16,106	\$0	\$0	\$355,000	\$355,000
<u>Beginning Balance</u>	035-39990 BEGINNING BALANCE	\$451,314	\$453,416	\$0	\$453,416	\$470,859	\$825,859
Grand Total		\$453,416	\$469,522	\$0	\$453,416	\$825,859	\$1,180,859

035 BUILDING AUTHORITY – Expenditures by Department and Type

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
<u>40999 END BAL SUR(DEF)</u>	Ending Balance	\$453,416	\$470,859	\$0	\$453,416	\$825,859	\$1,180,859
	Total 40999 END BAL SUR(DEF)	\$453,416	\$470,859	\$0	\$453,416	\$825,859	\$1,180,859
Grand Total		\$453,416	\$470,859	\$0	\$453,416	\$825,859	\$1,180,859

EQUIPMENT REPLACEMENT CIP – Budget Summary

038 EQUIPMENT REPLACEMENT CIP – Revenue Summary

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
<u>Revenues</u>	Misc. Revenues	\$8,645	\$67,640	\$179,538	\$0	\$0	\$150,000
	Interfund Transactions (CIP/Debt)	\$1,585,600	\$1,585,600	\$1,885,596	\$1,885,600	\$1,885,600	\$1,885,600
	Total Revenues	\$1,594,245	\$1,653,240	\$2,065,134	\$1,885,600	\$1,885,600	\$2,035,600
<u>Other</u>	Beginning Balance	\$2,666,494	\$2,419,955	\$0	\$88,333	\$2,427,949	\$59,362
	Total Other	\$2,666,494	\$2,419,955	\$0	\$88,333	\$2,427,949	\$59,362
Grand Total		\$4,260,739	\$4,073,195	\$2,065,134	\$1,973,933	\$4,313,549	\$2,094,962

038 EQUIPMENT REPLACEMENT CIP – Expense Summary

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
<u>Depts</u>	Capital	\$1,840,784	\$1,702,512	\$3,102,219	\$1,964,600	\$4,254,187	\$1,963,000
	Total Depts	\$1,840,784	\$1,702,512	\$3,102,219	\$1,964,600	\$4,254,187	\$1,963,000
<u>Other</u>	Ending Balance	\$2,419,955	\$2,427,949	\$0	\$9,333	\$59,362	\$131,962
Grand Total		\$4,260,739	\$4,130,461	\$3,102,219	\$1,973,933	\$4,313,549	\$2,094,962

038 EQUIPMENT REPLACEMENT CIP – Revenue by Type

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
<u>Misc. Revenues</u>	038-36310 SALE OF ASSETS	\$8,645	\$67,640	\$179,538	\$0	\$0	\$150,000

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
	Total Misc. Revenues	\$8,645	\$67,640	\$179,538	\$0	\$0	\$150,000
<u>Interfund Transactions</u> <u>(CIP/Debt)</u>	038-38210 TRANS FR GEN FUND-EQUIP REPLAC	\$1,585,600	\$1,585,600	\$1,885,596	\$1,885,600	\$1,885,600	\$1,885,600
	Total Interfund Transactions (CIP/Debt)	\$1,585,600	\$1,585,600	\$1,885,596	\$1,885,600	\$1,885,600	\$1,885,600
<u>Beginning Balance</u>	038-39990 BEGINNING BALANCE	\$2,666,494	\$2,419,955	\$0	\$88,333	\$2,427,949	\$59,362
Grand Total		\$4,260,739	\$4,073,195	\$2,065,134	\$1,973,933	\$4,313,549	\$2,094,962

038 EQUIPMENT REPLACEMENT CIP – Expenditures by Department and Type

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
<u>40999 END BAL SUR(DEF)</u>	Ending Balance	\$2,419,955	\$2,427,949	\$0	\$9,333	\$59,362	\$131,962
	Total 40999 END BAL SUR(DEF)	\$2,419,955	\$2,427,949	\$0	\$9,333	\$59,362	\$131,962
<u>43330 REPLACE ROLLING STOCK</u>	Capital	\$1,164,791	\$1,081,757	\$2,703,223	\$1,500,000	\$3,747,761	\$1,550,000
	Total 43330 REPLACE ROLLING STOCK	\$1,164,791	\$1,081,757	\$2,703,223	\$1,500,000	\$3,747,761	\$1,550,000
<u>43350 REPLACE COMPUTER</u>	Capital	\$665,473	\$605,044	\$380,925	\$370,600	\$370,600	\$349,000
	Total 43350 REPLACE COMPUTER	\$665,473	\$605,044	\$380,925	\$370,600	\$370,600	\$349,000
<u>43683 FLEET SHOP EQUIP</u> <u>REPLACEMENT</u>	Capital	\$10,520	\$1,680	\$5,427	\$15,000	\$55,858	\$15,000
	Total 43683 FLEET SHOP EQUIP REPLACEMENT	\$10,520	\$1,680	\$5,427	\$15,000	\$55,858	\$15,000
<u>43809 ELECTRICAL GENERATOR</u> <u>UPGRADES</u>	Capital	\$0	\$0	\$0	\$64,000	\$64,000	\$34,000

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
	Total 43809 ELECTRICAL GENERATOR UPGRADES	\$0	\$0	\$0	\$64,000	\$64,000	\$34,000
<u>43885 CITY AED REPLACEMENT & MAINTENANCE FUND</u>	Capital	\$0	\$14,032	\$12,645	\$15,000	\$15,968	\$15,000
	Total 43885 CITY AED REPLACEMENT & MAINTENANCE FUND	\$0	\$14,032	\$12,645	\$15,000	\$15,968	\$15,000
Grand Total		\$4,260,739	\$4,130,461	\$3,102,219	\$1,973,933	\$4,313,549	\$2,094,962

WATER FUND – Budget Summary

051 WATER FUND – Revenue Summary

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
<u>Revenues</u>	Planning Building & Engineering Fees	\$1,260,513	\$885,049	\$1,000,908	\$750,000	\$750,000	\$885,049
	Water Charges for Services	\$20,166,530	\$20,737,099	\$20,906,399	\$22,487,920	\$24,020,455	\$25,486,658
	Misc. Revenues	\$235,775	\$1,327,737	\$635,946	\$388,887	\$913,435	\$763,435
	Bond Proceeds	\$0	\$0	\$0	\$12,477,367	\$4,477,367	\$0
	Total Revenues	\$21,662,817	\$22,949,885	\$22,543,253	\$36,104,174	\$30,161,257	\$28,135,142
<u>Other</u>	Beginning Balance	\$23,945,567	\$9,002,135	\$0	\$12,342,961	\$28,146,222	\$1,825,496
	Total Other	\$23,945,567	\$9,002,135	\$0	\$12,342,961	\$28,146,222	\$1,825,496
Grand Total		\$45,608,384	\$31,952,020	\$22,543,253	\$48,447,135	\$58,307,479	\$29,960,638

051 WATER FUND – Expense Summary

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
<u>Depts</u>	Personnel	\$3,660,971	\$4,557,808	\$4,794,017	\$4,934,076	\$4,934,076	\$5,381,342
	Mat, Suppls, Services	\$4,575,372	\$4,958,546	\$5,616,234	\$6,134,695	\$6,134,695	\$6,895,386
	Capital	\$42,587,636	\$23,968,061	\$10,104,909	\$10,177,805	\$33,424,700	\$5,326,295
	Debt Service	\$4,093,453	\$3,800,727	\$7,068,944	\$9,403,863	\$9,403,863	\$9,400,688
	Total Depts	\$54,917,432	\$37,285,143	\$27,584,103	\$30,650,440	\$53,897,334	\$27,003,710

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
<u>Other</u>	Interfund Transfer	\$1,806,679	\$2,090,991	\$1,536,840	\$2,588,649	\$2,584,649	\$2,637,521
	Ending Balance	\$(10,575,595)	\$28,146,222	\$0	\$15,208,046	\$1,825,496	\$319,407
Grand Total		\$46,148,516	\$67,522,356	\$29,120,943	\$48,447,135	\$58,307,479	\$29,960,639

051 WATER FUND – Revenue by Type

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
<u>Planning Building & Engineering Fees</u>	051-32363 WATER IMPACT FEES	\$1,260,513	\$885,049	\$1,000,908	\$750,000	\$750,000	\$885,049
	Total Planning Building & Engineering Fees	\$1,260,513	\$885,049	\$1,000,908	\$750,000	\$750,000	\$885,049
<u>Water Charges for Services</u>	051-34111 WATER SERVICE FEES	\$18,196,952	\$18,192,815	\$18,921,119	\$21,332,799	\$20,780,773	\$21,715,908
	051-34112 LATE FEES WATER BIL	\$7,835	\$8,225	\$8,897	\$3,311	\$3,311	\$3,311
	051-34114 REGIONAL WATER SERVICE FEES	\$962,373	\$1,496,924	\$1,601,065	\$0	\$1,784,561	\$2,312,629
	051-34115 WATER SERVICE FEES - SNOWMAKING	\$169,288	\$252,945	\$296,752	\$0	\$300,000	\$300,000
	051-34121 SALE OF METERS	\$111,971	\$68,261	\$76,142	\$100,000	\$100,000	\$100,000
	051-34123 RECONNECTION FEES	\$3,112	\$2,929	\$2,425	\$0	\$0	\$3,000
	051-34125 WATER GENERAL FUND	\$715,000	\$715,000	\$0	\$1,051,810	\$1,051,810	\$1,051,810
	Total Water Charges for Services	\$20,166,530	\$20,737,099	\$20,906,399	\$22,487,920	\$24,020,455	\$25,486,658
<u>Misc. Revenues</u>	051-36111 INTEREST EARNINGS	\$61,452	\$518,581	\$0	\$61,452	\$586,000	\$586,000
	051-36112 INT EARN SPEC ACCTS	\$171,634	\$805,233	\$607,136	\$171,634	\$171,634	\$171,634
	051-36310 SALE OF ASSETS	\$0	\$3,895	\$23,988	\$0	\$0	\$0
	051-36911 OTHER MISCELLANEOUS	\$2,689	\$28	\$4,823	\$155,801	\$155,801	\$5,801

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
	Total Misc. Revenues	\$235,775	\$1,327,737	\$635,946	\$388,887	\$913,435	\$763,435
<u>Bond Proceeds</u>	051-39220 BOND PROCEEDS	\$0	\$0	\$0	\$12,477,367	\$4,477,367	\$0
	Total Bond Proceeds	\$0	\$0	\$0	\$12,477,367	\$4,477,367	\$0
<u>Beginning Balance</u>	051-39990 BEGINNING BALANCE	\$23,945,567	\$9,002,135	\$0	\$12,342,961	\$28,146,222	\$1,825,496
	Grand Total	\$45,608,384	\$31,952,020	\$22,543,253	\$48,447,135	\$58,307,479	\$29,960,638

051 WATER FUND – Expenditures by Department and Type

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
<u>40451 WATER OPERATIONS</u>	Personnel	\$3,628,168	\$4,531,065	\$4,790,883	\$4,934,076	\$4,934,076	\$5,381,342
	Mat, Suppls, Services	\$4,575,372	\$4,958,546	\$5,616,234	\$6,134,695	\$6,134,695	\$6,895,386
	Capital	\$28,709	\$15,924	\$11,162	\$43,000	\$43,000	\$43,000
	Interfund Transfer	\$1,671,420	\$1,928,713	\$1,325,484	\$2,377,294	\$2,373,294	\$2,422,473
	Total 40451 WATER OPERATIONS	\$9,903,669	\$11,434,249	\$11,743,763	\$13,489,066	\$13,485,066	\$14,742,200
<u>40452 WATER INSURANCE</u>	Interfund Transfer	\$135,259	\$162,278	\$211,356	\$211,355	\$211,355	\$215,048
	Total 40452 WATER INSURANCE	\$135,259	\$162,278	\$211,356	\$211,355	\$211,355	\$215,048
<u>40740 2009A WATER BONDS-DEQ</u>	Debt Service	\$2,500	\$2,500	\$127,500	\$127,500	\$127,500	\$127,500
	Total 40740 2009A WATER BONDS-DEQ	\$2,500	\$2,500	\$127,500	\$127,500	\$127,500	\$127,500

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
<u>40744 2012 WATER BONDS</u>	Debt Service	\$18,515	\$0	\$0	\$0	\$0	\$0
	Total 40744 2012 WATER BONDS	\$18,515	\$0	\$0	\$0	\$0	\$0
<u>40745 2012B WATER REVENUE BONDS</u>	Debt Service	\$56,976	\$0	\$0	\$0	\$0	\$0
	Total 40745 2012B WATER REVENUE BONDS	\$56,976	\$0	\$0	\$0	\$0	\$0
<u>40746 2013A WATER BONDS</u>	Debt Service	\$21,995	\$16,761	\$259,099	\$265,400	\$265,400	\$265,350
	Total 40746 2013A WATER BONDS	\$21,995	\$16,761	\$259,099	\$265,400	\$265,400	\$265,350
<u>40748 2014 WATER REVENUE BONDS</u>	Debt Service	\$117,518	\$115,102	\$61,356	\$136,238	\$136,238	\$2,486,238
	Total 40748 2014 WATER REVENUE BONDS	\$117,518	\$115,102	\$61,356	\$136,238	\$136,238	\$2,486,238
<u>40750 2020 WATER REVENUE BONDS</u>	Debt Service	\$1,862,270	\$1,753,337	\$3,363,843	\$4,529,219	\$4,529,219	\$2,316,719
	Total 40750 2020 WATER REVENUE BONDS	\$1,862,270	\$1,753,337	\$3,363,843	\$4,529,219	\$4,529,219	\$2,316,719
<u>40755 2021 WATER REVENUE BONDS</u>	Debt Service	\$1,874,401	\$1,803,142	\$3,282,508	\$4,345,506	\$4,345,506	\$4,204,881
	Total 40755 2021 WATER REVENUE BONDS	\$1,874,401	\$1,803,142	\$3,282,508	\$4,345,506	\$4,345,506	\$4,204,881
<u>40820 CONTRACTS PAYABLE</u>	Debt Service	\$54,754	\$25,361	\$(25,361)	\$0	\$0	\$0
	Total 40820 CONTRACTS PAYABLE	\$54,754	\$25,361	\$(25,361)	\$0	\$0	\$0
<u>40825 RIGHT TO USE ASSET</u>	Debt Service	\$84,525	\$84,525	\$0	\$0	\$0	\$0

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
	Total 40825 RIGHT TO USE ASSET	\$84,525	\$84,525	\$0	\$0	\$0	\$0
<u>40999 END BAL SUR(DEF)</u>	Ending Balance	\$(10,575,595)	\$28,146,222	\$0	\$15,208,046	\$1,825,496	\$319,407
	Total 40999 END BAL SUR(DEF)	\$(10,575,595)	\$28,146,222	\$0	\$15,208,046	\$1,825,496	\$319,407
<u>43312 TUNNEL IMPROVEMENTS</u>	Capital	\$893,166	\$1,395,536	\$2,814,945	\$3,292,884	\$5,187,278	\$304,599
	Total 43312 TUNNEL IMPROVEMENTS	\$893,166	\$1,395,536	\$2,814,945	\$3,292,884	\$5,187,278	\$304,599
<u>43317 WATER EQUIPMENT</u>	Capital	\$70,761	\$43,357	\$177,828	\$133,200	\$376,729	\$136,528
	Total 43317 WATER EQUIPMENT	\$70,761	\$43,357	\$177,828	\$133,200	\$376,729	\$136,528
<u>43428 WATER DEPT INFRASTRUCTURE IMPROVEMENTS</u>	Personnel	\$32,803	\$26,743	\$3,133	\$0	\$0	\$0
	Capital	\$1,589,029	\$3,298,673	\$2,592,748	\$3,496,538	\$6,362,290	\$2,000,000
	Total 43428 WATER DEPT INFRASTRUCTURE IMPROVEMENTS	\$1,621,832	\$3,325,416	\$2,595,881	\$3,496,538	\$6,362,290	\$2,000,000
<u>43513 ROCKPORT WATER, PIPELINE AND STORAGE</u>	Capital	\$1,019,897	\$1,062,907	\$1,091,996	\$1,357,520	\$1,451,142	\$1,333,543
	Total 43513 ROCKPORT WATER, PIPELINE AND STORAGE	\$1,019,897	\$1,062,907	\$1,091,996	\$1,357,520	\$1,451,142	\$1,333,543
<u>43613 WATER QUALITY STUDY</u>	Capital	\$315,628	\$55,748	\$57,925	\$300,000	\$200,000	\$50,000
	Total 43613 WATER QUALITY STUDY	\$315,628	\$55,748	\$57,925	\$300,000	\$200,000	\$50,000
<u>43614 ROCKPORT CAPITAL FACILITIES REPL</u>	Capital	\$17,676	\$0	\$0	\$0	\$0	\$0

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
	Total 43614 ROCKPORT CAPITAL FACILITIES REPL	\$17,676	\$0	\$0	\$0	\$0	\$0
<u>43641 QUINN'S WATER TREATMENT PLAN ASSET RPLC</u>	Capital	\$199,909	\$0	\$94,200	\$238,471	\$1,182,011	\$245,625
	Total 43641 QUINN'S WATER TREATMENT PLAN ASSET RPLC	\$199,909	\$0	\$94,200	\$238,471	\$1,182,011	\$245,625
<u>43651 FLEET MGMT SOFTWARE</u>	Capital	\$0	\$0	\$0	\$0	\$17,307	\$0
	Total 43651 FLEET MGMT SOFTWARE	\$0	\$0	\$0	\$0	\$17,307	\$0
<u>43662 NETWORK/SECURITY ENHANCE</u>	Capital	\$0	\$0	\$0	\$85,000	\$0	\$0
	Total 43662 NETWORK/SECURITY ENHANCE	\$0	\$0	\$0	\$85,000	\$0	\$0
<u>43684 EQUIP REPLACEMENT - COMPUTER</u>	Capital	\$12,711	\$16,164	\$3,236	\$138,232	\$103,236	\$117,000
	Total 43684 EQUIP REPLACEMENT - COMPUTER	\$12,711	\$16,164	\$3,236	\$138,232	\$103,236	\$117,000
<u>43688 REGIONAL INTERCONNECT</u>	Capital	\$0	\$111,233	\$0	\$0	\$75,012	\$0
	Total 43688 REGIONAL INTERCONNECT	\$0	\$111,233	\$0	\$0	\$75,012	\$0
<u>43689 METER REPLACEMENT</u>	Capital	\$101,141	\$229,792	\$15,509	\$150,000	\$268,555	\$50,000
	Total 43689 METER REPLACEMENT	\$101,141	\$229,792	\$15,509	\$150,000	\$268,555	\$50,000
<u>43693 SCADA TELEMETRY SYSTEM REPLACEMENT</u>	Capital	\$0	\$69,164	\$533,836	\$200,000	\$1,000,000	\$206,000

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
	Total 43693 SCADA TELEMETRY SYSTEM REPLACEMENT	\$0	\$69,164	\$533,836	\$200,000	\$1,000,000	\$206,000
<u>43723 C1 QUINNS WTP TO BOOTHILL - PHASE 1</u>	Capital	\$887,028	\$(1,437)	\$0	\$0	\$0	\$0
	Total 43723 C1 QUINNS WTP TO BOOTHILL - PHASE 1	\$887,028	\$(1,437)	\$0	\$0	\$0	\$0
<u>43724 REGIONALIZATION FEE</u>	Capital	\$0	\$0	\$200,000	\$200,000	\$200,000	\$200,000
	Total 43724 REGIONALIZATION FEE	\$0	\$0	\$200,000	\$200,000	\$200,000	\$200,000
<u>43747 MIW TREATMENT</u>	Capital	\$37,182,344	\$17,628,979	\$2,072,403	\$250,000	\$16,154,680	\$260,000
	Total 43747 MIW TREATMENT	\$37,182,344	\$17,628,979	\$2,072,403	\$250,000	\$16,154,680	\$260,000
<u>43748 QJWTP TREATMENT UPGRADES</u>	Capital	\$161,887	\$(45,467)	\$0	\$0	\$0	\$0
	Total 43748 QJWTP TREATMENT UPGRADES	\$161,887	\$(45,467)	\$0	\$0	\$0	\$0
<u>43750 DISTRIBUTION ZONING METERS</u>	Capital	\$4,697	\$0	\$0	\$0	\$0	\$0
	Total 43750 DISTRIBUTION ZONING METERS	\$4,697	\$0	\$0	\$0	\$0	\$0
<u>43751 ENERGY PROJECTS</u>	Capital	\$103,054	\$45,085	\$0	\$0	\$0	\$0
	Total 43751 ENERGY PROJECTS	\$103,054	\$45,085	\$0	\$0	\$0	\$0
<u>43805 JSSD INTERCONNECTION IMPROVEMENTS</u>	Capital	\$0	\$0	\$59,460	\$90,000	\$236,686	\$180,000

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
	Total 43805 JSSD INTERCONNECTION IMPROVEMENTS	\$0	\$0	\$59,460	\$90,000	\$236,686	\$180,000
<u>43827 MIW OFFSITE IMPROVEMENTS</u>	Capital	\$0	\$42,403	\$366,773	\$0	\$366,773	\$0
	Total 43827 MIW OFFSITE IMPROVEMENTS	\$0	\$42,403	\$366,773	\$0	\$366,773	\$0
<u>43883 REPLACE VEHICLE WASH</u>	Capital	\$0	\$0	\$0	\$2,960	\$0	\$0
	Total 43883 REPLACE VEHICLE WASH	\$0	\$0	\$0	\$2,960	\$0	\$0
<u>44105 LANDSCAPING INCENTIVES</u>	Capital	\$0	\$0	\$12,888	\$200,000	\$200,000	\$200,000
	Total 44105 LANDSCAPING INCENTIVES	\$0	\$0	\$12,888	\$200,000	\$200,000	\$200,000
Grand Total		\$46,148,516	\$67,522,356	\$29,120,943	\$48,447,135	\$58,307,479	\$29,960,639

STORM WATER FUND – Budget Summary

052 STORM WATER FUND – Revenue Summary

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
<u>Revenues</u>	Water Charges for Services	\$1,755,632	\$1,801,575	\$1,720,947	\$2,000,000	\$2,000,000	\$2,176,658
	Misc. Revenues	\$8,660	\$88,331	\$0	\$0	\$148,000	\$148,000
	Total Revenues	\$1,764,292	\$1,889,907	\$1,720,947	\$2,000,000	\$2,148,000	\$2,324,658
<u>Other</u>	Beginning Balance	\$2,374,081	\$3,106,148	\$0	\$2,046,582	\$2,942,190	\$1,427,317
	Total Other	\$2,374,081	\$3,106,148	\$0	\$2,046,582	\$2,942,190	\$1,427,317
Grand Total		\$4,138,373	\$4,996,055	\$1,720,947	\$4,046,582	\$5,090,190	\$3,751,975

052 STORM WATER FUND – Expense Summary

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
<u>Depts</u>	Personnel	\$781,307	\$738,249	\$554,003	\$662,651	\$662,651	\$855,316
	Mat, Suppls, Services	\$114,434	\$141,314	\$156,761	\$297,652	\$297,652	\$299,830
	Capital	\$130,485	\$(79,743)	\$397,647	\$1,261,500	\$2,529,417	\$1,238,600
	Total Depts	\$1,026,226	\$799,820	\$1,108,411	\$2,221,803	\$3,489,720	\$2,393,746
<u>Other</u>	Interfund Transfer	\$141,598	\$164,627	\$173,904	\$173,903	\$173,153	\$180,648
	Ending Balance	\$3,106,148	\$2,942,190	\$0	\$1,650,876	\$1,427,317	\$1,177,581
Grand Total		\$4,273,972	\$3,906,637	\$1,282,315	\$4,046,582	\$5,090,190	\$3,701,975

052 STORM WATER FUND – Revenue by Type

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
<u>Water Charges for Services</u>	052-34175 STORM WATER FEES	\$1,755,110	\$1,801,070	\$1,720,503	\$2,000,000	\$2,000,000	\$2,175,908
	052-34176 LATE FEES STORM WATER	\$521	\$505	\$445	\$0	\$0	\$750
	Total Water Charges for Services	\$1,755,632	\$1,801,575	\$1,720,947	\$2,000,000	\$2,000,000	\$2,176,658
<u>Misc. Revenues</u>	052-36111 INTEREST EARNINGS	\$8,660	\$88,331	\$0	\$0	\$148,000	\$148,000
	Total Misc. Revenues	\$8,660	\$88,331	\$0	\$0	\$148,000	\$148,000
<u>Beginning Balance</u>	052-39990 BEGINNING BALANCE	\$2,374,081	\$3,106,148	\$0	\$2,046,582	\$2,942,190	\$1,427,317
Grand Total		\$4,138,373	\$4,996,055	\$1,720,947	\$4,046,582	\$5,090,190	\$3,751,975

052 STORM WATER FUND – Expenditures by Department and Type

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
<u>40455 STORM WATER OPER</u>	Personnel	\$781,307	\$738,249	\$554,003	\$662,651	\$662,651	\$855,316
	Mat, Suppls, Services	\$114,434	\$141,314	\$156,761	\$297,652	\$297,652	\$299,830
	Capital	\$1,472	\$0	\$704	\$1,500	\$1,500	\$1,500
	Interfund Transfer	\$141,598	\$164,627	\$173,904	\$173,903	\$173,153	\$180,648
	Total 40455 STORM WATER OPER	\$1,038,811	\$1,044,189	\$885,372	\$1,135,706	\$1,134,956	\$1,337,294
<u>40999 END BAL SUR(DEF)</u>	Ending Balance	\$3,106,148	\$2,942,190	\$0	\$1,650,876	\$1,427,317	\$1,177,581
	Total 40999 END BAL SUR(DEF)	\$3,106,148	\$2,942,190	\$0	\$1,650,876	\$1,427,317	\$1,177,581
<u>43754 PARK AVE SD</u>	Capital	\$0	\$0	\$0	\$800,000	\$800,000	\$800,000

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
	Total 43754 PARK AVE SD	\$0	\$0	\$0	\$800,000	\$800,000	\$800,000
<u>43755 VEHICLE & EQUIP REPLACEMENT</u>	Capital	\$0	\$0	\$390,696	\$160,000	\$440,000	\$72,100
	Total 43755 VEHICLE & EQUIP REPLACEMENT	\$0	\$0	\$390,696	\$160,000	\$440,000	\$72,100
<u>43772 STORM WATER IMPROVEMENTS</u>	Capital	\$129,013	\$(79,743)	\$6,248	\$300,000	\$1,287,917	\$315,000
	Total 43772 STORM WATER IMPROVEMENTS	\$129,013	\$(79,743)	\$6,248	\$300,000	\$1,287,917	\$315,000
	Grand Total	\$4,273,972	\$3,906,637	\$1,282,315	\$4,046,582	\$5,090,190	\$3,701,975

GOLF COURSE FUND – Budget Summary

055 GOLF COURSE FUND – Revenue Summary

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
<u>Revenues</u>	County/SP District Revenue	\$0	\$168,363	\$0	\$0	\$0	\$0
	Recreation	\$1,922,750	\$1,966,555	\$1,483,243	\$1,406,143	\$1,784,650	\$2,084,495
	Misc. Revenues	\$154,555	\$116,889	\$18,248	\$40,128	\$150,233	\$156,124
	Interfund Transactions (CIP/Debt)	\$25,000	\$25,000	\$24,996	\$25,000	\$25,000	\$25,000
	Total Revenues	\$2,102,305	\$2,276,807	\$1,526,486	\$1,471,271	\$1,959,883	\$2,265,619
<u>Other</u>	Beginning Balance	\$2,182,110	\$2,807,041	\$0	\$1,069,780	\$2,122,432	\$1,573,712
	Total Other	\$2,182,110	\$2,807,041	\$0	\$1,069,780	\$2,122,432	\$1,573,712
Grand Total		\$4,284,415	\$5,083,848	\$1,526,486	\$2,541,051	\$4,082,315	\$3,839,331

055 GOLF COURSE FUND – Expense Summary

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
<u>Depts</u>	Personnel	\$870,010	\$898,266	\$867,875	\$1,110,825	\$1,110,825	\$1,335,875
	Mat, Suppls, Services	\$716,003	\$599,084	\$588,155	\$687,145	\$687,145	\$680,725
	Capital	\$18,609	\$198,701	\$80,151	\$282,928	\$524,438	\$576,641
	Total Depts	\$1,604,622	\$1,696,051	\$1,536,181	\$2,080,898	\$2,322,408	\$2,593,241
<u>Other</u>	Interfund Transfer	\$150,777	\$171,353	\$179,952	\$179,945	\$186,195	\$209,504

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
	Ending Balance	\$2,807,041	\$2,122,432	\$0	\$280,208	\$1,573,712	\$1,036,586
	Grand Total	\$4,562,440	\$3,989,836	\$1,716,133	\$2,541,051	\$4,082,315	\$3,839,331

055 GOLF COURSE FUND – Revenue by Type

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
<u>County/SP District Revenue</u>	055-33312 RECR, ARTS&PARK-RAP TAX GRANT	\$0	\$168,363	\$0	\$0	\$0	\$0
	Total County/SP District Revenue	\$0	\$168,363	\$0	\$0	\$0	\$0
<u>Recreation</u>	055-34611 CAMPS	\$21,188	\$23,015	\$0	\$0	\$0	\$0
	055-34622 LEAGUES ADULT	\$4,770	\$4,828	\$40	\$0	\$0	\$6,178
	055-34661 GOLF FEES	\$1,073,544	\$1,126,162	\$1,050,304	\$826,393	\$1,204,900	\$1,219,698
	055-34662 CART FEES	\$306,220	\$304,871	\$66,906	\$225,593	\$225,593	\$344,658
	055-34663 PASS FEES	\$67,641	\$72,175	\$40,304	\$46,723	\$46,723	\$82,117
	055-34664 DRIVING RANGE FEES	\$73,384	\$75,144	\$52,955	\$50,131	\$50,131	\$65,592
	055-34665 PRO-SHOP RETAIL SALE	\$244,474	\$240,360	\$208,752	\$189,937	\$189,937	\$266,715
	055-34666 GOLF LESSONS	\$28,857	\$28,825	\$17,325	\$32,574	\$32,574	\$27,851
	055-34667 GOLF LESSON CLINICS	\$1,274	\$571	\$0	\$1,863	\$1,863	\$0
	055-34668 TOURNAMENT ADMIN.	\$31,234	\$18,649	\$0	\$1,986	\$1,986	\$0
	055-34671 BEVERAGE CART RETAIL SALES	\$31,168	\$32,354	\$24,838	\$19,892	\$19,892	\$32,712
	055-34672 BEVERAGE CART BEER SALES	\$30,813	\$31,744	\$19,054	\$11,051	\$11,051	\$31,687
	055-34674 BEVERAGE CART TIPS	\$8,185	\$7,857	\$2,764	\$0	\$0	\$7,287
	Total Recreation	\$1,922,750	\$1,966,555	\$1,483,243	\$1,406,143	\$1,784,650	\$2,084,495
<u>Misc. Revenues</u>	055-36111 INTEREST EARNINGS	\$6,594	\$66,605	\$0	\$895	\$111,000	\$111,000
	055-36210 RENTAL INCOME	\$47,207	\$44,239	\$18,238	\$22,656	\$22,656	\$45,124
	055-36310 SALE OF ASSETS	\$100,747	\$1,000	\$0	\$0	\$0	\$0
	055-36911 OTHER MISCELLANEOUS	\$0	\$5,000	\$0	\$16,577	\$16,577	\$0
	055-36921 CASH OVER/SHORT	\$7	\$45	\$10	\$0	\$0	\$0

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
	Total Misc. Revenues	\$154,555	\$116,889	\$18,248	\$40,128	\$150,233	\$156,124
<u>Interfund Transactions (CIP/Debt)</u>	055-38211 TRANS FR GEN FUND	\$25,000	\$25,000	\$24,996	\$25,000	\$25,000	\$25,000
	Total Interfund Transactions (CIP/Debt)	\$25,000	\$25,000	\$24,996	\$25,000	\$25,000	\$25,000
<u>Beginning Balance</u>	055-39990 BEGINNING BALANCE	\$2,182,110	\$2,807,041	\$0	\$1,069,780	\$2,122,432	\$1,573,712
	Grand Total	\$4,284,415	\$5,083,848	\$1,526,486	\$2,541,051	\$4,082,315	\$3,839,331

055 GOLF COURSE FUND – Expenditures by Department and Type

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
<u>40564 GOLF MAINTENANCE</u>	Personnel	\$434,700	\$446,431	\$454,812	\$583,259	\$583,259	\$743,658
	Mat, Suppls, Services	\$160,497	\$160,023	\$162,376	\$297,159	\$297,159	\$258,925
	Capital	\$0	\$0	\$0	\$1,005	\$1,005	\$64,505
	Interfund Transfer	\$93,407	\$105,378	\$108,912	\$108,910	\$115,160	\$127,502
	Total 40564 GOLF MAINTENANCE	\$688,604	\$711,832	\$726,100	\$990,333	\$996,583	\$1,194,590
<u>40571 GOLF PRO SHOP</u>	Personnel	\$435,310	\$451,835	\$413,063	\$527,565	\$527,565	\$592,218
	Mat, Suppls, Services	\$555,506	\$439,061	\$425,778	\$389,986	\$389,986	\$421,800
	Capital	\$0	\$0	\$0	\$1,000	\$1,000	\$1,000
	Interfund Transfer	\$57,370	\$65,975	\$71,040	\$71,035	\$71,035	\$82,002
	Total 40571 GOLF PRO SHOP	\$1,048,186	\$956,870	\$909,882	\$989,586	\$989,586	\$1,097,020

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
<u>40999 END BAL SUR(DEF)</u>	Ending Balance	\$2,807,041	\$2,122,432	\$0	\$280,208	\$1,573,712	\$1,036,586
	Total 40999 END BAL SUR(DEF)	\$2,807,041	\$2,122,432	\$0	\$280,208	\$1,573,712	\$1,036,586
<u>43367 GOLF COURSE IMPROVEMENTS</u>	Capital	\$0	\$0	\$0	\$12,000	\$12,000	\$12,000
	Total 43367 GOLF COURSE IMPROVEMENTS	\$0	\$0	\$0	\$12,000	\$12,000	\$12,000
<u>43403 GOLF EQUIPMENT REPLACEMENT</u>	Capital	\$18,609	\$195,546	\$80,347	\$266,363	\$510,629	\$495,136
	Total 43403 GOLF EQUIPMENT REPLACEMENT	\$18,609	\$195,546	\$80,347	\$266,363	\$510,629	\$495,136
<u>43685 EQUIP REPLACEMENT - COMPUTER</u>	Capital	\$0	\$3,155	\$(196)	\$2,560	\$(196)	\$4,000
	Total 43685 EQUIP REPLACEMENT - COMPUTER	\$0	\$3,155	\$(196)	\$2,560	\$(196)	\$4,000
	Grand Total	\$4,562,440	\$3,989,836	\$1,716,133	\$2,541,051	\$4,082,315	\$3,839,331

TRANSPORTATION & PARKING FUND – Budget Summary

057 TRANSPORTATION & PARKING FUND – Revenue Summary

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
<u>Revenues</u>	Sales Tax	\$14,888,042	\$15,887,737	\$13,817,212	\$15,425,176	\$15,425,176	\$16,249,330
	Licenses	\$916,432	\$973,863	\$1,048,904	\$981,896	\$981,896	\$1,027,821
	Federal Revenue	\$5,778,242	\$18,281,059	\$1,451,177	\$21,713,819	\$15,741,788	\$14,074,397
	County/SP District Revenue	\$390,616	\$59,671	\$3,014,173	\$0	\$11,111,203	\$730,000
	Transit Charges for Services	\$4,066,593	\$33,379	\$313,392	\$85,740	\$85,740	\$75,991
	Misc. Revenues	\$(988,221)	\$2,768,114	\$116,832	\$270,552	\$1,580,028	\$3,092,519
	Interfund Transactions (CIP/Debt)	\$0	\$0	\$194,751	\$0	\$194,751	\$0
	Special Revenues & Resources	\$663,147	\$623,729	\$252,576	\$216,418	\$216,418	\$259,531
	Total Revenues	\$25,714,852	\$38,627,552	\$20,209,017	\$38,693,601	\$45,337,000	\$35,809,589
<u>Other</u>	Beginning Balance	\$20,683,401	\$33,005,887	\$0	\$5,197,705	\$39,409,102	\$16,549,695
	Total Other	\$20,683,401	\$33,005,887	\$0	\$5,197,705	\$39,409,102	\$16,549,695
Grand Total		\$46,398,253	\$71,633,439	\$20,209,017	\$43,891,306	\$84,746,102	\$52,359,284

057 TRANSPORTATION & PARKING FUND – Expense Summary

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
<u>Depts</u>	Personnel	\$7,190,769	\$10,176,293	\$11,290,423	\$11,741,329	\$11,741,329	\$12,581,115

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
	Mat, Suppls, Services	\$1,534,378	\$2,621,474	\$2,843,063	\$3,655,202	\$3,955,202	\$3,699,110
	Capital	\$1,893,350	\$15,680,158	\$8,930,040	\$17,973,836	\$48,757,045	\$25,461,104
	Total Depts	\$10,618,497	\$28,477,925	\$23,063,526	\$33,370,367	\$64,453,576	\$41,741,329
<u>Other</u>	Interfund Transfer	\$3,396,502	\$3,756,742	\$3,872,820	\$3,872,831	\$3,742,831	\$3,756,653
	Ending Balance	\$33,005,887	\$39,409,102	\$0	\$6,648,108	\$16,549,695	\$6,861,302
	Grand Total	\$47,020,886	\$71,643,769	\$26,936,346	\$43,891,306	\$84,746,102	\$51,909,284

057 TRANSPORTATION & PARKING FUND – Revenue by Type

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
<u>Sales Tax</u>	057-31212 TRANSIT SALES TAX	\$7,022,185	\$7,383,454	\$6,446,678	\$6,971,647	\$6,971,647	\$7,341,144
	057-31214 RESORT TAX TRANSPOR	\$4,243,253	\$4,468,541	\$3,926,729	\$4,212,714	\$4,212,714	\$4,736,830
	057-31217 ADDITIONAL MASS TRANSIT TAX	\$3,622,605	\$4,035,742	\$3,443,805	\$4,240,815	\$4,240,815	\$4,171,356
	Total Sales Tax	\$14,888,042	\$15,887,737	\$13,817,212	\$15,425,176	\$15,425,176	\$16,249,330
<u>Licenses</u>	057-32111 BUSINESS LICENSES	\$782,643	\$838,556	\$888,619	\$852,590	\$852,590	\$869,085
	057-32161 NIGHT RENT LIC FEE	\$133,789	\$135,306	\$160,285	\$129,306	\$129,306	\$158,736
	Total Licenses	\$916,432	\$973,863	\$1,048,904	\$981,896	\$981,896	\$1,027,821
<u>Federal Revenue</u>	057-33110 FEDERAL GRANTS	\$5,778,242	\$18,281,059	\$1,451,177	\$21,713,819	\$15,741,788	\$14,074,397
	Total Federal Revenue	\$5,778,242	\$18,281,059	\$1,451,177	\$21,713,819	\$15,741,788	\$14,074,397

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
<u>County/SP District Revenue</u>	057-33311 COUNTY CONTRIBUTION	\$390,616	\$59,671	\$3,014,173	\$0	\$11,111,203	\$730,000
	Total County/SP District Revenue	\$390,616	\$59,671	\$3,014,173	\$0	\$11,111,203	\$730,000
<u>Transit Charges for Services</u>	057-34211 FARE REVENUE	\$2,045	\$6,519	\$792	\$33,315	\$33,315	\$25,904
	057-34221 BUS ADVERTISING	\$10,825	\$22,860	\$12,600	\$52,425	\$52,425	\$50,087
	057-34230 REGIONAL TRANSIT REVENUE	\$4,053,723	\$4,000	\$300,000	\$0	\$0	\$0
	Total Transit Charges for Services	\$4,066,593	\$33,379	\$313,392	\$85,740	\$85,740	\$75,991
<u>Misc. Revenues</u>	057-36111 INTEREST EARNINGS	\$92,081	\$1,269,945	\$0	\$149,524	\$1,459,000	\$1,459,000
	057-36210 RENTAL INCOME	\$73,255	\$87,867	\$57,632	\$107,528	\$107,528	\$124,519
	057-36310 SALE OF ASSETS	\$(1,153,556)	\$(56,818)	\$1,900	\$9,290	\$9,290	\$9,000
	057-36911 OTHER MISCELLANEOUS	\$0	\$1,467,119	\$57,301	\$4,210	\$4,210	\$1,500,000
	Total Misc. Revenues	\$(988,221)	\$2,768,114	\$116,832	\$270,552	\$1,580,028	\$3,092,519
<u>Interfund Transactions (CIP/Debt)</u>	057-38211 TRANS FR GEN FUND	\$0	\$0	\$194,751	\$0	\$194,751	\$0
	Total Interfund Transactions (CIP/Debt)	\$0	\$0	\$194,751	\$0	\$194,751	\$0
<u>Special Revenues & Resources</u>	057-39110 DONATIONS	\$(26,851)	\$0	\$0	\$0	\$0	\$0
	057-39126 OTHER CONTRIBUTIONS	\$689,998	\$623,729	\$252,576	\$216,418	\$216,418	\$259,531
	Total Special Revenues & Resources	\$663,147	\$623,729	\$252,576	\$216,418	\$216,418	\$259,531
<u>Beginning Balance</u>	057-39990 BEGINNING BALANCE	\$20,683,401	\$33,005,887	\$0	\$5,197,705	\$39,409,102	\$16,549,695

	Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
Grand Total	\$46,398,253	\$71,633,439	\$20,209,017	\$43,891,306	\$84,746,102	\$52,359,284

057 TRANSPORTATION & PARKING FUND – Expenditures by Department and Type

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
<u>40481 TRANSPORTATION OPER</u>	Personnel	\$6,717,723	\$9,568,381	\$10,564,199	\$10,796,860	\$10,796,860	\$11,601,117
	Mat, Suppls, Services	\$1,383,364	\$2,368,611	\$2,748,833	\$3,228,730	\$3,528,730	\$3,272,638
	Capital	\$134,412	\$154,774	\$306,582	\$313,800	\$313,800	\$232,800
	Interfund Transfer	\$3,396,502	\$3,756,742	\$3,872,820	\$3,872,831	\$3,742,831	\$3,756,653
	Total 40481 TRANSPORTATION OPER	\$11,632,000	\$15,848,509	\$17,492,434	\$18,212,221	\$18,382,221	\$18,863,209
<u>40485 TRANSPORTATION PLANNING</u>	Personnel	\$430,526	\$554,680	\$721,540	\$944,469	\$944,469	\$979,997
	Mat, Suppls, Services	\$151,014	\$252,863	\$94,230	\$425,172	\$425,172	\$425,172
	Total 40485 TRANSPORTATION PLANNING	\$581,540	\$807,543	\$815,770	\$1,369,641	\$1,369,641	\$1,405,169
<u>40999 END BAL SUR(DEF)</u>	Ending Balance	\$33,005,887	\$39,409,102	\$0	\$6,648,108	\$16,549,695	\$6,861,302
	Total 40999 END BAL SUR(DEF)	\$33,005,887	\$39,409,102	\$0	\$6,648,108	\$16,549,695	\$6,861,302
<u>43316 TRANSIT COACHES</u>	Capital	\$19,405	\$14,216,709	\$2,292,483	\$3,575,222	\$9,200,735	\$7,032,263
	Total 43316 TRANSIT COACHES	\$19,405	\$14,216,709	\$2,292,483	\$3,575,222	\$9,200,735	\$7,032,263
<u>43339 BUS SHELTERS</u>	Capital	\$18,200	\$71,941	\$544,916	\$4,574,265	\$4,380,927	\$8,569,434
	Total 43339 BUS SHELTERS	\$18,200	\$71,941	\$544,916	\$4,574,265	\$4,380,927	\$8,569,434

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
<u>43435 FLAGSTAFF TRANSFER FEE</u>	Capital	\$7,538	\$0	\$0	\$0	\$2,118,737	\$0
	Total 43435 FLAGSTAFF TRANSFER FEE	\$7,538	\$0	\$0	\$0	\$2,118,737	\$0
<u>43446 TRANSIT GIS/AVL SYSTEM</u>	Capital	\$0	\$394,744	\$0	\$0	\$0	\$50,000
	Total 43446 TRANSIT GIS/AVL SYSTEM	\$0	\$394,744	\$0	\$0	\$0	\$50,000
<u>43575 CITY TRANSIT CONTRIBUTION TO COUNTY</u>	Capital	\$885,827	\$0	\$0	\$0	\$0	\$0
	Total 43575 CITY TRANSIT CONTRIBUTION TO COUNTY	\$885,827	\$0	\$0	\$0	\$0	\$0
<u>43594 SHORT RANGE TRANSIT DEVELOPMENT PLAN</u>	Capital	\$138,816	\$42,363	\$0	\$1,000,000	\$0	\$0
	Total 43594 SHORT RANGE TRANSIT DEVELOPMENT PLAN	\$138,816	\$42,363	\$0	\$1,000,000	\$0	\$0
<u>43623 IRONHORSE SEASONAL HOUSING</u>	Mat, Suppls, Services	\$0	\$0	\$0	\$1,300	\$1,300	\$1,300
	Total 43623 IRONHORSE SEASONAL HOUSING	\$0	\$0	\$0	\$1,300	\$1,300	\$1,300
<u>43650 FLEET MGMT SOFTWARE</u>	Capital	\$12,452	\$4,113	\$0	\$0	\$0	\$0
	Total 43650 FLEET MGMT SOFTWARE	\$12,452	\$4,113	\$0	\$0	\$0	\$0
<u>43653 TRANS PLANS & STUDIES</u>	Capital	\$61,536	\$0	\$0	\$0	\$356,331	\$0
	Total 43653 TRANS PLANS & STUDIES	\$61,536	\$0	\$0	\$0	\$356,331	\$0
<u>43655 TRANSIT FAC CAP RENEWAL</u>	Capital	\$64,635	\$208,178	\$674,621	\$230,000	\$2,608,653	\$230,000

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
	Total 43655 TRANSIT FAC CAP RENEWAL	\$64,635	\$208,178	\$674,621	\$230,000	\$2,608,653	\$230,000
<u>43686 EQUIP REPLACEMENT - COMPUTER</u>	Capital	\$15,454	\$15,474	\$5,014	\$16,172	\$5,014	\$30,000
	Total 43686 EQUIP REPLACEMENT - COMPUTER	\$15,454	\$15,474	\$5,014	\$16,172	\$5,014	\$30,000
<u>43739 TRANSIT ONBOARD SECURITY CAMERAS</u>	Capital	\$0	\$0	\$0	\$0	\$88,458	\$36,542
	Total 43739 TRANSIT ONBOARD SECURITY CAMERAS	\$0	\$0	\$0	\$0	\$88,458	\$36,542
<u>43770 TRANSIT AND TRANSPORTATION LAND ACQUISIT</u>	Capital	\$0	\$0	\$0	\$0	\$2,400,000	\$0
	Total 43770 TRANSIT AND TRANSPORTATION LAND ACQUISIT	\$0	\$0	\$0	\$0	\$2,400,000	\$0
<u>43781 SR 248/US 40 PARK AND RIDE LOT</u>	Personnel	\$39,693	\$53,231	\$4,683	\$0	\$0	\$0
	Capital	\$173,905	\$8,136	\$0	\$0	\$6,483,545	\$3,516,455
	Total 43781 SR 248/US 40 PARK AND RIDE LOT	\$213,597	\$61,367	\$4,683	\$0	\$6,483,545	\$3,516,455
<u>43797 MOBILE MANAGEMENT SERVER</u>	Capital	\$9,312	\$0	\$0	\$0	\$0	\$0
	Total 43797 MOBILE MANAGEMENT SERVER	\$9,312	\$0	\$0	\$0	\$0	\$0
<u>43807 ENHANCED BUS STOPS AT FRESH MARKET AND P</u>	Capital	\$121,812	\$116,068	\$2,160,336	\$0	\$2,556,686	\$0
	Total 43807 ENHANCED BUS STOPS AT FRESH MARKET AND P	\$121,812	\$116,068	\$2,160,336	\$0	\$2,556,686	\$0

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
<u>43813 ELECTIC BUS CHARGING STATION AT OLD TOWN</u>	Personnel	\$2,019	\$0	\$0	\$0	\$0	\$0
	Capital	\$3,552	\$0	\$0	\$0	\$0	\$0
	Total 43813 ELECTIC BUS CHARGING STATION AT OLD TOWN	\$5,571	\$0	\$0	\$0	\$0	\$0
<u>43828 MARSAC EMPLOYEE TRANSP DEMAND MGMT & WEL</u>	Capital	\$33,433	\$28,779	\$47,584	\$511,284	\$602,571	\$0
	Total 43828 MARSAC EMPLOYEE TRANSP DEMAND MGMT & WEL	\$33,433	\$28,779	\$47,584	\$511,284	\$602,571	\$0
<u>43829 PHASE 2 BIKE SHARE IMPROVEMENTS</u>	Capital	\$0	\$0	\$0	\$0	\$100,000	\$0
	Total 43829 PHASE 2 BIKE SHARE IMPROVEMENTS	\$0	\$0	\$0	\$0	\$100,000	\$0
<u>43830 BONANZA DRIVE MULTI- MODAL AND STREET IMP</u>	Capital	\$0	\$0	\$0	\$0	\$300,000	\$300,000
	Total 43830 BONANZA DRIVE MULTI-MODAL AND STREET IMP	\$0	\$0	\$0	\$0	\$300,000	\$300,000
<u>43832 REMODEL FOR TRANSIT DRIVER HOUSING</u>	Personnel	\$808	\$0	\$0	\$0	\$0	\$0
	Capital	\$9,829	\$0	\$0	\$0	\$0	\$0
	Total 43832 REMODEL FOR TRANSIT DRIVER HOUSING	\$10,637	\$0	\$0	\$0	\$0	\$0
<u>43840 OFFICE 2016 LICENSES</u>	Capital	\$0	\$0	\$0	\$0	\$4,620	\$0
	Total 43840 OFFICE 2016 LICENSES	\$0	\$0	\$0	\$0	\$4,620	\$0

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
<u>43847 SR 248 BRT</u>	Capital	\$88,751	\$158,923	\$2,185,739	\$0	\$5,204,630	\$0
	Total 43847 SR 248 BRT	\$88,751	\$158,923	\$2,185,739	\$0	\$5,204,630	\$0
<u>43852 DEER VALLEY DR BICYCLE AND PEDESTRIAN FA</u>	Capital	\$0	\$0	\$0	\$250,000	\$550,000	\$0
	Total 43852 DEER VALLEY DR BICYCLE AND PEDESTRIAN FA	\$0	\$0	\$0	\$250,000	\$550,000	\$0
<u>43853 TRAFFIC DEMAND MANAGEMENT</u>	Capital	\$0	\$33,605	\$0	\$0	\$0	\$0
	Total 43853 TRAFFIC DEMAND MANAGEMENT	\$0	\$33,605	\$0	\$0	\$0	\$0
<u>43863 SCHEDULING SOFTWARE</u>	Capital	\$45,750	\$0	\$0	\$0	\$0	\$0
	Total 43863 SCHEDULING SOFTWARE	\$45,750	\$0	\$0	\$0	\$0	\$0
<u>43873 SNOW CREEK CROSSING SR - 248 TUNNEL IMP</u>	Capital	\$0	\$0	\$0	\$6,791,593	\$6,891,593	\$1,695,602
	Total 43873 SNOW CREEK CROSSING SR - 248 TUNNEL IMP	\$0	\$0	\$0	\$6,791,593	\$6,891,593	\$1,695,602
<u>43877 ARTS AND CULTURE EXTERIOR BUS STOPS</u>	Capital	\$0	\$0	\$0	\$0	\$2,700,000	\$130,000
	Total 43877 ARTS AND CULTURE EXTERIOR BUS STOPS	\$0	\$0	\$0	\$0	\$2,700,000	\$130,000
<u>43883 REPLACE VEHICLE WASH</u>	Capital	\$0	\$23,501	\$0	\$0	\$0	\$0
	Total 43883 REPLACE VEHICLE WASH	\$0	\$23,501	\$0	\$0	\$0	\$0
<u>43886 LONG RANGE TRANSPORT PLAN CAPITAL PROG</u>	Capital	\$0	\$119,130	\$94,195	\$0	\$0	\$0

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
	Total 43886 LONG RANGE TRANSPORT PLAN CAPITAL PROG	\$0	\$119,130	\$94,195	\$0	\$0	\$0
<u>43892 EMERGENCY RESPONSE TRAILER</u>	Capital	\$0	\$0	\$0	\$0	\$70,230	\$0
	Total 43892 EMERGENCY RESPONSE TRAILER	\$0	\$0	\$0	\$0	\$70,230	\$0
<u>43893 EMERGING TECH IN TRANSIT</u>	Capital	\$0	\$19,171	\$110,829	\$0	\$130,000	\$0
	Total 43893 EMERGING TECH IN TRANSIT	\$0	\$19,171	\$110,829	\$0	\$130,000	\$0
<u>43896 MCPOLIN & MEADOWS BUS STOP IMPROVEMENT</u>	Capital	\$18,795	\$17,267	\$0	\$0	\$0	\$0
	Total 43896 MCPOLIN & MEADOWS BUS STOP IMPROVEMENT	\$18,795	\$17,267	\$0	\$0	\$0	\$0
<u>44100 BIKE AND PED THAYNES</u>	Capital	\$0	\$0	\$58,570	\$250,000	\$250,000	\$2,460,000
	Total 44100 BIKE AND PED THAYNES	\$0	\$0	\$58,570	\$250,000	\$250,000	\$2,460,000
<u>44119 TRANSIT OPERATIONS RADIOS UPGRADE</u>	Capital	\$0	\$0	\$99,238	\$100,000	\$200,000	\$0
	Total 44119 TRANSIT OPERATIONS RADIOS UPGRADE	\$0	\$0	\$99,238	\$100,000	\$200,000	\$0
<u>44120 CAD/AVL REPLACEMENT</u>	Capital	\$0	\$0	\$0	\$0	\$1,000,000	\$200,000
	Total 44120 CAD/AVL REPLACEMENT	\$0	\$0	\$0	\$0	\$1,000,000	\$200,000
<u>44121 INTERCEPT LOT/PARK & RIDE AMENITIES</u>	Capital	\$0	\$0	\$0	\$80,000	\$0	\$0

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
	Total 44121 INTERCEPT LOT/PARK & RIDE AMENITIES	\$0	\$0	\$0	\$80,000	\$0	\$0
<u>44122 PUBLIC TRANSIT BUS ENGINE REPLACEMENT</u>	Capital	\$0	\$47,282	\$286,875	\$100,000	\$100,000	\$528,008
	Total 44122 PUBLIC TRANSIT BUS ENGINE REPLACEMENT	\$0	\$47,282	\$286,875	\$100,000	\$100,000	\$528,008
<u>45409 ACTIVE TRANSPORTATION MASTER PLAN</u>	Capital	\$29,938	\$0	\$63,058	\$0	\$140,514	\$0
	Total 45409 ACTIVE TRANSPORTATION MASTER PLAN	\$29,938	\$0	\$63,058	\$0	\$140,514	\$0
<u>45410 BUS LIFT</u>	Capital	\$0	\$0	\$0	\$181,500	\$0	\$0
	Total 45410 BUS LIFT	\$0	\$0	\$0	\$181,500	\$0	\$0
Grand Total		\$47,020,886	\$71,643,769	\$26,936,346	\$43,891,306	\$84,746,102	\$51,909,284

PARKING FUND – Budget Summary

058 PARKING FUND – Revenue Summary

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
<u>Revenues</u>	Special Event Fees	\$7,195	\$55,101	\$52,684	\$0	\$0	\$80,985
	Fines & Forfeitures	\$2,158,774	\$2,768,712	\$3,153,391	\$2,995,080	\$2,995,080	\$3,440,162
	Misc. Revenues	\$(40)	\$37	\$150	\$0	\$0	\$0
	Total Revenues	\$2,165,929	\$2,823,850	\$3,206,225	\$2,995,080	\$2,995,080	\$3,521,147
<u>Other</u>	Beginning Balance	\$13,900	\$887,427	\$0	\$1,174,551	\$1,879,829	\$1,997,448
	Total Other	\$13,900	\$887,427	\$0	\$1,174,551	\$1,879,829	\$1,997,448
Grand Total		\$2,179,829	\$3,711,277	\$3,206,225	\$4,169,631	\$4,874,909	\$5,518,595

058 PARKING FUND – Expense Summary

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
<u>Depts</u>	Personnel	\$837,442	\$1,072,550	\$1,200,812	\$1,272,238	\$1,272,238	\$1,453,962
	Mat, Suppls, Services	\$490,502	\$510,719	\$637,839	\$752,500	\$752,500	\$753,800
	Capital	\$26,961	\$107,940	\$81,955	\$380,000	\$720,760	\$80,000
	Total Depts	\$1,354,905	\$1,691,210	\$1,920,606	\$2,404,738	\$2,745,498	\$2,287,762
<u>Other</u>	Interfund Transfer	\$9,750	\$67,981	\$123,960	\$123,963	\$131,963	\$186,533
	Ending Balance	\$887,427	\$1,879,829	\$0	\$1,640,930	\$1,997,448	\$3,044,300

	Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
Grand Total	\$2,252,082	\$3,639,020	\$2,044,566	\$4,169,631	\$4,874,909	\$5,518,595

058 PARKING FUND – Revenue by Type

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
<u>Special Event Fees</u>	058-32639 SPECIAL EVENT PARKING FEES	\$7,195	\$55,101	\$52,684	\$0	\$0	\$80,985
	Total Special Event Fees	\$7,195	\$55,101	\$52,684	\$0	\$0	\$80,985
<u>Fines & Forfeitures</u>	058-35300 CITY FINES	\$(15,503)	\$79,504	\$85,832	\$208,703	\$208,703	\$122,207
	058-35301 PARKING PERMITS	\$79,736	\$201,725	\$334,583	\$195,858	\$195,858	\$263,153
	058-35309 TOKEN/VALIDATION REVENUE	\$0	\$0	\$0	\$519	\$519	\$0
	058-35310 METER REVENUE	\$2,094,541	\$2,487,483	\$2,732,976	\$2,590,000	\$2,590,000	\$3,054,802
	Total Fines & Forfeitures	\$2,158,774	\$2,768,712	\$3,153,391	\$2,995,080	\$2,995,080	\$3,440,162
<u>Misc. Revenues</u>	058-36921 CASH OVER/SHORT	\$(40)	\$37	\$150	\$0	\$0	\$0
	Total Misc. Revenues	\$(40)	\$37	\$150	\$0	\$0	\$0
<u>Beginning Balance</u>	058-39990 BEGINNING BALANCE	\$13,900	\$887,427	\$0	\$1,174,551	\$1,879,829	\$1,997,448
Grand Total		\$2,179,829	\$3,711,277	\$3,206,225	\$4,169,631	\$4,874,909	\$5,518,595

058 PARKING FUND – Expenditures by Department and Type

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
<u>40500 PARKING</u>	Personnel	\$837,442	\$1,072,550	\$1,200,812	\$1,272,238	\$1,272,238	\$1,453,962
	Mat, Suppls, Services	\$490,502	\$510,719	\$637,839	\$752,500	\$752,500	\$753,800

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
	Capital	\$0	\$41,954	\$0	\$0	\$0	\$0
	Interfund Transfer	\$9,750	\$67,981	\$123,960	\$123,963	\$131,963	\$186,533
	Total 40500 PARKING	\$1,337,694	\$1,693,204	\$1,962,611	\$2,148,701	\$2,156,701	\$2,394,295
<u>40999 END BAL SUR(DEF)</u>	Ending Balance	\$887,427	\$1,879,829	\$0	\$1,640,930	\$1,997,448	\$3,044,300
	Total 40999 END BAL SUR(DEF)	\$887,427	\$1,879,829	\$0	\$1,640,930	\$1,997,448	\$3,044,300
<u>43484 PARKING METER REPLACEMENT</u>	Capital	\$26,961	\$0	\$0	\$0	\$0	\$0
	Total 43484 PARKING METER REPLACEMENT	\$26,961	\$0	\$0	\$0	\$0	\$0
<u>43894 PARK CITY PARKING NEEDS ASSESSMENT</u>	Capital	\$0	\$0	\$0	\$300,000	\$300,000	\$0
	Total 43894 PARK CITY PARKING NEEDS ASSESSMENT	\$0	\$0	\$0	\$300,000	\$300,000	\$0
<u>44124 PARKING ASSET MAINTENANCE & IMPROVEMENTS</u>	Capital	\$0	\$0	\$81,955	\$80,000	\$420,760	\$80,000
	Total 44124 PARKING ASSET MAINTENANCE & IMPROVEMENTS	\$0	\$0	\$81,955	\$80,000	\$420,760	\$80,000
<u>45410 BUS LIFT</u>	Capital	\$0	\$65,987	\$0	\$0	\$0	\$0
	Total 45410 BUS LIFT	\$0	\$65,987	\$0	\$0	\$0	\$0
	Grand Total	\$2,252,082	\$3,639,020	\$2,044,566	\$4,169,631	\$4,874,909	\$5,518,595

FLEET SERVICES FUND – Budget Summary

062 FLEET SERVICES FUND – Revenue Summary

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
<u>Revenues</u>	Interfund Transactions (Admin)	\$2,750,750	\$3,353,999	\$3,354,012	\$3,354,000	\$3,180,800	\$3,180,800
	Total Revenues	\$2,750,750	\$3,353,999	\$3,354,012	\$3,354,000	\$3,180,800	\$3,180,800
<u>Other</u>	Beginning Balance	\$1,376,759	\$1,900,204	\$0	\$2,200,277	\$1,101,087	\$1,127,644
	Total Other	\$1,376,759	\$1,900,204	\$0	\$2,200,277	\$1,101,087	\$1,127,644
	Grand Total	\$4,127,509	\$5,254,203	\$3,354,012	\$5,554,277	\$4,281,887	\$4,308,444

062 FLEET SERVICES FUND – Expense Summary

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
<u>Depts</u>	Personnel	\$989,030	\$1,250,955	\$1,198,820	\$1,302,988	\$1,302,988	\$1,613,204
	Mat, Suppls, Services	\$1,811,012	\$2,068,449	\$1,635,288	\$1,845,050	\$1,845,050	\$2,399,450
	Capital	\$0	\$4,695	\$0	\$6,205	\$6,205	\$6,205
	Total Depts	\$2,800,042	\$3,324,100	\$2,834,108	\$3,154,243	\$3,154,243	\$4,018,859
<u>Other</u>	Ending Balance	\$1,900,204	\$1,101,087	\$0	\$2,400,034	\$1,127,644	\$289,585
	Grand Total	\$4,700,246	\$4,425,187	\$2,834,108	\$5,554,277	\$4,281,887	\$4,308,444

062 FLEET SERVICES FUND – Revenue by Type

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
<u>Interfund Transactions (Admin)</u>	062-38110 CENTRAL GARAGE CHG	\$1,827,000	\$2,199,750	\$2,199,756	\$2,199,750	\$2,321,000	\$2,321,000
	062-38111 FUEL SALES	\$918,400	\$1,154,249	\$1,154,256	\$1,154,250	\$859,800	\$859,800
	062-38115 CAR RELOCATION	\$5,350	\$0	\$0	\$0	\$0	\$0
	Total Interfund Transactions (Admin)	\$2,750,750	\$3,353,999	\$3,354,012	\$3,354,000	\$3,180,800	\$3,180,800
<u>Beginning Balance</u>	062-39990 BEGINNING BALANCE	\$1,376,759	\$1,900,204	\$0	\$2,200,277	\$1,101,087	\$1,127,644
Grand Total		\$4,127,509	\$5,254,203	\$3,354,012	\$5,554,277	\$4,281,887	\$4,308,444

062 FLEET SERVICES FUND – Expenditures by Department and Type

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
<u>40471 FLEET SERVICES DEPT</u>	Personnel	\$989,030	\$1,250,955	\$1,198,820	\$1,302,988	\$1,302,988	\$1,613,204
	Mat, Suppls, Services	\$1,811,012	\$2,068,449	\$1,635,288	\$1,845,050	\$1,845,050	\$2,399,450
	Capital	\$0	\$4,695	\$0	\$6,205	\$6,205	\$6,205
	Total 40471 FLEET SERVICES DEPT	\$2,800,042	\$3,324,100	\$2,834,108	\$3,154,243	\$3,154,243	\$4,018,859
<u>40999 END BAL SUR(DEF)</u>	Ending Balance	\$1,900,204	\$1,101,087	\$0	\$2,400,034	\$1,127,644	\$289,585
	Total 40999 END BAL SUR(DEF)	\$1,900,204	\$1,101,087	\$0	\$2,400,034	\$1,127,644	\$289,585
Grand Total		\$4,700,246	\$4,425,187	\$2,834,108	\$5,554,277	\$4,281,887	\$4,308,444

SELF INSURANCE FUND – Budget Summary

064 SELF INSURANCE FUND – Revenue Summary

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
<u>Revenues</u>	Misc. Revenues	\$350,000	\$451,059	\$450,000	\$450,000	\$550,000	\$550,000
	Interfund Transactions (Admin)	\$1,583,450	\$1,693,992	\$1,847,448	\$1,847,445	\$1,847,445	\$1,811,205
	Total Revenues	\$1,933,450	\$2,145,051	\$2,297,448	\$2,297,445	\$2,397,445	\$2,361,205
<u>Other</u>	Beginning Balance	\$972,015	\$1,297,178	\$0	\$1,028,719	\$2,397,165	\$2,296,281
	Total Other	\$972,015	\$1,297,178	\$0	\$1,028,719	\$2,397,165	\$2,296,281
Grand Total		\$2,905,465	\$3,442,229	\$2,297,448	\$3,326,164	\$4,794,610	\$4,657,486

064 SELF INSURANCE FUND – Expense Summary

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
<u>Depts</u>	Mat, Suppls, Services	\$1,608,287	\$2,116,255	\$1,656,097	\$2,173,829	\$2,498,329	\$2,557,952
	Total Depts	\$1,608,287	\$2,116,255	\$1,656,097	\$2,173,829	\$2,498,329	\$2,557,952
<u>Other</u>	Ending Balance	\$1,297,178	\$2,397,165	\$0	\$1,152,335	\$2,296,281	\$2,099,534
Grand Total		\$2,905,465	\$4,513,420	\$1,656,097	\$3,326,164	\$4,794,610	\$4,657,486

064 SELF INSURANCE FUND – Revenue by Type

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
<u>Misc. Revenues</u>	064-36932 INS CLAIM REIMB.	\$0	\$1,059	\$0	\$0	\$0	\$0

