

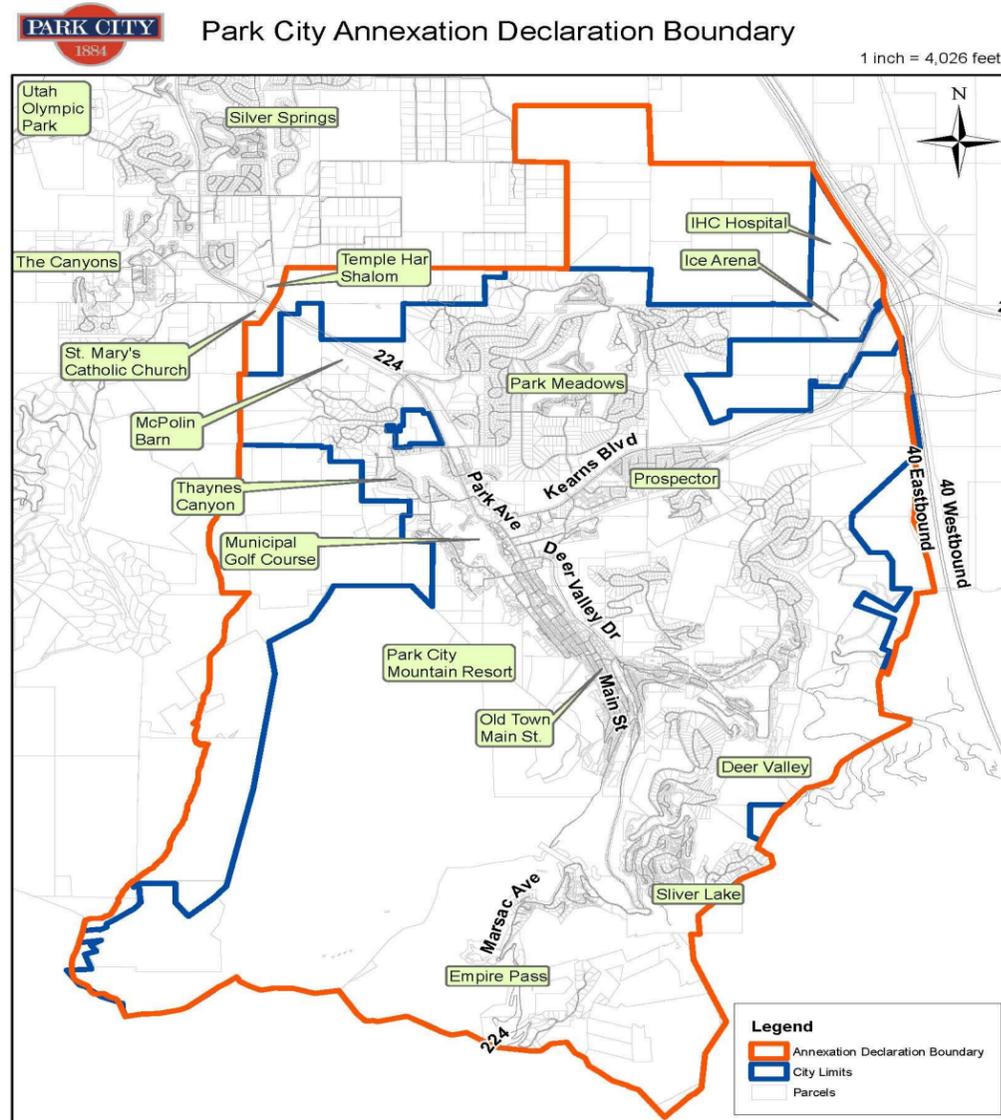


# REGIONAL COLLABORATION

*We want a government that works together with regional partners to meet common objectives and gain efficiencies.*

## Points for Council Discussion

- **Approach to Summit/Wasatch County Relations and Growth**  
As the economic recovery continues, the areas surrounding Park City could develop and urbanize in a manner that negatively impacts Park City, competing with us and putting in jeopardy our vision for sustainable and walkable redevelopment. Should the City take a more aggressive stance and start to regionally plan on a whole new level? (see map)



Park City is a unique and special place. Its natural setting, rich history, fantastic ski and summer recreation, prosperity, culture, and urban proximity make it unlike any other city in the world. Park City will survive and thrive based on our ability to navigate complex circumstances and conditions.

We will achieve our City's goals by choosing to work in a collaborative manner, as much as it is up to us, with the agencies and officials that impact our City at the regional, state, national, and international level.

We will leverage resources, employ regional strategies, initiate financial agreements, and build relationships to influence a more positive future for our residents and visitors.

