



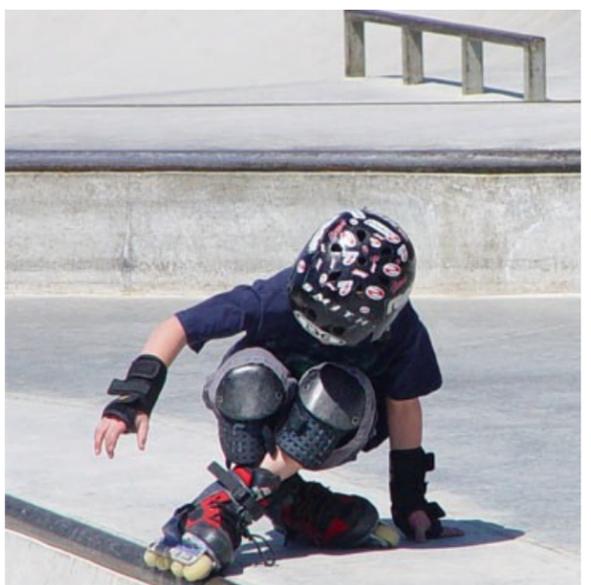
RECREATION, OPEN SPACE & TRAILS

Points for Council Discussion

- **Confirm Desired Outcomes**
- **Issue #1—Current recreation demand and funding future projects**
 Summary—Recent recreation studies have identified current and future recreational needs to maintain current levels of service. Currently there is limited ability to build new parks, fields or trails within current budgets. A recreation master plan is needed to prioritize future needs and funding options. Partnerships with both the private and public sector may be a way to fund future projects in order to satisfy demand.
- **Issue #2—Accessibility VS. Cost Recovery**
 Summary—We price services to at least cover the direct costs associated with programs and aim to recover 70% of direct costs related to our operating budget. As costs to provide and maintain quality programs and facilities increases it has become more difficult to maintain affordability for all residents. As fees continue to increase there is a segment of the population that doesn't qualify for reduced rates but cannot afford our services so they just don't participate.
- **Issue #3—Open Space Management Plans & Future Acquisitions**
 Summary -Open Space Management Plans and Maintenance Funding
 Creation of a management plan for each of the 'open space' areas in Park City, current with existing agreements, bond language, deed restrictions to ensure a balance of existing resources and programming. Issues that need to be addressed may include noxious weeds, wildlife concerns, dog-related conflicts, access, infrastructure, and discuss 2012 Open Space Bond.

Recommended Actions

- **Recommendation #1:** Develop and implement a recreational master plan that addresses current and future needs and identifies funding options for future construction and maintenance .
- **Recommendation #2:** Continue to look for efficiency in operations to limit growth in expenses while maintaining high quality programs and services, survey residents to determine if price is a barrier to participation, and price services so that the appropriate cost recovery is maintained.
- **Recommendation #3:** Develop and fund Open Space Management plans that protect the values of each Open Space area and identifies a funding plan for future acquisitions.



Preserve the natural environment while enjoying quality and affordable recreation that supports a healthy and active lifestyle for current and future generations.

Park City Municipal Corporation recognizes the paramount importance of the City's natural environment and recreational opportunities to resident quality of life, the visitor experience, the local economy, and essentially all aspects of the community that is Park City.

The City owns and operates several recreation facilities, including a recently renovated 85,000 square foot Municipal Recreation & Athletic Center, an Sports Complex that includes an Ice Facility and multiple playing fields complex, and an 18-hole Golf Course. Additionally the City owns and maintains over 7,000 acres of Parks and Open Space as well as 15 miles of urban and hundreds of miles of backcountry trails.

The City strives to provide the highest quality recreation programs for both youth and adult residents, and to give our guests a first-class mountain town experience.

Community Vision

The goal of Recreation, Open Space & Trails ties together various aspects of the Community Vision. Clearly, the preservation of open space is a key strategy for maintaining the natural setting that sets Park City apart. The availability of recreational facilities and programs help to bring the people together and preserve the Sense of Community and Small Town charm that is vital to our success. Also, the high quality of services, parks and trails are a big part of the Exceptional Resident Benefits enjoyed by the permanent population and are an integral part of the World Class Skiing & Recreation enjoyed by our visitors and second homeowners.