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
<u>Interfund Transactions</u> <u>(Admin)</u>	064-36991 FEE FOR WORKER'S COMP SELF-INS	\$350,000	\$450,000	\$450,000	\$450,000	\$550,000	\$550,000
	Total Misc. Revenues	\$350,000	\$451,059	\$450,000	\$450,000	\$550,000	\$550,000
	064-38141 INS - GENERAL FUND	\$924,685	\$980,030	\$1,026,312	\$1,026,307	\$1,026,307	\$1,024,374
	064-38142 INS - GOLF	\$8,037	\$8,152	\$6,624	\$6,625	\$6,625	\$7,999
	064-38143 INS - WATER FUND	\$135,259	\$162,278	\$211,356	\$211,355	\$211,355	\$215,048
	064-38144 INS - TRANSPORTATION	\$508,321	\$536,835	\$596,532	\$596,529	\$596,529	\$556,659
	064-38146 38146	\$7,148	\$6,697	\$6,624	\$6,629	\$6,629	\$7,125
	Total Interfund Transactions (Admin)	\$1,583,450	\$1,693,992	\$1,847,448	\$1,847,445	\$1,847,445	\$1,811,205
<u>Beginning Balance</u>	064-39990 BEGINNING BALANCE	\$972,015	\$1,297,178	\$0	\$1,028,719	\$2,397,165	\$2,296,281
Grand Total		\$2,905,465	\$3,442,229	\$2,297,448	\$3,326,164	\$4,794,610	\$4,657,486

064 SELF INSURANCE FUND – Expenditures by Department and Type

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
<u>40132 SELF INS & SEC BOND</u>	Mat, Suppls, Services	\$1,194,126	\$1,746,903	\$1,147,889	\$1,616,000	\$1,790,500	\$1,840,500
	Total 40132 SELF INS & SEC BOND	\$1,194,126	\$1,746,903	\$1,147,889	\$1,616,000	\$1,790,500	\$1,840,500
<u>40139 WORKERS COMP</u>	Mat, Suppls, Services	\$115,587	\$115,746	\$192,479	\$380,952	\$380,952	\$380,952
	Total 40139 WORKERS COMP	\$115,587	\$115,746	\$192,479	\$380,952	\$380,952	\$380,952
<u>40141 DENTAL SELF FUNDING</u>	Mat, Suppls, Services	\$298,574	\$253,606	\$315,729	\$176,877	\$326,877	\$336,500
	Total 40141 DENTAL SELF FUNDING	\$298,574	\$253,606	\$315,729	\$176,877	\$326,877	\$336,500
<u>40999 END BAL SUR(DEF)</u>	Ending Balance	\$1,297,178	\$2,397,165	\$0	\$1,152,335	\$2,296,281	\$2,099,534

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
	Total 40999 END BAL SUR(DEF)	\$1,297,178	\$2,397,165	\$0	\$1,152,335	\$2,296,281	\$2,099,534
	Grand Total	\$2,905,465	\$4,513,420	\$1,656,097	\$3,326,164	\$4,794,610	\$4,657,486

SALES TAX REV BOND - DEBT SVS FUND – Budget Summary

070 SALES TAX REV BOND - DEBT SVS FUND – Revenue Summary

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
<u>Revenues</u>	Misc. Revenues	\$120,998	\$974,043	\$1,387,596	\$0	\$0	\$1,284,410
	Interfund Transactions (CIP/Debt)	\$6,962,216	\$6,968,791	\$6,965,316	\$6,965,316	\$6,965,316	\$6,959,265
	Total Revenues	\$7,083,214	\$7,942,834	\$8,352,912	\$6,965,316	\$6,965,316	\$8,243,675
<u>Other</u>	Beginning Balance	\$26,283,977	\$26,404,276	\$0	\$25,439,789	\$26,426,750	\$23,208,507
	Total Other	\$26,283,977	\$26,404,276	\$0	\$25,439,789	\$26,426,750	\$23,208,507
Grand Total		\$33,367,191	\$34,347,110	\$8,352,912	\$32,405,105	\$33,392,066	\$31,452,182

070 SALES TAX REV BOND - DEBT SVS FUND – Expense Summary

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
<u>Depts</u>	Debt Service	\$6,962,915	\$6,971,475	\$3,125,563	\$6,975,316	\$7,516,862	\$6,969,266
	Total Depts	\$6,962,915	\$6,971,475	\$3,125,563	\$6,975,316	\$7,516,862	\$6,969,266
<u>Other</u>	Interfund Transfer	\$0	\$953,987	\$0	\$0	\$2,666,697	\$0
	Ending Balance	\$26,404,276	\$26,426,750	\$0	\$25,429,789	\$23,208,507	\$24,482,916
Grand Total		\$33,367,191	\$34,352,212	\$3,125,563	\$32,405,105	\$33,392,066	\$31,452,182

070 SALES TAX REV BOND - DEBT SVS FUND – Revenue by Type

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
<u>Misc. Revenues</u>	070-36112 INT EARN SPEC ACCTS	\$120,998	\$974,043	\$1,387,596	\$0	\$0	\$1,284,410
	Total Misc. Revenues	\$120,998	\$974,043	\$1,387,596	\$0	\$0	\$1,284,410
<u>Interfund Transactions (CIP/Debt)</u>	070-38231 TRANSFER FROM CIP	\$4,174,626	\$4,177,076	\$4,174,476	\$4,174,476	\$4,174,476	\$4,174,675
	070-38236 TRANSFER FROM LPA RDA- FUND 33	\$2,787,590	\$2,791,715	\$2,790,840	\$2,790,840	\$2,790,840	\$2,784,590
	Total Interfund Transactions (CIP/Debt)	\$6,962,216	\$6,968,791	\$6,965,316	\$6,965,316	\$6,965,316	\$6,959,265
<u>Beginning Balance</u>	070-39990 BEGINNING BALANCE	\$26,283,977	\$26,404,276	\$0	\$25,439,789	\$26,426,750	\$23,208,507
Grand Total		\$33,367,191	\$34,347,110	\$8,352,912	\$32,405,105	\$33,392,066	\$31,452,182

070 SALES TAX REV BOND - DEBT SVS FUND – Expenditures by Department and Type

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
<u>40730 2017 SALES TAX REV BONDS</u>	Debt Service	\$2,772,403	\$2,775,886	\$407,871	\$2,777,028	\$2,777,028	\$2,773,778
	Total 40730 2017 SALES TAX REV BONDS	\$2,772,403	\$2,775,886	\$407,871	\$2,777,028	\$2,777,028	\$2,773,778
<u>40731 2019 SALES TAX REV BONDS</u>	Debt Service	\$2,416,125	\$2,419,259	\$2,549,079	\$2,420,750	\$2,962,296	\$2,416,000
	Interfund Transfer	\$0	\$953,987	\$0	\$0	\$2,666,697	\$0
	Total 40731 2019 SALES TAX REV BONDS	\$2,416,125	\$3,373,246	\$2,549,079	\$2,420,750	\$5,628,993	\$2,416,000
<u>40796 2014B SALES TAX REV BONDS</u>	Debt Service	\$772,388	\$773,940	\$66,183	\$773,013	\$773,013	\$773,813

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
	Total 40796 2014B SALES TAX REV BONDS	\$772,388	\$773,940	\$66,183	\$773,013	\$773,013	\$773,813
<u>40798 2015 SALES TAX REV BONDS</u>	Debt Service	\$1,002,000	\$1,002,391	\$102,429	\$1,004,525	\$1,004,525	\$1,005,675
	Total 40798 2015 SALES TAX REV BONDS	\$1,002,000	\$1,002,391	\$102,429	\$1,004,525	\$1,004,525	\$1,005,675
<u>40999 END BAL SUR(DEF)</u>	Ending Balance	\$26,404,276	\$26,426,750	\$0	\$25,429,789	\$23,208,507	\$24,482,916
	Total 40999 END BAL SUR(DEF)	\$26,404,276	\$26,426,750	\$0	\$25,429,789	\$23,208,507	\$24,482,916
	Grand Total	\$33,367,191	\$34,352,212	\$3,125,563	\$32,405,105	\$33,392,066	\$31,452,182

DEBT SERVICE FUND – Budget Summary

071 DEBT SERVICE FUND – Revenue Summary

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
<u>Revenues</u>	Property Taxes	\$9,509,688	\$9,509,688	\$9,478,438	\$9,478,438	\$9,478,438	\$11,638,656
	Misc. Revenues	\$1,852	\$19,116	\$19,412	\$0	\$0	\$28,648
	Total Revenues	\$9,511,540	\$9,528,804	\$9,497,850	\$9,478,438	\$9,478,438	\$11,667,304
<u>Other</u>	Beginning Balance	\$1,635,448	\$1,645,801	\$0	\$1,645,801	\$1,648,133	\$1,642,633
	Total Other	\$1,635,448	\$1,645,801	\$0	\$1,645,801	\$1,648,133	\$1,642,633
Grand Total		\$11,146,988	\$11,174,605	\$9,497,850	\$11,124,239	\$11,126,571	\$13,309,937

071 DEBT SERVICE FUND – Expense Summary

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
<u>Depts</u>	Debt Service	\$9,501,188	\$9,487,977	\$9,476,675	\$9,478,438	\$9,483,938	\$8,430,526
	Total Depts	\$9,501,188	\$9,487,977	\$9,476,675	\$9,478,438	\$9,483,938	\$8,430,526
<u>Other</u>	Ending Balance	\$1,645,801	\$1,648,133	\$0	\$1,645,801	\$1,642,633	\$4,879,411
	Total Other	\$1,645,801	\$1,648,133	\$0	\$1,645,801	\$1,642,633	\$4,879,411
Grand Total		\$11,146,989	\$11,136,110	\$9,476,675	\$11,124,239	\$11,126,571	\$13,309,937

071 DEBT SERVICE FUND – Revenue by Type

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
<u>Property Taxes</u>	071-31112 PROP TAX DEBT SERV	\$9,497,688	\$9,497,688	\$9,466,438	\$9,466,438	\$9,466,438	\$11,626,656
	071-31121 DEL AND PRIOR YEAR	\$12,000	\$12,000	\$12,000	\$12,000	\$12,000	\$12,000
	Total Property Taxes	\$9,509,688	\$9,509,688	\$9,478,438	\$9,478,438	\$9,478,438	\$11,638,656
<u>Misc. Revenues</u>	071-36112 INT EARN SPEC ACCTS	\$1,852	\$19,116	\$19,412	\$0	\$0	\$28,648
	Total Misc. Revenues	\$1,852	\$19,116	\$19,412	\$0	\$0	\$28,648
<u>Beginning Balance</u>	071-39990 BEGINNING BALANCE	\$1,635,448	\$1,645,801	\$0	\$1,645,801	\$1,648,133	\$1,642,633
Grand Total		\$11,146,988	\$11,174,605	\$9,497,850	\$11,124,239	\$11,126,571	\$13,309,937

071 DEBT SERVICE FUND – Expenditures by Department and Type

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
<u>40793 GO BONDS-2013A SERIES</u>	Debt Service	\$590,725	\$598,453	\$599,703	\$602,100	\$602,100	\$602,938
	Total 40793 GO BONDS-2013A SERIES	\$590,725	\$598,453	\$599,703	\$602,100	\$602,100	\$602,938
<u>40794 GO BONDS-2013B SERIES</u>	Debt Service	\$0	\$0	\$5,550	\$0	\$5,500	\$0
	Total 40794 GO BONDS-2013B SERIES	\$0	\$0	\$5,550	\$0	\$5,500	\$0
<u>40799 2017 GO BONDS OPEN SPACE</u>	Debt Service	\$2,215,225	\$2,202,708	\$2,187,708	\$2,190,350	\$2,190,350	\$2,177,350
	Total 40799 2017 GO BONDS OPEN SPACE	\$2,215,225	\$2,202,708	\$2,187,708	\$2,190,350	\$2,190,350	\$2,177,350
<u>40800 GO BONDS - 2019 SERIES</u>	Debt Service	\$4,888,025	\$4,886,092	\$4,888,492	\$4,888,400	\$4,888,400	\$4,886,150

		Actuals FY 2022	Actuals FY 2023	YTD FY 2024	Original FY 2024	Adjusted FY 2024	Budget FY 2025
	Total 40800 GO BONDS - 2019 SERIES	\$4,888,025	\$4,886,092	\$4,888,492	\$4,888,400	\$4,888,400	\$4,886,150
<u>40801 GO BONDS - 2020 SERIES</u>	Debt Service	\$1,807,213	\$1,800,724	\$1,795,223	\$1,797,588	\$1,797,588	\$764,088
	Total 40801 GO BONDS - 2020 SERIES	\$1,807,213	\$1,800,724	\$1,795,223	\$1,797,588	\$1,797,588	\$764,088
<u>40999 END BAL SUR(DEF)</u>	Ending Balance	\$1,645,801	\$1,648,133	\$0	\$1,645,801	\$1,642,633	\$4,879,411
	Total 40999 END BAL SUR(DEF)	\$1,645,801	\$1,648,133	\$0	\$1,645,801	\$1,642,633	\$4,879,411
	Grand Total	\$11,146,989	\$11,136,110	\$9,476,675	\$11,124,239	\$11,126,571	\$13,309,937

BUDGET REQUESTS (BID SHEETS)

Description:

ICE FACILITY	The goal of this program is to allow User Groups to facilitate progressive programming and sell underutilized ice for the enjoyment of locals and visitors. Local Clubs include Ice Miners (youth hockey), PC High School Hockey, Utah High School Hockey, Predators (women’s hockey), Park City Pioneers, Figure Skating Club of Park City, Park City Speed Skating Club, Park City Curling Club and National Ability Center (sled hockey). Private Rentals includes all other ice contracts some of which include one-time activities hosted by companies or individuals (both local and visiting) who wish to rent the ice privately. The most common private rental activities are curling, ice hockey and broomball. Third party hockey camps are another private rental which provides programing to the local (and visiting) hockey community.

Council Goal:

141 Authentic Local Culture

Desired Outcome:

	Criteria for Meeting Desired Outcome
Wide Variety of Exceptional Recreation	

Section 1: Scope

Change in Demand	Explanation
Program Experiencing a NO change in demand	Demand for ice rental continues to exceed availability. We work to optimize the ice schedule to accommodate requests while preserving programming and access to the community.

Section 2: Proposed Amount / FTEs

Expenditures		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
ICE FACILITY	Personnel	\$105,845	\$105,845	\$105,845	\$111,466
	Materials	\$24,757	\$24,757	\$24,757	\$24,757
	Total	\$130,602	\$130,602	\$130,602	\$136,223
Grand Total		\$130,602	\$130,602	\$130,602	\$136,223
FTEs	Budget FTEs FY 2025				
Full Time	.7				

Part Time .3

Total 1.

Level of Service

Ice Rental Same Level of Service

Section 3: Basic Program Attributes

Community Served

Program Benefits/Serves a SMALL portion of the Community and adds to their quality of life

Reliance on City

City is the sole provider of the service and there are no other public or private entities that provide this type of service

Mandated

No Requirement or Mandate exists

Section 4: Cost Savings / Innovation / Collaboration

ICE
FACILITY

The Program Coordinator works closely with all User Groups and private rentals to maintain an efficient ice schedule that mitigates underutilized ice.

In FY 17 we adjusted the day in which the ice schedule is finalized in order to accommodate more private rental requests. The date changed from the 15th to the 20th.

The Program Coordinator has been very motivated to promote private rentals during underutilized ice. He often acts as an instructor or an ice operator to ensure the rental happens.

Section 5: Consequences of Funding Proposal at Lower Level

ICE
FACILITY

This program accounts for a significant amount of the facility's revenue and provides ice for all User Groups to host programming. User Group participants make up a considerable amount of the facility's usage. Limiting private rentals would limit desired access for locals and visitors who desire to use the facility for a private function. There is significant revenue off set for all ice rentals so funding this program at a lower level is not advisable.

Description:

<i>PUBLIC ART</i>	Public Art is a key component of the City. The mission set by the Public Art Advisory Board is to "Enrich and connect the community through visual art in public spaces." Most of the funding for public art comes through a capital project. This funding is for preservation and maintenance of the City's public art collection.

Council Goal:

139 Authentic Local Culture

Desired Outcome:

Criteria for Meeting Desired Outcome	
<i>Vibrant Arts & Culture</i>	

Section 1: Scope

Change in Demand	Explanation
Program experiencing a MINIMAL increase in demand of 1% to 4%	Maintenance has become an issue recently as the City adds more and more public art.

Section 2: Proposed Amount / FTEs

<i>Expenditures</i>		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
<i>PUBLIC ART</i>	Materials	\$7,000	\$7,000	\$7,000	\$7,000
	Total	\$7,000	\$7,000	\$7,000	\$7,000
Grand Total		\$7,000	\$7,000	\$7,000	\$7,000
<i>FTEs</i>	Budget FTEs FY 2025				
<i>Full Time</i>					
<i>Part Time</i>					
<i>Total</i>					

Level of Service

Public Art Enhanced Level of Service

Section 3: Basic Program Attributes

Program Benefits/Serves SOME portion of the Community and adds to their quality of life

City is the sole provider but there are other public or private entities which could be contracted to provide this service

No Requirement or mandate exists

Section 4: Cost Savings / Innovation / Collaboration

Section 5: Consequences of Funding Proposal at Lower Level

PUBLIC ART City-owned public art would fall apart.

Description:

<i>BLDG MAINT ADM</i>	The Building Maintenance Department provides a variety of maintenance and support services for this program. It requires that event logistical support be performed in many areas of the community to ensure a smooth, successful event.
<i>ECONOMY</i>	The Special Events Department within the Economy Team oversees the management of all permitted Special Events. In addition to negotiating city services contracts, and facility rental, SE permits includes taking events from the application process to the day of execution of the event. Special Events Department is responsible for working with an event to secure all the required permitting and works with various city departments to coordinate logistics to ensure that the all impacts of the event are properly mitigated. Council's expectations for event mitigation, in particular for residents continues to increase dramatically
<i>POLICE</i>	Hundreds of hours are spent in planning and staffing the various events that are held. Close and trusting relationships have been developed between staff and event planners/promoters. Special events are vital to the promotion and economy of Park City, however, these events do increase traffic. Recently, additional traffic mitigation plans have been implemented during some large-scale special events, and this is increasing the staff requirement for special events.
<i>PARKS & CEMETERY</i>	Logistical support for City-sponsored events, i.e. field preps, waste management, facility cleaning and enhanced snow removal. Challenges to the goal of this program are: Overall growth of events competing for resources due to increasing number and scale of events and organizer expectations.
<i>STREET MAINTENANCE</i>	Logistical support for City sponsored events, i.e. barricades, message boards, waste management, street cleaning, and enhanced snow removal. Challenges to the goal of this program are: Overall growth of events, competing for resources due to increasing number and scale of events, and organizer expectations.
<i>TRANSPORTATION OPER</i>	Provides enhanced transit service required to serve large crowds during Park City's major events (i.e., Sundance and Arts Festival).
<i>PARKING</i>	Provides for enhanced parking management, enforcement levels, event material set up and tear down, during Sundance Film Festival, Kimball Arts Festival, 4th of July, Miners Day, Halloween, Pedestrianized Main Street, Etc, as well as assist Special Events whenever possible.

Council Goal:**023 Authentic Local Culture****Desired Outcome:****Criteria for Meeting Desired Outcome**

<i>Varied & Multi-Seasonal Event Offerings</i>	Special Events has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for Special Events through Chamber Bureau, citizen requests and outside organizers. The Special Event program is a critical function to Park City's economic sustainability. Also, Special Event planning and staffing are essential for a safe and successful special event. Proper planning and staffing promotes a healthy event environment, which promotes Park City as a World Class Multi-seasonal Resort Community. Finally, Special Event transit services significantly reduce traffic congestion on all City streets and enable the movement of large numbers of

people to event venues. Special Event Transit also reduces the need to expand roads and parking resources that would be required without strong transit support.

Section 1: Scope

Change in Demand

Program experiencing a MODEST increase in demand of 5% to 14%

Explanation

Ice (minimal increase): It is anticipated that demand for Special Events in FY 18 will be similar to that which we experienced in FY 17.

Section 2: Proposed Amount / FTEs

<i>Expenditures</i>		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
<i>BLDG MAINT ADM</i>	Materials	\$33,011	\$33,011	\$33,011	\$32,271
	Total	\$33,011	\$33,011	\$33,011	\$32,271
<i>FIELDS</i>	Personnel	\$47,110	\$47,110	\$47,110	\$49,518
	Materials	\$4,321	\$4,321	\$4,321	\$4,321
	Total	\$51,431	\$51,431	\$51,431	\$53,839
<i>PARKING</i>	Personnel	\$47,245	\$47,245	\$47,245	\$51,883
	Total	\$47,245	\$47,245	\$47,245	\$51,883
<i>PARKS & CEMETERY</i>	Personnel	\$117,579	\$117,579	\$117,579	\$118,632
	Materials	\$89,940	\$89,940	\$90,714	\$90,300
	Total	\$207,519	\$207,519	\$208,293	\$208,932
<i>POLICE</i>	Personnel	\$1,596,792	\$1,503,936	\$1,503,936	\$1,622,000
	Materials	\$75,000	\$72,000	\$72,000	\$79,980
	Total	\$1,668,792	\$1,575,936	\$1,575,936	\$1,701,980
<i>SPECIAL EVENTS</i>	Personnel	\$379,033	\$379,033	\$379,033	\$397,084
	Materials	\$809,580	\$719,580	\$734,580	\$734,580
	Total	\$1,188,613	\$1,098,613	\$1,113,613	\$1,131,664
<i>STREET MAINTENANCE</i>	Personnel	\$388,553	\$388,553	\$388,553	\$408,321
	Materials	\$42,972	\$42,972	\$41,158	\$41,617
	Total	\$431,525	\$431,525	\$429,711	\$449,938
<i>SUNDANCE MITIGATION</i>	Materials	\$372,000	\$372,000	\$372,000	\$372,000
	Total	\$372,000	\$372,000	\$372,000	\$372,000
<i>TRANSPORTATION OPER</i>	Personnel	\$425,857	\$421,415	\$421,415	\$408,399
	Materials	\$161,592	\$161,592	\$256,357	\$492,810
	Total	\$587,449	\$583,007	\$677,773	\$901,210
Grand Total		\$4,587,586	\$4,400,288	\$4,509,014	\$4,903,718
FTEs	Budget FTEs FY 2025				
<i>Full Time</i>	17.7				
<i>Part Time</i>	4.				
Total	21.7				

Level of Service

Special Events Same Level of Service

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life	City is the sole provider but there are other public or private entities which could be contracted to provide this service	Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

<i>BLDG MAINT ADM</i>	The Building Maintenance Department continually looks for creative ways to increase efficiency through innovation. An example is the ability to provide separate access keys to buildings during large scale special events without compromising the City's overall security.
<i>ICE FACILITY</i>	Due to limited ice along with a short summer schedule, the ice arena has become more efficient with booking camps. The Figure Skating Camp and Pioneer Camp have worked together to allow for both camps to take place on the same week.
<i>PARKS & CEMETERY</i>	Being in the Public Works Division, the Parks & Fields Department has a primary maintenance and assistance function in supporting Special Events. Working collaboratively with other agencies, departments and outside organizers has created efficiencies which allows for greater participant satisfaction and enhancing the overall experience that will propel us above the competing venues.
<i>TRANSPORTATION OPER</i>	Park City and Sundance collaborate on both traffic and transit planning year round to ensure the event runs as smoothly as possible. Transit's new GPS\AVL system have begun to revolutionize the way we operate our special event services by providing real time locations, real time passenger loads, origin\destination information, automatic stop announcements, and on-time performance reporting.
<i>PARKING</i>	Park City moved its parking enforcement operation from one being provided to the City by a third party contractor to an in-house operation. The objective of this move was to improve customer service while still maintaining effective compliance with parking regulations. Initial indications are the in-house program will prove very successful. Parking has added significant technology enhancements in the past year including pay-by-phone, on line citation appeals and citation payments, real time info available to enforcement officers in the field and automated license plate recognition systems all of these enhancements improve the level of customer service delivered.

Section 5: Consequences of Funding Proposal at Lower Level

<i>ICE FACILITY</i>	If funding is cut to this program, then the number of special events held would be reduced and the level of service provided to event planners would be reduced, which could impact overall satisfaction. In addition, revenues from ice rentals from events would be reduced.
<i>FIELDS</i>	
<i>POLICE</i>	Funding at a reduced level would create a reduced level of service, which would have a direct negative result on the success of any particular event.

<i>PARKS & CEMETERY</i>	The consequences of lowering the funding for this program include: Reduction in Park City being a "destination resort". There would also be a decrease in financial and cultural benefit to the community.
<i>TRANSPORTATION OPER</i>	Staff does not recommend lower funding levels for this program. Should Council direct Staff to reduce expenses in the program, then days, hours and\or routes served during special events would need to be reduced. This reduction would impact the City's ability to support the major events served and result in increased congestion during those events.
<i>PARKING</i>	Staff does not recommend funding the program at a lower level than currently approved. Program revenues are sufficient to cover program costs. Current level of funding enables Parking Services to provide for a high level of customer service while maintaining reasonable parking regulation compliance.

Description:

ECONOMY	Back country trail maintenance services are provided through a professional service agreement with Mountain Tr4ails Foundation. The 5 year agreement is due to expire in December 2020. The current budget allocation of \$25,000 anticipates services provided to the trail system of 2015. Since 2015, the following additions to open space and trails have been realized. 1. 1500 acres of open space 2. 23 additional miles of trails (single track/back country) 3. Increase 17K of winter trails 4. 20% increase in labor costs 5. 15% increase in machine costs 6. 2\$/mile trail construction cost. Staff anticipates SSC funding associated with MTF winter grooming to offset this request. Staff finds that funding associated with this service and a subsequent contract with MTF (in comparison with related services and budgets at Snyderville Basin Special Service District) saves PCMC over \$300,000 annually. Additionally funding is also off set with MTF adopt a trails programs and joint grant related projects.

Council Goal:

045 Authentic Local Culture

Desired Outcome:

Criteria for Meeting Desired Outcome

<i>Abundant, Preserved and Publicly-Accessible Open Space</i>	Trails are a high priority goal for Council, as well as for the community. Enhancement in data collection will help meet goals established in the Transportation Master Plan, as well as work towards providing a better understanding of the public's use of the facility and the possibility of providing some data, which may help provide a glimpse into the fiscal impact of trail users on the Park City economy. Oversight and implementation of trail event fees and criteria will help fund and protect the public resource.

Section 1: Scope

Change in Demand	Explanation
Program Experiencing a MODEST increase in demand of 5% to 14%	

Section 2: Proposed Amount / FTEs

Expenditures

Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025

SPEC. SRVC. CONTRT/TRAILS MANAGEMENT	Materials	\$15,000	\$	\$	\$
	Total	\$15,000	\$	\$	\$
	Grand Total	\$15,000	\$	\$	\$

FTEs	Budget FTEs
	FY 2025
Full Time	
Part Time	
Total	

Level of Service

Trails (Backcountry) Same Level of Service

Section 3: Basic Program Attributes

Community Served

Program benefits/serves a **SIGNIFICANT** portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

ECONOMY	Cost savings: Specific oversight of trail event criteria and fees will specifically offset trail maintenance and deter events which may damage the facility or negatively impact the public's ability to access the trail system. Innovation: There is very little to no current data on the fiscal impact of trail users, their demographics or desires per the Park City trail system.

Section 5: Consequences of Funding Proposal at Lower Level

ECONOMY	Trails are a high priority goal for Council, as well as for the community. Enhancement in data collection will help meet goals established in the Transportation Master Plan, as well as work towards providing a better understanding of the public's use of the system. Furthermore, oversight of trail event criteria and fees may result in negative impacts on the trails and trail user experience.

Description:

<i>BUDGET, DEBT & GRANTS</i>	Includes project planning and budgeting, financial modeling, bond issuance, RDA financial monitoring, negotiating and drafting agreements, enhanced financing solutions, unique financing districts and areas, and legal compliance: • Redevelopment Agency (Library Expansion, PCMR Base, Lower Park RDA financial model, etc.) • Unique Financing Districts and Areas (Bonanza Park Community Development Area, Storm Water Utility District, Broadband/Fiber, Business Improvement District) • Sundance Agreement Financial Modeling • Impact Fee Assessment • Economic State of the City
<i>ECONOMY</i>	Implementation of all aspects of the City's Economic Development Strategic Plan. Success is balancing resident quality of life and visitor quality of experience via economic and redevelopment through a sustainable tourism lens. Includes planning, operations, programs, refining policy-related and property negotiation discussions; implementation of capital projects and operating programs.

Council Goal:

055 Authentic Local Culture

Desired Outcome:

Criteria for Meeting Desired Outcome

<i>Resilient and Sustainable Economy</i>	The City Council Goal of World Class, Multi Seasonal Resort Community has the following desired outcomes: proactive partnerships with major landowners in RDA efforts; extend LPA RDA; balance tourism & local quality of life; further population of the event calendar; and unique & locally owned businesses.

Section 1: Scope

Change in Demand

Explanation

Program experiencing NO change in demand

Section 2: Proposed Amount / FTEs

<i>Expenditures</i>		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
<i>BUDGET, DEBT & GRANTS</i>	Personnel	\$26,444	\$26,444	\$26,290	\$27,855
	Materials	\$16,450	\$16,450	\$16,450	\$16,450
	Total	\$42,894	\$42,894	\$42,740	\$44,305
<i>ECONOMY</i>	Personnel	\$179,838	\$179,838	\$179,838	\$221,006
	Materials	\$156,250	\$156,250	\$156,250	\$156,250
	Total	\$336,088	\$336,088	\$336,088	\$377,256
<i>LOWER PARK AVENUE RDA</i>	Materials	\$19,109	\$19,109	\$17,823	\$3,110,355

		Total	\$19,109	\$19,109	\$17,823	\$3,110,355
		Grand Total	\$398,091	\$398,091	\$396,651	\$3,531,916
FTEs	Budget FTEs					
	FY 2025					
Full Time	1.					
Part Time						
Total	1.					

Level of Service

Economic and Redevelopment Same Level of Service

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life	City is the sole provider but there are other public or private entities which could be contracted to provide this service	Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

ECONOMY	By maximizing efficiencies of existing staff resources, skills and talents, we've limited consulting service needs. Collaboration with the Chamber, through our Joint Venture, has allowed the Chamber to take lead on procuring studies on Event center & Financial impacts of events, leading to a more nimble and efficient procurement process. The Joint Venture budget was increased \$70k to pay the Chamber to market the St. Regis because we've estimated the St Regis generates \$125k in resort sales tax.

Section 5: Consequences of Funding Proposal at Lower Level

ECONOMY	1. Less direct revenues (sales, resort, transient room taxes); 2) Less ROI on resources spent; 3) Additional community impacts stemming from events; 4) Reactive (or less) policy refinement, programs and vetting of partnering opportunities; 5) Less realization of City Capital goals; 6) Diminished level of service for trails, open space and walkability.

Description:

<i>PC MARC</i>	The PC MARC is a 80,000 sq ft facility that has an indoor track, 4 indoor tennis courts, bouldering wall, weight & cardio are, group fitness studios, gymnasium, child care & pro shop. Outside it has 7 tennis courts, 4 pickleball courts a lap pool, hot tub and leisure pool.
<i>FIELDS</i>	The Recreation Department is responsible for all programs and scheduling that occur on all the playing fields in Park City, both for recreationally-run programs as well as competitively run programs. The department also schedules all pavilion rentals and acts as a "field broker" for scheduling private tournaments on City fields.
<i>PARKS & CEMETERY</i>	The Parks and Fields Maintenance Departments provide a variety of services, maintenance and tournament support for this program. It requires that Parks, Turf & Athletic Fields services and maintenance be performed in various City park areas of the community to ensure safe, high quality park facilities for citizens, visitors and park users.

Council Goal:**061 Authentic Local Culture****Desired Outcome:****Criteria for Meeting Desired Outcome**

<i>Wide Variety of Exceptional Recreation</i>	Recreation, Trails and Open Space has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for quality parks, turf and athletic fields through citizen requests and community satisfaction surveys. The Parks, Turf and Athletic Fields program is a critical function and community amenity.

Section 1: Scope**Change in Demand****Explanation**

Program experiencing NO change in demand

Section 2: Proposed Amount / FTEs

Expenditures		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
<i>FIELDS</i>	Personnel	\$88,378	\$88,378	\$88,378	\$96,522
	Materials	\$21,259	\$21,259	\$21,259	\$21,259
	Total	\$109,637	\$109,637	\$109,637	\$117,781
<i>PARKS & CEMETERY</i>	Personnel	\$673,265	\$673,265	\$673,265	\$681,745
	Materials	\$199,084	\$199,084	\$219,696	\$201,660
	Total	\$872,348	\$872,348	\$892,960	\$883,404
<i>PC MARC</i>	Materials	\$2,316	\$2,316	\$2,484	\$2,484
	Total	\$2,316	\$2,316	\$2,484	\$2,484

		Grand Total	\$984,302	\$984,302	\$1,005,082	\$1,003,669
FTEs	Budget FTEs					
	FY 2025					
<i>Full Time</i>	4.3					
<i>Part Time</i>	4.6					
Total	8.9					

Level of Service

Parks, Turf & Athletic Fields **Same Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life	City is the sole provider but there are other public or private entities which could be contracted to provide this service	Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

<i>PC MARC</i>	Recreation: Staff works closely with Basin Recreation to ensure efficient scheduling for the right sport/event on the right field. We coordinate field resting and scheduling so no one facility gets overused.
<i>PARKS & CEMETERY</i>	Collaboration: Being in the Public Works Division, the Parks and Fields Departments has a primary maintenance and field set-up function in supporting various events and Western Summit County recreation programs. Working collaboratively with other governmental agencies, departments, and the Recreation District has created efficiencies, which allows for greater productivity. The Parks / Fields Department continually looks for creative ways to increase environmental stewardship and water conservation.

Section 5: Consequences of Funding Proposal at Lower Level

<i>PARKS & CEMETERY</i>	The consequences of lowering the funding for this program will drastically impact the quality of the fields and therefore affect our ability to meet the expectations of the program users. There would also be an increase in citizen and user group complaints due to established community expectations. Field users outside of recreation would not be able to schedule practice time and this would likely result in increased conflicts on the field.

Description:

PARKS & CEMETERY	The Parks and Fields Maintenance Department provides a variety of services, maintenance and capital renewal for this program. It requires that Park Amenities & Infrastructure be maintained throughout town to ensure safe facilities. Items included in this program are: playgrounds, skate park, BMX park, field lighting, old town stairs, fencing, pavilions, benches, and picnic tables. These items are maintained properly to protect these valuable assets. Challenges to the goal of this program are cost of maintaining aging infrastructure while the use of the facilities increases.

Council Goal:**063 Authentic Local Culture****Desired Outcome:****Criteria for Meeting Desired Outcome**

<i>Wide Variety of Exceptional Recreation</i>	Recreation, Trails and Open Space has been identified by Council as a high priority through Councils goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for Park Amenities through citizen requests and community satisfaction surveys. This program is a critical function in protecting City assets.

Section 1: Scope**Change in Demand****Explanation**

Program experiencing NO change in demand

Section 2: Proposed Amount / FTEs

Expenditures		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
FIELDS	Personnel	\$25,805	\$25,805	\$25,805	\$28,067
	Materials	\$1,185	\$1,185	\$1,185	\$1,185
	Total	\$26,990	\$26,990	\$26,990	\$29,252
PARKS & CEMETERY	Personnel	\$123,452	\$123,452	\$123,452	\$131,129
	Materials	\$44,167	\$44,167	\$44,941	\$44,527
	Total	\$167,619	\$167,619	\$168,393	\$175,657
Grand Total		\$194,609	\$194,609	\$195,383	\$204,908

FTEs **Budget FTEs**
FY 2025

<i>Full Time</i>	1.
<i>Part Time</i>	.5
Total	1.5

Level of Service

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life	City is the sole provider but there are other public or private entities which could be contracted to provide this service	Program is required by Charter or other incorporation documents OR to comply with regulatory agency standards

Section 4: Cost Savings / Innovation / Collaboration

PARKS & CEMETERY	Managing Risk: The Parks and Fields Departments save money through routine safety inspections; maintenance and repairs to park infrastructure minimize the safety risk to park users by reducing potential injury.

Section 5: Consequences of Funding Proposal at Lower Level

PARKS & CEMETERY	The consequences of lowering the funding for this program include a reduction in preventative and critical maintenance, which may compromise the safety of the infrastructure. There would also be an increase in citizen and user group complaints due to established community expectations.

Description:

PARKS & CEMETERY	This program includes flower plantings, community forest, hanging baskets, showy areas, banners, and holiday lighting. Challenges to the goal of this program are additional requests for expanding the beautification program and the associated costs.

Council Goal:

075 Authentic Local Culture

Desired Outcome:

Criteria for Meeting Desired Outcome

Arts & Culture	Recreation, Trails and Open Space has been identified by Council as a high priority through Council's goals (Outcomes Areas) and the strategic plan. The community has also expressed their desire for Flower, Holiday Lighting & Beautification through citizen requests. The Beautification program is a critical function in supporting the "brand" of Park City.

Section 1: Scope

Change in Demand

Explanation

Program experiencing a MINIMAL increase in demand of 1% to 4%

Section 2: Proposed Amount / FTEs

Expenditures		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
FIELDS	Personnel	\$1,293	\$1,293	\$1,293	\$1,141
	Materials	\$400	\$400	\$400	\$400
	Total	\$1,693	\$1,693	\$1,693	\$1,541
PARKS & CEMETERY	Personnel	\$240,164	\$240,164	\$240,164	\$263,181
	Materials	\$143,814	\$143,814	\$145,896	\$144,475
	Total	\$383,978	\$383,978	\$386,060	\$407,656
Grand Total		\$385,671	\$385,671	\$387,753	\$409,197

**FTEs Budget FTEs
FY 2025**

<i>Full Time</i>	1.7
<i>Part Time</i>	
Total	1.7

Level of Service

Flowers/Holiday Lighting/Beautification Same Level of Service

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life	City provides program and program is currently being offered by other private businesses not within City limits	Recommended by national professional organization to meet published standards or as a best practice

Section 4: Cost Savings / Innovation / Collaboration

PARKS & CEMETERY	Innovation: The Parks/Fields Department has been able to reduce power consumption by 85% due to the conversion of LED lighting. Water Conservation: incorporate drought tolerant plant material along with upgrading many of our shrub/flower beds to drip systems.

Section 5: Consequences of Funding Proposal at Lower Level

PARKS & CEMETERY	The consequences of lowering the funding for this program include: reduction in community beautification, less preventative maintenance, and reduced tree planting. There would also be increases in citizen complaints due to established community expectations.

Description:

**TECHNICAL &
CUSTOMER
SERVICES**

The Geographic Information System (GIS) program is the geospatial division in IT that administers GIS servers, geodatabases, online applications, Apps, and GPS for the city mapping needs. The GIS Strategic Plan provides a framework for developing the program, in addition to regional collaboration and the changing needs of city projects and services.

Council Goal:

082 Authentic Local Culture

Desired Outcome:

Criteria for Meeting Desired Outcome**Well-Maintained
Assets and
Infrastructure**

The GIS program has more than doubled in recent years, and continues to add users in several departments. GIS staff has been able to accommodate increased usage of GIS data, services, and software, as well as new demands for analysis. GIS staff has also kept up with developments and trends in the industry including mobile platforms.

Section 1: Scope

Change in Demand**Explanation**

Program experiencing a MINIMAL increase in demand of 1% to 4%

Section 2: Proposed Amount / FTEs

Expenditures		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
TECHNICAL & CUSTOMER SERVICES	Personnel	\$101,659	\$101,659	\$101,659	\$111,451
	Materials	\$59,075	\$59,075	\$59,075	\$58,875
	Total	\$160,734	\$160,734	\$160,734	\$170,326
Grand Total		\$160,734	\$160,734	\$160,734	\$170,326
FTEs	Budget FTEs FY 2025				
Full Time	.6				
Part Time					
Total	.6				

Level of Service

GIS Same Level of Service

Section 3: Basic Program Attributes

Community Served

Program benefits/serves a
SUBSTANTIAL portion of the
Community and adds to their quality
of life

Reliance on City

City provides program and program
is currently being offered by other
private businesses within City limits

Mandated

Program is required by Code,
ordinance, resolution or policy OR to
fulfill franchise or contractual
agreement

Section 4: Cost Savings / Innovation / Collaboration

TECHNICAL & CUSTOMER SERVICES

GIS provides cost savings by decreasing redundancy and enabling improved workflow. Several departments are GIS enabled and the city is using the leading software platform. Regional GIS partners include SBWRD, Mountain Regional, Summit County, PCFD, and the AGRC, for data sharing, process improvement, and application development.

Section 5: Consequences of Funding Proposal at Lower Level

TECHNICAL & CUSTOMER SERVICES

The program cannot grow, or in some cases cannot be maintained without adequate support. Satisfaction with the GIS system and staff will decline. GIS could stagnate in terms of data enrichment, software tools and user interface. GIS requests being declined or other failures pose the greatest risk to the overall investment in the program.

Description:**BUDGET,
DEBT &
GRANTS**

The Budget department currently provides management oversight and administration on grants. As outlined in the grant policy, the Budget department reviews all grant applications and provides grant writing assistance when necessary. The department prepares grant-related budget adjustment, monitoring and drawdowns of state and federal funds. The department is responsible for assuring that the City complies with all grant-related requirements and clauses and that the City fulfills its reporting requirements. The department is responsible for Federal requirements such as Davis-Bacon, DBE, Title VI, Buy America and all other requirements.

Council Goal:**085 Authentic Local Culture****Desired Outcome:****Criteria for Meeting Desired Outcome****Fiscally and Legally
Sound**

Council has approved in the Strategic Plan, Open and Responsive Government, that one of their Desired Outcomes is to be fiscally and legally sound. In order to be fiscally sound as a City, it is of the upmost importance that Council, the City Manager, and staff have a high level of grant administration capability.

Section 1: Scope**Change in Demand****Explanation**

Program experiencing a **MINIMAL** increase in demand of
1% to 4%

Section 2: Proposed Amount / FTEs

Expenditures		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
BUDGET, DEBT & GRANTS	Personnel	\$182,805	\$182,805	\$181,880	\$176,396
	Total	\$182,805	\$182,805	\$181,880	\$176,396
Grand Total		\$182,805	\$182,805	\$181,880	\$176,396
FTEs	Budget FTEs FY 2025				
Full Time	1.1				
Part Time					
Total	1.1				

Level of Service

Grant Administration **Same Level of Service**

Section 3: Basic Program Attributes

Community Served

Program benefits/serves a **SIGNIFICANT** portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

BUDGET, DEBT & GRANTS

Due to the restructuring of the Budget department, cost savings will result in this bid via contract position reprioritization of duties. Even with fewer resources at the department's disposal, it's anticipated that level of service will not decrease.

Section 5: Consequences of Funding Proposal at Lower Level

BUDGET, DEBT & GRANTS

Funding at a lower level would require that grant administration and reporting be handled at a individual departmental level. This could possibly result in failure of the City to comply with state or federal regulations.

Description:

TENNIS	The PC MARC currently hosts several tournaments on the local and sectional level. Tournament happen for both youth & adult at various levels of play.

Council Goal:**096 Authentic Local Culture****Desired Outcome:****Criteria for Meeting Desired Outcome**

<i>Wide Variety of Exceptional Recreation</i>	Recreation has been identified by Council as a high priority through Council's goals and the strategic plan. In order for Park City to remain a growing, vibrant tennis program, it is important to be involved in all aspects of tennis. Hosting National Tournaments and large sectional events bring people from all over the country to Park City to play tennis.

Section 1: Scope**Change in Demand****Explanation**

Program experiencing a **SUBSTANTIAL** increase in demand of 25% or more

Section 2: Proposed Amount / FTEs

FTEs	Budget FTEs FY 2025
<i>Full Time</i>	.3
<i>Part Time</i>	
Total	.3

Level of Service

Tennis Tournaments Same Level of Service**Section 3: Basic Program Attributes****Community Served**

Program benefits/serves **SOME** portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

No Requirement or mandate exists

Section 4: Cost Savings / Innovation / Collaboration

TENNIS We work with local sponsors to help with prize money for the National Tournaments. Staff has also been creative in the prizes they give away by actually making awards for some of the tournaments.

Section 5: Consequences of Funding Proposal at Lower Level

TENNIS We would continue with six tournaments, resulting in fewer visitors to Park City. If the funding of tournaments was reduced we would have to reduce the number of events that we host.

Description:

**GOLF
MAINTENANCE**

The Golf Maintenance Department provides a variety of services, maintenance and capital renewal for this program. It requires that golf maintenance provides sound agronomic practices for the continued sustainable playability and condition of the golf course. Items included are mowing, irrigation maintenance, tree care, course amenities, greens rolling, flowers and presentation. Challenges to the goal of this program are environmental regulation, maintaining an evolving eco system, increased cost of green technology, aging infrastructure, and increasing player demand and community expectations.

Council Goal:

098 Authentic Local Culture

Desired Outcome:

Criteria for Meeting Desired Outcome

**Well-Maintained
Assets and
Infrastructure**

Recreation, Open Space and Trails has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for a premier public golf course in the intermountain region through golf user requests and community satisfaction surveys. The Golf Maintenance program is a critical function in preserving the Park City "Brand".

Section 1: Scope

Change in Demand

Explanation

Program experiencing NO change in demand

Section 2: Proposed Amount / FTEs

Expenditures		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
GOLF MAINTENANCE	Personnel	\$745,880	\$745,880	\$745,880	\$743,658
	Materials	\$406,227	\$406,227	\$335,492	\$418,307
	Total	\$1,152,106	\$1,152,106	\$1,081,371	\$1,161,965
Grand Total		\$1,152,106	\$1,152,106	\$1,081,371	\$1,161,965
FTEs	Budget FTEs FY 2025				
<i>Full Time</i>	1.5				
<i>Part Time</i>	7.3				
Total	8.8				

Level of Service

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life	City is the sole provider but there are other public or private entities which could be contracted to provide this service	Recommended by national professional organization to meet published standards or as a best practice

Section 4: Cost Savings / Innovation / Collaboration

<i>GOLF MAINTENANCE</i>	Cost Savings: The Golf Maintenance Department installed new sprinkler head conversions with the goal of increasing sprinkler head efficiency and therefore reducing irrigation use. The Golf Maintenance Department continually looks for creative ways to increase environmental stewardship, decrease carbon footprint, through innovation. Examples include: The installation of a variable frequency drive irrigation pump station, purchase 5 hybrid greens and 2 hybrid fairway mowers that reduces fuel consumption, an environmentally input based irrigation control system, first all-electric utility vehicle, and green waste recycling. Industry trends are to move toward environmental stewardship, organic and biological pest controls.

Section 5: Consequences of Funding Proposal at Lower Level

<i>GOLF MAINTENANCE</i>	The consequences of lowering the funding for this program include reductions in: turf quality, routine maintenance, preventative maintenance, and capital replacement. There would also be an increase in citizen and user complaints due to established community expectations.

Description:

**PARKS &
CEMETERY**

The Parks and Fields Maintenance Departments provide a variety of service and maintenance for this program. It requires that trash cleanup be performed throughout City facilities to ensure the preservation of the Park City "brand", public safety and overall cleanliness. Items included in this program are: sweeping and trash removal service along sidewalks, bike paths, City facilities, Parks and right-of-ways. Challenges to the goal of this program are increasing use of stickers on city equipment and facilities. This program supports maintenance to City owned open space property.

Council Goal:

101 Authentic Local Culture

Desired Outcome:

Criteria for Meeting Desired Outcome**Well-Maintained
Assets and
Infrastructure**

Recreation, Trails and Open Space has been identified by Council as a high priority through Councils goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for trash clean-up through citizen requests. The Cleanup program is a critical function for the preservation of Park City.

Section 1: Scope

Change in Demand**Explanation**

Program experiencing NO change in demand

Section 2: Proposed Amount / FTEs

Expenditures		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
FIELDS	Personnel	\$27,098	\$27,098	\$27,098	\$29,208
	Materials	\$3,441	\$3,441	\$3,441	\$3,441
	Total	\$30,538	\$30,538	\$30,538	\$32,649
PARKS & CEMETERY	Personnel	\$114,830	\$114,830	\$114,830	\$116,574
	Materials	\$45,007	\$45,007	\$46,395	\$45,448
	Total	\$159,837	\$159,837	\$161,225	\$162,022
Grand Total		\$190,375	\$190,375	\$191,763	\$194,671

**FTEs Budget FTEs
FY 2025**

<i>Full Time</i>	.9
<i>Part Time</i>	.5
Total	1.4

Level of Service

Trash Clean-Up Same Level of Service

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves the ENTIRE Community and adds to their quality of life	City provides program and program is currently being offered by other private businesses within City limits	Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

PARKS & CEMETERY	Innovation: The Parks/Fields Department continually looks for creative ways to increase productivity, environmental stewardship, and service levels. Recent examples include: expanded recycling program throughout town. Industry trends are to move toward a higher degree of recycling.

Section 5: Consequences of Funding Proposal at Lower Level

FIELDS	
PARKS & CEMETERY	The consequences of lowering the funding for this program include: less preventative maintenance impacting the look, feel and cleanliness of Park City. A reduction in funding may also affect the overall recycling program.

Description:

GOLF PRO SHOP This program funds the majority of golf shop operations, which include: course management, personnel training, utility costs, golf car maintenance, capital costs, HOA dues, inter-fund transfer and other operational areas. The golf shop is in operation typically from mid-April to early November. The shop is open 7 days a week from 6 AM until 9 PM during peak summer months. Fixed operational costs such as utilities, HOA fees, and software licensing are constant expenses.

Council Goal:

103 Authentic Local Culture

Desired Outcome:

Criteria for Meeting Desired Outcome

Wide Variety of Exceptional Recreation Recreation has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The golf course is a vital piece in providing a multi-seasonal resort experience. The golf course is a self-sufficient enterprise fund that funds all operational and capital expenses from user fees.

Section 1: Scope

Change in Demand

Explanation

Program experiencing a MINIMAL increase in demand of 1% to 4%

Section 2: Proposed Amount / FTEs

Expenditures		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
GOLF PRO SHOP	Personnel	\$332,209	\$332,209	\$332,209	\$342,100
	Materials	\$188,150	\$188,150	\$154,079	\$181,140
	Total	\$520,360	\$520,360	\$486,288	\$523,240
Grand Total		\$520,360	\$520,360	\$486,288	\$523,240
FTEs	Budget FTEs FY 2025				
Full Time	1.				
Part Time	5.2				
Total	6.2				

Level of Service

Golf Management Operations Same Level of Service

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves SOME portion of the Community and adds to their quality of life	City provides program and program is currently being offered by other private businesses not within City limits	No Requirement or madate exists

Section 4: Cost Savings / Innovation / Collaboration

GOLF PRO SHOP	Cost Savings: The course utilizes volunteers to staff customer service positions at the golf course, which saves in personnel expenses.

Section 5: Consequences of Funding Proposal at Lower Level

GOLF PRO SHOP	Decreased level of service, which could impact customer service and player retention. Infrastructure capital expenses could be jeopardized.

Description:*ICE
FACILITY*

Program Description: This program includes all of the programs facilitated by the Ice Arena. The core of these activities include Skating and Hockey Academy, where participants learn the fundamentals of ice skating, figure skating, and hockey; the Park City Hockey League, which offers three levels of play, year-round; public sessions for recreational play and practice for ice skating, figure skating and hockey as well as off-ice classes to help develop strong, well-rounded athletes.

This program also encompasses a thoughtfully organized ice schedule, which is critical to meeting the needs of the ice community with limited availability.

Council Goal:**104 Authentic Local Culture****Desired Outcome:****Criteria for Meeting Desired Outcome**

*Wide Variety of
Exceptional
Recreation*

The rink strives to provide quality programming at an affordable cost to the participants.

Section 1: Scope**Change in Demand**

Program Experiencing a NO change in demand

Explanation

Participation in Academy classes and the adult hockey leagues fluctuate season to season and maintain healthy levels year over year. Over the past few years, various factors contribute to declining revenue for public ice programs including increased ice r

Section 2: Proposed Amount / FTEs

Expenditures		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
<i>ICE FACILITY</i>	Personnel	\$513,884	\$509,211	\$509,211	\$537,963
	Materials	\$124,038	\$124,038	\$124,038	\$124,038
	Total	\$636,197	\$633,249	\$633,249	\$662,001
Grand Total		\$636,197	\$633,249	\$633,249	\$662,001
FTEs Budget FTEs FY 2025					
<i>Full Time</i>	3.7				
<i>Part Time</i>	2.9				
Total	6.6				

Level of Service

Ice Programs Same Level of Service

Section 3: Basic Program Attributes

Community Served

Program benefits/serves SOME portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

No Requirement or mandate exists

Section 4: Cost Savings / Innovation / Collaboration

ICE FACILITY

Cost Saving:

Full time staff are cross trained to be able to open and run the front desk and resurface the ice. Support during busy public sessions and events are often provided by full time staff. Full time staff can leave desk work to help during a rush or assist with a patron who needs more attention. During the week, this allows staff to provide great customer service without having an additional part time staff on the desk.

The Front Desk is closed during more adult league games. Although this is not our desired level of service we continue to look for ways to meet the needs of patrons during this time. Score keepers are now assisting patrons between games to leave or pick up skates (for sharpening).

The ice arena strives to incorporate technology into our ice programs. Marketing and communication of programs is done primarily through the rink's website, social media, and e-mail blasts. This has allowed for a reduction in marketing costs.

Collaboration:

Staff has worked closely with user groups to create an efficient ice schedule for youth based user groups and rink run programs, maximizing ice utility in the afternoon and early evening. The efficiencies allow for adult based user groups and rink run programs such as the Adult Hockey Leagues to begin and end earlier in the evening, allowing for leagues to grow by adding games later into the evening.

In FY 15 off ice ballet classes moved to a new location at the PC MARC. Staff agreed that pre-registrations revenue would go to the Ice Arena and drop in revenue would go to the MARC. This allowed the Ice Arena to keep the program and provides a new revenue source for the MARC. The Ice Arena pays for the cost of the instructor. The collaboration allowed the program to support developing athletes for which the floors at the ice arena were not sufficient for their improving skills.

Innovation:

Staff continues to creatively increase participation and ice utilization in our programs. During the Late Fall session of Hockey Academy, part of the ice was underutilized during the class. Staff opened the available ice up a Cheap Skate, making the only afternoon public skating session and giving an opportunity for beginner skaters who needed ice for private lessons.

Staff continues to creatively increase participation and ice utilization in our programs. New facility software is providing a better customer experience for all patrons.

Section 5: Consequences of Funding Proposal at Lower Level

*ICE
FACILITY*

If funding levels are below what is currently provided, the Ice Arena may have to limit the capacity of programs and/or eliminate certain programs due to lack of staff resources. Funding at a lower level will result in lower-quality instruction and the loss of participants due to dissatisfaction with the quality of instruction and lack of skill development. A reduction in class offerings would impact revenues as well as result in slower growth for user groups (the youth hockey organization, figure skating club and speed skating club) that depend on rink run programs (Skating & Hockey Academy) to attract and develop skaters, stimulate interest in ice sports and create participants for their programs/clubs.

Description:

PC MARC	The Recreation Department programs and keeps records for the facility. We are also a resource for those researching family history. Currently staff is available 7 days a week for cemetery emergencies. We will begin selling cremation spots in the spring with the opening of the cremation garden.
PARKS & CEMETERY	The Parks Department is responsible for the maintenance and upkeep of the cemetery including interment services. Items include turf maintenance, mowing, irrigation, tree & shrub maintenance, grave opening & closing, leveling sunken graves and monuments.

Council Goal:

106 Authentic Local Culture

Desired Outcome:

Criteria for Meeting Desired Outcome

Citizen Wellbeing	Recreation, Trails and Open Space has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for Cemetery services. The Cemetery program is a critical function which greatly benefits Park City's sense of community.

Section 1: Scope

Change in Demand

Program experiencing NO change in demand

Explanation

Cemetery is completing a cremation garden which will open cremation spots for the community

Section 2: Proposed Amount / FTEs

Expenditures		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
PARKS & CEMETERY	Personnel	\$84,787	\$84,787	\$84,787	\$91,395
	Materials	\$32,987	\$32,987	\$34,633	\$33,212
	Total	\$117,774	\$117,774	\$119,420	\$124,607
Grand Total		\$117,774	\$117,774	\$119,420	\$124,607

FTEs	Budget FTEs FY 2025
Full Time	.8
Part Time	
Total	.8

Level of Service

Cemetery Same Level of Service

Section 3: Basic Program Attributes

Community Served

Program benefits/serves a **SUBSTANTIAL** portion of the Community and adds to their quality of life

Reliance on City

City is the sole provider but there are other public or private entities which could be contracted to provide this service

Mandated

Recommended by national professional organization to meet published standards or as a best practice

Section 4: Cost Savings / Innovation / Collaboration

<i>PC MARC</i>	The construction of the Memorial Wall will allow residents to be memorialized in the cemetery without having to purchase a plot.
<i>PARKS & CEMETERY</i>	Collaboration - Being in the Public Works Division, the Parks Department has a primarily maintenance and interment function in supporting the community. Future collaboration with other governmental agencies, such as Summit County, to develop a new regional cemetery will relieve some pressure on the Park City Cemetery.

Section 5: Consequences of Funding Proposal at Lower Level

<i>PC MARC</i>	See below
<i>PARKS & CEMETERY</i>	The consequences of lowering the funding for this program include reductions in: turf & tree quality, preventative maintenance, and response time after the burial services. There would also be an increase in citizen complaints due to established community expectations. The paper records would be transferred to electronic records at a slower rate and cemetery inquiries would likely be restricted to Mon - Fri during regular business hours.

Description:

RECREATION PROGRAMS	The department currently offers a wide variety of youth recreation programs. These include such activities as aquatics, soccer league, variety of camps, clinics, enrichment classes, skateboarding, dirt jump clinics etc.

Council Goal:

109 Authentic Local Culture

Desired Outcome:

Criteria for Meeting Desired Outcome

<i>Wide Variety of Exceptional Recreation</i>	Recreation has been identified by Council as a high priority through Council's goals and the strategic plan. The community response to our programs is very positive as every year programs fill up, which causes us to add additional programming to meet the demand from the community.

Section 1: Scope

Change in Demand

Explanation

Program experiencing a MODEST increase in demand of 5% to 14%

Section 2: Proposed Amount / FTEs

Expenditures		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
<i>PC MARC</i>	Materials	\$91,301	\$91,301	\$97,682	\$98,582
	Total	\$91,301	\$91,301	\$97,682	\$98,582
<i>RECREATION PROGRAMS</i>	Personnel	\$407,712	\$407,712	\$407,712	\$455,658
	Materials	\$73,870	\$73,870	\$73,870	\$73,870
	Total	\$481,582	\$481,582	\$481,582	\$529,528
Grand Total		\$572,883	\$572,883	\$579,264	\$628,110
FTEs	Budget FTEs FY 2025				
<i>Full Time</i>	2.9				
<i>Part Time</i>	6.3				
Total	9.2				

Level of Service

Recreation Youth Programs Same Level of Service

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life	City provides program and program is currently being offered by other private businesses not within City limits	Recommended by national professional organization to meet published standards or as a best practice

Section 4: Cost Savings / Innovation / Collaboration

PC MARC	We collaborate closely with many community partners to provide cost effective programing. For example our adventure camp partners with UOP, White Pine, Destination Sports and the National Ability Center. Youth soccer partners with Basin Recreation and REAL Salt Lake. Our summer day camp partners with the Kimball Art Center, Library, Tennis & Aquatics to provide a wide choice of activities. We also work closely with Agencies Coming Together (ACT) to provide scholarships for underprivileged youth.

Section 5: Consequences of Funding Proposal at Lower Level

PC MARC	Programming would remain be reduced.

Description:

<i>RECREATION PROGRAMS</i>	Currently we offer a wide range of adult programming that consist of various leagues, tournaments and classes

Council Goal:

112 Authentic Local Culture

Desired Outcome:

Criteria for Meeting Desired Outcome

<i>Wide Variety of Exceptional Recreation</i>	Recreation has been identified by Council as a high priority through Council's goals and the strategic plan.

Section 1: Scope

Change in Demand

Program experiencing a MINIMAL increase in demand of 1% to 4%

Explanation

We have added several adult programs which include outdoor fitness classes, mt. biking, wellness programming, ect

Section 2: Proposed Amount / FTEs

<i>Expenditures</i>		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
<i>PC MARC</i>	Materials	\$59,546	\$59,546	\$63,743	\$64,193
	Total	\$59,546	\$59,546	\$63,743	\$64,193
<i>RECREATION PROGRAMS</i>	Personnel	\$577,664	\$577,664	\$577,664	\$664,174
	Materials	\$15,500	\$15,500	\$15,500	\$15,500
	Total	\$593,164	\$593,164	\$593,164	\$679,674
Grand Total		\$652,710	\$652,710	\$656,908	\$743,867
FTEs	Budget FTEs FY 2025				
<i>Full Time</i>	5.1				
<i>Part Time</i>	5.2				
Total	10.3				

Level of Service

Recreation Adult Programs Enhanced Level of Service

Section 3: Basic Program Attributes

Community Served

Program benefits/serves a
SIGNIFICANT portion of the
Community and adds to their quality
of life

Reliance on City

City provides program and program
is currently being offered by other
private businesses not within City
limits

Mandated

Recommended by national
professional organization to meet
published standards or as a best
practice

Section 4: Cost Savings / Innovation / Collaboration

*PC
MARC*

We collaborate closely with Basin Recreation in many areas. We make sure that we don't offer the same program at the same time or the same season. We allow the use of one another's facilities without compensation. For example we play our spring soccer league on their fields resulting in the parks department not having to "prep" as many fields for play. For wellness we have collaborated with various community partners to offer a lunch series where an expert comes in & presents on a particular topic to the community.

Section 5: Consequences of Funding Proposal at Lower Level

PC MARC

We would remain status quo and not be able to fully utilize the PC MARC as the community desires.

Description:

Council Goal:

113 Authentic Local Culture

Desired Outcome:

Criteria for Meeting Desired Outcome

Wide Variety of
Exceptional
Recreation

Recreation has been identified by Council as a high priority through Council's goals and the strategic plan.

Section 1: Scope

Change in Demand

Explanation

Program experiencing a MODEST increase in demand of
5% to 14%

Section 2: Proposed Amount / FTEs

Expenditures		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
PC MARC	Personnel	\$1,179,450	\$1,131,531	\$1,131,531	\$1,335,729
	Materials	\$392,291	\$382,291	\$386,657	\$386,807
	Total	\$1,545,212	\$1,513,822	\$1,518,188	\$1,722,536
Grand Total		\$1,545,212	\$1,513,822	\$1,518,188	\$1,722,536
FTEs Budget FTEs FY 2025					
Full Time	4.4				
Part Time	1.6				
Total	6.				

Level of Service

Rec Center Operations Enhanced Level of Service

Section 3: Basic Program Attributes

Community Served

Program benefits/serves a
SIGNIFICANT portion of the
Community and adds to their quality
of life

Reliance on City

City provides program and program
is currently being offered by other
private businesses within City limits

Mandated

No Requirement or mandate exists

Section 4: Cost Savings / Innovation / Collaboration

<i>PC</i> <i>MARC</i>	We have all staff involved in the cleaning of the facility by creating a team atmosphere where they have ownership to how the facility looks and is maintained.

Section 5: Consequences of Funding Proposal at Lower Level

<i>PC</i> <i>MARC</i>	Operations would be reduced likely reducing the hours the facility is open.

Description:**HISTORICAL
INCENTIVE
GRANT**

The Historic District Grant Program was established in 1987 to assist property owners in maintaining historic residential and commercial structures by offsetting the costs. The Historic Preservation Board (HPB) reviews these applications on a monthly basis, as necessary, and grants funds from the Capital Improvement Projects (CIP), and Lower Park Avenue RDA. In the past funds were additionally available from the Main Street RDA but all funds are now being relegated to other projects. With the loss of incoming funding from the Main Street RDA the City would require designating some CIP funds to the Grant Program to allow property owners to continue to utilize the program and maintain their historic structures. These funds must be included in the operating budget. Funds will be taken from Capital, resulting in a zero-sum change for the City.

Council Goal:**114 Authentic Local Culture****Desired Outcome:****Criteria for Meeting Desired Outcome***Historic Preservation*

The Historic Preservation Board will review applications and will award grant funds on a monthly basis. Funds shall be awarded to projects that provide a community benefit of preserving and enhancing the historic architecture of Park City. Eligible Improvements include, but are not limited to: *siding *exterior trim *windows *exterior doors *foundation work *cornice repair *masonry repair *porch repair *structural stabilization *retaining walls of historic significance/steps/stairs. Maintenance items, such as exterior painting and new roofing, are the responsibility of the homeowner, but may be considered under specific circumstances. Non-Eligible Improvements include but are not limited to: *interior remodeling *interior paint *additions *signs *repair of non-original features *interior lighting/plumbing fixtures * landscaping/concrete flatwork

Section 1: Scope**Change in Demand****Explanation**

Program experiencing a **MINIMAL** increase in demand of 1% to 4%

Section 2: Proposed Amount / FTEs

Expenditures		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
<i>HISTORICAL INCENTIVE GRANT</i>	Materials	\$127,136	\$127,136	\$127,136	\$127,136
	Total	\$127,136	\$127,136	\$127,136	\$127,136
Grand Total		\$127,136	\$127,136	\$127,136	\$127,136

FTEs	Budget FTEs
	FY 2025
<i>Full Time</i>	
<i>Part Time</i>	
Total	

Level of Service

Historical Incentive Grant Enhanced Level of Service

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves SOME portion of the Community and adds to their quality of life	City is the sole provider but there are other public or private entities which could be contracted to provide this service	Recommended by national professional organization to meet published standards or as a best practice

Section 4: Cost Savings / Innovation / Collaboration

<i>HISTORICAL INCENTIVE GRANT</i>	Grant recipients are required to sign a Historic Grant Program Agreement, Trust Deed, and Trust Deed Note, on the affected property. If the property is sold within five years, grant funds are repaid at a pro-rated amount, plus interest.

Section 5: Consequences of Funding Proposal at Lower Level

<i>HISTORICAL INCENTIVE GRANT</i>	Lack of funding for the historic sites and structures (from first street to ninth street and properties outside of Old Town) may result in the loss of the historic fabric of our city.

Description:

BUSINESS IMPROVEMENT DISTRICT	Current LOS: Current level of service is spelled out in the contract with HMBA, and includes communication with Main Street merchants, coordination of special events, marketing and advertising for Main Street businesses, coordination of commercial trash hauling, grant writing, managing committees, membership/networking with Main St organizations, and obtaining feedback from members. Proposed LOS: No change in level of service.

Council Goal:

115 Authentic Local Culture

Desired Outcome:

Criteria for Meeting Desired Outcome	
Resilient and Sustainable Economy	Council has approved the Desired Outcome of wanting a city that is respected and admired globally. The Business Improvement District (BID) agreement furthers this agenda by providing marketing and advertising of Park City to the global community.