### Community Vision

*The goal of Regional Collaboration and Partnerships ties together various aspects of the Community Vision. We must work hard to maintain our natural setting with partners to avoid being urbanized completely and preserve the Sense of Community and Small Town feel that is our business niche. Protecting our community's wealth allows us to provide Exceptional Resident Benefits enjoyed by the permanent population and are an integral part of the World Class Skiing & Recreation enjoyed by our visitors and second homeowners.*

### Desired Outcomes

The Community and the City Council have identified the following desired outcomes related to this Outcome Area:

- A City that other agencies invest in
- A community that is ever prepared
- A City part of a regional water network
- A City that protects its resources
- A beautiful unique mountain town
- A town that plays on the world stage
- A City respected and admired globally

### Key Strategies

The following strategies have been identified as critical for achieving the Desired Outcomes:

- Leveraging Resources
  - ⇒ Mutual Aid
  - ⇒ Joint Programming
  - ⇒ Utilities (regional water supply)
- Inter-local agreements
- Regional Strategies
  - ⇒ Legislative
  - ⇒ Defending Shared Interests
  - ⇒ Transportation Planning
  - ⇒ Solid waste & recycling
- Financial Agreements
  - ⇒ Commodity Purchasing
  - ⇒ Grants
  - ⇒ Land Assets
- Building Relationships
  - ⇒ Public Relations
  - ⇒ Create Opportunities
  - ⇒ Foster Trust/Friendships
  - ⇒ Joint Ventures
  - ⇒ Global environmental leadership



## The State of Regional Collaboration

The City is well positioned to take advantage of opportunities for regional collaboration, as long as our focus is broad and we are prepared to shift our focus away from our own agendas as we see opportunities unfold. The City has successfully partnered and has many accomplishments. We have defended ourselves against adverse impacts and can make a great future great future!

### Core Indicators (Survey & ICMA)

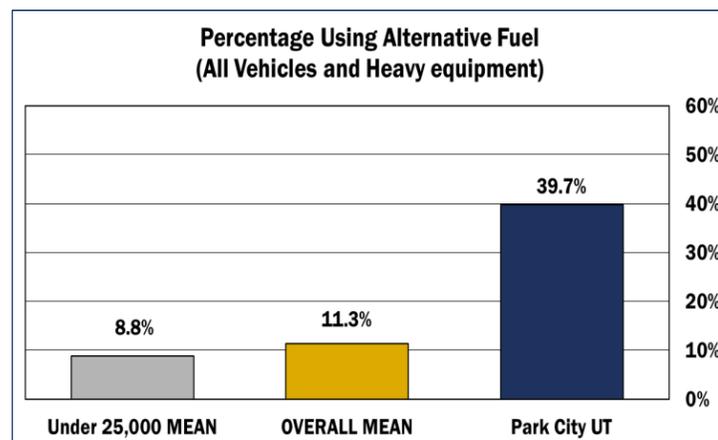
#### Measuring End Results—Resident's Quality of Life

97% of respondents rated the overall quality of life in Park City as "excellent" or "good."

#### Measuring End Results—Direction & Tax Value

70% rated the overall direction being taken by Park City as "good" or "excellent" as well as the value of services for the amount of taxes paid.

#### Measuring Inputs—Environmental Commitments



### Recent Successes

- Mutual Aid Agreements, County / Mountain Regional
- Trail Use, Events Upgrades, w. Basin Rec.
- Grants! Over \$16 Million in the last 3 years
- Open Space with County/Summit County
- No Bad State Actions to Hurt PC Taxpayers
- Salt Lake City — Park City Bus Service
- Special Services—\$425,000 to non-profits
- Dispatch Improvements—\$1 million grant

### Current Challenges

- Retirements and changes replacing collaborative champions at other agencies
- Federal uncertainty in funding
- Continuing to invest in legislative activities and not let our guard down, being ever-vigilant
- Urbanization of Summit County
- Occasional setbacks in relations
- Over-focusing on exclusively City goals, and missing opportunities that may arise
- Competing goals & diverse needs

## Where Do We Go From Here?

### Industry Trends

- Skier numbers in USA are not growing
- Local government sector in decline
- State/Federal funding challenges
- Continued State involvement in cities
- County revenue/service needs issues

### Potential Level of Service Changes

- Budgeting for flexibility and costs
- Mayor/Council initiatives and travel
- Regional Transit (Kamas & Heber)
- Recycle Center/Recycling/Solid Waste

### New Opportunities

- Expansion of regional transit system to Wasatch County
- Ski Connect rail system (SLC-PC via Cottonwood Canyons)
- International sustainability efforts
- Greater participation in the Colorado Association of Ski Towns
- Learning from Whistler, BC, & other leaders in business & sustainability
- Soils Repository
- Future Olympic Bid

## Action Plan

### 2013-2014 Biennium

#### Operating Plan

- Kamas & Heber Commuter Service
- Mayor/Council/Staff learn & lead
- Assess recycling service levels
- Tactical plan: interagency relations

#### Capital Plan

- Equipment for commuter services
- Recycle Center

### Long Term Action Plan

- Prioritize state legislative involvement
- Advance regional, national, international relations and partnerships
- Expand regional transit connections
- Examine growth strategies, regional planning & our position in the County & metro SLC. Be ready to alter our style
- Enhance interagency relationships
- Good relationship w/federal delegation

#### Related Documents of Note:

- *Short Range Transit Plan, 2011*
- *Mutual Aid Agreements (Emergency Management)*
- *ARRA (Recovery.gov) funding for Park City*
- *Park City 2011 results from National Citizens Survey*

Utah State Capitol Dome