Desired Outcomes

- Provide accessibility to premier recreational activities/facilities to the local community at an affordable cost.
- Preserve the Park City brand through beautification of City parks and open space preservation.
- Responsive and respectful internment services
- Effective and safe vehicle & pedestrian transportation
- Environmental Stewardship
- Preserve natural resources to promote recreational opportunities
- Healthy active community
- Develop Park City as a year round destination recreation location

Key Strategies

The following strategies have been identified as critical for achieving the Desired Outcomes:

- **Open Space**
 ⇒ Acquisition, Maintenance, Preservation, and funding
- **Trails**
 ⇒ Accessibility & Connectivity
 ⇒ Plan and implement maintenance
- **Recreation**
 ⇒ Conduct annual user survey
 ⇒ Acquire appropriate equipment & staffing
 ⇒ Exercise sound agronomic practices
 ⇒ Annually evaluate participation levels and rate structure
 ⇒ Continue partnerships with Snyderville Basin Recreation District

Where Do We Go From Here?

Industry Trends

- Focus on Green initiatives & strategic plan
- Increasing safety regulations
- User specific & directional trails
- Solar powered trash compactors
- Increase in action sports
- Increase demand for bike parks
- Social media presence
- Sports specific training
- Increase in use of personal trainers
- Open Space Management Plans

Potential Level of Service Changes

- Year round aquatic programs
- Increased maintenance standards and costs
- Summit County landfills increased fees

- Increased efficiency in golf course irrigation
- Increase tennis tournaments
- Expand hours of ops at Ice Arena
- Future golf course renovations

New Opportunities

- Public/Private partnerships
- Second Ice Sheet
- Golf Learning Center
- Year round aquatics center
- County regional cemetery
- Expanded fields and parks
- Restore beautification programs
- Increase use of technology
- Conservation Easements
- Open Space purchases (2012 Open Space Bond)

Action Plan

2013-2014 Biennium

Operating Plan

- Additional Maintenance. staff for Park City Sports Complex
- Open Space Management Plan
- Increase staff to accommodate increased use of facilities
- Develop and implement community wellness program
- Inventory & Capacity plan for City cemetery
- Increase Aquatic programs to 12 months

Capital Plan

- Install high efficiency irrigation systems
- Osguthorpe acquisition

- Hard Surface of Silver Quinn Trails
- Purchase new golf cars
- Shower renovation at Ice Arena
- Concourse Repairs at Quinn's
- New trash and recycling containers
- Purchase hybrid greens mowers
- Purchase additional fitness equipment
- Construct Memorial Wall at cemetery
- Public/Private Rec Facility RFP

Long Term Action Plan

- Open Space Management Plans
- Annexation of Round Valley
- County regional cemetery
- Implement Golf Course Renovation Plan
- Develop Recreation Master Plan
- Open Space Capital Projects

Related Documents of Note:

- Ice Arena Strategic Plan
- Quinn's Junction Sports Complex
- Fields Use Plan
- Environmental Strategic Plan
- Trails Master Plan
- Recreation Needs Assessment
- Golf Strategic Plan

The State of Recreation, Open Space & Trails

Park City enjoys some of the finest recreation opportunities, parks, trails system, and most expansive open space in the State. Surveys and benchmarked measures show that residents and guests alike are satisfied with related municipal services and that the City's programs and services, park space, facilities, etc. are comparable to or superior to other resort communities. The quality of service in Park City is generally high, with a small handful of areas of need identified.

Recent Successes

Awards/Certification/Survey Results

- Gold Level Ride Community for IMBA
- 19 years Tree City USA recognition
- Golf Course customer service satisfaction survey resulted with 90% of areas meeting or exceeded expectations

Environmental improvements

- Expanded recycling effort on Main Street and city parks
- Retro fit to LED Holiday lighting
- Specialty Equipment Acquisitions – ice resurfacer, new hybrid mowing equipment
- Environmental input based irrigation station/ new energy efficient pump station

Green Building Standard on PC MARC Facility/ Park improvements

- Construction of the PC MARC
- Rebuilt Dirt Jump Park
- Osguthorpe conservation easement

- Armstrong open space acquisition

Current Challenges

- Preservation of natural resources
- Development pressures on open space and funding future acquisitions
- Maintaining aging infrastructure
- Limited space for future burials in cemetery
- Increase cost of new technologies
- Staff—staying competitive with training & compensation
- Maintaining affordability vs. true costs
- Satisfying demand for prime time usage of recreation facilities including ice, golf, fields and programs
- Trail user conflicts, overuse and dog related impacts
- Golf industry flat to negative growth rate nationally
- Requests for expanded beautification program

Core Indicators