Section 1: Scope

Change in Demand	Explanation
Program experiencing NO change in demand	

Section 2: Proposed Amount / FTEs

Expenditures		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
BUSINESS IMPROVEMENT DISTRICT	Materials	\$64,419	\$64,419	\$64,419	\$64,419
	Total	\$64,419	\$64,419	\$64,419	\$64,419
Grand Total		\$64,419	\$64,419	\$64,419	\$64,419
FTEs	Budget FTEs FY 2025				
Full Time					
Part Time					
Total					

Level of Service

Business Improvement District Same Level of Service

Section 3: Basic Program Attributes

Community Served

Program benefits/serves SOME portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

BUSINESS IMPROVEMENT DISTRICT

This program is collaborative in its very nature. By working with the HPCA or the experts of Main Street rather than doing something in-house, it enhances the services of the Main Street area.

Section 5: Consequences of Funding Proposal at Lower Level

BUSINESS IMPROVEMENT DISTRICT

The City is currently under contract with the HPCA for a certain level of service. The contract would need to be renegotiated for a lower level of service, but in theory the service could be reduced to zero.

Description:

PLANNING DEPT.	The Planning Department works with developers, applicants, and residents to implement the City's Historic District Design Guidelines. This review process is carried out in a two-part process that involves a pre-application and a complete application meeting. In addition to this design review function, the Department consistently updates the Historic Sites Inventory (HSI) and has created a new set of Design Guidelines that have been in use since 2019. Currently the Planning Department carries out all Historic Preservation functions for the City, including HDDR (Historic District Design Review), Historic Site Inventory (HSI) updates, Guideline revisions, management of the Historic Preservation Board, etc.

Council Goal:**116 Authentic Local Culture****Desired Outcome:****Criteria for Meeting Desired Outcome**

<i>Historic Preservation</i>	The Department handles all of the Historic District Design Review functions for all the Historic Districts. This includes Pre-App meeting with the Design Review Team (DRT) and the pending detailed Staff review. This also includes all Historic Site Inventory updates, updates to the Historic District Design Guidelines, implementation of the City's grants for historic work, and Main Street National Register efforts. This is an essential component to maintaining the Preservation of Park City Character - a primary goal of the City Council.

Section 1: Scope**Change in Demand****Explanation**

Program Experiencing a MODEST increase in demand of 5% to 14%

Section 2: Proposed Amount / FTEs

Expenditures		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
PLANNING DEPT.	Personnel	\$263,814	\$263,040	\$263,814	\$280,247
	Materials	\$256,255	\$256,255	\$256,255	\$256,255
	Total	\$520,070	\$519,295	\$520,070	\$536,502
Grand Total		\$520,070	\$519,295	\$520,070	\$536,502
FTEs	Budget FTEs FY 2025				
Full Time	1.5				
Part Time	.2				
Total	1.7				

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life	City provides program and program is currently being offered by other private businesses not within City limits	Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

PLANNING DEPT.	The assigning of a single Planner/Architect to lead these efforts has proven extremely beneficial and efficient. As coordinator of all things "historic" in the Department, the result has been improved timing for applications, improved consistency, improved design efforts, and improved tracking of all historic projects/activity.

Section 5: Consequences of Funding Proposal at Lower Level

PLANNING DEPT.	A reduction in funding would lead to delays for addressing historic design applications, a decreased ability to utilize our historic preservation consultant, an inability to proactively address new programs, and an inability to monitor the National Register District.

Description:

TENNIS	Currently we administer 7 tennis courts year round and an additional 4 courts during half the year. The department also has four outdoor pickleball courts. The tennis department administers many special events during the year. We currently host several regional and local events. League play is very active with over 250 player's participating. Tennis operations handle the administrative functions of the department. They schedule and coordinate lessons, clinics, socials, tournaments, camps, and leagues.

Council Goal:

117 Authentic Local Culture

Desired Outcome:

Criteria for Meeting Desired Outcome

<i>Wide Variety of Exceptional Recreation</i>	Recreation has been identified by Council as a high priority through Council's goals and the strategic plan. The community response from the opening of the PC MARC has been very positive. The tennis community in particular is pleased with the new facility. There is an opportunity to make Park City a destination tennis facility.

Section 1: Scope

Change in Demand

Explanation

Program experiencing a MODEST increase in demand of 5% to 14%

Section 2: Proposed Amount / FTEs

Expenditures		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
TENNIS	Personnel	\$401,760	\$401,760	\$401,760	\$461,273
	Materials	\$100,866	\$90,866	\$90,866	\$90,866
	Total	\$502,626	\$492,626	\$492,626	\$552,139
Grand Total		\$502,626	\$492,626	\$492,626	\$552,139
FTEs	Budget FTEs FY 2025				
<i>Full Time</i>	2.2				
<i>Part Time</i>	.9				
Total	3.1				

Level of Service

Racquet Sports Operations Same Level of Service

Section 3: Basic Program Attributes

Community Served

Program benefits/serves SOME portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

No Requirement or mandate exists

Section 4: Cost Savings / Innovation / Collaboration

<i>TENNIS</i>	We have started an internal adult tennis league which is more profitable for the facility than running the league through Utah Tennis.

Section 5: Consequences of Funding Proposal at Lower Level

<i>TENNIS</i>	Lower level of service to the community and visitors. Less clinics and leagues.

Description:

TENNIS	Currently we offer a wide range of year round programming for youth age 3 to 18 and adults. This includes clinics, camps, match play, socials and group & private lessons. All 11 tennis courts have now been lined for U10 tennis. Pickleball has 4 outdoor courts & we have lined 3 bubble courts for pickleball.

Council Goal:**120 Authentic Local Culture****Desired Outcome:****Criteria for Meeting Desired Outcome**

<i>Wide Variety of Exceptional Recreation</i>	Recreation has been identified by Council as a high priority through Council's goals and the strategic plan. The community response from the opening of the PC MARC has been very positive. There is strong public support for the tennis program with the expectation that the program is a top program in the country.

Section 1: Scope**Change in Demand****Explanation**

Program experiencing a MODEST increase in demand of 5% to 14%

Section 2: Proposed Amount / FTEs

Expenditures		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
TENNIS	Personnel	\$602,794	\$602,794	\$602,794	\$832,370
	Materials	\$16,334	\$16,334	\$16,334	\$16,334
	Total	\$619,128	\$619,128	\$619,128	\$848,704
Grand Total		\$619,128	\$619,128	\$619,128	\$848,704
FTEs Budget FTEs FY 2025					
<i>Full Time</i>	4.1				
<i>Part Time</i>	.2				
Total	4.3				

Level of Service

Racquet Sports Programs Same Level of Service

Section 3: Basic Program Attributes

Community Served

Program benefits/serves SOME portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

No Requirement or mandate exists

Section 4: Cost Savings / Innovation / Collaboration

<i>TENNIS</i>	We have implemented a "house league" for ladies tennis which allows our patrons to play in a league against other PC players without having to travel to SLC. This is also a strong revenue generator as we don't pay sanctioning fees for this league.

Section 5: Consequences of Funding Proposal at Lower Level

<i>TENNIS</i>	Reduced programing and lessons resulting in lower customer satisfaction with tennis.

Description:

<i>MAIN STREET RDA</i>	Annually, the City will allocate funding to be used towards retaining and growing existing businesses and attracting and promoting new organizations that will fulfill key priority goals of the City's Biennial Strategic Plans and General Plan. Funding will be available for relocation and/or expansion of current businesses, and new business start-up costs only.

Council Goal:**121 Authentic Local Culture****Desired Outcome:****Criteria for Meeting Desired Outcome**

Resilient and Sustainable Economy

Section 1: Scope**Change in Demand**

Program Experiencing a MINIMAL increase in demand of 1% to 4%

Explanation

The program is very limited right now. The \$20k can move the needle for one small company, but not for a larger company, nor for multiple companies in the same year. Last Grant we took to Council, they expressed a willingness to fund beyond the \$20k in

Section 2: Proposed Amount / FTEs

<i>Expenditures</i>		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
<i>ECONOMIC DEVELOPMENT GRANT</i>	Materials	\$10,000	\$10,000	\$10,000	\$10,000
	Total	\$10,000	\$10,000	\$10,000	\$10,000
<i>ECONOMY</i>	Personnel	\$31,736	\$31,736	\$31,736	\$39,001
	Total	\$31,736	\$31,736	\$31,736	\$39,001
<i>LOWER PARK AVENUE RDA</i>	Materials	\$20,000	\$20,000	\$20,000	\$20,000
	Total	\$20,000	\$20,000	\$20,000	\$20,000
<i>MAIN STREET RDA</i>	Materials	\$20,000	\$20,000	\$20,000	\$20,000
	Total	\$20,000	\$20,000	\$20,000	\$20,000
Grand Total		\$81,736	\$81,736	\$81,736	\$89,001

**FTEs Budget FTEs
FY 2025**

<i>Full Time</i>	
<i>Part Time</i>	
Total	

Level of Service

Economic Development Grant Enhanced Level of Service

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program Benefits/Serves a SOME portion of the Community and adds to their quality of life	City is the sole provider but there are other public or private entities which could be contracted to provide this service	No Requirement or Mandate exists

Section 4: Cost Savings / Innovation / Collaboration

MAIN STREET RDA	One of the Grant Criteria, per Utah State Code requires ability to achieve direct or indirect economic/tax benefit = to or greater than City's contribution.

Section 5: Consequences of Funding Proposal at Lower Level

MAIN STREET RDA	We would be able to keep the current grant program going but at a lower level, which would result in two possible or blended outcomes: 1) reduction in overall # grants awarded (fully fund the \$20k to one or two applicants) = less economic retention & diversification; or 2) reduced funding to each grant recipient (meaning split the monies between applicants) = less bang for the buck and less ability to actually move the needle = less Econ diversification.

Description:

TENNIS	The Pro Shop is located in the front entry of the PC MARC. The Pro Shop is run & managed by the tennis department and is open 55 hours per week. We carry tennis & fitness apparel, logo wear, and tennis racquets. We also carry a wide range of strings & grips and string racquets. The pro shop carries a wide range of tennis & fitness apparel. The shop is open Monday thru Friday 8:30 to 6:30. We provide 24 hour turn around on racquet stringing.

Council Goal:**128 Authentic Local Culture****Desired Outcome:****Criteria for Meeting Desired Outcome**

<i>Wide Variety of Exceptional Recreation</i>	Recreation has been identified by Council as a high priority through Council's goals and the strategic plan. The community response from the opening of the PC MARC has been very positive. The merchandise in the shop has been well received.

Section 1: Scope**Change in Demand****Explanation**

Program experiencing a MINIMAL increase in demand of 1% to 4%

Section 2: Proposed Amount / FTEs

Expenditures		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
TENNIS	Materials	\$86,250	\$86,250	\$86,250	\$86,250
	Total	\$86,250	\$86,250	\$86,250	\$86,250
	Grand Total	\$86,250	\$86,250	\$86,250	\$86,250
FTEs					
Budget FTEs FY 2025					
<i>Full Time</i>					
<i>Part Time</i>					
Total					

Level of Service

Pro Shop **Same Level of Service**

Section 3: Basic Program Attributes

Community Served

Program benefits/serves SOME portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses within City limits

Mandated

No Requirement or mandate exists

Section 4: Cost Savings / Innovation / Collaboration

TENNIS In order to keep inventory costs down the shop does a lot of custom orders for patrons. This is done particularly for tennis racquets.

Section 5: Consequences of Funding Proposal at Lower Level

TENNIS The pro shop would be open fewer hours and will have less inventory on hand.

Description:

PC MARC	We run ads in the Park Record and submit sports briefs along with recording commercials and submit PSA's to KPCW. We put out a Recreation Newsletter as needed to all patrons that have given us their email. We also update the website as needed and use social media to promote programs and facilities.

Council Goal:

129 Authentic Local Culture

Desired Outcome:

Criteria for Meeting Desired Outcome

Wide Variety of Exceptional Recreation	Recreation has been identified by Council as a high priority through Council's goals and the strategic plan.

Section 1: Scope

Change in Demand

Explanation

Program experiencing a MINIMAL increase in demand of 1% to 4%

Section 2: Proposed Amount / FTEs

Expenditures		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
PC MARC	Materials	\$23,158	\$23,158	\$24,837	\$24,837
	Total	\$23,158	\$23,158	\$24,837	\$24,837
Grand Total		\$23,158	\$23,158	\$24,837	\$24,837
FTEs	Budget FTEs FY 2025				
Full Time					
Part Time					
Total					

Level of Service

Marketing Reduced Level of Service

Section 3: Basic Program Attributes

Community Served

Reliance on City

Mandated

Program benefits/serves a
SIGNIFICANT portion of the
Community and adds to their quality
of life

City provides program and program
is currently being offered by other
private businesses within City limits

No Requirement or mandate exists

Section 4: Cost Savings / Innovation / Collaboration

PC MARC	We utilize free services from KPCW & Park Record. The department writes and records all of its own radio ads and creates newsletters and flyers in house. We partner with the ice arena on certain advertising to ensure cost effectiveness. We update our website and change the layout within our department. We have partnered with community organizations such as Park City Mom's & Jane's list to get information out. We utilize social media with regular posts to keep "Friends" informed. This year the Play Magazine will be digital resulting in an \$8,635 savings.

Section 5: Consequences of Funding Proposal at Lower Level

PC MARC	We would not be able to increase visitor usage of the facility and if the budget was cut we would likely stop publishing the Play Magazine which through surveys is one of the top ways residents learn about programs.

Description:

<i>MCPOLIN BARN</i>	The McPolin Farm is a public facility owned and operated by Park City Municipal Corporation. The Farm serves the community by hosting educational programs and a variety of events for the community and facilitates access at no fee or a reasonable fee. The Farm aims to balance the use of the facility among the ENTIRE community while being flexible and responding to changing needs of community, as well as preserve the historic and sentimental integrity of the Farm as open space and protect Farm from overuse. The citizens of Park City wish to retain and preserve the historic quality of the buildings, focus on the local use of the building, maintain public access, maintain the intimate high quality atmosphere and foster community use of the Farm.

Council Goal:**132 Authentic Local Culture****Desired Outcome:****Criteria for Meeting Desired Outcome**

<i>Varied & Multi-Seasonal Event Offerings</i>	The McPolin Farm has been identified by staff, City Council and the National Register of Historic Places as one of the best preserved historic farmsteads in Summit County--and the only significant farmstead within the municipal boundaries of Park City. PCMC must manage, operate and protect this historical landmark, as well as share meaningful information with the citizenry on the property's historical background, purpose, public use, policy and future improvements. Proposed LOS would allow us to continue inviting the public to attend events at the McPolin Farm and possibly offer an additional event to the Park City community and tourists and continue with our goal of an inclusive community of diverse economic and cultural opportunities.

Section 1: Scope**Change in Demand****Explanation**Program Experiencing a **NO** change in demand**Section 2: Proposed Amount / FTEs**

Expenditures		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
<i>MCPOLIN BARN</i>	Personnel	\$53,188	\$53,188	\$53,188	\$50,149
	Materials	\$17,503	\$9,500	\$9,500	\$20,303
	Total	\$70,691	\$62,688	\$62,688	\$70,452
Grand Total		\$70,691	\$62,688	\$62,688	\$70,452
FTEs	Budget FTEs FY 2025				
<i>Full Time</i>	.4				

Part Time

Total .4

Level of Service

McPolin Farm Same Level of Service

Section 3: Basic Program Attributes

Community Served

**Program Benefits/Serves a
SIGNIFICANT portion of the
Community and adds to their quality
of life**

Reliance on City

**City provides program and program
is currently being offered by another
governmental, non-profit or civic
agency**

Mandated

No Requirement or madate exists

Section 4: Cost Savings / Innovation / Collaboration

*MCPOLIN
BARN*

The Friends of the Farm and Farm Manager strive to keep the events for the community as low cost as possible. Cost for catering and performers increases every few years. As stated we will consistently research for the lowest costs possible for these events. These events are available to the entire Park City community. These programs foster community use and knowledge of the facility.

Section 5: Consequences of Funding Proposal at Lower Level

*MCPOLIN
BARN*

Not funding the current LOS would lower the number of events offered to the public to participate in at the McPolin Farm, thus meeting the goal of the mission statement set for the Farm would not be met. Mission Statement: The McPolin Farm is a very important symbol in the public consciousness and a focal point for Park City. The citizens of Park City wish to retain and preserve the historic quality of the buildings, focus on the local use of the building, maintain public access, maintain the intimate high quality atmosphere and foster community use of the Farm.

Description:

PC MARC	We are open Monday thru Friday from 8:30 to 2 p.m. and add evening hours in the winter. The facility follows the state licensing requirements as all staff have regular training and ratio of kids to staff is less than 10:1. Users of this service pay an hourly rate and must remain on-site using the facility. Children ages 1 to 6 may use the facility.

Council Goal:**134 Authentic Local Culture****Desired Outcome:****Criteria for Meeting Desired Outcome**

Wide Variety of Exceptional Recreation	Recreation has been identified by Council as a high priority through Council's goals and the strategic plan.

Section 1: Scope**Change in Demand****Explanation**

Program experiencing a MINIMAL increase in demand of 1% to 4%

Section 2: Proposed Amount / FTEs

Expenditures		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
SPEC. SERV. CNTRCT./YOUTH ADV	Materials	\$1,000,000	\$1,000,000	\$1,000,000	\$825,000
	Total	\$1,000,000	\$1,000,000	\$1,000,000	\$825,000
Grand Total		\$1,000,000	\$1,000,000	\$1,000,000	\$825,000
FTEs	Budget FTEs FY 2025				
Full Time					
Part Time					
Total					

Level of Service

Childcare Same Level of Service

Section 3: Basic Program Attributes

Community Served

Program benefits/serves SOME portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses within City limits

Mandated

No Requirement or mandate exists

Section 4: Cost Savings / Innovation / Collaboration

PC MARC	Many of the childcare workers are cross trained to work the front desk so if childcare is not busy they are doing other tasks that help maintain the facility. If the front desk is busy they are a resource for them & vice versa.

Section 5: Consequences of Funding Proposal at Lower Level

PC MARC	Hours would be reduced that we offer childcare.

Description:

<i>CITY COUNCIL</i>	Mayor and Council are the legislative and governing body which exercises the powers provided by constitutional general laws of the state together with implied powers necessary to implement the granted powers. City Council plays a vital role in outreach and communication with citizens of Park City.
<i>CITY MANAGER</i>	Inform and educate the public through venues including media, newsletters, website, and direct outreach. Include citizens through open houses and public meetings. Communicating the City's position to residents through local and regional news media, as well utilizing the City's website to reach the community and provide excellent resources at minimal cost.
<i>COMMUNITY ENGAGEMENT</i>	This area organizes and conducts neighborhood meetings and targeted citizen input sessions including community visioning, identifies issues of community interest and/or concern and develops messaging to support the City's vision and goals. Monitors public opinion, promotes positive media exposure, and prepares various materials including press releases, position statements, speeches, newsletters, social media, web content and reports. Works closely with City departments to develop and implement public information and media strategies. Staff is readily available to respond to media, organize and promote community meetings and open houses and implement public information campaigns. A monthly newsletter is produced and a biennial community survey implemented. Staff meets with HOAs as requested. Community outreach and engagement efforts include virtual participation through technological enhancements reaching new demographics including younger residents and Spanish-speaking residents. The community engagement program will also enhance the quality of citizen engagement.
<i>ECONOMY</i>	Organizes and conducts neighborhood meetings and targeted citizen input sessions prior to and during planning and implementation of capital and other team projects. In coordination with Community & Public Affairs, prepares various materials including press releases, position statements, web content and reports. By focusing on this as a priority, we currently provide an exceedingly high level of service in this area.

Council Goal:**009 Authentic Local Culture****Desired Outcome:****Criteria for Meeting Desired Outcome**

<i>Community Engagement</i>	An open and responsive government creates transparency through the utilization of many forms of media and through many channels of communication. Community outreach and citizen engagement are the cornerstone of an open government. Providing opportunities for citizens to become informed and engaged, and the extent to which residents that take those opportunities is an indicator of the connection between government and populace and a hallmark of Open and Responsive Government. Proposed Level of Service: The move of the Analyst I position from IT to Public Affairs will improve the timeliness of public notifications. It eliminates the "middle man" and allows public affairs to publish directly. It also provides a level of content review to ensure consistency with approved style guide.

Section 1: Scope

Change in Demand

Program experiencing a MODEST decrease in demand of 5% to 14%

Explanation

Council is interested in enhancing our engagement with the community. This is a Top Priority of Council.

Section 2: Proposed Amount / FTEs

<i>Expenditures</i>		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
<i>CITY COUNCIL</i>	Personnel	\$70,948	\$70,948	\$70,948	\$173,165
	Materials	\$75,435	\$75,435	\$75,435	\$75,435
	Total	\$146,383	\$146,383	\$146,383	\$248,600
<i>CITY MANAGER</i>	Personnel	\$367,061	\$367,061	\$367,061	\$405,384
	Materials	\$20,016	\$10,484	\$20,016	\$20,016
	Total	\$387,077	\$377,545	\$387,077	\$425,400
<i>COMMUNITY ENGAGEMENT</i>	Personnel	\$381,983	\$381,983	\$381,983	\$411,193
	Materials	\$259,900	\$159,900	\$209,900	\$196,900
	Total	\$641,883	\$541,883	\$591,883	\$608,093
<i>CONTINGENCY/COUNCIL</i>	Materials	\$50,000	\$50,000	\$50,000	\$50,000
	Total	\$50,000	\$50,000	\$50,000	\$50,000
<i>CONTINGENCY/GENERAL</i>	Materials	\$100,000	\$100,000	\$100,000	
	Total	\$100,000	\$100,000	\$100,000	
<i>ENVIRONMENTAL SUSTAINABILITY</i>	Materials	\$54,000	\$54,000	\$54,000	\$54,000
	Total	\$54,000	\$54,000	\$54,000	\$54,000
<i>GRANTS/HISTORICAL SOCIETY</i>	Materials	\$25,000	\$25,000	\$25,000	
	Total	\$25,000	\$25,000	\$25,000	
<i>SPEC. SRVC. CONTRT/SISTER CITY ADMINISTR</i>	Materials	\$8,500	\$8,500	\$8,500	\$8,550
	Total	\$8,500	\$8,500	\$8,500	\$8,550
<i>SPECIAL EVENTS</i>	Personnel	\$157,609	\$157,609	\$157,609	\$164,828
	Total	\$157,609	\$157,609	\$157,609	\$164,828
Grand Total		\$1,570,452	\$1,460,920	\$1,520,452	\$1,559,471

FTEs **Budget FTEs**
FY 2025

<i>Full Time</i>	5.4
<i>Part Time</i>	
Total	5.4

Level of Service

Community Outreach and Citizen Engagement **Same Level of Service**

Section 3: Basic Program Attributes

Community Served

Reliance on City

Mandated

Program benefits/serves the ENTIRE Community and adds to their quality of life

City is the sole provider but there are other public or private entities which could be contracted to provide this service

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

<i>COMMUNITY ENGAGEMENT</i>	In the last budget cycle Community Affairs purchased a keypad polling system that has been used extensively by the Planning Department in community outreach and in other public meetings. We will continue to innovate by employing new applications in citizen engagement using mobile phones. These apps, such as Poll Anywhere, are cost effective and do not require hardware acquisition. Other cost savings include bringing community engagement and communications trainings to Park City and cost sharing these programs with other agencies, and developing in-house training programs.

Section 5: Consequences of Funding Proposal at Lower Level

<i>CITY COUNCIL</i>	Funding membership fees at a lower level would severely impact the City's partnership with Utah League of Cities and Towns who offers Park City the services of a skilled team of professionals to assist with the creation of policies and also provides significant support at the state legislative level. Funding noticing at a lower level would prevent Park City from meeting the noticing requirements of the State of Utah for public and open meetings, as well as required publication of Ordinances.
<i>CITY MANAGER</i>	Funding at a lower level would limit the City Manager's ability to meet regularly with members of the county government, school district, fire district, water reclamation district and other recreation entities. Also, participation in community events would be restricted. Furthermore, less funding has the potential to decrease our current high level of civic engagement. People are busy and their lives are complex. We have to continue to evolve our methods of civic discourse and participation in both form and opportunities. Technology, new approaches and targeted outreach are key to diversifying the community participation. Without an investment in technology and other resources to accomplish this goal, it will be difficult to maintain our current levels of participation. Finally, the City would get less input and buy-in at the beginning of a project. The process would be staff driven and become more efficient on the front end, but we would be highly vulnerable to criticism from unsatisfied stakeholders.
<i>COMMUNITY ENGAGEMENT</i>	Reduced funding will reduce the quality and level of community engagement services to residents and stakeholders.

Description:

PC MARC	We run ads in the Park Record and submit sports briefs along with recording commercials and submit PSA's to KPCW. We put out a Recreation Newsletter as needed to all patrons that have given us their email. We also update the website as needed and use social media to promote programs and facilities.

Council Goal:

129 Environmental Leadership

Desired Outcome:

Criteria for Meeting Desired Outcome

Wide Variety of Exceptional Recreation	Recreation has been identified by Council as a high priority through Council's goals and the strategic plan.

Section 1: Scope

Change in Demand

Explanation

Program experiencing a MINIMAL increase in demand of 1% to 4%

Section 2: Proposed Amount / FTEs

Expenditures		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
PC MARC	Materials	\$23,158	\$23,158	\$24,837	\$24,837
	Total	\$23,158	\$23,158	\$24,837	\$24,837
Grand Total		\$23,158	\$23,158	\$24,837	\$24,837
FTEs	Budget FTEs FY 2025				
Full Time					
Part Time					
Total					

Level of Service

Marketing Reduced Level of Service

Section 3: Basic Program Attributes

Community Served

Reliance on City

Mandated

Program benefits/serves a
SIGNIFICANT portion of the
Community and adds to their quality
of life

City provides program and program
is currently being offered by other
private businesses within City limits

No Requirement or mandate exists

Section 4: Cost Savings / Innovation / Collaboration

PC MARC	We utilize free services from KPCW & Park Record. The department writes and records all of its own radio ads and creates newsletters and flyers in house. We partner with the ice arena on certain advertising to ensure cost effectiveness. We update our website and change the layout within our department. We have partnered with community organizations such as Park City Mom's & Jane's list to get information out. We utilize social media with regular posts to keep "Friends" informed. This year the Play Magazine will be digital resulting in an \$8,635 savings.

Section 5: Consequences of Funding Proposal at Lower Level

PC MARC	We would not be able to increase visitor usage of the facility and if the budget was cut we would likely stop publishing the Play Magazine which through surveys is one of the top ways residents learn about programs.

Description:

<i>PLANNING DEPT.</i>	The Planning Department is responsible for the management of and revisions to the Land Management Code (LMC). Recent revisions to the LMC have addressed Steep Slope Conditional Use Permits, Master Planned Developments, development in the historic zones, architectural guidelines, historic district design guidelines, public noticing, Affordable Housing, etc. Currently the Planning Department assesses the LMC on a on-going basis and rewrites sections to address issues as they arise.

Council Goal:

126 Environmental Leadership

Desired Outcome:

Criteria for Meeting Desired Outcome

<i>Safe Community</i>	The Department is committed to addressing new Code amendments twice a year. This is a timely process that involves collaboration with the Building Department, the Engineering Department, Sustainability, etc. with many Planning Commission meetings to formulate a series of recommendations to the City Council.

Section 1: Scope

Change in Demand

Explanation

Program experiencing a MINIMAL increase in demand of 1% to 4%

Section 2: Proposed Amount / FTEs

<i>Expenditures</i>		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
<i>COMM DEVELOP ADMIN</i>	Materials	\$31,160	\$31,160	\$31,160	\$31,160
	Total	\$31,160	\$31,160	\$31,160	\$31,160
<i>PLANNING DEPT.</i>	Personnel	\$255,268	\$183,097	\$185,039	\$196,144
	Materials	\$261,876	\$261,876	\$261,876	\$261,876
	Total	\$517,144	\$444,974	\$446,915	\$458,021
Grand Total		\$548,304	\$476,134	\$478,075	\$489,181
FTEs	Budget FTEs FY 2025				
<i>Full Time</i>	1.4				
<i>Part Time</i>	.1				
Total	1.5				

Level of Service

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life	City provides program and program is currently being offered by other private businesses not within City limits	Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

PLANNING DEPT.	The Department carries out all of this work in-house; we save significant amounts of public funds by not utilizing a consultant. Again, the BPE team is instrumental in seeing this work carried out in a comprehensive manner.

Section 5: Consequences of Funding Proposal at Lower Level

PLANNING DEPT.	The LMC and other documents would not be given a proactive review. Outdated code language would remain on the books, potentially hampering good design and planning.

Description:

WATER OPERATIONS	This Program is responsible for meeting the requirements of the Utah MS4 permit. The City has currently been designated, but has not yet applied for coverage under the permit.

Council Goal:

003 Environmental Leadership

Desired Outcome:

Criteria for Meeting Desired Outcome	
Water Conservation	

Section 1: Scope

Change in Demand	Explanation
Program Experiencing a SUBSTANTIAL increase in demand of 25% or more	Demand has increased substantially as previously the City had not been mandated by the State to undertake this Clean Water Act obligation.

Section 2: Proposed Amount / FTEs

Expenditures		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
STORM WATER OPER	Personnel	\$826,684	\$826,684	\$826,684	\$855,316
	Materials	\$299,152	\$299,152	\$306,955	\$449,228
	Total	\$1,125,836	\$1,125,836	\$1,133,639	\$1,304,544
Grand Total		\$1,125,836	\$1,125,836	\$1,133,639	\$1,304,544
FTEs	Budget FTEs FY 2025				
Full Time	5.1				
Part Time					
Total	5.1				

Level of Service

Storm Water Utility Enhanced Level of Service

Section 3: Basic Program Attributes

Program Benefits/Serves the ENTIRE of the Community and adds to their quality of life

City is the sole provider of the service and there are no other public or private entities that provide this type of service

Program is required by Federal, State or County legislation

Section 4: Cost Savings / Innovation / Collaboration

STREET MAINTENANCE	N/A
WATER OPERATIONS	N/A

Section 5: Consequences of Funding Proposal at Lower Level

STREET MAINTENANCE	Additional waste and dirt will enter the waterways that run through Park City. This will negatively impact aquatic wildlife and the natural environment.
WATER OPERATIONS	Park City is obligated to obtain a permit under the Clean Water Act to operate our storm water system. Funding at a lower level will increase the chances that we will not meet the terms of the permit opening the City up to substantial penalties under the Clean Water Act.

Description:

WATER OPERATIONS	Preventative Maintenance - Tests, measurements, adjustments and parts replacement performed specifically to prevent failures from occurring. These tasks are carried out on a specific schedule and include tens of thousands of individual assets. Emergency Response - Mobilization of necessary resources to resolve unexpected failures in the system and maintain adequate water delivery. Current level of service is very high, with 24/7/365 one hour response time. Operations - Monitoring sources, tank levels, pump status, and system pressures. Using this data as input, the system is operated to provide adequate and reliable water to Park City's customers. There is currently at least one operator at all times monitoring the distribution system on a 24/7/365 basis.

Council Goal:**004 Environmental Leadership****Desired Outcome:****Criteria for Meeting Desired Outcome**

<i>High Quality & Sustainable Water Resources</i>	A well maintained distribution system ensures the Water Department can deliver a sufficient quantity and good quality of water to its customers with reliability and confidence.

Section 1: Scope**Change in Demand****Explanation**

Program Experiencing a MODEST increase in demand of 5% to 14%

Section 2: Proposed Amount / FTEs

Expenditures		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
WATER OPERATIONS	Personnel	\$1,848,144	\$1,806,901	\$1,806,901	\$1,852,023
	Materials	\$4,190,691	\$4,190,691	\$4,231,890	\$4,638,624
	Total	\$5,997,591	\$5,997,591	\$6,038,790	\$6,490,647
Grand Total		\$5,997,591	\$5,997,591	\$6,038,790	\$6,490,647
FTEs	Budget FTEs FY 2025				
<i>Full Time</i>	11.3				
<i>Part Time</i>					
Total	11.3				

Level of Service

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves the ENTIRE Community and adds to their quality of life	City is the sole provider but there are other public or private entities which could be contracted to provide this service	Program is required by Federal, State or County legislation

Section 4: Cost Savings / Innovation / Collaboration

WATER OPERATIONS	The Department is investigating new technologies that we hope will bring new efficiencies to the way we operate, and we have been investing and installing others, as electricity consumption is one of our biggest expenses. Some examples include micro hydro power generation, variable frequency drives, collaboration with the resorts on efficient snowmaking, off-peak pumping and operational improvements to pumping operations. We also have been sharing resources with neighboring utilities on problem solving, and look to expand that into operator training this year.

Section 5: Consequences of Funding Proposal at Lower Level

WATER OPERATIONS	A reduced level of service would directly impact preventative maintenance schedules and emergency response. This would result in neglected assets which then would require more frequent repairs, less immediate response to emergencies, and the potential for fire protection, health and safety issues.

Description:

WATER OPERATIONS	Investigation - Providing investigative work to resolve issues related to the billing system and customer inquiries. This ensures accurate billing and customer satisfaction. Connection Installation - Physically connecting individual systems to the City's water system through a water meter connection. Inspection prevents maintenance and billing issues, while installation requires specialized technical knowledge. Connection Maintenance - Testing and repairing meters to ensure accurate billing, and performing repairs to meter connections in order to minimize water loss and related issues. Emergency Response - The mobilization of resources to assist customers with emergencies on private water systems, including shutting off water, providing resource assistance, and offering technical advice. Provides assistance to water customers in identifying and resolving issues arising from their connection to the distribution system and within their own residential/commercial subsystems. Also provides internal service by providing investigative field work for Water Billing.

Council Goal:

005 Environmental Leadership

Desired Outcome:

Criteria for Meeting Desired Outcome

<i>High Quality & Sustainable Water Resources</i>	Providing extremely responsive and helpful customer service fosters residents' confidence in the quality of the services the Water Department provides. Accurate billing and revenue collection is dependent upon this program.

Section 1: Scope

Change in Demand

Explanation

Program Experiencing a MODEST increase in demand of 5% to 14%

Section 2: Proposed Amount / FTEs

Expenditures		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
WATER OPERATIONS	Personnel	\$327,090	\$320,216	\$320,216	\$330,773
	Materials	\$180,753	\$180,753	\$168,081	\$549,481
	Total	\$500,968	\$500,968	\$488,296	\$880,254
Grand Total		\$500,968	\$500,968	\$488,296	\$880,254
FTEs	Budget FTEs FY 2025				
Full Time	2.2				
Part Time					

Total 2.2

Level of Service

Service Orders Same Level of Service

Section 3: Basic Program Attributes

Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

Reliance on City

City is the sole provider but there are other public or private entities which could be contracted to provide this service

Mandated

Program is required by Federal, State or County legislation

Section 4: Cost Savings / Innovation / Collaboration

*WATER
OPERATIONS*

In the last two years, this program has aggressively pursued a more accurate and reliable metering system through the installation of the Automated Metering Infrastructure and Meter Maintenance Program. This has resulted in more upfront expenses in materials and time, but long term the department will capture more revenue.

Section 5: Consequences of Funding Proposal at Lower Level

*WATER
OPERATIONS*

Reduction in level of service would result in lower customer satisfaction, increased response time to customer requests (especially outside regular business hours), and long term loss of revenue.

Description:**WATER
OPERATIONS**

Education - Providing information to the general public in order to foster consumer decisions that benefit the water system and region. Analysis - Using logical reasoning to examine each component of the data and to provide recommendations and solutions for increased efficiency of Operations. Coordination - Providing leadership, planning and financial assistance for the conservation and responsible use of water. Management practices that reduce or enhance the beneficial use of water through education, analysis and coordination with multiple entities. Applies to both water and energy conservation, and considers the region and individual consumers as part of the overall water system.

Council Goal:**012 Environmental Leadership****Desired Outcome:****Criteria for Meeting Desired Outcome****Conservation of
Natural Resources**

Conservation of water equates to a higher degree of sustainability, both environmentally and in regards to the physical water system. Using less water means reducing the environmental impact by releasing more water downstream, expending less energy in treatment processes and pumping operations, and less chemical use and solids production. It also means reduced cost of operations, maintenance and asset replacement.

Section 1: Scope**Change in Demand****Explanation**

Program experiencing a MODEST increase in demand of 5% to 14%

Section 2: Proposed Amount / FTEs

Expenditures		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
WATER OPERATIONS	Personnel	\$122,980	\$116,107	\$116,107	\$145,568
	Materials	\$65,944	\$65,944	\$64,360	\$445,760
	Total	\$188,924	\$182,050	\$180,466	\$591,328
Grand Total		\$188,924	\$182,050	\$180,466	\$591,328
FTEs	Budget FTEs FY 2025				
Full Time	.6				
Part Time					
Total	.6				

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves the ENTIRE Community and adds to their quality of life	City is the sole provider but there are other public or private entities which could be contracted to provide this service	Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

WATER OPERATIONS	Conservation is a relatively low cost program. However, we strive to collaborate with regional partners such as Recycle Utah, the Utah Water Conservation Forum, the Park City Board of Realtors Water Conservation Task Force, Weber Basin Water Conservancy District, and neighboring utilities. Working together reduces the individual resource needs for all involved. New technologies such as the automated metering infrastructure and online leak detection help us pinpoint and stop leaks sooner.

Section 5: Consequences of Funding Proposal at Lower Level

WATER OPERATIONS	Reductions in the level of service would mean far less public education, which is critical to achieving any level of conservation. In order to meet the state-mandated reduction of 25% per connection by 2050 and continue to be a sustainable water system, we must continue to pursue water conservation.

Description:

**WATER
OPERATIONS**

Items include monitoring customer accounts and assisting them with issues, building work orders, working with software vendors and creating the water bill file. Challenges to the goal of this program are to provide the customer with the most reasonable, up to date information for them to manage their accounts. Newly acquired technology will help customers monitor their water consumption and better budget their household use in spite of increasing water fees. The Water Billing Department provides a variety of customer and billing services for this program. It requires that accurate meter reading and associated technology be precise. It also requires that meters are read and water bills sent to customers in a timely fashion. Additionally, customer service staff assists property owners with water leak detection and water conservation.

Council Goal:

013 Environmental Leadership

Desired Outcome:

Criteria for Meeting Desired Outcome

**High Quality &
Sustainable Water
Resources**

Water and Natural Environment has been identified by Council as a top priority through Council's goals (Outcomes Area) and the strategic plan. The Water Billing program is a critical (core) function in the delivery of clean drinking water to residents and businesses. Proposed enhancement of the program is based on inflation in the cost of mailing services and training due to advancing technology.

Section 1: Scope

Change in Demand

Explanation

Program experiencing a **SIGNIFICANT** increase in demand of 15% to 24%

Section 2: Proposed Amount / FTEs

Expenditures		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
WATER OPERATIONS	Personnel	\$285,435	\$285,435	\$285,435	\$293,369
	Materials	\$497,965	\$497,965	\$497,965	\$497,965
	Total	\$783,401	\$783,401	\$783,401	\$791,334
Grand Total		\$783,401	\$783,401	\$783,401	\$791,334

**FTEs Budget FTEs
FY 2025**

<i>Full Time</i>	2.2
<i>Part Time</i>	
Total	2.2

Level of Service

Water Billing Enhanced Level of Service

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves the ENTIRE Community and adds to their quality of life	City provides program and program is currently being offered by other private businesses not within City limits	Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

WATER OPERATIONS	Cost Savings/Innovation: The Water Billing Department was able to consolidate several tasks in meter reading services by installing a new Flex Point Radio meter reading system. This allowed the transfer of meter reading staff back into the Water Operations Department, which provided higher efficiencies in the maintenance program.

Section 5: Consequences of Funding Proposal at Lower Level

WATER OPERATIONS	The consequences of lowering the funding for this program include the reduction of both our responsiveness to customer issues and our proactive leak detection. There would also be an increase in citizen and business owner complaints due to established community expectations.

Description:

<i>COMMUNITY ENGAGEMENT</i>	Provides administrative, community outreach and policy support related to open space acquisition and administrative support for COSAC. The Open Space program is funded from voter-approved open space bonds and Flagstaff transfer fees. Land is purchased outright or conservation easements are acquired. Maintenance and coordination with support entities for these properties require a high level of service, including weed management, easements, education and regulation. Responsibility for interfacing with landowners and the third party conservation easement holders also rests in this area.
<i>ECONOMY</i>	Coordination and collaboration with supporting and jurisdictional entities (Summit Lands, Utah Open Lands, DNR, Summit County, BOSAC, non-profits). Citizen engagement, property maintenance, and regulation including but not limited to weeds, fencing, signage, and hunting. Property acquisition and oversight. Internal coordination with parks and events staff. Open Space Management & Acquisition we have upped the responsibility, complexity and workload needed to manage open space, including in particular acquisition: Manages COSAC in spending allocated resort city sales tax for open space purchases which includes reports, personnel management, technical research, understanding of real estate market and trends, represents city on BOSAC, property negotiations, elicits policy direction (closed sessions). City Owned Property Management & Strategic Plan - Documentation and inventory of open space & city owned parcels, creation of a system from scratch to manage these resources.

Council Goal:

015 Environmental Leadership

Desired Outcome:

Criteria for Meeting Desired Outcome

<i>Open Space Acquisition</i>	Preservation of natural environment was identified during the 2009 visioning process as a core element of Keeping Park City, Park City. It is key component of Council's Natural Environment priority.

Section 1: Scope

Change in Demand

Explanation

Program Experiencing a MODEST increase in demand of 5% to 14%

Section 2: Proposed Amount / FTEs

<i>Expenditures</i>		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
<i>TRAILS O&M</i>	Personnel	\$490,228	\$490,228	\$490,228	\$453,292
	Materials	\$164,900	\$164,900	\$144,900	\$144,900

	Total	\$655,128	\$655,128	\$635,128	\$598,192
	Grand Total	\$655,128	\$655,128	\$635,128	\$598,192
FTEs	Budget FTEs				
	FY 2025				
Full Time	.2				
Part Time					
Total	.2				

Level of Service

Open Space **Same Level of Service**

Section 3: Basic Program Attributes

Community Served

Program benefits/serves a **SUBSTANTIAL** portion of the Community and adds to their quality of life

Reliance on City

City is the sole provider but there are other public or private entities which could be contracted to provide this service

Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

COMMUNITY ENGAGEMENT	Community & Environment: Collaboration - Staff collaborates with BOSAC and Summit County to identify areas of joint concern. There is also collaboration in joint funding of land purchases, although at this time the City does not have any open space funds available for land purchase.
ECONOMY	Economy: Maximizing expectations and deliverables within our existing easement partnerships and coordination of educational outreach through non-profits. Providing innovative and cost effective management tools for properties, which balance the community's desire for conservation and recreation. Engaging adjacent entities across jurisdictions to provide overall community benefits.

Section 5: Consequences of Funding Proposal at Lower Level

COMMUNITY ENGAGEMENT	A key consequence of reducing funding is the loss of administrative support including packets and minutes for COSAC.
ECONOMY	Lack of coordination, collaboration and partnerships with supporting agencies and adjacent entities is incongruent with Council goals of open and responsive government and may lead to larger regional issues. Lack of funding may lead to missing grant opportunities. May impact Council goals of recreation, trails and open space negatively. Development impacts. Also, reducing the level of funding for open space could have negative impacts on the quality of the user experience through reduced maintenance and interagency coordination.

Description:

<i>CITY ATTORNEY</i>	Work with state and federal agencies on issues including negotiating UPDES permits on water discharges within municipal boundaries. The Legal staff proactively provides research and general support on all environmental issues to the Sustainability Department involving the City with negotiating multi-party agreements related to contaminated soil in and around Park City; researching records as part of identifying potentially responsible parties; filing FOIA requests with federal agencies; maintaining compliance with state Division of Drinking Water regulations; obtaining closure of existing physical mine hazards; negotiating the location, design, operation and maintenance of a hazardous waste repository; and holding developers accountable for the environmental requirements in development agreements and local land use codes.
<i>ENVIRONMENTAL REGULATORY</i>	This budget includes all items related to environmental regulatory work related to Legacy Mine soils.

Council Goal:

016 Environmental Leadership

Desired Outcome:

Criteria for Meeting Desired Outcome

<i>Environmental Health</i>	Clean water and clean natural environment is one of Council's priorities. City Council has expressed an interest in cleaning up the watershed and doing it right. This budget supports those goals.

Section 1: Scope

Change in Demand

Program Experiencing a MODEST increase in demand of 5% to 14%

Explanation

Several regulatory initiatives have been dormant for several years. The City hired a program manager to oversee these issues FY22. With this oversight, movement has picked up in several areas and requires more money to fulfill regulatory requirements.

Section 2: Proposed Amount / FTEs

<i>Expenditures</i>		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
<i>CITY ATTORNEY</i>	Personnel	\$113,664	\$113,664	\$113,664	\$120,368
	Materials	\$26,074	\$26,074	\$26,074	\$26,074
	Total	\$139,738	\$139,738	\$139,738	\$146,442
<i>ENVIRONMENTAL REGULATORY</i>	Personnel	\$207,728	\$207,728	\$207,728	\$187,821
	Materials	\$185,000	\$185,000	\$185,000	\$185,000

<i>ENVIRONMENTAL SUSTAINABILITY</i>	Total	\$392,728	\$392,728	\$392,728	\$372,821
	Personnel	\$37,886	\$37,886	\$37,886	\$39,783
	Materials	\$8,350	\$8,350	\$8,350	\$8,350
<i>WATER OPERATIONS</i>	Total	\$46,236	\$46,236	\$46,236	\$48,133
	Personnel	\$32,401	\$32,401	\$32,401	\$33,086
	Materials				\$391,918
	Total	\$32,401	\$32,401	\$32,401	\$425,004
	Grand Total	\$611,103	\$611,103	\$611,103	\$992,401

FTEs	Budget FTEs
	FY 2025
<i>Full Time</i>	1.7
<i>Part Time</i>	.1
Total	1.8

Level of Service

Environmental Regulatory/EPA **Same Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves the ENTIRE Community and adds to their quality of life	City provides program and program is currently being offered by other private businesses not within City limits	Program is required by Federal, State or County legislation

Section 4: Cost Savings / Innovation / Collaboration

<i>ENVIRONMENTAL REGULATORY</i>	There is opportunity to apply for State and Federal clean up funds allocated for contaminated properties. While the outcome is uncertain, the program will apply for these funds in FY24
<i>ENVIRONMENTAL SUSTAINABILITY</i>	Resolution of the repository issue will result in a 58% reduction in expenses, including a significant reduction of outside legal fees and outside consulting fees. Also, proactive negotiate and agreements to secure proportionate cost allocation.

Section 5: Consequences of Funding Proposal at Lower Level

<i>ENVIRONMENTAL REGULATORY</i>	While staff is proposing a significant budget reduction, due to cost reductions in funding for FY2013, if the budget is reduced below the requested level, we will not be able to support homeowners and businesses in the cleanup of their property. Additionally, a reduction in budget will mean that our access to expert outside legal counsel will be eliminated. This will mean that we won't have the best advice on agreements with the EPA and the State. Also, our communication, service, and interaction with the EPA and other entities would suffer. Temporary or outside staff would not have background information and facts to proceed efficiently and effectively with ongoing issues.
<i>ENVIRONMENTAL SUSTAINABILITY</i>	While staff is proposing a significant budget reduction, due to cost reductions in funding for FY2013, if the budget is reduced below the requested level, we will not be able to support

homeowners and businesses in the cleanup of their property. Additionally, a reduction in budget will mean that our access to expert outside legal counsel will be eliminated. This will mean that we won't have the best advice on agreements with the EPA and the State. Also, our communication, service, and interaction with the EPA and other entities would suffer. Temporary or outside staff would not have background information and facts to proceed efficiently and effectively with ongoing issues.

Description:

<i>TRANSPORTATION OPER</i>	This program provides transit service throughout Park City and Summit County year-round. It ensures mobility choices for residents, employees, visitors and others. This ensures the Park City transit network is operated in a manner that creates an effective and efficient system.
<i>TRANSPORTATION PLANNING</i>	This program coordinates with the City's planning department, Summit County and the Utah Department of Transportation to ensure our critical transportation corridors (SR-224, SR-248 and Bonanza Drive) are constructed and operated to promote the safety and convenience of all travel modes (Pedestrian, Bicycle, Transit, Auto). The program provides for long and short term planning and implementation of strategic plans for the City's primary transportation corridors (SR-224, SR-248 and Bonanza Dr.).

Council Goal:

033 Environmental Leadership

Desired Outcome:

Criteria for Meeting Desired Outcome

<i>Transportation: Congestion Reduction, Local and Regional</i>	The Transportation department plays a critical role in pursuing City Council's goal of an effective Transportation System through planning and implementation of primary corridor strategic plans.

Section 1: Scope

Change in Demand

Explanation

Program experiencing a SIGNIFICANT increase in demand of 15% to 24%

Section 2: Proposed Amount / FTEs

<i>Expenditures</i>		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
<i>TRANSPORTATION OPER</i>	Personnel	\$863,677	\$863,677	\$863,677	\$927,317
	Materials	\$66,187	\$66,187	\$160,819	\$398,138
	Total	\$929,864	\$929,864	\$1,024,496	\$1,325,456
<i>TRANSPORTATION PLANNING</i>	Personnel	\$992,251	\$992,251	\$992,251	\$979,997
	Materials	\$425,172	\$425,172	\$425,172	\$425,172
	Total	\$1,417,423	\$1,417,423	\$1,417,423	\$1,405,169
Grand Total		\$2,347,287	\$2,347,287	\$2,441,919	\$2,730,625
FTEs	Budget FTEs				
	FY 2025				
<i>Full Time</i>	13.				
<i>Part Time</i>					

Total 13.

Level of Service

Transportation Management Enhanced Level of Service

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life	City provides program and program is currently being offered by another governmental, non-profit or civic agency	Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

<i>TRANSPORTATION OPER</i>	The program collaborates with Summit County, Utah Highway Patrol, Utah Transit Authority and the Utah Department of Transportation on regional and local strategic planning efforts. This collaboration helps ensure the primary transportation corridors that Park City depends upon (SR-224, Sr-248, and Bonanza Dr.) are constructed and operated in an efficient manner that promotes a balanced multi-modal and effective transportation system.
<i>TRANSPORTATION PLANNING</i>	The program collaborates with Summit County, Utah Highway Patrol, Utah Transit Authority and the Utah Department of Transportation on regional and local strategic planning efforts. This collaboration helps ensure the primary transportation corridors that Park City depends upon (SR-224, Sr-248, and Bonanza Dr.) are constructed and operated in an efficient manner that promotes a balanced multi-modal and effective transportation system.

Section 5: Consequences of Funding Proposal at Lower Level

<i>TRANSPORTATION OPER</i>	Staff does not recommend reductions in funding for this program. Should Council direct Staff to reduce expenses, this would require a reduction in staff levels. This reduction would impact the programs ability to effectively plan, coordinate and implement the City's primary corridor strategic plans.
<i>TRANSPORTATION PLANNING</i>	Staff does not recommend reductions in funding for this program. Should Council direct Staff to reduce expenses, this would require a reduction in staff levels. This reduction would impact the programs ability to effectively plan, coordinate and implement the City's primary corridor strategic plans.

Description:

<i>POLICE</i>	Traffic Enforcement is simply stated; the enforcement of traffic laws in order to reduce traffic collisions, their resulting injuries, and to facilitate and expedite the flow of vehicular and pedestrian traffic. A focus on traffic enforcement allows us to meet the many community requests that we have for neighborhood enforcement, school zone enforcement and overall community needs.

Council Goal:

039 Environmental Leadership

Desired Outcome:

Criteria for Meeting Desired Outcome

<i>Transportation: Congestion Reduction, Local and Regional</i>	Overall traffic enforcement is essential to providing a safe community environment. We are able to reduce neighborhood traffic concerns and reduce the number of traffic accidents involving vehicles and pedestrians.

Section 1: Scope

Change in Demand

Explanation

Program Experiencing a SIGNIFICANT increase in demand of 15% to 24%

Section 2: Proposed Amount / FTEs

<i>Expenditures</i>		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
<i>POLICE</i>	Personnel	\$1,632,909	\$1,599,189	\$1,599,189	\$1,708,041
	Materials	\$11,350	\$11,350	\$11,350	\$19,404
	Total	\$1,644,259	\$1,610,539	\$1,610,539	\$1,727,445
Grand Total		\$1,644,259	\$1,610,539	\$1,610,539	\$1,727,445
<i>FTEs</i>	Budget FTEs FY 2025				
<i>Full Time</i>	7.9				
<i>Part Time</i>	4.				
Total	11.9				

Level of Service

Traffic Enforcement Enhanced Level of Service

Section 3: Basic Program Attributes

Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

POLICE Specifically focusing on areas of concern and complaint allows us to direct traffic enforcement efforts thus reducing a hit and miss approach. Proper planning and staffing provides effective traffic enforcement efforts.

Section 5: Consequences of Funding Proposal at Lower Level

POLICE Reducing funding in this area would prohibit us from providing directed traffic enforcement. We would be handicapped in our ability to meet the many requests for enforcement that we receive from the community. We would also quickly see and upward trend in traffic related accidents in certain areas of the city.

Description:

**ENVIRONMENTAL
SUSTAINABILITY**

These proposed budget increases are to get PC closer to our critical priorities of renewable electricity (\$35k for renewable filing) and carbon neutral (\$20k open space improvement, \$25k city of trees, and \$25k for decarbonization)

Council Goal:

053 Environmental Leadership

Desired Outcome:

Criteria for Meeting Desired Outcome**Energy: Conservation,
Renewable Energy,
Carbon Reduction &
Green Building
Incentives**

City Council has identified carbon reduction as a priority among its goals. Additionally, the Park City community has demonstrated a strong willingness to participate in these efforts in the form of Save Our Snow and other outreach activities. Carbon reduction activities naturally lend themselves to economic and community progress in the form of lowered operating costs, public health benefits, citizen engagement, and overall improved quality of life.

Section 1: Scope

Change in Demand**Explanation**

Program Experiencing a SUBSTANTIAL increase in demand of 25% or more

Section 2: Proposed Amount / FTEs

Expenditures		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
ENVIRONMENTAL SUSTAINABILITY	Personnel	\$410,724	\$410,724	\$410,724	\$423,920
	Materials	\$166,127	\$166,127	\$166,127	\$166,127
	Total	\$576,851	\$576,851	\$576,851	\$590,047
SPEC. SRVC. CONTRT/WASTE/RECYCLING MGMT	Materials	\$50,000	\$50,000	\$50,000	\$50,000
	Total	\$50,000	\$50,000	\$50,000	\$50,000
Grand Total		\$626,851	\$626,851	\$626,851	\$640,047

**FTEs Budget FTEs
FY 2025**

Full Time	1.8
Part Time	.8
Total	2.6

Level of Service

Section 3: Basic Program Attributes

Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

Mandated

Recommended by national professional organization to meet published standards or as a best practice

Section 4: Cost Savings / Innovation / Collaboration

*COMMUNITY
ENGAGEMENT*

Planned and implemented municipal carbon reduction projects have the potential to save \$275k annually while preventing over 2,800 tons of CO2 per year. Furthermore, staff has raised over \$380k in grants for PCMC energy projects in recent years. PCMC regularly collaborates with other local governments and organizations on environmental issues. Recent examples include climate change adaptation planning with eight other municipalities in the Intermountain West region and an upcoming collaboration, funded by \$424k in DOE grant funding, to advance solar energy in Utah.

*ENVIRONMENTAL
SUSTAINABILITY*

Our cost savings this past year have been significant. The largest expected savings in more than \$80k at the the mine bench from energy upgrades and closure of leaking lines

Section 5: Consequences of Funding Proposal at Lower Level

*COMMUNITY
ENGAGEMENT*

Funding at a lower level will delay, or prevent, the implementation of projects critical to advancing local carbon emissions goals. While PCMC has been successful at implementing numerous one-off programs and initiatives, the current amount of investment is unlikely to support tangible, long-term reductions in the community carbon footprint. In addition to continued support of an outreach program for homeowners and renters (Low Carbon Diet), PCMC must engage with the commercial sector and also influence what sources generate our electricity in order to have a true reorientation towards a lower-carbon community.

*ENVIRONMENTAL
SUSTAINABILITY*

Funding at lower levels:
 100Renewable: Staff will trim other programs to make this work. These dollars are required to participate in the program.
 OpenSpace: this will slow our progress of improving our open space's sequestration, and will result in reduced or no grant funding from other partners.
 CityOfTrees: I will work with Exec to see how we can pull off the program with limited funding
 Decarb: Reduction may not allow city to overcome start-up costs of home energy rating score program.

Description:

<i>ENGINEERING</i>	Review and sign off on planning documents, building permits, engineering permits and other projects generated by the Building/Planning/Engineering Team.
<i>PLANNING DEPT.</i>	The Planning Department reviews planning applications for conformance with the GENERAL PLAN and the LAND MANAGEMENT CODE. This includes management of: - Land Management Code updates, revisions, and amendments - Planning Commission, - Historic Preservation Board - and Board of Adjustment - National Register of - Historic Districts - Design Guidelines for the Historic District - and Historic Sites - Historic Sites Inventory The department works with applicants and assists them with their submittals, carries them through the planning process, and prepares materials for presentation to the Planning Commission and City Council.
<i>BUILDING DEPT.</i>	The purpose of this program is to establish the minimum requirements to safeguard the public health, safety and general welfare through structural strength, means of egress, stability, sanitation, adequate light and ventilation, energy conservation and safety to life and property from fire and other hazards attributed to the built environment. The department also provides safety to fire fighters and emergency responders during emergency operation. The plan examiners shall apply the provisions of the International Building Code and National Electrical Code to construction, alterations movement, enlargement, replacement, repair, equipment, use of occupancy, location, maintenance, removal and demolition of every building or structure or any appurtenances connected or attached to such buildings or structures. The plan examiners ensure that all structures are built to the minimum standards of the building code.

Council Goal:**071 Environmental Leadership****Desired Outcome:****Criteria for Meeting Desired Outcome**

<i>Safe Community</i>	The plan examiners are a key component for a quality housing stock for Park City. They ensure that construction has gone through the proper permitting with planning and that it meets the high standards of Park City's design guidelines. The plans examiners are highly qualified and help with inspections, which requires them to be certified by ICC and licensed by the State of Utah. This requires a lot of additional training when compared to inspectors in other States.

Change in Demand

Explanation

Program Experiencing a MODEST increase in demand of 5% to 14%

Section 2: Proposed Amount / FTEs

<i>Expenditures</i>		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
<i>BUILDING DEPT.</i>	Personnel	\$489,857	\$489,857	\$489,857	\$553,537
	Materials	\$9,325	\$9,325	\$9,325	\$9,325
	Total	\$499,182	\$499,182	\$499,182	\$562,862
<i>ENGINEERING</i>	Personnel	\$159,586	\$159,586	\$159,586	\$174,494
	Materials	\$48,935	\$48,935	\$48,935	\$48,935
	Total	\$208,521	\$208,521	\$208,521	\$223,429
<i>PLANNING DEPT.</i>	Personnel	\$459,050	\$431,412	\$459,050	\$477,356
	Materials	\$23,357	\$23,357	\$23,357	\$48,737
	Total	\$482,407	\$454,769	\$482,407	\$526,093
Grand Total		\$1,190,110	\$1,162,472	\$1,190,110	\$1,312,383
FTEs	Budget FTEs				
	FY 2025				
<i>Full Time</i>	7.4				
<i>Part Time</i>	.2				
Total	7.6				

Level of Service

Plan/Application Review Same Level of Service

Section 3: Basic Program Attributes

Community Served

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

Program is required by Federal, State or County legislation

Section 4: Cost Savings / Innovation / Collaboration

<i>ENGINEERING</i>	No budget request submitted for plan/application review program.
<i>PLANNING DEPT.</i>	All application review is done in coordination with our Legal, Building, and Engineering Departments. The process is formalized and well understood by the Planning Department. Also, the Department uses plan examiners as back up inspectors and cross trains staff to counteract retirements.
<i>BUILDING DEPT.</i>	No budget requests for the plan/application review program.

Section 5: Consequences of Funding Proposal at Lower Level

<i>ENGINEERING</i>	Lower level funding for plan/application review would require the department to either shift the other workload elements to other teams so that the regulatory function stays intact, reduce the number of projects anticipated, work on projects at a slower pace or simply not continue with all of the OTIS, CIP, Federally funded projects. Staff did not have resources available this year to do a OTIS project, thus delaying a program which Council wanted completed sooner than later.
<i>PLANNING DEPT.</i>	Consequences of funding proposal at a lower level would be staff turnover, additional cost of training new staff, and decreased quality in reviews and inspections due to a reduced and less-qualified staff. Additionally, a reduction in funding would result in delays in processing applications. Finally, building plan reviews by Engineering verify that the plans meet our current local ordinances. Plat reviews by engineering verify that the plat meet local, county and state requirements for recording of ownership plats. Not funding these regulatory functions may cause code and functionality issues down the road.

Description:

CITY ATTORNEY	Assigned attorney prosecutes change applications related to Park City's water rights; protests change applications which are adverse to Park City's interests; appeals actions of the state engineer to the district court; acts as legal counsel on municipal water projects, including negotiating multi-agency agreement, reviewing bid documents and construction and professional service agreements, and negotiating change orders and contract disputes; negotiates the acquisition of water rights and prepare the documents related thereto; defends lawsuits alleging unlawful use of water and interference with other water users; and works with state agencies in developing an annual Water Use Plan and Water Budget for review of all legal requirements. Attorney provides water and environmental expertise on water matters by attending required trainings and legal related seminars to keep city policies, regulations, and laws current.

Council Goal:**072 Environmental Leadership****Desired Outcome:****Criteria for Meeting Desired Outcome**

<i>Conservation of Natural Resources</i>	1) Fiscally and legally sound 2) Adjust quickly to changing environment 3) Preservation of city assets

Section 1: Scope**Change in Demand****Explanation**

Program experiencing NO change in demand

Section 2: Proposed Amount / FTEs

Expenditures		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
CITY ATTORNEY	Personnel	\$171,846	\$171,846	\$171,846	\$180,353
	Materials	\$4,906	\$4,906	\$4,906	\$4,906
	Total	\$176,752	\$176,752	\$176,752	\$185,259
Grand Total		\$176,752	\$176,752	\$176,752	\$185,259
FTEs	Budget FTEs FY 2025				
<i>Full Time</i>	.6				
<i>Part Time</i>	.1				
Total	.7				

Level of Service

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves the ENTIRE Community and adds to their quality of life	City provides program and program is currently being offered by other private businesses not within City limits	Program is required by Federal, State or County legislation

Section 4: Cost Savings / Innovation / Collaboration

CITY ATTORNEY	Higher quality of service and less expensive than outside counsel

Section 5: Consequences of Funding Proposal at Lower Level

CITY ATTORNEY	Assigned attorney could not spend adequate time addressing water matters efficiently. This would increase the expense of outside counsel.

Description:

GOLF MAINTENANCE	The Golf Maintenance Department provides a variety of services, maintenance and capital renewal for this program. It requires that golf maintenance provides sound agronomic practices for the continued sustainable playability and condition of the golf course. Items included are mowing, irrigation maintenance, tree care, course amenities, greens rolling, flowers and presentation. Challenges to the goal of this program are environmental regulation, maintaining an evolving eco system, increased cost of green technology, aging infrastructure, and increasing player demand and community expectations.

Council Goal:

098 Environmental Leadership

Desired Outcome:

Criteria for Meeting Desired Outcome

<i>Well-Maintained Assets and Infrastructure</i>	Recreation, Open Space and Trails has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for a premier public golf course in the intermountain region through golf user requests and community satisfaction surveys. The Golf Maintenance program is a critical function in preserving the Park City "Brand".

Section 1: Scope

Change in Demand

Explanation

Program experiencing NO change in demand

Section 2: Proposed Amount / FTEs

Expenditures		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
GOLF MAINTENANCE	Personnel	\$745,880	\$745,880	\$745,880	\$743,658
	Materials	\$406,227	\$406,227	\$335,492	\$418,307
	Total	\$1,152,106	\$1,152,106	\$1,081,371	\$1,161,965
Grand Total		\$1,152,106	\$1,152,106	\$1,081,371	\$1,161,965
FTEs	Budget FTEs FY 2025				
Full Time	1.5				
Part Time	7.3				
Total	8.8				

Level of Service

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life	City is the sole provider but there are other public or private entities which could be contracted to provide this service	Recommended by national professional organization to meet published standards or as a best practice

Section 4: Cost Savings / Innovation / Collaboration

GOLF MAINTENANCE	Cost Savings: The Golf Maintenance Department installed new sprinkler head conversions with the goal of increasing sprinkler head efficiency and therefore reducing irrigation use. The Golf Maintenance Department continually looks for creative ways to increase environmental stewardship, decrease carbon footprint, through innovation. Examples include: The installation of a variable frequency drive irrigation pump station, purchase 5 hybrid greens and 2 hybrid fairway mowers that reduces fuel consumption, an environmentally input based irrigation control system, first all-electric utility vehicle, and green waste recycling. Industry trends are to move toward environmental stewardship, organic and biological pest controls.

Section 5: Consequences of Funding Proposal at Lower Level

GOLF MAINTENANCE	The consequences of lowering the funding for this program include reductions in: turf quality, routine maintenance, preventative maintenance, and capital replacement. There would also be an increase in citizen and user complaints due to established community expectations.

Description:

<i>ICE FACILITY</i>	This program is the backbone for keeping the ice rink functioning and includes refrigeration, plumbing, HVAC, and the other systems and equipment critical to the facility. It also includes preventative maintenance to reduce the potential of a loss of ice and to maximize the efficiency of the operation and lifespan of the equipment. This program also consists of the supplies and resources for maintaining a clean and safe building. Within each component, we strive to improve efficiency and reduce the consumption of natural and financial resources. In FY 22, The City introduced three outdoor ice sheets at City Park. City Park CIP funded the capital expense for the rink kits, and the outdoor ice is operated by the Ice department. FY 25: Increase to Misc. Contract Services and Cleaning & Maintenance to ensure our ability to provide a cleaning and functioning building as it ages.

Council Goal:

108 Environmental Leadership

Desired Outcome:

Criteria for Meeting Desired Outcome

<i>Well-Maintained Assets and Infrastructure</i>	Provide accessibility to premier recreational activities/facilities to the local community at an affordable cost. Preserve the Park City brand. Environmental Stewardship. Healthy, active community. Develop Park City as a year-round destination recreation location.

Section 1: Scope

Change in Demand

Program experiencing a MINIMAL increase in demand of 1% to 4%

Explanation

Implementing a facility condition assessment and asset management software will be significant for the facility's operations, though will have no impact on demand from the community. The platform will include an asset registry with the ability to track ex

Section 2: Proposed Amount / FTEs

<i>Expenditures</i>		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
<i>ICE FACILITY</i>	Personnel	\$391,410	\$368,257	\$368,257	\$387,863
	Materials	\$222,220	\$222,220	\$226,741	\$226,741
	Total	\$603,630	\$590,477	\$594,998	\$614,604
Grand Total		\$603,630	\$590,477	\$594,998	\$614,604
FTEs	Budget FTEs FY 2025				

Full Time	2.
Part Time	3.2
Total	5.2

Level of Service

Operations Same Level of Service

Section 3: Basic Program Attributes

Community Served

Program benefits/serves SOME portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

No Requirement or mandate exists

Section 4: Cost Savings / Innovation / Collaboration

<i>ICE FACILITY</i>	Staff continues to seek operational savings, particular by means that also enhance efficiencies and lower the facility's carbon footprint. In 2018, an energy audit was completed that makes recommendations that increase efficiencies, reduces the consumption of natural resources and creates financial savings. Cost savings also include cross training of Ice Management Team staff to be able to operate the front desk and resurface ice.

Section 5: Consequences of Funding Proposal at Lower Level

<i>ICE FACILITY</i>	Funding the option at a lower level will result in lower levels equipment and facility maintenance which can lead to degradation of the ice quality and building safety. Additionally, the facility would have to limit hours of operations to stay within the part time budget. Limiting the hours of operation, would limit programing and ice rental which would limit revenues and the community's access to the facility. Additionally, funding at a lower level would provide even fewer resources to foster the City's net zero goal.

Description:

Council Goal:

113 Environmental Leadership

Desired Outcome:

Criteria for Meeting Desired Outcome

Wide Variety of
Exceptional
Recreation

Recreation has been identified by Council as a high priority through Council's goals and the strategic plan.

Section 1: Scope

Change in Demand

Explanation

Program experiencing a MODEST increase in demand of
5% to 14%

Section 2: Proposed Amount / FTEs

Expenditures		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
PC MARC	Personnel	\$1,179,450	\$1,131,531	\$1,131,531	\$1,335,729
	Materials	\$392,291	\$382,291	\$386,657	\$386,807
	Total	\$1,545,212	\$1,513,822	\$1,518,188	\$1,722,536
Grand Total		\$1,545,212	\$1,513,822	\$1,518,188	\$1,722,536
FTEs Budget FTEs FY 2025					
Full Time	4.4				
Part Time	1.6				
Total	6.				

Level of Service

Rec Center Operations Enhanced Level of Service

Section 3: Basic Program Attributes

Community Served

Program benefits/serves a
SIGNIFICANT portion of the
Community and adds to their quality
of life

Reliance on City

City provides program and program
is currently being offered by other
private businesses within City limits

Mandated

No Requirement or mandate exists

Section 4: Cost Savings / Innovation / Collaboration

<i>PC</i> <i>MARC</i>	We have all staff involved in the cleaning of the facility by creating a team atmosphere where they have ownership to how the facility looks and is maintained.

Section 5: Consequences of Funding Proposal at Lower Level

<i>PC</i> <i>MARC</i>	Operations would be reduced likely reducing the hours the facility is open.

Description:**WATER
OPERATIONS**

Monitoring - Testing and lab analysis of water samples, both regulated and investigative. The current level of service includes monitoring above regulations, which allows Staff to optimize treatment and increase consumer confidence. Treatment - Mechanical processes of treating the water to regulated standards. Reduced treatment is not an option. Staff already optimizes the use of the sources, so the only way to reduce the amount of water treated is to reduce the amount of water used through stringent conservation measures. Analysis - Planning and reacting to changes in water quality and regulations, as well as analysis on treatment optimization. The current level includes reviewing lab analyses, investigating quality issues, exploring and optimizing treatment methods, and database maintenance. Security - Preventing tampering and contamination of the distribution system through maintenance of physical assets, routine checks and monitoring, and alarm system response. Water treatment includes operation of Spiro Water Treatment Plant, Quinn's Water Treatment Plant, Park Meadows Well UV System, well chlorination, and Judge Tunnel chlorination. Water quality monitoring includes required sampling per Utah Division of Drinking Water Rules and Regulations, additional sampling for consumer confidence and analysis of quality data, lab analyses and treatment methods.

Council Goal:**001 Environmental Leadership****Desired Outcome:****Criteria for Meeting Desired Outcome****High Quality &
Sustainable Water
Resources**

Maintaining and improving water quality is key to providing safe drinking water as well as reducing the Park City mining legacy's impact upon the local and regional environment. The events of the past few years, as well as the tightening of water quality regulations and increasing consumer expectations, demand that we continue to maintain and improve water quality.

Section 1: Scope**Change in Demand****Explanation**

Program Experiencing a MODEST increase in demand of 5% to 14%

Section 2: Proposed Amount / FTEs

Expenditures		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
WATER OPERATIONS	Personnel	\$2,193,816	\$2,159,447	\$2,159,447	\$2,296,373
	Materials	\$1,962,558	\$1,962,558	\$1,961,085	\$2,370,220
	Total	\$4,122,005	\$4,122,005	\$4,120,532	\$4,666,593

		Grand Total	\$4,122,005	\$4,122,005	\$4,120,532	\$4,666,593
FTEs	Budget FTEs					
	FY 2025					
<i>Full Time</i>	12.8					
<i>Part Time</i>	2.4					
Total	15.2					

Level of Service

Water Quality Enhanced Level of Service

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves the ENTIRE Community and adds to their quality of life	City is the sole provider but there are other public or private entities which could be contracted to provide this service	Program is required by Federal, State or County legislation

Section 4: Cost Savings / Innovation / Collaboration

WATER OPERATIONS	Source optimization is one of our primary focuses as we bring the Quinn's WTP online. Large cost savings will likely result from: looking at and comparing costs to produce, treat, and distribute water from each water source; prioritizing the use of those water sources; and analyzing how those sources interact and blend once in the system. The Water Research Foundation, EPA, Utah Division of Drinking Water, and neighboring utilities (notably Mountain Regional Water and Jordanelle Special Service District) have all provided guidance and resource assistance in analyzing our issues and improving operations.

Section 5: Consequences of Funding Proposal at Lower Level

WATER OPERATIONS	A reduction of service would result directly in poorer water quality and the possibility of not meeting EPA and DDW mandated water quality regulations. Consumer confidence would likely dip as well.

Description:

MENTAL HEALTH	The Summit County Mental Wellness Strategic Plan is the result of an eleven-month community initiative to identify and address issues of mental health & substance abuse. Recognizing that Utah has the highest rate of mental illness in the United States (23.4%) and that an immediate need exists within our community, both the Summit County Council and the Park City Council have recognized this as a key priority in their 2017 Goals. Through the use of community surveys, focus groups, and the creation of a community-based coalition centered on mental health & substance abuse; the following strategic plan is presented to the community as a means of enhancing the quality of life for all Summit County residents, regardless of mental health or substance abuse concerns.

Council Goal:**140 Social Equity & Affordability****Desired Outcome:****Criteria for Meeting Desired Outcome***Mental Health***Section 1: Scope****Change in Demand**

Program experiencing a **SIGNIFICANT** increase in demand of 15% to 24%

Explanation

The demand for this program is being directed by Council, which is based off of evidence of mental health issues increasing dramatically over the last several years.

Section 2: Proposed Amount / FTEs

Expenditures		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
MENTAL HEALTH	Materials	\$157,458	\$157,458	\$157,458	\$138,500
	Total	\$157,458	\$157,458	\$157,458	\$138,500
Grand Total		\$157,458	\$157,458	\$157,458	\$138,500
FTEs	Budget FTEs FY 2025				
<i>Full Time</i>					
<i>Part Time</i>					
Total					

Level of Service

Mental Health Enhanced Level of Service

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program Benefits/Serves a SIGNIFICANT portion of the Community and adds to their quality of life	City provides program and program is currently being offered by another governmental, non-profit or civic agency	No Requirement or mandate exists

Section 4: Cost Savings / Innovation / Collaboration

MENTAL HEALTH	Mental health is a regional issue and is owned by Summit County. The City is working together with the County and other regional partners to get this program running.

Section 5: Consequences of Funding Proposal at Lower Level

MENTAL HEALTH	Summit County Mental Health Coordinator position would probably not continue to be funded.

Description:

<i>CITY MANAGER</i>	Fosters relationships for the City at local, state and federal levels in order to obtain funding for the community and prevent adverse actions from affecting the community.

Council Goal:

099 Social Equity & Affordability

Desired Outcome:

Criteria for Meeting Desired Outcome

<i>Regional Collaboration</i>	Park City's state and federal legislative activities support municipal goals as well as goals of other agencies with whom we work, such as the Park City School District.

Section 1: Scope

Change in Demand

Explanation

Program experiencing NO change in demand

Section 2: Proposed Amount / FTEs

<i>Expenditures</i>		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
<i>CITY MANAGER</i>	Personnel	\$109,991	\$109,991	\$109,991	\$117,651
	Materials	\$80,339	\$33,259	\$80,339	\$80,339
	Total	\$190,330	\$143,250	\$190,330	\$197,990
Grand Total		\$190,330	\$143,250	\$190,330	\$197,990
<i>FTEs</i>	Budget FTEs FY 2025				
<i>Full Time</i>	.4				
<i>Part Time</i>					
<i>Total</i>	.4				

Level of Service

Legislative Liaison Same Level of Service

Section 3: Basic Program Attributes

Community Served

Program benefits/serves a
SUBSTANTIAL portion of the

Reliance on City

City provides program and program
is currently being offered by other

Mandated

No Requirement or madate exists

Community and adds to their quality of life private businesses not within City limits

Section 4: Cost Savings / Innovation / Collaboration

<i>CITY MANAGER</i>	This funding generally has an extremely high return on investment by minimizing negative legislative actions at the state level.

Section 5: Consequences of Funding Proposal at Lower Level

<i>CITY MANAGER</i>	A lower level of funding would significantly curtail our municipal legislative activities. The effect of this curtailment could be the passing of legislation that negatively impacts Park City. (In the past two legislative sessions, there were bills that would have impacted Park City, but not other communities. Our relationship with other cities, through the Utah League of Cities and Towns, was the sole reason these bills were stopped.)

Description:

*SPEC. SRVC.
CNTRT./UNSPECIFIED*

Current LOS: As part of the budget process, the City Council appropriates funds to contract with organizations offering services consistent with the needs and goals of the City. According to City policy, up to one percent of the City's total budget is awarded. Payment may take the form of cash payment and/or rent contributions for the lease of City property in exchange for the value of in-kind services. Special Service Contracts include, but are not limited to, the following: youth programming, victim advocacy/legal services, arts, health, affordable housing/community services, recycling, history/heritage, information and tourist services, and minority affairs. Service providers are eligible to apply for a special service contract every biennial budget process. The City will award special service contracts through a competitive bid process administered by the Service Contract Subcommittee and City Staff. The special service contract program policy is outlined in the budget document, Vol I. This program's budget is a percentage of the City's total budget and fluctuates accordingly. Per Council policy, up to 1% of the operating budget annually is dedicated for contracting with not-for-profit organizations to provide service for community benefit.

Council Goal:

060 Social Equity & Affordability

Desired Outcome:

Criteria for Meeting Desired Outcome

*Resilient and
Sustainable Economy*

Special service contracts are generally viewed as the City investing in and providing needed services to the local community.

Section 1: Scope

Change in Demand

Explanation

Program experiencing a **SIGNIFICANT** increase in demand of 15% to 24%

Section 2: Proposed Amount / FTEs

<i>Expenditures</i>		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
<i>BUDGET, DEBT & GRANTS</i>	Personnel	\$166,467	\$166,467	\$165,624	\$159,905
	Total	\$166,467	\$166,467	\$165,624	\$159,905
<i>SPEC. SRVC. CNTRT./UNSPECIFIED</i>	Materials	\$630,000	\$630,000	\$630,000	\$500,000
	Total	\$630,000	\$630,000	\$630,000	\$500,000
Grand Total		\$796,467	\$796,467	\$795,624	\$659,905
FTEs	Budget FTEs FY 2025				

Full Time	1.
Part Time	
Total	1.

Level of Service

Special Service Contracts Same Level of Service

Section 3: Basic Program Attributes

Community Served

Program benefits/serves a **SUBSTANTIAL** portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

SPEC. SRVC.
CNTRT./UNSPECIFIED

Special Service Contracts are a collaboration with non-profits providing service to the community. It is anticipated that if these services were provided by the City and administered by city staff cost would be much higher.

Section 5: Consequences of Funding Proposal at Lower Level

SPEC. SRVC.
CNTRT./UNSPECIFIED

The Special Service Contract policy specifies that up to 1% of the operating budget may be awarded to organization. Funding at a lower level would result in less funding awarded to applicants.

Description:

POLICE	Community Support / Community Policing is a philosophy that promotes organizational strategies, which support the systematic use of partnerships and problem solving techniques, to proactively address the immediate conditions that give rise to public safety issues such as crime, social disorder, and fear of crime. Each review period each individual officer selects a Community Oriented Policing Project and presents it to the supervisory team for approval. Once implemented it is that individual officer's responsibility to report on the progress of the project and to ensure that the project is completed. Many projects are ongoing and officers often oversee more than one Community Oriented Policing Project. Projects are designed with community input and citizens' needs in mind. We also have dedicated a sworn and a civilian employee to specifically focus on community outreach.

Council Goal:**056 Social Equity & Affordability****Desired Outcome:****Criteria for Meeting Desired Outcome**

<i>Safe Community</i>	The community is actively involved in the success of the various Community Oriented Policing Projects and has an expectation that these projects will have a positive impact on their individual neighborhoods and the community as a whole. Officers in charge of the projects meet on an individual basis with community members as well as Homeowner Associations and business owners and provide updates and gather input for the projects.

Section 1: Scope**Change in Demand****Explanation**

Program experiencing NO change in demand

Section 2: Proposed Amount / FTEs

Expenditures		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
POLICE	Personnel	\$1,189,992	\$1,113,996	\$1,113,996	\$1,214,710
	Materials	\$199,700	\$25,700	\$25,700	\$31,740
	Total	\$1,389,692	\$1,139,696	\$1,139,696	\$1,246,450
Grand Total		\$1,389,692	\$1,139,696	\$1,139,696	\$1,246,450
FTEs	Budget FTEs FY 2025				
<i>Full Time</i>	7.5				
<i>Part Time</i>					
Total	7.5				

Section 3: Basic Program Attributes

Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

Mandated

Recommended by national professional organization to meet published standards or as a best practice

Section 4: Cost Savings / Innovation / Collaboration

POLICE Joining forces with the community and addressing their needs provides a great tool in our fight against neighborhood and community crime such as burglaries, thefts, graffiti and other more serious crimes. Community Oriented Policing Projects helps reduce the loss to victims of stolen property, criminal mischief and other personal property damage as a result of crime and even traffic accidents.

Section 5: Consequences of Funding Proposal at Lower Level

POLICE A reduction in funding levels would affect the Level of Service to the community in the area Community Oriented Policing Projects and we would see a steep and quick rise in personal financial loss and place our citizens at a greater risk of becoming victims of personal and property crime.

Description:

Council Goal:

050 Social Equity & Affordability

Desired Outcome:

Criteria for Meeting Desired Outcome

Diverse Community
Participation

Senior Services is an action strategy for strengthening an inclusive community. In recent years, a number of citizens have raised concerns about perceived gaps in services with a special focus on the housing needs and assisted living needs of many seniors. Most of the information was anecdotal and therefore, the City and County partnered to complete a survey of issues and needs in 2009 and later a senior services strategic plan.

Section 1: Scope

Change in Demand

Explanation

Program experiencing a **SIGNIFICANT** increase in demand of 15% to 24%

Section 2: Proposed Amount / FTEs

FTEs **Budget FTEs**
FY 2025

Full Time	
Part Time	

Total

Level of Service

Senior Services Same Level of Service

Section 3: Basic Program Attributes

Community Served

Program benefits/serves a **SIGNIFICANT** portion of the Community and adds to their quality of life

Reliance on City

City is the sole provider but there are other public or private entities which could be contracted to provide this service

Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

<i>COMMUNITY ENGAGEMENT</i>	Collaboration: The Senior Services program is a collaborative effort between Park City, Summit County, MAG and private individuals representing key industries including assisted living and health care. The adopted strategic plan was adopted by both Park City and Summit County and is being implemented jointly.
<i>COMM DEVELOP ADMIN</i>	Collaboration: The Senior Services program is a collaborative effort between Park City, Summit County, MAG and private individuals representing key industries including assisted living and health care. The adopted strategic plan was adopted by both Park City and Summit County and is being implemented jointly.

Section 5: Consequences of Funding Proposal at Lower Level

<i>COMMUNITY ENGAGEMENT</i>	The consequence of funding this proposal at a lower level is a reduced level of implementation. The current level of service is consistent with the strategic plan. Because of the collaborative nature of this program area, the City's investment is quite low in relationship to the overall outcomes.
<i>COMM DEVELOP ADMIN</i>	The consequence of funding this proposal at a lower level is a reduced level of implementation. The current level of service is consistent with the strategic plan. Because of the collaborative nature of this program area, the City's investment is quite low in relationship to the overall outcomes.

Description:

<i>CITY MANAGER</i>	Staff assistance to City Council members and the Mayor in the performance of their official duties. Scheduling information requests, staff reports, workshop preparations and time in meetings, and other things paid City employees do to enable Council members to make governing happen. Staff is involved on a daily basis in the preparation of staff reports, workshops and meetings to aid Council and the Mayor in the performance of their official duties.
<i>CITY ATTORNEY</i>	Advise all city boards, commissions, mayor and city council of federal and state laws and regulations. Attend meetings and provide legal annual training to members of the same. The Legal Staff provides active support to all boards and commissions so as to address public concerns and questions in a timely and efficient manner.

Council Goal:**049 Social Equity & Affordability****Desired Outcome:****Criteria for Meeting Desired Outcome**

<i>Transparent Government</i>	Open and Responsive Government is a high priority of the City Council and Mayor.

Section 1: Scope**Change in Demand****Explanation**

Program experiencing NO change in demand

Section 2: Proposed Amount / FTEs

Expenditures		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
<i>CITY ATTORNEY</i>	Personnel	\$450,051	\$450,051	\$450,051	\$480,737
	Materials	\$4,797	\$4,797	\$4,797	\$4,797
	Total	\$454,848	\$454,848	\$454,848	\$485,534
<i>CITY MANAGER</i>	Personnel	\$194,667	\$194,667	\$194,667	\$207,756
	Materials	\$15,107	\$17,034	\$15,107	\$15,107
	Total	\$209,774	\$211,701	\$209,774	\$222,863
Grand Total		\$664,622	\$666,549	\$664,622	\$708,397
FTEs	Budget FTEs FY 2025				
<i>Full Time</i>	2.4				
<i>Part Time</i>	.1				
Total	2.5				

Level of Service

Council & Board Support Same Level of Service

Section 3: Basic Program Attributes

Community Served

Program benefits/serves a **SUBSTANTIAL** portion of the Community and adds to their quality of life

Reliance on City

City is the sole provider but there are other public or private entities which could be contracted to provide this service

Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

*CITY
MANAGER*

Innovation this year will come in the form of increased interagency outreach. The City has an interest in raising its profile and presence among its regional partners. Also, proactive focus reduces errors/liability.

Section 5: Consequences of Funding Proposal at Lower Level

*CITY
MANAGER*

Consequences of lowering funding for this program include impacts on facilitation of policy decisions in accordance with goals and priorities of the Mayor and Council, as well as reduced opportunities for regular meetings and communication with Council and Mayor. Also, non-legal support would impact training levels, meeting attendance, report review and addressing other issues efficiently.

Description:

<i>TRANSPORTATION OPER</i>	This program provides transit service throughout Park City and Summit County year-round. It ensures mobility choices for residents, employees, visitors and others. This ensures the Park City transit network is operated in a manner that creates an effective and efficient system.
<i>TRANSPORTATION PLANNING</i>	This program coordinates with the City's planning department, Summit County and the Utah Department of Transportation to ensure our critical transportation corridors (SR-224, SR-248 and Bonanza Drive) are constructed and operated to promote the safety and convenience of all travel modes (Pedestrian, Bicycle, Transit, Auto). The program provides for long and short term planning and implementation of strategic plans for the City's primary transportation corridors (SR-224, SR-248 and Bonanza Dr.).

Council Goal:

033 Social Equity & Affordability

Desired Outcome:

Criteria for Meeting Desired Outcome

<i>Transportation: Congestion Reduction, Local and Regional</i>	The Transportation department plays a critical role in pursuing City Council's goal of an effective Transportation System through planning and implementation of primary corridor strategic plans.

Section 1: Scope

Change in Demand

Explanation

Program experiencing a SIGNIFICANT increase in demand of 15% to 24%

Section 2: Proposed Amount / FTEs

<i>Expenditures</i>		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
<i>TRANSPORTATION OPER</i>	Personnel	\$863,677	\$863,677	\$863,677	\$927,317
	Materials	\$66,187	\$66,187	\$160,819	\$398,138
	Total	\$929,864	\$929,864	\$1,024,496	\$1,325,456
<i>TRANSPORTATION PLANNING</i>	Personnel	\$992,251	\$992,251	\$992,251	\$979,997
	Materials	\$425,172	\$425,172	\$425,172	\$425,172
	Total	\$1,417,423	\$1,417,423	\$1,417,423	\$1,405,169
Grand Total		\$2,347,287	\$2,347,287	\$2,441,919	\$2,730,625
FTEs	Budget FTEs FY 2025				
<i>Full Time</i>	13.				
<i>Part Time</i>					

Total 13.

Level of Service

Transportation Management Enhanced Level of Service

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life	City provides program and program is currently being offered by another governmental, non-profit or civic agency	Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

<i>TRANSPORTATION OPER</i>	The program collaborates with Summit County, Utah Highway Patrol, Utah Transit Authority and the Utah Department of Transportation on regional and local strategic planning efforts. This collaboration helps ensure the primary transportation corridors that Park City depends upon (SR-224, Sr-248, and Bonanza Dr.) are constructed and operated in an efficient manner that promotes a balanced multi-modal and effective transportation system.
<i>TRANSPORTATION PLANNING</i>	The program collaborates with Summit County, Utah Highway Patrol, Utah Transit Authority and the Utah Department of Transportation on regional and local strategic planning efforts. This collaboration helps ensure the primary transportation corridors that Park City depends upon (SR-224, Sr-248, and Bonanza Dr.) are constructed and operated in an efficient manner that promotes a balanced multi-modal and effective transportation system.

Section 5: Consequences of Funding Proposal at Lower Level

<i>TRANSPORTATION OPER</i>	Staff does not recommend reductions in funding for this program. Should Council direct Staff to reduce expenses, this would require a reduction in staff levels. This reduction would impact the programs ability to effectively plan, coordinate and implement the City's primary corridor strategic plans.
<i>TRANSPORTATION PLANNING</i>	Staff does not recommend reductions in funding for this program. Should Council direct Staff to reduce expenses, this would require a reduction in staff levels. This reduction would impact the programs ability to effectively plan, coordinate and implement the City's primary corridor strategic plans.

Description:

<i>BUDGET, DEBT & GRANTS</i>	Currently the Budget Department provides debt management services for the City. These services include the preparation necessary for the issuing of a variety of typical and specialized bonds and other financing agreements. Budget staff works closely with the City's financial advisor and Bond Council in the planning and issuing of bonds. The department prepares and presents bond rating presentations to the bond rating agencies. The department provides analysis and reports for the City Manager and City Council regarding current outstanding debt.

Council Goal:**024 Social Equity & Affordability****Desired Outcome:****Criteria for Meeting Desired Outcome**

<i>Fiscally and Legally Sound</i>	Council has approved in the Strategic Plan that one of their Desired Outcomes is to be fiscally and legally sound. In order to be fiscally sound as a City, it is of the upmost importance that Council, the City Manager, and staff have a high level of debt management capability. Council has continued to utilize debt and a funding mechanism for capital projects and open space.

Section 1: Scope**Change in Demand****Explanation**

Program Experiencing a MINIMAL increase in demand of 1% to 4%

Section 2: Proposed Amount / FTEs

<i>Expenditures</i>		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
<i>BUDGET, DEBT & GRANTS</i>	Personnel	\$75,460	\$75,460	\$75,059	\$77,327
	Materials	\$2,750	\$2,750	\$2,750	\$2,750
	Total	\$78,210	\$78,210	\$77,809	\$80,077
Grand Total		\$78,210	\$78,210	\$77,809	\$80,077
FTEs	Budget FTEs FY 2025				
<i>Full Time</i>	.5				
<i>Part Time</i>					
Total	.5				

Level of Service

Section 3: Basic Program Attributes

Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

Program is required by Federal, State or County legislation

Section 4: Cost Savings / Innovation / Collaboration

*BUDGET, DEBT
& GRANTS*

Due to the restructuring of the Budget department, cost savings will result in this bid via personnel reprioritization of duties. Even with less resources at the department's disposal, it's anticipated that level of service will not decrease.

Section 5: Consequences of Funding Proposal at Lower Level

*BUDGET, DEBT
& GRANTS*

The department currently provides a high level of service and oversight related to debt issuance. Funding at a lower level would include relying more heavily on a financial advisor to handle debt issuance and planning.

Description:

LIBRARY	Technical Services includes a broad range of library support functions. Included in this program are cataloging & processing materials such as books, DVD's, audios and other items for check-out to the public. Support of public computers, internet access, web interface, library software for organizing and providing access to the collection are also major components as well as tracking Library finances. Development of a 21st Century Library includes provision of a high-tech information interface. Catalog and process all new items for public checkout. Maintain equipment and software for 33 computers and wi-fi access. Ensure that materials are ordered, received and paid for in a timely manner and accurate records are maintained.

Council Goal:**022 Social Equity & Affordability****Desired Outcome:****Criteria for Meeting Desired Outcome**

<i>Arts & Culture</i>	The library helps to meet the desired outcomes by: 1. Providing free and open access to information and technology (Connected, knowledgeable, and engaged citizens) 2. Providing free and up-to-date technology access to ensure that all segments of the community have the opportunity to be knowledgeable and engaged.

Section 1: Scope**Change in Demand**

Program Experiencing a SUBSTANTIAL increase in demand of 25% or more

Explanation

Personnel is the biggest need in the Technical Services Program. This department catalogs and prepares all new materials for the public and currently has a 3 month backlog. There is a deficit of 14,203 hours per year in staffing to handle an additional 16

Section 2: Proposed Amount / FTEs

Expenditures		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
<i>LIBRARY</i>	Personnel	\$12,584,400	\$12,584,400	\$12,584,400	\$420,211
	Materials	\$39,593			\$43,388
	Total	\$12,584,400	\$12,584,400	\$12,584,400	\$463,599
Grand Total		\$12,584,400	\$12,584,400	\$12,584,400	\$463,599
FTEs	Budget FTEs FY 2025				
<i>Full Time</i>	2.5				
<i>Part Time</i>	.8				
Total	3.3				

Level of Service

Technical Services Enhanced Level of Service

Section 3: Basic Program Attributes

Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

Mandated

Recommended by national professional organization to meet published standards or as a best practice

Section 4: Cost Savings / Innovation / Collaboration

LIBRARY	The library receives a reduced rate for public internet access through the e-rate program. Broadband access was installed with grant dollars in partnership with the Utah Education Network. As a part of the OCLC Cooperative the library shares cataloging records with other libraries, thus expediting the process of preparing item descriptions for the library catalog.

Section 5: Consequences of Funding Proposal at Lower Level

LIBRARY	Negative impacts of not being approved for the personnel requests include the library not being equipped to provide services in a timely and cost-effective fashion. Deliverables are suffering. The library cannot provide books and new materials into the community's hands effectively. In addition, because our librarians and library assistants are taking on Clerk tasks their ability to produce work such as programs for kids, teens, Spanish-speakers, adult & seniors, computer trainings are inhibited and such jobs computers updates are not being managed, which does not provide 21st Century Service to the public. Inability for staff to attend conferences, meetings, and hold memberships at a professional level to keep up 21st Century Library standards

Description:

LIBRARY	Youth & Spanish Services is a program encompassing education and enrichment opportunities for Park City children, youth, teens, parents, and visitors. It provides a collection of reading materials, reference service, and programming tailored to youth and the Latino community. The library offers quality materials (such as books, e-books, audiobooks, DVDs, magazines, and early literacy and STEM computers), programs, classes, and outreach to help the community's youth with early literacy, school readiness, and continued development of 21st Century Skills. Services for Latinos also include the provision of books, audios, DVD's, magazines and ESL materials along with classes, programs and outreach.

Council Goal:**021 Social Equity & Affordability****Desired Outcome:****Criteria for Meeting Desired Outcome**

<i>Diverse Community Participation</i>	The library helps to meet the desired outcomes by: 1. Providing free and open access to information and technology (Connected, knowledgeable, and engaged citizens) 2. Providing a meeting space for youth to develop early literacy skills thru 21st Century skills by engaging this population in programs and materials that emphasis reading, writing, sing, talking, playing, collaboration, and implementing the use of technology to enhance their knowledge and creativity (Vibrant community gathering spaces and places) 3. Providing materials in Spanish, ESL materials, and a meeting place for Park City's Spanish speakers (Diverse population and social fabric) 4. Providing a meeting space for Park City's diverse populations to come together (Physically and socially connected neighborhoods).

Section 1: Scope**Change in Demand**

Program Experiencing a **SIGNIFICANT** increase in demand of 15% to 24%

Explanation

Youth and Spanish service demands are experiencing a great deal of increase, which is good. Our outreach to the schools and to the Spanish-speaking population has been successful in bringing in more people. Our children's and youth' programs are full to b

Section 2: Proposed Amount / FTEs

Expenditures		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
LIBRARY	Personnel	\$400,128			\$433,879
	Materials	\$69,818	\$2,494	\$2,494	\$77,430
	Total	\$469,946	\$2,494	\$2,494	\$511,308
Grand Total		\$469,946	\$2,494	\$2,494	\$511,308

FTEs	Budget FTEs
	FY 2025
<i>Full Time</i>	2.5
<i>Part Time</i>	1.7
Total	4.2

Level of Service

Youth & Spanish Services **Same Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves the ENTIRE Community and adds to their quality of life	City provides program and program is currently being offered by another governmental, non-profit or civic agency	Recommended by national professional organization to meet published standards or as a best practice

Section 4: Cost Savings / Innovation / Collaboration

LIBRARY	Collaborating with the Park City Day Camp and Park City School District to engage the youth in participating in Summer Reading Programs; thus, helping to prevent the 'Summer Slide', is an efficient use of money requested for programming. Working with other nonprofits to co-host programs such as the Gingerbread Jimmy House Contest, Books 2 Movies, Summit County Library, and Windy Week with Recycle Utah creates cost savings for the library.

Section 5: Consequences of Funding Proposal at Lower Level

LIBRARY	Without additional funds to keep pace with technology and print collections, youth will not have the best resources available to increase their 21st Century Skills. Success in education and literacy are essential basics for children to become successful citizens. Without additional funds for materials, the library will not be able to keep up with the community's demand for early literacy materials; homework resources, young adult books, which are frequently read by adults; graphic novels; and ESL and dual emersion materials. Enhancing outreach is a good way to build connected citizens. If staff is unable to receive additional training, they will be unable to provide a high level of service to families, youth and Latinos.

Description:

LIBRARY	The Circulation Desk is staffed to greet, welcome and assist library users 7 days a week. The library is open to the public 64 hours each week. Staff check materials in and out, assist computer users, register patrons for library cards, answer questions in person and via the telephone, manage item requests, process interlibrary loans, handle fines & payment, create displays, accept & sort donations, manage meeting & study rooms and sort returned items.

Council Goal:**018 Social Equity & Affordability****Desired Outcome:****Criteria for Meeting Desired Outcome**

Arts & Culture	Circulation Services helps to meet the desired outcomes by: 1. Greeting, welcoming, and assisting community members (Physically and socially connected neighborhoods) 2. Providing a welcoming place for members of the community & visitors to use for accessing the internet, quiet study, or gathering. (Vibrant community gathering spaces and places) 3. Checking out materials and providing research and computer assistance. (Connected, knowledgeable and engaged citizens) 4. Answering questions about local events and activities, and providing materials to learn more about arts and culture. (Vibrant arts and culture offerings for community & visitors)

Section 1: Scope**Change in Demand**

Program Experiencing a MODEST increase in demand of 5% to 14%

Explanation

This department is seeing the same growth as others, but we need funding in the other programs to meet strong demand for programming, collections, personnel, software, and computers.

Section 2: Proposed Amount / FTEs

Expenditures		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
LIBRARY	Personnel	\$6,312,735	\$6,312,735	\$6,312,735	\$395,823
	Materials	\$57,226	\$5,000	\$5,000	\$67,444
	Total	\$6,317,735	\$6,317,735	\$6,317,735	\$463,267
Grand Total		\$6,317,735	\$6,317,735	\$6,317,735	\$463,267
FTEs Budget FTEs FY 2025					
<i>Full Time</i>	2.4				
<i>Part Time</i>	.8				

Level of Service

Circulation Services Same Level of Service

Section 3: Basic Program Attributes

Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

Mandated

Recommended by national professional organization to meet published standards or as a best practice

Section 4: Cost Savings / Innovation / Collaboration

LIBRARY	Staff working at the circulation desk complete other tasks and projects as time allows such as, doing inventory, working on displays, helping librarians with projects and programs, etc. The Circulation Desk also assists the Friends of the Farm by selling tickets for their events at the front desk and assists the film series by answering questions about the upcoming films and receiving packages. During Sundance the Circulation Desk distributes film guides and answers questions from visitors, Sundance staff and volunteers. The Circulation Desk also provides and updates a community bulletin board and displays flyers with community and visitor information.

Section 5: Consequences of Funding Proposal at Lower Level

LIBRARY	Less community impact without development and growth as a 21st Century Library.

Description:

<i>BUDGET, DEBT & GRANTS</i>	Currently the Budget department provides a high level service related to capital. Services include capital budget preparation, evaluation and monitoring. The department oversees the Capital Improvement Plan (CIP) process. The department works with City project managers to set and evaluate capital projects budget and expenditures. The department manages the Project Accounting module in EDEN. The Department also manages the CIP data base which allows a detailed accounting of project prioritization, funding source and budget detail. As part of the budget process, budget staff prepares prioritization, reports, and general analysis related to capital and presents information to the City Manager and Council on all city capital projects and capital needs.

Council Goal:**014 Social Equity & Affordability****Desired Outcome:****Criteria for Meeting Desired Outcome**

<i>Fiscally and Legally Sound</i>	In the Strategic Plan, approved by Council, one of their Desired Outcomes is to be fiscally and legally sound. In order to be fiscally sound as a City, it is of the upmost importance that Council, the City Manager, and staff have a high level of capital project preparation, coordination, and monitoring. Additionally, Council has continued to identify capital and infrastructure improvement and maintenance as a high priority to the continued development of the community.

Section 1: Scope**Change in Demand****Explanation**

Program Experiencing a MINIMAL increase in demand of 1% to 4%

Demand is increasing due to a number of new Capital projects being undertaken in the City.

Section 2: Proposed Amount / FTEs

<i>Expenditures</i>		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
<i>BUDGET, DEBT & GRANTS</i>	Personnel	\$110,617	\$110,617	\$109,996	\$114,341
	Materials	\$850	\$850	\$850	\$850
	Total	\$111,467	\$111,467	\$110,846	\$115,191
Grand Total		\$111,467	\$111,467	\$110,846	\$115,191
FTEs	Budget FTEs FY 2025				
<i>Full Time</i>	.6				
<i>Part Time</i>					
Total	.6				

Level of Service

Capital Budgeting Same Level of Service

Section 3: Basic Program Attributes

Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

Program is required by Federal, State or County legislation

Section 4: Cost Savings / Innovation / Collaboration

BUDGET, DEBT & GRANTS

Due to the restructuring of the Budget department, cost savings will result in this bid via personnel reprioritization of duties. Even with fewer resources at the department's disposal, it's anticipated that level of service will not decrease.

Section 5: Consequences of Funding Proposal at Lower Level

BUDGET, DEBT & GRANTS

By funding at a lower level the department would not be able to provide CIP prioritization committee services. CIP staff report and presentations would be greatly diminished. CIP reporting and database maintenance would still be provided, but at reduced levels.

Description:

<i>CITY COUNCIL</i>	Mayor and Council are the legislative and governing body which exercises the powers provided by constitutional general laws of the state together with implied powers necessary to implement the granted powers. City Council plays a vital role in outreach and communication with citizens of Park City.
<i>CITY MANAGER</i>	Inform and educate the public through venues including media, newsletters, website, and direct outreach. Include citizens through open houses and public meetings. Communicating the City's position to residents through local and regional news media, as well utilizing the City's website to reach the community and provide excellent resources at minimal cost.
<i>COMMUNITY ENGAGEMENT</i>	This area organizes and conducts neighborhood meetings and targeted citizen input sessions including community visioning, identifies issues of community interest and/or concern and develops messaging to support the City's vision and goals. Monitors public opinion, promotes positive media exposure, and prepares various materials including press releases, position statements, speeches, newsletters, social media, web content and reports. Works closely with City departments to develop and implement public information and media strategies. Staff is readily available to respond to media, organize and promote community meetings and open houses and implement public information campaigns. A monthly newsletter is produced and a biennial community survey implemented. Staff meets with HOAs as requested. Community outreach and engagement efforts include virtual participation through technological enhancements reaching new demographics including younger residents and Spanish-speaking residents. The community engagement program will also enhance the quality of citizen engagement.
<i>ECONOMY</i>	Organizes and conducts neighborhood meetings and targeted citizen input sessions prior to and during planning and implementation of capital and other team projects. In coordination with Community & Public Affairs, prepares various materials including press releases, position statements, web content and reports. By focusing on this as a priority, we currently provide an exceedingly high level of service in this area.

Council Goal:**009 Social Equity & Affordability****Desired Outcome:****Criteria for Meeting Desired Outcome**

<i>Community Engagement</i>	An open and responsive government creates transparency through the utilization of many forms of media and through many channels of communication. Community outreach and citizen engagement are the cornerstone of an open government. Providing opportunities for citizens to become informed and engaged, and the extent to which residents that take those opportunities is an indicator of the connection between government and populace and a hallmark of Open and Responsive Government. Proposed Level of Service: The move of the Analyst I position from IT to Public Affairs will improve the timeliness of public notifications. It eliminates the "middle man" and allows public affairs to publish directly. It also provides a level of content review to ensure consistency with approved style guide.

Section 1: Scope

Change in Demand

Program experiencing a MODEST decrease in demand of 5% to 14%

Explanation

Council is interested in enhancing our engagement with the community. This is a Top Priority of Council.

Section 2: Proposed Amount / FTEs

<i>Expenditures</i>		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
<i>CITY COUNCIL</i>	Personnel	\$70,948	\$70,948	\$70,948	\$173,165
	Materials	\$75,435	\$75,435	\$75,435	\$75,435
	Total	\$146,383	\$146,383	\$146,383	\$248,600
<i>CITY MANAGER</i>	Personnel	\$367,061	\$367,061	\$367,061	\$405,384
	Materials	\$20,016	\$10,484	\$20,016	\$20,016
	Total	\$387,077	\$377,545	\$387,077	\$425,400
<i>COMMUNITY ENGAGEMENT</i>	Personnel	\$381,983	\$381,983	\$381,983	\$411,193
	Materials	\$259,900	\$159,900	\$209,900	\$196,900
	Total	\$641,883	\$541,883	\$591,883	\$608,093
<i>CONTINGENCY/COUNCIL</i>	Materials	\$50,000	\$50,000	\$50,000	\$50,000
	Total	\$50,000	\$50,000	\$50,000	\$50,000
<i>CONTINGENCY/GENERAL</i>	Materials	\$100,000	\$100,000	\$100,000	
	Total	\$100,000	\$100,000	\$100,000	
<i>ENVIRONMENTAL SUSTAINABILITY</i>	Materials	\$54,000	\$54,000	\$54,000	\$54,000
	Total	\$54,000	\$54,000	\$54,000	\$54,000
<i>GRANTS/HISTORICAL SOCIETY</i>	Materials	\$25,000	\$25,000	\$25,000	
	Total	\$25,000	\$25,000	\$25,000	
<i>SPEC. SRVC. CONTRT/SISTER CITY ADMINISTR</i>	Materials	\$8,500	\$8,500	\$8,500	\$8,550
	Total	\$8,500	\$8,500	\$8,500	\$8,550
<i>SPECIAL EVENTS</i>	Personnel	\$157,609	\$157,609	\$157,609	\$164,828
	Total	\$157,609	\$157,609	\$157,609	\$164,828
Grand Total		\$1,570,452	\$1,460,920	\$1,520,452	\$1,559,471

FTEs Budget FTEs
FY 2025

<i>Full Time</i>	5.4
<i>Part Time</i>	
Total	5.4

Level of Service

Community Outreach and Citizen Engagement Same Level of Service

Section 3: Basic Program Attributes

Community Served

Reliance on City

Mandated

Program benefits/serves the ENTIRE Community and adds to their quality of life

City is the sole provider but there are other public or private entities which could be contracted to provide this service

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

<i>COMMUNITY ENGAGEMENT</i>	In the last budget cycle Community Affairs purchased a keypad polling system that has been used extensively by the Planning Department in community outreach and in other public meetings. We will continue to innovate by employing new applications in citizen engagement using mobile phones. These apps, such as Poll Anywhere, are cost effective and do not require hardware acquisition. Other cost savings include bringing community engagement and communications trainings to Park City and cost sharing these programs with other agencies, and developing in-house training programs.

Section 5: Consequences of Funding Proposal at Lower Level

<i>CITY COUNCIL</i>	Funding membership fees at a lower level would severely impact the City's partnership with Utah League of Cities and Towns who offers Park City the services of a skilled team of professionals to assist with the creation of policies and also provides significant support at the state legislative level. Funding noticing at a lower level would prevent Park City from meeting the noticing requirements of the State of Utah for public and open meetings, as well as required publication of Ordinances.
<i>CITY MANAGER</i>	Funding at a lower level would limit the City Manager's ability to meet regularly with members of the county government, school district, fire district, water reclamation district and other recreation entities. Also, participation in community events would be restricted. Furthermore, less funding has the potential to decrease our current high level of civic engagement. People are busy and their lives are complex. We have to continue to evolve our methods of civic discourse and participation in both form and opportunities. Technology, new approaches and targeted outreach are key to diversifying the community participation. Without an investment in technology and other resources to accomplish this goal, it will be difficult to maintain our current levels of participation. Finally, the City would get less input and buy-in at the beginning of a project. The process would be staff driven and become more efficient on the front end, but we would be highly vulnerable to criticism from unsatisfied stakeholders.
<i>COMMUNITY ENGAGEMENT</i>	Reduced funding will reduce the quality and level of community engagement services to residents and stakeholders.

Description:

FINANCE	This program is to assure that all financial transactions of Park City Municipal Corporation are properly administered and reported so as to address applicable laws, management information needs, and constituent requests. The Finance Department oversees the City's investment portfolio to ensure safety, liquidity and optimum yield. The Finance Department accumulates data to account for the City's capital assets, including infrastructure, as required by accounting principles generally accepted in the United State of America. Additionally, the department coordinates the City's annual audit and prepares the Comprehensive Annual Financial Report.

Council Goal:

008 Social Equity & Affordability

Desired Outcome:

Criteria for Meeting Desired Outcome	
Fiscally and Legally Sound	In an effort to keep the City fiscally and legally sound, the City must adhere to federal laws and regulations as well as requirements imposed at the state level. As stewards of the public trust, the Finance Department continues to receive education and training in the areas required by those entities. Also, changes are constantly happening in governmental accounting, so the Finance Department keeps up with those pending items that may turn into requirements for the City.

Section 1: Scope

Change in Demand	Explanation
Program experiencing NO change in demand	

Section 2: Proposed Amount / FTEs

Expenditures		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
FINANCE	Personnel	\$404,189	\$404,189	\$404,189	\$424,854
	Materials	\$86,229	\$85,229	\$85,229	\$85,229
	Total	\$490,418	\$489,418	\$489,418	\$510,083
Grand Total		\$490,418	\$489,418	\$489,418	\$510,083
FTEs	Budget FTEs FY 2025				
Full Time	2.3				
Part Time					
Total	2.3				

Level of Service

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves the ENTIRE Community and adds to their quality of life	City is the sole provider of the service and there are no other public or private entities that provide this type of service	Program is required by Federal, State or County legislation

Section 4: Cost Savings / Innovation / Collaboration

FINANCE	Cost Savings: The Finance Department has been able to take more trainings over the internet rather than travel, accounting for cost savings in training.

Section 5: Consequences of Funding Proposal at Lower Level

FINANCE	Consequences of a lower level of funding: Park City Municipal Corporation could be in danger of not meeting the required laws and regulations set forth by the Federal, State and local governments on top of adhering to our policies and procedures.

Description:

COMM DEVELOP ADMIN	Affordable housing has become a critical issue in Park City. The Housing Department strives to provide housing options to create a diverse population that maintains vibrancy and builds community.

Council Goal:

007 Social Equity & Affordability

Desired Outcome:

Criteria for Meeting Desired Outcome

Housing: Middle-Income, Attainable, and Affordable Housing	Affordable housing has been identified as a key component of the Council Goal Preservation of Park City's character. Middle income is of particular concern to Council. A range of housing options fosters community and economic diversity. It remains a vexing issue in the community with a slight decrease in community satisfaction in the availability of affordable housing in 2013. Implementation of affordable housing at Park City Heights and Lower Park Avenue has not yet begun which may contribute to the decreased satisfaction.

Section 1: Scope

Change in Demand

Explanation

Program experiencing a SUBSTANTIAL increase in demand of 25% or more

Section 2: Proposed Amount / FTEs

Expenditures		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
COMM DEVELOP ADMIN	Personnel	\$701,579	\$701,579	\$701,579	\$729,641
	Materials	\$77,020	\$74,135	\$74,135	\$74,135
	Total	\$778,599	\$775,714	\$775,714	\$803,776
SPEC. SRVC. CONTRT/HOUSING RESOURCE	Materials	\$15,000	\$15,000	\$15,000	
	Total	\$15,000	\$15,000	\$15,000	
Grand Total		\$793,599	\$790,714	\$790,714	\$803,776

FTEs Budget FTEs
FY 2025

Full Time	4.
Part Time	

Total 4.

Level of Service

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life	City is the sole provider but there are other public or private entities which could be contracted to provide this service	Program is required by Federal, State or County legislation

Section 4: Cost Savings / Innovation / Collaboration

COMMUNITY ENGAGEMENT	Collaboration: Park City continues to its collaborating with Summit County on a regional housing needs assessment. We also collaborate on a state level with the Utah Housing Coalition and most recently the appointment of the Housing Specialist to the Governor's Task Force on Affordable Housing. We also participate on the national level through the National Housing Conference and the Urban Land Institute. Innovation: The Affordable Housing Program continues to work with the housing finance industry to match our GASB regulations with private finance options to achieve greater housing resources in Park City. Housing and environmental sustainability staff are collaborating on energy upgrades in existing city-owned stock to reduce operating expenses. Our housing program received a national policy award from the Urban Land Institute in 10/2013 recognizing the city's leadership and innovation in addressing local housing needs.
COMM DEVELOP ADMIN	Collaboration: Park City continues to its collaborating with Summit County on a regional housing needs assessment. We also collaborate on a state level with the Utah Housing Coalition and most recently the appointment of the Housing Specialist to the Governor's Task Force on Affordable Housing. We also participate on the national level through the National Housing Conference and the Urban Land Institute. Innovation: The Affordable Housing Program continues to work with the housing finance industry to match our GASB regulations with private finance options to achieve greater housing resources in Park City. Housing and environmental sustainability staff collaborate on energy upgrades in existing city-owned stock to reduce operating expenses. Our housing program received a national policy award from the Urban Land Institute in 10/2013 recognizing the city's leadership and innovation in addressing local housing needs.

Section 5: Consequences of Funding Proposal at Lower Level

COMMUNITY ENGAGEMENT	Maintaining the level of service initiated during the last budget cycle will allow staff to continue its focus on new financial and property resources. Staff identified a number of options to pursue but face the challenge of how to implement these innovative financial approaches within the limitations imposed by changing municipal finance requirements. At the requested level of funding we will continue moving these efforts forward through consultant resources. At current levels of staffing we cannot pursue this initiative without affecting existing levels of service in the housing program, as well as in the community outreach and engagement program.
COMM DEVELOP ADMIN	Maintaining the level of service initiated during the last budget cycle will allow staff to continue its focus on new financial and property resources. Staff identified a number of options to pursue but face the challenge of how to implement these innovative financial approaches within the limitations imposed by changing municipal finance requirements. At the requested level of funding we will continue moving these efforts forward through consultant resources. At current

levels of staffing we cannot pursue this initiative without affecting existing levels of service in the housing program, as well as in the community outreach and engagement program.

Description:

Council Goal:

146 Core or Essential Services

Desired Outcome:

Criteria for Meeting Desired Outcome	
Balance Between Tourism and Local Quality of Life	

Section 1: Scope

Change in Demand	Explanation
Program Experiencing a NO change in demand	

Section 2: Proposed Amount / FTEs

FTEs	Budget FTEs
	FY 2025
Full Time	
Part Time	
Total	

Level of Service

Customer Engagement Same Level of Service

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program Benefits/Serves a SOME portion of the Community and adds to their quality of life	City is the sole provider of the service and there are no other public or private entities that provide this type of service	No Requirement or Mandate exists

Section 4: Cost Savings / Innovation / Collaboration

ICE FACILITY	The facility has a unique team structure for private instruction, requiring those who team privately to also teach Academy Classes. This ensures knowledgeable and experienced coaching staff.

Section 5: Consequences of Funding Proposal at Lower Level

ICE FACILITY Funding this program at a lower level will affect the quality of the customer experience.

Description:

TRANSPORTATION OPER	This program provides transit service throughout Park City and Summit County year-round. It ensures mobility choices for residents, employees, visitors and others. This ensures the Park City transit network is operated in a manner that creates an effective and efficient system.
TRANSPORTATION PLANNING	This program coordinates with the City's planning department, Summit County and the Utah Department of Transportation to ensure our critical transportation corridors (SR-224, SR-248 and Bonanza Drive) are constructed and operated to promote the safety and convenience of all travel modes (Pedestrian, Bicycle, Transit, Auto). The program provides for long and short term planning and implementation of strategic plans for the City's primary transportation corridors (SR-224, SR-248 and Bonanza Dr.).

Council Goal:

033 Core or Essential Services

Desired Outcome:

Criteria for Meeting Desired Outcome

Transportation: Congestion Reduction, Local and Regional	The Transportation department plays a critical role in pursuing City Council's goal of an effective Transportation System through planning and implementation of primary corridor strategic plans.

Section 1: Scope

Change in Demand

Explanation

Program experiencing a SIGNIFICANT increase in demand of 15% to 24%

Section 2: Proposed Amount / FTEs

Expenditures		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
TRANSPORTATION OPER	Personnel	\$863,677	\$863,677	\$863,677	\$927,317
	Materials	\$66,187	\$66,187	\$160,819	\$398,138
	Total	\$929,864	\$929,864	\$1,024,496	\$1,325,456
TRANSPORTATION PLANNING	Personnel	\$992,251	\$992,251	\$992,251	\$979,997
	Materials	\$425,172	\$425,172	\$425,172	\$425,172
	Total	\$1,417,423	\$1,417,423	\$1,417,423	\$1,405,169
Grand Total		\$2,347,287	\$2,347,287	\$2,441,919	\$2,730,625
FTEs	Budget FTEs FY 2025				
Full Time	13.				
Part Time					

Total 13.

Level of Service

Transportation Management Enhanced Level of Service

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life	City provides program and program is currently being offered by another governmental, non-profit or civic agency	Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

<i>TRANSPORTATION OPER</i>	The program collaborates with Summit County, Utah Highway Patrol, Utah Transit Authority and the Utah Department of Transportation on regional and local strategic planning efforts. This collaboration helps ensure the primary transportation corridors that Park City depends upon (SR-224, Sr-248, and Bonanza Dr.) are constructed and operated in an efficient manner that promotes a balanced multi-modal and effective transportation system.
<i>TRANSPORTATION PLANNING</i>	The program collaborates with Summit County, Utah Highway Patrol, Utah Transit Authority and the Utah Department of Transportation on regional and local strategic planning efforts. This collaboration helps ensure the primary transportation corridors that Park City depends upon (SR-224, Sr-248, and Bonanza Dr.) are constructed and operated in an efficient manner that promotes a balanced multi-modal and effective transportation system.

Section 5: Consequences of Funding Proposal at Lower Level

<i>TRANSPORTATION OPER</i>	Staff does not recommend reductions in funding for this program. Should Council direct Staff to reduce expenses, this would require a reduction in staff levels. This reduction would impact the programs ability to effectively plan, coordinate and implement the City's primary corridor strategic plans.
<i>TRANSPORTATION PLANNING</i>	Staff does not recommend reductions in funding for this program. Should Council direct Staff to reduce expenses, this would require a reduction in staff levels. This reduction would impact the programs ability to effectively plan, coordinate and implement the City's primary corridor strategic plans.

Description:

CITY ATTORNEY	Work with the Park City Police Department and other agencies to prosecute misdemeanor offenses which occur within Park City's municipal boundaries. Park City Prosecutor screens approximately 550 cases annually. Advises the Police Department in the field on issues ranging from search warrants to first amendment rights to free speech. Conducts quarterly trainings with the Police Department on a broad array of legal issues. Conducts bench and jury trial and works with the Summit County Attorney's Office on county cases involving Park City personnel. Collaborates with the Summit County Victim's Advocate Coalition. Researches grant opportunities for establishing Park City's own victims' advocate. Complies with FBI and state laws for accessing criminal records with mandatory trainings and required audits.

Council Goal:**036 Core or Essential Services****Desired Outcome:****Criteria for Meeting Desired Outcome**

<i>Fiscally and Legally Sound</i>	1) Community policing engaged 2) Capable workforce

Section 1: Scope**Change in Demand****Explanation**

Program experiencing a MINIMAL increase in demand of 1% to 4%

Section 2: Proposed Amount / FTEs

Expenditures		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
CITY ATTORNEY	Personnel	\$301,390	\$301,390	\$301,390	\$313,740
	Materials	\$30,969	\$30,969	\$30,969	\$30,969
	Total	\$332,359	\$332,359	\$332,359	\$344,709
Grand Total		\$332,359	\$332,359	\$332,359	\$344,709
FTEs	Budget FTEs FY 2025				
<i>Full Time</i>	1.5				
<i>Part Time</i>	.5				
Total	2.				

Level of Service

Section 3: Basic Program Attributes

Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

Reliance on City

City is the sole provider of the service and there are no other public or private entities that provide this type of service

Mandated

Program is required by Federal, State or County legislation

Section 4: Cost Savings / Innovation / Collaboration

CITY
ATTORNEY

Suggestion: Purchasing software to streamline case preparation to a paperless system for efficiency and allow timely follow-up to the Court and defense attorneys, which will cut down the cost of file folders and using an abundance of copier paper that produces 20 to 50 sheets per file. Shared responsibility between attorney and support staff to maximize efficiency.

Section 5: Consequences of Funding Proposal at Lower Level

CITY
ATTORNEY

The City would be outsourcing prosecution matters to a contracted person/firm and staff that would have minimal training.

Description:

FINANCE The Finance Department provides payroll, accounts payable and accounts receivable services. These services are provided with accuracy and timeliness. Another important factor of this program is customer service. Not only is this service provided to the public, but it is provided to internal departments as well.

Council Goal:

037 Core or Essential Services

Desired Outcome:

Criteria for Meeting Desired Outcome

Fiscally and Legally Sound In an effort to keep the City fiscally and legally sound, the City must adhere to federal laws and regulations as well as to requirements imposed at the state level. As stewards of the public trust, the Finance Department continues to receive education and training in the areas required by those entities. The Financial Services program strives to maintain a high level of internal customer service as well as external customer service. It is imperative that payroll and accounts payable keep up with tax laws and regulations that apply.

Section 1: Scope

Change in Demand

Explanation

Program experiencing NO change in demand

Section 2: Proposed Amount / FTEs

Expenditures		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
FINANCE	Personnel	\$438,758	\$438,758	\$438,758	\$446,578
	Materials	\$39,581	\$36,581	\$36,581	\$36,581
	Total	\$478,339	\$475,339	\$475,339	\$483,159
Grand Total		\$478,339	\$475,339	\$475,339	\$483,159
FTEs Budget FTEs FY 2025					
<i>Full Time</i>	3.				
<i>Part Time</i>	.1				
Total	3.1				

Level of Service

Financial Services Same Level of Service

Section 3: Basic Program Attributes

Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

Program is required by Federal, State or County legislation

Section 4: Cost Savings / Innovation / Collaboration

FINANCE Collaboration: All of the functions in the program collaborate with all the departments to ensure the accuracy and timeliness of payroll, accounts payable and accounts receivable.

Section 5: Consequences of Funding Proposal at Lower Level

FINANCE Funding at a lower level would decrease the service level internal services provides to all departments, as well as decrease the level of service to the public.

Description:

<i>TECHNICAL & CUSTOMER SERVICES</i>	Records retention and archiving includes the storage, access and destruction of paper and electronic records. The capture and storage of paper records is managed through this program and spans multiple facilities and is approaching 3,000 cubic feet of storage. Access is provided to departments for research and for GRAMA requests for both paper and electronic formats. Secure destruction of records occurs when all the necessary criteria is met including GRAMA, Legal and departmental needs. Paper records are also digitized for electronic reference.
<i>COMMUNICATION CENTER</i>	The Police Department also manages records in a similar fashion to meet requirements for Federal and State public safety guidelines. The Records Division is responsible for the maintenance and process of all police records. The Records Division process's over 10,000 citations, 500 traffic accident reports, 2,400 crime reports, 600 arrest reports and fills over 3,000 records requests annually. The Records Division is required under Utah State Statute to process records and submit them to the state in a required time period. The Records Division is responsible for providing statistical information to both state and federal agencies.

Council Goal:**038 Core or Essential Services****Desired Outcome:****Criteria for Meeting Desired Outcome**

<i>Transparent Government</i>	Records accessibility represents a vital component to providing open records access to citizens and to meet the requirements of the Government Records Access and Management Act (GRAMA). Funding is identified to further enhance records services, but in conjunction with server and storage demands. Records operations provides effective record delivery and continues to work with departments to minimize and eliminate paper oriented processes. Also, the Records Division is an essential link as the first point of contact with the public as they enter the police station. They are essential in providing various forms of documentation to the community and in processing documentation that meet state and federal requirements.

Section 1: Scope**Change in Demand****Explanation**

Program experiencing NO change in demand

Section 2: Proposed Amount / FTEs

<i>Expenditures</i>		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
<i>TECHNICAL & CUSTOMER SERVICES</i>	Materials	\$375	\$375	\$375	\$175

		Total	\$375	\$375	\$375	\$175
		Grand Total	\$375	\$375	\$375	\$175
FTEs	Budget FTEs					
	FY 2025					
Full Time	.2					
Part Time						
Total	.2					

Level of Service

Records Management **Same Level of Service**

Section 3: Basic Program Attributes

Community Served

Program benefits/serves a **SUBSTANTIAL** portion of the Community and adds to their quality of life

Reliance on City

City is the sole provider but there are other public or private entities which could be contracted to provide this service

Mandated

Program is required by Federal, State or County legislation

Section 4: Cost Savings / Innovation / Collaboration

TECHNICAL & CUSTOMER SERVICES	New innovative and collaborative approaches were taken this year including: conversion of retention schedules into a database for ease of access and compliance verification; centralized GRAMA process for records tracking and reporting; creation of a new records room and relocation of library records.

Section 5: Consequences of Funding Proposal at Lower Level

TECHNICAL & CUSTOMER SERVICES	Reduction of funding will thwart efforts to eliminate paper processes. While current processes could continue, our physical storage capacity is also limited, thus reduction in storage duration cycles (Record Retention Schedules) would be necessary. Also, a decrease in funding of the Records function would diminish the high level of customer service now in place. It would also hinder our ability to meet our state and federal for reporting requirements.

Description:

POLICE	Traffic Enforcement is simply stated; the enforcement of traffic laws in order to reduce traffic collisions, their resulting injuries, and to facilitate and expedite the flow of vehicular and pedestrian traffic. A focus on traffic enforcement allows us to meet the many community requests that we have for neighborhood enforcement, school zone enforcement and overall community needs.

Council Goal:

039 Core or Essential Services

Desired Outcome:

Criteria for Meeting Desired Outcome

<i>Transportation: Congestion Reduction, Local and Regional</i>	Overall traffic enforcement is essential to providing a safe community environment. We are able to reduce neighborhood traffic concerns and reduce the number of traffic accidents involving vehicles and pedestrians.

Section 1: Scope

Change in Demand

Explanation

Program Experiencing a **SIGNIFICANT** increase in demand of 15% to 24%

Section 2: Proposed Amount / FTEs

Expenditures		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
POLICE	Personnel	\$1,632,909	\$1,599,189	\$1,599,189	\$1,708,041
	Materials	\$11,350	\$11,350	\$11,350	\$19,404
	Total	\$1,644,259	\$1,610,539	\$1,610,539	\$1,727,445
Grand Total		\$1,644,259	\$1,610,539	\$1,610,539	\$1,727,445
FTEs	Budget FTEs FY 2025				
Full Time	7.9				
Part Time	4.				
Total	11.9				

Level of Service

Traffic Enforcement Enhanced Level of Service

Section 3: Basic Program Attributes

Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

POLICE Specifically focusing on areas of concern and complaint allows us to direct traffic enforcement efforts thus reducing a hit and miss approach. Proper planning and staffing provides effective traffic enforcement efforts.

Section 5: Consequences of Funding Proposal at Lower Level

POLICE Reducing funding in this area would prohibit us from providing directed traffic enforcement. We would be handicapped in our ability to meet the many requests for enforcement that we receive from the community. We would also quickly see and upward trend in traffic related accidents in certain areas of the city.

Description:

CITY
ATTORNEY

Legal staff provides support to all City departments to address needs and/or concerns in an efficient manner. Conduct ongoing training for all staff. Attend meetings, review reports and code issues for staff, Park City Council and all boards and commissions. Advise Park City staff on the full gamut of municipal issues, ethics, and public matters. Prepare legal memoranda on significant changes in laws affecting Park City.

Council Goal:

041 Core or Essential Services

Desired Outcome:

Criteria for Meeting Desired Outcome

Fiscally and Legally
Sound

1) Fiscally and legally sound 2) Engaged and capable workforce

Section 1: Scope

Change in Demand

Explanation

Program experiencing a MODEST increase in demand of 5% to 14%

Section 2: Proposed Amount / FTEs

Expenditures		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
CITY ATTORNEY	Personnel	\$462,722	\$462,722	\$462,722	\$478,308
	Materials	\$30,285	\$30,285	\$30,285	\$30,285
	Total	\$493,007	\$493,007	\$493,007	\$508,593
Grand Total		\$493,007	\$493,007	\$493,007	\$508,593

FTEs	Budget FTEs FY 2025
Full Time	1.1
Part Time	.1
Total	1.2

Level of Service

General Legal Support Enhanced Level of Service

Section 3: Basic Program Attributes

Community Served

Program benefits/serves a
SUBSTANTIAL portion of the
Community and adds to their quality
of life

Reliance on City

City provides program and program
is currently being offered by other
private businesses not within City
limits

Mandated

Program is required by Federal,
State or County legislation

Section 4: Cost Savings / Innovation / Collaboration

CITY ATTORNEY Proactive focus minimizes claims

Section 5: Consequences of Funding Proposal at Lower Level

*CITY
ATTORNEY* Non-legal support would impact training, meeting attendance, report review and addressing other
issues efficiently.

Description:

<i>BUDGET, DEBT & GRANTS</i>	Guides the City's strategic planning processes and creates framework to assist the Council and Mayor, the City Manager, and the management team to define, evaluate, and accomplish strategic goals and objectives. Assists departments in creating and aligning their goals and objectives with City Council's Goals and Objectives.

Council Goal:**042 Core or Essential Services****Desired Outcome:****Criteria for Meeting Desired Outcome**

<i>Transparent Government</i>	This program meets Council's Goals and Desired Outcomes because strategic planning helps to shape and focus all of Council's initiatives to ensure completion by staff of projects and tasks.

Section 1: Scope**Change in Demand****Explanation**

Program Experiencing a MODEST increase in demand of 5% to 14%

Section 2: Proposed Amount / FTEs

<i>Expenditures</i>		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
<i>BUDGET, DEBT & GRANTS</i>	Personnel	\$43,563	\$43,563	\$43,230	\$45,792
	Total	\$43,563	\$43,563	\$43,230	\$45,792
	Grand Total	\$43,563	\$43,563	\$43,230	\$45,792
FTEs	Budget FTEs FY 2025				
<i>Full Time</i>	.2				
<i>Part Time</i>					
Total	.2				

Level of Service

Strategic Planning **Enhanced Level of Service**

Section 3: Basic Program Attributes

Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

Recommended by national professional organization to meet published standards or as a best practice

Section 4: Cost Savings / Innovation / Collaboration

BUDGET, DEBT & GRANTS

This program saves money through aligning departmental activities with the goals of City Council, and provides insight into activities that might not be as important to City Council or its residents, and could be eliminated.

Section 5: Consequences of Funding Proposal at Lower Level

BUDGET, DEBT & GRANTS

A reduction of this program would result in less effective strategic planning. The 2030 Strategic Plan, Biennial Plans, Business Plans, and Council's Quarterly Goals Report would not get updated or would cease to exist.

Description:

TECHNICAL & CUSTOMER SERVICES	Network Support manages network infrastructure and security across multiple locations, providing phone, data, and wireless access services. Support includes datacenter operations and backup system support. This program also implements and supports technology projects.

Council Goal:

044 Core or Essential Services

Desired Outcome:

Criteria for Meeting Desired Outcome	
Well-Maintained Assets and Infrastructure	Open and responsive government has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. Network connectivity provides this through allowing complex software packages that allow departments to respond to citizens with requests in a timely manner while effectively enabling departments to communicate and share data saving time and effort.

Section 1: Scope

Change in Demand	Explanation
Program experiencing a MODEST increase in demand of 5% to 14%	Technology expansion and adoption of new services tend to increase network demands. However, cybersecurity controls and expectations represent the most significant operational development.

Section 2: Proposed Amount / FTEs

Expenditures		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
TECHNICAL & CUSTOMER SERVICES	Materials	\$375	\$375	\$375	\$175
	Total	\$375	\$375	\$375	\$175
Grand Total		\$375	\$375	\$375	\$175

FTEs	Budget FTEs FY 2025
Full Time	2.1
Part Time	
Total	2.1

Level of Service

Network Support Same Level of Service

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life	City provides program and program is currently being offered by other private businesses not within City limits	Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

TECHNICAL & CUSTOMER SERVICES	Network innovations include high-speed wireless links to the ice arena and water treatment plant. Security enhancements are being installed with redundant wireless connections to critical infrastructure. Fiber network and Wi-Fi expansion has also occurred at several facilities.

Section 5: Consequences of Funding Proposal at Lower Level

TECHNICAL & CUSTOMER SERVICES	Support reductions would reduce response times to support and project requests. Reductions will pose risks to proactively manage equipment, security, and updates. Network operations represents a critical component to the foundation of IT operations; should the level of funding be decreased into future years, there will be an increased level of risk, cost and downtime.

Description:**HUMAN
RESOURCES**

Compliance with multiple agencies, regulations and laws including the federal government, Utah State government and local government. This program involves being aware of changes to employment law and adhering to the requirements needed to comply, including but not limited to the Fair Labor Standards Act, Family Medical Leave, American with Disabilities Act and EEOC.

Council Goal:**046 Core or Essential Services****Desired Outcome:****Criteria for Meeting Desired Outcome****Fiscally and Legally
Sound**

Compliance in this area means no findings in audits by the Department of Labor, Equal Employment Opportunity Commission, State offices, and other agencies. In order to achieve this, compliance policies are researched and updated as necessary, required notices are posted, and accurate records are kept. This is critical to meeting the outcomes in being compliant. We also oversee internal auditing as necessary and education for management staff.

Section 1: Scope**Change in Demand****Explanation**

Program experiencing a MINIMAL increase in demand of 1% to 4%

Section 2: Proposed Amount / FTEs

Expenditures		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
HUMAN RESOURCES	Personnel	\$167,822	\$167,822	\$167,822	\$190,007
	Materials	\$20,695	\$20,695	\$20,695	\$20,695
	Total	\$188,517	\$188,517	\$188,517	\$210,702
Grand Total		\$188,517	\$188,517	\$188,517	\$210,702
FTEs	Budget FTEs FY 2025				
Full Time	.9				
Part Time	.1				
Total	1.				

Level of Service

Local, State, and Federal Compliance Same Level of Service

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves SOME portion of the Community and adds to their quality of life	City is the sole provider but there are other public or private entities which could be contracted to provide this service	Program is required by Federal, State or County legislation

Section 4: Cost Savings / Innovation / Collaboration

HUMAN RESOURCES	By keeping the City in compliance with regulations, we are able to minimize behaviors that act to disengage and frustrate the employee population, as well as distractions and fines that could be caused by complaints resulting in audits.

Section 5: Consequences of Funding Proposal at Lower Level

HUMAN RESOURCES	Audits by government officials are extremely costly and time-consuming if we are not being proactive in this area.

Description:

Council Goal:

047 Core or Essential Services

Desired Outcome:

Criteria for Meeting Desired Outcome

Safe Community	The Code Enforcement Officers are the only enforcement the City has to enforce on illegal activities that take place in the neighborhoods and are generally generated off of residential complaints. They are there to preserve the neighborhoods from zoning, Code and building Violations that could affect the preservation of the Park City Character.

Section 1: Scope

Change in Demand

Explanation

Program experiencing a SIGNIFICANT increase in demand of 15% to 24%

Section 2: Proposed Amount / FTEs

Expenditures		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
BUILDING DEPT.	Personnel	\$309,232	\$309,232	\$309,232	\$364,228
	Materials	\$20,445	\$20,445	\$20,445	\$20,445
	Total	\$329,677	\$329,677	\$329,677	\$384,673
Grand Total		\$329,677	\$329,677	\$329,677	\$384,673
FTEs	Budget FTEs FY 2025				
Full Time	2.4				
Part Time					
Total	2.4				

Level of Service

Community Code Compliance Enhanced Level of Service

Section 3: Basic Program Attributes

Community Served

Program benefits/serves a SUBSTANTIAL portion of the

Reliance on City

City provides program and program is currently being offered by other

Mandated

Program is required by Code, ordinance, resolution or policy OR to

Community and adds to their quality of life

private businesses not within City limits

fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

*BUILDING
DEPT.*

Hiring another field Code Enforcement Officer, we have building staff cross-trained to help out on code enforcement issues as needed. But as the economy slowly recovers, the Building staff will be increasingly focused on building projects, with less focus on code enforcement, but will still be able to help out occasionally. Train staff to help in large venue events with Police.

Section 5: Consequences of Funding Proposal at Lower Level

*BUILDING
DEPT.*

Concerns from the public on the well-being of Park City. Currently there are not enough Code Enforcement Officers to patrol Park City during festivals. There has been public outcry that there is not enough Code enforcement as is.

Description:

<i>CITY MANAGER</i>	Staff assistance to City Council members and the Mayor in the performance of their official duties. Scheduling information requests, staff reports, workshop preparations and time in meetings, and other things paid City employees do to enable Council members to make governing happen. Staff is involved on a daily basis in the preparation of staff reports, workshops and meetings to aid Council and the Mayor in the performance of their official duties.
<i>CITY ATTORNEY</i>	Advise all city boards, commissions, mayor and city council of federal and state laws and regulations. Attend meetings and provide legal annual training to members of the same. The Legal Staff provides active support to all boards and commissions so as to address public concerns and questions in a timely and efficient manner.

Council Goal:

049 Core or Essential Services

Desired Outcome:

Criteria for Meeting Desired Outcome

<i>Transparent Government</i>	Open and Responsive Government is a high priority of the City Council and Mayor.

Section 1: Scope

Change in Demand

Explanation

Program experiencing NO change in demand

Section 2: Proposed Amount / FTEs

<i>Expenditures</i>		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
<i>CITY ATTORNEY</i>	Personnel	\$450,051	\$450,051	\$450,051	\$480,737
	Materials	\$4,797	\$4,797	\$4,797	\$4,797
	Total	\$454,848	\$454,848	\$454,848	\$485,534
<i>CITY MANAGER</i>	Personnel	\$194,667	\$194,667	\$194,667	\$207,756
	Materials	\$15,107	\$17,034	\$15,107	\$15,107
	Total	\$209,774	\$211,701	\$209,774	\$222,863
Grand Total		\$664,622	\$666,549	\$664,622	\$708,397

FTEs **Budget FTEs**
FY 2025

<i>Full Time</i>	2.4
<i>Part Time</i>	.1
Total	2.5

Level of Service

Council & Board Support Same Level of Service

Section 3: Basic Program Attributes

Community Served

Program benefits/serves a **SUBSTANTIAL** portion of the Community and adds to their quality of life

Reliance on City

City is the sole provider but there are other public or private entities which could be contracted to provide this service

Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

*CITY
MANAGER*

Innovation this year will come in the form of increased interagency outreach. The City has an interest in raising its profile and presence among its regional partners. Also, proactive focus reduces errors/liability.

Section 5: Consequences of Funding Proposal at Lower Level

*CITY
MANAGER*

Consequences of lowering funding for this program include impacts on facilitation of policy decisions in accordance with goals and priorities of the Mayor and Council, as well as reduced opportunities for regular meetings and communication with Council and Mayor. Also, non-legal support would impact training levels, meeting attendance, report review and addressing other issues efficiently.

Description:

Council Goal:

050 Core or Essential Services

Desired Outcome:

Criteria for Meeting Desired Outcome

Diverse Community Participation

Senior Services is an action strategy for strengthening an inclusive community. In recent years, a number of citizens have raised concerns about perceived gaps in services with a special focus on the housing needs and assisted living needs of many seniors. Most of the information was anecdotal and therefore, the City and County partnered to complete a survey of issues and needs in 2009 and later a senior services strategic plan.

Section 1: Scope

Change in Demand

Explanation

Program experiencing a **SIGNIFICANT** increase in demand of 15% to 24%

Section 2: Proposed Amount / FTEs

FTEs **Budget FTEs**
FY 2025

<i>Full Time</i>	
<i>Part Time</i>	
Total	

Level of Service

Senior Services Same Level of Service

Section 3: Basic Program Attributes

Community Served

Program benefits/serves a **SIGNIFICANT** portion of the Community and adds to their quality of life

Reliance on City

City is the sole provider but there are other public or private entities which could be contracted to provide this service

Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

*COMMUNITY
ENGAGEMENT*

Collaboration: The Senior Services program is a collaborative effort between Park City, Summit County, MAG and private individuals representing key industries including assisted living and health care. The adopted strategic plan was adopted by both Park City and Summit County and is being implemented jointly.

*COMM DEVELOP
ADMIN*

Collaboration: The Senior Services program is a collaborative effort between Park City, Summit County, MAG and private individuals representing key industries including assisted living and health care. The adopted strategic plan was adopted by both Park City and Summit County and is being implemented jointly.

Section 5: Consequences of Funding Proposal at Lower Level

*COMMUNITY
ENGAGEMENT*

The consequence of funding this proposal at a lower level is a reduced level of implementation. The current level of service is consistent with the strategic plan. Because of the collaborative nature of this program area, the City's investment is quite low in relationship to the overall outcomes.

*COMM DEVELOP
ADMIN*

The consequence of funding this proposal at a lower level is a reduced level of implementation. The current level of service is consistent with the strategic plan. Because of the collaborative nature of this program area, the City's investment is quite low in relationship to the overall outcomes.

Description:

COMM DEVELOP ADMIN ENGINEERING	Housing performs inspections of units that are becoming available for sale to ensure they meet the required standards for maximum re-sale value in accordance to the deed restrictions. This ensures that the units are maintained at a high level.
BUILDING DEPT.	Provide water meter inspections, public improvement inspections, inspections of utility and private work within the Right-of- Way (ROW) and other inspections deemed necessary to maintain the City ROWs in good condition.
	The purpose of the Department of Building and Fire Safety is to establish the minimum requirements to safeguard the public health, safety and general welfare through structural strength, means of egress, stability, sanitation, adequate light and ventilation, energy conservation and safety to life and property from fire and other hazards attributed to the built environment. The department also provides safety to fire fighters and emergency responders during emergency operation. The Inspectors shall apply the provisions of the International Building Code and National Electrical Code to construction, alterations movement, enlargement, replacement, repair, equipment, use of occupancy, location, maintenance, removal and demolition of every building or structure or any appurtenances connected or attached to such buildings or structures. The inspectors ensure that all structures are built to the minimum standards of the building code.

Council Goal:**051 Core or Essential Services****Desired Outcome:****Criteria for Meeting Desired Outcome**

Safe Community	The Inspectors are a key component for a quality housing stock for Park City. They ensure that construction has gone through the proper permitting with planning and ensures that it meets the high standards of Park City's design guidelines. Inspectors are required to be certified by ICC and Licensed by the State of Utah. This requires a lot of additional training when compared to inspectors in other States. The engineering ROW inspection's program was developed to provide another check to verify that plans previously approved by Building, Planning and Engineering are constructed correctly. This program was also developed to monitor the safe work efforts of utility companies as they work within the City's ROWs. The Public Safety desired outcome of our inspection bid is to assist in prevention specifically in how to maintain quality of life.

Section 1: Scope**Change in Demand****Explanation**

Program experiencing a **SIGNIFICANT** increase in demand of 15% to 24%

Section 2: Proposed Amount / FTEs

Expenditures		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
<i>BUILDING DEPT.</i>	Personnel	\$1,327,556	\$1,267,739	\$1,267,739	\$1,357,680
	Materials	\$105,044	\$105,044	\$105,044	\$105,044
	Total	\$1,432,600	\$1,372,783	\$1,372,783	\$1,462,724
<i>COMM DEVELOP ADMIN</i>	Materials	\$8,085	\$8,085	\$8,085	\$8,085
	Total	\$8,085	\$8,085	\$8,085	\$8,085
<i>ENGINEERING</i>	Personnel	\$240,879	\$181,062	\$181,062	\$215,942
	Materials	\$52,038	\$51,600	\$51,600	\$51,600
	Total	\$292,917	\$232,662	\$232,662	\$267,542
Grand Total		\$1,733,602	\$1,613,529	\$1,613,529	\$1,738,351

FTEs	Budget FTEs
	FY 2025
<i>Full Time</i>	10.6
<i>Part Time</i>	
Total	10.6

Level of Service

Inspections **Same Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life	City provides program and program is currently being offered by other private businesses not within City limits	Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

<i>ENGINEERING</i>	The cost for full time Public Improvement inspector is shifting 1/4 FTE cost from transit to engineering for FY15. For FY16, It is anticipated that 30% to 50% of the costs could be absorbed by a future Storm Water Utility.
<i>BUILDING DEPT.</i>	The Building Department is projected to collect revenue 64% above what was anticipated and budgeted. The Building Department's total budget increase requests are 9.7% in order to be sensitive to long term budgeting goals. The current office assistant position is budgeted for part time. We are proposing the position be funded as an FTR. With the increase in the demand of GRAMA requests and the increased permitting workload it is clear the part time position is not enough to keep up with the current workload. We are receiving an average of 250 GRAMA requests per year. GRAMA requests can be very time consuming and are coming in so frequently that our current staff is spending approx. 50% of their time filling the GRAMA requests. The additional allocations would be used to focus on GRAMA request so the other Analyst and Permit Technician positions can focus on the remaining job duties. The Building Department previously had 3 FTR positions at the front counter and decreased that to 2.5 when revenues decreased several years ago.

Section 5: Consequences of Funding Proposal at Lower Level

<i>ENGINEERING</i>	Engineering does not have resources currently to keep up with demand and our workload.
<i>BUILDING DEPT.</i>	Consequences of funding proposal at a lower level would be staff turnover and additional cost of training new staff and the quality of plan reviews and inspections would drop drastically with fewer staff and less qualified staff. The quality of inspection would drop due to time constraints. Collaboration between PD and public works maybe lost. Inspections verify that the water system connections, public improvements by private individuals and ROW work meet the requirements of our municipal code, LMC, standard specifications and standard practices. Not funding these regulatory functions will cause a deterioration of our public facilities within the ROW as lower grade materials, unscrupulous construction methods and the quality of overall construction are compromised. Consequences for not funding the increase in mileage reimbursement specifically will be the inspectors' inability to perform their primary job function. If a City vehicle is unavailable and there is no remaining mileage reimbursement, the inspector will have no mode of transportation to visit construction sites and complete building inspections. The result would be that construction mitigation and collecting business licenses would not take place as needed and fees would not be collected along with complaints would increase with longer turnaround times to compliance.

Description:

<i>BLDG MAINT ADM</i>	The Building Maintenance Department provides a variety of services through Inspections and Contract Supervision for this program. It requires that City building inspection and contract supervision are performed throughout all City owned facilities so as to ensure the health and safety of building occupants along with supervising contractor provided building improvements.

Council Goal:

054 Core or Essential Services

Desired Outcome:

Criteria for Meeting Desired Outcome

<i>Well-Maintained Assets and Infrastructure</i>	Open and Responsive Government has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. Mandated governmental regulations and the desire for quality control oversight are dictated by health and safety compliance. The building inspections and contract supervision program is a critical (core) function in preserving the City's infrastructure.

Section 1: Scope

Change in Demand

Explanation

Program Experiencing a MODEST increase in demand of 5% to 14%

Section 2: Proposed Amount / FTEs

<i>Expenditures</i>		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
<i>BLDG MAINT ADM</i>	Personnel	\$268,638	\$268,638	\$268,638	\$273,813
	Materials	\$36,425	\$36,425	\$36,425	\$35,685
	Total	\$305,063	\$305,063	\$305,063	\$309,498
Grand Total		\$305,063	\$305,063	\$305,063	\$309,498
<i>FTEs</i>	Budget FTEs FY 2025				
<i>Full Time</i>	1.5				
<i>Part Time</i>					
Total	1.5				

Level of Service

Inspections and Contract Supervision Same Level of Service

Section 3: Basic Program Attributes

Community Served

Program benefits/serves a **SUBSTANTIAL** portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

Program is required by Federal, State or County legislation

Section 4: Cost Savings / Innovation / Collaboration

<i>BLDG MAINT ADM</i>	“Collaboration”: Being in the Public Works Division, the Building Maintenance Department has a primary maintenance function in providing safe facilities. Working collaboratively with other governmental agencies and contractors has created efficiencies which allow for greater productivity. These require a tremendous amount of support by staff in coordinating the timing of installation & repairs. “Innovation”: The Building Maintenance Department continually looks for creative ways to increase productivity, Environmental stewardship, service levels, and equipment availability while decreasing the carbon footprint and equipment downtime through innovation. Recent examples: upgrade the Police and Marsac buildings to new fob access control cards.

Section 5: Consequences of Funding Proposal at Lower Level

<i>BLDG MAINT ADM</i>	The consequences of lowering the funding for this program include: falling out of compliances, unsafe facilities, and risk of possible citation. There would also be a decrease in contract oversight which would impact quality and increase complaints from tenants and building users.

Description:

POLICE	Community Support / Community Policing is a philosophy that promotes organizational strategies, which support the systematic use of partnerships and problem solving techniques, to proactively address the immediate conditions that give rise to public safety issues such as crime, social disorder, and fear of crime. Each review period each individual officer selects a Community Oriented Policing Project and presents it to the supervisory team for approval. Once implemented it is that individual officer's responsibility to report on the progress of the project and to ensure that the project is completed. Many projects are ongoing and officers often oversee more than one Community Oriented Policing Project. Projects are designed with community input and citizens' needs in mind. We also have dedicated a sworn and a civilian employee to specifically focus on community outreach.

Council Goal:**056 Core or Essential Services****Desired Outcome:****Criteria for Meeting Desired Outcome**

<i>Safe Community</i>	The community is actively involved in the success of the various Community Oriented Policing Projects and has an expectation that these projects will have a positive impact on their individual neighborhoods and the community as a whole. Officers in charge of the projects meet on an individual basis with community members as well as Homeowner Associations and business owners and provide updates and gather input for the projects.

Section 1: Scope**Change in Demand****Explanation**

Program experiencing NO change in demand

Section 2: Proposed Amount / FTEs

Expenditures		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
POLICE	Personnel	\$1,189,992	\$1,113,996	\$1,113,996	\$1,214,710
	Materials	\$199,700	\$25,700	\$25,700	\$31,740
	Total	\$1,389,692	\$1,139,696	\$1,139,696	\$1,246,450
Grand Total		\$1,389,692	\$1,139,696	\$1,139,696	\$1,246,450
FTEs	Budget FTEs FY 2025				
<i>Full Time</i>	7.5				
<i>Part Time</i>					
Total	7.5				

Section 3: Basic Program Attributes

Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

Mandated

Recommended by national professional organization to meet published standards or as a best practice

Section 4: Cost Savings / Innovation / Collaboration

POLICE Joining forces with the community and addressing their needs provides a great tool in our fight against neighborhood and community crime such as burglaries, thefts, graffiti and other more serious crimes. Community Oriented Policing Projects helps reduce the loss to victims of stolen property, criminal mischief and other personal property damage as a result of crime and even traffic accidents.

Section 5: Consequences of Funding Proposal at Lower Level

POLICE A reduction in funding levels would affect the Level of Service to the community in the area Community Oriented Policing Projects and we would see a steep and quick rise in personal financial loss and place our citizens at a greater risk of becoming victims of personal and property crime.

Description:

<i>FLEET SERVICES DEPT</i>	This program provides for the ongoing maintenance and operation of the City's fleet of vehicles and equipment. This includes fuel, routine maintenance and repairs. Includes fueling, preventative maintenance and repair services for a fleet of over 300 vehicles\equipment.

Council Goal:**057 Core or Essential Services****Desired Outcome:****Criteria for Meeting Desired Outcome**

<i>Well-Maintained Assets and Infrastructure</i>	Fleet Services provides support services to: Transit, Police, Water, Streets, Parks, Bldg Maint. Golf Course Maint., Tech Services, Recreation and the Marsac motor pool. These support services are critical to each of these departments achieving their mission(s) in the pursuit of Council Goals.

Section 1: Scope**Change in Demand****Explanation**

Program experiencing a MODEST increase in demand of 5% to 14%

Section 2: Proposed Amount / FTEs

<i>Expenditures</i>		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
<i>FLEET SERVICES DEPT</i>	Personnel	\$1,388,036	\$1,388,036	\$1,388,036	\$1,613,204
	Materials	\$2,405,655	\$2,405,655	\$2,405,655	\$2,405,655
	Total	\$3,793,691	\$3,793,691	\$3,793,691	\$4,018,859
Grand Total		\$3,793,691	\$3,793,691	\$3,793,691	\$4,018,859
<i>FTEs</i>	Budget FTEs FY 2025				
<i>Full Time</i>	9.7				
<i>Part Time</i>	.1				
Total	9.8				

Level of Service

Fleet Management & Maintenance Same Level of Service

Section 3: Basic Program Attributes

Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

*FLEET
SERVICES
DEPT*

Over the past 6 years, in the face of significant growth in fleet size, hours and miles of operation, the fleet maintenance program has streamlined its management structure, which has yielded the City a minimum savings of \$50,000 per year in personnel costs.

Fleet growth in size and technical complexity now dictates the need to add an additional mechanic.

Fleet Services continually reviews fleet utilization to identify opportunities to consolidate and reduce fleet vehicles while still meeting user need. The Marsac Motor Pool has significantly reduced fleet size and costs.

Section 5: Consequences of Funding Proposal at Lower Level

*FLEET
SERVICES
DEPT*

Current Level of Service provides a base level of fueling, preventative maintenance and repair services to adequately maintain and operate the City's fleet. Funding the Fleet Maintenance program at a lower level would result in reduced vehicle appearance, increased vehicle downtime and shortened vehicle useful life. These consequences would hamper other divisions' ability to achieve their mission(s) and Council goals.

Description:

DENTAL SELF FUNDING	The City provides Dental Insurance to the City's Employees, and does this by paying for all dental claims instead of paying for an insurance policy. This method saves the city money over purchasing insurance.

Council Goal:

062 Core or Essential Services

Desired Outcome:

Criteria for Meeting Desired Outcome	
Fiscally and Legally Sound	This program provides a cheaper, more effective way of getting dental health insurance for employees. This allows the workforce to be more capable and engaged.

Section 1: Scope

Change in Demand	Explanation
Program Experiencing a NO change in demand	Demand for Dental Care is relatively stable.

Section 2: Proposed Amount / FTEs

Expenditures		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
DENTAL SELF FUNDING	Materials	\$176,877	\$176,877	\$176,877	\$336,500
	Total	\$176,877	\$176,877	\$176,877	\$336,500
Grand Total		\$176,877	\$176,877	\$176,877	\$336,500
FTEs	Budget FTEs FY 2025				
Full Time					
Part Time					
Total					

Level of Service

Dental Self-Funding Enhanced Level of Service

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated

Program Benefits/Serves only a SMALL portion of the Community, but still adds to their quality of life

City provides program and program is currently being offered by other private businesses not within City limits

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

*DENTAL SELF
FUNDING*

This program saves money over the previous method that was used for Dental coverage. Initially this program saves the city \$50,000

Section 5: Consequences of Funding Proposal at Lower Level

*DENTAL SELF
FUNDING*

If this program is funded at a lower level, there wouldn't be enough money to pay for dental claims and alternative solutions would need to be found for paying for dental coverage.

Description:

<i>BLDG MAINT ADM</i>	The Building Maintenance Department provides a variety of services and preventative maintenance for this program. It requires that City building repairs and maintenance are performed throughout all City owned facilities to ensure preservation and longevity of building assets.

Council Goal:

064 Core or Essential Services

Desired Outcome:

Criteria for Meeting Desired Outcome

<i>Well-Maintained Assets and Infrastructure</i>	Open and Responsive Government has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The occupants and user groups have also expressed their desire for clean, functioning, reliable facilities through requests and an internal services survey. The building maintenance and repair program is a critical (core) function in preserving the City's infrastructure.

Section 1: Scope

Change in Demand

Explanation

Program Experiencing a MODEST increase in demand of 5% to 14%

Section 2: Proposed Amount / FTEs

<i>Expenditures</i>		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
<i>BLDG MAINT ADM</i>	Personnel	\$649,529	\$649,529	\$649,529	\$642,496
	Materials	\$215,845	\$215,845	\$215,845	\$210,305
	Total	\$865,374	\$865,374	\$865,374	\$852,801
<i>MARSAC-SWEDE CONDO HOA</i>	Materials	\$13,000	\$13,000	\$13,000	\$13,000
	Total	\$13,000	\$13,000	\$13,000	\$13,000
Grand Total		\$878,374	\$878,374	\$878,374	\$865,801
FTEs	Budget FTEs FY 2025				
<i>Full Time</i>	4.9				
<i>Part Time</i>					
Total	4.9				

Level of Service

Building Repairs and Maintenance Same Level of Service

Section 3: Basic Program Attributes

Community Served

Program benefits/serves a **SUBSTANTIAL** portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

<i>BLDG MAINT ADM</i>	"Cost Savings": The Building Maintenance Department through the building repairs and maintenance program is able to extend useable life of facilities reducing overall costs. "Innovation": The Building Maintenance Department continually looks for creative ways to extend the life of building components through preventative maintenance. Industry trends are to move towards "greener" technologies.

Section 5: Consequences of Funding Proposal at Lower Level

<i>BLDG MAINT ADM</i>	The consequences of lowering the funding for this program include: Reduction in usable life due to dilapidation and aging infrastructure, and reduced safety and reliability of building components. There would also be an increase in citizen and building occupant complaints due to established expectations.

Description:

<i>PLANNING DEPT.</i>	A core function of the Planning Department is to carry out long range planning, future project and/or sub-area planning districts, the General Plan rewrite, etc. Many of these long-range planning projects overlap with redevelopment planning within the City's designated areas. Some long-range projects are site specific, while others affect the overall character of the City. The Planning Department is expecting to begin the updating process to the General Plan document for completion in 2024. Growing development pressures in different areas of the City have created a need for neighborhood or small area planning to compliment the General Plan and to achieve community specific goals and objectives. In addition, necessary updates to the LMC ensure Council and community priorities are implemented.

Council Goal:**065 Core or Essential Services****Desired Outcome:****Criteria for Meeting Desired Outcome**

<i>Distinctive Sense of Place</i>	The Planning Department has maintained agreed-upon schedules for the day-to-day applications as well as the long range planning activities. This included the Bonanza Park Area Plan in January 2012. Our goal is to continue to address the ongoing planning/economic/sustainability needs into the future. The General Plan is the City's blueprint for managing future growth and development as well as a tool to implement new citywide programs.

Section 1: Scope**Change in Demand****Explanation**

Program experiencing a MODEST increase in demand of 5% to 14%

Section 2: Proposed Amount / FTEs

<i>Expenditures</i>		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
<i>PLANNING DEPT.</i>	Personnel	\$137,874	\$119,030	\$107,927	\$114,825
	Materials	\$41,050	\$41,050	\$41,050	\$41,050
	Total	\$178,924	\$160,080	\$148,977	\$155,875
Grand Total		\$178,924	\$160,080	\$148,977	\$155,875
<i>FTEs</i>	Budget FTEs FY 2025				
<i>Full Time</i>	1.				
<i>Part Time</i>	.2				
Total	1.2				

Level of Service

Long Range Planning Same Level of Service

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life	City provides program and program is currently being offered by another governmental, non-profit or civic agency	Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

PLANNING DEPT.	The Planning Department completed the Area Plan documents in-house, thus saving hundreds of thousands of dollars in consulting fees. The same is proposed for pending plans, including LOPA, BOPA, FBC, and PROSQUA.

Section 5: Consequences of Funding Proposal at Lower Level

PLANNING DEPT.	A reduction in funding would delay the completion of the proposed Area Plans and cause the City to be in a position behind the development curve - hurting the future viability of the City as well as the character of the City.

Description:

BUILDING DEPT.	This code establishes regulations affecting or related to structures, processes, premises, and safeguards regarding: The hazards of fire and explosion arising from storage, handling or using of structures, materials or devices; Conditions hazardous to life, property or public welfare in the occupancy of structures or premises; Fire hazards in the structure or on premises from occupancy to operation; Matters related to the construction, extension, repair, alteration or removal of fire suppression or alarm systems; and conditions affecting the safety of fire fighters and emergency responders during emergency operations.

Council Goal:**066 Core or Essential Services****Desired Outcome:****Criteria for Meeting Desired Outcome**

<i>Safe Community</i>	The Deputy Fire Marshal is the key to the Fire Inspection Program. The Deputy Fire Marshal inspects all events that comes into Park City for code compliance and educates the public of the basic fire codes. The Deputy Fire Marshal is working with the Police Department and is going to get post certified in order to do criminal citations.

Section 1: Scope**Change in Demand****Explanation**

Program experiencing a **SIGNIFICANT** increase in demand of 15% to 24%

Section 2: Proposed Amount / FTEs

Expenditures		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
BUILDING DEPT.	Personnel	\$544,757	\$544,757	\$544,757	\$592,152
	Materials	\$50,166	\$50,166	\$50,166	\$50,166
	Total	\$594,923	\$594,923	\$594,923	\$642,318
Grand Total		\$594,923	\$594,923	\$594,923	\$642,318
FTEs	Budget FTEs FY 2025				
<i>Full Time</i>	4.3				
<i>Part Time</i>					
Total	4.3				

Level of Service

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life	City provides program and program is currently being offered by another governmental, non-profit or civic agency	Program is required by Charter or other incorporation documents OR to comply with regulatory agency standards

Section 4: Cost Savings / Innovation / Collaboration

BUILDING DEPT.	The Department of Building Safety collaborates with the Police Department and Fire Marshal to help cover issues and provide customer service in a progressive setting. The Deputy Fire Marshal is getting trained on a 6 week course to get post certified to do criminal investigations, which will help relieve the duties of the Fire Marshal from the Police Chief.

Section 5: Consequences of Funding Proposal at Lower Level

BUILDING DEPT.	Reduced funding would result in less timely Fire Inspections, which would hurt special events such as Silly Market, Sundance, and Tour of Utah. Additionally, Fire Investigations would be less timely. Currently there is no funding for tools and equipment for fire investigations.

Description:

<i>BUDGET, DEBT & GRANTS</i>	Currently the Budget department provides a moderate to high level of revenue/resource management for the City. The department presents the annual Financial Impact Assessment Report to City Council during visioning. Staff also presents a monthly revenue update for Council. The Budget department provides detailed sales and property tax information for City Council, the City Manager and city staff.

Council Goal:**035 Core or Essential Services****Desired Outcome:****Criteria for Meeting Desired Outcome**

<i>Fiscally and Legally Sound</i>	Council has approved in the Strategic Plan, Open and Responsive Government, that one of their Desired Outcomes is to be fiscally and legally sound. In order to be fiscally sound as a City, it is of the upmost importance that Council, the City Manager, and staff have a high level of understanding of City revenue and an ability to accurately forecast it. Additionally, Council has identified the Budgeting for Outcomes (BFO) process has a high priority.

Section 1: Scope**Change in Demand****Explanation**

Program Experiencing a MINIMAL increase in demand of 1% to 4%

Section 2: Proposed Amount / FTEs

<i>Expenditures</i>		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
<i>BUDGET, DEBT & GRANTS</i>	Personnel	\$33,764	\$33,764	\$33,548	\$34,807
	Materials	\$15,350	\$15,350	\$15,350	\$45,350
	Total	\$49,114	\$49,114	\$48,898	\$80,157
Grand Total		\$49,114	\$49,114	\$48,898	\$80,157
FTEs	Budget FTEs FY 2025				
<i>Full Time</i>	.2				
<i>Part Time</i>					
Total	.2				

Level of Service

Revenue/Resource Management Same Level of Service

Section 3: Basic Program Attributes

Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

BUDGET, DEBT & GRANTS

The Budget department has consolidated property tax analysis and data base management. Property tax data had been provided by an outside consultant and is now collected and compiled in-house. This results in a cost savings for the City. Also, due to the restructuring of the Budget department, cost savings will result in this bid via personnel reprioritization of duties. Even with fewer resources at the department's disposal, it's anticipated that level of service will not decrease.

Section 5: Consequences of Funding Proposal at Lower Level

BUDGET, DEBT & GRANTS

In a reduced scenario the department would not be able to provide fee analyses and impact fee calculations as well as maintain the property tax and sales tax database. Current services such as sales tax monitoring/reporting, long rang revenue projections, shortfall management, and property tax calculation would be reduced in scope and effectiveness. The ability to forecast revenues properly and to determine the proper revenue mix would be weakened.

Description:

FINANCE	As administers of the business license process, business license expertise on the ordinance is required. The process involves the application, administration, education and issuance. The demand for business licenses increases year over year.

Council Goal:**032 Core or Essential Services****Desired Outcome:****Criteria for Meeting Desired Outcome**

<i>Fiscally and Legally Sound</i>	This program is necessary to uphold the City Ordinance for business licenses. It is imperative that the process of making sure that the businesses that come to this City are safe for the constituents and our environment is paramount in determining if a license is granted. This program is continually working with Public Safety, the Building Department and the Planning Department to ensure the process is adhered to.

Section 1: Scope**Change in Demand****Explanation**

Program Experiencing a MINIMAL increase in demand of 1% to 4%

The change in demand is primarily related to nightly rental compliance, an overall increase in BL activity, and large projects including code changes.

Section 2: Proposed Amount / FTEs

Expenditures		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
FINANCE	Personnel	\$233,688	\$233,688	\$233,688	\$231,168
	Materials	\$69,348	\$69,348	\$69,348	\$69,348
	Total	\$303,035	\$303,035	\$303,035	\$300,516
Grand Total		\$303,035	\$303,035	\$303,035	\$300,516
FTEs	Budget FTEs FY 2025				
<i>Full Time</i>	1.6				
<i>Part Time</i>	.6				
Total	2.2				

Level of Service

Business Licenses **Same Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life	City is the sole provider but there are other public or private entities which could be contracted to provide this service	Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

FINANCE	Collaboration: Business licensing works closely with the Building, Legal, Planning and Police Departments. All of these departments must work together to make sure that the businesses that are approved by the City are safe.

Section 5: Consequences of Funding Proposal at Lower Level

FINANCE	Consequences of funding at a lower level are less education and administration for those who are applying for a business license in the City.

Description:

<i>ENGINEERING</i>	Funds requested to 1.) Provide staff support in materials, training etc. to be effective project managers and 2.) Hire consultants that assist in delivering the CIP program and help to supplement staff as needed.

Council Goal:**068 Core or Essential Services****Desired Outcome:****Criteria for Meeting Desired Outcome**

<i>Well-Maintained Assets and Infrastructure</i>	Effective Transportation Systems is identified as one of Council's goals. Routine replacement/re-construction of our transportation infrastructure is an important upkeep and maintenance element of our transportation system. The Effective Transportation desired outcome of engineering project management is to maintain an effective, well maintained, multi-modal transportation network.

Section 1: Scope**Change in Demand****Explanation**

Program experiencing a MODEST increase in demand of 5% to 14%

Section 2: Proposed Amount / FTEs

<i>Expenditures</i>		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
<i>ENGINEERING</i>	Personnel	\$1,271,459	\$1,271,459	\$1,271,459	\$1,336,762
	Materials	\$75,053	\$68,015	\$68,015	\$68,015
	Total	\$1,346,513	\$1,339,474	\$1,339,474	\$1,404,777
Grand Total		\$1,346,513	\$1,339,474	\$1,339,474	\$1,404,777
FTEs	Budget FTEs FY 2025				
<i>Full Time</i>	6.4				
<i>Part Time</i>					
Total	6.4				

Level of Service

Engineering Project Management Enhanced Level of Service

Section 3: Basic Program Attributes

Community Served

Program benefits/serves a
SUBSTANTIAL portion of the
 Community and adds to their quality
 of life

Reliance on City

City provides program and program
 is currently being offered by other
 private businesses not within City
 limits

Mandated

Program is required by Charter or
 other incorporation documents **OR**
 to comply with regulatory agency
 standards

Section 4: Cost Savings / Innovation / Collaboration

CITY ATTORNEY ENGINEERING	Savings LEGAL
	Providing training opportunities increases the breadth and depth of staff knowledge and improves overall customer service by providing relatively new staff members the ability to provide timely and informed direction to residents and customers.

Section 5: Consequences of Funding Proposal at Lower Level

CITY ATTORNEY ENGINEERING	Consequences LEGAL
	Lower level funding decreases the opportunities for essential training and knowledge that can lead to lower staff morale and less effective at providing direction and guidance to residents or other departments. Lowering the opportunities for use of outside consultants to assist in the delivery of projects and programs reduces the effectiveness of the staff, ultimately hurting the residents by not delivering essential services and projects.

Description:

**COMMUNICATION
CENTER**

The Park City Police Dispatch Center is a multi-communications center and acts as a liaison between internal municipal divisions, community businesses, city, state, and federal agencies. All calls for service to community come through our dispatch center. The communications center is staffed 24/7 with full- and part-time staff and is supervised by the communications coordinator. Dispatchers' shift schedules provide for overlapping coverage during peak call times. The Communications Center fields all types of calls for service and dispatches officers appropriately to those calls. 911 calls for Park City come in through the Summit County Sheriff's Office. Park City dispatch also serves as the back-up 911 center for the Summit County Sheriff's Office and if the need were to arise could function as the 911 center for Wasatch County Sheriff's Office. In addition to being a back-up 911 center, we have the ability and agreement to function as an overall communication center for both the Summit and Wasatch County Sheriff's departments.

Council Goal:

031 Core or Essential Services

Desired Outcome:

Criteria for Meeting Desired Outcome

Safe Community

In order for the Communications Center to meet its ongoing commitment and obligations to the community it is necessary that we replace existing, outdated equipment and technology. In a combined effort between Park City, Summit and Wasatch Counties, known as the Wasatch Back, we have joined together to ensure that we can provide redundant emergency capabilities in the event of a major emergency or disaster as well as prepare for future growth.

Section 1: Scope

Change in Demand

Explanation

Program Experiencing a MINIMAL increase in demand of 1% to 4%

Section 2: Proposed Amount / FTEs

<i>Expenditures</i>		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
<i>COMMUNICATION CENTER</i>	Materials	\$790,163	\$790,163	\$790,163	\$790,163
	Total	\$790,163	\$790,163	\$790,163	\$790,163
Grand Total		\$790,163	\$790,163	\$790,163	\$790,163
<i>FTEs</i>	Budget FTEs FY 2025				

Full Time	
Part Time	
Total	

Level of Service

Dispatch Same Level of Service

Section 3: Basic Program Attributes

Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

Mandated

Program is required by Federal, State or County legislation

Section 4: Cost Savings / Innovation / Collaboration

COMMUNICATION CENTER

The Communications Coordinator continues to seek out grants to maintain and upgrade the dispatch center. We have been successful in getting Homeland Security Grants which has allowed us to provide advanced training for dispatchers, purchase needed equipment and upgrades not covered in our normal budget.

Section 5: Consequences of Funding Proposal at Lower Level

COMMUNICATION CENTER

The consequence of funding at a lower level of service would leave us as a stand-alone dispatch center, much like an island unto ourselves. Our ability to provide emergency services on any level would be greatly hindered and diminished. Our level of service to our community would simply be unacceptable to our residents and guests.

Description:

FINANCE	This program is to assure that all financial transactions of Park City Municipal Corporation are properly administered and reported so as to address applicable laws, management information needs, and constituent requests. The Finance Department oversees the City's investment portfolio to ensure safety, liquidity and optimum yield. The Finance Department accumulates data to account for the City's capital assets, including infrastructure, as required by accounting principles generally accepted in the United State of America. Additionally, the department coordinates the City's annual audit and prepares the Comprehensive Annual Financial Report.

Council Goal:**008 Core or Essential Services****Desired Outcome:****Criteria for Meeting Desired Outcome**

<i>Fiscally and Legally Sound</i>	In an effort to keep the City fiscally and legally sound, the City must adhere to federal laws and regulations as well as requirements imposed at the state level. As stewards of the public trust, the Finance Department continues to receive education and training in the areas required by those entities. Also, changes are constantly happening in governmental accounting, so the Finance Department keeps up with those pending items that may turn into requirements for the City.

Section 1: Scope**Change in Demand****Explanation**

Program experiencing NO change in demand

Section 2: Proposed Amount / FTEs

Expenditures		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
FINANCE	Personnel	\$404,189	\$404,189	\$404,189	\$424,854
	Materials	\$86,229	\$85,229	\$85,229	\$85,229
	Total	\$490,418	\$489,418	\$489,418	\$510,083
Grand Total		\$490,418	\$489,418	\$489,418	\$510,083
FTEs	Budget FTEs FY 2025				
Full Time	2.3				
Part Time					
Total	2.3				

Level of Service

Section 3: Basic Program Attributes

Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

Reliance on City

City is the sole provider of the service and there are no other public or private entities that provide this type of service

Mandated

Program is required by Federal, State or County legislation

Section 4: Cost Savings / Innovation / Collaboration

FINANCE Cost Savings: The Finance Department has been able to take more trainings over the internet rather than travel, accounting for cost savings in training.

Section 5: Consequences of Funding Proposal at Lower Level

FINANCE Consequences of a lower level of funding: Park City Municipal Corporation could be in danger of not meeting the required laws and regulations set forth by the Federal, State and local governments on top of adhering to our policies and procedures.

Description:

<i>CITY COUNCIL</i>	Mayor and Council are the legislative and governing body which exercises the powers provided by constitutional general laws of the state together with implied powers necessary to implement the granted powers. City Council plays a vital role in outreach and communication with citizens of Park City.
<i>CITY MANAGER</i>	Inform and educate the public through venues including media, newsletters, website, and direct outreach. Include citizens through open houses and public meetings. Communicating the City's position to residents through local and regional news media, as well utilizing the City's website to reach the community and provide excellent resources at minimal cost.
<i>COMMUNITY ENGAGEMENT</i>	This area organizes and conducts neighborhood meetings and targeted citizen input sessions including community visioning, identifies issues of community interest and/or concern and develops messaging to support the City's vision and goals. Monitors public opinion, promotes positive media exposure, and prepares various materials including press releases, position statements, speeches, newsletters, social media, web content and reports. Works closely with City departments to develop and implement public information and media strategies. Staff is readily available to respond to media, organize and promote community meetings and open houses and implement public information campaigns. A monthly newsletter is produced and a biennial community survey implemented. Staff meets with HOAs as requested. Community outreach and engagement efforts include virtual participation through technological enhancements reaching new demographics including younger residents and Spanish-speaking residents. The community engagement program will also enhance the quality of citizen engagement.
<i>ECONOMY</i>	Organizes and conducts neighborhood meetings and targeted citizen input sessions prior to and during planning and implementation of capital and other team projects. In coordination with Community & Public Affairs, prepares various materials including press releases, position statements, web content and reports. By focusing on this as a priority, we currently provide an exceedingly high level of service in this area.

Council Goal:**009 Core or Essential Services****Desired Outcome:****Criteria for Meeting Desired Outcome**

<i>Community Engagement</i>	An open and responsive government creates transparency through the utilization of many forms of media and through many channels of communication. Community outreach and citizen engagement are the cornerstone of an open government. Providing opportunities for citizens to become informed and engaged, and the extent to which residents that take those opportunities is an indicator of the connection between government and populace and a hallmark of Open and Responsive Government. Proposed Level of Service: The move of the Analyst I position from IT to Public Affairs will improve the timeliness of public notifications. It eliminates the "middle man" and allows public affairs to publish directly. It also provides a level of content review to ensure consistency with approved style guide.

Section 1: Scope

Change in Demand

Program experiencing a MODEST decrease in demand of 5% to 14%

Explanation

Council is interested in enhancing our engagement with the community. This is a Top Priority of Council.

Section 2: Proposed Amount / FTEs

<i>Expenditures</i>		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
<i>CITY COUNCIL</i>	Personnel	\$70,948	\$70,948	\$70,948	\$173,165
	Materials	\$75,435	\$75,435	\$75,435	\$75,435
	Total	\$146,383	\$146,383	\$146,383	\$248,600
<i>CITY MANAGER</i>	Personnel	\$367,061	\$367,061	\$367,061	\$405,384
	Materials	\$20,016	\$10,484	\$20,016	\$20,016
	Total	\$387,077	\$377,545	\$387,077	\$425,400
<i>COMMUNITY ENGAGEMENT</i>	Personnel	\$381,983	\$381,983	\$381,983	\$411,193
	Materials	\$259,900	\$159,900	\$209,900	\$196,900
	Total	\$641,883	\$541,883	\$591,883	\$608,093
<i>CONTINGENCY/COUNCIL</i>	Materials	\$50,000	\$50,000	\$50,000	\$50,000
	Total	\$50,000	\$50,000	\$50,000	\$50,000
<i>CONTINGENCY/GENERAL</i>	Materials	\$100,000	\$100,000	\$100,000	
	Total	\$100,000	\$100,000	\$100,000	
<i>ENVIRONMENTAL SUSTAINABILITY</i>	Materials	\$54,000	\$54,000	\$54,000	\$54,000
	Total	\$54,000	\$54,000	\$54,000	\$54,000
<i>GRANTS/HISTORICAL SOCIETY</i>	Materials	\$25,000	\$25,000	\$25,000	
	Total	\$25,000	\$25,000	\$25,000	
<i>SPEC. SRVC. CONTRT/SISTER CITY ADMINISTR</i>	Materials	\$8,500	\$8,500	\$8,500	\$8,550
	Total	\$8,500	\$8,500	\$8,500	\$8,550
<i>SPECIAL EVENTS</i>	Personnel	\$157,609	\$157,609	\$157,609	\$164,828
	Total	\$157,609	\$157,609	\$157,609	\$164,828
Grand Total		\$1,570,452	\$1,460,920	\$1,520,452	\$1,559,471

FTEs Budget FTEs
FY 2025

<i>Full Time</i>	5.4
<i>Part Time</i>	
Total	5.4

Level of Service

Community Outreach and Citizen Engagement Same Level of Service

Section 3: Basic Program Attributes

Community Served

Reliance on City

Mandated

Program benefits/serves the ENTIRE Community and adds to their quality of life

City is the sole provider but there are other public or private entities which could be contracted to provide this service

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

<i>COMMUNITY ENGAGEMENT</i>	In the last budget cycle Community Affairs purchased a keypad polling system that has been used extensively by the Planning Department in community outreach and in other public meetings. We will continue to innovate by employing new applications in citizen engagement using mobile phones. These apps, such as Poll Anywhere, are cost effective and do not require hardware acquisition. Other cost savings include bringing community engagement and communications trainings to Park City and cost sharing these programs with other agencies, and developing in-house training programs.

Section 5: Consequences of Funding Proposal at Lower Level

<i>CITY COUNCIL</i>	Funding membership fees at a lower level would severely impact the City's partnership with Utah League of Cities and Towns who offers Park City the services of a skilled team of professionals to assist with the creation of policies and also provides significant support at the state legislative level. Funding noticing at a lower level would prevent Park City from meeting the noticing requirements of the State of Utah for public and open meetings, as well as required publication of Ordinances.
<i>CITY MANAGER</i>	Funding at a lower level would limit the City Manager's ability to meet regularly with members of the county government, school district, fire district, water reclamation district and other recreation entities. Also, participation in community events would be restricted. Furthermore, less funding has the potential to decrease our current high level of civic engagement. People are busy and their lives are complex. We have to continue to evolve our methods of civic discourse and participation in both form and opportunities. Technology, new approaches and targeted outreach are key to diversifying the community participation. Without an investment in technology and other resources to accomplish this goal, it will be difficult to maintain our current levels of participation. Finally, the City would get less input and buy-in at the beginning of a project. The process would be staff driven and become more efficient on the front end, but we would be highly vulnerable to criticism from unsatisfied stakeholders.
<i>COMMUNITY ENGAGEMENT</i>	Reduced funding will reduce the quality and level of community engagement services to residents and stakeholders.

Description:

CITY MANAGER	Maintain a record of City Council proceedings, including minutes and motions. Maintains ordinances, resolutions, agreements, easements, professional services contracts. Administers oaths and acknowledgements under the seal of the City. Performs duties as required by the Municipal Code, the City Council, or the City Manager. Functions of the City Recorder play a vital role in the coordination and management of records of City Council proceedings, minutes and motions. The Recorder maintains original documents including ordinances, resolution, agreements, easements, professional services contracts. The Recorder is also charged by Code to administer oaths and acknowledgements under the seal of the City. The Recorder performs duties as required by the Municipal Code, the Mayor and City Council, and the City Manager.

Council Goal:**010 Core or Essential Services****Desired Outcome:****Criteria for Meeting Desired Outcome**

Transparent Government	Council has identified open and responsive government as a top priority. Much of the public's interaction with the City is through the Executive office. The Recorder and Senior Recorder are the people that are responsible for much of the perception that the City Manager and Mayor are responsive to citizens. They are often the first line of contact for the public and are an extension of the Mayor and City Manager roles.

Section 1: Scope**Change in Demand****Explanation**

Program experiencing NO change in demand

Section 2: Proposed Amount / FTEs

Expenditures		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
CITY MANAGER	Personnel	\$186,298	\$186,298	\$186,298	\$197,642
	Materials	\$105,019	\$5,975	\$5,019	\$5,019
	Total	\$291,317	\$192,273	\$191,317	\$202,661
Grand Total		\$291,317	\$192,273	\$191,317	\$202,661
FTEs	Budget FTEs FY 2025				
Full Time	1.				
Part Time					
Total	1.				

Section 3: Basic Program Attributes

Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

Reliance on City

City is the sole provider of the service and there are no other public or private entities that provide this type of service

Mandated

Program is required by Federal, State or County legislation

Section 4: Cost Savings / Innovation / Collaboration

CITY
MANAGER

There are no cost savings. Because good succession planning unusual in any organization, our efforts to ensure consistency in the high level of service provided by the Executive Team could be viewed as innovative.

Section 5: Consequences of Funding Proposal at Lower Level

CITY MANAGER

Our ability to prepare for succession will be severely limited.

Description:**STATE LIQUOR
ENFORCEMENT**

State and Federal grants help fund the staffing of special DUI enforcement. The State Liquor Grant helps to fund additional staffing for major special events that have a alcohol component attached such as a beer garden or an event that draws crowds to the bars. The State Grant helps cover staffing costs for officers conducting bar checks for alcohol compliance. The State Grant has also covered the costs to purchase portable breath test instruments and in car video cameras to help support our prosecution efforts.

Council Goal:**011 Core or Essential Services****Desired Outcome:****Criteria for Meeting Desired Outcome***Safe Community*

The State Grant is awarded to us annually as a result of our effective use of the grant. The grant funds are used in strict guidelines set forth by the grant.

Section 1: Scope**Change in Demand****Explanation**

Program Experiencing a MINIMAL increase in demand of 1% to 4%

Section 2: Proposed Amount / FTEs

Expenditures		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
STATE LIQUOR ENFORCEMENT	Personnel	\$62,980	\$62,980	\$62,980	\$62,980
	Materials	\$10,000	\$10,000	\$10,000	\$10,000
	Total	\$72,980	\$72,980	\$72,980	\$72,980
Grand Total		\$72,980	\$72,980	\$72,980	\$72,980

FTEs	Budget FTEs FY 2025
Full Time	
Part Time	1.3
Total	1.3

Level of Service

State Liquor Enforcement Same Level of Service

Section 3: Basic Program Attributes

Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

Mandated

Program is required by Federal, State or County legislation

Section 4: Cost Savings / Innovation / Collaboration

STATE LIQUOR ENFORCEMENT

The annual grant is \$66,000 which is a cost the City does not incur.

Section 5: Consequences of Funding Proposal at Lower Level

*STATE LIQUOR
ENFORCEMENT*

These are funds that cannot be used outside of the grant guidelines. To reduce funding elsewhere, simply because these funds are available to us would have a direct negative impact on our alcohol enforcement efforts and hinder other programs essential to meeting the community's needs.

Description:

<i>BUDGET, DEBT & GRANTS</i>	Currently the Budget department provides a high level service related to capital. Services include capital budget preparation, evaluation and monitoring. The department oversees the Capital Improvement Plan (CIP) process. The department works with City project managers to set and evaluate capital projects budget and expenditures. The department manages the Project Accounting module in EDEN. The Department also manages the CIP data base which allows a detailed accounting of project prioritization, funding source and budget detail. As part of the budget process, budget staff prepares prioritization, reports, and general analysis related to capital and presents information to the City Manager and Council on all city capital projects and capital needs.

Council Goal:**014 Core or Essential Services****Desired Outcome:****Criteria for Meeting Desired Outcome**

<i>Fiscally and Legally Sound</i>	In the Strategic Plan, approved by Council, one of their Desired Outcomes is to be fiscally and legally sound. In order to be fiscally sound as a City, it is of the upmost importance that Council, the City Manager, and staff have a high level of capital project preparation, coordination, and monitoring. Additionally, Council has continued to identify capital and infrastructure improvement and maintenance as a high priority to the continued development of the community.

Section 1: Scope**Change in Demand****Explanation**

Program Experiencing a MINIMAL increase in demand of 1% to 4%

Demand is increasing due to a number of new Capital projects being undertaken in the City.

Section 2: Proposed Amount / FTEs

<i>Expenditures</i>		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
<i>BUDGET, DEBT & GRANTS</i>	Personnel	\$110,617	\$110,617	\$109,996	\$114,341
	Materials	\$850	\$850	\$850	\$850
	Total	\$111,467	\$111,467	\$110,846	\$115,191
Grand Total		\$111,467	\$111,467	\$110,846	\$115,191
FTEs	Budget FTEs FY 2025				
<i>Full Time</i>	.6				
<i>Part Time</i>					
Total	.6				

Level of Service

Capital Budgeting Same Level of Service

Section 3: Basic Program Attributes

Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

Program is required by Federal, State or County legislation

Section 4: Cost Savings / Innovation / Collaboration

BUDGET, DEBT & GRANTS

Due to the restructuring of the Budget department, cost savings will result in this bid via personnel reprioritization of duties. Even with fewer resources at the department's disposal, it's anticipated that level of service will not decrease.

Section 5: Consequences of Funding Proposal at Lower Level

BUDGET, DEBT & GRANTS

By funding at a lower level the department would not be able to provide CIP prioritization committee services. CIP staff report and presentations would be greatly diminished. CIP reporting and database maintenance would still be provided, but at reduced levels.

Description:

<i>CITY ATTORNEY</i>	Work with state and federal agencies on issues including negotiating UPDES permits on water discharges within municipal boundaries. The Legal staff proactively provides research and general support on all environmental issues to the Sustainability Department involving the City with negotiating multi-party agreements related to contaminated soil in and around Park City; researching records as part of identifying potentially responsible parties; filing FOIA requests with federal agencies; maintaining compliance with state Division of Drinking Water regulations; obtaining closure of existing physical mine hazards; negotiating the location, design, operation and maintenance of a hazardous waste repository; and holding developers accountable for the environmental requirements in development agreements and local land use codes.
<i>ENVIRONMENTAL REGULATORY</i>	This budget includes all items related to environmental regulatory work related to Legacy Mine soils.

Council Goal:**016 Core or Essential Services****Desired Outcome:****Criteria for Meeting Desired Outcome**

<i>Environmental Health</i>	Clean water and clean natural environment is one of Council's priorities. City Council has expressed an interest in cleaning up the watershed and doing it right. This budget supports those goals.

Section 1: Scope**Change in Demand**

Program Experiencing a MODEST increase in demand of 5% to 14%

Explanation

Several regulatory initiatives have been dormant for several years. The City hired a program manager to oversee these issues FY22. With this oversight, movement has picked up in several areas and requires more money to fulfill regulatory requirements.

Section 2: Proposed Amount / FTEs

<i>Expenditures</i>		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
<i>CITY ATTORNEY</i>	Personnel	\$113,664	\$113,664	\$113,664	\$120,368
	Materials	\$26,074	\$26,074	\$26,074	\$26,074
	Total	\$139,738	\$139,738	\$139,738	\$146,442
<i>ENVIRONMENTAL REGULATORY</i>	Personnel	\$207,728	\$207,728	\$207,728	\$187,821
	Materials	\$185,000	\$185,000	\$185,000	\$185,000

<i>ENVIRONMENTAL SUSTAINABILITY</i>	Total	\$392,728	\$392,728	\$392,728	\$372,821
	Personnel	\$37,886	\$37,886	\$37,886	\$39,783
	Materials	\$8,350	\$8,350	\$8,350	\$8,350
<i>WATER OPERATIONS</i>	Total	\$46,236	\$46,236	\$46,236	\$48,133
	Personnel	\$32,401	\$32,401	\$32,401	\$33,086
	Materials				\$391,918
	Total	\$32,401	\$32,401	\$32,401	\$425,004
	Grand Total	\$611,103	\$611,103	\$611,103	\$992,401

FTEs	Budget FTEs
	FY 2025
<i>Full Time</i>	1.7
<i>Part Time</i>	.1
Total	1.8

Level of Service

Environmental Regulatory/EPA **Same Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves the ENTIRE Community and adds to their quality of life	City provides program and program is currently being offered by other private businesses not within City limits	Program is required by Federal, State or County legislation

Section 4: Cost Savings / Innovation / Collaboration

<i>ENVIRONMENTAL REGULATORY</i>	There is opportunity to apply for State and Federal clean up funds allocated for contaminated properties. While the outcome is uncertain, the program will apply for these funds in FY24
<i>ENVIRONMENTAL SUSTAINABILITY</i>	Resolution of the repository issue will result in a 58% reduction in expenses, including a significant reduction of outside legal fees and outside consulting fees. Also, proactive negotiate and agreements to secure proportionate cost allocation.

Section 5: Consequences of Funding Proposal at Lower Level

<i>ENVIRONMENTAL REGULATORY</i>	While staff is proposing a significant budget reduction, due to cost reductions in funding for FY2013, if the budget is reduced below the requested level, we will not be able to support homeowners and businesses in the cleanup of their property. Additionally, a reduction in budget will mean that our access to expert outside legal counsel will be eliminated. This will mean that we won't have the best advice on agreements with the EPA and the State. Also, our communication, service, and interaction with the EPA and other entities would suffer. Temporary or outside staff would not have background information and facts to proceed efficiently and effectively with ongoing issues.
<i>ENVIRONMENTAL SUSTAINABILITY</i>	While staff is proposing a significant budget reduction, due to cost reductions in funding for FY2013, if the budget is reduced below the requested level, we will not be able to support

homeowners and businesses in the cleanup of their property. Additionally, a reduction in budget will mean that our access to expert outside legal counsel will be eliminated. This will mean that we won't have the best advice on agreements with the EPA and the State. Also, our communication, service, and interaction with the EPA and other entities would suffer. Temporary or outside staff would not have background information and facts to proceed efficiently and effectively with ongoing issues.

Description:

<i>BUDGET, DEBT & GRANTS</i>	Currently the Budget and Finance Departments provide a high level of budget preparation services to the City with regards to budget process, documentation, and monitoring. The budget process includes: staff coordination; data input and collection; report creation and distribution; BFO staff assistance; BFO software creation and upkeep; Council and staff presentations; end-of-year balancing; and Pay Plan participation. Budget documents include the creation of Volumes I and II of the Budget Document, meeting GFOA Award criteria, submittal of the State Budget Audit, and the creation and distribution of the Citizen's Budget. Budget monitoring includes managing the desktop budget toolbox, weekly and monthly budget updates, as well as staff training and assistance on budget related issues.

Council Goal:**017 Core or Essential Services****Desired Outcome:****Criteria for Meeting Desired Outcome**

<i>Fiscally and Legally Sound</i>	Council has approved in the Strategic Plan, Open and Responsive Government, that one of their Desired Outcomes is to be fiscally and legally sound. In order to be fiscally sound as a City it is of the upmost importance that Council, the City Manager, and staff have a high level of budget preparation, coordination, and monitoring. Additionally, Council has identified the Budgeting for Outcomes (BFO) process as a high priority.

Section 1: Scope**Change in Demand****Explanation**

Program experiencing a MINIMAL increase in demand of 1% to 4%

Section 2: Proposed Amount / FTEs

<i>Expenditures</i>		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
<i>BUDGET, DEBT & GRANTS</i>	Personnel	\$115,805	\$115,805	\$114,985	\$121,073
	Materials	\$23,800	\$23,800	\$23,800	\$23,800
	Total	\$139,605	\$139,605	\$138,785	\$144,873
<i>FINANCE</i>	Personnel	\$12,166	\$12,166	\$12,166	\$13,300
	Materials	\$1,092	\$1,092	\$1,092	\$1,092
	Total	\$13,258	\$13,258	\$13,258	\$14,393
Grand Total		\$152,863	\$152,863	\$152,043	\$159,266
FTEs	Budget FTEs FY 2025				

Full Time	.6
Part Time	
Total	.6

Level of Service

Budget Preparation, Coordination, and Monitoring **Same Level of Service**

Section 3: Basic Program Attributes

Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

Mandated

Program is required by Federal, State or County legislation

Section 4: Cost Savings / Innovation / Collaboration

BUDGET, DEBT & GRANTS

Due to the restructuring of the Budget Department, cost savings will result in this bid via personnel reprioritization of duties. Even with fewer resources at the department's disposal, it's anticipated that level of service will not decrease.

Section 5: Consequences of Funding Proposal at Lower Level

BUDGET, DEBT & GRANTS

In a reduced scenario the department would not be able to provide much help in the way of budget reporting, assistance with budget options, budget balancing, and the pay plan process. The department's involvement with budget presentations and staff reports would be minimal.

Description:

LIBRARY	The Circulation Desk is staffed to greet, welcome and assist library users 7 days a week. The library is open to the public 64 hours each week. Staff check materials in and out, assist computer users, register patrons for library cards, answer questions in person and via the telephone, manage item requests, process interlibrary loans, handle fines & payment, create displays, accept & sort donations, manage meeting & study rooms and sort returned items.

Council Goal:**018 Core or Essential Services****Desired Outcome:****Criteria for Meeting Desired Outcome**

Arts & Culture	Circulation Services helps to meet the desired outcomes by: 1. Greeting, welcoming, and assisting community members (Physically and socially connected neighborhoods) 2. Providing a welcoming place for members of the community & visitors to use for accessing the internet, quiet study, or gathering. (Vibrant community gathering spaces and places) 3. Checking out materials and providing research and computer assistance. (Connected, knowledgeable and engaged citizens) 4. Answering questions about local events and activities, and providing materials to learn more about arts and culture. (Vibrant arts and culture offerings for community & visitors)

Section 1: Scope**Change in Demand**

Program Experiencing a MODEST increase in demand of 5% to 14%

Explanation

This department is seeing the same growth as others, but we need funding in the other programs to meet strong demand for programming, collections, personnel, software, and computers.

Section 2: Proposed Amount / FTEs

Expenditures		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
LIBRARY	Personnel	\$6,312,735	\$6,312,735	\$6,312,735	\$395,823
	Materials	\$57,226	\$5,000	\$5,000	\$67,444
	Total	\$6,317,735	\$6,317,735	\$6,317,735	\$463,267
Grand Total		\$6,317,735	\$6,317,735	\$6,317,735	\$463,267
FTEs Budget FTEs FY 2025					
Full Time	2.4				
Part Time	.8				

Level of Service

Circulation Services Same Level of Service

Section 3: Basic Program Attributes

Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

Mandated

Recommended by national professional organization to meet published standards or as a best practice

Section 4: Cost Savings / Innovation / Collaboration

LIBRARY	Staff working at the circulation desk complete other tasks and projects as time allows such as, doing inventory, working on displays, helping librarians with projects and programs, etc. The Circulation Desk also assists the Friends of the Farm by selling tickets for their events at the front desk and assists the film series by answering questions about the upcoming films and receiving packages. During Sundance the Circulation Desk distributes film guides and answers questions from visitors, Sundance staff and volunteers. The Circulation Desk also provides and updates a community bulletin board and displays flyers with community and visitor information.

Section 5: Consequences of Funding Proposal at Lower Level

LIBRARY	Less community impact without development and growth as a 21st Century Library.

Description:

<i>CITY MANAGER</i>	This includes all of the staff support roles of the Executive Team. This largely reflects the daily operations of our local government: High level of citizens and business community support and interaction. Significant internal support of the many teams within the City and providing leadership to those teams.

Council Goal:

019 Core or Essential Services

Desired Outcome:

Criteria for Meeting Desired Outcome

<i>Gold Medal Performance Organization</i>	Council has identified open and responsive government as a top priority. Much of the public's interaction with the City is through the Executive office. The Recorder and Senior Recorder are the people that are responsible for much of the perception that the City Manager and Mayor are responsive to citizens. They are often the first line of contact for the public and are an extension of the Mayor and City Manager roles.

Section 1: Scope

Change in Demand

Explanation

Program experiencing NO change in demand

Section 2: Proposed Amount / FTEs

<i>Expenditures</i>		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
<i>CITY MANAGER</i>	Personnel	\$248,747	\$248,747	\$248,747	\$264,766
	Materials	\$27,222	\$23,925	\$27,222	\$27,222
	Total	\$275,969	\$272,672	\$275,969	\$291,988
Grand Total		\$275,969	\$272,672	\$275,969	\$291,988
FTEs	Budget FTEs FY 2025				
<i>Full Time</i>	1.1				
<i>Part Time</i>					
Total	1.1				

Level of Service

Staff Support Reduced Level of Service

Section 3: Basic Program Attributes

Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

Reliance on City

City is the sole provider of the service and there are no other public or private entities that provide this type of service

Mandated

Program is required by Charter or other incorporation documents OR to comply with regulatory agency standards

Section 4: Cost Savings / Innovation / Collaboration

CITY
MANAGER

While lower salaries are not a specific goal, it is likely that the people hired to eventually fill the roles of a retiring City Recorder will start at a salary lower than the people currently in those roles. The City benefits greatly from the experience of the current City Recorder and Executive supporting staff and they are paid accordingly.

Section 5: Consequences of Funding Proposal at Lower Level

CITY
MANAGER

If there is no overlap between the current City Recorder and Senior City Recorder and their respective replacements, there will be a reduction in services levels for a period of at least one to two years. By the nature of being new, any new hires that do not have the opportunity to learn from the current City Recorder and Senior City Recorder will take significantly longer to learn the job. New people are just slower... and that slowness is exacerbated by having to learn everything without any training.

Description:

LIBRARY	Adult Services is a program encompassing education and enrichment opportunities for both the Park City community and the visitor population. It provides a collection of reading materials, reference services, and programming tailored to adults.

Council Goal:**020 Core or Essential Services****Desired Outcome:****Criteria for Meeting Desired Outcome**

<i>Vibrant Arts & Culture</i>	The library helps to meet the desired outcomes by: 1. Providing free and open access to information and technology (Connected, knowledgeable, and engaged citizens) 2. Providing a meeting space for community interaction and exchange of ideas (Vibrant community gathering spaces and places) 3. Housing a historical Park City Room collection & being located in a historical building (Preserved and celebrated history and protected National Historic District) 4. Offering exhibits and author programs (Vibrant arts and culture offerings for community and visitors)

Section 1: Scope**Change in Demand**

Program Experiencing a **SIGNIFICANT** increase in demand of 15% to 24%

Explanation

With the help of additional staff, we will be able to maintain the current level of service with the growing usage. In addition, more funds are needed for professional development resources for staff to keep them trained in cutting-edge 21st Century Libra

Section 2: Proposed Amount / FTEs

Expenditures		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
LIBRARY	Personnel	\$200,714			\$213,563
	Materials	\$139,953	\$12,703	\$12,703	\$162,143
	Total	\$340,667	\$12,703	\$12,703	\$375,706
Grand Total		\$340,667	\$12,703	\$12,703	\$375,706
FTEs Budget FTEs FY 2025					
<i>Full Time</i>	1.3				
<i>Part Time</i>	.1				
Total	1.4				

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves the ENTIRE Community and adds to their quality of life	City provides program and program is currently being offered by another governmental, non-profit or civic agency	Recommended by national professional organization to meet published standards or as a best practice

Section 4: Cost Savings / Innovation / Collaboration

LIBRARY	Adult program partnerships are utilized to decrease costs while still offering high quality classes and programs to the community. We offer the community free access to fee-based databases through partnership with Utah State Library.

Section 5: Consequences of Funding Proposal at Lower Level

LIBRARY	If staff is unable to receive additional training, they will be unable to provide a high level of service to library users and unable to complete the visual media lab project. Without the additional funds for materials, including those needed for library expansion and 21st Century Development, the library will not be able to keep up with demand for materials and resources. In addition, the library will have to reduce electronic resources due to cost. At this time, it is impossible to re-allocate funds from print materials to technology because there is still a strong demand for print materials. Hard copy items purchased in the past fiscal year for the adult collection check out often. For example, 97% of books on CD, 95% of large print, 97% of DVDs, and 94% of Fiction that were purchased in the last fiscal year circulated. This illustrates a strong demand for these materials and removing funds from these collection areas would hurt the quality of the library collection.

Description:

LIBRARY	Youth & Spanish Services is a program encompassing education and enrichment opportunities for Park City children, youth, teens, parents, and visitors. It provides a collection of reading materials, reference service, and programming tailored to youth and the Latino community. The library offers quality materials (such as books, e-books, audiobooks, DVDs, magazines, and early literacy and STEM computers), programs, classes, and outreach to help the community's youth with early literacy, school readiness, and continued development of 21st Century Skills. Services for Latinos also include the provision of books, audios, DVD's, magazines and ESL materials along with classes, programs and outreach.

Council Goal:**021 Core or Essential Services****Desired Outcome:****Criteria for Meeting Desired Outcome**

<i>Diverse Community Participation</i>	The library helps to meet the desired outcomes by: 1. Providing free and open access to information and technology (Connected, knowledgeable, and engaged citizens) 2. Providing a meeting space for youth to develop early literacy skills thru 21st Century skills by engaging this population in programs and materials that emphasis reading, writing, sing, talking, playing, collaboration, and implementing the use of technology to enhance their knowledge and creativity (Vibrant community gathering spaces and places) 3. Providing materials in Spanish, ESL materials, and a meeting place for Park City's Spanish speakers (Diverse population and social fabric) 4. Providing a meeting space for Park City's diverse populations to come together (Physically and socially connected neighborhoods).

Section 1: Scope**Change in Demand**

Program Experiencing a **SIGNIFICANT** increase in demand of 15% to 24%

Explanation

Youth and Spanish service demands are experiencing a great deal of increase, which is good. Our outreach to the schools and to the Spanish-speaking population has been successful in bringing in more people. Our children's and youth' programs are full to b

Section 2: Proposed Amount / FTEs

Expenditures		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
LIBRARY	Personnel	\$400,128			\$433,879
	Materials	\$69,818	\$2,494	\$2,494	\$77,430
	Total	\$469,946	\$2,494	\$2,494	\$511,308
	Grand Total	\$469,946	\$2,494	\$2,494	\$511,308

FTEs	Budget FTEs
	FY 2025
<i>Full Time</i>	2.5
<i>Part Time</i>	1.7
Total	4.2

Level of Service

Youth & Spanish Services **Same Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves the ENTIRE Community and adds to their quality of life	City provides program and program is currently being offered by another governmental, non-profit or civic agency	Recommended by national professional organization to meet published standards or as a best practice

Section 4: Cost Savings / Innovation / Collaboration

LIBRARY	Collaborating with the Park City Day Camp and Park City School District to engage the youth in participating in Summer Reading Programs; thus, helping to prevent the 'Summer Slide', is an efficient use of money requested for programming. Working with other nonprofits to co-host programs such as the Gingerbread Jimmy House Contest, Books 2 Movies, Summit County Library, and Windy Week with Recycle Utah creates cost savings for the library.

Section 5: Consequences of Funding Proposal at Lower Level

LIBRARY	Without additional funds to keep pace with technology and print collections, youth will not have the best resources available to increase their 21st Century Skills. Success in education and literacy are essential basics for children to become successful citizens. Without additional funds for materials, the library will not be able to keep up with the community's demand for early literacy materials; homework resources, young adult books, which are frequently read by adults; graphic novels; and ESL and dual emersion materials. Enhancing outreach is a good way to build connected citizens. If staff is unable to receive additional training, they will be unable to provide a high level of service to families, youth and Latinos.

Description:

LIBRARY	Technical Services includes a broad range of library support functions. Included in this program are cataloging & processing materials such as books, DVD's, audios and other items for check-out to the public. Support of public computers, internet access, web interface, library software for organizing and providing access to the collection are also major components as well as tracking Library finances. Development of a 21st Century Library includes provision of a high-tech information interface. Catalog and process all new items for public checkout. Maintain equipment and software for 33 computers and wi-fi access. Ensure that materials are ordered, received and paid for in a timely manner and accurate records are maintained.

Council Goal:**022 Core or Essential Services****Desired Outcome:****Criteria for Meeting Desired Outcome**

<i>Arts & Culture</i>	The library helps to meet the desired outcomes by: 1. Providing free and open access to information and technology (Connected, knowledgeable, and engaged citizens) 2. Providing free and up-to-date technology access to ensure that all segments of the community have the opportunity to be knowledgeable and engaged.

Section 1: Scope**Change in Demand**

Program Experiencing a **SUBSTANTIAL** increase in demand of 25% or more

Explanation

Personnel is the biggest need in the Technical Services Program. This department catalogs and prepares all new materials for the public and currently has a 3 month backlog. There is a deficit of 14,203 hours per year in staffing to handle an additional 16

Section 2: Proposed Amount / FTEs

Expenditures		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
<i>LIBRARY</i>	Personnel	\$12,584,400	\$12,584,400	\$12,584,400	\$420,211
	Materials	\$39,593			\$43,388
	Total	\$12,584,400	\$12,584,400	\$12,584,400	\$463,599
Grand Total		\$12,584,400	\$12,584,400	\$12,584,400	\$463,599
FTEs	Budget FTEs FY 2025				
<i>Full Time</i>	2.5				
<i>Part Time</i>	.8				
Total	3.3				

Level of Service

Technical Services Enhanced Level of Service

Section 3: Basic Program Attributes

Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

Mandated

Recommended by national professional organization to meet published standards or as a best practice

Section 4: Cost Savings / Innovation / Collaboration

<i>LIBRARY</i>	The library receives a reduced rate for public internet access through the e-rate program. Broadband access was installed with grant dollars in partnership with the Utah Education Network. As a part of the OCLC Cooperative the library shares cataloging records with other libraries, thus expediting the process of preparing item descriptions for the library catalog.

Section 5: Consequences of Funding Proposal at Lower Level

<i>LIBRARY</i>	Negative impacts of not being approved for the personnel requests include the library not being equipped to provide services in a timely and cost-effective fashion. Deliverables are suffering. The library cannot provide books and new materials into the community's hands effectively. In addition, because our librarians and library assistants are taking on Clerk tasks their ability to produce work such as programs for kids, teens, Spanish-speakers, adult & seniors, computer trainings are inhibited and such jobs computers updates are not being managed, which does not provide 21st Century Service to the public. Inability for staff to attend conferences, meetings, and hold memberships at a professional level to keep up 21st Century Library standards

Description:**BUDGET,
DEBT &
GRANTS**

Currently the Budget Department provides debt management services for the City. These services include the preparation necessary for the issuing of a variety of typical and specialized bonds and other financing agreements. Budget staff works closely with the City's financial advisor and Bond Council in the planning and issuing of bonds. The department prepares and presents bond rating presentations to the bond rating agencies. The department provides analysis and reports for the City Manager and City Council regarding current outstanding debt.

Council Goal:**024 Core or Essential Services****Desired Outcome:****Criteria for Meeting Desired Outcome****Fiscally and Legally
Sound**

Council has approved in the Strategic Plan that one of their Desired Outcomes is to be fiscally and legally sound. In order to be fiscally sound as a City, it is of the upmost importance that Council, the City Manager, and staff have a high level of debt management capability. Council has continued to utilize debt and a funding mechanism for capital projects and open space.

Section 1: Scope**Change in Demand****Explanation**

Program Experiencing a MINIMAL increase in demand of 1% to 4%

Section 2: Proposed Amount / FTEs

Expenditures		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
BUDGET, DEBT & GRANTS	Personnel	\$75,460	\$75,460	\$75,059	\$77,327
	Materials	\$2,750	\$2,750	\$2,750	\$2,750
	Total	\$78,210	\$78,210	\$77,809	\$80,077
Grand Total		\$78,210	\$78,210	\$77,809	\$80,077
FTEs	Budget FTEs FY 2025				
Full Time	.5				
Part Time					
Total	.5				

Level of Service

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves the ENTIRE Community and adds to their quality of life	City provides program and program is currently being offered by other private businesses not within City limits	Program is required by Federal, State or County legislation

Section 4: Cost Savings / Innovation / Collaboration

BUDGET, DEBT & GRANTS	Due to the restructuring of the Budget department, cost savings will result in this bid via personnel reprioritization of duties. Even with less resources at the department's disposal, it's anticipated that level of service will not decrease.

Section 5: Consequences of Funding Proposal at Lower Level

BUDGET, DEBT & GRANTS	The department currently provides a high level of service and oversight related to debt issuance. Funding at a lower level would include relying more heavily on a financial advisor to handle debt issuance and planning.

Description:

LIBRARY	Current Park City Library Cards are provided free of charge for those who reside in Summit County under the age of 19, or until the student is living outside of the Park City limits. Continuation of this program is desired.

Council Goal:**025 Core or Essential Services****Desired Outcome:****Criteria for Meeting Desired Outcome**

<i>Regional Collaboration</i>	Reciprocal Borrowing helps to meet desired outcomes by allowing broader access to the library for all 5-18 year olds in the area (county). This contributes to the goals of a connected, knowledgeable, and engaged citizenry, vibrant community gathering spaces and places, as well as providing broader information access to a diverse population and social fabric.

Section 1: Scope**Change in Demand****Explanation**

Program Experiencing a NO change in demand

Section 2: Proposed Amount / FTEs

FTEs	Budget FTEs
	FY 2025
<i>Full Time</i>	.2
<i>Part Time</i>	.1
Total	.3

Level of Service

Reciprocal Borrowing **Same Level of Service**

Section 3: Basic Program Attributes**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

Mandated

Recommended by national professional organization to meet published standards or as a best practice

Section 4: Cost Savings / Innovation / Collaboration

LIBRARY This was initially a collaborative effort with Summit County providing half of the needed funding. Due to budget issues the County no longer contributed funds after FY 2013.

Section 5: Consequences of Funding Proposal at Lower Level

LIBRARY Library would not be able to continue LOS and growth of free cards to the 324 kids ages 5-18 who reside in Summit County outside of the Park City limits.

Description:

<i>EMERGENCY MANAGEMENT</i>	Emergency Management protects our community by coordinating and integrating all activities necessary to build, sustain and improve the capability to mitigate against, prepare for, respond to and recover from threatened or actual natural disasters, acts of terrorism or other man-made disasters of all sizes. We also manage City Building Security and Citywide Safety Programs
<i>EMERGENCY CONTINGENCY</i>	The Emergency Contingency Fund is an "evergreen account" that was started in FY2012 to put aside funding for emergencies or disasters that befall the city that are not budgeted for. In FY 16 this account was changed to remain at \$100,000 per year. In FY17 \$10,000 was used for the purchase of the Mobile Command Trailer (MCT) and the current balance is \$90,000. In FY21, this amount was changed to \$500,000 to assist with response and community recovery efforts associated with the City's response to COVID-19.

Council Goal:**026 Core or Essential Services****Desired Outcome:****Criteria for Meeting Desired Outcome**

<i>Safe Community</i>	Emergency Contingency like many of the tenets of emergency management is planning for the worst and hoping it won't happen. Inevitably a large emergency will occur and without this fund there will be no ready source of funds to pay the expenses of the emergency or for recovery from the emergency. In many respects this is a self-funded insurance policy for items that are not covered by traditional insurance.

Section 1: Scope**Change in Demand**

Program experiencing a MINIMAL increase in demand of 1% to 4%

Explanation

All three areas of responsibility, Emergency Management, Security and Safety have all seen an increased focus and demand for services over the past several years, stretching the Emergency Manager's ability to meet increasing requirements from government, i

Section 2: Proposed Amount / FTEs

<i>Expenditures</i>		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
<i>EMERGENCY CONTINGENCY</i>	Materials	\$100,000	\$100,000	\$100,000	\$100,000
	Total	\$100,000	\$100,000	\$100,000	\$100,000
<i>EMERGENCY MANAGEMENT</i>	Personnel	\$177,380	\$177,380	\$177,380	\$182,804
	Materials	\$117,500	\$117,500	\$117,500	\$117,500

<i>POLICE</i>	Total	\$294,880	\$294,880	\$294,880	\$300,304
	Personnel	\$80,729	\$80,729	\$80,729	\$85,752
	Materials				\$403
	Total	\$80,729	\$80,729	\$80,729	\$86,154
Grand Total		\$475,609	\$475,609	\$475,609	\$486,458

FTEs	Budget FTEs
	FY 2025
<i>Full Time</i>	1.4
<i>Part Time</i>	
Total	1.4

Level of Service

Emergency Management **Same Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves the ENTIRE Community and adds to their quality of life	City provides program and program is currently being offered by another governmental, non-profit or civic agency	Program is required by Federal, State or County legislation

Section 4: Cost Savings / Innovation / Collaboration

<i>EMERGENCY MANAGEMENT</i>	We have established a unique EOC model which has garnered statewide attention and the Emergency Manager has developed a number of policies being adopted by other agencies. Collaboration: We have developed a number of inter-local agreements for times of emergencies and involved in a number of local and regional groups in public safety and emergency management. We are utilizing a number of free resources for our new Safety Program and joint funding projects for the Safety Program.
<i>EMERGENCY CONTINGENCY</i>	The Emergency Contingency Fund provides an immediate source of funding for emergencies and disasters that do not have a specific fund source. For large events funds may have to be reallocated.

Section 5: Consequences of Funding Proposal at Lower Level

<i>EMERGENCY MANAGEMENT</i>	Staff: Reduced staffing hours will greatly inhibit our ability to stay current with State and Federal requirements, keep up with staff training, develop our community outreach preparedness program and limit our response to emergencies including significant reductions in our abilities to meet OSHA standards and security needs. Materials: Reductions would reduce the ability to attend educational training, conduct exercises, keep all of our equipment in good working condition and up-to date, maintain service contracts, greatly impacting our ability to adequately respond to emergencies and disasters. At some levels we would lose some of our response capabilities all together..
<i>EMERGENCY CONTINGENCY</i>	Funding at a lower level will reduce our financial readiness for emergencies and disasters.

Description:

<i>TRANSPORTATION OPER</i>	The summer service program operates from April 15th through December 15th (start and end dates may vary based upon opening and closing of ski resorts). The system operates from 6:45 am to 12:05 am, 7 days a week. The Trolley operates from 10am to 10pm 7 days a week. Current LOS also includes year round PC-SLC Connect service.

Council Goal:**027 Core or Essential Services****Desired Outcome:****Criteria for Meeting Desired Outcome**

<i>Transportation: Congestion Reduction, Local and Regional</i>	The summer service program plays a vital role in achieving Council's goal of an effective transportation system. The system carried 480,003 riders in 2011. The program reduces congestion, reduces carbon emissions and helps maintain Park City's position as a world class ski destination.

Section 1: Scope**Change in Demand****Explanation**

Program experiencing a **SIGNIFICANT** increase in demand of 15% to 24%

Section 2: Proposed Amount / FTEs

<i>Expenditures</i>		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
<i>TRANSPORTATION OPER</i>	Personnel	\$4,096,841	\$4,008,005	\$4,008,005	\$4,141,946
	Materials	\$505,088	\$419,633	\$516,936	\$736,935
	Total	\$4,601,928	\$4,427,638	\$4,524,942	\$4,878,882
Grand Total		\$4,601,928	\$4,427,638	\$4,524,942	\$4,878,882
FTEs	Budget FTEs FY 2025				
<i>Full Time</i>	32.3				
<i>Part Time</i>	4.				
Total	36.3				

Level of Service

Summer Service Enhanced Level of Service

Section 3: Basic Program Attributes

Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

*TRANSPORTATION
OPER*

Our collaborative transit operation with Summit County and Utah Transit Authority eliminates capital and administrative duplication and significantly reduces management and overhead costs for all involved agencies and the taxpayers that support them.

Section 5: Consequences of Funding Proposal at Lower Level

*TRANSPORTATION
OPER*

Staff does not recommend any reduction in funding. However, should Council determine to do so, this would require a reduction in routes, hours or days of service. If directed staff will return with a prioritized list of service reductions.

Description:

<i>TRANSPORTATION OPER</i>	The Winter Service Program operates from December 15th through April 15th (start and end dates vary slightly based upon resort opening and closing). Service hours run from 5:53 am to 2:10 am 7 days a week.

Council Goal:

028 Core or Essential Services

Desired Outcome:

Criteria for Meeting Desired Outcome

<i>Transportation: Congestion Reduction, Local and Regional</i>	The winter service program plays a vital role in achieving Council's goal of an effective transportation system. The system carried 1,284,154 riders in 2011. The program reduces congestion, reduces carbon emissions and helps maintain Park City's position as a world class ski destination.

Section 1: Scope

Change in Demand

Explanation

Program experiencing a SIGNIFICANT increase in demand of 15% to 24%

Section 2: Proposed Amount / FTEs

<i>Expenditures</i>		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
<i>TRANSPORTATION OPER</i>	Personnel	\$5,610,505	\$5,488,357	\$5,488,357	\$5,672,253
	Materials	\$1,639,926	\$1,639,926	\$1,738,231	\$1,934,185
	Total	\$7,128,282	\$7,128,282	\$7,226,587	\$7,606,438
Grand Total		\$7,128,282	\$7,128,282	\$7,226,587	\$7,606,438
FTEs	Budget FTEs FY 2025				
<i>Full Time</i>	44.2				
<i>Part Time</i>	5.6				
Total	49.8				

Level of Service

Winter Service Enhanced Level of Service

Section 3: Basic Program Attributes

Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

TRANSPORTATION OPER

Our collaborative transit operation with Summit County and Utah Transit Authority eliminates capital and administrative duplication and significantly reduces management and overhead costs for all involved agencies and the taxpayers that support them.

Section 5: Consequences of Funding Proposal at Lower Level

TRANSPORTATION OPER

Staff does not recommend any reduction in funding. However, should Council determine to do so, this would require a reduction in routes, hours or days of service. If directed staff will return with a prioritized list of service reductions.

Description:

CITY COUNCIL	Mayor and Council are the legislative and governing body which exercise the powers provided by constitutional general laws of the state together with implied powers necessary to implement the granted powers. City Council has been a member of the Utah League of Cities and Towns for many years. ULCT provides services to communities throughout the State of Utah.
CITY MANAGER	Develop proactive initiatives to respond to community challenges and shape policy for the City Council. Address public safety, economic, social and environmental factors (among others) and implement Council direction and address City operational concerns with wise discretion in the management of programs. The City Manager is responsible for facilitating policy decisions in accordance with goals and priorities of the Mayor and Council. Annual Goals and Targets for Action are established at the annual Council Visioning Workshop. The current level of service includes development proactive initiatives to respond to community challenges and shape policy for the City Council; addressing public safety, economic, social, and environmental factors (among others) and implement Council direction and address city operational concerns with wise discretion in the management of programs.
ENVIRONMENTAL SUSTAINABILITY	The Regional Community Development Director represents the City on regional collaboration efforts.

Council Goal:

029 Core or Essential Services

Desired Outcome:

Criteria for Meeting Desired Outcome	
Transparent Government	City Council has been a member of the Utah League of Cities and Towns for many years. ULCT provides services to communities throughout the State of Utah. Annual membership rates continue to increase and a budget request has been submitted to keep up with the increased costs. Municipalities are required to publish legal notices, which consist of agendas, public hearings, and publication of ordinance approvals. The budget request reflects actual expenditures for these notices.

Section 1: Scope

Change in Demand	Explanation
Program experiencing NO change in demand	

Section 2: Proposed Amount / FTEs

Expenditures		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
CITY COUNCIL	Personnel	\$70,948	\$70,948	\$70,948	\$173,165

	<i>CITY MANAGER</i>	Materials	\$42,793	\$42,793	\$42,793	\$42,793
		Total	\$113,741	\$113,741	\$113,741	\$215,958
<i>ENVIRONMENTAL SUSTAINABILITY</i>		Personnel	\$199,509	\$199,509	\$199,509	\$214,679
		Materials	\$75,849	\$40,874	\$125,849	\$150,849
		Total	\$275,358	\$240,383	\$325,358	\$365,528
		Materials	\$144,100	\$144,100	\$144,100	\$144,100
		Total	\$144,100	\$144,100	\$144,100	\$144,100
Grand Total			\$533,199	\$498,224	\$583,199	\$725,585

FTEs	Budget FTEs
	FY 2025
<i>Full Time</i>	.8
<i>Part Time</i>	
Total	.8

Level of Service

Policy Creation & Implementation **Same Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves the ENTIRE Community and adds to their quality of life	City is the sole provider but there are other public or private entities which could be contracted to provide this service	Program is required by Charter or other incorporation documents OR to comply with regulatory agency standards

Section 4: Cost Savings / Innovation / Collaboration

<i>CITY MANAGER</i>	Drawing from the professional expertise of Staff, the Manager is able to reduce spending for discretionary consulting services.

Section 5: Consequences of Funding Proposal at Lower Level

<i>CITY COUNCIL</i>	Partnerships with Utah League of Cities and Towns provide Park City the services of a skilled team of professional to assist with creation of policies and also provide significant support at the state legislative level. Reduced funding could prevent the City from participating in this valuable partnership.
	Reduced funding for Legal Notices would lessen the City's ability to comply with legal requirements of the Utah State Code.
<i>CITY MANAGER</i>	Reduced funding would result in delays in framing policy and would necessitate less detailed implementation. Council will not be able to implement as many initiatives. Partnerships with organizations such as Utah League of Cities and Towns offer Park City the services of a skilled team of professionals to assist with the creation of policies and also provide significant support at the state legislative level.
<i>ENVIRONMENTAL SUSTAINABILITY</i>	Reductions would remove the funding for the Regional Community Development position and would reduce the ability of the city to collaborate regionally.

Description:

POLICE	Geographic assignments and strategic planning provides more efficient community patrols, problem solving and criminal apprehension. Officers are assigned sectors or zones that they are responsible for and provide an effective way to meet the community's needs. Patrol Operations is the umbrella over Community Support, Community Oriented Policing, Traffic Enforcement, Crime Detection, Criminal Investigation and responding to the community's needs.

Council Goal:

030 Core or Essential Services

Desired Outcome:

Criteria for Meeting Desired Outcome

<i>Safe Community</i>	Overall, patrol operations are essential to providing a safe community and are prepared for and respond to emergencies.

Section 1: Scope

Change in Demand

Program Experiencing a MODEST increase in demand of 5% to 14%

Explanation

Over the past several years we have had a drastic increase in our serious crimes, including homicides, juvenile drug cases, suspicious infant deaths, felonious thefts, and million dollar drug cases. This has all been in addition to the typical theft, dome

Section 2: Proposed Amount / FTEs

Expenditures		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
<i>POLICE</i>	Personnel	\$2,953,345	\$2,869,044	\$2,869,044	\$3,135,696
	Materials	\$323,914	\$323,914	\$323,914	\$340,022
	Total	\$3,277,259	\$3,192,958	\$3,192,958	\$3,475,718
Grand Total		\$3,277,259	\$3,192,958	\$3,192,958	\$3,475,718
FTEs	Budget FTEs FY 2025				
<i>Full Time</i>	15.6				
<i>Part Time</i>	.5				
Total	16.1				

Level of Service

Patrol Operations Enhanced Level of Service

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves the ENTIRE Community and adds to their quality of life	City provides program and program is currently being offered by another governmental, non-profit or civic agency	Program is required by Federal, State or County legislation

Section 4: Cost Savings / Innovation / Collaboration

POLICE	Strategic planning and creative staffing allows us to provide the superior level of service to the community that we do without requesting additional funding to meet the needs of the community.

Section 5: Consequences of Funding Proposal at Lower Level

POLICE	Funding at a lower level would have a direct and negative impact on our level of service to the community. Services would be directed in different areas and the level of service would focus more directly on Response than Prevention.

Description:

**COMMUNITY
ENGAGEMENT**

This program area includes crisis communications during unforeseen and/or sensitive events. Develops and disseminates emergency messages to the community, media and other stakeholders. Develops and maintains an organization crisis communication plan. The current level of service provides for biannual emergency preparedness outreach, timely emergency response with ongoing communications, limited continuing education within the state for the PIO and back-up PIOs and a limited social media outreach. Enhanced Level for Service.

Council Goal:

067 Core or Essential Services

Desired Outcome:

Criteria for Meeting Desired Outcome

Safe Community

While 81% of the community rated the city's public information services as "excellent" or "good" only 31% rated their level of emergency preparedness as "excellent" or "good". It is important that we continue efforts to emphasize emergency preparedness efforts over the next two years. The \$6000 budget request will replace discontinued EMPG funding and is necessary to maintain outreach and education

Section 1: Scope

Change in Demand

Explanation

Program experiencing a MODEST increase in demand of 5% to 14%

Section 2: Proposed Amount / FTEs

<i>Expenditures</i>		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
<i>COMMUNITY ENGAGEMENT</i>	Personnel	\$246,824	\$246,824	\$246,824	\$259,400
	Total	\$246,824	\$246,824	\$246,824	\$259,400
Grand Total		\$246,824	\$246,824	\$246,824	\$259,400
FTEs	Budget FTEs FY 2025				
<i>Full Time</i>	1.5				
<i>Part Time</i>					
Total	1.5				

Level of Service

Emergency Communications **Same Level of Service**

Section 3: Basic Program Attributes

Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

COMMUNITY ENGAGEMENT

Cost Savings & Collaboration: The City collaborates extensively with the Summit County Health Department and Summit County Manager's office in its emergency communications efforts. This allows us to operate a lean emergency communications staffing level. Emergency communications staff provide cross-jurisdictional support during emergencies and maintains a regional wildfires website. Staff are members of the UT PIO Association and participate on its board and as presenters at the statewide conference. Staff is also active in the National Information Officers Association.

Section 5: Consequences of Funding Proposal at Lower Level

COMMUNITY ENGAGEMENT

With the loss of the state matching funds program funding at a lower level will reduce community outreach and education efforts through direct mailing, posters and ad placement especially as it relates to wildfire prevention and education.

Description:

**TECHNICAL &
CUSTOMER
SERVICES**

www.ParkCity.org is a core component in how we communicate and provide information. In coordination with other websites and social media efforts, Internet traffic is directed to the City website and provides the opportunity to measure the relevance and quality of the information being provided. This program allows departments to create website content and submit for review. This helps ensure that branding and readability guidelines are met before information is published. The City website is also accessible to mobile devices, a growing need and expectation. Users can receive automatic email notifications for a variety of City topics.

Council Goal:

069 Core or Essential Services

Desired Outcome:

Criteria for Meeting Desired Outcome*Citizen Engagement*

The City website represents a significant portion of the Open and Responsive Government objective. Search engine ranking and growth, combined with other department offerings such as bus routes, continue to rely on the City website as a platform to disseminate information.

Section 1: Scope

Change in Demand**Explanation**

Program experiencing a **MINIMAL** increase in demand of
1% to 4%

Section 2: Proposed Amount / FTEs

Expenditures		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
TECHNICAL & CUSTOMER SERVICES	Personnel	\$118,241	\$118,241	\$118,241	\$125,954
	Materials	\$93,834	\$93,834	\$93,834	\$93,834
	Total	\$212,075	\$212,075	\$212,075	\$219,788
Grand Total		\$212,075	\$212,075	\$212,075	\$219,788
FTEs	Budget FTEs FY 2025				
<i>Full Time</i>	.8				
<i>Part Time</i>	.2				
Total	1.				

Level of Service

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves the ENTIRE Community and adds to their quality of life	City provides program and program is currently being offered by other private businesses within City limits	Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

TECHNICAL & CUSTOMER SERVICES	The City website represents a significant cost value to provide information quickly and easily and displaces other costlier methods of communication.

Section 5: Consequences of Funding Proposal at Lower Level

TECHNICAL & CUSTOMER SERVICES	Reduced funding would result in degraded style consistency and update frequency. Other enhanced features would be eliminated or minimized.

Description:

<i>ICE FACILITY</i>	The goal of this program is to provide resources and training to promote an engaged staff. Objectives also include employee recognition and empowering employees with the appropriate tools and resources to succeed.

Council Goal:

142 Core or Essential Services

Desired Outcome:

Criteria for Meeting Desired Outcome

Responsive Customer Service

Section 1: Scope

Change in Demand

Explanation

Program Experiencing a NO change in demand

Section 2: Proposed Amount / FTEs

FTEs **Budget FTEs**
FY 2025

<i>Full Time</i>	
<i>Part Time</i>	

Total

Level of Service

Valued & Engaged Staff **Same Level of Service**

Section 3: Basic Program Attributes

Community Served

Program Benefits/Serves a SOME portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

No Requirement or Mandate exists

Section 4: Cost Savings / Innovation / Collaboration

<i>ICE FACILITY</i>	In addition to sending staff to attend industry conferences and trainings, the General Manager is also working with regional ice arenas in the Salt Lake Valley to build relationships between facilities to promote idea sharing and cooperation. In FY 18, four members from the Ice Management Team traveled to the Los Angeles area on rink tour (designed after the “City Tour” model). Both full time operators are Certified Ice Technicians from Serving the American Rinks (a national agency providing support and training to the ice rink industry.)

Section 5: Consequences of Funding Proposal at Lower Level

<i>ICE FACILITY</i>	Funding this program at a lower level could result in lower employee satisfaction which could result in greater turnover and a difficult time filling positions. Such an outcome would likely result in a degradation of the facility and lower customer satisfaction.

Description:**DRUG
EDUCATION**

Drug Abuse Resistance Education (D.A.R.E.) is a collaborative effort involving parents, schools and Police all working together to teach youth to avoid illegal drugs and violence while helping them become healthy, law abiding citizens. The D.A.R.E. Program currently targets McPolin Elementary, grades Kindergarten through Fifth. Kindergarten through 2nd grade have 2 hours of education each year. Grades 3rd through 4th receive 5 one hour classes per school year. The 5th graders receive 9 weeks of education which is equal to 27 weeks. There are 3 classes per grade that are receiving D.A.R.E. Education.

Council Goal:**102 Core or Essential Services****Desired Outcome:****Criteria for Meeting Desired Outcome***Safe Community*

McPolin Elementary, parents and the Police department are actively involved in the success of the D.A.R.E. Program. Students, school faculty, parents and Police department staff attend a year-end Graduation for those students who have successfully completed this program.

Section 1: Scope**Change in Demand****Explanation**

Program experiencing NO change in demand

Section 2: Proposed Amount / FTEs

Expenditures		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
DRUG EDUCATION	Personnel	\$32,751	\$32,751	\$32,751	\$36,207
	Materials	\$5,000	\$5,000	\$5,000	\$5,000
	Total	\$37,751	\$37,751	\$37,751	\$41,207
Grand Total		\$37,751	\$37,751	\$37,751	\$41,207
FTEs	Budget FTEs FY 2025				
<i>Full Time</i>	.2				
<i>Part Time</i>					
Total	.2				

Level of Service

DARE/Drug Education **Same Level of Service**

Section 3: Basic Program Attributes

Community Served

Program benefits/serves a **SIGNIFICANT** portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

Mandated

Recommended by national professional organization to meet published standards or as a best practice

Section 4: Cost Savings / Innovation / Collaboration

DRUG EDUCATION

Joining with the community and addressing this area of concern has an immediate and hopefully a lifelong deterrence for the use of drugs. A strong united front against drug abuse can only strengthen a community overall.

Section 5: Consequences of Funding Proposal at Lower Level

DRUG EDUCATION

A lower level of funding for this program would steal away the ability we have to educate children at an early age to avoid drug use. We currently provide D.A.R.E. Education for over 360 children per school year. We have been teaching D.A.R.E. at the elementary school level for over 5 years which calculates out to over 1800 children receiving this crucial education

Description:*ICE
FACILITY*

Program Description: This program includes all of the programs facilitated by the Ice Arena. The core of these activities include Skating and Hockey Academy, where participants learn the fundamentals of ice skating, figure skating, and hockey; the Park City Hockey League, which offers three levels of play, year-round; public sessions for recreational play and practice for ice skating, figure skating and hockey as well as off-ice classes to help develop strong, well-rounded athletes.

This program also encompasses a thoughtfully organized ice schedule, which is critical to meeting the needs of the ice community with limited availability.

Council Goal:**104 Core or Essential Services****Desired Outcome:****Criteria for Meeting Desired Outcome**

*Wide Variety of
Exceptional
Recreation*

The rink strives to provide quality programming at an affordable cost to the participants.

Section 1: Scope**Change in Demand**

Program Experiencing a NO change in demand

Explanation

Participation in Academy classes and the adult hockey leagues fluctuate season to season and maintain healthy levels year over year. Over the past few years, various factors contribute to declining revenue for public ice programs including increased ice r

Section 2: Proposed Amount / FTEs

Expenditures		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
<i>ICE FACILITY</i>	Personnel	\$513,884	\$509,211	\$509,211	\$537,963
	Materials	\$124,038	\$124,038	\$124,038	\$124,038
	Total	\$636,197	\$633,249	\$633,249	\$662,001
Grand Total		\$636,197	\$633,249	\$633,249	\$662,001
FTEs Budget FTEs FY 2025					
<i>Full Time</i>	3.7				
<i>Part Time</i>	2.9				
Total	6.6				

Level of Service

Ice Programs Same Level of Service

Section 3: Basic Program Attributes

Community Served

Program benefits/serves SOME portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

No Requirement or mandate exists

Section 4: Cost Savings / Innovation / Collaboration

ICE FACILITY

Cost Saving:

Full time staff are cross trained to be able to open and run the front desk and resurface the ice. Support during busy public sessions and events are often provided by full time staff. Full time staff can leave desk work to help during a rush or assist with a patron who needs more attention. During the week, this allows staff to provide great customer service without having an additional part time staff on the desk.

The Front Desk is closed during more adult league games. Although this is not our desired level of service we continue to look for ways to meet the needs of patrons during this time. Score keepers are now assisting patrons between games to leave or pick up skates (for sharpening).

The ice arena strives to incorporate technology into our ice programs. Marketing and communication of programs is done primarily through the rink's website, social media, and e-mail blasts. This has allowed for a reduction in marketing costs.

Collaboration:

Staff has worked closely with user groups to create an efficient ice schedule for youth based user groups and rink run programs, maximizing ice utility in the afternoon and early evening. The efficiencies allow for adult based user groups and rink run programs such as the Adult Hockey Leagues to begin and end earlier in the evening, allowing for leagues to grow by adding games later into the evening.

In FY 15 off ice ballet classes moved to a new location at the PC MARC. Staff agreed that pre-registrations revenue would go to the Ice Arena and drop in revenue would go to the MARC. This allowed the Ice Arena to keep the program and provides a new revenue source for the MARC. The Ice Arena pays for the cost of the instructor. The collaboration allowed the program to support developing athletes for which the floors at the ice arena were not sufficient for their improving skills.

Innovation:

Staff continues to creatively increase participation and ice utilization in our programs. During the Late Fall session of Hockey Academy, part of the ice was underutilized during the class. Staff opened the available ice up a Cheap Skate, making the only afternoon public skating session and giving an opportunity for beginner skaters who needed ice for private lessons.

Staff continues to creatively increase participation and ice utilization in our programs. New facility software is providing a better customer experience for all patrons.

Section 5: Consequences of Funding Proposal at Lower Level

*ICE
FACILITY*

If funding levels are below what is currently provided, the Ice Arena may have to limit the capacity of programs and/or eliminate certain programs due to lack of staff resources. Funding at a lower level will result in lower-quality instruction and the loss of participants due to dissatisfaction with the quality of instruction and lack of skill development. A reduction in class offerings would impact revenues as well as result in slower growth for user groups (the youth hockey organization, figure skating club and speed skating club) that depend on rink run programs (Skating & Hockey Academy) to attract and develop skaters, stimulate interest in ice sports and create participants for their programs/clubs.

Description:

<i>SELF INS & SEC BOND</i>	There are two additional Programs managed by the Emergency Manager - those being Building Security and Safety. In conjunction with the Building Security Committee, the Security Program manages all of the city's security cameras and systems, electronic access control (EAC), security audits, security upgrades to city buildings and security training for all city employees. The Citywide Safety Program includes management of all aspects of occupational safety, from staff training and awareness, program oversight, incident review, Safety Data Sheet management, workspace inspections, management of outside agency audits and inspections, etc.
<i>EMERGENCY MANAGEMENT</i>	As part of City's emergency operations center (EOC) management, this 'evergreen' fund is designed to add or upgrade aging equipment necessary to manage and support responses to a large-scale incident.

Council Goal:

105 Core or Essential Services

Desired Outcome:

Criteria for Meeting Desired Outcome

<i>Safe Community</i>	The Security Program had been charged with upgrading and centralizing all video and electronic access controls in fourteen City buildings, in addition to other security upgrades and training of all city employees on security measures. Park City has not had a citywide safety program across all departments. The new Safety Program will reach all employees and meet all federal and state requirements over a period of two to three years. These programs help meet the requirements of an "engaged and capable workforce," along with being a "fiscally & legally sound" municipality.

Section 1: Scope

Change in Demand

Program experiencing NO change in demand

Explanation

Due to the need to meet required OSHA standards, a higher level of safety education and tracking is required. On the security side, more buildings are being added to electronic access controls which increase security and accountability, along with an add

Section 2: Proposed Amount / FTEs

<i>Expenditures</i>		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
<i>SELF INS & SEC BOND</i>	Materials	\$93,000	\$93,000	\$93,000	\$93,000
	Total	\$93,000	\$93,000	\$93,000	\$93,000
Grand Total		\$93,000	\$93,000	\$93,000	\$93,000

FTEs	Budget FTEs
	FY 2025
<i>Full Time</i>	
<i>Part Time</i>	
Total	

Level of Service

Safety and Security **Same Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves SOME portion of the Community and adds to their quality of life	City provides program and program is currently being offered by other private businesses not within City limits	Program is required by Federal, State or County legislation

Section 4: Cost Savings / Innovation / Collaboration

SELF INS & SEC BOND	Safety and Security are both key components to risk management and the cost of insurance. Insurance placements for CY15 all increased. Workers Compensation increases were primarily due to injury claims. Comprehensive safety programs help reduce those premiums, as do security programs for other insurance policy premiums. The National Safety Council reports that for every dollar spent on a safety program you save four dollars in expense. Innovative training programs for both projects along with using free resources and in-house staff save money as well.

Section 5: Consequences of Funding Proposal at Lower Level

SELF INS & SEC BOND	The Safety Program will allow us to meet all Federal and State OSHA standards as required by law. Lowering funding will greatly reduce our ability to be in compliance in a timely manner. Most Security funding is CIP based but there need to be funds for maintenance and other inter-departmental expenses that departments will not prioritize or budget for. Decreased or no funding will hamper our ability to complete our centralized systems and reduce our ability to lower insurance premiums, not to mention our ability to investigate and monitor key critical infrastructure.

Description:**HUMAN
RESOURCES**

Human Resources designs, manages and implements the performance management process with collaboration and input from the management team. It includes communication and training on the process and adhering to deadlines with the management team. Evaluating the performance and developing the potential of the employees is critical to the success of the City. This is achieved by formalizing the communication between employees and management and documenting performance issues that need to be addressed. Human Resources reviews the process for consistency, completion and accuracy.

Council Goal:**107 Core or Essential Services****Desired Outcome:****Criteria for Meeting Desired Outcome****Gold Medal
Performance
Organization**

Keeping employees abreast of how they are performing in their jobs and what can be done for improvement is key to the management of morale and the motivation of employees to achieve all that they can in their current role.

Section 1: Scope**Change in Demand****Explanation**

Program experiencing NO change in demand

Section 2: Proposed Amount / FTEs

Expenditures		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
HUMAN RESOURCES	Personnel	\$159,893	\$159,893	\$159,893	\$195,666
	Materials	\$17,765	\$17,765	\$17,765	\$17,765
	Total	\$177,658	\$177,658	\$177,658	\$213,431
Grand Total		\$177,658	\$177,658	\$177,658	\$213,431
FTEs	Budget FTEs FY 2025				
Full Time	1.				
Part Time	.1				
Total	1.1				

Level of Service

Performance Management Same Level of Service

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves SOME portion of the Community and adds to their quality of life	City provides program and program is currently being offered by other private businesses not within City limits	Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

HUMAN RESOURCES	Consistent performance evaluation is needed to keep the City in compliance and well documented for any legal issues that may arise.

Section 5: Consequences of Funding Proposal at Lower Level

HUMAN RESOURCES	Changes to performance management would put the City at risk for exposure to legal and compliance issues.

Description:

<i>ICE FACILITY</i>	This program is the backbone for keeping the ice rink functioning and includes refrigeration, plumbing, HVAC, and the other systems and equipment critical to the facility. It also includes preventative maintenance to reduce the potential of a loss of ice and to maximize the efficiency of the operation and lifespan of the equipment. This program also consists of the supplies and resources for maintaining a clean and safe building. Within each component, we strive to improve efficiency and reduce the consumption of natural and financial resources. In FY 22, The City introduced three outdoor ice sheets at City Park. City Park CIP funded the capital expense for the rink kits, and the outdoor ice is operated by the Ice department. FY 25: Increase to Misc. Contract Services and Cleaning & Maintenance to ensure our ability to provide a cleaning and functioning building as it ages.

Council Goal:

108 Core or Essential Services

Desired Outcome:

Criteria for Meeting Desired Outcome

<i>Well-Maintained Assets and Infrastructure</i>	Provide accessibility to premier recreational activities/facilities to the local community at an affordable cost. Preserve the Park City brand. Environmental Stewardship. Healthy, active community. Develop Park City as a year-round destination recreation location.

Section 1: Scope

Change in Demand

Program experiencing a MINIMAL increase in demand of 1% to 4%

Explanation

Implementing a facility condition assessment and asset management software will be significant for the facility's operations, though will have no impact on demand from the community. The platform will include an asset registry with the ability to track ex

Section 2: Proposed Amount / FTEs

<i>Expenditures</i>		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
<i>ICE FACILITY</i>	Personnel	\$391,410	\$368,257	\$368,257	\$387,863
	Materials	\$222,220	\$222,220	\$226,741	\$226,741
	Total	\$603,630	\$590,477	\$594,998	\$614,604
Grand Total		\$603,630	\$590,477	\$594,998	\$614,604
FTEs	Budget FTEs FY 2025				

Full Time	2.
Part Time	3.2
Total	5.2

Level of Service

Operations Same Level of Service

Section 3: Basic Program Attributes

Community Served

Program benefits/serves SOME portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

No Requirement or mandate exists

Section 4: Cost Savings / Innovation / Collaboration

<i>ICE FACILITY</i>	Staff continues to seek operational savings, particular by means that also enhance efficiencies and lower the facility's carbon footprint. In 2018, an energy audit was completed that makes recommendations that increase efficiencies, reduces the consumption of natural resources and creates financial savings. Cost savings also include cross training of Ice Management Team staff to be able to operate the front desk and resurface ice.

Section 5: Consequences of Funding Proposal at Lower Level

<i>ICE FACILITY</i>	Funding the option at a lower level will result in lower levels equipment and facility maintenance which can lead to degradation of the ice quality and building safety. Additionally, the facility would have to limit hours of operations to stay within the part time budget. Limiting the hours of operation, would limit programing and ice rental which would limit revenues and the community's access to the facility. Additionally, funding at a lower level would provide even fewer resources to foster the City's net zero goal.

Description:

<i>RECREATION PROGRAMS</i>	The department currently offers a wide variety of youth recreation programs. These include such activities as aquatics, soccer league, variety of camps, clinics, enrichment classes, skateboarding, dirt jump clinics etc.

Council Goal:**109 Core or Essential Services****Desired Outcome:****Criteria for Meeting Desired Outcome**

<i>Wide Variety of Exceptional Recreation</i>	Recreation has been identified by Council as a high priority through Council's goals and the strategic plan. The community response to our programs is very positive as every year programs fill up, which causes us to add additional programming to meet the demand from the community.

Section 1: Scope**Change in Demand****Explanation**

Program experiencing a MODEST increase in demand of 5% to 14%

Section 2: Proposed Amount / FTEs

<i>Expenditures</i>		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
<i>PC MARC</i>	Materials	\$91,301	\$91,301	\$97,682	\$98,582
	Total	\$91,301	\$91,301	\$97,682	\$98,582
<i>RECREATION PROGRAMS</i>	Personnel	\$407,712	\$407,712	\$407,712	\$455,658
	Materials	\$73,870	\$73,870	\$73,870	\$73,870
	Total	\$481,582	\$481,582	\$481,582	\$529,528
Grand Total		\$572,883	\$572,883	\$579,264	\$628,110
FTEs	Budget FTEs FY 2025				
<i>Full Time</i>	2.9				
<i>Part Time</i>	6.3				
Total	9.2				

Level of Service

Recreation Youth Programs Same Level of Service

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life	City provides program and program is currently being offered by other private businesses not within City limits	Recommended by national professional organization to meet published standards or as a best practice

Section 4: Cost Savings / Innovation / Collaboration

PC MARC	We collaborate closely with many community partners to provide cost effective programing. For example our adventure camp partners with UOP, White Pine, Destination Sports and the National Ability Center. Youth soccer partners with Basin Recreation and REAL Salt Lake. Our summer day camp partners with the Kimball Art Center, Library, Tennis & Aquatics to provide a wide choice of activities. We also work closely with Agencies Coming Together (ACT) to provide scholarships for underprivileged youth.

Section 5: Consequences of Funding Proposal at Lower Level

PC MARC	Programming would remain be reduced.

Description:

<i>SWEDE ALLEY PARKING STRUCT.</i>	Maintain structural integrity, fire suppression system and lighting at China Bridge and Gateway parking structures. A challenge to the goal of this program is maintaining an aging infrastructure. Gateway is jointly owned with Gateway.

Council Goal:

111 Core or Essential Services

Desired Outcome:

Criteria for Meeting Desired Outcome	
<i>Well-Maintained Assets and Infrastructure</i>	Effective Transportation has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for Main Street Parking through citizen requests and community satisfaction surveys. The Swede Alley Parking Structure program is a critical function.

Section 1: Scope

Change in Demand	Explanation
Program experiencing a MINIMAL increase in demand of 1% to 4%	

Section 2: Proposed Amount / FTEs

Expenditures		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
<i>SWEDE ALLEY PARKING STRUCT.</i>	Materials	\$49,864	\$49,864	\$53,900	\$53,900
	Total	\$49,864	\$49,864	\$53,900	\$53,900
Grand Total		\$49,864	\$49,864	\$53,900	\$53,900

FTEs	Budget FTEs FY 2025
Full Time	
Part Time	
Total	

Level of Service

Swede Alley Parking Structure Same Level of Service

Section 3: Basic Program Attributes

Community Served

Program benefits/serves SOME portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

Recommended by national professional organization to meet published standards or as a best practice

Section 4: Cost Savings / Innovation / Collaboration

*SWEDE ALLEY
PARKING
STRUCT.*

“Effective Transportation has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for Main Street Parking through citizen requests and community satisfaction surveys. The Swede Alley Parking Structure program is a critical function.

Section 5: Consequences of Funding Proposal at Lower Level

*SWEDE ALLEY
PARKING
STRUCT.*

The consequences of lowering the funding for this program include: Reduction in routine maintenance, less preventative maintenance, and reduced cleanliness. There would also be an increase in citizen and user complaints due to established community expectations.

Description:

Council Goal:

113 Core or Essential Services

Desired Outcome:

Criteria for Meeting Desired Outcome

Wide Variety of
Exceptional
Recreation

Recreation has been identified by Council as a high priority through Council's goals and the strategic plan.

Section 1: Scope

Change in Demand

Explanation

Program experiencing a MODEST increase in demand of
5% to 14%

Section 2: Proposed Amount / FTEs

Expenditures		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
PC MARC	Personnel	\$1,179,450	\$1,131,531	\$1,131,531	\$1,335,729
	Materials	\$392,291	\$382,291	\$386,657	\$386,807
	Total	\$1,545,212	\$1,513,822	\$1,518,188	\$1,722,536
Grand Total		\$1,545,212	\$1,513,822	\$1,518,188	\$1,722,536
FTEs Budget FTEs FY 2025					
Full Time	4.4				
Part Time	1.6				
Total	6.				

Level of Service

Rec Center Operations Enhanced Level of Service

Section 3: Basic Program Attributes

Community Served

Program benefits/serves a
SIGNIFICANT portion of the
Community and adds to their quality
of life

Reliance on City

City provides program and program
is currently being offered by other
private businesses within City limits

Mandated

No Requirement or mandate exists

Section 4: Cost Savings / Innovation / Collaboration

<i>PC</i> <i>MARC</i>	We have all staff involved in the cleaning of the facility by creating a team atmosphere where they have ownership to how the facility looks and is maintained.

Section 5: Consequences of Funding Proposal at Lower Level

<i>PC</i> <i>MARC</i>	Operations would be reduced likely reducing the hours the facility is open.

Description:

<i>BUDGET, DEBT & GRANTS</i>	Currently the Budget Department provides a high level of critical analysis for all City departments as well as the City Manager and City Council. This includes financial, policy, legislative, and miscellaneous analysis. The finished product in this area includes research, process improvement, polished presentations and documents. In essence, the Budget Department acts as a resource for all types of critical analysis whether budget related or not. One example would be the assessment of several economic development feasibility studies to determine the economic impact of commercial ventures by projecting sales, franchise, and property taxes, as well as other planning, building, and engineering fees brought by the development.

Council Goal:**118 Core or Essential Services****Desired Outcome:****Criteria for Meeting Desired Outcome**

<i>Transparent Government</i>	Council has approved in the Strategic Plan, Open and Responsive Government, that one of their Desired Outcomes is to be fiscally and legally sound. In order to be fiscally sound as a City, it is of the upmost importance that Council, the City Manager, and staff have a high level of critical and professional analysis at their disposal. A City without this resource on staff would have to contract out for various studies or expertise in order to provide the same level of service, which would be more expensive.

Section 1: Scope**Change in Demand****Explanation**

Program experiencing a MINIMAL increase in demand of 1% to 4%

Section 2: Proposed Amount / FTEs

<i>Expenditures</i>		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
<i>BUDGET, DEBT & GRANTS</i>	Personnel	\$65,292	\$65,292	\$64,862	\$67,980
	Total	\$65,292	\$65,292	\$64,862	\$67,980
Grand Total		\$65,292	\$65,292	\$64,862	\$67,980
FTEs	Budget FTEs FY 2025				
<i>Full Time</i>	.3				
<i>Part Time</i>					
Total	.3				

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life	City provides program and program is currently being offered by other private businesses within City limits	Recommended by national professional organization to meet published standards or as a best practice

Section 4: Cost Savings / Innovation / Collaboration

BUDGET, DEBT & GRANTS	Due to the restructuring of the Budget department, cost savings will result in this bid via personnel reprioritization of duties. Even with fewer resources at the department's disposal, it's anticipated that level of service will not decrease.

Section 5: Consequences of Funding Proposal at Lower Level

BUDGET, DEBT & GRANTS	The department's ability to provide policy analysis would be greatly diminished. In a reduced scenario the department would not be able to provide much help in the way of legislative and miscellaneous analysis for city departments; departments would be on their own. The City would have to contract out for certain studies and expertise, which would probably be more expensive.

Description:

GOLF PRO SHOP	This program will administer the Food and Beverage Concessions at the Golf Course.

Council Goal:

119 Core or Essential Services

Desired Outcome:

Criteria for Meeting Desired Outcome	
Wide Variety of Exceptional Recreation	Recreation has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The golf course is a vital piece in providing a multi-seasonal resort experience. The golf course is a self-sufficient enterprise fund that funds all operational and capital expenses from user fees.

Section 1: Scope

Change in Demand	Explanation
Program Experiencing a MINIMAL increase in demand of 1% to 4%	

Section 2: Proposed Amount / FTEs

Expenditures		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
GOLF PRO SHOP	Personnel	\$58,539	\$58,539	\$58,539	\$59,489
	Materials	\$42,500	\$42,500	\$42,500	\$42,500
	Total	\$101,039	\$101,039	\$101,039	\$101,989
Grand Total		\$101,039	\$101,039	\$101,039	\$101,989
FTEs	Budget FTEs FY 2025				
Full Time	1.1				
Part Time	.2				
Total	1.3				

Level of Service

Concessions Same Level of Service

Section 3: Basic Program Attributes

Program benefits/serves SOME portion of the Community and adds to their quality of life

City provides program and program is currently being offered by other private businesses within City limits

No Requirement or mandate exists

Section 4: Cost Savings / Innovation / Collaboration

<i>GOLF PRO SHOP</i>	To minimize any food loss we primarily stock items that are prepackaged and have a long shelf life. Perishables are purchased day of and in small quantities. The primary reasons for managing this operation are twofold. 1. Staff has had level of service issues with concessionaires in the past. By taking this in house we can better manage customer engagement as well as customer retention. 2. The golf course is an enterprise fund. Our revenues fund all of our expenditures. This operation increased our net revenues in the 2014 golf season over \$21,000.00.

Section 5: Consequences of Funding Proposal at Lower Level

<i>GOLF PRO SHOP</i>	Previously the food and beverage was contracted out and the golf course received \$600 per month (4 months, \$2,400.00 per season) from our concessionaire. We could go back to this practice but feel the level of service to our customers would not be up to our standards and the potential of losing company tournaments and the revenues generated from them would have a significant impact to our bottom line.

Description:*BUDGET,
DEBT &
GRANTS*

The Budget Department provides a moderate level of performance measurement management for the City. The Budget Department assists staff in keeping track of their internal department performance measures as well as acting as a liaison between ICMA's Center for Performance Measurement Program (CPM) and staff.

Council Goal:**122 Core or Essential Services****Desired Outcome:****Criteria for Meeting Desired Outcome***Gold Medal
Performance
Organization*

Council has approved in the Strategic Plan, Open and Responsive Government, that one of their Desired Outcomes is to be fiscally and legally sound. In order to be fiscally sound, as a City, it is important that Council, the City Manager, and staff have a high level of performance measure and benchmarking management. Additionally, Council has identified the Budgeting for Outcomes (BFO) process as a high priority; intrinsic to that process is a high level of performance management.

Section 1: Scope**Change in Demand****Explanation**

Program experiencing a MINIMAL increase in demand of 1% to 4%

Section 2: Proposed Amount / FTEs

<i>Expenditures</i>		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
<i>BUDGET, DEBT & GRANTS</i>	Personnel	\$70,211	\$70,211	\$69,755	\$73,901
	Total	\$70,211	\$70,211	\$69,755	\$73,901
Grand Total		\$70,211	\$70,211	\$69,755	\$73,901
FTEs	Budget FTEs FY 2025				
<i>Full Time</i>	.4				
<i>Part Time</i>					
Total	.4				

Level of Service

Performance Measures and Benchmarking Same Level of Service

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life	City provides program and program is currently being offered by other private businesses not within City limits	Recommended by national professional organization to meet published standards or as a best practice

Section 4: Cost Savings / Innovation / Collaboration

BUDGET, DEBT & GRANTS	Due to the restructuring of the Budget department, cost savings will result in this bid via personnel reprioritization of duties. Even with fewer resources at the department's disposal, it's anticipated that level of service will not decrease.

Section 5: Consequences of Funding Proposal at Lower Level

BUDGET, DEBT & GRANTS	In a reduced scenario the department would not be able to provide performance measure and benchmarking management. With fewer resources the department would need to cut these services first. The performance of City services could suffer as a result.

Description:

LEADERSHIP	The purpose of Leadership Park City is to train new and emerging leaders and deepen the pool of people willing to dedicate themselves to accomplishing worthwhile community goals. It offers potential leadership an experiential, long-term, group-oriented learning opportunity. The program consists of 10 individual training sessions, a 5-day field trip and several social events. 30 adult and 2 high school participants are accepted each year for this 10-session program. The program is designed to give participants a wide variety of networking experiences in addition to content on local and state government and various leadership skills training opportunities. Each class further chooses a community-oriented project to accomplish over the course of their leadership year. Participants are awarded a scholarship to defray most program expenses, except for the cost of the annual five-day CityTour, which is a program requirement.

Council Goal:

123 Core or Essential Services

Desired Outcome:

Criteria for Meeting Desired Outcome

<i>Regional Collaboration</i>	Preserving Park City's Character depends in large measure on encouraging, engaging and involving emerging leaders in a wide variety of governmental, non-profit, and civic and business associations. It is this continuity of leadership and the community's commitment to bring new blood into the mix and educate them that ensures that our community's unique character is protected and preserved.

Section 1: Scope

Change in Demand

Explanation

Program experiencing NO change in demand

Section 2: Proposed Amount / FTEs

Expenditures		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
CITY MANAGER	Personnel	\$86,743	\$86,743	\$86,743	\$85,823
	Total	\$86,743	\$86,743	\$86,743	\$85,823
LEADERSHIP	Personnel				\$70,070
	Materials	\$63,300	\$63,300	\$63,300	\$63,300
	Total	\$63,300	\$63,300	\$63,300	\$133,370
Grand Total		\$150,043	\$150,043	\$150,043	\$219,193
FTEs	Budget FTEs				
	FY 2025				
<i>Full Time</i>	.5				

Part Time

Total .5

Level of Service

Leadership Park City **Enhanced Level of Service**

Section 3: Basic Program Attributes

Community Served

Program benefits/serves only a SMALL portion of the Community but still adds to their quality of life

Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

Mandated

No Requirement or madate exists

Section 4: Cost Savings / Innovation / Collaboration

LEADERSHIP	The program runs on a very lean budget and depends on extensive collaboration with other governmental entities, businesses and nonprofits. A portion of each year's budget is raised from the Chamber, Summit County, the three ski resorts, Lodging Association, Board of Realtors, banks, alumni and other private donations, among others.

Section 5: Consequences of Funding Proposal at Lower Level

LEADERSHIP	One of the hallmarks of Leadership Park City is that financial considerations have been largely removed from the selection process assuring the widest possible community diversity. This is accomplished by providing all selected participants with a scholarship to help defray program costs. We are the only community leadership program to my knowledge that does this, and is one of the reasons we have been so widely recognized and awarded. It demonstrates Park City's commitment to train its emerging leaders. The philosophy is that great communities invest in great infrastructure like parks, open space, roads, bike paths, etc., but that excellent communities also invest in their human leadership infrastructure. With less funding, we could charge individuals to participate and only award scholarships on an as needed basis.

Description:

<i>GOLF PRO SHOP</i>	The golf course currently manages 3 leagues: Men's league on Wednesday, Women's leagues (9 and 18 hole) on Tuesday, a Couples League and Junior leagues on Monday. We also offer 3 - 4 day Junior clinics in the spring and early summer and 1 Teen clinic. We also hold adult beginner clinics throughout the summer. We provide private instruction on an as-requested basis.

Council Goal:**124 Core or Essential Services****Desired Outcome:****Criteria for Meeting Desired Outcome**

<i>Wide Variety of Exceptional Recreation</i>	Recreation has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The golf course is a vital piece in providing a multi-seasonal resort experience. The golf course is a self-sufficient enterprise fund that funds all operational and capital expenses from user fees. The golf course provides a low cost Junior league for easy and affordable access.

Section 1: Scope**Change in Demand****Explanation**

Program experiencing a MODEST increase in demand of 5% to 14%

Section 2: Proposed Amount / FTEs

<i>Expenditures</i>		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
<i>GOLF PRO SHOP</i>	Personnel	\$58,412	\$58,412	\$58,412	\$63,972
	Materials	\$12,670	\$12,670	\$13,599	\$40,660
	Total	\$71,083	\$71,083	\$72,011	\$104,632
Grand Total		\$71,083	\$71,083	\$72,011	\$104,632
FTEs	Budget FTEs FY 2025				
<i>Full Time</i>	.4				
<i>Part Time</i>	.2				
Total	.6				

Level of Service

Golf Shop Programs Same Level of Service

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves SOME portion of the Community and adds to their quality of life	City provides program and program is currently being offered by other private businesses not within City limits	No Requirement or madate exists

Section 4: Cost Savings / Innovation / Collaboration

GOLF PRO SHOP	Instructors use existing staff to help with Jr. clinics and leagues, thereby keeping staffing to a minimum.

Section 5: Consequences of Funding Proposal at Lower Level

GOLF PRO SHOP	Golf programs have always rated highly in our needs surveys. Decreasing instruction decreases participants, which could cause future impacts.

Description:

<i>BLDG MAINT ADM</i>	Items include: natural gas, electricity, sewer, security systems, and trash services. Challenges to the goal of this program are increasing costs of utilities due to new & expanded facilities, and community expectations.

Council Goal:

125 Core or Essential Services

Desired Outcome:

Criteria for Meeting Desired Outcome

<i>Well-Maintained Assets and Infrastructure</i>	Open and Responsive Government has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. Utilities are a critical (core) function in keeping the City operating.

Section 1: Scope

Change in Demand

Explanation

Program experiencing a MODEST increase in demand of 5% to 14%

Section 2: Proposed Amount / FTEs

<i>Expenditures</i>		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
<i>BLDG MAINT ADM</i>	Personnel	\$22,194	\$22,194	\$22,194	\$23,244
	Materials	\$220,059	\$220,059	\$227,048	\$237,508
	Total	\$242,253	\$242,253	\$249,242	\$260,752
Grand Total		\$242,253	\$242,253	\$249,242	\$260,752

<i>FTEs</i>	Budget FTEs FY 2025
<i>Full Time</i>	.1
<i>Part Time</i>	
Total	.1

Level of Service

Utilities Same Level of Service

Section 3: Basic Program Attributes

Community Served

Program benefits/serves a **SUBSTANTIAL** portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses within City limits

Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

*BLDG
MAINT
ADM*

"Cost Savings": The Building Maintenance Department has opportunities to assist Sustainability in expanding alternative energy sources. In addition, opportunities exist in futures with building components. "Collaboration & Innovation": Being in the Operations Division of Public Works, the Building Maintenance Department has the primary function of funding various utilities which support City services. Working collaboratively with Sustainability Department in researching new opportunities for alternative energy sources.

Section 5: Consequences of Funding Proposal at Lower Level

*BLDG MAINT
ADM*

The consequences of lowering the funding for this program include: reduced comfort level in City facilities which may impact employee productivity.

Description:

<i>PLANNING DEPT.</i>	Provide customer service to walk-ins and scheduled visitors to assist in data research, map preparation, subdivision/plat information research, pre-application requests for information, code enforcement assistance, zoning information requests, LMC understanding, General Plan clarification, etc. This customer service greatly benefits Park City residents, contractors, architects, developers and other land-use professionals as well as providing general planning/information assistance for PCMC personnel.

Council Goal:**127 Core or Essential Services****Desired Outcome:****Criteria for Meeting Desired Outcome**

<i>Responsive Customer Service</i>	The Planning Department fields numerous inquiries, cold calls, real estate questions, LMC inquiries, application assistance, zoning inquiries, GIS mapping needs, survey/plat information, etc. in addition to day-to-day applications/long-range planning/historic review. The Department recognizes the importance of assisting all questions/inquiries - including the aforementioned that are NOT part of a formal application. Customer service is fundamental to our City's small town feeling and approach to doing business.

Section 1: Scope**Change in Demand****Explanation**

Program Experiencing a MODEST increase in demand of 5% to 14%

Section 2: Proposed Amount / FTEs

<i>Expenditures</i>		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
<i>PLANNING DEPT.</i>	Personnel	\$454,019	\$354,609	\$358,327	\$360,656
	Materials	\$11,350	\$11,350	\$11,350	\$11,350
	Total	\$465,369	\$365,959	\$369,677	\$372,006
Grand Total		\$465,369	\$365,959	\$369,677	\$372,006
FTEs	Budget FTEs FY 2025				
<i>Full Time</i>	2.				
<i>Part Time</i>					
Total	2.				

Level of Service

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves SOME portion of the Community and adds to their quality of life	City provides program and program is currently being offered by another governmental, non-profit or civic agency	Recommended by national professional organization to meet published standards or as a best practice

Section 4: Cost Savings / Innovation / Collaboration

PLANNING DEPT.	The cost/value of this "window" service is difficult to measure; however, the Department recommends that we keep this high level of customer service and responsiveness. Our Planner-On-Call (POC) has done an extraordinary job this past year in addressing many customer inquiries, as have the Planners.

Section 5: Consequences of Funding Proposal at Lower Level

PLANNING DEPT.	A reduction in funding would lead to delayed responses to customer needs, resulting in angry residents.

Description:

<i>PLANNING DEPT.</i>	This is tied to the Planning Department's INTRA-DEPARTMENTAL efforts. This area includes a wide range of planning activities such as Sundance coordination, Special Events, water/landscape ordinance, small wireless facilities, Main Street infrastructure planning, Zoning analysis, Nightly Rental analysis, TZO work, assistance with property acquisition/disposition, National Register analysis, etc.

Council Goal:**130 Core or Essential Services****Desired Outcome:****Criteria for Meeting Desired Outcome**

<i>Distinctive Sense of Place</i>	The Planning Department has always been involved in special planning projects and inter/intra-departmental efforts. We anticipate these projects to increase and establishing full-time Planner I (FY15) and Current Planning Manager (FY16) positions will enable the Department to maintain and/or increase the Level of Service to meet the demand of the estimated application increase and upcoming long range planning projects.

Section 1: Scope**Change in Demand****Explanation**

Program experiencing a MODEST increase in demand of 5% to 14%

Section 2: Proposed Amount / FTEs

<i>Expenditures</i>		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
<i>PLANNING DEPT.</i>	Personnel	\$88,071	\$80,227	\$76,674	\$81,448
	Materials	\$9,188	\$9,188	\$9,188	\$9,188
	Total	\$97,259	\$89,415	\$85,862	\$90,636
Grand Total		\$97,259	\$89,415	\$85,862	\$90,636
<i>FTEs</i>	Budget FTEs FY 2025				
<i>Full Time</i>	.5				
<i>Part Time</i>	.1				
Total	.6				

Level of Service

Special Planning Projects - Inter-Dept Same Level of Service

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life	City provides program and program is currently being offered by other private businesses not within City limits	Recommended by national professional organization to meet published standards or as a best practice

Section 4: Cost Savings / Innovation / Collaboration

PLANNING DEPT.	This program is fully about collaboration between/among departments. Again, this is about utilizing in-house planning resources and saving the cost of consultants.

Section 5: Consequences of Funding Proposal at Lower Level

PLANNING DEPT.	A reduction in funds for these efforts would require increased consulting fees for the City and lead to City teams retreating into silos with a more fragmented approach to City projects.

Description:

<i>GOLF PRO SHOP</i>	This funds our retail operations. This includes: personnel costs, inventory purchase, traveling costs to buying shows, managing inventory, and writing purchase orders.

Council Goal:

131 Core or Essential Services

Desired Outcome:

Criteria for Meeting Desired Outcome	
<i>Wide Variety of Exceptional Recreation</i>	Recreation has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The golf course is a vital piece in providing a multi-seasonal resort experience. The golf course is a self-sufficient enterprise fund that funds all operational and capital expenses from user fees.

Section 1: Scope

Change in Demand	Explanation
Program experiencing a MODEST increase in demand of 5% to 14%	

Section 2: Proposed Amount / FTEs

Expenditures		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
<i>GOLF PRO SHOP</i>	Personnel	\$112,323	\$112,323	\$112,323	\$126,656
	Materials	\$211,665	\$211,665	\$212,622	\$240,503
	Total	\$323,988	\$323,988	\$324,945	\$367,159
Grand Total		\$323,988	\$323,988	\$324,945	\$367,159
FTEs		Budget FTEs FY 2025			
<i>Full Time</i>		.9			
<i>Part Time</i>		.1			
<i>Total</i>		1.			

Level of Service

Retail Operations Same Level of Service

Section 3: Basic Program Attributes

Community Served

Program benefits/serves SOME portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses within City limits

Mandated

No Requirement or madate exists

Section 4: Cost Savings / Innovation / Collaboration

*GOLF
PRO
SHOP*

Cost Savings: The merchandiser is very careful to order in bulk. This keeps the costs of shipping to a minimum. We currently attend the national PGA golf show in Orlando every other year. In alternate years staff attends local Utah shows. Collaboration: The golf merchandiser provides information for Citywide departments for ordering staff uniforms and retail items. This allows departments to receive discounting for bulk buying.

Section 5: Consequences of Funding Proposal at Lower Level

*GOLF
PRO
SHOP*

Retail operations are a vital part of the golf shop. To provide a quality resort feel experience, the golf shop needs to be sufficiently stocked with quality product. If cutbacks in this area are required it would take away from the resort feel of the course. Cutbacks would also affect our bottom line revenues.

Description:**VENTURE
FUND**

In 1990 the Venture Fund was established to provide funding opportunities to realize opportunities not anticipated in the regular program budgets. The City Manager administers the money, awarding it for programs or projects within the municipal structure, based on the advantage of immediate action and subject to the likelihood of positive returns on the "investment".

Council Goal:**133 Core or Essential Services****Desired Outcome:****Criteria for Meeting Desired Outcome****Streamlined and
flexible operating
processes**

Open and Responsive Government is one that is able to be nimble. Should the City Manager need to wait one or two years until the next budget cycle to tackle a project, it is likely that an unanticipated opportunity will be gone by the time funding becomes available. The City should have the ability to have a modest fund to be more responsive.

Section 1: Scope**Change in Demand****Explanation**

Program experiencing NO change in demand

Section 2: Proposed Amount / FTEs

FTEs **Budget FTEs**
FY 2025

<i>Full Time</i>	
<i>Part Time</i>	
Total	

Level of Service

Venture Fund **Same Level of Service**

Section 3: Basic Program Attributes**Community Served**

Program benefits/serves only a SMALL portion of the Community but still adds to their quality of life

Reliance on City

City is the sole provider but there are other public or private entities which could be contracted to provide this service

Mandated

No Requirement or madate exists

Section 4: Cost Savings / Innovation / Collaboration

VENTURE FUND	Innovation results from the availability of the Venture Fund. Without the flexibility to take on unanticipated projects, government cannot be nimble.

Section 5: Consequences of Funding Proposal at Lower Level

VENTURE FUND	A decrease in the funding in the Venture Fund would simply reduce our ability to respond to Council requests for mid-year items with costs associated.

Description:**HUMAN
RESOURCES**

The ability to maintain City services that are both open and responsive to the community needs is sometimes unpredictable. Short-Term Citywide personnel are temporary workers, interns and/or external services that allow for flexibility in this area. This prevents unnecessary burnout to departments experiencing temporary increases in workload due to City needs, and saves the City in both consulting and long term employment costs. This program also allows the City to be flexible for emergency situations, unforeseen issues, and workloads.

Council Goal:**135 Core or Essential Services****Desired Outcome:****Criteria for Meeting Desired Outcome****Gold Medal
Performance
Organization**

Ability of City personnel to respond when necessary to ensure compliance and risk management, as well as the ability to maintain continuity in business operations.

Section 1: Scope**Change in Demand****Explanation**

Program experiencing NO change in demand

Section 2: Proposed Amount / FTEs

FTEs	Budget FTEs
	FY 2025
<i>Full Time</i>	.2
<i>Part Time</i>	.1
Total	.3

Level of Service

Short-Term Citywide Personnel Same Level of Service

Section 3: Basic Program Attributes**Community Served**

Program benefits/serves SOME portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses within City limits

Mandated

Recommended by national professional organization to meet

Section 4: Cost Savings / Innovation / Collaboration

<i>HUMAN RESOURCES</i>	Cost savings are substantial, depending on varying situations. Savings are achieved by reducing overtime dollars as well as time and resources of experienced and higher paid employees; otherwise these employees would be using valuable time on unnecessary research to complete unusual projects outside of their experience and training, as well as work on projects well below their level of pay and expertise.

Section 5: Consequences of Funding Proposal at Lower Level

<i>HUMAN RESOURCES</i>	Inability of the City to remain flexible and able to respond to unusual events such as litigation, emergencies, and unexpected projects.

Description:

<i>SPECIAL MEETINGS</i>	This fund provides funding opportunities for local and regional meetings that benefit the community, but are not associated with other programs. It is also used for Employee Recognition Luncheons for City Staff and to provide reciprocal opportunities with other communities within the US and from other countries.

Council Goal:

136 Core or Essential Services

Desired Outcome:

Criteria for Meeting Desired Outcome	
<i>Engaged, capable workforce</i>	Government is more responsive when it is well fed. When people are hungry, they are less likely to engage in a dialogue with the public. Also- Employee Recognition Lunches are an important for building culture within the municipal organization. We would not be able to support Council Visioning without food -- and a two day meeting with a hungry City Council might not be as fun. City Tour is the place where members of Council have the opportunity to get great ideas from other communities to bring back to Park City.

Section 1: Scope

Change in Demand	Explanation
Program experiencing NO change in demand	

Section 2: Proposed Amount / FTEs

<i>FTEs</i>	Budget FTEs FY 2025
<i>Full Time</i>	
<i>Part Time</i>	
Total	

Level of Service

Special Meetings Same Level of Service

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated

Program benefits/serves only a
SMALL portion of the Community
but still adds to their quality of life

City provides program and program
is currently being offered by other
private businesses within City limits

No Requirement or madate exists

Section 4: Cost Savings / Innovation / Collaboration

SPECIAL MEETINGS Staff has used the most cost effective catering available.

Section 5: Consequences of Funding Proposal at Lower Level

SPECIAL MEETINGS We would likely first reduce costs for meetings that are staff-only, such as Employee Recognition Lunches. Not funding this item would also reduce the City's ability to host other communities who visit from within the US and abroad.

Description:

GOLF PRO SHOP This program funds the majority of golf shop operations, which include: course management, personnel training, utility costs, golf car maintenance, capital costs, HOA dues, inter-fund transfer and other operational areas. The golf shop is in operation typically from mid-April to early November. The shop is open 7 days a week from 6 AM until 9 PM during peak summer months. Fixed operational costs such as utilities, HOA fees, and software licensing are constant expenses.

Council Goal:**103 Core or Essential Services****Desired Outcome:****Criteria for Meeting Desired Outcome**

Wide Variety of Exceptional Recreation Recreation has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The golf course is a vital piece in providing a multi-seasonal resort experience. The golf course is a self-sufficient enterprise fund that funds all operational and capital expenses from user fees.

Section 1: Scope**Change in Demand****Explanation**

Program experiencing a MINIMAL increase in demand of 1% to 4%

Section 2: Proposed Amount / FTEs

Expenditures		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
GOLF PRO SHOP	Personnel	\$332,209	\$332,209	\$332,209	\$342,100
	Materials	\$188,150	\$188,150	\$154,079	\$181,140
	Total	\$520,360	\$520,360	\$486,288	\$523,240
Grand Total		\$520,360	\$520,360	\$486,288	\$523,240
FTEs	Budget FTEs FY 2025				
<i>Full Time</i>	1.				
<i>Part Time</i>	5.2				
Total	6.2				

Level of Service

Golf Management Operations Same Level of Service

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves SOME portion of the Community and adds to their quality of life	City provides program and program is currently being offered by other private businesses not within City limits	No Requirement or madate exists

Section 4: Cost Savings / Innovation / Collaboration

GOLF PRO SHOP	Cost Savings: The course utilizes volunteers to staff customer service positions at the golf course, which saves in personnel expenses.

Section 5: Consequences of Funding Proposal at Lower Level

GOLF PRO SHOP	Decreased level of service, which could impact customer service and player retention. Infrastructure capital expenses could be jeopardized.

Description:

<i>CITY MANAGER</i>	Fosters relationships for the City at local, state and federal levels in order to obtain funding for the community and prevent adverse actions from affecting the community.

Council Goal:

099 Core or Essential Services

Desired Outcome:

Criteria for Meeting Desired Outcome

<i>Regional Collaboration</i>	Park City's state and federal legislative activities support municipal goals as well as goals of other agencies with whom we work, such as the Park City School District.

Section 1: Scope

Change in Demand

Explanation

Program experiencing NO change in demand

Section 2: Proposed Amount / FTEs

<i>Expenditures</i>		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
<i>CITY MANAGER</i>	Personnel	\$109,991	\$109,991	\$109,991	\$117,651
	Materials	\$80,339	\$33,259	\$80,339	\$80,339
	Total	\$190,330	\$143,250	\$190,330	\$197,990
Grand Total		\$190,330	\$143,250	\$190,330	\$197,990
<i>FTEs</i>	Budget FTEs FY 2025				
<i>Full Time</i>	.4				
<i>Part Time</i>					
<i>Total</i>	.4				

Level of Service

Legislative Liaison Same Level of Service

Section 3: Basic Program Attributes

Community Served

Program benefits/serves a
SUBSTANTIAL portion of the

Reliance on City

City provides program and program
is currently being offered by other

Mandated

No Requirement or madate exists

Community and adds to their quality of life private businesses not within City limits

Section 4: Cost Savings / Innovation / Collaboration

<i>CITY MANAGER</i>	This funding generally has an extremely high return on investment by minimizing negative legislative actions at the state level.

Section 5: Consequences of Funding Proposal at Lower Level

<i>CITY MANAGER</i>	A lower level of funding would significantly curtail our municipal legislative activities. The effect of this curtailment could be the passing of legislation that negatively impacts Park City. (In the past two legislative sessions, there were bills that would have impacted Park City, but not other communities. Our relationship with other cities, through the Utah League of Cities and Towns, was the sole reason these bills were stopped.)

Description:

TECHNICAL & CUSTOMER SERVICES	IT helpdesk supports employees with a broad range of technologies to ensure operational business continuity. This portfolio includes system controls, software, computers, network, and phones. Equipment lifecycle management and IT projects are also essential parts of the program.

Council Goal:

070 Core or Essential Services

Desired Outcome:

Criteria for Meeting Desired Outcome

Responsive Customer Service	With a proven track record of performance and customer satisfaction, support has expanded services to include more specialized software, smartphones and other mobile devices.

Section 1: Scope

Change in Demand

Program experiencing a MODEST increase in demand of 5% to 14%

Explanation

Helpdesk statistics show reduction in demand, this is explained by the adoption of new security technologies that has minimized computer rebuilds; adoption of ADP; and changes to dispatch operations. However, 2018 represents a small respite of demand sinc

Section 2: Proposed Amount / FTEs

Expenditures		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
TECHNICAL & CUSTOMER SERVICES	Personnel	\$786,248	\$786,248	\$786,248	\$817,590
	Materials	\$35,350	\$35,350	\$35,350	\$34,150
	Total	\$821,598	\$821,598	\$821,598	\$851,740
Grand Total		\$821,598	\$821,598	\$821,598	\$851,740
FTEs	Budget FTEs FY 2025				
Full Time	5.2				
Part Time	1.7				
Total	6.9				

Level of Service

Support/Help Desk Same Level of Service

Section 3: Basic Program Attributes

Community Served

Program benefits/serves SOME portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

Mandated

Recommended by national professional organization to meet published standards or as a best practice

Section 4: Cost Savings / Innovation / Collaboration

*TECHNICAL &
CUSTOMER
SERVICES*

Support staff has collaboratively worked to improve workflow processes for IT and other departments from project requests to training. Helpdesk has received excellent user satisfaction reviews from internal surveys.

Section 5: Consequences of Funding Proposal at Lower Level

*TECHNICAL &
CUSTOMER
SERVICES*

Service reductions would impact response times and reduce employee efficiencies. Capacity to meet demands for software upgrade and replacement computer timelines would be impacted for lower priority services.

Description:**GOLF
MAINTENANCE**

The Golf Maintenance Department provides a variety of services, maintenance and capital renewal for this program. It requires that golf maintenance provides sound agronomic practices for the continued sustainable playability and condition of the golf course. Items included are mowing, irrigation maintenance, tree care, course amenities, greens rolling, flowers and presentation. Challenges to the goal of this program are environmental regulation, maintaining an evolving eco system, increased cost of green technology, aging infrastructure, and increasing player demand and community expectations.

Council Goal:**098 Core or Essential Services****Desired Outcome:****Criteria for Meeting Desired Outcome****Well-Maintained
Assets and
Infrastructure**

Recreation, Open Space and Trails has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for a premier public golf course in the intermountain region through golf user requests and community satisfaction surveys. The Golf Maintenance program is a critical function in preserving the Park City "Brand".

Section 1: Scope**Change in Demand****Explanation**

Program experiencing NO change in demand

Section 2: Proposed Amount / FTEs

Expenditures		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
GOLF MAINTENANCE	Personnel	\$745,880	\$745,880	\$745,880	\$743,658
	Materials	\$406,227	\$406,227	\$335,492	\$418,307
	Total	\$1,152,106	\$1,152,106	\$1,081,371	\$1,161,965
Grand Total		\$1,152,106	\$1,152,106	\$1,081,371	\$1,161,965
FTEs	Budget FTEs FY 2025				
<i>Full Time</i>	1.5				
<i>Part Time</i>	7.3				
Total	8.8				

Level of Service

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life	City is the sole provider but there are other public or private entities which could be contracted to provide this service	Recommended by national professional organization to meet published standards or as a best practice

Section 4: Cost Savings / Innovation / Collaboration

GOLF MAINTENANCE	Cost Savings: The Golf Maintenance Department installed new sprinkler head conversions with the goal of increasing sprinkler head efficiency and therefore reducing irrigation use. The Golf Maintenance Department continually looks for creative ways to increase environmental stewardship, decrease carbon footprint, through innovation. Examples include: The installation of a variable frequency drive irrigation pump station, purchase 5 hybrid greens and 2 hybrid fairway mowers that reduces fuel consumption, an environmentally input based irrigation control system, first all-electric utility vehicle, and green waste recycling. Industry trends are to move toward environmental stewardship, organic and biological pest controls.

Section 5: Consequences of Funding Proposal at Lower Level

GOLF MAINTENANCE	The consequences of lowering the funding for this program include reductions in: turf quality, routine maintenance, preventative maintenance, and capital replacement. There would also be an increase in citizen and user complaints due to established community expectations.

Description:

<i>ENGINEERING</i>	Review and sign off on planning documents, building permits, engineering permits and other projects generated by the Building/Planning/Engineering Team.
<i>PLANNING DEPT.</i>	The Planning Department reviews planning applications for conformance with the GENERAL PLAN and the LAND MANAGEMENT CODE. This includes management of: - Land Management Code updates, revisions, and amendments - Planning Commission, - Historic Preservation Board - and Board of Adjustment - National Register of Historic Districts - Design Guidelines for the Historic District - and Historic Sites - Historic Sites Inventory The department works with applicants and assists them with their submittals, carries them through the planning process, and prepares materials for presentation to the Planning Commission and City Council.
<i>BUILDING DEPT.</i>	The purpose of this program is to establish the minimum requirements to safeguard the public health, safety and general welfare through structural strength, means of egress, stability, sanitation, adequate light and ventilation, energy conservation and safety to life and property from fire and other hazards attributed to the built environment. The department also provides safety to fire fighters and emergency responders during emergency operation. The plan examiners shall apply the provisions of the International Building Code and National Electrical Code to construction, alterations movement, enlargement, replacement, repair, equipment, use of occupancy, location, maintenance, removal and demolition of every building or structure or any appurtenances connected or attached to such buildings or structures. The plan examiners ensure that all structures are built to the minimum standards of the building code.

Council Goal:**071 Core or Essential Services****Desired Outcome:****Criteria for Meeting Desired Outcome**

<i>Safe Community</i>	The plan examiners are a key component for a quality housing stock for Park City. They ensure that construction has gone through the proper permitting with planning and that it meets the high standards of Park City's design guidelines. The plans examiners are highly qualified and help with inspections, which requires them to be certified by ICC and licensed by the State of Utah. This requires a lot of additional training when compared to inspectors in other States.

Change in Demand

Explanation

Program Experiencing a MODEST increase in demand of 5% to 14%

Section 2: Proposed Amount / FTEs

<i>Expenditures</i>		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
<i>BUILDING DEPT.</i>	Personnel	\$489,857	\$489,857	\$489,857	\$553,537
	Materials	\$9,325	\$9,325	\$9,325	\$9,325
	Total	\$499,182	\$499,182	\$499,182	\$562,862
<i>ENGINEERING</i>	Personnel	\$159,586	\$159,586	\$159,586	\$174,494
	Materials	\$48,935	\$48,935	\$48,935	\$48,935
	Total	\$208,521	\$208,521	\$208,521	\$223,429
<i>PLANNING DEPT.</i>	Personnel	\$459,050	\$431,412	\$459,050	\$477,356
	Materials	\$23,357	\$23,357	\$23,357	\$48,737
	Total	\$482,407	\$454,769	\$482,407	\$526,093
Grand Total		\$1,190,110	\$1,162,472	\$1,190,110	\$1,312,383
FTEs	Budget FTEs				
	FY 2025				
<i>Full Time</i>	7.4				
<i>Part Time</i>	.2				
Total	7.6				

Level of Service

Plan/Application Review Same Level of Service

Section 3: Basic Program Attributes

Community Served

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

Program is required by Federal, State or County legislation

Section 4: Cost Savings / Innovation / Collaboration

<i>ENGINEERING</i>	No budget request submitted for plan/application review program.
<i>PLANNING DEPT.</i>	All application review is done in coordination with our Legal, Building, and Engineering Departments. The process is formalized and well understood by the Planning Department. Also, the Department uses plan examiners as back up inspectors and cross trains staff to counteract retirements.
<i>BUILDING DEPT.</i>	No budget requests for the plan/application review program.

Section 5: Consequences of Funding Proposal at Lower Level

<i>ENGINEERING</i>	Lower level funding for plan/application review would require the department to either shift the other workload elements to other teams so that the regulatory function stays intact, reduce the number of projects anticipated, work on projects at a slower pace or simply not continue with all of the OTIS, CIP, Federally funded projects. Staff did not have resources available this year to do a OTIS project, thus delaying a program which Council wanted completed sooner than later.
<i>PLANNING DEPT.</i>	Consequences of funding proposal at a lower level would be staff turnover, additional cost of training new staff, and decreased quality in reviews and inspections due to a reduced and less-qualified staff. Additionally, a reduction in funding would result in delays in processing applications. Finally, building plan reviews by Engineering verify that the plans meet our current local ordinances. Plat reviews by engineering verify that the plat meet local, county and state requirements for recording of ownership plats. Not funding these regulatory functions may cause code and functionality issues down the road.

Description:

ABATEMENT	Building Department Staff (inspectors and code enforcement) shall apply the provisions of the Dangerous Buildings and Abatement Code to provide a just, equitable and practicable method, to be cumulative with and in addition to any other remedy provided by the Building Code, Housing Code or other available law, whereby buildings or structures which from any cause endanger life, limb, health, morals, property, safety or welfare of the general public or their occupants may be required to be repaired, vacated or demolished.

Council Goal:

074 Core or Essential Services

Desired Outcome:

Criteria for Meeting Desired Outcome	
Safe Community	The Dangerous Building and Abatement Code allows building department staff to identify structures as dangerous and require repair to such conditions. The Code specifically states that the jurisdiction shall establish a special revolving fund to be designated as the repair and demolition fund. Payments shall be made out of said fund upon the demand to defray the costs and expenses which may be incurred by the jurisdiction in doing on causing to be done the necessary work of repair or demolition of dangerous buildings. The goal of this action is to maintain adequate life safety standards within Park City.

Section 1: Scope

Change in Demand	Explanation
Program experiencing a MODEST increase in demand of 5% to 14%	

Section 2: Proposed Amount / FTEs

Expenditures		Dept Req	RT Rec	CM Rec	Council
		FY 2025	FY 2025	FY 2025	FY 2025
ABATEMENT	Materials	\$48,688	\$48,688	\$48,688	\$48,688
	Total	\$48,688	\$48,688	\$48,688	\$48,688
Grand Total		\$48,688	\$48,688	\$48,688	\$48,688
FTEs	Budget FTEs				
		FY 2025			
Full Time					
Part Time					
Total					

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life	City provides program and program is currently being offered by another governmental, non-profit or civic agency	Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

ABATEMENT	The revolving fund shall be utilized for abatement actions of dangerous buildings and all expenses will be replaced into the fund when the responsible party reimburses the jurisdiction on demand of payment or through a special assessment on the property taxes as coordinated through the Summit County Assessor.

Section 5: Consequences of Funding Proposal at Lower Level

ABATEMENT	Consequences of funding the proposal at a lower level will prohibit staff from addressing identified dangerous conditions. Life safety standards would decrease as the ability to enforce against violations would be limited. Park City would also be in violation of the Abatement of Dangerous Building Code by not providing the fund as identified and required.

Description:

PARKING	The program administers and enforces regulation of 1316 parking spaces in the Main Street core. This includes the North and South Marsac lots, Sandridge lots, Flagpole lot, Galleria lot, top level of Gateway Garage, Swede Alley lots, China bridge Garage, Brew Pub Lot, Main Street, Heber Avenue and Park Avenue (Heber Ave to 9th St.). The program also administers and enforces the City's historic district residential permit zones located south of 12th Street and west of Main Street. Since 2022, Parking Services has increased its patrol area by 150% in order to protect resident areas from peak day impacts. Parking Services also assists with community priorities such as Marsac brake check monitoring and enforcement, Trailhead enforcement, data collection, and assisting with visitor wayfinding. The customer service desk at the Ironhorse Public Works Building issues approximately 1364 employee permits each year (a 319% increase from 2021), and roughly 1200 residential permits each year. Parking Services processes an average of 24,500 citations per year (an increase of 157% from 2021) Which includes Police parking citations issued throughout City limits). The adjudication process reviews and rules on approximately 1025 citation appeals (4.1% of total citations issued - a decrease from 5.5% in 2021) per year. This scenario includes staffing the parking enforcement program with City employees.

Council Goal:**076 Core or Essential Services****Desired Outcome:****Criteria for Meeting Desired Outcome**

<i>Transportation: Congestion Reduction, Local and Regional</i>	Parking is an essential component of the strategy to achieve Council's goal of an effective transportation system. The availability, convenience and pricing of parking play an important role in a traveler's mode choice. The City's parking strategy seeks to balance the availability of convenient parking while also promoting use of alternate modes of travel (pedestrian, bicycle, transit).

Section 1: Scope**Change in Demand**

Program Experiencing a SUBSTANTIAL increase in demand of 25% or more

Explanation

With the implementation of the Peak Day Management program on enforcement is the key factor in ensuring consistency and success. Having available parking staff to work alongside Park City Police is essential to ensure proper function. This places further

Section 2: Proposed Amount / FTEs

Expenditures		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
PARKING	Personnel	\$1,312,030	\$1,312,030	\$1,312,030	\$1,402,078

TRANSPORTATION OPER	Materials	\$812,500	\$812,500	\$764,500	\$772,500
	Total	\$2,124,530	\$2,124,530	\$2,076,530	\$2,174,578
	Personnel	\$83,167	\$83,167	\$83,167	\$79,432
	Materials	\$261,090	\$261,090	\$350,155	\$555,964
	Total	\$344,257	\$344,257	\$433,322	\$635,396
Grand Total		\$2,468,787	\$2,468,787	\$2,509,853	\$2,809,974

FTEs	Budget FTEs
	FY 2025
Full Time	12.2
Part Time	
Total	12.2

Level of Service

Parking Management **Same Level of Service**

Section 3: Basic Program Attributes

Community Served

Program benefits/serves a **SIGNIFICANT** portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

TRANSPORTATION OPER	In 2013 Parking Services moved enforcement operations from one provided for by a third party contractor to a program staffed and managed by City employees. Objectives for this change were to improve level of customer service provided by Parking Services. Early indications are this objective shall be achieved.
PARKING	Parking Services collaborates regularly with the Historic Park City Alliance to help ensure the business communities interests are incorporated into the city's parking management strategy. From 1998 to 2013 Staff utilized contract services to meet enforcement staffing needs. These contract employees were managed in a hybrid approach that housed them in a City building and placed them under the direct management of the City's Parking & Fleet Manager. In order to increase customer service the City brought the operation in-house to enhance customer service primarily by paying competitive wages with the retail industry. As a result customer complaints have diminished greatly. As of 2019 Staff is confident additional resources requested will be needed to reach previous objectives as well as new Council goals which include the DLS program on Main st. This program is quite labor intensive and requires consistent enforcement collaboration with Police. As of 2020, Parking Services has reduced operating costs by 20% through enhanced technology in the China Bridge parking garage. Park City Police have also been equipped with ticket writing software that feeds in to the parking management database which collects and retains better evidences to ensure fair and informed adjudicative processes are kept. Parking has also gone "virtual" with many parking permits and passes to save on material cost and waste as well as improve customer resources and experience. As of 2022, Parking Services has coordinated with Peak Day Management to protect resident access points and expanded enforcement areas by 150% in residential areas while only making

minimal staffing adjustments. As peak day traffic management continues, the role of Parking Services will only increase and continue to require high levels of patrol and customer service to ensure resident support is maintained.

Section 5: Consequences of Funding Proposal at Lower Level

<i>TRANSPORTATION OPER</i>	Staff does not recommend reducing program funding at this time. However, should Council direct Staff to do so days, hours or levels of enforcement would need to be reduced. Staff, if directed, would return with a prioritized list of reductions.
<i>PARKING</i>	Staff does not recommend reducing program funding at this time. This position is based on Staff's experience that the current level of enforcement maintains a reasonable level of compliance with regulations (time limits, paid parking and safety regulations) However, should Council direct Staff to do so days, hours or levels of enforcement would need to be reduced. Staff, if directed, would return with a prioritized list of reductions.

Description:**HUMAN
RESOURCES**

Benefits programs include health, dental, retirement, disability and life insurance offerings. The financial and emotional stability for employees made possible by these programs allows the City to remain competitive with marketable and comparable employee job opportunities. This benefits both the internal and external City customer with longevity, training and institutional memory. This also allows employees the occasional needed flexibility to deal with significant and minor challenges in their personal lives, which allows them to be productive and stable in the work force. Benefits costs are included as part of salary comparison data undermining salary levels, so quality programs at low costs are important to both the City and the employees.

Council Goal:**078 Core or Essential Services****Desired Outcome:****Criteria for Meeting Desired Outcome****Fiscally and Legally
Sound**

Turnover and loss of key employees who demonstrate excellence and loyalty is a major cost and loss of service for the City. In order to function well and be open and responsive to Citizen needs and requests, stable employees with experience and training are necessary.

Section 1: Scope**Change in Demand****Explanation**

Program experiencing NO change in demand

Section 2: Proposed Amount / FTEs

Expenditures		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
HUMAN RESOURCES	Personnel	\$92,379	\$92,379	\$92,379	\$100,494
	Total	\$92,379	\$92,379	\$92,379	\$100,494
Grand Total		\$92,379	\$92,379	\$92,379	\$100,494
FTEs	Budget FTEs FY 2025				
Full Time	.6				
Part Time					
Total	.6				

Level of Service

Benefit Design/Administration Same Level of Service

Section 3: Basic Program Attributes

Community Served

Program benefits/serves SOME portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

Program is required by Federal, State or County legislation

Section 4: Cost Savings / Innovation / Collaboration

HUMAN RESOURCES

Competitive benefit offerings provide greater stability and allow the City to overcome unnecessary additional training, recruitment and replacement costs. Industry studies cite total costs of recruitment, training and lost productivity associated with turnover at 2-3 times the cost of a position's annual salary. Cost savings by remaining competitive with other job opportunities of employees is significant to the City. Innovations in this area include costs savings associated with renewals by completing some necessary administrative work in-house, as well as adopting online programs to lower customer service costs by producers.

Section 5: Consequences of Funding Proposal at Lower Level

HUMAN RESOURCES

Reductions in established benefits programs would result in employee compensation not meeting the City standard of "market pay" as benefit costs are one contributor to "total compensation" comparisons. Market analysis would need to be conducted by staff, as well as revised recommendations by Council on compensation directives.

Description:

<i>PLANNING DEPT.</i>	Assist the Building Department with permit reviews, inspections, code enforcement requests for information, etc. Assist the Finance Department with Business License Reviews and information requests for location/GIS/zoning assistance. Additionally, work with other departments to take advantage of current planning opportunities that arise as a result of ongoing construction or otherwise (e.g. trails, stairs, signage, street issues, etc.). Coordinates with Sustainability, Engineering, Housing, Transportation, Economic Development and Executive on interdepartment projects and initiatives.

Council Goal:

079 Core or Essential Services

Desired Outcome:

Criteria for Meeting Desired Outcome

<i>Safe Community</i>	It is important to track Business Licenses, Building Permit sign-offs; Sign Permits, etc. These need to be processed, analyzed, approved, and tracked on a daily basis. The results of all approvals are recorded in EDEN and tracked.

Section 1: Scope

Change in Demand

Explanation

Program Experiencing a MODEST increase in demand of 5% to 14%

Section 2: Proposed Amount / FTEs

<i>Expenditures</i>		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
<i>COMM DEVELOP ADMIN</i>	Materials	\$13,435	\$13,435	\$13,435	\$13,435
	Total	\$13,435	\$13,435	\$13,435	\$13,435
<i>PLANNING DEPT.</i>	Personnel	\$401,813	\$346,866	\$401,813	\$422,126
	Materials	\$40,398	\$40,398	\$11,398	\$16,198
	Total	\$442,211	\$387,264	\$413,211	\$438,324
Grand Total		\$455,646	\$400,699	\$426,646	\$451,759
FTEs	Budget FTEs FY 2025				
<i>Full Time</i>	1.2				
<i>Part Time</i>	.1				
Total	1.3				

Level of Service

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life	City provides program and program is currently being offered by another governmental, non-profit or civic agency	Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

PLANNING DEPT.	With our new POC and some training, we have increased the efficiencies of these endeavors. These efforts are carried out in conjunction with the Building Department, the Engineering Department, and the Finance Department.

Section 5: Consequences of Funding Proposal at Lower Level

PLANNING DEPT.	A reduction in funding would result in a delay for approving these regulatory items.

Description:

<i>CITY ATTORNEY</i>	Legal staff provides support to all City departments to address legal needs and/or concerns in an efficient manner, including the settlement of disputes; review modifications to land use approvals; and for interlocal endeavors. Draft development agreements. Present training to all applicable Park City Staff on said documents and procurement requirements. Provide legal advice regarding contract administration and disputes.

Council Goal:**080 Core or Essential Services****Desired Outcome:****Criteria for Meeting Desired Outcome**

<i>Fiscally and Legally Sound</i>	Fiscally and legally sound

Section 1: Scope**Change in Demand****Explanation**

Program experiencing a MODEST increase in demand of 5% to 14%

Section 2: Proposed Amount / FTEs

FTEs	Budget FTEs
	FY 2025
<i>Full Time</i>	.4
<i>Part Time</i>	.1
Total	.5

Level of Service

Contracts/Grants Same Level of Service**Section 3: Basic Program Attributes****Community Served**

Program benefits/serves only a SMALL portion of the Community but still adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

Program is required by Charter or other incorporation documents OR to comply with regulatory agency standards

Section 4: Cost Savings / Innovation / Collaboration

CITY ATTORNEY Advanced review minimizes future claims.

Section 5: Consequences of Funding Proposal at Lower Level

CITY ATTORNEY Non-legal support would spend adequate time with city department related issues, and address report reviews efficiently.

Description:

CITY ATTORNEY	The City Attorney and Deputy City Attorney are assigned to Human Resources to address personnel related needs in a timely and efficient manner, including: special employment agreements, disciplinary actions, complaints, terminations, and administrative appeals. Act as lead counsel on employment litigation. Counsel managers on emerging employment case law.

Council Goal:

081 Core or Essential Services

Desired Outcome:

	Criteria for Meeting Desired Outcome
Gold Medal Performance Organization	

Section 1: Scope

Change in Demand	Explanation
Program experiencing a MINIMAL increase in demand of 1% to 4%	

Section 2: Proposed Amount / FTEs

FTEs	Budget FTEs
	FY 2025
Full Time	.4
Part Time	.1
Total	.5

Level of Service

Employment Review Same Level of Service

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves only a SMALL portion of the Community but still adds to their quality of life	City is the sole provider but there are other public or private entities which could be contracted to provide this service	Program is required by Federal, State or County legislation

Section 4: Cost Savings / Innovation / Collaboration

CITY ATTORNEY Internal resources are less expensive than outside counsel

Section 5: Consequences of Funding Proposal at Lower Level

CITY ATTORNEY Non-legal support would spend adequate time with employee related issues, and address report reviews efficiently.

Description:**TECHNICAL &
CUSTOMER
SERVICES**

Software subscriptions and maintenance contracts represent a common trend in the IT industry to utilize services and minimize risks. Contracts ensure that we have an updated and viable infrastructure and provide support for issues. Examples of covered subscriptions include enterprise software, and Office365.

Council Goal:**083 Core or Essential Services****Desired Outcome:****Criteria for Meeting Desired Outcome****Well-Maintained
Assets and
Infrastructure**

Software Maintenance is a critical layer that supports a significant portion of IT and GIS infrastructure. It is a necessity to the other support systems that depend on this area, including Open and Responsive Government.

Section 1: Scope**Change in Demand****Explanation**

Program experiencing a MODEST increase in demand of 5% to 14% Use of subscription softwares services or SaaS.

Section 2: Proposed Amount / FTEs

Expenditures		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
TECHNICAL & CUSTOMER SERVICES	Personnel	\$82,409	\$82,409	\$82,409	\$85,269
	Materials	\$405,440	\$405,440	\$405,440	\$405,440
	Total	\$487,849	\$487,849	\$487,849	\$490,709
Grand Total		\$487,849	\$487,849	\$487,849	\$490,709
FTEs	Budget FTEs FY 2025				
Full Time	.4				
Part Time					
Total	.4				

Level of Service

Software Maintenance/Upgrades Same Level of Service

Section 3: Basic Program Attributes

Community Served

Program benefits/serves SOME portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

Recommended by national professional organization to meet published standards or as a best practice

Section 4: Cost Savings / Innovation / Collaboration

TECHNICAL & CUSTOMER SERVICES

Savings from reducing the level of support provided by vendors has been maximized in past years. However, it is sometimes prudent to minimize software and equipment issues through elevated support contracts and thereby reduced risks caused by failures of critical systems e.g., email, network and storage systems.

Section 5: Consequences of Funding Proposal at Lower Level

TECHNICAL & CUSTOMER SERVICES

Reduced funding would increase risk and recovery time should a “downtime” event occur. Although prioritizing contract services would occur, many technology components have interlaced dependencies that would likely have broader implications.

Description:

<i>TECHNICAL & CUSTOMER SERVICES</i>	System support manages server hardware, operating systems, security controls, anti-virus, backups/disaster recovery and disk storage in a virtualized environment that includes up to 100 servers. The systems platform provides data and applications, including web services, database, email, storage, document and permit management. Systems support serves as secondary support for network operations.

Council Goal:**084 Core or Essential Services****Desired Outcome:****Criteria for Meeting Desired Outcome**

<i>Well-Maintained Assets and Infrastructure</i>	In meeting the needs of the organization's system(s) requirements, we require additional funding to not only continue support of current infrastructure but leverage these funds to effectively continue to expand and deliver innovative systems solutions. Investment in storage and backup solutions will be key to the overall success in our outcome area. This will allow IT to continue with its proven track record of providing reliable and effective systems solutions.

Section 1: Scope**Change in Demand****Explanation**

Program experiencing a MODEST increase in demand of 5% to 14%

Section 2: Proposed Amount / FTEs

<i>Expenditures</i>		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
<i>TECHNICAL & CUSTOMER SERVICES</i>	Personnel	\$804,106	\$804,106	\$804,106	\$819,442
	Materials	\$699,701	\$699,701	\$699,701	\$699,501
	Total	\$1,503,807	\$1,503,807	\$1,503,807	\$1,518,943
Grand Total		\$1,503,807	\$1,503,807	\$1,503,807	\$1,518,943
FTEs	Budget FTEs FY 2025				
<i>Full Time</i>	2.2				
<i>Part Time</i>					
Total	2.2				

Level of Service

Section 3: Basic Program Attributes

Community Served

Program benefits/serves SOME portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

Recommended by national professional organization to meet published standards or as a best practice

Section 4: Cost Savings / Innovation / Collaboration

TECHNICAL & CUSTOMER SERVICES

This past year includes significant RFP and project participation with library projects, parking systems, security camera upgrades, phone system upgrades, and police body-cameras server.

Section 5: Consequences of Funding Proposal at Lower Level

TECHNICAL & CUSTOMER SERVICES

System Support reductions would reduce response times to support and service/project requests. Reductions will pose critical risks to proactively manage security, server, backup, updates and storage systems.

Description:**BUDGET,
DEBT &
GRANTS**

The Budget department currently provides management oversight and administration on grants. As outlined in the grant policy, the Budget department reviews all grant applications and provides grant writing assistance when necessary. The department prepares grant-related budget adjustment, monitoring and drawdowns of state and federal funds. The department is responsible for assuring that the City complies with all grant-related requirements and clauses and that the City fulfills its reporting requirements. The department is responsible for Federal requirements such as Davis-Bacon, DBE, Title VI, Buy America and all other requirements.

Council Goal:**085 Core or Essential Services****Desired Outcome:****Criteria for Meeting Desired Outcome****Fiscally and Legally
Sound**

Council has approved in the Strategic Plan, Open and Responsive Government, that one of their Desired Outcomes is to be fiscally and legally sound. In order to be fiscally sound as a City, it is of the upmost importance that Council, the City Manager, and staff have a high level of grant administration capability.

Section 1: Scope**Change in Demand****Explanation**

Program experiencing a **MINIMAL** increase in demand of
1% to 4%

Section 2: Proposed Amount / FTEs

Expenditures		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
BUDGET, DEBT & GRANTS	Personnel	\$182,805	\$182,805	\$181,880	\$176,396
	Total	\$182,805	\$182,805	\$181,880	\$176,396
Grand Total		\$182,805	\$182,805	\$181,880	\$176,396
FTEs	Budget FTEs FY 2025				
Full Time	1.1				
Part Time					
Total	1.1				

Level of Service

Grant Administration **Same Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life	City provides program and program is currently being offered by other private businesses not within City limits	Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

BUDGET, DEBT & GRANTS	Due to the restructuring of the Budget department, cost savings will result in this bid via contract position reprioritization of duties. Even with fewer resources at the department's disposal, it's anticipated that level of service will not decrease.

Section 5: Consequences of Funding Proposal at Lower Level

BUDGET, DEBT & GRANTS	Funding at a lower level would require that grant administration and reporting be handled at a individual departmental level. This could possibly result in failure of the City to comply with state or federal regulations.

Description:

<i>HUMAN RESOURCES</i>	Employee training and development take many forms to help staff realize employment goals, better perform at new/changing functions, and assist managers in managing staff. Also assists with compliance and other measures.
<i>LEAD TRAINING</i>	To take our communities confidently into the future, public leaders and executives must adopt a proactive approach to change both inside the public organization and outside in the community. They must invest the time and resources required for themselves and their leadership team to create and maintain a continuously improving, learning organization. The LEAD program helps tackle this issue and prepare leaders in the public sector.

Council Goal:**086 Core or Essential Services****Desired Outcome:****Criteria for Meeting Desired Outcome**

<i>Gold Medal Performance Organization</i>	High Quality program for the Professional and Leadership Development of all City Staff would include local and national training as well as team and HR training.

Section 1: Scope**Change in Demand****Explanation**

Program Experiencing a MODEST decrease in demand of 5% to 14%

Section 2: Proposed Amount / FTEs

<i>Expenditures</i>		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
<i>HUMAN RESOURCES</i>	Materials	\$10,000	\$10,000	\$10,000	\$10,000
	Total	\$10,000	\$10,000	\$10,000	\$10,000
Grand Total		\$10,000	\$10,000	\$10,000	\$10,000
<i>FTEs</i>	Budget FTEs FY 2025				
<i>Full Time</i>					
<i>Part Time</i>					
Total					

Level of Service

LEAD Enhanced Level of Service

Section 3: Basic Program Attributes

Community Served

Reliance on City

Mandated

Section 4: Cost Savings / Innovation / Collaboration

<i>HUMAN RESOURCES</i>	Cost Savings/Collaboration: Majority of PC LEAD classes will be taught by employees that have already attended LEAD in Virginia which will create a cost savings by minimizing the attendees at LEAD.

Section 5: Consequences of Funding Proposal at Lower Level

<i>HUMAN RESOURCES</i>	Not meeting the City’s needs of professional standards.

Description:**TECHNICAL &
CUSTOMER
SERVICES**

Communication utilities include reoccurring monthly services that include phone/fax lines, data circuits, alarm systems, and internet connectivity. This program was created to accurately represent spending for communication services for organizational objectives.

Council Goal:**087 Core or Essential Services****Desired Outcome:****Criteria for Meeting Desired Outcome****Well-Maintained
Assets and
Infrastructure**

With a proven track record of providing excellent customer service, both within and outside PCMC, IT continues to educate our customers and improve customer service in multiple ways. Answering incoming phone calls, directing walk-in traffic, and managing the PCMC Website is beneficial to citizens, visitors and employees.

Section 1: Scope**Change in Demand**

Program experiencing a MODEST increase in demand of 5% to 14%

Explanation

As more services are reliant on internet access for both internal and external operations, IT has increased the bandwidth and enhanced network redundancy to support this demand.

Section 2: Proposed Amount / FTEs

FTEs	Budget FTEs FY 2025
<i>Full Time</i>	.3
<i>Part Time</i>	
Total	.3

Level of Service

IT Utilities Same Level of Service

Section 3: Basic Program Attributes**Community Served**

Program benefits/serves a SUBSTANTIAL portion of the

Reliance on City

City provides program and program is currently being offered by other

Mandated

Program is required by Code, ordinance, resolution or policy OR to

Community and adds to their quality of life

private businesses not within City limits

fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

TECHNICAL & CUSTOMER SERVICES

Communication bills are reviewed regularly and services are cancelled or upgraded as necessary.

Section 5: Consequences of Funding Proposal at Lower Level

TECHNICAL & CUSTOMER SERVICES

Reduced funding of communication utilities would result in reduced services levels. This includes: slower circuit performance; elimination of redundant failover backup links, reduced phone and internet services.

Description:

<i>CITY ATTORNEY</i>	The Self- Insurance/Risk Management Fund provides for a fairly high level of risk management. Park City exposures are unique due to its resort environment, degree of visitation, and extensive public services. The current risk management program provides a balance of self-insurance and risk transfer. Insurance coverage currently includes liability, property, workers compensations, boiler & machinery, crime, bonds, and other minor policies related to City leases. Provide lines of insurance and underwriting insurance requirements on City contracts and projects, as appropriate for risk transfer. Provides response and follow-up to accidents/incidents, and administration/defense for claims and litigation. Creates and maintains policies designed to minimize exposure to loss, review claims against the city; review insurance premium quotes and coverage options; maintain any losses to a minimum.
<i>SELF INS & SEC BOND</i>	Also includes Safety Programs and Security Maintenance accounts.

Council Goal:

088 Core or Essential Services

Desired Outcome:

Criteria for Meeting Desired Outcome

<i>Fiscally and Legally Sound</i>	Workload will increase for both paralegals and two attorneys for the reviewing and assessing of incident claims in order to avoid potential litigation. The increase will also come as a result of examining annual underwriting deadlines on City-owned properties, equipment and liability policies.

Section 1: Scope

Change in Demand

Explanation

Program Experiencing a SIGNIFICANT increase in demand of 15% to 24%

Section 2: Proposed Amount / FTEs

<i>Expenditures</i>		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
<i>CITY ATTORNEY</i>	Personnel	\$86,083	\$86,083	\$86,083	\$90,951
	Materials	\$1,339	\$1,339	\$1,339	\$1,339
	Total	\$87,422	\$87,422	\$87,422	\$92,290
<i>SELF INS & SEC BOND</i>	Materials	\$1,523,000	\$1,523,000	\$1,523,000	\$1,747,500
	Total	\$1,523,000	\$1,523,000	\$1,523,000	\$1,747,500
<i>WORKERS COMP</i>	Materials	\$380,952	\$380,952	\$380,952	\$380,952
	Total	\$380,952	\$380,952	\$380,952	\$380,952
Grand Total		\$1,991,374	\$1,991,374	\$1,991,374	\$2,220,742

FTEs	Budget FTEs
	FY 2025
<i>Full Time</i>	.4
<i>Part Time</i>	.1
Total	.5

Level of Service

Risk Management Same Level of Service

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves SOME portion of the Community and adds to their quality of life	City provides program and program is currently being offered by other private businesses not within City limits	Program is required by Federal, State or County legislation

Section 4: Cost Savings / Innovation / Collaboration

<i>CITY ATTORNEY</i>	Provide training to all departments to keep any claims to a minimum.
<i>SELF INS & SEC BOND</i>	Safety and Security programs are a part of this program and often do joint interdepartmental innovation and collaboration while sharing costs.

Section 5: Consequences of Funding Proposal at Lower Level

<i>CITY ATTORNEY</i>	Risk management may transfer risk back onto the City and increase exposures that may result in financial impact, loss and/or reduction in safety. Certain programs and coverages may be required by law i.e. workers compensation.
<i>SELF INS & SEC BOND</i>	Mandatory safety programs and security measures may not meet requirements.

Description:

<i>POLICE</i>	The Youth Services Officer works in the elementary school, middle school, high school and alternative high school to keep the campuses safe and to help build strong relationships with youth now and in the future. The School Resource Officer investigates reports of criminal activity and provides intervention to curtail truancy. The School Resource Officer has built a foundation of trust and open communication with the students and school staff.

Council Goal:**089 Core or Essential Services****Desired Outcome:****Criteria for Meeting Desired Outcome**

<i>Safe Community</i>	The School Resource Officer is essential in providing the close working relationship that has been developed with the schools in the City. The School Resource Officer provides D.A.R.E. Training for the students, and provides intervention for at risk students. However, first and foremost the SRO provides a safe learning environment on the school campuses.

Section 1: Scope**Change in Demand****Explanation**

Program experiencing NO change in demand

Section 2: Proposed Amount / FTEs

<i>Expenditures</i>		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
<i>POLICE</i>	Personnel	\$345,296	\$315,729	\$315,729	\$345,940
	Materials				\$1,611
	Total	\$345,296	\$315,729	\$315,729	\$347,551
Grand Total		\$345,296	\$315,729	\$315,729	\$347,551
FTEs	Budget FTEs FY 2025				
<i>Full Time</i>	1.7				
<i>Part Time</i>					
Total	1.7				

Level of Service

Youth Services Officer Same Level of Service**Section 3: Basic Program Attributes**

Community Served

Program benefits/serves a
SIGNIFICANT portion of the
Community and adds to their quality
of life

Reliance on City

City provides program and program
is currently being offered by another
governmental, non-profit or civic
agency

Mandated

Program is required by Code,
ordinance, resolution or policy OR to
fulfill franchise or contractual
agreement

Section 4: Cost Savings / Innovation / Collaboration

POLICE The police department has partnered with the Park City School District in funding this position. The school district pays over \$41,000 annually to ensure that this program is in place. Through this collaboration of cost sharing we are able to fund this as a fulltime position.

Section 5: Consequences of Funding Proposal at Lower Level

POLICE Funding at a lower level would not allow us to have a full time officer in this position.

Description:

CITY
ATTORNEY

Legal Staff provides in-house capability for efficient case administration with outside legal counsel retained for conflict/specialty cases. Represent Park City in mediations, arbitrations, administrative hearings, and trials. Prepare pleadings, motions, and legal memoranda on matters including employment lawsuits, personal injury lawsuits, property damage, water rights applications and claims of interference with water rights, crop loss claims, police liability claims, civil rights violations, and land use appeals. Conduct depositions and defend staff deponents in all of the foregoing matters.

Council Goal:

090 Core or Essential Services

Desired Outcome:

Criteria for Meeting Desired Outcome

Fiscally and Legally
Sound

Fiscally and legally sound

Section 1: Scope

Change in Demand

Explanation

Program experiencing a SIGNIFICANT increase in demand of 15% to 24%

Section 2: Proposed Amount / FTEs

Expenditures		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
CITY ATTORNEY	Personnel	\$200,530	\$200,530	\$200,530	\$209,546
	Materials	\$2,280	\$2,280	\$2,280	\$2,280
	Total	\$202,810	\$202,810	\$202,810	\$211,826
Grand Total		\$202,810	\$202,810	\$202,810	\$211,826
FTEs		Budget FTEs FY 2025			
Full Time	.8				
Part Time	.1				
Total	.9				

Level of Service

Litigation Same Level of Service

Section 3: Basic Program Attributes

Community Served

Program benefits/serves only a
SMALL portion of the Community
but still adds to their quality of life

Reliance on City

City provides program and program
is currently being offered by other
private businesses not within City
limits

Mandated

Program is required by Federal,
State or County legislation

Section 4: Cost Savings / Innovation / Collaboration

CITY ATTORNEY Internal costs are less than hiring outside counsel

Section 5: Consequences of Funding Proposal at Lower Level

CITY ATTORNEY Outsourcing litigation to outside counsel would likely increase in costs over a long-term period.

Description:

*HUMAN
RESOURCES*

Current LOS: Current HR performance measures include the ability to attract and retain qualified personnel and attract qualified applicant pools for City recruitments. To be able to attract and retain the talent and quality of employee necessary to provide desired service levels is a key objective of Human Resources. HR works in conjunction with the management team to attract, screen and select the best performers that are qualified to deliver the service levels demanded by our residents and visitors.

Council Goal:

091 Core or Essential Services

Desired Outcome:

Criteria for Meeting Desired Outcome

*Gold Medal
Performance
Organization*

A workforce that is engaged and working to provide the best services for the City.

Section 1: Scope

Change in Demand

Explanation

Program experiencing NO change in demand

Section 2: Proposed Amount / FTEs

<i>Expenditures</i>		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
<i>HUMAN RESOURCES</i>	Personnel	\$242,032	\$242,032	\$242,032	\$256,208
	Materials	\$120,830	\$120,830	\$120,830	\$120,830
	Total	\$362,862	\$362,862	\$362,862	\$377,038
Grand Total		\$362,862	\$362,862	\$362,862	\$377,038
<i>FTEs</i>	Budget FTEs FY 2025				
Full Time	1.5				
Part Time	.3				
Total	1.8				

Level of Service

Recruitment Same Level of Service

Section 3: Basic Program Attributes

Community Served

Program benefits/serves a
SIGNIFICANT portion of the
Community and adds to their quality
of life

Reliance on City

City provides program and program
is currently being offered by other
private businesses not within City
limits

Mandated

Program is required by Code,
ordinance, resolution or policy OR to
fulfill franchise or contractual
agreement

Section 4: Cost Savings / Innovation / Collaboration

*HUMAN
RESOURCES*

Collaborating with the management team on the best recruitment efforts for any open position in the City as well as maintaining the applicant pool for on-going recruitment.

Section 5: Consequences of Funding Proposal at Lower Level

*HUMAN
RESOURCES*

A drop in the level of service by positions not being filled quickly and/or poorly filled would be the consequence for funding this program at a lower level.

Description:

<i>BLDG MAINT ADM</i>	The Building Maintenance Department provides a variety of janitorial services for this program. It requires that janitorial services be performed in City buildings to ensure cleanliness and a respectable appearance for staff and visitors. Includes general cleaning services such as carpet, windows, restrooms, offices, and common areas. Much of this program is outsourced to private businesses for efficiency. Challenges to the goal of this program are high costs associated with environmentally friendly cleaning products, which are used due to increasing community expectations to go "green".

Council Goal:**092 Core or Essential Services****Desired Outcome:****Criteria for Meeting Desired Outcome**

<i>Well-Maintained Assets and Infrastructure</i>	Open and Responsive Government has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community and user groups have also expressed their desire for clean, presentable facilities. The Janitorial program is a critical function and proposed enhancement of the program is based on a citizen request for enhanced services and inflation in the cost of environmentally friendly cleaning products and materials.

Section 1: Scope**Change in Demand****Explanation**

Program experiencing a MODEST increase in demand of 5% to 14%

Section 2: Proposed Amount / FTEs

<i>Expenditures</i>		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
<i>BLDG MAINT ADM</i>	Personnel	\$278,035	\$278,035	\$278,035	\$275,455
	Materials	\$489,668	\$489,668	\$489,668	\$488,928
	Total	\$767,703	\$767,703	\$767,703	\$764,383
Grand Total		\$767,703	\$767,703	\$767,703	\$764,383

FTEs Budget FTEs
FY 2025

<i>Full Time</i>	2.1
<i>Part Time</i>	
Total	2.1

Level of Service

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life	City provides program and program is currently being offered by other private businesses within City limits	Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

BLDG MAINT ADM	“Innovation”: The Building Maintenance Department continually looks for creative ways to increase productivity, Environmental stewardship, service levels, and equipment availability that will decrease carbon footprint and equipment downtime through innovation. Industry trends are to move toward increasing availability of environmentally friendly janitorial products.

Section 5: Consequences of Funding Proposal at Lower Level

BLDG MAINT ADM	The consequences of lowering the funding for this program include: Reduction in building and restroom cleanliness. There would also be an increase in citizen and staff complaints due to established expectations.

Description:**HUMAN
RESOURCES**

Valuing Employees encompasses the many activities and programs that are established to promote and increase communication, education, morale and employee engagement. This in turn increases the level of performance. Some examples of the current activities range from employee events, service awards, recognition, and wellness programs. The return on investment for the program is longevity of staff, loyalty and commitment to excellence. Costs include the Educational Reimbursement program for employees, which allows the City to promote from within, encourage employee growth, and reduce outside contracting and specialization costs.

Council Goal:**093 Core or Essential Services****Desired Outcome:****Criteria for Meeting Desired Outcome****Gold Medal
Performance
Organization**

Programs that are intended to show employees that they are valued help foster an open work environment that is conducive to increasing team work and communication.

Section 1: Scope**Change in Demand****Explanation**

Program experiencing a MODEST increase in demand of 5% to 14%

Section 2: Proposed Amount / FTEs

Expenditures		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
HUMAN RESOURCES	Personnel	\$157,142	\$157,142	\$157,142	\$186,785
	Materials	\$164,020	\$164,020	\$164,020	\$164,020
	Total	\$321,162	\$321,162	\$321,162	\$350,805
Grand Total		\$321,162	\$321,162	\$321,162	\$350,805
FTEs	Budget FTEs FY 2025				
Full Time	.9				
Part Time					
Total	.9				

Level of Service

Benefits and Employee Value Proposition Same Level of Service

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves SOME portion of the Community and adds to their quality of life	City provides program and program is currently being offered by other private businesses not within City limits	Recommended by national professional organization to meet published standards or as a best practice

Section 4: Cost Savings / Innovation / Collaboration

HUMAN RESOURCES	The goal of the HR department is to Collaborate with the management team on programs and ideas that communicate to employees their value to the organization. Cost savings include: less spending on performance improvement programs, additional personnel, training and recruitment costs.

Section 5: Consequences of Funding Proposal at Lower Level

HUMAN RESOURCES	On holiday party increase: Event will no longer be held at a restaurant venue in town. We would have to either "cap" levels of attendance, decreases alcohol costs, or move the event to a City venue with cheaper catering. Levels of service provided may be reduced over time.

Description:**HUMAN
RESOURCES**

The scope of the Pay Plan Design and Administration program is to provide job evaluations and benchmarks (market and point factor analysis) that produce ranges that properly reflect external competitiveness and also internal equity. It allows the City to provide base pay and benefits that enable the attraction, retention and motivation of well-qualified employees who add value to the City. And in the end, the pay plan is instrumental to the City's ability to attract and retain engaged and talented high performers, qualified to deliver the service levels demanded by our residents and visitors.

Council Goal:**094 Core or Essential Services****Desired Outcome:****Criteria for Meeting Desired Outcome****Gold Medal
Performance
Organization**

Competitive pay helps employees feel engaged in their jobs and with the City's organization, enabling them to focus on what makes Park City great. It increases the City's ability to retain great talent, thus improving City services across the board.

Section 1: Scope**Change in Demand****Explanation**

Program experiencing NO change in demand

Section 2: Proposed Amount / FTEs

Expenditures		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
HUMAN RESOURCES	Personnel	\$145,290	\$145,290	\$145,290	\$158,056
	Materials	\$46,690	\$46,690	\$46,690	\$46,690
	Total	\$191,980	\$191,980	\$191,980	\$204,746
Grand Total		\$191,980	\$191,980	\$191,980	\$204,746
FTEs	Budget FTEs FY 2025				
Full Time	.9				
Part Time	.1				
Total	1.				

Level of Service

Pay Plan Design/Administration Same Level of Service

Section 3: Basic Program Attributes

Community Served

Program benefits/serves a **SIGNIFICANT** portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

HUMAN RESOURCES

For over two decades the City has embraced a "pay for performance" pay philosophy. Current HR performance measures include the ability to attract and retain qualified personnel and attract qualified applicant pools for City recruitments. Focusing on achieving Park City's specific goals and whether we are successfully competing in the market has been a measure of whether our pay plan is successfully targeting the expertise and talent we require. Hiring lower level talent will cost the City in the long run.

Section 5: Consequences of Funding Proposal at Lower Level

HUMAN RESOURCES

Reduced ability to attract, retain, and motivate well-qualified employees who add value to the City, and increased potential of losing them to other public sector employers.

Description:

ELECTIONS This includes all materials necessary to conduct an election as well as costs for election judges.

Council Goal:

002 Core or Essential Services

Desired Outcome:

Criteria for Meeting Desired Outcome	
Transparent Government	Efficient and effective execution of elections is one of the most visible commitments to having an open and responsive government. For many citizens, voting may be their only interaction with City government in an entire year. Having the adequate resources to conduct elections is important.

Section 1: Scope

Change in Demand	Explanation
Program Experiencing a MODEST increase in demand of 5% to 14%	Election year

Section 2: Proposed Amount / FTEs

Expenditures		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
CITY MANAGER	Personnel	\$13,723	\$13,723	\$13,723	\$14,309
	Materials	\$8,656	\$8,318	\$3,568	\$3,568
	Total	\$22,379	\$22,041	\$17,291	\$17,877
ELECTIONS	Materials	\$25,000	\$3,000	\$3,000	\$3,000
	Total	\$25,000	\$3,000	\$3,000	\$3,000
Grand Total		\$47,379	\$25,041	\$20,291	\$20,877
FTEs		Budget FTEs FY 2025			
Full Time	.1				
Part Time					
Total	.1				

Level of Service

Elections Enhanced Level of Service

Section 3: Basic Program Attributes

Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

Reliance on City

City is the sole provider of the service and there are no other public or private entities that provide this type of service

Mandated

Program is required by Federal, State or County legislation

Section 4: Cost Savings / Innovation / Collaboration

<i>ELECTIONS</i>	Partnering with Summit County is an effective cost-savings measure. In even years, we provide facilities and man the early-voting process. In odd years, when the City has its elections, if the County has any ballot initiatives, they share the cost of supplies, election judges, legal noticing, production of ballots, etc.

Section 5: Consequences of Funding Proposal at Lower Level

<i>ELECTIONS</i>	Elections are governed by State and Federal Laws. Funding at lower levels would reduce the ability to provide adequate man-power to run the election process.

Description:

Council Goal:

XXXX Transportation Innovation

Desired Outcome:

Criteria for Meeting Desired Outcome

Section 1: Scope

Change in Demand

Explanation

Section 2: Proposed Amount / FTEs

FTEs	Budget FTEs
	FY 2025
Full Time	
Part Time	
Total	

Level of Service

Other Budget Items

Section 3: Basic Program Attributes

Community Served

Reliance on City

Mandated

Section 4: Cost Savings / Innovation / Collaboration

Section 5: Consequences of Funding Proposal at Lower Level

Description:

STREET MAINTENANCE	Remove graffiti in a timely manner.

Council Goal:

110 Transportation Innovation

Desired Outcome:

Criteria for Meeting Desired Outcome	
Well-Maintained Assets and Infrastructure	Preservation of Park City Character has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for graffiti removal, to maintain a city free of nuisance-graffiti.

Section 1: Scope

Change in Demand	Explanation
Program experiencing NO change in demand	

Section 2: Proposed Amount / FTEs

Expenditures		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
STREET MAINTENANCE	Personnel	\$5,551	\$5,551	\$5,551	\$5,737
	Materials	\$40,510	\$40,510	\$38,454	\$39,003
	Total	\$46,061	\$46,061	\$44,005	\$44,740
Grand Total		\$46,061	\$46,061	\$44,005	\$44,740
FTEs	Budget FTEs FY 2025				
Full Time					
Part Time					
Total					

Level of Service

Graffiti Removal Same Level of Service

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated

Program benefits/serves the ENTIRE Community and adds to their quality of life

City provides program and program is currently being offered by other private businesses within City limits

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

*STREET
MAINTENANCE*

Artistic painting of pedestrian tunnels by students. Use of environmental friendly graffiti removers.

Section 5: Consequences of Funding Proposal at Lower Level

STREET MAINTENANCE

1) Will jeopardize the cleanliness, look and feel of Park City. 2) May increase gang activity.

Description:

PARKING	The program administers and enforces regulation of 1316 parking spaces in the Main Street core. This includes the North and South Marsac lots, Sandridge lots, Flagpole lot, Galleria lot, top level of Gateway Garage, Swede Alley lots, China bridge Garage, Brew Pub Lot, Main Street, Heber Avenue and Park Avenue (Heber Ave to 9th St.). The program also administers and enforces the City's historic district residential permit zones located south of 12th Street and west of Main Street. Since 2022, Parking Services has increased its patrol area by 150% in order to protect resident areas from peak day impacts. Parking Services also assists with community priorities such as Marsac brake check monitoring and enforcement, Trailhead enforcement, data collection, and assisting with visitor wayfinding. The customer service desk at the Ironhorse Public Works Building issues approximately 1364 employee permits each year (a 319% increase from 2021), and roughly 1200 residential permits each year. Parking Services processes an average of 24,500 citations per year (an increase of 157% from 2021) Which includes Police parking citations issued throughout City limits). The adjudication process reviews and rules on approximately 1025 citation appeals (4.1% of total citations issued - a decrease from 5.5% in 2021) per year. This scenario includes staffing the parking enforcement program with City employees.

Council Goal:**076 Transportation Innovation****Desired Outcome:****Criteria for Meeting Desired Outcome**

<i>Transportation: Congestion Reduction, Local and Regional</i>	Parking is an essential component of the strategy to achieve Council's goal of an effective transportation system. The availability, convenience and pricing of parking play an important role in a traveler's mode choice. The City's parking strategy seeks to balance the availability of convenient parking while also promoting use of alternate modes of travel (pedestrian, bicycle, transit).

Section 1: Scope**Change in Demand**

Program Experiencing a SUBSTANTIAL increase in demand of 25% or more

Explanation

With the implementation of the Peak Day Management program on enforcement is the key factor in ensuring consistency and success. Having available parking staff to work alongside Park City Police is essential to ensure proper function. This places further

Section 2: Proposed Amount / FTEs

Expenditures		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
PARKING	Personnel	\$1,312,030	\$1,312,030	\$1,312,030	\$1,402,078

TRANSPORTATION OPER	Materials	\$812,500	\$812,500	\$764,500	\$772,500
	Total	\$2,124,530	\$2,124,530	\$2,076,530	\$2,174,578
	Personnel	\$83,167	\$83,167	\$83,167	\$79,432
	Materials	\$261,090	\$261,090	\$350,155	\$555,964
	Total	\$344,257	\$344,257	\$433,322	\$635,396
Grand Total		\$2,468,787	\$2,468,787	\$2,509,853	\$2,809,974

FTEs Budget FTEs
FY 2025

Full Time	12.2
Part Time	
Total	12.2

Level of Service

Parking Management Same Level of Service

Section 3: Basic Program Attributes

Community Served

Program benefits/serves a **SIGNIFICANT** portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

TRANSPORTATION OPER

In 2013 Parking Services moved enforcement operations from one provided for by a third party contractor to a program staffed and managed by City employees. Objectives for this change were to improve level of customer service provided by Parking Services. Early indications are this objective shall be achieved.

PARKING

Parking Services collaborates regularly with the Historic Park City Alliance to help ensure the business communities interests are incorporated into the city's parking management strategy.

From 1998 to 2013 Staff utilized contract services to meet enforcement staffing needs. These contract employees were managed in a hybrid approach that housed them in a City building and placed them under the direct management of the City's Parking & Fleet Manager. In order to increase customer service the City brought the operation in-house to enhance customer service primarily by paying competitive wages with the retail industry. As a result customer complaints have diminished greatly.

As of 2019 Staff is confident additional resources requested will be needed to reach previous objectives as well as new Council goals which include the DLS program on Main st. This program is quite labor intensive and requires consistent enforcement collaboration with Police.

As of 2020, Parking Services has reduced operating costs by 20% through enhanced technology in the China Bridge parking garage. Park City Police have also been equipped with ticket writing software that feeds in to the parking management database which collects and retains better evidences to ensure fair and informed adjudicative processes are kept. Parking has also gone "virtual" with many parking permits and passes to save on material cost and waste as well as improve customer resources and experience.

As of 2022, Parking Services has coordinated with Peak Day Management to protect resident access points and expanded enforcement areas by 150% in residential areas while only making

minimal staffing adjustments. As peak day traffic management continues, the role of Parking Services will only increase and continue to require high levels of patrol and customer service to ensure resident support is maintained.

Section 5: Consequences of Funding Proposal at Lower Level

<i>TRANSPORTATION OPER</i>	Staff does not recommend reducing program funding at this time. However, should Council direct Staff to do so days, hours or levels of enforcement would need to be reduced. Staff, if directed, would return with a prioritized list of reductions.
<i>PARKING</i>	Staff does not recommend reducing program funding at this time. This position is based on Staff's experience that the current level of enforcement maintains a reasonable level of compliance with regulations (time limits, paid parking and safety regulations) However, should Council direct Staff to do so days, hours or levels of enforcement would need to be reduced. Staff, if directed, would return with a prioritized list of reductions.

Description:

<i>STREET MAINTENANCE</i>	Sweeping and clean-up along city streets; right-of-ways; Main Street Business trash compactors; and storm water runoff management. Challenges to the goal of this program are the Implementation of the Storm Water Management Plan and the need for specialized equipment due to aging infrastructure and community expectations. The Streets Department provides a variety of services and maintenance for this program. It requires that cleanup and control be performed in all areas of the community to ensure flood control, public safety and overall cleanliness.

Council Goal:**059 Transportation Innovation****Desired Outcome:****Criteria for Meeting Desired Outcome**

<i>Well-Maintained Assets and Infrastructure</i>	Effective Transportation has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for additional street sweeping through citizen requests. The Cleanup and Control program is a critical (core) function and proposed enhancement of the program are based on environmental stewardship.

Section 1: Scope**Change in Demand****Explanation**

Program Experiencing a **SUBSTANTIAL** increase in demand of 25% or more

Section 2: Proposed Amount / FTEs

<i>Expenditures</i>		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
<i>STREET MAINTENANCE</i>	Personnel	\$191,452	\$191,452	\$191,452	\$212,083
	Materials	\$68,124	\$68,124	\$66,068	\$65,973
	Total	\$259,576	\$259,576	\$257,520	\$278,056
Grand Total		\$259,576	\$259,576	\$257,520	\$278,056

FTEs **Budget FTEs**
FY 2025

<i>Full Time</i>	1.3
<i>Part Time</i>	.4
Total	1.7

Section 3: Basic Program Attributes

Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

STREET MAINTENANCE

Loss Prevention: The Street Department has been to protect property from possible loss through during spring the. Collaboration/Innovation: Being in the Operations Division of Public Works, the Streets Department has a primary Maintenance and community cleanup function in supporting "spring cleanup". Working collaboratively with other governmental agencies, departments and Recycle Utah, the Department has helped create efficiencies in recycling and reduced landfill waste. An example of this is the program revamp of the spring clean-up program to a once a month spring, summer, fall event sponsored by Recycle Utah rather than a more costly once a year program.
Option: Same LOS.

Section 5: Consequences of Funding Proposal at Lower Level

STREET MAINTENANCE

The consequences of lowering the funding for this program include: reduced preventative maintenance, potential flooding, impacts to downstream water quality, impacts on the look, feel and cleanliness of Park City, and possible effects on the solid waste contract for Main Street.
Proposed LOS: Same LOS.

Description:

STREET MAINTENANCE	Streets Maintenance Team is responsible for maintaining 130 lane miles of roadway and numerous miles of sidewalks and paths throughout Park City. The pavement management program maximizes pavement life and reduces lifecycle costs. Some of the items included are: Roadway maintenance, guardrail, sidewalks, curb & gutter, pavement striping and bike paths. Challenges to the goal of this program are: Volatility of asphalt oil costs, aging infrastructure, uncertainty of future B&C road funds and community expectations. The Streets Department provides a variety of services, maintenance, and capital renewal projects for this program. It requires that Street and Sidewalk maintenance be performed throughout the community to ensure effective multi-modal transportation and public safety.

Council Goal:

058 Transportation Innovation

Desired Outcome:

Criteria for Meeting Desired Outcome

<i>Well-Maintained Assets and Infrastructure</i>	Streets and Sidewalk Maintenance has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for street and sidewalk maintenance through citizen requests and community satisfaction surveys. The street and sidewalk maintenance program is a critical (core) function for the community.

Section 1: Scope

Change in Demand

Explanation

Program experiencing NO change in demand

Section 2: Proposed Amount / FTEs

Expenditures		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
STREET MAINTENANCE	Personnel	\$398,307	\$398,307	\$398,307	\$435,521
	Materials	\$293,190	\$293,190	\$291,134	\$291,875
	Total	\$691,497	\$691,497	\$689,441	\$727,396
Grand Total		\$691,497	\$691,497	\$689,441	\$727,396
FTEs	Budget FTEs FY 2025				
Full Time	2.6				
Part Time	.4				
Total	3.				

Level of Service

Street & Sidewalk Maintenance Same Level of Service

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves the ENTIRE Community and adds to their quality of life	City provides program and program is currently being offered by other private businesses not within City limits	Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

STREET MAINTENANCE	Innovation: The Streets Department continually looks for creative ways to increase pavement and concrete service life through experimentation and improved pavement designs for the Park City conditions. Recent examples include the new ASHTO, Asphalt Concrete- 58 -28 pavement design for Park City pavements. Industry trends are to move toward asphalt recycling and the possible use of pervious pavements. Currently we are using 15% recycled asphalt in our new asphalt mix.

Section 5: Consequences of Funding Proposal at Lower Level

STREET MAINTENANCE	The consequences of lowering the funding for this program include: deterioration of roadways, paths and sidewalks, reduction in preventative maintenance, reduced pavement quality and a reduction in lifespan. There would also be an increase in future maintenance costs and citizen complaints due to established community expectations. Proposed LOS: Same LOS

Description:**PARKS &
CEMETERY**

The Parks and Fields Maintenance Departments provide a variety of services and snow removal techniques for this program. It requires that snow removal services be performed through priority sequencing at all City facilities. Items include snow plowing, blowing and widening from 14+ miles of sidewalks and bike paths. The Parks Department is also responsible for snow removal at all City-owned buildings, including the tennis bubble and 24 flights of Old Town Stairs. The Fields Department is responsible for the removal of snow from the artificial turf field. Challenges to the goal of this program are expanded service for sidewalks, new development, and increasing community expectations.

Council Goal:**052 Transportation Innovation****Desired Outcome:****Criteria for Meeting Desired Outcome****Well-Maintained
Assets and
Infrastructure**

Effective Transportation has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for effective snow removal services through citizen requests and community satisfaction surveys. The snow removal program is a critical (core) service for the public in providing a safe community that is walkable & bike-able, supporting a world class resort destination.

Section 1: Scope**Change in Demand****Explanation**

Program experiencing NO change in demand

Section 2: Proposed Amount / FTEs

Expenditures		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
FIELDS	Personnel	\$81,293	\$81,293	\$81,293	\$87,624
	Materials	\$27,492	\$27,492	\$27,492	\$27,492
	Total	\$108,785	\$108,785	\$108,785	\$115,116
PARKS & CEMETERY	Personnel	\$610,975	\$610,975	\$610,975	\$633,312
	Materials	\$145,600	\$145,600	\$149,644	\$142,685
	Total	\$756,575	\$756,575	\$760,619	\$775,997
Grand Total		\$865,360	\$865,360	\$869,404	\$891,113
FTEs	Budget FTEs FY 2025				
Full Time	3.7				
Part Time	3.7				

Total 7.4

Level of Service

Parks & Sidewalk Snow Removal Same Level of Service

Section 3: Basic Program Attributes

Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

PARKS & CEMETERY

Innovation: The Parks/Fields Department continually looks for creative ways to increase productivity, service levels, and equipment availability while decreasing equipment downtime. Recent examples include the recent acquisition of additional snow blowing equipment. Industry trends are to move toward environmental deicers and specialized snow melting equipment.

Section 5: Consequences of Funding Proposal at Lower Level

PARKS & CEMETERY

The consequences of lowering the funding for this program include: a reduction in citizen and visitor safety, a decrease in convenience for pedestrian travel, and an increase slip and fall accidents. There would also be an increase in citizen and business owner complaints due to established community expectations.

Description:

TRANSPORTATION OPER	Serves Park City's senior and disabled populations with fully accessible and supported transit services that operate the same days and hours as our fixed route system.

Council Goal:

048 Transportation Innovation

Desired Outcome:

Criteria for Meeting Desired Outcome

Transportation: Congestion Reduction, Local and Regional	This service provides mobility to a portion of our population that may have no other option. The service is required by the American with Disabilities Act, but most importantly ensures transit benefits are accessible to all within our community. ADA Para-transit service is required by the American with Disabilities Act.

Section 1: Scope

Change in Demand

Explanation

Program experiencing a SIGNIFICANT increase in demand of 15% to 24%

Section 2: Proposed Amount / FTEs

Expenditures		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
TRANSPORTATION OPER	Personnel	\$363,735	\$357,072	\$357,072	\$371,769
	Materials	\$1,515,813	\$1,515,813	\$1,605,079	\$1,827,139
	Total	\$1,879,547	\$1,872,885	\$1,962,150	\$2,198,908
Grand Total		\$1,879,547	\$1,872,885	\$1,962,150	\$2,198,908
FTEs	Budget FTEs FY 2025				
Full Time	2.9				
Part Time	.3				
Total	3.2				

Level of Service

Park City Mobility Enhanced Level of Service

Section 3: Basic Program Attributes

Community Served

Program benefits/serves a **SIGNIFICANT** portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

Mandated

Program is required by Federal, State or County legislation

Section 4: Cost Savings / Innovation / Collaboration

TRANSPORTATION OPER

This service is run in collaboration with Summit County, who provides a proportionate share of the funding for this program. Combining the ADA Para-transit service allows us to serve both communities' needs at a far reduced cost per ride.

Section 5: Consequences of Funding Proposal at Lower Level

TRANSPORTATION OPER

The current level of funding for this program is driven by the demand the City must serve in order to remain compliant with the American with Disabilities Act. Reductions in cost in this service would result in non-compliant service that would likely lead to Federal Transit Administration sanctions and expose the City to potential litigation by affected groups.

Description:

ECONOMY	Back country trail maintenance services are provided through a professional service agreement with Mountain Tr4ails Foundation. The 5 year agreement is due to expire in December 2020. The current budget allocation of \$25,000 anticipates services provided to the trail system of 2015. Since 2015, the following additions to open space and trails have been realized. 1. 1500 acres of open space 2. 23 additional miles of trails (single track/back country) 3. Increase 17K of winter trails 4. 20% increase in labor costs 5. 15% increase in machine costs 6. 2\$/mile trail construction cost. Staff anticipates SSC funding associated with MTF winter grooming to offset this request. Staff finds that funding associated with this service and a subsequent contract with MTF (in comparison with related services and budgets at Snyderville Basin Special Service District) saves PCMC over \$300,000 annually. Additionally funding is also off set with MTF adopt a trails programs and joint grant related projects.

Council Goal:**045 Transportation Innovation****Desired Outcome:****Criteria for Meeting Desired Outcome**

<i>Abundant, Preserved and Publicly-Accessible Open Space</i>	Trails are a high priority goal for Council, as well as for the community. Enhancement in data collection will help meet goals established in the Transportation Master Plan, as well as work towards providing a better understanding of the public's use of the facility and the possibility of providing some data, which may help provide a glimpse into the fiscal impact of trail users on the Park City economy. Oversight and implementation of trail event fees and criteria will help fund and protect the public resource.

Section 1: Scope

Change in Demand

Program Experiencing a MODEST increase in demand of 5% to 14%

Explanation**Section 2: Proposed Amount / FTEs****Expenditures**

Dept Req	RT Rec	CM Rec	Council
FY 2025	FY 2025	FY 2025	FY 2025

SPEC. SRVC. CONTRT/TRAILS MANAGEMENT		Materials	\$15,000	\$	\$	\$
		Total	\$15,000	\$	\$	\$
		Grand Total	\$15,000	\$	\$	\$
FTEs	Budget FTEs					
	FY 2025					
Full Time						
Part Time						
Total						

Level of Service

Trails (Backcountry) Same Level of Service

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life	City provides program and program is currently being offered by other private businesses not within City limits	Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

<i>ECONOMY</i>	Cost savings: Specific oversight of trail event criteria and fees will specifically offset trail maintenance and deter events which may damage the facility or negatively impact the public's ability to access the trail system. Innovation: There is very little to no current data on the fiscal impact of trail users, their demographics or desires per the Park City trail system.

Section 5: Consequences of Funding Proposal at Lower Level

<i>ECONOMY</i>	Trails are a high priority goal for Council, as well as for the community. Enhancement in data collection will help meet goals established in the Transportation Master Plan, as well as work towards providing a better understanding of the public's use of the system. Furthermore, oversight of trail event criteria and fees may result in negative impacts on the trails and trail user experience.

Description:

<i>STREET MAINTENANCE</i>	Program includes snow plowing, hauling, blowing, and widening for 130 lane miles of roadway and multiple miles of sidewalks and bike paths. Challenges to the program are loss of on-site and remote snow storage, expanded service for sidewalks, new development, increase in special events and increasing community expectations. The Streets Department provides a variety of services, and snow removal techniques for this program. It requires that snow removal services be performed through priority sequencing 24/7 in all areas of the community. Funding for PC Heights

Council Goal:**043 Transportation Innovation****Desired Outcome:****Criteria for Meeting Desired Outcome**

<i>Well-Maintained Assets and Infrastructure</i>	Effective Transportation has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for effective snow removal services through citizen requests and community satisfaction surveys. The snow removal program is a critical (core) service for the community to function as a world class resort destination.

Section 1: Scope**Change in Demand****Explanation**

Program experiencing a MINIMAL increase in demand of 1% to 4%

Section 2: Proposed Amount / FTEs

<i>Expenditures</i>		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
<i>CONTINGENCY/SNOW REMOVAL</i>	Materials	\$50,000	\$50,000	\$50,000	\$50,000
	Total	\$50,000	\$50,000	\$50,000	\$50,000
<i>STREET MAINTENANCE</i>	Personnel	\$1,041,453	\$1,041,453	\$1,041,453	\$1,115,810
	Materials	\$253,190	\$253,190	\$251,134	\$251,587
	Total	\$1,294,643	\$1,294,643	\$1,292,587	\$1,367,397
Grand Total		\$1,344,643	\$1,344,643	\$1,342,587	\$1,417,397
FTEs	Budget FTEs FY 2025				
<i>Full Time</i>	7.6				
<i>Part Time</i>	1.3				

Total 8.9

Level of Service

Winter Snow Operations Same Level of Service

Section 3: Basic Program Attributes

Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

Reliance on City

City is the sole provider but there are other public or private entities which could be contracted to provide this service

Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

STREET MAINTENANCE

Cost Savings: The Streets Department continues expanding to incorporate more "Mini" hauls in the Downtown Business District. This saves money by removing snow in a more efficient and effective manner. Innovation: The Streets Department continually looks for creative ways to increase productivity, service levels, equipment availability and decrease equipment downtime through innovation. Recent examples include: additional snow blowing equipment and 4X4 plow trucks. Industry trends are to move toward environmental deicers, heated sidewalks and specialized snow melting equipment.

Section 5: Consequences of Funding Proposal at Lower Level

STREET MAINTENANCE

The consequences of lowering the funding for this program include: Impacts to the health and Safety of our citizens and visitors, reduction in citizen and visitor safety, convenient travel, and an increase in accidents. There would also be an increase in citizen and business owner complaints due to established community expectations. Proposed LOS: Maintain Current LOS.

Description:

ECONOMY	Provide a high level of service in community outreach and public participation in the planning and implementation of projects, as well as proactively mitigate negative impacts to neighborhoods.

Council Goal:

040 Transportation Innovation

Desired Outcome:

Criteria for Meeting Desired Outcome	
Abundant, Preserved and Publicly-Accessible Open Space	1. Implement projects in a timely fashion. 2. Provide ample opportunity for public input. 3. Provide a high level of service in community outreach to mitigate construction impacts 4. Provide safe and effective infrastructure for alternative travel options.

Section 1: Scope

Change in Demand	Explanation
Program experiencing a MODEST increase in demand of 5% to 14%	

Section 2: Proposed Amount / FTEs

FTEs	Budget FTEs
	FY 2025
Full Time	
Part Time	
Total	

Level of Service	
Urban Trails and Walkability	Same Level of Service

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life	City is the sole provider but there are other public or private entities which could be contracted to provide this service	Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

<i>ECONOMY</i>	1. Coordinate and collaborate with other City projects and/or utility companies to gain an economy of scale on project costs. 2. Innovative thinking on infrastructure design and maintenance planning.

Section 5: Consequences of Funding Proposal at Lower Level

<i>ECONOMY</i>	Project timelines negatively impacted. Connectivity, safety and effectiveness of projects and overall walkable network negatively impacted.

Description:

<i>TRANSPORTATION OPER</i>	This program provides transit service throughout Park City and Summit County year-round. It ensures mobility choices for residents, employees, visitors and others. This ensures the Park City transit network is operated in a manner that creates an effective and efficient system.
<i>TRANSPORTATION PLANNING</i>	This program coordinates with the City's planning department, Summit County and the Utah Department of Transportation to ensure our critical transportation corridors (SR-224, SR-248 and Bonanza Drive) are constructed and operated to promote the safety and convenience of all travel modes (Pedestrian, Bicycle, Transit, Auto). The program provides for long and short term planning and implementation of strategic plans for the City's primary transportation corridors (SR-224, SR-248 and Bonanza Dr.).

Council Goal:

033 Transportation Innovation

Desired Outcome:

Criteria for Meeting Desired Outcome

<i>Transportation: Congestion Reduction, Local and Regional</i>	The Transportation department plays a critical role in pursuing City Council's goal of an effective Transportation System through planning and implementation of primary corridor strategic plans.

Section 1: Scope

Change in Demand

Explanation

Program experiencing a **SIGNIFICANT** increase in demand of 15% to 24%

Section 2: Proposed Amount / FTEs

<i>Expenditures</i>		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
<i>TRANSPORTATION OPER</i>	Personnel	\$863,677	\$863,677	\$863,677	\$927,317
	Materials	\$66,187	\$66,187	\$160,819	\$398,138
	Total	\$929,864	\$929,864	\$1,024,496	\$1,325,456
<i>TRANSPORTATION PLANNING</i>	Personnel	\$992,251	\$992,251	\$992,251	\$979,997
	Materials	\$425,172	\$425,172	\$425,172	\$425,172
	Total	\$1,417,423	\$1,417,423	\$1,417,423	\$1,405,169
Grand Total		\$2,347,287	\$2,347,287	\$2,441,919	\$2,730,625
FTEs	Budget FTEs FY 2025				
<i>Full Time</i>	13.				
<i>Part Time</i>					

Total 13.

Level of Service

Transportation Management Enhanced Level of Service

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life	City provides program and program is currently being offered by another governmental, non-profit or civic agency	Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

TRANSPORTATION OPER	The program collaborates with Summit County, Utah Highway Patrol, Utah Transit Authority and the Utah Department of Transportation on regional and local strategic planning efforts. This collaboration helps ensure the primary transportation corridors that Park City depends upon (SR-224, Sr-248, and Bonanza Dr.) are constructed and operated in an efficient manner that promotes a balanced multi-modal and effective transportation system.
TRANSPORTATION PLANNING	The program collaborates with Summit County, Utah Highway Patrol, Utah Transit Authority and the Utah Department of Transportation on regional and local strategic planning efforts. This collaboration helps ensure the primary transportation corridors that Park City depends upon (SR-224, Sr-248, and Bonanza Dr.) are constructed and operated in an efficient manner that promotes a balanced multi-modal and effective transportation system.

Section 5: Consequences of Funding Proposal at Lower Level

TRANSPORTATION OPER	Staff does not recommend reductions in funding for this program. Should Council direct Staff to reduce expenses, this would require a reduction in staff levels. This reduction would impact the programs ability to effectively plan, coordinate and implement the City's primary corridor strategic plans.
TRANSPORTATION PLANNING	Staff does not recommend reductions in funding for this program. Should Council direct Staff to reduce expenses, this would require a reduction in staff levels. This reduction would impact the programs ability to effectively plan, coordinate and implement the City's primary corridor strategic plans.

Description:

<i>TRANSPORTATION OPER</i>	The Winter Service Program operates from December 15th through April 15th (start and end dates vary slightly based upon resort opening and closing). Service hours run from 5:53 am to 2:10 am 7 days a week.

Council Goal:

028 Transportation Innovation

Desired Outcome:

Criteria for Meeting Desired Outcome

<i>Transportation: Congestion Reduction, Local and Regional</i>	The winter service program plays a vital role in achieving Council's goal of an effective transportation system. The system carried 1,284,154 riders in 2011. The program reduces congestion, reduces carbon emissions and helps maintain Park City's position as a world class ski destination.

Section 1: Scope

Change in Demand

Explanation

Program experiencing a SIGNIFICANT increase in demand of 15% to 24%

Section 2: Proposed Amount / FTEs

<i>Expenditures</i>		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
<i>TRANSPORTATION OPER</i>	Personnel	\$5,610,505	\$5,488,357	\$5,488,357	\$5,672,253
	Materials	\$1,639,926	\$1,639,926	\$1,738,231	\$1,934,185
	Total	\$7,128,282	\$7,128,282	\$7,226,587	\$7,606,438
Grand Total		\$7,128,282	\$7,128,282	\$7,226,587	\$7,606,438
FTEs	Budget FTEs FY 2025				
<i>Full Time</i>	44.2				
<i>Part Time</i>	5.6				
Total	49.8				

Level of Service

Winter Service Enhanced Level of Service

Section 3: Basic Program Attributes

Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

TRANSPORTATION OPER

Our collaborative transit operation with Summit County and Utah Transit Authority eliminates capital and administrative duplication and significantly reduces management and overhead costs for all involved agencies and the taxpayers that support them.

Section 5: Consequences of Funding Proposal at Lower Level

TRANSPORTATION OPER

Staff does not recommend any reduction in funding. However, should Council determine to do so, this would require a reduction in routes, hours or days of service. If directed staff will return with a prioritized list of service reductions.

Description:

<i>TRANSPORTATION OPER</i>	The summer service program operates from April 15th through December 15th (start and end dates may vary based upon opening and closing of ski resorts). The system operates from 6:45 am to 12:05 am, 7 days a week. The Trolley operates from 10am to 10pm 7 days a week. Current LOS also includes year round PC-SLC Connect service.

Council Goal:**027 Transportation Innovation****Desired Outcome:****Criteria for Meeting Desired Outcome**

<i>Transportation: Congestion Reduction, Local and Regional</i>	The summer service program plays a vital role in achieving Council's goal of an effective transportation system. The system carried 480,003 riders in 2011. The program reduces congestion, reduces carbon emissions and helps maintain Park City's position as a world class ski destination.

Section 1: Scope**Change in Demand****Explanation**

Program experiencing a **SIGNIFICANT** increase in demand of 15% to 24%

Section 2: Proposed Amount / FTEs

<i>Expenditures</i>		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
<i>TRANSPORTATION OPER</i>	Personnel	\$4,096,841	\$4,008,005	\$4,008,005	\$4,141,946
	Materials	\$505,088	\$419,633	\$516,936	\$736,935
	Total	\$4,601,928	\$4,427,638	\$4,524,942	\$4,878,882
Grand Total		\$4,601,928	\$4,427,638	\$4,524,942	\$4,878,882
FTEs	Budget FTEs FY 2025				
<i>Full Time</i>	32.3				
<i>Part Time</i>	4.				
Total	36.3				

Level of Service

Summer Service Enhanced Level of Service

Section 3: Basic Program Attributes

Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

*TRANSPORTATION
OPER*

Our collaborative transit operation with Summit County and Utah Transit Authority eliminates capital and administrative duplication and significantly reduces management and overhead costs for all involved agencies and the taxpayers that support them.

Section 5: Consequences of Funding Proposal at Lower Level

*TRANSPORTATION
OPER*

Staff does not recommend any reduction in funding. However, should Council determine to do so, this would require a reduction in routes, hours or days of service. If directed staff will return with a prioritized list of service reductions.

Description:

<i>BLDG MAINT ADM</i>	The Building Maintenance Department provides a variety of maintenance and support services for this program. It requires that event logistical support be performed in many areas of the community to ensure a smooth, successful event.
<i>ECONOMY</i>	The Special Events Department within the Economy Team oversees the management of all permitted Special Events. In addition to negotiating city services contracts, and facility rental, SE permits includes taking events from the application process to the day of execution of the event. Special Events Department is responsible for working with an event to secure all the required permitting and works with various city departments to coordinate logistics to ensure that the all impacts of the event are properly mitigated. Council's expectations for event mitigation, in particular for residents continues to increase dramatically
<i>POLICE</i>	Hundreds of hours are spent in planning and staffing the various events that are held. Close and trusting relationships have been developed between staff and event planners/promoters. Special events are vital to the promotion and economy of Park City, however, these events do increase traffic. Recently, additional traffic mitigation plans have been implemented during some large-scale special events, and this is increasing the staff requirement for special events.
<i>PARKS & CEMETERY</i>	Logistical support for City-sponsored events, i.e. field preps, waste management, facility cleaning and enhanced snow removal. Challenges to the goal of this program are: Overall growth of events competing for resources due to increasing number and scale of events and organizer expectations.
<i>STREET MAINTENANCE</i>	Logistical support for City sponsored events, i.e. barricades, message boards, waste management, street cleaning, and enhanced snow removal. Challenges to the goal of this program are: Overall growth of events, competing for resources due to increasing number and scale of events, and organizer expectations.
<i>TRANSPORTATION OPER</i>	Provides enhanced transit service required to serve large crowds during Park City's major events (i.e., Sundance and Arts Festival).
<i>PARKING</i>	Provides for enhanced parking management, enforcement levels, event material set up and tear down, during Sundance Film Festival, Kimball Arts Festival, 4th of July, Miners Day, Halloween, Pedestrianized Main Street, Etc, as well as assist Special Events whenever possible.

Council Goal:**023 Transportation Innovation****Desired Outcome:****Criteria for Meeting Desired Outcome**

<i>Varied & Multi-Seasonal Event Offerings</i>	Special Events has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for Special Events through Chamber Bureau, citizen requests and outside organizers. The Special Event program is a critical function to Park City's economic sustainability. Also, Special Event planning and staffing are essential for a safe and successful special event. Proper planning and staffing promotes a healthy event environment, which promotes Park City as a World Class Multi-seasonal Resort Community. Finally, Special Event transit services significantly reduce traffic congestion on all City streets and enable the movement of large numbers of

people to event venues. Special Event Transit also reduces the need to expand roads and parking resources that would be required without strong transit support.

Section 1: Scope

Change in Demand

Program experiencing a MODEST increase in demand of 5% to 14%

Explanation

Ice (minimal increase): It is anticipated that demand for Special Events in FY 18 will be similar to that which we experienced in FY 17.

Section 2: Proposed Amount / FTEs

<i>Expenditures</i>		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
BLDG MAINT ADM	Materials	\$33,011	\$33,011	\$33,011	\$32,271
	Total	\$33,011	\$33,011	\$33,011	\$32,271
FIELDS	Personnel	\$47,110	\$47,110	\$47,110	\$49,518
	Materials	\$4,321	\$4,321	\$4,321	\$4,321
	Total	\$51,431	\$51,431	\$51,431	\$53,839
PARKING	Personnel	\$47,245	\$47,245	\$47,245	\$51,883
	Total	\$47,245	\$47,245	\$47,245	\$51,883
PARKS & CEMETERY	Personnel	\$117,579	\$117,579	\$117,579	\$118,632
	Materials	\$89,940	\$89,940	\$90,714	\$90,300
	Total	\$207,519	\$207,519	\$208,293	\$208,932
POLICE	Personnel	\$1,596,792	\$1,503,936	\$1,503,936	\$1,622,000
	Materials	\$75,000	\$72,000	\$72,000	\$79,980
	Total	\$1,668,792	\$1,575,936	\$1,575,936	\$1,701,980
SPECIAL EVENTS	Personnel	\$379,033	\$379,033	\$379,033	\$397,084
	Materials	\$809,580	\$719,580	\$734,580	\$734,580
	Total	\$1,188,613	\$1,098,613	\$1,113,613	\$1,131,664
STREET MAINTENANCE	Personnel	\$388,553	\$388,553	\$388,553	\$408,321
	Materials	\$42,972	\$42,972	\$41,158	\$41,617
	Total	\$431,525	\$431,525	\$429,711	\$449,938
SUNDANCE MITIGATION	Materials	\$372,000	\$372,000	\$372,000	\$372,000
	Total	\$372,000	\$372,000	\$372,000	\$372,000
TRANSPORTATION OPER	Personnel	\$425,857	\$421,415	\$421,415	\$408,399
	Materials	\$161,592	\$161,592	\$256,357	\$492,810
	Total	\$587,449	\$583,007	\$677,773	\$901,210
Grand Total		\$4,587,586	\$4,400,288	\$4,509,014	\$4,903,718
FTEs	Budget FTEs FY 2025				
Full Time	17.7				
Part Time	4.				
Total	21.7				

Level of Service

Special Events Same Level of Service

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life	City is the sole provider but there are other public or private entities which could be contracted to provide this service	Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

<i>BLDG MAINT ADM</i>	The Building Maintenance Department continually looks for creative ways to increase efficiency through innovation. An example is the ability to provide separate access keys to buildings during large scale special events without compromising the City's overall security.
<i>ICE FACILITY</i>	Due to limited ice along with a short summer schedule, the ice arena has become more efficient with booking camps. The Figure Skating Camp and Pioneer Camp have worked together to allow for both camps to take place on the same week.
<i>PARKS & CEMETERY</i>	Being in the Public Works Division, the Parks & Fields Department has a primary maintenance and assistance function in supporting Special Events. Working collaboratively with other agencies, departments and outside organizers has created efficiencies which allows for greater participant satisfaction and enhancing the overall experience that will propel us above the competing venues.
<i>TRANSPORTATION OPER</i>	Park City and Sundance collaborate on both traffic and transit planning year round to ensure the event runs as smoothly as possible. Transit's new GPS\AVL system have begun to revolutionize the way we operate our special event services by providing real time locations, real time passenger loads, origin\destination information, automatic stop announcements, and on-time performance reporting.
<i>PARKING</i>	Park City moved its parking enforcement operation from one being provided to the City by a third party contractor to an in-house operation. The objective of this move was to improve customer service while still maintaining effective compliance with parking regulations. Initial indications are the in-house program will prove very successful. Parking has added significant technology enhancements in the past year including pay-by-phone, on line citation appeals and citation payments, real time info available to enforcement officers in the field and automated license plate recognition systems all of these enhancements improve the level of customer service delivered.

Section 5: Consequences of Funding Proposal at Lower Level

<i>ICE FACILITY</i>	If funding is cut to this program, then the number of special events held would be reduced and the level of service provided to event planners would be reduced, which could impact overall satisfaction. In addition, revenues from ice rentals from events would be reduced.
<i>FIELDS</i>	
<i>POLICE</i>	Funding at a reduced level would create a reduced level of service, which would have a direct negative result on the success of any particular event.

<i>PARKS & CEMETERY</i>	The consequences of lowering the funding for this program include: Reduction in Park City being a "destination resort". There would also be a decrease in financial and cultural benefit to the community.
<i>TRANSPORTATION OPER</i>	Staff does not recommend lower funding levels for this program. Should Council direct Staff to reduce expenses in the program, then days, hours and\or routes served during special events would need to be reduced. This reduction would impact the City's ability to support the major events served and result in increased congestion during those events.
<i>PARKING</i>	Staff does not recommend funding the program at a lower level than currently approved. Program revenues are sufficient to cover program costs. Current level of funding enables Parking Services to provide for a high level of customer service while maintaining reasonable parking regulation compliance.

Description:

<i>STREET LIGHTS/SIGN</i>	The Streets Department is responsible for the operation and maintenance of 836 City owned street lights and leases 128 lights from Rocky Mountain Power Company (RMP). Items included are service and maintenance of control panels, wiring and electrical. In addition the Streets Department is responsible for the installation and maintenance of 2,900 street signs throughout town. The Streets Department provides a variety of services and maintenance for this program. It requires that routine inspections and maintenance be performed throughout the community to ensure the street lighting network is maintained in good working condition to provide safety and security to residents and guests. Challenges to this program are maintaining an aging lighting network, including fixtures, wiring, and coordinating repairs and maintenance with RMP.

Council Goal:

006 Transportation Innovation

Desired Outcome:

Criteria for Meeting Desired Outcome

<i>Well-Maintained Assets and Infrastructure</i>	Effective Transportation has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for lights and signage through citizen requests. The Street Lights and Signs program is a critical function of the health and safety of the community and is regulated by the Federal Highway Administration (MUTCD).

Section 1: Scope

Change in Demand

Explanation

Program Experiencing a MINIMAL increase in demand of 1% to 4%

Section 2: Proposed Amount / FTEs

<i>Expenditures</i>		Dept Req FY 2025	RT Rec FY 2025	CM Rec FY 2025	Council FY 2025
<i>STREET LIGHTS/SIGN</i>	Materials	\$165,312	\$165,312	\$165,312	\$165,312
	Total	\$165,312	\$165,312	\$165,312	\$165,312
<i>STREET MAINTENANCE</i>	Personnel	\$170,503	\$170,503	\$170,503	\$181,061
	Materials	\$36,025	\$36,025	\$33,969	\$34,422
	Total	\$206,528	\$206,528	\$204,472	\$215,483
Grand Total		\$371,840	\$371,840	\$369,784	\$380,795
FTEs	Budget FTEs FY 2025				

Full Time	1.2
Part Time	.3
Total	1.5

Level of Service

Street Lights & Signs Same Level of Service

Section 3: Basic Program Attributes

Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

Reliance on City

City is the sole provider but there are other public or private entities which could be contracted to provide this service

Mandated

Program is required by Federal, State or County legislation

Section 4: Cost Savings / Innovation / Collaboration

STREET LIGHTS/SIGN

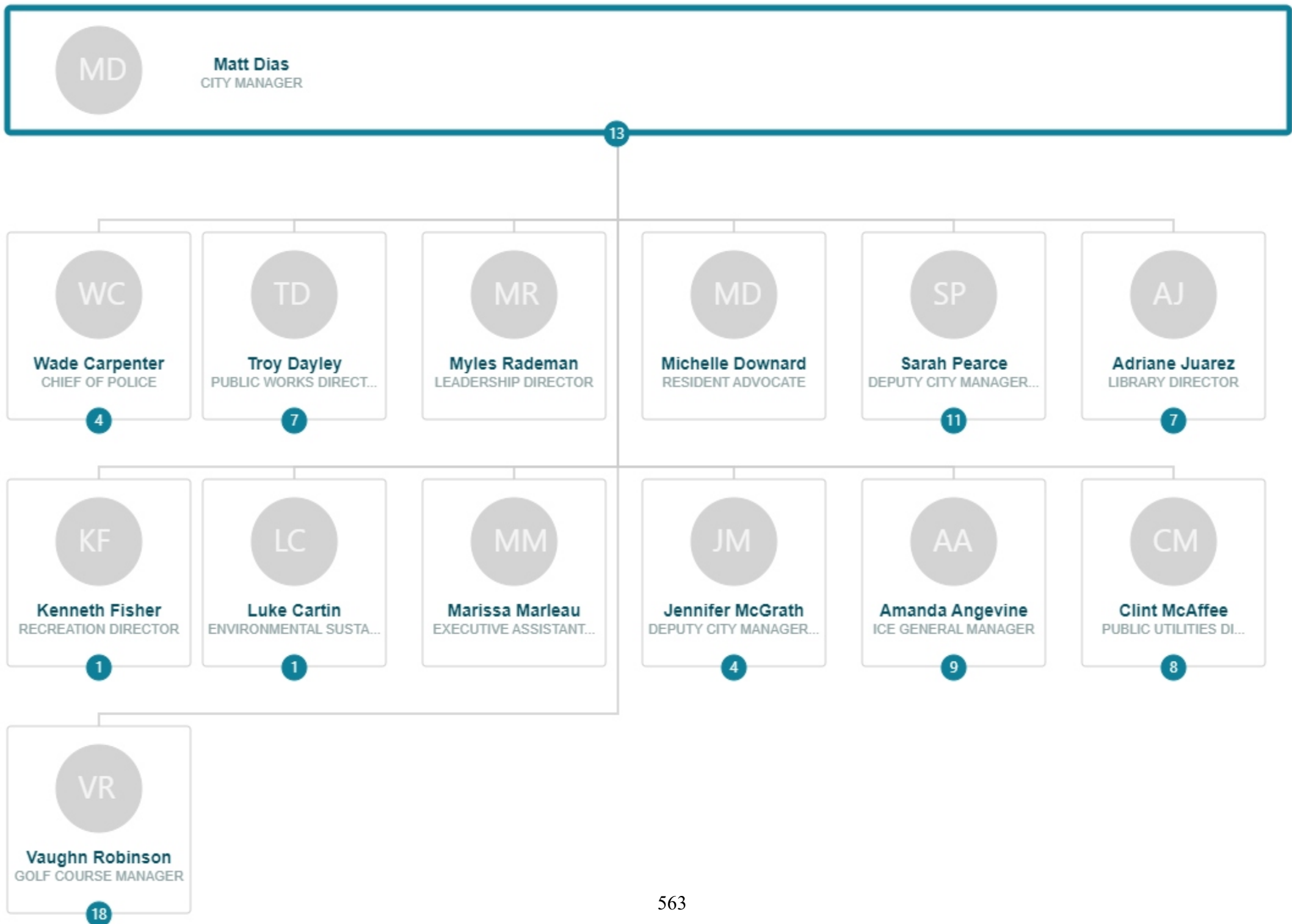
Collaboration: Being in the Water and Streets Division of Public Works, the Streets Department has a primary maintenance function in supporting Street Lights and Signs. Working collaboratively with Rocky Mountain Power, Sustainability, and the Engineering Department has created opportunities to incorporate new technologies, which allows for greater productivity. Innovation: The Street Department is looking for ways to enhance environmental stewardship while decreasing carbon footprint and equipment downtime through innovation. Recent examples include: Retrofitting existing lights to LED lights along Silver King Drive, Empire Ave, and most recently along Iron Horse Drive. Over the next year or so staff will request approval from City Council to begin retrofitting all street and path lighting to LED.

Section 5: Consequences of Funding Proposal at Lower Level

STREET LIGHTS/SIGN

The consequences of lowering the funding for this program include: not meeting regulatory signage compliance, inability to repair street lights in a timely manner, and experiencing an increase in citizen complaints.

ORGANIZATIONAL CHARTS





Sarah Pearce

DEPUTY CITY MANAGER - INTERNAL SERVICES

11



Michelle Kellogg
CITY RECORDER



Paige Thomas-Galv...
ANALYST II - EXECUT...



Scott Robertson
IT & CUSTOMER SERVI...

11



Linda Jager
COMMUNITY ENGAGEMENT...

4



Jed Briggs
BUDGET & STRATEGIC ...

5



Mindy Finlinson
FINANCE MANAGER

2



MIKE McComb
EMERGENCY MANAGER



Jenny Diersen
SPECIAL EVENTS MANA...

3



Sarah Mangano
HUMAN RESOURCES DIR...

5



Heinrich Deters
PROPERTY TRAILS & O...

4



Timothy Sanderson
TRANSPORTATION DIRE...

18



Jennifer McGrath

DEPUTY CITY MANAGER - COMMUNITY DEVELOPMENT

4



Rebecca Ward
PLANNING DIRECTOR

10



Ryan Blair
ENVIRONMENTAL REGUL...

2



John Robertson
CITY ENGINEER

5



David Thacker
CHIEF BUILDING OFFI...

3



Jed Briggs

BUDGET & STRATEGIC PLANNING DIRECTOR

5



Penny Frates

ASSISTANT BUDGET DI...



Grant Herdrich

PROCUREMENT MANAGER



Jessica Morgan

SENIOR FINANCIAL PL...



Hans Jasperson

BUDGET, DEBT, & GRA...



Robbie Smoot

SR FINANCIAL & DATA...



Linda Jager
COMMUNITY ENGAGEMENT MANAGER

4



Emma Prysunka
DIGITAL COMMUNICATI...



Tanzi Propst
DIGITAL COMMUNICATI...



Clayton Scrivner
COMMUNICATIONS MANA...



Junior Sanchez
INTERPRETER/TRANSLA...



Luke Cartin
ENVIRONMENTAL SUSTAINABILITY MANAGER

1



Celia Peterson
ENVIRONMENTAL PROJE...

1



Mindy Finlinson
FINANCE MANAGER

2



Nike Noack
CITY TREASURER/ACCO...

3



Kimberly Atkinson
ACCOUNTANT

1



Vaughn Robinson
GOLF COURSE MANAGER

18



Sean Jensen
ASSISTANT GOLF PRO



Shawn Andreason
ASSISTANT GOLF PRO



Nate Roberts
FIRST ASSISTANT GOL...

14



Matthew Lamphier
RANGE ATTENDANT



Cynthia Brown
ASSISTANT GOLF PRO



Joseph Bohr
RANGE ATTENDANT



Frank Nomura
ASSISTANT GOLF PRO



John Kornilakis
ASSISTANT GOLF PRO



Terrence Faust
RANGE ATTENDANT



Patrick Fortune
GOLF COURSE STARTER



Ray King
RANGE ATTENDANT



Robyn East-Barfuss
GOLF COURSE STARTER



Cristine Carson
GOLF COURSE STARTER



Tony Larsen
GOLF SUPERINTENDENT



Denise Coopman
GOLF COURSE STARTER



Dottie Beck
BEVERAGE CART SUPER...



Maura McKendrick
BEVERAGE CART ATTEN...



Jill Beckett
BEVERAGE CART ATTEN...

19



Sarah Mangano
HUMAN RESOURCES DIRECTOR

5



Jessica Griffiths
PEOPLE LEARNING & D...



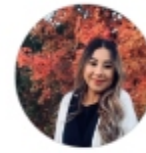
Ivan Gonzalez-Razo
HR ASSISTANT



Jennifer Hagerman
HUMAN RESOURCES BUS...



Darien Holznagel
HUMAN RESOURCES BUS...



Amy Gomez Villarr...
HR COMPENSATION AND...



Amanda Angevine
ICE GENERAL MANAGER

9



Timothy Francis
ICE FRONT DESK TEAM...

18



Michael Diersen
HEAD OF ICE OPERATI...

7



Matthew Genther
ICE PROGRAM SUPERVI...

1



Tyler Fisher
ICE SCOREKEEPER



Erika Roberts
SKATING ACADEMY DIR...

20



Gabriel Bielma
ICE SCOREKEEPER



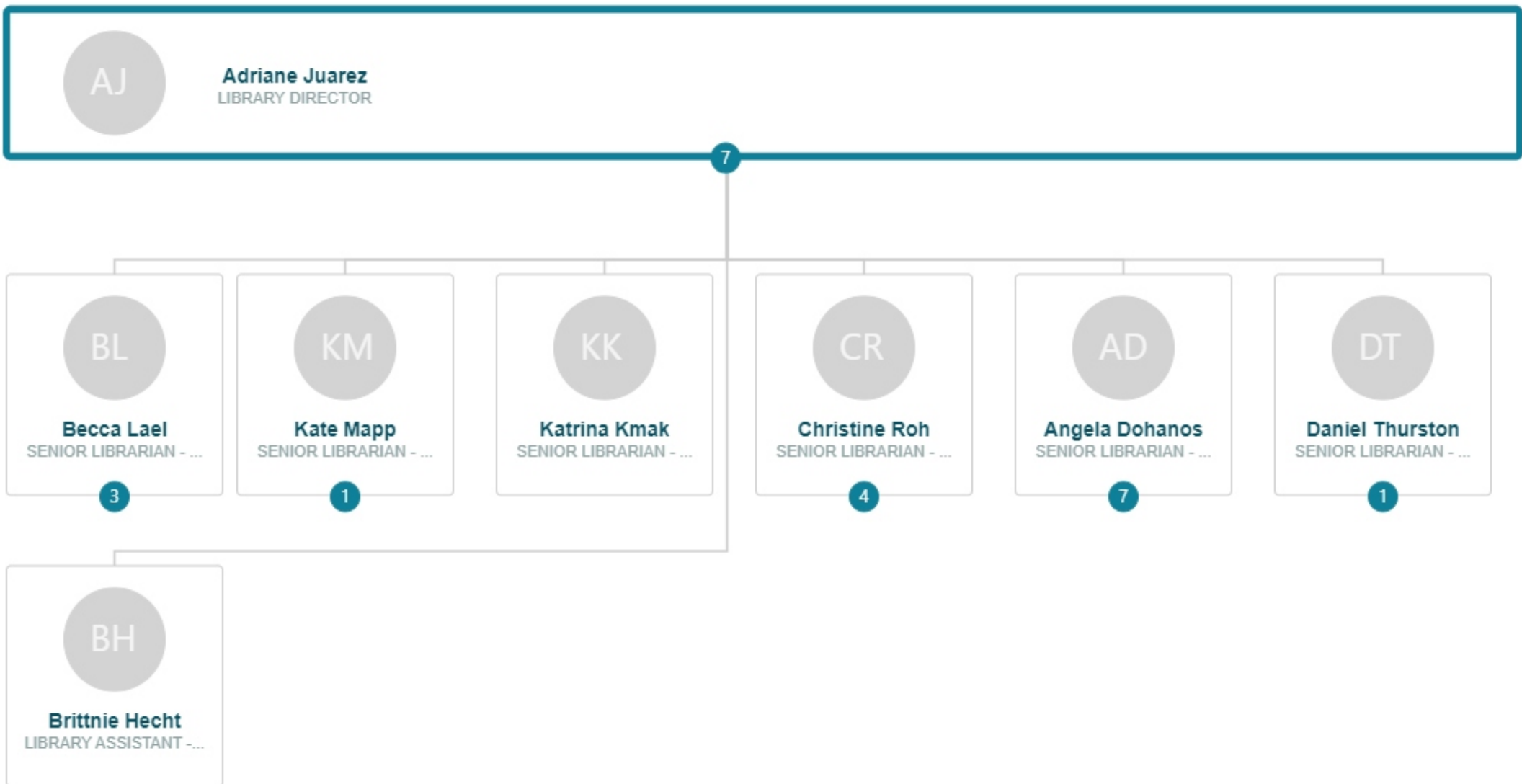
Desiree Muheim
ICE SCOREKEEPER



Shellene Vetterli
ICE SCOREKEEPER



Yvette Connely
ICE SCOREKEEPER





Wade Carpenter
CHIEF OF POLICE

4



Darwin Little
CAPTAIN

6



Malena Stevens
ADMIN POLICE



Rob McKinney
CAPTAIN

7



Beth Bynan
EXECUTIVE ASSISTANT



Darwin Little
CAPTAIN

6



Kacey Comer
SENIOR POLICE OFFIC...



Daniel Cherkis
SENIOR POLICE OFFIC...



Jordan Seely
SENIOR POLICE OFFIC...



Clint Parker
SENIOR POLICE OFFIC...

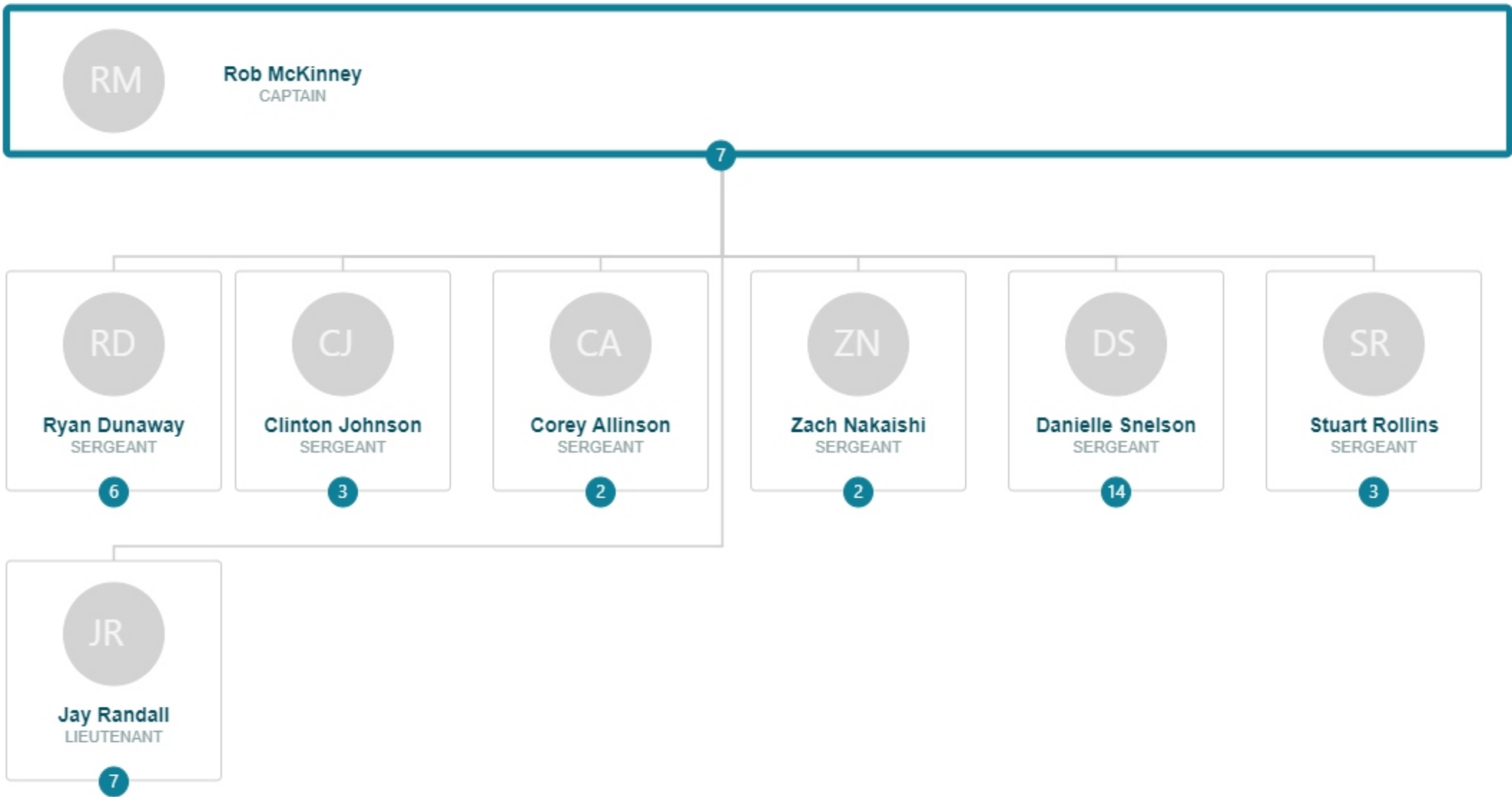


Alan Sawaya
PT Police Officer ~...



Vaifoa Lealaitafea
LIEUTENANT

60





Clint McAfee
PUBLIC UTILITIES DIRECTOR

8



Isaac Kershner
WATER DISTRIBUTION ...

8



Michelle De Haan
WATER QUALITY & TRE...

4



Jason Christensen
WATER RESOURCES MAN...

5



Griffin Lloyd
PUBLIC UTILITIES EN...



Harrison Holley
PUBLIC UTILITIES EN...



Gretchen Haller
EXECUTIVE ASSISTANT



Brad Zaba
PUBLIC UTILITIES PR...



Brandon Wright
CONTRACT CITY-WORKS...



Troy Dayley
PUBLIC WORKS DIRECTOR

7



Claire Katherine ...
ANALYST I - PUBLIC ...



William Connell
STREETS IV - FIELD ...

10



Ruth Barclay
ANALYST II - PUBLIC...



Mike Lennon
BUILDING MAINTENANC...

5



Jarren Chamberlain
PARKS SUPERINTENDENT

18



Casey Coleman
STREETS IV - FIELD ...

6



Barry Potter
FLEET MANAGER

9



Kenneth Fisher
RECREATION DIRECTOR

1



Tate Shaw
ASSISTANT RECREATIO...

4



Tate Shaw
ASSISTANT RECREATION DIRECTOR

4



Sadie Hennefer
RECREATION DIVISION...

14



Jessica Moran
RECREATION DIVISION...

3



Heather Todd
RECREATION DIVISION...

101



Cole Johnston
RECREATION DIVISION...

32



Jenny Diersen
SPECIAL EVENTS MANAGER

3



Stephanie Valdez
ANALYST I - COMMUNI...



Christopher Phinn...
EVENT COORDINATOR

1



Heather Weinstock
EVENT COORDINATOR



Heinrich Deters

PROPERTY TRAILS & OPEN SPACE MANAGER

4



Logan Jones

TRAILS & OPEN SPACE...

1



Hannah Halsted

TRAILS & OPEN SPACE...



Abigail Owens

TRAILS & OPEN SPACE...



Billy Kurek

TRAILS & OPEN SPACE...



Timothy Sanderson
TRANSPORTATION DIRECTOR

18



Benjamin Johnson
FINANCE ADMINISTRAT...



Cindy Stockley
EXECUTIVE ASSISTANT

1



Juan Cardona Cast...
TRANSIT COMMUNITY O...



Justin Belliston
SAFETY & TRAINING A...

8



Kainoa Hartrum
TRANSIT COMMUNITY O...



Sara Rush-Mabry
TRANSIT BUSINESS IN...



Scott Burningham
TRANSIT SERVICE PLA...



Carl Broadhead
TRANSIT SHIFT SUPER...

9



Andrei Neacsu
TRANSIT SHIFT SUPER...

10



Christine Harward
TRANSIT SHIFT SUPER...

8



Jacob Marchlewski
TRANSIT SHIFT SUPER...

10



Kay Christensen
TRANSIT SHIFT SUPER...

9



Rich Parrott
TRANSIT SHIFT SUPER...

11



Tim Carroll
TRANSIT SHIFT SUPER...

12



Julia Collins
TRANSPORTATION PLAN...

3



Dennis Leatham
TRANSPORTATION OPER...



Franklin Williams
ITS PROGRAM MANAGER

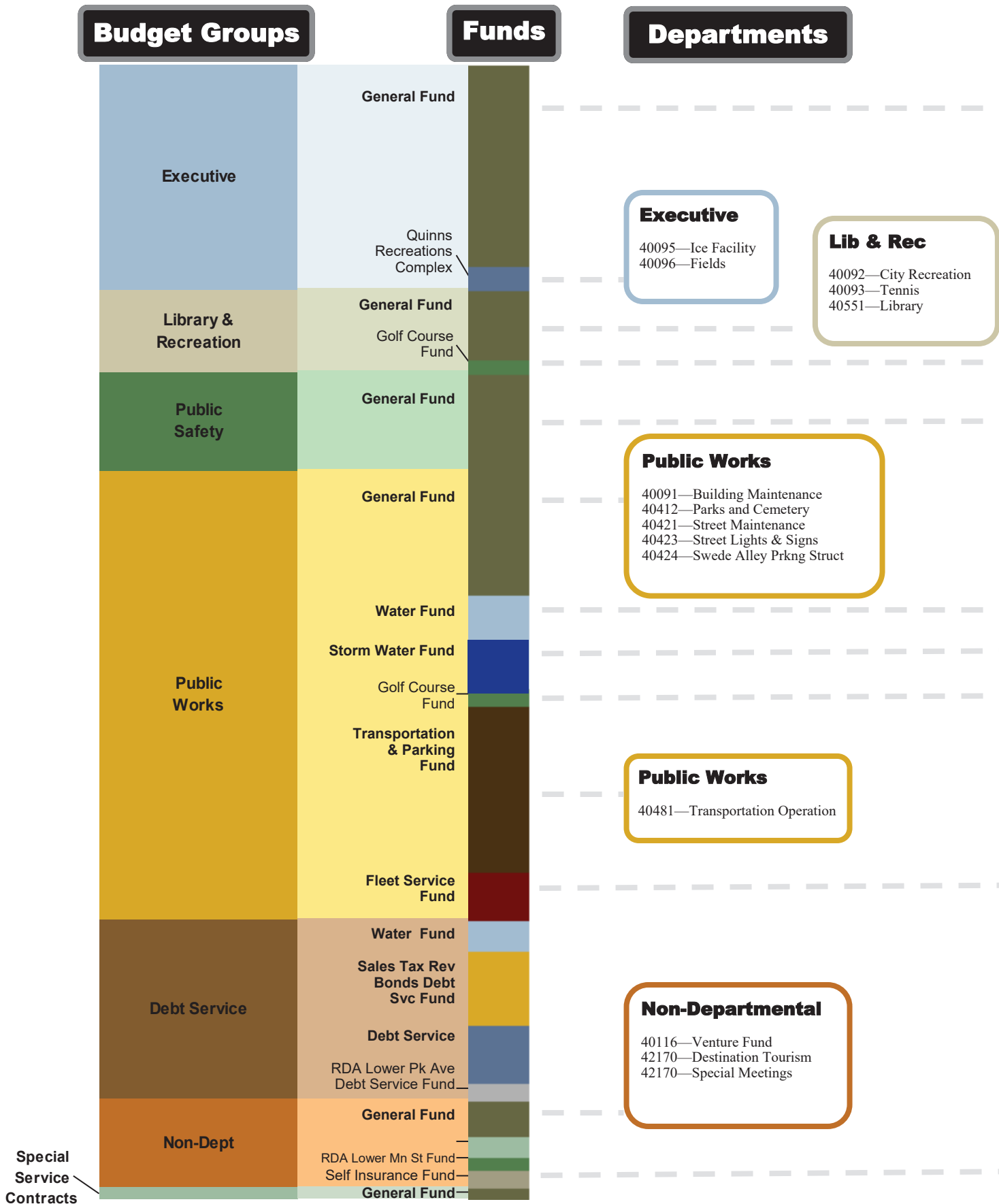
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Jonathan Wasden
PARKING & TDM MANAG...

1

FUND-DEPARTMENT MATRIX



Fund-Department Matrix

Relationship between funds and departments through budget groups

Executive

40352—Building Dept
40034—Budget, Debt & Grants
40011—City Council
40021—City Manager
40311—Community Develop Admin
40313—Engineering
40072—Finance
40062—Human Recourses
40023—Elections
40031—Legal
40082—IT & Customer Service
40342—Planning
40100—Community Affairs
40101—Economy
40102—Environmental & Sustain.

Lib & Rec

40571—Golf Pro Shop

Public Safety

40221—Police
40222—Drug Education
40223—State Liquor Enforcement
40231—Communication Center

Public Works

40451—Water Operations

Public Works

40455—Storm Water Ops

Public Works

40471—Fleet Services Dept

Public Works

40564—Golf Maintenance

Non-Departmental

40132—Self Insurance & Security Bond

Fund Legend

- 011 - General Fund
- 012 - Quinns Recreation Complex
- 033 - Redevelopment Agency Lower Park
- 034 - Redevelopment Agency Main St.
- 051 - Water Fund
- 052 - Storm Water Fund
- 055 - Golf Fund
- 057 - Transportation Fund
- 062 - Fleet Services Fund
- 064 - Self-Insurance Fund
- 070 - Sales Tax Rev Bonds Debt Service Fund
- 071 - Debt Service Fund

Other Funds

- 021 - Police Special Revenue Fund
- 022 - Criminal Forfeiture Restricted Account
- 023 - Lower Park Ave. RDA Special Revenue
- 024 - Main St. RDA Special Revenue Fund
- 031 - Capital Projects Fund
- 035 - Municipal Building Authority Fund
- 038 - Equipment Replacement Fund

RDA = Redevelopment Agency
DSF = Debt Service Fund
MBA = Municipal Building Authority

GLOSSARY

Accrual – The basis of accounting under which revenues are recorded when earned and expenditures are recorded as soon as they result in liabilities for benefits received, notwithstanding that the receipt of cash or the payment of cash may take place, in whole or in part, in another accounting period.

ADA – Americans with Disabilities Act.

Allocate/Allocation – To set apart for a particular purpose.

Appropriation – Resources that are set apart by official action for a particular use or purpose.

Appropriated Budget – The expenditure authority created by the appropriation bills or ordinances that are signed into law and related estimated revenues. The appropriated budget includes all reserves, transfers, allocations, supplemental appropriations, and other legally authorized legislative and executive changes.

Assessed Value / Assessed Valuation – The value to which the property tax rate is applied in order to determine the tax liability of the property.

BFO – Budgeting for Outcomes.

Bonanza Park – The Bonanza Park area is situated between Bonanza Drive, Park Avenue, Kearns Boulevard, and Deer Valley Drive. It is the site of multiple redevelopment projects.

Bonded Debt – Debt issued by a government agency that guarantees payment of the original investment plus interest by a specified future date.

Bonded Delinquency – A process that allows for the issuing of bonds, secured by delinquent property taxes, that ensures the anticipated resources from property taxes can be achieved.

Budget Officer – City Manager.

Budgetary Control – When an annual appropriated budget is adopted by the legislative body and subsequently signed into law, it carries with it maximum expenditure authorizations that cannot legally be exceeded.

Business Improvement District – The Main Street Business Improvement District, established by the City in 2007. Revenues collected were used for business/event promotion, garbage management, and member coordination. Due to changes in State law, revenue collection was discontinued in 2023.

Capital Investment – The amount of funds allocated to the acquisition, construction, and/or major repair of infrastructure, equipment, and buildings.

Capital / Capital Outlay – Major equipment and facilities that have a useful life of more than one year and a cost in excess of \$1,000.

CIP - Capital Improvement Project(s)/Program.

CIP Committee – Internal review committee that evaluates departmental

requests for capital funds as part of the annual budget process and makes recommendations to the City Manager.

Contingencies / Contingency / Cont.

– An amount of funds identified for unanticipated expenditure. The legislative body must approve the use of these funds by transferring them to specific areas.

Cost Allocation Plan – A part of the City's overall Comprehensive Financial Management plan that identifies specific direct cost centers and allocates all indirect costs to those centers.

Cost Recovery – The extent to which fees are used to recover associated costs of a function.

Cost-effectiveness – A cost-benefit type of evaluation of an activity.

County/SP District Revenue – County and special district revenue.

CRM – Customer Relationship Management – A system for managing an organization's interactions with customers/constituents.

CTAC – Citizens Technical Advisory Committee.

Current Level – A basic level of service equal to the current (FY23-24) level of service.

D.A.R.E. – Drug Abuse Resistance Education program.

DBE – Disadvantaged Business Enterprise – A business owned and controlled by a woman or a person defined by 49 Code of Federal Regulations part 26 to be socially and economically disadvantaged.

Debt - The accumulated amount owed by the City in the future.

Debt Service – The annual payments (principal & interest) made by the city against its outstanding Debt.

Depreciation – A reduction in the value of an asset over time.

Direct Debt – General Obligation debt directly incurred by the City that is to be paid back by the property owners of the City.

Direct Costs – Costs that are fixed in nature and directly associated with the operation and maintenance of the department.

Enterprise Fund – The Enterprise Funds are used to account for operations that are financed and operated like private businesses where the direct beneficiaries pay for the costs of the fund through fees. This includes the Water Fund, Transportation & Parking Fund, Golf Course Fund, and Stormwater Fund.

EOC – Emergency Operations Center.

ESL – English as a Second Language.

Essential Services – Services that must be provided by the City.

EV – Electric Vehicle.

Excise Tax Revenue Bonds – Debt secured only by a specific tax (Class "C" Road Funds).

Expenditures – Payments for goods or services that decrease the net financial resources available for future purchases.

Fair Market Value – "The amount at which property would change hands between a willing buyer and a willing seller, neither being under any compulsion to buy or sell and both having reasonable knowledge of the relevant facts."

Fiduciary Funds – The trust and agency funds are used to account for assets held by a government unit in a trustee capacity or as an agent for individuals, private organizations, other government units, and/or other funds.

FTA – Federal Transit Administration.

FTE – Full-time equivalent, which is 2,080 hours per year.

GASB – Governmental Accounting Standards Board.

General Fund – The General Fund is the principal fund of the City. The General Fund accounts for the normal recurring activities of the City (i.e., police, public works, community development, library, recreation, and general government). These activities are funded principally by user fees and property, sales, and franchise taxes.

GFOA – Government Finance Officers Association of the United States and Canada.

GO – General Obligation Bonds – Debt issue secured by the full faith and credit of the City. These bonds must have been approved by an election of the citizenry, in which they have authorized the city to levy property tax sufficient to pay both the bonds' principal and interest.

Governmental Fund – The fund through which most governmental functions are typically financed. It was established to account for all financial resources except those required to be accounted for in other funds.

GRAMA – Government Records Access and Management Act – Utah's record management law.

Historical Incentive Grant – A grant program funded by a redevelopment agency tax increment that provides an incentive for property owners to improve the exterior appearance of older historical buildings.

HMBA – Historic Main Street Business Association (now called Historic Park City Alliance).

Housing Authority – A legally separate organization that is controlled and administered by the City.

HPCA – Historic Park City Alliance.

ICMA – International City Managers Association.

IFT – Interfund Transfer – Financial transactions between funds.

Impact Fees – A charge levied on building-related activities that is used to offset the increased demand for facilities, which results from related development.

Independent Contractor – A contractor who is not an employee of the City.

Indirect Cost – Support costs associated with doing business as a City.

Intergovernmental Revenue – Funding received from another government.

JSSD – Jordanelle Special Service District.

LOS – Level of service.

LPA RDA – Lower Park Avenue Redevelopment Agency.

KPCW – Local non-profit radio station.

Management Team – City Manager and Department heads.

Materials, Supplies & Services – An expenditure classification.

MBA – Municipal Building Authority – A legally separate organization that is controlled and administered by the City.

MIW – Mining-influenced water.

Modified Accrual – The basis of accounting (required for use by governmental funds) under which revenues are recognized in the period in which they become available and measurable, and expenditures are recognized at the time a liability is incurred pursuant to appropriation authority.

NCS – National Community Survey.

New Growth – Increase in the City's property tax base that has resulted from new construction.

NFP – NFP Corporate Services (UT), Inc. – Contractor for the City's 2024 third-party compensation study.

No Tax Increase – A term within the Utah State statutes meaning the organization will receive the same amount of property tax in a given year

that it received in the prior year (adjusted for new growth).

OEA – Outside temporary employment agency.

Options – Incremental increases or decreases in current levels.

Other Rev. – Other Revenues, includes Recreation, Other Service Revenues, Fines and Forfeitures, Miscellaneous Revenues, and Special Revenues and Resources.

OTIS – Old Town Improvement Study.

P3 – Public-private partnership

Pavement Management – A comprehensive plan for the routine maintenance of City streets.

PCMC – Park City Municipal Corporation.

PCMR – Park City Mountain Resort.

PC MARC – Park City Municipal Athletic & Recreation Center.

Primary Residential Property – A property designation under Utah State statutes that provides for a discount from fair market value for assessed value purposes.

Proprietary Funds – To account for operations that are financed and operated in a manner similar to private business enterprises – where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges.

PSA – Public Service Announcement.

PTIF – Public Treasurer’s Investment Fund.

Public Service Contracts – As part of the budget process, the City Council allocates funds to contract with nonprofit organizations offering services consistent with the needs and goals of the City.

QJWTP – Quinns Junction Water Treatment Plant.

RDA – Redevelopment Agency – A legally separate organization that is controlled and administered by the City.

Recession Plan – A specific plan for identifying and addressing unanticipated shortfalls in revenues.

Resort City Sales Tax – A special sales tax allowed under Utah State law for cities whose housing makeup consists mainly of non-primary residences.

Results Team – Internal review committee that evaluates departmental requests for operations funds as part of the annual budget process and makes recommendations to the City Manager.

RFP – Request for proposal.

RMP – Rocky Mountain Power – An electric power company.

Service Population – Includes the permanent population, population estimate for secondary homeowners, and average daily visitors.

Special Event – A large event with a major impact on the city.

Special Revenue Funds – Funds that account for the proceeds of specific revenue sources (other than expendable

trusts or for major capital projects) that are legally restricted to expenditure for specified purposes.

State Money Management Council – Created within Title 51, Chapter 7 of Utah statute to oversee public deposits and investments and ensure the safety of public funds in Utah.

Taxable Value – After applying exemptions, caps, etc., the dollar amount of property tax.

Trails Master Plan - A comprehensive master plan for the development of interlinked bike and hiking trails throughout the City.

TRT – Transient Room Tax – Imposed by a county, city, or town on temporary lodging for stays of less than 30 consecutive days.

Truth in Taxation – Utah State's legislation regulating property taxes.

UDOT – Utah Department of Transportation.

UOP – Utah Olympic Park.

URS – Utah Retirement System.

Utah Money Management Act – Utah State Legislation directing how city funds can be invested.

Utah Interlocal Finance Authority – A special authority, organized at the County level, which oversees and conducts the bonded delinquency program.